

## The Barn at Smith Acres

A Non-Profit Organization Benefiting Veterans and Military Families Founded by Lindsay Smith



## Meet Lindsay...



#### Lindsay Smith, Founder

\*Military Wife, Mom & Registered Yoga Teacher, With Specialized Training in Trauma and Teaching our Military Community

\*3<sup>rd</sup> Generation Hotelier

\*20+ Consistent Years in Hospitality

\*Held the following positions: General Manager (Past 10 Years), Hotel & Restaurant Task Force Manager, Corporate Director of HR, Revenue Manager, Controller

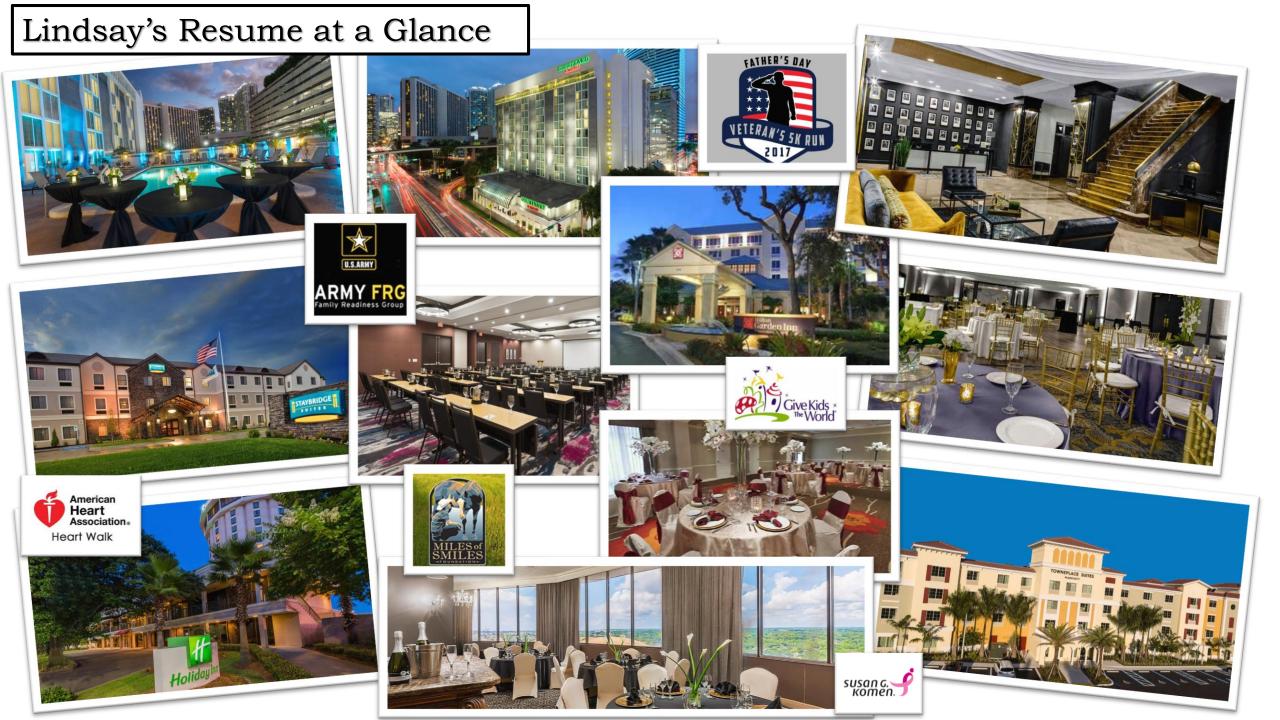
\*Opened 4 new hotels successfully, earning the highest of accolades for each: -Courtyard by Marriott Miami Downtown 2002 -Hilton Garden Inn by Hilton Fort Lauderdale Airport/Cruise Port 2004 -StayBridge Suites by IHG Kansas City/Independence 2009 -TownePlace Suites by Marriott Fort Myers/Estero 2017

\*Managed hotels worth \$14 Million (Average) -Holiday Inn Downtown Mobile -Admiral Semmes Curio Collection by Hilton

\*Experience includes managing hotels ranging from: 100-440 Rooms, 500-20,000 Sqft Meeting Space, 1-3 Restaurants and 1-6 Bar Outlets

\*Either Chaired or Supported the Following Non-Profits:

Team RWB, Warriors at Ease, American Heart Association "Go Red" and various Heart Walks, Miles for Smiles, FRG, Give Kids the World, Several Independence Council for Economic Development Committees, Susan G. Komen, Operation Breakthrough, Red Cross, Girl Scouts of America.





