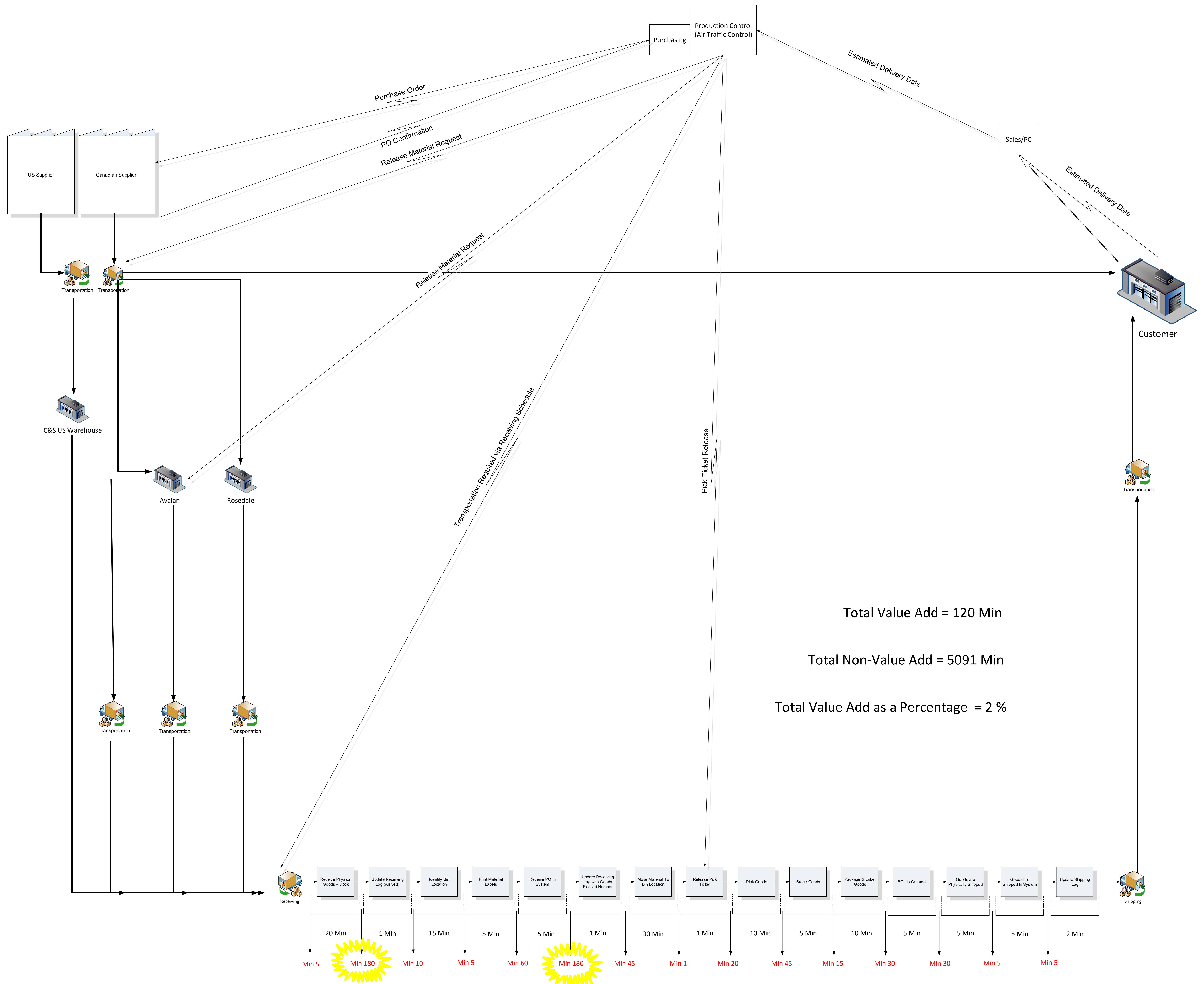


KBM Commercial Flooring Inc.
 Current State - Customer Fulfilment – Value Stream Map
 03/27/17



Total Value Add = 120 Min

Total Non-Value Add = 5091 Min

Total Value Add as a Percentage = 2 %