MAINTENANCE STRATEGIES AND PRACTICES FOR THE SMALL FLIGHT DEPARTMENT

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WE'LL DISCUSS:



Responsibility for Airworthiness

MX Program Management

In the Shop

Departure and Invoicing





RESPONSIBILITY FOR AIRWORTHINESS

- The owner (lessee) is responsible for airworthiness of the aircraft
 - The PIC is responsible for ensuring the aircraft is airworthy for the flight he is commanding.
- EASA mandates the use of a professional maintenance oversight organization (CAMO)
- Secure the services of your own maintenance professional. Consistent oversight of the mx program will ensure airworthiness compliance.

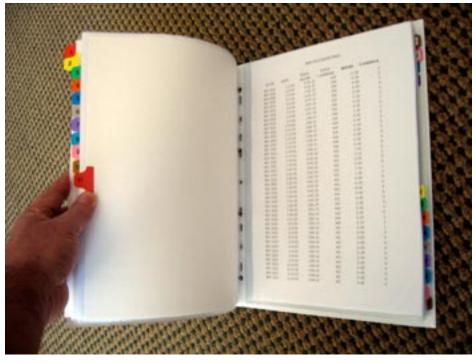
MAINTAINING AIRWORTHINESS

	HRS			
	MOS	<u>T:12</u>		04-00
SA 2019-0235	PARA (1) THRU (4) CONCURRENTL	Y ACCOMPLISH P	ARAS (1.1) AND (1.2) OF
osition: MANDAT	ORY			
	AFL		614	
	HRS	<u>600</u>	1057:58	1657:
	MOS	<u>12</u>	27-Sep-19	27-Se
CA CF-2016-3	2 R03 FUEL - ENG	INE AND AUXILIA	RY POWER UNIT E	ELECTRICAL FUEL PUM
osition: RECOMM	IENDED			
	AFL		614	
	HRS	<u>600</u>	1057:58	1657
	MOS	12	27-Sep-19	27-Se
605-28-010 R	EV 03 SPECIAL CI	HECK - STANDBY	FUEL FEED SYSTI	EM AND AUXILIARY PO
	AFL		621	
0905200160E13	HRS		1070:18	
10178-24	MOS	<u>6</u> (<u>+/-</u>)	<u>14-Mar-20</u>	14-Se
30-00-203 FUI	NCTIONAL TEST A	APU BATTERY (CA	PACITY CHECK) (I	MRB)
	AFL		621	
09052001531C4	HRS		1070:18	

- Know your maintenance program
 - Put it on a computerized tracking program and keep it up to date with aircraft hours and cycles and compliance activity
 - Learn inspection intervals, grace periods, hard limits (tasks without grace)
 - Run monthly due lists. Project at least 90 days forward.
 - Which Airworthiness Directives are applicable to the aircraft? Are any of them repeat?
 - AD74-08-09R3 every 1,000 hours is applicable to every Part 25 aircraft.
 - Use the tracking program's analyst service.
 Expert advice is part of the subscription
 - The tracking service assumes no responsibility for airworthiness. Owner remains accountable for any errors in tracking or compliance recording.







RECORDS DEMONSTRATE AIRWORTHINESS

- Organize your records
 - A line item in a tracking program is not a compliance document. Wet signature (photocopies are ok) or electronic signature (if authorized to use) demonstrate compliance.
 - Save all documentation related to life limited parts
- Store records like they're the family jewels
 - Quality of historical records reflects on quality and integrity of the aircraft's maintenance history



TIMING YOUR INSPECTIONS

- Inspection Yield and Packaging:
- Yield is the amount of green time consumed prior to an inspection being performed.
- Packaging is the combining of discreet inspections coming due within a window of time into a single event.
- Yield management and packaging efficiency drive maintenance costs and aircraft utility.



