

BY PATHWAY CONSULTING

Streamline 360

SUPPLY CHAIN ARCHITECTURE & GOVERNANCE



— STRUCTURAL DISCIPLINE —

— EXECUTIVE CLARITY —

— ENGINEERED RESILIENCE —

A STRUCTURED EXECUTIVE ADVISORY MODEL

Pathway Consulting

Driving Efficiency, Unleashing Potential, Delivering Results

<https://path.com.co>

rvela@path.com.co / rvela@rafaelvela.com

Streamline 360



STRUCTURED EXECUTIVE ADVISORY

STREAMLINE 360

Executive Overview

What It Is

Streamline 360 is a structured Supply Chain Management and Executive Advisory Model.

It is designed for organizations that require defined governance, aligned performance logic, and disciplined operating coherence across procurement, planning, operations, logistics, and risk oversight.

It is not a consulting cycle. It is a blueprint and advisory framework.

Who It Is For

Streamline 360 is intended for:

- CEOs and COOs seeking stronger supply chain governance
- Organizations experiencing recurring performance variability
- Companies scaling operations and requiring disciplined operating design
- Leadership teams that prefer engineered control over reactive correction

It is not designed for incremental task optimization. It is designed for operating clarity at leadership level.

What You Receive

Every Streamline 360 engagement includes:

1. Supply Chain Operating Blueprint

- End-to-end process architecture
- Defined governance and decision rights
- KPI alignment logic
- Risk oversight checkpoints
- Escalation pathways

2. Executive Alignment Session

- Formal blueprint review
- Governance clarification
- Internal ownership definition

3. Twelve-Month Structured Executive Advisory

- 3 non-cumulative hours per month
- Email and scheduled virtual calls
- Advisory begins on engagement start date
- Defined scope boundaries

Advisory may address blueprint interpretation and broader supply chain structural matters. Execution remains internal unless separately contracted.

Commercial Terms

Investment: US\$7,500 (flat fee), which includes:

- **Blueprint Delivery:** 30–60 days
- **Advisory Duration:** 12 months from engagement start date

Strategic Advisory Continuity Program (Post-Year Extension): US\$3,500. An optional continuity program is available after the initial advisory term.

The Result

Organizations operating under **Streamline 360** will experience:

- Clear decision rights and reduced internal friction
- Stabilized performance drivers
- Improved cost discipline
- Greater risk visibility
- Scalable operating governance

Performance becomes defined by design, not by escalation.

Next Step

Streamline 360 begins with a confidential Strategic Alignment Conversation to assess:

- Organizational readiness
- Scope boundaries
- Advisory fit
- Capacity availability

Engagements are initiated selectively due to limited advisory capacity.

To request an alignment discussion, contact Pathway Consulting directly.

Table of Contents

- What is *Streamline 360* - 9
- Why *Streamline 360* Exists? - 10
- Coherence and Its Relevance – 10
 - From Process Improvement to Operating Architecture
- *Streamline 360*’s Architectural Approach - 11
- What *Streamline 360* Delivers - 12
 - Supply Chain Operating Blueprint
 - Executive Review & Alignment Decision
 - Implementation Guidance
 - 12-Month Structured Executive Advisory
- What Do You Avoid? - 13
 - Cost Drift
 - Functional Fragmentation
 - Design Ambiguity
 - Performance variability
 - Reactive crisis Cycles
 - Growth-Induced disorder
 - The Underlying Principle
- What Does Success Look Like? - 14
- Processes Included in End-to-End Supply Chain Management - 14
 - Supply Chain Strategy & Governance
 - Integrated Planning & Demand Management
 - Strategic Sourcing & Procurement
 - Manufacturing & Operational Excellence
 - Inventory & Warehouse Management
 - Logistics & Distribution
 - Customer Fulfillment & Service Integration
 - Financial & Performance Integration
 - Risk Management & Resilience Architecture
 - Digital & Data Enablement
 - Continuous Improvement & Change Management