This is NOT your typical meeting space

Why This?



Local Demand



STRUCTURES

Pre-Fabricated Post & Beam Structure



The ability to host a variety of events, through every season, being able to provide services, hands-on training, resources and awareness to our military community.



A multitude of resources to benefit our military and their families.



Unlimited Clientele

20+ Acres featuring a 5-Acre Preserve

7,500 Sqft Building

3,000 Sqft Partially Covered Patio with Outdoor Kitchen, Pizza Oven, Fire Pit and Lighting Options

5,000 Sqft Great Room to Host: 200 Classroom 400 Banquet 480 Reception 500 Theater 30 Booths

1,000 Sqft Dividable Breakout Room

700 Sqft Banquet Kitchen

800 Sqft "His & Her" Bridal Suites

1,000 Sqft Separate Office Building



## **Property Specifics**

#### 1 Acre Pond with Waterfall Feature and Dock

Separate Covered Gazebo

Large Landscaped Outdoor Area Available for Outdoor Ceremonies, Festivals and Markets \*Accommodating up to 3,500

Mature Trees and Natural Preserve on Site

5K Trail Through Wooded Areas

Zen Garden

**Endless Photographic Opportunities** 

Oregon-Made Post-and-Beam Construction; Built to Withstand Any Natural Disaster

Parking for up to 400 Vehicles

Farm to Table Vegetable and Herb Garden

### The Vision

BUILDERS



















Weddings, Bridal Showers, Rehearsal Dinners, Baby Showers



Corporate & Association Meetings



Seminars, Workshops & Speaking Events



Holiday Parties





Graduation Parties, School Banquets & Dances



Military Events



Farmers' Markets & Art Fairs



Trade Shows, Bridal Shows, Job Fairs & Vendor Expos



Family Reunions & Retreats

### Sources of Business



VA Resources



Military Reintegration, Including Small Groups & Clubs



On the Job Training, Resume Writing, Small Business Seminars, Job Placement



Financial Workshops & Budgeting



Yoga & Meditation Classes, Retreats & Workshops





Mental Health Clinics & Support Groups

PTSD & TBI Information & Support

Fundraising Events to Build Community (5K's, Ruck Marches, Golf, etc.)



Yellow Ribbon, Deployment & Homecoming Events



Family & Couples Events & Retreats

### Veteran & Family Support

## Development Costs & Timeline

The Barn	at S	Smith Acres	5			
Fort My	ers,	FL 33913				
Land Area		23.29	Ac	res		
Building Size		7,500	SF			
1	nit C	`oct				
	init C	/051	_		_	
LAND COST:						
Land Value (PSF)	\$	1.23			\$	1,250,000
BASE BUILDING:						
Barn Timber Kit (Florida Approved)	\$	70	Bu	ilding only	\$	575,000
BUILD OUT / FINISHES:						
BOILD OUT / HMISHLS.						
Erect & Build the Kit	\$	24	\$	180,000		
Concrete Slab, Electric, Plumbing, HVAC,	\$	66	\$	405 000		
Flooring, Fire, Painting	Ф	00	Φ	495,000		
FF&E and Kitchen Equipment			\$	750,000		
Gazebo, Fountain and Dock			\$	300,000		
SUBTOTAL:			Bu	ild-Out	\$	1,725,000
SITE AND SOFT COSTS:						
Site Work (per acre) / 5 Acres	\$	250,000	¢	1,250,000		
Landscape (per acre) / 5 Acres	ф \$	35,000		175,000		
Impact Fees (VERIFY CATAGORY (per 1K SF)	\$	6,000		45,000		
SUBTOTAL:		0,000	Ψ	10,000	\$	1,470,000
						, ,
DESIGN & PERMITTING:						
Development	\$	150,000				
Engineering	\$	85,000				
Architect/MEP	Ś	100,000				
SUBTOTAL:	Ŧ				\$	335,000
	ΤΟΤΑ	LS:				
Land Cost	\$	1,250,000				
Construction Cost (Building & Build-Out)	\$	2,300,000				
Site & Soft Costs	\$	1,470,000				
Design & Permitting	\$	335,000				
Land Acquisition	\$	1,250,000	\$	166.67		
Building and Development Cost	\$	4,105,000	\$	547.33		
Total Esimated Project Cost	\$	5,355,000	\$	714.00	PS	F

