# Challenges Facing Small & Medium-Sized Cattle Ranchers and How Mercado AI Can Help

Small and mid-sized cattle ranchers in the U.S. today face an array of economic and operational challenges that threaten their profitability and sustainability. These range from market forces and rising costs to labor and environmental issues. Below, we identify five of the top challenges and assess whether the **Automated Rancher Exchange** (**Mercado AI**) – an AI-driven platform offering matchmaking, route optimization, auctions, and blockchain-based ownership tracking – addresses each one. For areas where needs remain unmet, we suggest modifications to better support these ranchers.

### 1. Market Concentration and Limited Market Access

One of the biggest challenges is the highly consolidated beef market, which limits ranchers' selling options. Only four companies now control roughly 85% of U.S. beef processing, leaving fewer buyers and forcing independent ranchers to accept lower prices for their cattle (Ranchers fight back against Big Four with locally-owned meat plant | KCUR - Kansas City news and NPR). In other words, small producers often operate in a "seller's market" dominated by a few meatpackers, weakening their bargaining power. Even as consumers pay higher prices at the grocery store, ranchers' share of the beef dollar has shrunk due to this concentration (Ranchers fight back against Big Four with locally-owned meat plant | KCUR - Kansas City news and NPR). Limited local processing facilities exacerbate the problem – many rural areas lost small slaughterhouses over the years, so ranchers must either transport animals long distances or sell through middlemen at auctions where competition among buyers may be sparse. The Farmer Veteran Coalition notes that "competition" and lack of market access are recognized hurdles for beginning and mid-size producers (Chief Executive Officer's Comments: Addressing Key Challenges Faced by Our Farmers and Ranchers). All of this means small ranchers struggle to get fair market value for their cattle in the current system.

How Mercado AI Addresses It: Mercado AI's core purpose is to open up market access for small farms through a virtual marketplace. Its AI-driven matchmaking and real-time auctions connect sellers with a broader pool of buyers beyond their local region, which can help increase competition for their cattle. Instead of being limited to one or two nearby buyers or a single weekly sale barn, a rancher can list animals on Mercado's platform and attract interest from processors or feedlots nationwide. According to the company, the platform lets small farms "publish what [animals] you have to offer, and buyers can request exactly what they need," with a real-time bidding system to ensure you get the best price (Animal Auctions and Transportation Services). By aggregating many buyers and sellers, Mercado AI can create a more level playing field for pricing — a well-run auction tends to drive cattle to their true market value. This direct market linkage potentially reduces the influence of the Big Four packers by giving ranchers alternative outlets to sell. However, while Mercado's exchange can improve price discovery and broaden buyer options, it alone may not fully overcome the packer

oligopoly; ultimately most cattle still need to go to a processing plant. **Suggested Improvement:** To better combat limited market access, Mercado AI could partner with or list **regional independent processors and co-op packing plants** (which some ranchers are organizing to bypass the Big Four (Ranchers fight back against Big Four with locally-owned meat plant | KCUR - Kansas City news and NPR) (Ranchers fight back against Big Four with locally-owned meat plant | KCUR - Kansas City news and NPR)). Integrating these new local meat plants into the platform would ensure that when ranchers find buyers through Mercado, there are processing slots available outside the traditional packer system. In short, Mercado AI does address the market-access challenge by widening the buying audience and increasing price competition, but integrating more processing capacity and local buy-in would further empower small ranchers.

