

Wheatbelt Futures Forum

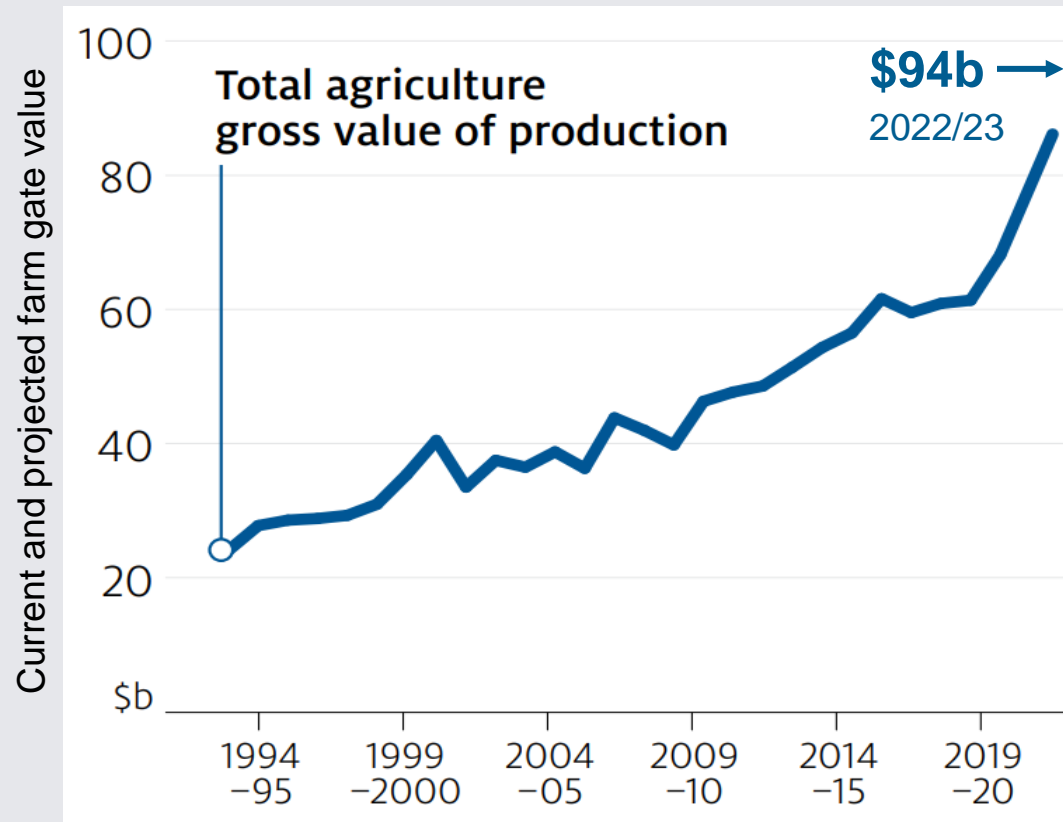
Creating and returning value to regional growers & communities



| 01 May 2024



Agriculture in Australia and WA



Source: ABARES

Australia

- \$80b of agricultural production exported in FY23
- Grain contributed \$31b (39%)
- ~260,000 people employed

Western Australia

- \$16.2b exported in FY23
- Grain contributed \$12.1b (75%)
- ~24,000 people working in the sector*

CBH Group overview

CBH operates across the grain value chain from fertiliser to storage, handling, transport, marketing and processing



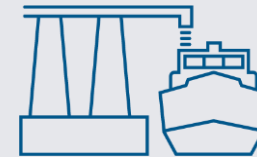
~3,500 members
established in
1933 by WA grain
growers