The Barn a	at Smith	Acres -	Project	ted Tim	eline																			
Phase 1	-Septembe	er 2018 to S	Septembe	<b>r 2019 -</b> F	easibility S	tudy - Due	e Diligence -	Design -	Land Loca	tion - Obta	in all costs f	for construc	ction, engir	neering, des	ign, utilities	s, environm	ental studie	es, licenses	and permi	ts - Profor	ma's and N	Aarket Stud	ies	
Phase 2	-Septembe	e <b>r 2019 to</b> 1	March 20	<b>20 -</b> Acqui	re Financi	ng (Donors	& Grants)	- Architec	tural Draw	ings - Land	scape Draw	vings												
Phase 3	-March 20	20 to June	<b>2020 -</b> A	cquire Lan	d - Perfor	m Due Diliş	gence																	
Phase 4	-May 2020	) to Octob	er 2020 - I	Permitting &	& License:	s - Run Uti	lities - Prefa	brication of	of Main St	ucture														
Phase 5	-Septembe	er 2020 to 1	March 20	<b>21 -</b> On-sit	te Constru	ction																		
Opening	-March 20	21 - Grano	l Opening	ţ																				
		2019																						
		September Phase I	October	November	December	January	February	March	April	May	June	July	August	September	October	November	December	January	February	March				
		Thuse T			Phase	I																		
								Phase	: III			Pha	se IV											 
												1110					Phase V							
																				Opening				 