- Benefits of Optimized Processes - 16
 - Cost Efficiency
 - Improved Quality
 - Increased Agility
 - Customer Satisfaction
 - Sustainability
 - Scalability
 - The Strategic Outcome
- Investment, Advisory Structure & Executive Access – 17
 - Strategic Investment & Delivery Timeline
 - 12-Month Structured Executive Advisory Access
 - Strategic Continuity Program (Post-Year Extension)
- Why Streamline 360? - 19
- The Engagement Framework – 19
 - Strategic Alignment Conversation
 - Scope Definition & Advisory Charter
 - Confidentiality & Formalization
 - Architectural Diagnostic
 - Operating Blueprint Development
 - Executive Blueprint Review & Delivery
 - Twelve-Month Structured Executive Advisory
 - The Operating Principle

Strategic Alignment Conversation - 22

What is Streamline 360?

Streamline 360 is a structured Supply Chain Operating Architecture and Executive Advisory Model designed for organizations that require disciplined performance across their end-to-end supply chain.

It is not a traditional consulting service. It is the design and guided stewardship of your supply chain operating system.

Streamline 360 establishes a coherent process architecture that aligns strategy, planning, sourcing, operations, logistics, performance management, and risk governance into a unified framework. It transforms fragmented workflows into an integrated operating blueprint.

The engagement unfolds in two distinct dimensions:

First, the development of a tailored Supply Chain Operating Blueprint that defines how your organization should function across critical supply chain domains.

Second, a 12-month structured executive advisory period that supports interpretation, decision alignment, and disciplined execution as the architecture matures within your organization.

Streamline 360 is designed for leaders who understand that operational excellence does not emerge from isolated improvements. It emerges from clarity.

Rather than focusing on isolated process corrections, **Streamline 360** addresses:

- End-to-end process architecture
- Governance and decision rights
- KPI alignment and performance discipline
- Risk exposure visibility
- Scalability and resilience

The objective is not incremental improvement but operational coherence.

The goal of **Streamline 360** is twofold:

- Eliminate inefficiencies that create hidden cost, friction, and performance variability.
- Establish a disciplined operating framework that enhances agility, protects margin, and strengthens executive control.

Built on over 30 years of multinational, multi-industry supply chain leadership experience, and informed by structured performance methodologies such as Lean and Six Sigma,

Streamline 360 delivers measurable clarity in environments where complexity often erodes control.

Organizations that engage in **Streamline 360** do not receive generic recommendations. They receive a defined operating architecture and structured executive access to ensure that the architecture functions as intended.

Why Streamline 360 Exists

Supply chains rarely collapse because of incompetence.

They degrade because complexity expands faster than design.

Over time, organizations add systems, approvals, policies, and controls. Each addition solves a local problem. Few are integrated into a coherent operating model. As growth continues, exceptions become routines, workarounds multiply, and coordination depends increasingly on individual effort.

Leadership sees rising costs, fluctuating service levels, and recurring escalations. What appears operational is often architectural.

Streamline 360 exists to address that gap.

It was created for organizations that recognize that operational intensity cannot compensate for unclear governance and fragmented design.

Its purpose is to establish a defined operating logic where strategy, planning, sourcing, operations, and risk oversight function within an integrated framework.

Not to add more processes, but to clarify how the system is meant to operate.

Coherence and Its Relevance

From Process Improvement to Operating Architecture

Traditional process optimization focuses on improving individual workflows. It seeks efficiency within functions, elimination of waste, and the reduction of operational friction.

While necessary, isolated optimization rarely produces sustained performance advantage.

Supply chains do not operate as independent processes. They operate as interconnected systems. Procurement influences inventory. Inventory influences working capital. Production planning influences service levels. Logistics decisions influence cost-to-serve. Risk exposure accumulates across functions.

Without alignment, local improvements can unintentionally create global inefficiencies.

True performance discipline requires architectural coherence.

It requires clarity in:

- Decision rights
- Governance mechanisms
- KPI alignment
- Risk visibility
- Cross-functional integration

Streamline 360's Architectural Approach

Streamline 360 does not begin with isolated process fixes. It begins with clarity.