1,200 employees
plus ~2,000
casuals during
harvest



+\$1.5 billion
capital expenditure
& maintenance
spend in last 5
years



21.9 million tonnes
exported in FY23
largest grain
exporter in Australia



~\$3 billion
annual grain export
value

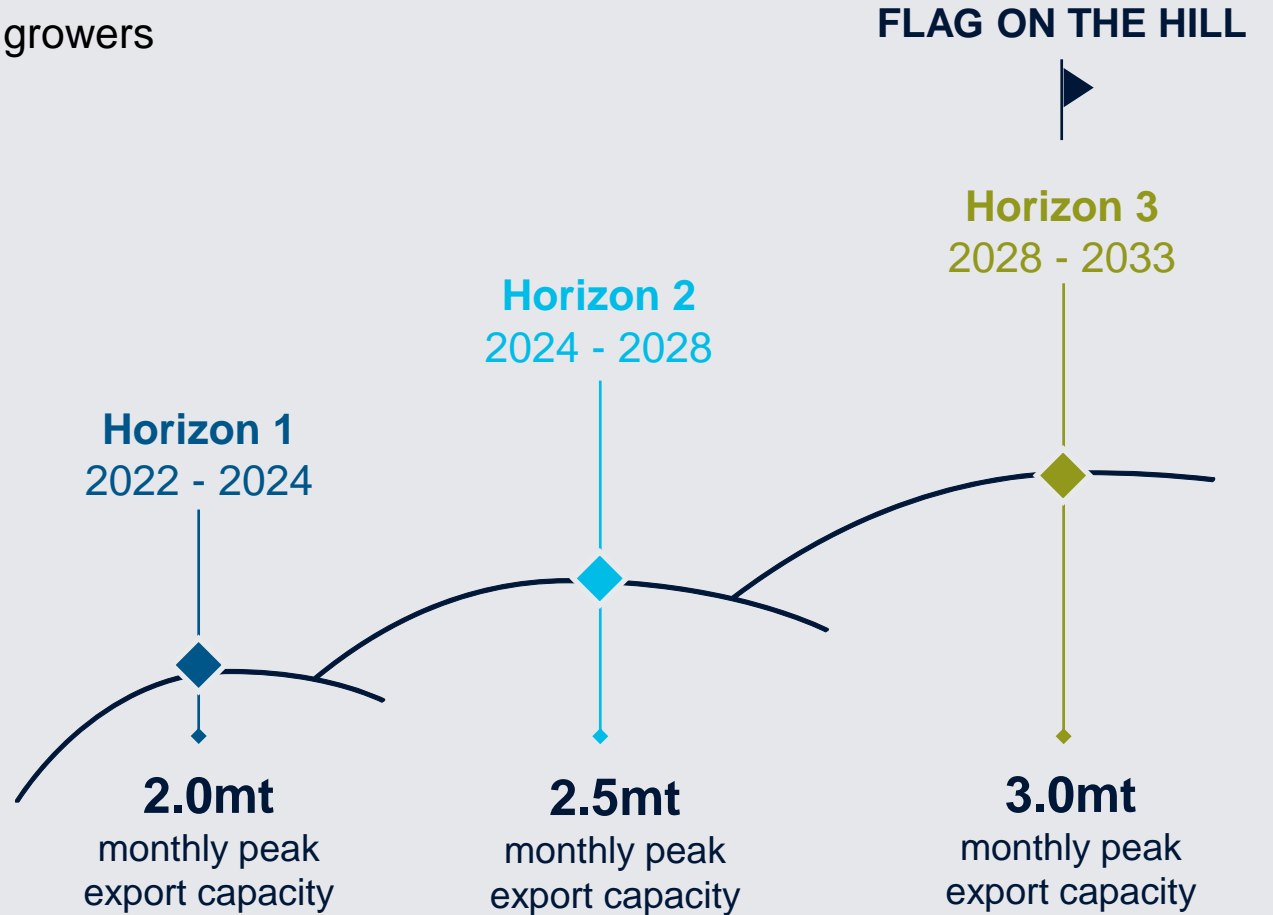
Path to 2033 strategy

Purpose: Sustainably create and return value to WA growers

Beneficiary: WA growers, both current and future

By 2033 we will:

- 1 Be able to **receive** an average **22mt** crop and **out-turn 70%** in the first-half shipping window
- 2 Be able to **market ~50%** of the crop to international customers
- 3 Be able to hold a **15%** market share in the **fertiliser** market