### Targeted Opening Date of March 2021



Proposal



## Seeking Benefactors, Donors

# and Federally Sponsored Grants to Fund

## Project Cost \$5.35m

### Stabilization Year 2 Financials (Both For Profit and Not for Profit Split)

WAGES	\$40.000	\$40.000	\$40.000	\$40.000	\$40.000	\$40.000	\$40.000	\$40.000	\$40.000	\$40.000	\$40.000	\$40,000	6404 071
Salaried Pavroll	\$40.089	\$40.089	\$40.089	\$40.089	\$40.089	\$40.089	\$40.089	\$40.089	\$40.089	\$40.089	\$40.089	\$40.089	\$481.071
Hourly Payroll	\$18,286	\$18,286	\$18,286	\$18,286	\$18,286	\$18,286	\$18,286	\$18,286	\$18,286	\$18,286	\$18,286	\$18,286	\$219,427
Gratuities	\$1,732	\$1,823	\$1,945	\$1,932	\$1,882	\$1,476	\$1,479	\$1,476	\$1,471	\$1,863	\$2,117	\$2,678	\$21,874
FICA 8%	\$4,670	\$4,670	\$4,670	\$4,670	\$4,670	\$4,670	\$4,670	\$4,670	\$4,670	\$4,670	\$4,670	\$4,670	\$56,040
TOTAL WAGES	\$64,777	\$64,868	\$64,990	\$64,977	\$64,927	\$64,520	\$64,524	\$64,520	\$64,515	\$64,908	\$65,162	\$65,723	\$778,412
OPERATING													
Cleaning Supplies	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$2,394
Linen Rental	\$280	\$280	\$280	\$280	\$280	\$280	\$280	\$280	\$280	\$280	\$280	\$280	\$3,360
Laundry Supplies	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$600
Uniforms	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$1,200
Décor	\$171	\$171	\$171	\$171	\$171	\$171	\$171	\$171	\$171	\$171	\$570	\$171	\$2,451
Sales Tax (6%)	\$9,116	\$9,597	\$10,239	\$10,171	\$9,905	\$7,767	\$7,785	\$7,767	\$7,740	\$9,805	\$11,142	\$14,094	\$115,125
TOTAL OPERATING EXPENSES	\$9,917	\$10,398	\$11,040	\$10,971	\$10,706	\$8,567	\$8,585	\$8,567	\$8,540	\$10,606	\$12,341	\$14,895	\$125,130
FOOD & BEVERAGE	A	A	Ac	A :	A · · · ·		A · · · ·		A · · ·	A ·	A	A	A
Food Cost	\$2,280	\$2,280	\$2,280	\$1,520	\$1,140	\$1,140	\$1,140	\$1,140	\$1,140	\$1,900	\$2,280	\$2,850	\$21,090
Liquor Cost	\$8,213	\$8,213	\$8,960	\$7,466	\$8,213	\$4,480	\$4,480	\$4,480	\$4,480	\$8,960	\$11,200	\$12,693	\$91,838
TOTAL FOOD & BEVERAGE	\$10,493	\$10,493	\$11,240	\$8,986	\$9,353	\$5,620	\$5,620	\$5,620	\$5,620	\$10,860	\$13,480	\$15,543	\$112,928
ADMIN. & GENERAL													
	\$228	\$228	\$228	\$228	\$228	\$228	\$228	\$228	\$228	\$228	\$228	\$228	\$2.736
Phones & Internet	\$228	\$228	\$228	\$228	\$228	\$228	\$228	\$228	\$228	\$228	\$228	\$228	\$2,736 \$2,394
Security / Cameras Bank Fees	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$2,394
Employee Relations - For Profit Only	\$200	\$200	\$200	\$200	\$200	\$200	\$1,000	\$200	\$200	\$200	\$200	\$200	\$420
Office Supplies	\$150	\$150	\$150	\$150	\$150	\$150	\$1,000	\$150	\$150	\$150	\$150	\$150	\$1,800
Acct, Payroll & Legal Fees	\$3,000	\$3,000	\$150	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$150	\$150	\$3,000	\$3,000	\$36,000
CC Commission	\$5,318	\$5,598	\$5,000	\$5,933	\$5,778	\$4,530	\$4,541	\$4,530	\$4,515	\$5,000	\$6,499	\$8,000	\$67.156
Travel	\$5,518	\$200	\$5,973	\$200	\$5,778	\$4,530	\$4,541	\$4,530	\$4,515	\$5,720	\$8,499	\$8,222	\$3,900
Entertainment	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$2,400
Equipment Leases	\$684	\$684	\$684	\$684	\$684	\$684	\$684	\$684	\$684	\$684	\$684	\$684	\$8,208
A&G TOTAL	\$10,514	\$10,495	\$11.169	\$10,829	\$10,974	\$9.427	\$10.237	\$9,427	\$9,711	\$10,916	\$11.396	\$13,118	\$128,214
Additional	\$10,514	\$10,455	<i><b>J</b>11,105</i>	<i>Q10,025</i>	\$10,574	\$3,427	\$10,257	<i>\$3,421</i>	<i>\$5,711</i>	\$10,510	<i>\$11,550</i>	\$15,110	\$120,214
SALES & MARKETING													
Website & Email	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$9.000
Marketing Materials	\$2,850	\$2,850	\$2,850	\$2,850	\$2,850	\$2,850	\$2,850	\$2,850	\$2,850	\$2,850	\$2,850	\$2,850	\$34,200
PMS- SalesPro	\$456	\$456	\$456	\$456	\$456	\$456	\$456	\$456	\$456	\$456	\$456	\$456	\$5,472
Travel	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$3,600
