## SHARON GRUBAUGH

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### Note

The examples which follow are a small sampling of delivered work products. To protect client confidentiality, many have had client and project names removed and photos blurred.

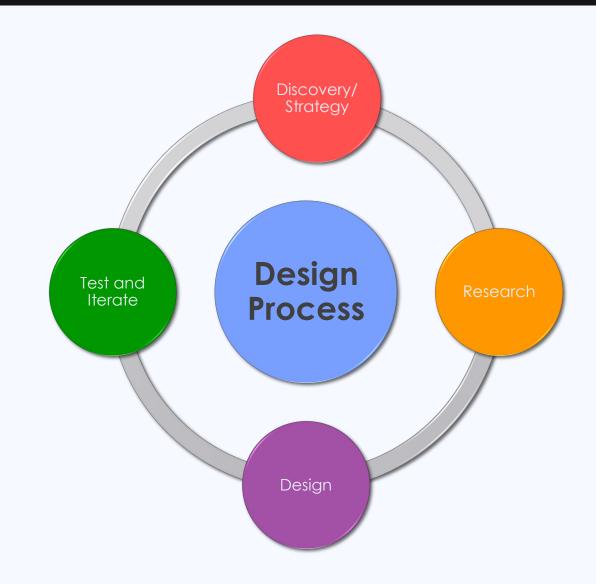
### TABLE OF CONTENTS

1.	Process	<u>4</u>
2.	Competencies	<u>5</u>
De	sign Case Studies	
3.	Business Process Reengineering Project	<u>6</u>
4.	Digital Transformation Project	<u>14</u>
<b>5</b> .	Website Redesign Project	<u>18</u>
6.	Usability Study	<u>22</u>

### **PROCESS**

My process is flexible and iterative following basic Design process.

- Discovery/Strategy set vision, information architecture, competitive analysis, user journeys
- Research usability analysis, content audit, ethnographic studies, user profiles
- Design storyboarding, site map, wireframing, iterative prototyping
- Test and Iterate heuristic evaluation, accessibility testing, usability testing



### COMPETENCIES

My broad expertise and background enables abilities that support me in communicating key concepts, developing solutions and strategies while balancing user and business needs to complete business objectives within the complex business enterprise space.



### Business Process Reengineering Project: Patents Examination System

**Goal:** Multi year project to modernize and streamline the primary patent examination applications within the United States Patent & Trademark Office (USPTO) with the objective of improving the efficiency, effectiveness and satisfaction of the systems that support the overall process.

#### **Key Design Processes:**

- Discovery
- Research
- Design

#### **Project Objectives**

Functionality that emphasized parity along with reduction of critical points of pain for quicker roll out for an internal group with over 10,000 users.

- Integrate applications through a single point of entry
- Improve usability of applications and user satisfaction
- Provide method for patent employees to access web based provided applications
- Improve the current workflow and status of patent applications as they flow through the system
- Support telework and collaboration of users
- Promote a common behavior across all applications

#### **Design Role:**

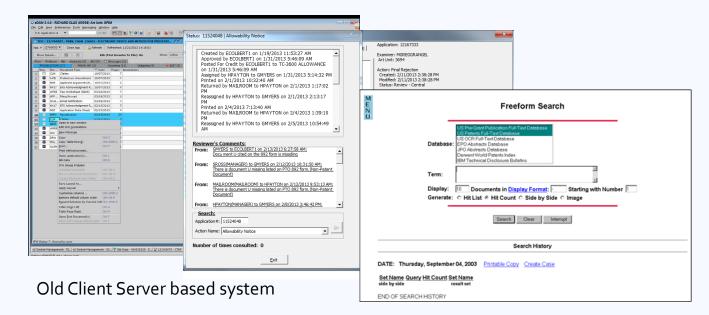
- Manager/Lead leading team of UX designers, planning work, and providing primary interface with stakeholders
- Designer and Researcher on key design areas, facilitating user research

#### Primary Design Responsibilities & Deliverables:

- Leading team of UX designers to ensure products delivered on time
- Collaborating with stakeholders to identify requirements and solutions
- Working with dev team(s) and business owners in Agile environment
- Write user stories based on analysis and research into user needs
- Conducting user research to gain understanding of user needs
- Designing accessible wireframes that integrated into the enterprise application through iterative process with developers and stakeholders
- Designing and facilitating regular usability tests with end users

### Patents Examination System

Older systems had frequent crashes and were not expandable for the 10k users who relied on it every day.