# 2. High Input Costs and Thin Profit Margins

Economic **pressures on profitability** are a constant concern for small and mid-sized ranchers. They face **rising input costs** – from feed and fuel to equipment and financing – often without commensurate increases in cattle prices. In recent years, inflation in fuel, fertilizer, feed, and labor costs has squeezed ranchers' budgets (<u>Texas Agricultural Economy's Biggest Challenges</u> | Texas Real Estate Research Center). For example, high fuel prices drive up the cost of transporting cattle or feed, directly eroding profit per head. In late 2024 diesel fuel averaged around \$3.37/gallon, and the cost of hauling goods (including cattle) became "an increasing burden on farmers' profit margins" (Texas Agricultural Economy's Biggest Challenges | Texas Real Estate Research Center). Feed costs have been especially volatile: droughts (discussed below) have caused hay and corn prices to spike, so keeping cattle fed can suddenly become far more expensive than budgeted. At the same time, calf and cattle prices can swing unpredictably with global markets and cyclical herd expansions or contractions. This combination of volatile cattle prices and high expenses leads to very thin margins for small operators. They must carefully manage costs and risk, as a bad year (e.g. a poor calf crop or a price drop at sale time) can mean operating at a loss. Indeed, industry analysts note the current cattle herd contraction has been "driven by high input costs, drought and difficult profitability since 2018 – none of which is going away anytime soon" (Cattle Market Volatility Increasing Risk for Ranchers, May Lead to Record Beef Prices – Northern Ag Network). In summary, **financial sustainability** is a top challenge: many small ranchers are one drought, one price crash, or one input cost spike away from serious financial stress.

How Mercado AI Addresses It: While no platform can control fuel or feed prices, Mercado AI does offer tools to improve ranchers' margins on the marketing side. First, as noted, the auction feature seeks to maximize the sale price of livestock, putting more dollars in the rancher's pocket for each animal sold. Even a modest price improvement per head can help offset high input costs. Second, Mercado's "intelligent transportation service" is designed to cut logistics costs by optimizing routes for animal delivery (Animal Auctions and Transportation Services). For a small rancher, organizing trucking to get cattle to a buyer or processor can be expensive and inefficient (e.g. running half-empty trailers or backhauling empty). Mercado's AI can potentially consolidate loads or identify the most fuel-efficient routing, lowering transport costs and saving time. By getting animals "to processing centers or markets faster and cheaper" (Animal Auctions and Transportation Services), the platform helps reduce wasteful spending on diesel and freight. These improvements directly target two major

cost areas (marketing and transportation). However, other input costs — like feed, hay, veterinary care, or land — remain outside Mercado's scope. A rancher still must contend with those expenses independently. **Suggested Improvement:** Mercado AI could expand to offer a **broader resource exchange or cooperative buying features**. For instance, the platform might include a **feed or supplies marketplace** where ranchers can source hay, grain, or inputs from each other or bulk suppliers at better prices. This would leverage Mercado's network effect not just for selling cattle, but also for reducing purchase costs (e.g. pooling orders for discounts on feed or coordinating group purchases of fuel). Additionally, providing analytical tools or AI forecasts for market trends (to help ranchers decide the optimal time to sell cattle based on price projections) could help manage price volatility. In its current form, Mercado AI makes a meaningful dent in marketing and hauling expenses, thereby somewhat easing the profit-margin pressure, but it could further support ranchers by addressing other cost components through an extended exchange of inputs and services.

# 3. Labor Shortages and Aging Workforce

(The Cattle Crisis: Why Small Family Farms Are More Important Than Ever - Joyce Farms) Small family ranches often rely on multi-generational labor, but younger replacements are few. An aging rancher population and competition for workers have led to severe labor shortages. Another significant challenge for small to mid-sized ranchers is the **shrinking agricultural** labor force and the aging demographics of farm operators. The average U.S. farmer or rancher is nearly 60 years old, and many experienced hands are retiring with fewer young people stepping in to replace them (Chief Executive Officer's Comments: Addressing Key Challenges Faced by Our Farmers and Ranchers). Ranching is physically demanding, remote work that younger generations are increasingly less inclined (or able) to pursue. As a result, **hired farm** labor is scarce and expensive in many regions. The problem is especially pronounced for smaller operations that cannot offer the higher wages or benefits that large corporate farms use to attract workers. In fact, larger farms can pay more, "making it harder for small farms to compete" for reliable labor (Chief Executive Officer's Comments: Addressing Key Challenges Faced by Our Farmers and Ranchers). The labor crunch spans from ranch hands for day-to-day cattle care, to truck drivers for transporting livestock, to even family succession – many ranchers worry who will run the ranch when they retire if their children choose different careers. This **aging and declining workforce** not only raises costs (overtime and higher wages for the limited help they can find (Chief Executive Officer's Comments: Addressing Key Challenges Faced by Our Farmers and Ranchers)) but can also constrain a ranch's operations. For example, a short-handed ranch may struggle to manage a large herd or find it impossible to scale up, no matter the market opportunities. Labor shortages are now cited as "one of the biggest challenges facing small...mid-sized farms today" (Chief Executive Officer's Comments: Addressing Key Challenges Faced by Our Farmers and Ranchers), alongside land access and costs.