Cell Phones	\$171	\$171	\$171	\$171	\$171	\$171	\$171	\$171	\$171	\$171	\$171	\$171	\$2.052
	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$3,600
Entertainment		\$1,500	\$1,500	\$1,500		44.500		\$1,500	44 500				
Entertainment Print & Media Advertising	\$1,500				\$1,500	\$1,500	\$1,500		\$1,500	\$1,500	\$1,500	\$300	\$18,000
		\$6,327	\$6,327	\$6,327		\$1,500				\$1,500 \$6,327		\$1,500	
Print & Media Advertising	\$1,500 <b>\$6,327</b>				\$1,500 <b>\$6,327</b>		\$1,500 <b>\$6,327</b>	\$6,327	\$1,500 \$6,327		\$1,500		\$18,000 <b>\$75,924</b>
Print & Media Advertising											\$1,500	\$1,500	
Print & Media Advertising TOTAL S&M											\$1,500 <b>\$6,327</b> \$1,596	\$1,500	
Print & Media Advertising TOTAL S&M MAINTENANCE & UTILITIES	\$6,327	\$6,327	\$6,327	\$6,327	\$6,327	\$6,327	\$6,327	\$6,327	\$6,327	\$6,327	\$1,500 <b>\$6,327</b>	\$1,500 <b>\$6,327</b>	\$ <b>75,924</b> \$19,152 \$2,052
Print & Media Advertising TOTAL S&M MAINTENANCE & UTILITIES Electric	\$6,327 \$1,596	\$6,327 \$1,596	<b>\$6,327</b> \$1,596	<b>\$6,327</b> \$1,596	<b>\$6,327</b> \$1,596	<b>\$6,327</b> \$1,596	<b>\$6,327</b> \$1,596	<b>\$6,327</b> \$1,596	<b>\$6,327</b> \$1,596	<b>\$6,327</b> \$1,596	\$1,500 <b>\$6,327</b> \$1,596	\$1,500 <b>\$6,327</b> \$1,596	\$ <b>75,924</b> \$19,152
Print & Media Advertising TOTAL S&M MAINTENANCE & UTILITIES Electric Gas	\$6,327 \$1,596 \$171	\$6,327 \$1,596 \$171	\$6,327 \$1,596 \$171	\$6,327 \$1,596 \$171	\$6,327 \$1,596 \$171	\$6,327 \$1,596 \$171	\$6,327 \$1,596 \$171	<b>\$6,327</b> \$1,596 \$171	<b>\$6,327</b> \$1,596 \$171	<b>\$6,327</b> \$1,596 \$171	\$1,500 <b>\$6,327</b> \$1,596 \$171	\$1,500 <b>\$6,327</b> \$1,596 \$171	\$ <b>75,924</b> \$19,152 \$2,052
Print & Media Advertising TOTAL S&M MAINTENANCE & UTILITIES Electric Gas Trash & Recycling	\$6,327 \$1,596 \$171 \$342	\$6,327 \$1,596 \$171 \$342	\$6,327 \$1,596 \$171 \$342	\$6,327 \$1,596 \$171 \$342	\$6,327 \$1,596 \$171 \$342	\$6,327 \$1,596 \$171 \$342	\$6,327 \$1,596 \$171 \$342	\$6,327 \$1,596 \$171 \$342	\$6,327 \$1,596 \$171 \$342	\$6,327 \$1,596 \$171 \$342	\$1,500 \$6,327 \$1,596 \$171 \$342	\$1,500 \$6,327 \$1,596 \$171 \$342	\$ <b>75,924</b> \$19,152 \$2,052 \$4,104
Print & Media Advertising TOTAL S&M MAINTENANCE & UTILITIES Electric Gas Trash & Recycling Water & Sewage	\$6,327 \$1,596 \$171 \$342 \$1,596	\$6,327 \$1,596 \$171 \$342 \$1,596	\$6,327 \$1,596 \$171 \$342 \$1,596	\$6,327 \$1,596 \$171 \$342 \$1,596	\$6,327 \$1,596 \$171 \$342 \$1,596	\$6,327 \$1,596 \$171 \$342 \$1,596	\$6,327 \$1,596 \$171 \$342 \$1,596	\$6,327 \$1,596 \$171 \$342 \$1,596	\$6,327 \$1,596 \$171 \$342 \$1,596	\$6,327 \$1,596 \$171 \$342 \$1,596	\$1,500 \$6,327 \$1,596 \$171 \$342 \$1,596	\$1,500 \$6,327 \$1,596 \$171 \$342 \$1,596	\$75,924 \$19,152 \$2,052 \$4,104 \$19,152
Print & Media Advertising TOTAL S&M MAINTENANCE & UTILITIES Electric Gas Trash & Recycling Water & Sewage Pest Control HVAC Paint	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57	\$1,500 \$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57	\$1,500 \$6,327 \$1,596 \$171 \$342 \$1,596 \$1,159 \$1,140 \$57 \$57	\$75,924 \$19,152 \$2,052 \$4,104 \$19,152 \$13,680 \$684 \$684
Print & Media Advertising TOTAL S&M MAINTENANCE & UTILITIES Electric Gas Trash & Recycling Water & Sewage Pest Control HVAC	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,1596 \$1,1596 \$1,1596 \$1,140 \$57 \$57 \$1,140	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,1596 \$1,1596 \$1,140 \$57 \$57 \$1,140	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,1596 \$1,1596 \$1,140 \$57 \$57 \$1,140	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,1596 \$1,1596 \$1,140 \$57 \$57 \$1,140	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,1596 \$1,1596 \$1,1596 \$57 \$57 \$1,140	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,1596 \$1,1596 \$1,140 \$57 \$57 \$1,140	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,1596 \$1,1596 \$1,1596 \$57 \$57 \$1,140	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,1596 \$1,1596 \$1,1596 \$57 \$57 \$1,140	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,1596 \$1,140 \$57 \$1,140	\$1,500 \$6,327 \$1,596 \$171 \$342 \$1,596 \$1,1596 \$1,1596 \$1,1596 \$1,140	\$1,500 \$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140	\$75,924 \$19,152 \$2,052 \$4,104 \$19,152 \$13,680 \$684 \$13,680