The approach is deliberately phased and disciplined, ensuring that improvements are embedded within a coherent operating architecture rather than applied as temporary adjustments.

The engagement unfolds across three structured dimensions:

1. Diagnostic Clarity

We begin by assessing the structural integrity of your supply chain. This includes evaluating:

- Cross-functional integration
- Decision rights and governance
- KPI alignment
- Risk exposure visibility
- Performance variability drivers

The objective is not to identify surface inefficiencies but to understand how structure influences behavior.

2. Operating Architecture Design

Based on diagnostic findings, we design a tailored Supply Chain Operating Blueprint that integrates:

- Strategy with execution
- Planning with capacity realities
- Procurement with inventory policy
- Operations with service expectations
- Logistics with cost discipline
- Risk governance with executive oversight

Rather than optimizing functions independently, **Streamline 360** aligns them within a coherent framework where performance drivers reinforce each other.

This architecture defines how the organization should operate — not just how it currently functions.

3. Structured Executive Advisory

Once the operating architecture is defined, the advisory phase ensures disciplined interpretation and alignment.

Through structured executive access, leadership receives guidance on:

- Trade-off decisions
- KPI interpretation
- Structural adjustments

- Scenario evaluation
- Governance refinement

This ensures that the architecture is not static documentation, but an evolving framework aligned with business conditions.

By prioritizing coherence over complexity and discipline over improvisation, **Streamline 360** enables organizations to operate with greater control, predictability, and resilience.

The result is not simply faster processes but also structured performance.

What Streamline 360 Delivers

Streamline 360 provides defined, tangible outputs supported by structured executive advisory.

The engagement results in the following core deliverables:

1. Supply Chain Operating Blueprint

A tailored Operating Blueprint that defines:

- End-to-end process architecture across agreed domains
- Governance model and decision-right clarity
- Escalation pathways and accountability logic
- KPI alignment across planning, sourcing, operations, logistics, and finance
- Risk oversight checkpoints

This document becomes the reference framework for how the supply chain is designed to operate.

It is not a high-level recommendation. It is a defined operating architecture.

2. Executive Review & Alignment Session

Formal blueprint review with leadership to ensure:

- Clear understanding of design intent
- Agreement on governance implications
- Defined ownership for execution within the organization
- Alignment between strategy and operating model

Execution remains internal. The framework defines the logic.

3. Implementation Guidance

Structured guidance outlining:

- Priority sequencing
- Governance adjustments required
- KPI transition considerations

- Risk areas during adoption

This guidance supports disciplined internal rollout.

4. Twelve-Month Structured Executive Advisory

Beginning on the official engagement start date, leadership receives:

- 3 non-cumulative advisory hours per month
- Email and scheduled virtual calls
- 48-business-hour response expectation
- No on-site support
- No embedded execution

Advisory may address blueprint interpretation or broader supply chain matters.

Where discussions evolve into larger initiatives, separate engagements may be formalized.

Streamline 360 delivers clarity, governance definition, and disciplined advisory support within defined boundaries.

What Do You Avoid?

Without disciplined operating design, organizations experience recurring patterns:

Cost Drift. Expedites increase. Buffer inventory grows. Redundant approvals slow execution. Spending rises without clear drivers.

Decision Friction. Trade-offs escalate to senior leadership. Cross-functional disagreements persist. Accountability blurs.

Performance Volatility. Service levels fluctuate. Lead times widen unpredictably. Inventory behavior becomes reactive.

Reactive Crisis Cycles. Disruptions trigger improvisation rather than predefined response.

Growth-Induced Instability. As volume or geographic footprint expands, coordination deteriorates instead of strengthening.

Streamline 360 reduces the probability of these patterns by defining governance, accountability, and operating logic upfront.

It does not eliminate disruption. It prevents disorder.

What Does Success Look Like?

Success under **Streamline 360** is visible in how the organization operates.