**How Mercado AI Addresses It:** Mercado AI is not a direct labor solution, but it can **alleviate some labor burdens** by streamlining tasks that typically require time and effort. By providing a digital marketplace, the platform saves ranchers the labor of physically hauling cattle to multiple auction markets or spending days networking to find buyers. Posting livestock for sale online and letting the AI handle matchmaking and auction bidding is far less labor-intensive than

traditional sales methods. Likewise, the platform's coordinated transportation service means ranchers spend less time arranging trucking logistics – Mercado can automatically schedule optimal routes and possibly even book third-party haulers, reducing the rancher's workload in organizing shipments. For an understaffed ranch, these efficiency gains free up valuable time that can be redirected to animal husbandry or other needs. Additionally, by using modern, userfriendly software, even older ranchers might handle transactions themselves without needing as much outside help or travel. That said, Mercado AI does not replace the need for on-theground ranch labor for feeding, calving, fencing, and so on. The physical work still must be done, and a tech platform won't put up a fence or drive a tractor. Suggested Improvement: To further support ranchers facing labor scarcity, Mercado AI could integrate a service marketplace or cooperative labor pool feature. For example, the platform might help connect ranchers with freelance farmhands or transport services on-demand, or facilitate labor-sharing agreements among nearby small ranches (if one rancher needs extra hands for branding or harvesting hay, the platform could match them with neighbors or veterans looking for work). While somewhat beyond Mercado's current scope, such additions would acknowledge the labor challenge. At minimum, ensuring the app itself is extremely accessible and simple to use (even for less tech-savvy, older ranchers) is crucial – this reduces the learning curve and time investment needed to benefit from the platform. In summary, Mercado AI contributes indirectly to easing labor challenges by reducing the labor input required for marketing and logistics, but it could amplify its impact by helping ranchers obtain the human help they still need in other areas.

# 4. Drought and Climate Challenges

Climate variability – especially the increase in **severe droughts** – has hit cattle producers hard in recent years. Periodic drought is nothing new in ranching, but climate change is intensifying these events and altering weather patterns, creating more frequent and prolonged drought conditions in key cattle regions. The U.S. cattle herd has now fallen to its lowest level in over 70 years, and a primary driver of this "cattle crisis" is severe drought in major ranching states (The Cattle Crisis: Why Small Family Farms Are More Important Than Ever - Joyce Farms). When pastures dry up and water sources shrink, small ranchers often have no choice but to sell off large portions of their herd because they simply can't feed and water all their animals. In 2021–2022, for instance, extreme drought in the Western Plains forced many ranchers to liquidate cows early; this large sell-off contributed to the current smaller cattle inventory and pushed some ranch families out of business (The Cattle Crisis: Why Small Family Farms Are More Important Than Ever - Joyce Farms) (Challenges Prevent Herd Growth). Drought also drives up feed costs – with no grass to graze, ranchers must buy hay or supplemental feed, which skyrockets in price during widespread drought. Texas in 2024 provides a telling example: about half the state was in drought, severely **reducing forage**; ranchers had to spend more on supplemental feed "further increasing costs," and many had to cull older cattle to conserve resources for the young stock (Texas Agricultural Economy's Biggest Challenges | Texas Real Estate Research Center). Even outside of drought, climate-related challenges like extreme winter storms or heat waves can cause cattle losses and unplanned expenses (for shelter, emergency feed, etc.). For small and mid-sized ranchers, who lack the buffers and diversification of larger operations, these **environmental challenges** pose an existential risk. Surviving a multi-year

drought might mean taking on heavy debt or permanently downsizing the herd, with long-term consequences for their livelihood.