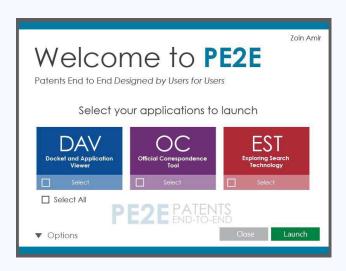


Old Word macro based system

Old web based system

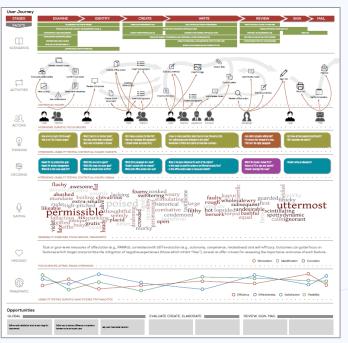
#### PE2E is comprised of 3 applications:

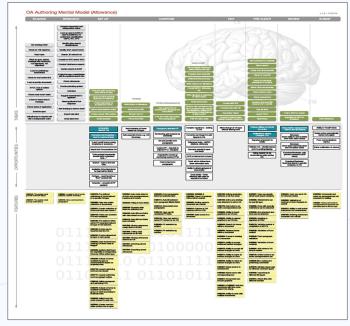
- DAV,
- OC and
- EST

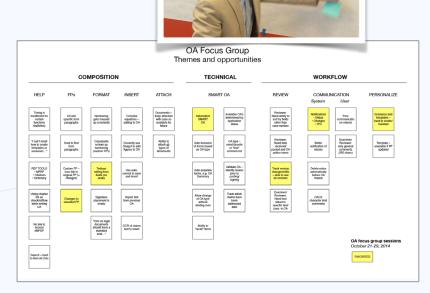


### Patent Examination System: Discovery Process

Facilitated regular workshops with users to understand current processes and points of pain







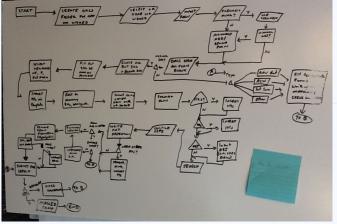
Produced a user journey experience map of the process to identify touch points and additional areas of research Created mental model of main user activities

Identified themes and opportunities for process improvements

### Patent Examination System: Research Process

Facilitated regular weekly user sessions to drill down and document detailed process flows and scenarios

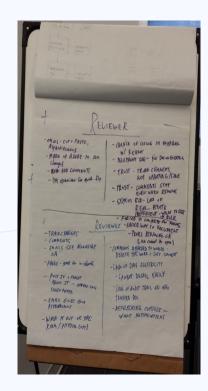




Detailed process flows provided a means to gain understanding and agreement on current system and user processes and decision points.



Scenario documents represented a robust understanding of a specific user task informed by a variety of user research activities



User session notes capture feedback, task clarifications, and other insights that provides the valuable information to support design activities

### Patent Examination System: Design Process

My design concepts/wireframes started with the results of research findings.

- I used the process flows that I created as a means to gain understanding and agreement with the users and stakeholders on current system and user processes
- Notes from my user session captured user feedback, task clarifications, and other insights from users to support my design activities

• On each user story I reviewed the requirements with the business owner to identify interface and logic specifics before commencing design. The wireframes were created to integrate seamlessly with the established look and feel of the application. Reviewed with the dev team and accessibility teams prior to seeking approval.