It looks like:

- Decisions are made without prolonged internal negotiation.
- Trade-offs are evaluated using shared criteria.
- Inventory levels reflect policy, not anxiety.
- Escalations decrease because accountability is defined.
- Disruptions trigger defined response pathways rather than improvisation.
- Growth does not multiply operational disorder.

Leadership spends less time resolving friction and more time directing strategy.

Performance variability narrows.

Execution becomes consistent across functions. The supply chain no longer depends on constant intervention to remain stable.

That is the bottom line.

Processes Included in End-to-End Supply Chain Management

Effective end-to-end supply chain management extends far beyond procurement, warehousing, and logistics. It integrates strategy, planning, execution, financial alignment, risk governance, and performance management into one coherent operating architecture.

Streamline 360 addresses the entire supply chain ecosystem across the following domains:

1. Supply Chain Strategy & Governance

- Supply Chain Strategy Design & Roadmap Development
- Make vs. Buy Framework
- Network Design & Footprint Optimization
- Risk Governance Structure
- Supply Chain Policy Architecture
- Sustainability & ESG Alignment
- Executive KPI Framework

2. Integrated Planning & Demand Management

- Sales & Operations Planning (S&OP) / IBP
- Demand Forecasting & Statistical Modeling
- Demand Sensing & Scenario Planning
- Capacity Planning & Bottleneck Analysis
- Master Production Scheduling
- Inventory Policy Design

- Service Level Strategy

3. Strategic Sourcing & Procurement

- Strategic Sourcing Framework
- Supplier Segmentation (Kraljic Matrix)
- Contract Lifecycle Management
- Supplier Risk Assessment
- Should-Cost & Total Cost of Ownership
- Procurement Governance & Approval Flows

4. Manufacturing & Operational Excellence

- Production Planning & Scheduling
- Lean Manufacturing & Waste Elimination
- OEE Optimization
- Quality Management System Alignment
- Root Cause Analysis & Corrective Action Framework

5. Inventory & Warehouse Management

- Inventory Segmentation (ABC / XYZ)
- Safety Stock & Replenishment Models
- Warehouse Layout Optimization
- Picking & Fulfillment Optimization
- Storage Utilization & Throughput Analysis

6. Logistics & Distribution

- Transportation Strategy & Carrier Selection
- Route Optimization
- Distribution Network Design
- Last-Mile Delivery Framework
- 3PL Governance Model

7. Customer Fulfillment & Service Integration

- Order-to-Cash Process Optimization
- Order Fulfillment Cycle Time
- Service Level Measurement
- Customer Communication Protocols
- Returns & Reverse Logistics

8. Financial & Performance Integration

- Working Capital Optimization
- Cash-to-Cash Cycle Management
- Supply Chain Cost-to-Serve
- Budget Alignment with Operations
- KPI Dashboard Architecture

9. Risk Management & Resilience Architecture

- Supply Chain Risk Mapping
- Risk Accumulation Analysis
- Dual Sourcing Strategy
- Business Continuity Planning
- Crisis Response Governance

10. Digital & Data Enablement

- ERP Integration Architecture
- Data Governance Model
- Supply Chain Visibility Tools
- Automation Opportunities
- Analytics & Decision Support Systems

11. Continuous Improvement & Change Management

- Lean & Six Sigma Deployment
- Kaizen Governance
- Process Audit Framework
- Performance Review Cadence
- Change Adoption Roadmap

Having isolated processes in place is not the same as having an integrated operating system. When supply chain processes are designed as a coherent, interdependent architecture, decisions are faster, trade-offs are clearer, and execution is more predictable. Silos diminish. Accountability strengthens. Data flows without distortion. Strategy translates directly into operational behavior.

A coherent set of processes reduces friction across functions, protects margins through disciplined execution, and enhances responsiveness in volatile environments. It transforms the supply chain from a collection of activities into a synchronized value engine.

With a fully integrated end-to-end framework, organizations move from reactive firefighting to structured performance, from fragmented execution to coordinated orchestration, and from operational survival to strategic advantage.