How Mercado AI Addresses It: Because it cannot make it rain, Mercado AI's role in climate challenges is naturally limited. The platform does, however, offer speed and flexibility in marketing that can be useful in climate-stressed situations. If a rancher sees that drought conditions will worsen and decides to destock rapidly, Mercado's on-demand marketplace could enable a quick sale of cattle while they still have good condition, reaching a wide pool of buyers immediately instead of waiting for the next local auction (by which time prices might have dropped or animals lost weight). In other words, it provides a rapid outlet to liquidate or relocate livestock in response to weather emergencies. Additionally, the **route optimization** could help ranchers acquire feed from farther afield at lower transport cost – for example, if hay is available in a non-drought region, the platform might coordinate economical shipping, effectively extending the reach for feed supply. However, these are only partial mitigations. Mercado AI does not solve the core issue of forage scarcity or water shortage on the ranch. Small producers still need support in climate adaptation (such as improved drought forecasting, insurance, or grazing planning). Suggested Improvement: To better assist with climate-related risks, Mercado AI could incorporate a forecasting and resource exchange module. The AI that optimizes routes could also analyze weather and drought forecasts, notifying ranchers early if conditions suggest they should sell certain groups of cattle or source additional feed. The platform might also host a **feed and forage exchange** where ranchers in drought can find hay or grazing leases from regions with surplus – effectively matching those in need with those who have extra, much like it matches animal buyers and sellers. By leveraging its network, Mercado could facilitate moving not just animals, but also feed and water resources to where they're needed most (perhaps using its blockchain feature to track these transactions as well). Integration with insurance or disaster relief programs (providing data for claims or offering quick sales to generate cash) is another angle. In summary, while Mercado AI cannot alter the weather, its fast, data-driven marketplace can help ranchers respond more nimbly to climate challenges; with added features around resource sharing and predictive alerts, it could become a valuable tool for climate resilience on the ranch.

### 5. Regulatory Compliance and Traceability Pressures

Small and mid-sized cattle producers today face growing pressure to comply with **new regulations and traceability requirements** in the beef supply chain. Government policies and buyer demands are pushing for more transparent tracking of animals from farm to fork, largely to improve disease control and food safety. For example, in late 2024 the USDA finalized a rule mandating that certain classes of cattle (breeding stock, dairy cows, show animals, etc.) **must have electronic ID tags (RFID)** when moved across state lines (<u>Ranchers will soon need to beef up traceability with electronic cattle ID tags | Agriculture Dive</u>). This represents a shift from the old metal tag or plastic tag system to a high-tech traceability system. Many small ranchers have raised **concerns about the cost and complexity** of implementing electronic ID tagging, as well as about privacy of their data in these government systems (<u>Ranchers will soon need to beef up traceability with electronic cattle ID tags | Agriculture Dive</u>). Compliance may require buying RFID tags and readers, upgrading record-keeping, and interfacing with databases – tasks that can be daunting for a small operation. Beyond animal ID, there is also increasing scrutiny on

documentation of animal treatments (e.g. antibiotic use), humane handling, and even environmental practices. Larger beef buyers (export markets, retail chains) are asking for verifiable proof of origin and history. All this means **more paperwork and technology** for ranchers who historically did business on a handshake and a brand inspection. Navigating government programs and regulatory changes is explicitly listed as a challenge for farmers and ranchers (Chief Executive Officer's Comments: Addressing Key Challenges Faced by Our Farmers and Ranchers). In short, **regulatory burdens** are rising, and while traceability and transparency have benefits to the industry, they can disproportionately strain smaller producers if the systems are not easy to use.

How Mercado AI Addresses It: One of Mercado AI's features is a blockchain-based ownership tracking system, which creates an immutable digital ledger each time an animal is bought or sold on the platform. This kind of **built-in traceability technology** can significantly help small ranchers meet new compliance standards with minimal extra effort on their part. By recording each transaction (and potentially animal movements) on a blockchain, Mercado provides a tamper-proof history of the animal's ownership and possibly its origin. Such a record could be used to satisfy disease trace-back requirements or export verification – essentially automating what would otherwise be paperwork. Blockchain-based livestock traceability can "ensure quality and track different stages...in a transparent & effective manner," creating a trustworthy record of an animal's journey (Livestock Traceability and its Blockchain Transformation). This improves food safety and "permits compliance with regulations" by making data readily available to regulators or buyers as needed (Livestock Traceability and its Blockchain Transformation). For a small rancher, using Mercado's platform might mean that when they sell an animal, the transfer is instantly documented and traceable without extra steps. Additionally, if the platform integrates health or RFID data, it could update the blockchain with an animal's ID number, health certificates, etc., simplifying compliance with the USDA's ID rule. In effect, Mercado AI could serve as a **one-stop traceability solution**, turning a pain point into a value-add. Ranchers also benefit from the **transparency and trust** that blockchain provides; they can more easily market their cattle as verified origin or disease-free, which may open premium market channels.