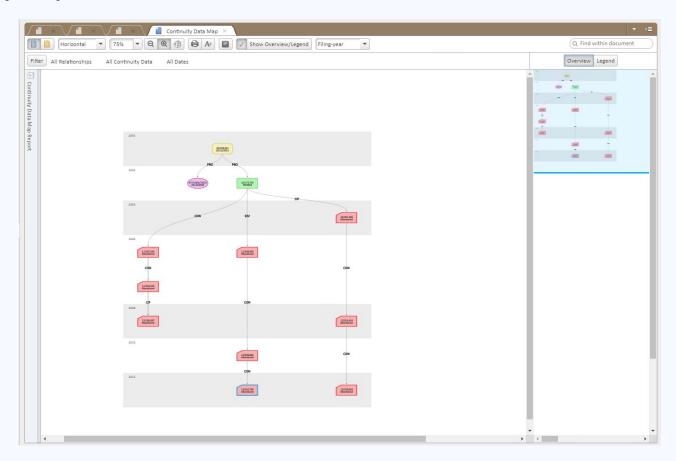
Once I had a good background on the area, I would identify key components and do rough sketching.

I designed each page to leverage the newly updated taxonomy which was based on topics rather than organization divisions. Together, they enabled improved browsing and searching activities.

### Patent Examination System: Design Process

### Example Design – Family Map of Related Cases

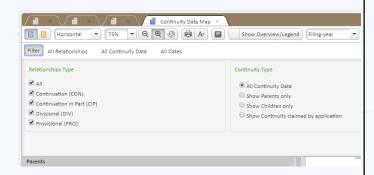
- A family (or Continuity Data) Map is an augmented display of patent application continuity data.
- It shows the relationship of the current application being viewed with other applications in the system.
- The types of applications and status of each application, filing date and relationship are part of the map being displayed.
- The new page needed to be able to display the information in a graphical depiction as well as provide the same information (for accessibility purposes) in text format.



### Patent Examination System: Key design elements of design

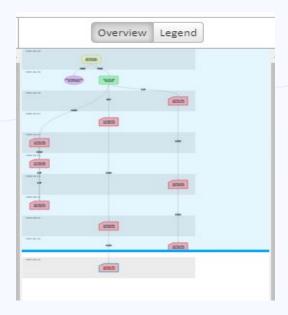
#### Filtering

- Focuses on only the relevant part of map based on key attributes:
- Filing date
- Relationship type
- Continuity type



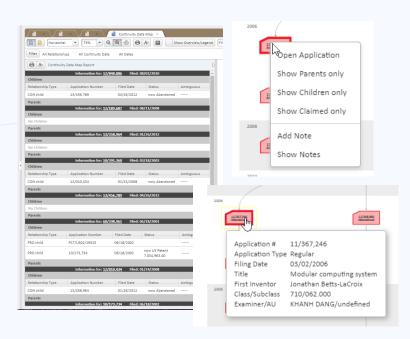
#### Map Overview

- For large maps allowed for easier navigation
- Toggle between overview and legend
- Collapsible to allow more space for map view

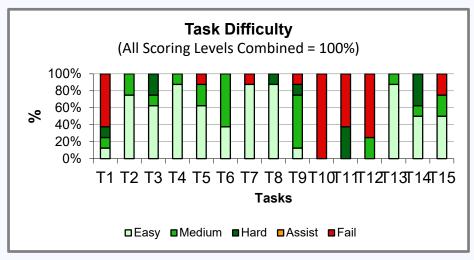


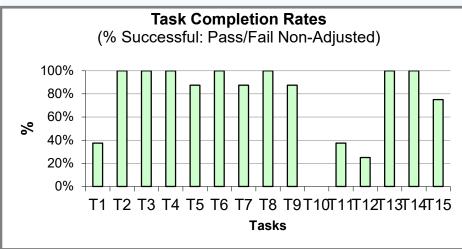
#### For accessibility:

- Table view of graphical map had same information as graphical map
- Context (right-click) menus for functionality and detailed information



### Patent Examination System: Test Process/Results







- Facilitated usability sessions with users once per release
- Collected and analyzed metrics around the usability studies such as:
  - Task Difficulty
  - Task Completion rates
  - Average Time on Task
  - System Usability Scale (SUS)
- Created recommendations for improvements based on the metrics from the test results
- Presented findings to stakeholders to gain approval/direction
- Incorporated recommendations into new designs as appropriate

### Digital Transformation Project: Gateway Portal

**Goal:** Multi year project to transform B2B application. Establish an end client on-line user experience that is effective, appealing, and is acceptable by an appropriate sample of Intermediary firms that are direct clients

- Effective end client "users" information needs are met with relative ease use.
- Appealing end clients find the on-line experience appealing both graphically and through relative ease of use.
- Intermediary acceptance minimally, the website can be branded with the intermediary's logo and color scheme and the intermediary finds the user experience design acceptable.

#### **Key Design Processes:**

- Discovery/User Research
- Design

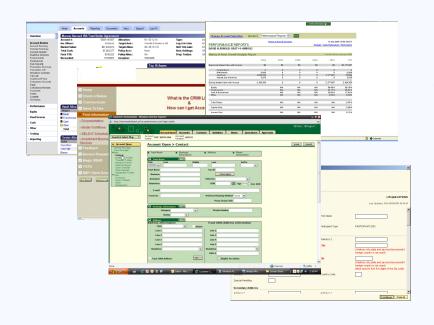
#### **Design Role:**

• Designer and Researcher providing research and design

#### **Project Objectives**

- The Gateway portal will provide a portal into the applications related to the mainframe
  - Provide method for front office users to access web based provided applications
  - Implement common Branding
  - Promote a common behavior across all applications
  - Bridge gap between current application and future global application design
  - Integrate applications through a single point of entry, e.g., portal with single sign-on
  - Improve usability of applications and user satisfaction
  - Win and maintain business

### Gateway Portal – Discovery/User Research Phase

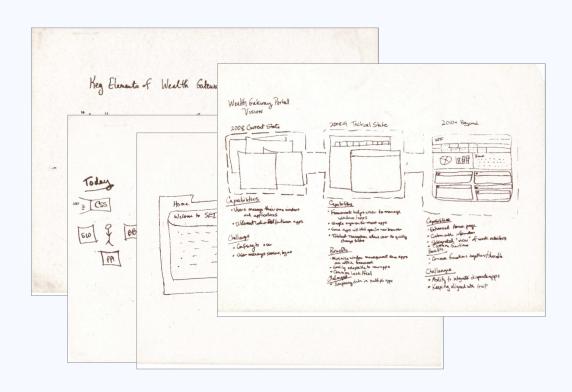


Old systems were not connected. They

consistent brand or experience.

requiring separate logins and did not have a pain and design needs.

Interviewed various clients and did one-on-one ethnographic research to define their points of Gateway Portal - Design Process



- Held brainstorming sessions with stakeholders
- Identified key elements of system
- Created high level sketch of home page and various detailed pages



- Created draft wireframes and overall navigation structure for application
- Final wireframes produced from iterative design sessions held with stakeholders

### Gateway Portal Vision - Results

### An improved End Client experience

- Enhanced user interface with improved navigation
- · Bank branding flexibility
- Quick page responsiveness

### An improved Intermediary experience

- Enhanced user interface with improved navigation
- A single point-of-entry to all relevant company applications
- Household and Book of Business Reporting
- Emphasize Asset Management capabilities
- Broad-based content delivery
- Reduced dependence on green screens
- Role-Based entitlements

### Feedback/Take Aways

- Positive feedback from both prospective clients and current clients
- Kept current clients during re-contracting (95%)
- Won clients from closest competitor
  - Two largest clients of competitor converted to system
  - High level of user satisfaction
  - Sales said the newly designed system was the most important factor in our winning new business in the last 2 years

### Website Redesign: Public Standards Organization

**Goal:** Project to modernize and streamline the website for a public standards organization to improve the efficiency of clients.