Outline work requested in very specific terms



Define discretionary tasks in detail – be precise



Specify warranty status for the aircraft in the request for proposal

THE BIDDING PROCESS

DEFINE YOUR WORK SCOPE



BIDDING PROCESS QUALIFY BIDDERS



- Experience with type
- Business Terms
- Shop capability
 - Is equipment and tooling adequate to manage any inspection findings?
 - Do they have the manpower to complete the work in the required time?
 - Do they work multiple shifts and weekends?
 - Are they authorized to perform warranty or administer service programs



BIDDING PROCESS ANALYZE QUOTES

- Compare Apples to Apples.
 - a) Build a work scope spreadsheet to help you extract quote information and insure an accurate comparison.
 - b) Quote comparisons should be organized to show comparative costs for required MX service bulletins, warranty (some shops may not be able to do warranty work), and discrepancy MX, as well as incentives.
- Use the proposal to QC the bidding process.
 - a) Work scope spreadsheet becomes the checklist to ensure quote includes all requested work.
 - b) If a quote brings additional MX requirements to light and these are valid and desired, send the additional requirements to all bidders. However, don't forward email communications from one bidder to other bidders.
 - c) Quote also QCs the work scope to ensure it includes related work.

Example: Proposal requests tire change. Quote should include tire change, wheel NDT, bearing lube, Axle shaft AD







Remember, \$5,000 is meaningless savings

when the aircraft is overdue, over budget, or



\$

out of service due to quality issues resulting from selecting a lessthan-capable facility based on price alone.

MONEY ISN'T EVERY-THING.



SHOP VISIT DISCREPANCY MANAGEMENT

O Don't approve	Don't approve blanket discrepancy cost limits.
× Have	Have all discrepancies estimated for approval.
Approve	Approve only estimates you are comfortable with and that are reasonable for the work to be performed.
? Get	Get a detailed explanation when the reason for an expense is not obvious.
Ensure	Ensure you understand what is included in an estimated price. Are access, expected parts, and troubleshooting included?
X Authorize	Authorize continued troubleshooting of -X- hours instead of blanket approval of the repair
Ride	Ride herd on outside engineering when required for repairs.



Get a preliminary invoice weekly – compare discrepancy labor to estimates.

Compare firm quotes to invoice prices.

Compare discrepancy estimates to preliminary invoice for reasonableness and accuracy.

Review misc. costs such as shipping, outside labor, materials (shop supplies) charges. Review differences between invoice charges and approved estimates with CSR.

Approve invoice for payment less any disputed amounts.

Work with CSR to resolve disputes fairly. This is an industry of relationships.

SHOP VISIT INVOICING

THANK YOU **Dave Colbert**

DC 55 Group, LLC

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- Dave Colbert Brief Bio
- Dave has 44 years of experience in aircraft operations, aircraft maintenance, and operating within the 14 CFR Part 135 regulatory environment. He is currently the General Manager of DC55 Group, LLC specializing in maintenance strategies for Part 135 Operators and Flight Departments.
- Dave completed 14+ years of employment with XOJET Aviation, LLC in May 2020. He was a member of XOJET's
 Executive Leadership team. He was also on the Board of Directors of XOJET's GMJ Airshuttle subsidiary, a 14 CFR
 Part 125 air carrier.
- Dave is originally from Pittsburgh, PA. He graduated first in class from Pittsburgh Institute of Aeronautics. He started his professional career as an A&P technician with Grumman American (now Gulfstream Aerospace) in Savannah, GA in 1976. Over the decades Dave's operational and leadership experience has grown to include international operations in Riyadh and Jeddah, Saudi Arabia; corporate flight operations with Chevron's corporate flight department in San Francisco; aircraft management with Aviation Methods in San Francisco; aircraft charter, management, acquisition and sales, completion and FBO operations with ACM Aviation in San Jose, CA; high utilization, floating fleet maintenance and operations with XOJET Aviation, LLC in Brisbane, CA. Dave has unparalleled expertise in all facets of 14 CFR 135 operations. He enjoys a well-respected relationship with local regulators, crewmembers, company employees, vendors, and industry leaders.
- Dave's breadth of experience across all functional areas of an operation along with his general management skills provide his clients with tangible and actionable strategies for embodying a safety and complianceoriented culture while driving operational efficiencies and commercial accountability within the maintenance organization.

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