That said, the blockchain feature will only realize its value if widely adopted – its strength is in industry-wide traceability. Small ranchers might still face a learning curve or need to invest in tags and devices to fully utilize it. **Suggested Improvement:** To maximize this benefit, Mercado AI should ensure its blockchain system **integrates seamlessly with government databases and ranchers' on-farm records.** For example, it could allow ranchers to **scan RFID tags with a smartphone app** that directly updates the blockchain and generates any required official reports. The platform could also offer **data privacy controls** to alleviate ranchers' worries (letting them decide what information is shared publicly or with regulators). Additionally, beyond disease tracking, Mercado might leverage blockchain to help small producers with **marketing transparency** – e.g. proving a calf's lineage or certifying it was raised without hormones, which could earn better prices from certain buyers. By extending the blockchain to include key production data (like vaccination records, feed type, etc., input by the rancher or via IoT sensors), the platform could help small ranchers differentiate their product in a traceability-conscious market. Overall, Mercado AI's blockchain-based tracking squarely addresses the challenge of traceability and regulatory compliance by providing a ready-made infrastructure for

record-keeping. With some enhancements to link up with official programs and to capture richer data, it would not only meet regulators' demands but also empower ranchers to build trust with consumers and buyers through verifiable transparency.

### **Conclusion**

In summary, small and medium-sized cattle ranchers are contending with a confluence of challenges: concentrated markets, tight margins from high costs, labor shortages, harsher climate impacts, and mounting regulatory demands. The Automated Rancher Exchange (Mercado AI) platform offers innovative solutions that align well with several of these pain points. Its AIdriven marketplace and logistics can improve market access, pricing, and efficiency, giving smaller producers tools that were previously available only to larger operations. For issues like market access, price discovery, and transport logistics, Mercado AI appears to be a strong and well-targeted remedy. Its use of **blockchain for traceability** also positions it as a timely aid in navigating new regulations and building trust. However, there remain critical areas – such as input costs, on-ranch labor, and climate resiliency – that the platform in its current form can only partially influence. By expanding its features (for example, facilitating input exchanges, labor connectivity, and resource-sharing networks), Mercado AI could more fully support ranchers in those domains as well. No single solution will erase all the challenges of ranching, but a platform that continues to evolve based on ranchers' needs can make a meaningful difference. Mercado AI, with some suggested enhancements, has the potential to become an all-around support system for small and mid-sized cattle ranchers – helping them not just survive the headwinds of today's cattle industry, but hopefully thrive in the years ahead.

**Sources:** The analysis above is informed by industry reports and experts, including data on beef market concentration from KCUR (Ranchers fight back against Big Four with locally-owned meat plant | KCUR - Kansas City news and NPR), economic challenges outlined by agricultural economists (Texas Agricultural Economy's Biggest Challenges | Texas Real Estate Research Center) (Texas Agricultural Economy's Biggest Challenges | Texas Real Estate Research Center), insights from the Farmer Veteran Coalition on rising costs, labor and market access (Chief Executive Officer's Comments: Addressing Key Challenges Faced by Our Farmers and Ranchers) (Chief Executive Officer's Comments: Addressing Key Challenges Faced by Our Farmers and Ranchers), drought impact reports (The Cattle Crisis: Why Small Family Farms Are More Important Than Ever - Joyce Farms) (Texas Agricultural Economy's Biggest Challenges | Texas Real Estate Research Center), and information on traceability regulations and solutions (Ranchers will soon need to beef up traceability with electronic cattle ID tags | Agriculture Dive) (Livestock Traceability and its Blockchain Transformation). The features of Mercado AI are described based on the company's own platform overview (Animal Auctions and Transportation Services) (Animal Auctions and Transportation Services). These sources underscore the severity of challenges and how innovative technologies like Mercado AI are being applied to address them.