#### **Key Design Processes:**

- Discovery/Strategy
- Research
- Design

#### **Project Objectives**

Organize information to make it more findable and usable for clients

- Improve usability of website and user satisfaction
- Provide consistency and professional customer experience
- Deliver a personalized experience for clients
- Support collaboration between organization and clients
- Promote unique products and services

#### **Design Role:**

Principal Designer and Researcher on key design areas, facilitating user research

#### Primary Design Responsibilities & Deliverables:

- Collaborating with stakeholders to identify requirements and solutions
- Working with dev team(s) and business owners in Agile environment
- Write user stories based on analysis and research into user needs
- Conducting user research to gain understanding of user needs
- Creating overall information architecture and content strategy for new website
- Creating wireframes for all page types within website for use with new branding

Public Standards Organization: Discovery Phase

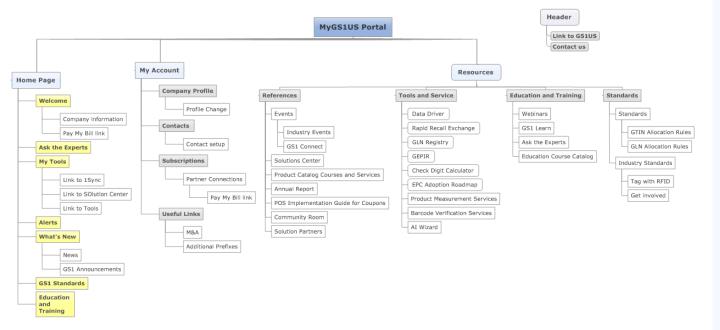
### **Discovery Phase**

- Worked with marketing director
- Held interviews with stakeholders
- Identified SWOTs:
  - Strengths
  - Weaknesses
  - Opportunities
  - Threats
- Created user profiles/personas for key system users

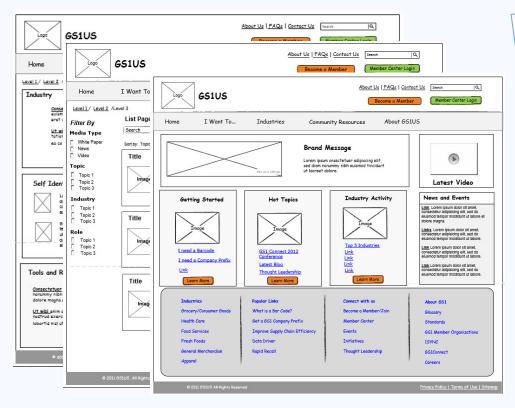


### Public Standards Organization: Research

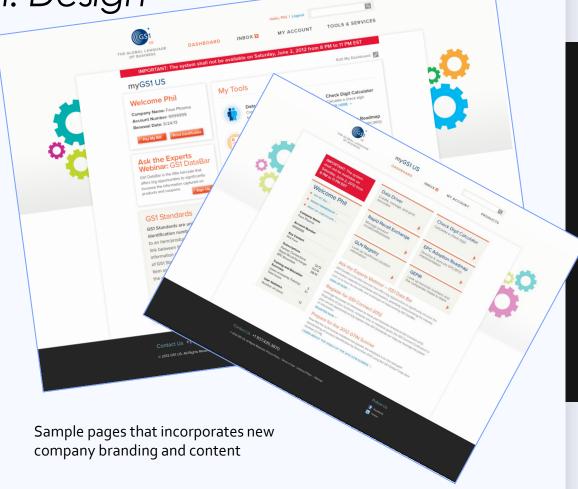
- Facilitated workshops with project team/stakeholders to understand current processes and desired system functionality
- Audited content inventory to identify content groups and uncover metadata available for filtering and grouping
- Conducted workshop with stakeholders to gain insights on each stakeholder's mental model of the content organization which also sparked discussion and further refinement of requirements
- Revised information architecture to reflect content inventory findings and support the refined requirements