Print & Media Advertising TOTAL S&M MAINTENANCE & UTILITIES Electric Gas Trash & Recycling Water & Sewage Pest Control HVAC Paint Landscaping Electrical Supplies	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57	\$1,500 \$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57	\$1,500 \$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228	\$75,924 \$19,152 \$2,052 \$4,104 \$19,152 \$13,680 \$684 \$684
Print & Media Advertising TOTAL S&M MAINTENANCE & UTILITIES Electric Gas Trash & Recycling Water & Sewage Pest Control HVAC Paint Landscaping	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,1596 \$1,1596 \$1,1596 \$1,140 \$57 \$57 \$1,140	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,1596 \$1,1596 \$1,140 \$57 \$57 \$1,140	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,1596 \$1,1596 \$1,140 \$57 \$57 \$1,140	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,1596 \$1,1596 \$1,140 \$57 \$57 \$1,140	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,1596 \$1,1596 \$1,1596 \$57 \$57 \$1,140	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,1596 \$1,1596 \$1,140 \$57 \$57 \$1,140	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,1596 \$1,1596 \$1,1596 \$57 \$57 \$1,140	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,1596 \$1,1596 \$1,1596 \$57 \$57 \$1,140	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,1596 \$1,140 \$57 \$1,140	\$1,500 \$6,327 \$1,596 \$171 \$342 \$1,596 \$1,1596 \$1,1596 \$1,1596 \$1,140	\$1,500 \$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140	\$75,924 \$19,152 \$2,052 \$4,104 \$19,152 \$13,680 \$684 \$13,680
Print & Media Advertising TOTAL S&M MAINTENANCE & UTILITIES Electric Gas Trash & Recycling Water & Sewage Pest Control Pest Control Pest Control Pest Control Paint Landscaping Electrical Supplies TOTAL MAINT & UTILITIES	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 <b>\$6,327</b>	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 <b>\$6,327</b>	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 <b>\$6,327</b>	\$1,500 \$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 <b>\$6,327</b>	\$1,500 \$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 <b>\$6,327</b>	\$75,924 \$19,152 \$2,052 \$4,104 \$19,152 \$13,680 \$684 \$13,680 \$2,736 \$75,924
Print & Media Advertising TOTAL S&M MAINTENANCE & UTILITIES Electric Gas Trash & Recycling Water & Sewage Pest Control HVAC Paint Landscaping Electrical Supplies	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$5,7 \$1,140 \$228	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,1596 \$1,1596 \$1,140 \$57 \$57 \$1,140 \$228	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,1596 \$1,1596 \$1,140 \$57 \$57 \$1,140 \$228	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228	\$1,500 \$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228	\$1,500 \$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228	\$75,924 \$19,152 \$2,052 \$4,104 \$19,152 \$13,680 \$684 \$13,680 \$2,736