Marketing & Trading value drivers



Connections



Competition

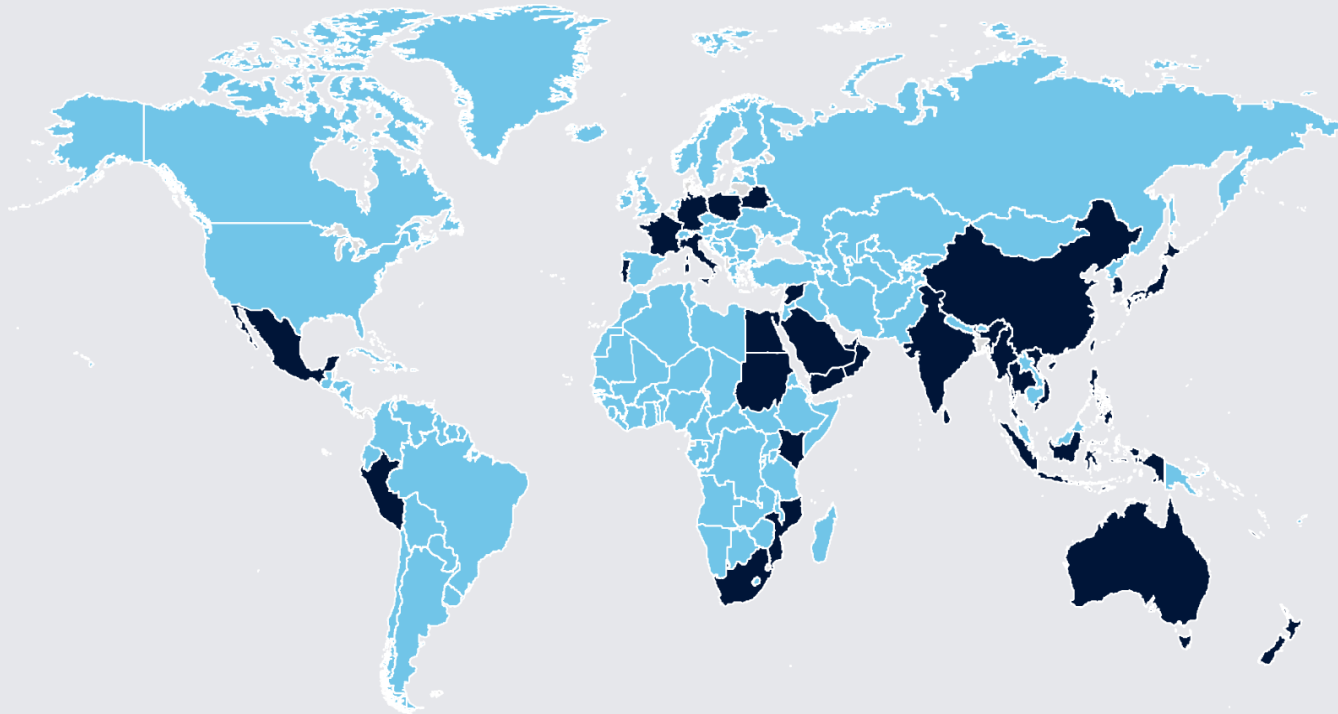


Supply Chain



Gateway to global markets

CBH is the largest exporter of Australian grain



\$9.7b

Paid to WA growers for their grain the past 2 seasons

350+ customers engaged across **36 countries**

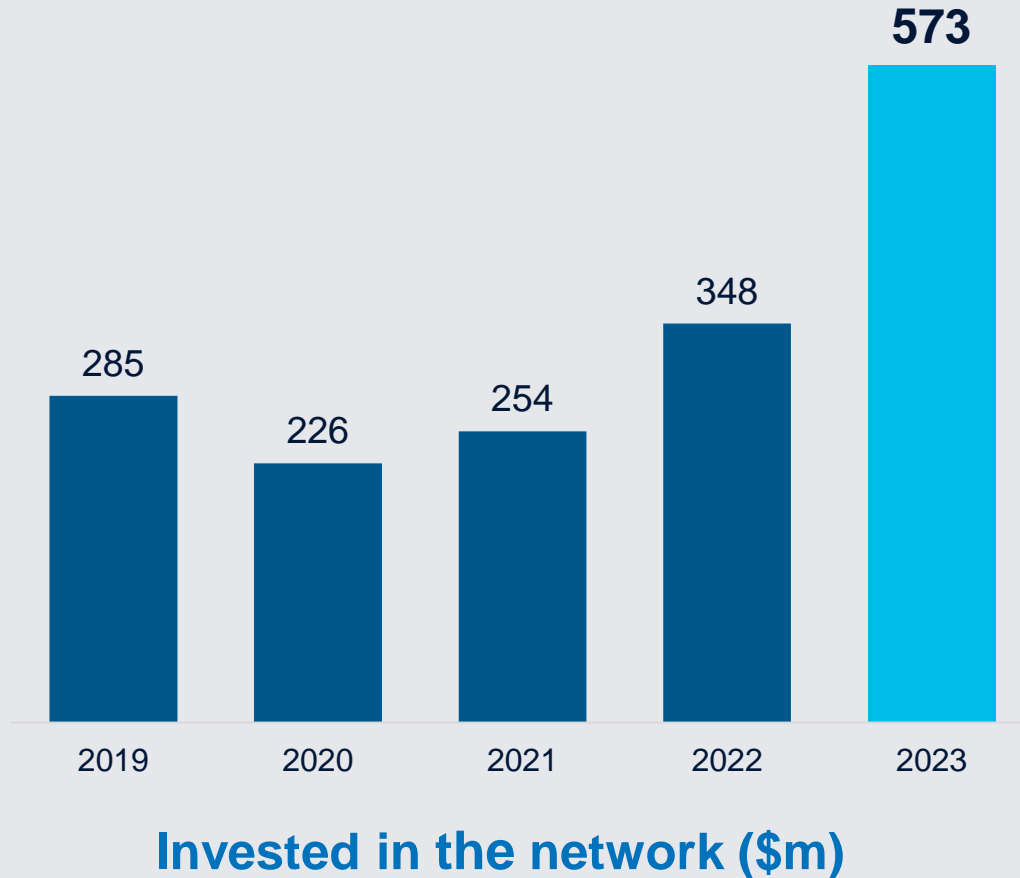
Sustainability Plan

Ensuring our activities and operations are geared for the long-term

<p>Our Pillars</p>	 Markets	 Communities	 People	 Governance	 Environment
	<p>Maintain and open new markets for WA growers</p>	<p>WA grain growers and our communities are viable for the long-term</p>	<p>Attract and retain the best talent</p>	<p>Comprehensive and leading governance practices</p>	<p>Protect the environment in which we operate</p>
<p>Our Focus</p>	<p>Lead the industry in sample collection for residue traceability</p> <p>Increased sales of sustainably certified grain</p>	<p>Ongoing community investment</p> <p>Procure more from our regional vendors</p>	<p>Safe people and safe workplaces</p> <p>Diversity and inclusion</p>	<p>Demonstrate and disclose progress on the Sustainability Plan</p> <p>Board Committee responsible for sustainability</p>	<p>50% reduction of Scope 1 and 2 emissions by 2030</p> <p>Site to Customer net zero emissions by 2050</p>
<p>United Nations Sustainability Goals</p>			 		  

Investment in our network

CBH plans to invest ~\$4bn in our supply chain network over the next 10 years



Local Procurement

In FY23, 2100 suppliers were engaged

- 97% were Australian businesses
- 83% were Western Australia
- **31% were based in local grain growing communities**

We are committed to supporting local goods and services from regional providers

Building stronger communities

The CBH Community Investment Fund has invested \$15.5 million in our regional communities in the past 10 years

\$1.6M

Invested in community in 2023

~200

Organisations supported in 2023



**Health, Safety
& Lifestyle**



**Sport &
Recreation**



**Grass Roots
Grants**



**Regional Capacity
Building**



The Arts



| 1 May 2024