Benefits of Optimized Processes

While the Operating Blueprint defines the framework, the commercial impact is reflected in measurable performance improvements. Organizations that operate with defined governance and integrated processes typically experience:

Cost Discipline

- Reduction in expedite frequency
- Lower inventory distortion caused by poor coordination

- Improved procurement alignment with planning realities
- Decreased rework and process friction

Cost stability replaces reactive spending.

Improved Service Reliability

- More consistent lead times
- Fewer fulfillment surprises
- Clearer accountability for delivery performance
- Reduced customer-facing volatility

Service becomes predictable rather than effort-driven.

Working Capital Control

- Inventory policies aligned with service targets
- Reduced safety stock inflation caused by uncertainty
- Better synchronization between planning and execution

Working capital decisions become deliberate.

Faster Executive Decisions

- Defined trade-off logic between cost, service, and risk
- Reduced cross-functional friction
- Clear escalation pathways

Decision cycles shorten because governance is clear.

Risk Visibility

- Better visibility into supplier exposure
- Clearer identification of bottlenecks
- Defined checkpoints for operational stress

Risk becomes observable earlier. The result is not isolated improvement but controlled performance behavior.

Investment, Advisory Structure & Executive Access

Strategic Investment & Delivery Timeline

The Streamline 360 engagement is offered at a professional fee of **US\$7,500** and includes the development of a tailored **Supply Chain Operating Blueprint** designed to strengthen performance across your end-to-end supply chain.

The blueprint development phase typically spans **30 to 60 days**, depending on operational complexity, scope of processes, and timely access to required information.

This investment includes:

- Full diagnostic assessment
- End-to-end process architecture design
- Governance and KPI integration
- Executive-ready Supply Chain Operating Blueprint
- Structured implementation guidance

Streamline 360 is not consulting in the traditional sense. It is the design of your operating architecture.

Included: 12-Month Structured Executive Advisory Access

Every Streamline 360 engagement includes **12 months of structured executive advisory access**.

This advisory model ensures continuity and sustained strategic alignment beyond blueprint delivery. It allows the operating architecture to mature under guided executive interpretation rather than being left to static documentation.

Advisory Parameters

To maintain clarity, quality, and focus, advisory access operates under the following boundaries:

- **4 advisory hours per month**
- Hours are **non-cumulative**. Unused hours expire at the end of each month
- Access is limited to **email and scheduled virtual calls**
- No 24/7 or emergency response expectation
- No on-site support included
- No execution of new full-scale projects outside the original scope

Advisory access is intended for:

- Executive decision orientation
- Interpretation of process design
- KPI and performance alignment discussions
- Supply chain risk exposure evaluation
- Scenario trade-off analysis
- Governance and structural refinement dialogue

This is advisory. It is not operational management, project implementation, or embedded consulting.

Strategic Advisory Continuity Program (Post-Year Extension)

Organizations wishing to retain structured advisory access beyond the initial year may enroll in the **Streamline 360 Strategic Continuity Program** for 12 months at **US\$3,500 per year**.

The continuity program maintains the same advisory structure:

- 4 non-cumulative hours per month
- Email and scheduled calls only
- No urgent response obligation
- No on-site support

This ensures your supply chain operating architecture evolves in alignment with strategic priorities, market shifts, and structural risks.

Why Streamline 360?

Streamline 360 is not designed for incremental operational adjustments.

It is designed for leadership teams that recognize that supply chain performance is governed by operating design, not by isolated improvements.

Many organizations invest in tools, task forces, and local optimizations. These efforts often produce temporary gains, but without clear governance and integrated design, complexity returns.

Streamline 360 addresses that gap.

It provides:

- Defined operating architecture
- Clear decision rights
- Aligned KPI logic
- Risk visibility across domains
- Structured executive advisory to preserve coherence over time

It does not replace leadership. It strengthens leadership control.

The model is deliberately bounded. Advisory capacity is limited to preserve depth and focus. Engagements are initiated selectively following alignment.