Public Standards Organization: Design



Created draft wireframes of home and to improve the design of the content and provide flexibility for content creators



### Usability Study: Design Validation

**Goal:** To test design across international clients, identifying design and usability issues and providing recommendations for implementation

### **Key Design Processes:**

- Research
- Design Recommendations

### **Project Objectives**

- Identify major themes for each alternative
- Determine the usability of major functionality
- Provide recommendation on design changes

### Design Role:

User Researcher

### Primary Design Responsibilities & Deliverables:

- Designing testing plan including identifying task scenarios
- Recruiting, screening and scheduling test facilities and participants
- Analyzing test results
- Making recommendations based on results from data

### Design Validation: Test Planning

The Testing Process	
The usability testing process is	
Participant greeting and b	Purpose of the Usability Test
Each participant will be person and relaxed. The participants v	Usability Evaluation Goals
issue of confidentiality will be statements.	Target Audience
Orientation	Background
The participants will receive a This material will explain the paffer the tests, and additional in	Design of the Usability Tests
that the website is the center of in whatever manner is typical a they are being observed and via	The Testing Process
already completed.	Participant greeting and background questionnaire
Performance evaluation	Orientation
The performance evaluation co sequentially. The individual p	Performance evaluation
observed by the usability speci	Participant debriefing
<ul> <li>After the orientation, the parameter facilitator will instruct ther</li> </ul>	Logistics
<ul> <li>After the participants begin without guidance. The fac</li> </ul>	Requirements for the Tests
the participant becomes str the facilitator, and will help	Materials Design
Participant debriefing	Usability Testing Methodology
After all tasks are complete or facilitator. The debriefing will	

It looks like your profile is a match for this activity, and if you would like, I'll go ahead and schedule $\underline{your}$ for a time
Or
It looks like you might fit the profile for this study, but I will have to check with the product team before "now for sure. I will check with the team and get back with you as to whether or not we can go "Great! I have a few questions to ask you to see whether you hat the profile of the individual we need for your profile is a match for this activity, and I'u."  It looks like you might fit the profile of the individual we need for great! Let me give you some information about where to go, and I will to
this session. After talking with you to see whether you fit the profile of the individual we need for set let me give you some information about where to go, and I will ton.  Thank you for taking time to sno.  Will call you soon to let you know whether your information back to the team, and to schedule your profile is a match for this activity, and I'u.  Thank you for taking time to sno.  Will call you soon to let you know whether, a good fit and to the individual we need for the looks like your profile is a match for this activity, and I'u.  Great! Let me give you some information about where to go, and I will ton.
Thank you for taking time to show the team, and will call you soon to let you know whether, will call you soon to let you know whether,
It looks like your profile is a match for this activity, and I u
Great! Let me give you some information about where to go, and I will to confirmation along with a map.
- Contact - Location - Directions

#### **Test Planning**

Document to define the testing process, the required resources to complete the plan and the testing schedule

#### **Participant Screening**

Scripted screener for identifying qualified participants for the test.



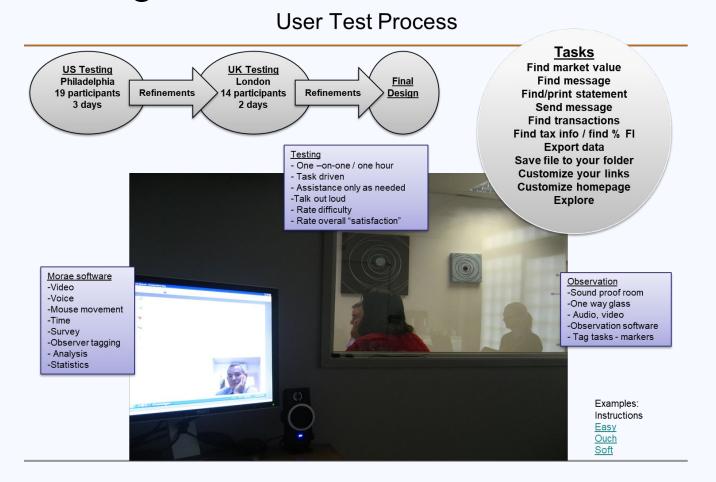
#### **Facilitation Guide**

Scripted facilitation guide that includes introduction, standard task descriptions and closing

