

PACE

PLAN FOR CONTINUITY. BE READY FOR WHAT'S NEXT.

A simple framework for communication, chain of command, transportation, and logistics.

- ✓ Plan ahead.
- ✓ Build redundancy.
- ✓ Reduce confusion.
- ✓ Keep moving.

PREPARED
COMMUNITIES
RESPOND FASTER.

1 P
PRIMARY




The standard or typical means of communicating. This is what usually works.

2 A
ALTERNATE




Who or what we resort to when the primary fails or is compromised.

3 C
CONTINGENCY




A pre-planned option to keep moving forward to the closure of the event.

4 E
EMERGENCY




Even emergency plans have emergency plans. For the unexpected.

WHEN ONE OPTION FAILS, MOVE TO THE NEXT — QUICKLY AND CLEARLY.

WHY PACE MATTERS

-  Reduces reaction time
-  Prevents confusion and conflict
-  Builds resilient operations
-  Applies to communications, chain of command, transportation, logistics, and more

 A clear PACE plan turns uncertainty into a coordinated response.

EXAMPLE: TRAIN DERAILMENT RESPONSE



- 1 PRIMARY**
Incident Commander
(First on scene — e.g., Westchester FD)
- 2 ALTERNATE**
Mutual aid partner
(e.g., FDNY HAZMAT)
- 3 CONTINGENCY**
County / Township /
Site Emergency Manager
- 4 EMERGENCY**
Designated fallback
(e.g., pre-identified senior official)



KEY CONSIDERATIONS

-  Define and test communication options.
-  Ensure transportation and access continuity.
-  Clarify chain of command and decision authority.
-  Document PACE in plans (e.g., OPLAN).
-  Train and exercise regularly.
-  Never fully vacate a location without leaving a destination indicator.
-  Prepared plans enable people, equipment, and resources to move, act, and communicate.



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**STRONGER
COMMUNITIES.
BRIGHTER TOMORROWS.**