Organizations that engage **Streamline 360** are not seeking consulting activity. They are establishing a defined operating framework supported by disciplined advisory access.

That distinction defines the model.

The Engagement Framework

From Strategic Alignment to Architectural Stewardship

Streamline 360 follows a disciplined engagement structure designed to preserve clarity, executive focus, and architectural integrity.

This is not an open-ended consulting cycle. It is a structured advisory relationship with defined phases and boundaries.

The engagement unfolds as follows:

1. Strategic Alignment Conversation

Engagement begins with a structured executive discussion.

The purpose of this conversation is to determine:

- Organizational readiness for architectural design
- Scope boundaries and strategic priorities
- Leadership alignment and governance maturity
- Fit between advisory model and organizational expectations

Streamline 360 is selective by design. Alignment is assessed before commitment.

2. Scope Definition & Advisory Charter

Following mutual alignment, a formal scope definition is established.

This includes:

- Architectural domains to be addressed
- Expected blueprint deliverables
- Governance and KPI integration focus
- Advisory boundaries and engagement parameters
- Twelve-month advisory window definition

An Advisory Charter formalizes the structural and temporal boundaries of the engagement.

Clarity precedes execution.

3. Confidentiality & Formalization

A Non-Disclosure Agreement is executed to protect organizational information and strategic context.

The engagement is formally confirmed through a professional services agreement and investment confirmation.

Streamline 360 is positioned as a strategic engagement, not a transactional purchase.

4. Architectural Diagnostic

A structured diagnostic review assesses integrity across supply chain domains.

This phase focuses on:

- Governance coherence
- Cross-functional integration
- Decision-right clarity
- Performance variability drivers
- Risk exposure visibility

The objective is architectural insight, not surface-level inefficiency detection.

5. Operating Blueprint Development

Based on diagnostic findings, a tailored Supply Chain Operating Blueprint is developed.

This blueprint defines:

- End-to-end process architecture
- Governance structure
- KPI integration logic
- Escalation pathways
- Risk oversight checkpoints

The blueprint establishes coherence across domains.

6. Executive Blueprint Review & Delivery

The completed Operating Blueprint is formally delivered and reviewed with leadership.

This session ensures:

- Executive clarity on architectural design
- Understanding of governance implications
- Alignment between structure and strategy
- Defined internal ownership for implementation

Execution remains the responsibility of the organization.

Streamline 360 defines structure. Leadership operationalizes it.

7. Twelve-Month Structured Executive Advisory

Structured executive advisory access begins on the official start date of the Streamline 360 engagement.

The twelve-month advisory period runs concurrently with the architectural design phase and continues for the full twelve-month term.

This ensures that advisory support is available from the outset and extends beyond blueprint delivery.

During this period, leadership has controlled advisory access under defined parameters to discuss matters including, but not limited to:

- Architectural interpretation and refinement
- Governance and KPI alignment
- Risk exposure evaluation
- Capacity and scalability considerations
- Cross-functional issues
- Emerging supply chain challenges

Advisory access is not restricted solely to the content of the original blueprint. It may extend to broader supply chain discussions that require executive-level orientation.

However, advisory access does not include:

- Execution of new full-scale projects
- Development of new comprehensive process architectures beyond the agreed scope
- Embedded operational management

Where advisory discussions identify the need for additional initiatives, those may be formalized under separate engagement agreements.

This preserves clarity between advisory guidance and project execution.

Advisory access remains bounded, disciplined, and focused.

Strategic Alignment Conversation

Streamline 360 begins with a confidential strategic alignment discussion.

This conversation is designed to assess:

- Organizational readiness
- Scope boundaries
- Advisory fit
- Capacity availability

Engagements are initiated selectively and subject to advisory capacity.

To request an alignment discussion, contact Pathway Consulting directly.

.

Pathway Consulting

Driving Efficiency, Unleashing Potential, Delivering Results

<https://path.com.co>

rvela@path.com.co / rvela@rafaelvela.com