Print & Media Advertising TOTAL S&M MAINTENANCE & UTILITIES Electric Gas Trash & Recycling Water & Sewage Pest Control HVAC Paint Landscaping Electrical Supplies TOTAL MAINT & UTILITIES TOTAL OPERATING EXPENSES	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 <b>\$6,327</b>	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 <b>\$6,327</b>	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 <b>\$6,327</b>	\$1,500 \$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 <b>\$6,327</b>	\$1,500 \$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 <b>\$6,327</b>	\$75,924 \$19,152 \$2,052 \$4,104 \$19,152 \$13,680 \$684 \$13,680 \$2,736 \$75,924
Print & Media Advertising TOTAL S&M MAINTENANCE & UTILITIES Electric Gas Electric Gas Water & Sewage Pest Control HVAC Paint Landscaping Electrical Supplies TOTAL MAINT & UTILITIES TOTAL OPERATING EXPENSES CAPITAL EXPENSES	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$108,355	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$108,908	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327 \$111,093	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327 \$108,418	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$108,614	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$100,788	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$101,620	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327 \$100,788	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$101,041	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$109,944	\$1,500 \$6,327 \$1,596 \$1,1596 \$1,140 \$577 \$1,140 \$228 \$6,327 \$115,032	\$1,500 \$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$121,932	\$75,924 \$19,152 \$2,052 \$13,680 \$684 \$13,680 \$2,736 \$75,924 \$1,296,532
Print & Media Advertising TOTAL S&M MAINTENANCE & UTILITIES Electric Gas Trash & Recycling Water & Sewage Pest Control HVAC Paint Landscaping Electrical Supplies Electrical Supplies TOTAL MAINT & UTILITIES TOTAL OPERATING EXPENSES CAPITAL EXPENSES	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$1,140 \$228 \$1,140 \$228 \$1,140 \$228 \$1,140 \$228 \$1,140 \$228 \$1,140 \$228 \$1,596 \$1,140 \$228 \$1,596 \$1,110\$1,110\$1,110\$1,110\$1,110\$1,110\$1,110\$1,110\$1,110\$1,110\$1,110\$1,110\$1,110\$1,110\$1,110\$1,110\$1,110\$1,110\$	\$6,327 \$1,596 \$1,71 \$342 \$1,140 \$57 \$1,140 \$228 \$1,140 \$228 \$1,240 \$228 \$1,240 \$228 \$1,240 \$228 \$1,240 \$228 \$1,596 \$1,596 \$1,596 \$1,596 \$1,71 \$1,596 \$1,596 \$1,71 \$1,596 \$1,596 \$1,71 \$1,596 \$1,71 \$1,596 \$1,71 \$1,596 \$1,71 \$1,596 \$1,71 \$1,596 \$1,71 \$1,596 \$1,71 \$1,596 \$1,710 \$1,597 \$1,596 \$1,140 \$2,577 \$1,596 \$1,140 \$2,577 \$1,596 \$1,596 \$1,140 \$2,577 \$1,596 \$1,596 \$1,140 \$2,577 \$1,596 \$1,140 \$2,577 \$1,596 \$1,140 \$2,577 \$1,596 \$1,140 \$2,577 \$1,596 \$1,140 \$2,577 \$1,596 \$1,596 \$1,140 \$2,577 \$1,596 \$1,596 \$1,140 \$2,577 \$1,140 \$2,577 \$1,140 \$2,577 \$1,140 \$2,577 \$1,596 \$1,596 \$1,596 \$1,596 \$1,596 \$1,596 \$1,597 \$1,596 \$1,596 \$1,596 \$1,596 \$1,596 \$1,596 \$1,596 \$1,596 \$1,596 \$1,596 \$1,596 \$1,596 \$1,596 \$1,597 \$1,596 \$1,596 \$1,597 \$1,596 \$1,597 \$1,597 \$1,596 \$1,597 \$	\$6,327 \$1,596 \$1,71 \$342 \$1,140 \$57 \$1,140 \$228 \$6,327 \$111,093 \$3,705	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$108,418 \$3,705	\$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$108,614 \$3,705	\$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$1,140 \$228 \$1,240 \$228 \$1,00,788	\$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$101,620 \$3,705	\$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$100,788 \$3,705	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$101,041 \$3,705	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$109,944 \$3,705	\$1,500 \$6,327 \$1,596 \$1,171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$1,15032 \$115,032 \$3,705	\$1,500 \$6,327 \$1,596 \$1,711 \$342 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327 \$1,140 \$228 \$6,327 \$1,21,932 \$3,705	\$75,924 \$19,152 \$2,052 \$4,104 \$19,152 \$13,680 \$684 \$13,680 \$2,736 <b>\$75,924</b> \$1,296,532 \$44,460
