Appraisal Checklist



Preparation

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Action	Evidence
☐ Collate relevant feedback on how your employee	Ensure that this is either held on their personnel file
has performed during the performance period	or on a performance management system
\square Book in your employee's performance appraisal in	Send a calendar invite to the employee of the
advance to give both your employee and yourself	meeting. This will also serve as evidence that you
time to prepare. Ensure it is private and you have	have arranged their performance meeting
adequate time	
☐ Ask your employee to complete their self-appraisal	Ensure that a copy of this is filed on the employee's
and to bring this to the meeting	personnel file or on the performance management
	system
☐ Review notes you have made throughout the	Any notes you have made throughout the year on
performance period on your employee's performance	your employee's performance should be held on their
and familiarise yourself with their objectives	personnel file or on a performance management
	system
☐ Ensure that you have a clear understanding of your	Refer to their job description which should be filed on
employee's job role and responsibilities	their personnel file
☐ Fully understand the Company's overall objectives	Bring evidence of this to the meeting so you can
and where your employee's role fits in with this, so	discuss how your employee's role contributes to the
you can prepare next year's objectives	Company's overall objectives

Appraisal Meeting

Appraisar weeting	
Action	Evidence
☐ Ensure that you have all the relevant paperwork to	Keep in a file and when done with, ensure that a copy
hand i.e. feedback, notes, the objectives that the	goes on the personnel file or on the performance
employee is being measured on etc. It is a good idea	management system
to prepare the appraisal form in advance so that you	
have a structure to the meeting	
\square Ensure there are no distractions so you can be	
totally engaged and listen well	
\square Explain structure of meeting and explain this is a	
two-way conversation about their performance over	
the last year and looking to the year ahead	
\square Ask the employee to start talking through how	
they feel they have done with their objectives	
☐ Feed in with your own observations and any	
relevant feedback you have and discuss whether you	
feel they have met their objectives or not	
\square Ask the employee to discuss their career	
aspirations in the business	



Action	Evidence
☐ Discuss any development needed to help them	Capture development needs and any potential
achieve their career aspirations and where the	training/coaching/mentoring agreed and ensure you
company can support them	follow up with the employee
\square Discuss any obstacles to their performance or	Ensure any action plans are captured on the
under performance and if required, draw up an action	employee's personnel file or the performance
plan to tackle these	management system
\square Give positive feedback on achievements	
☐ Discuss and agree objectives for the next	File a copy of this on the employee's personnel file or
performance period	on the performance management system
☐ Complete an appraisal form and include any	File a copy of this on the employee's personnel file or
relevant development or action plans	on the performance management system
☐ Schedule in the next performance discussion with	Send a calendar invite to the employee of the
your employee and thank them for their time. End on	meeting. This will also serve as evidence that you
a positive note	have arranged the next performance discussion