### Design Validation: Testing Process

### Study Background/Structure

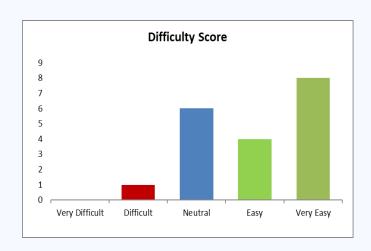
- In person moderated test structure
- Used TechSmith Morae software to capture session data
- One-on-one sessions with 33 participants from US and UK
- Collected data on:
  - Task Difficulty
  - Errors
  - Time on Task
  - Completion Rate
  - User Satisfaction
  - Usability
  - Learnability

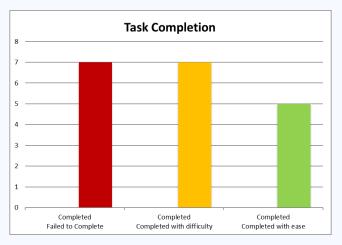


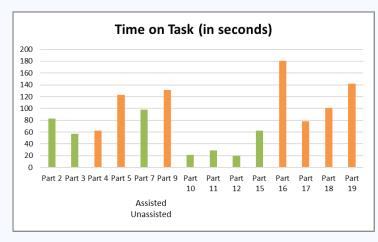
### Design Alternative: Research Results for Single Task

#### Task 7 – Find tax information (gains/losses)

• Users clicked on Statements and Tax but couldn't find tax info – information was in third level of navigation







#### Task Difficulty

 Task difficulty was similar for many of the tasks, however, the key tasks of navigation and communication was easier for Design Alternative 1.

#### **Task Completion**

 Task Completion was much better for Design Alternative 2. However, some tasks were not completed for either alternative.

#### Time on Task

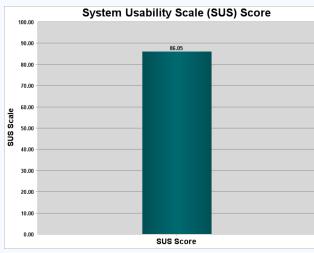
- Task time varied greatly with 5 people never completing task so are not included
- Showing Assisted versus Unassisted

### Design Validation: Key Findings & Recommendations

### **Key Findings**

- Easy was most common theme
- Overall SUS rating of 86% reinforced by the user comments of easy and user friendly





### **Design Change Recommendation**

Key Issue / Underlying Cause	Proposed Design Change
Task 6: Account activity not found Underlying cause – secondary / tertiary navigation is not easily visible	Redesign navigation for visibility  Make visual indicator of sub-tab more prominent  Make visual indicator of main tab more prominent
Task 8: Tax related information not found Underlying cause: users did not see the tax documents menu	Redesign navigation for visibility  Make visual indicator of sub-tab more prominent  Make visual indicator of main tab more prominent
Task 9: Copy file to folders not easily found / understood Underlying cause: too many buttons on that page – not well organized – too crowded	Relocate buttons in one location (top right) – possibly switch to text links only – stacked vertically
Task 5: Send Message (to advisor) link not found Underlying cause: user expected it within communication section	Include within messages pages
Task 7: Export data not easily found / understood Underlying cause: not many users do this today	While not relevant to underlying cause – will relocate export button to be closer to table of data Include instructions in HELP section
Task 11: Homepage portlet user priority Underlying cause: user preference	Change default portlets on homepage to match most important information to user



# Thank you for taking the time to review! Sharon Grubaugh

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