Print & Media Advertising TOTAL S&M MAINTENANCE & UTILITIES Electric Gas Trash & Recycling Water & Sewage Pest Control Pest Control Pest Control Pest Control HVAC Paint Landscaping Electrical Supplies TOTAL MAINT & UTILITIES TOTAL OPERATING EXPENSES CAPITAL EXPENSES Insurance Depreciation	\$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$57 \$57 \$57 \$57 \$57 \$57 \$57 \$57 \$57	\$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$57 \$57 \$1,140 \$228 \$6,327 \$108,908 \$3,705 \$1,425	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$57 \$1,140 \$228 \$6,327 \$111,093 \$3,705 \$3,705	\$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327 \$108,418 \$3,705 \$1,425	\$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$57 \$57 \$1,140 \$228 \$6,327 \$108,614 \$3,705 \$1,425	\$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$57 \$57 \$1,140 \$228 \$6,327 \$100,788 \$100,788	\$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327 \$101,620 \$3,705 \$1,425	\$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327 \$100,788 \$3,705 \$3,705 \$1,425	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327 \$101,041 \$3,705 \$1,425	\$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327 \$109,944 \$3,705 \$3,705 \$1,425	\$1,500 \$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$1,140 \$228 \$6,327 \$1,140 \$228 \$6,327 \$1,1505 \$1,425	\$1,500 \$6,327 \$1,596 \$1,71 \$3,42 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$1,245 \$6,327 \$1,21,932 \$3,705 \$1,425	\$75,924 \$19,152 \$2,052 \$19,152 \$19,152 \$19,152 \$19,152 \$684 \$684 \$684 \$13,680 \$2,736 \$75,924 \$1,296,532 \$1,296,532 \$1,296,532
Print & Media Advertising TOTAL S&M MAINTENANCE & UTILITIES Electric Gas Electrica Sewage Pest Control HVAC Pest Control HVAC Pest Control HVAC Pest Control Electrical Supplies TOTAL OPERATING EXPENSES TOTAL OPERATING EXPENSES CAPITAL EXPENSES Insurance Depreciation Lesse	\$6,327 \$1,596 \$11,596 \$1,1596 \$1,1596 \$57 \$57 \$57 \$57 \$1,160 \$228 \$6,327 \$10,8355 \$1,425 \$11,685	\$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$228 \$6,527 \$1,140 \$228 \$108,908 \$3,705 \$1,425 \$11,685	\$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$228 \$6,327 \$1,140 \$228 \$6,327 \$11,093 \$3,705 \$1,425 \$14,685	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$108,418 \$3,705 \$1,425 \$11,685	\$6,327 \$1,596 \$1,711 \$342 \$1,196 \$1,140 \$228 \$6,327 \$1,140 \$33,705 \$1,425 \$11,685	\$6,327 \$1,596 \$1,517 \$342 \$1,596 \$1,140 \$228 \$6,327 \$1,240 \$228 \$6,327 \$1,245 \$1,425 \$1,425 \$1,425	\$6,327 \$1,596 \$1,711 \$342 \$1,596 \$1,140 \$228 \$6,327 \$1,140 \$228 \$101,620 \$3,705 \$1,425 \$11,685	\$6,327 \$1,596 \$171 \$342 \$1,597 \$1,140 \$228 \$6,327 \$1,140 \$228 \$6,327 \$1,140 \$228 \$6,327 \$1,425 \$1,425 \$11,685	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$101,041 \$3,705 \$1,425 \$11,685	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$109,944 \$3,705 \$1,425 \$11,485	\$1,500 \$6,327 \$1,596 \$1,110 \$342 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327 \$1,15,032 \$3,705 \$1,425 \$1,1685	\$1,500 \$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$5,7 \$1,140 \$228 \$6,327 \$1,249 \$3,705 \$1,425 \$11,685	\$75,924 \$19,152 \$2,052 \$4,104 \$19,152 \$13,680 \$684 \$13,680 \$2,736 \$13,680 \$2,736 \$13,680 \$2,736 \$13,680 \$2,736 \$13,680 \$2,736 \$13,680 \$2,736 \$13,680 \$2,736 \$14,202 \$14,202 \$14,202
Print & Media Advertising TOTAL S&M MAINTENANCE & UTILITIES Electric Gas Trash & Recycling Water & Sewage Pest Control HvAC Peint Control HvAC Paint Landscaping Electrical Supplies TOTAL MAINT & UTILITIES TOTAL OPERATING EXPENSES CAPITAL EXPENSES Insurance Depreciation Lease Property Taxes	\$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$1,140 \$228 \$6,327 \$1,140 \$228 \$6,327 \$1,140 \$255 \$1,685 \$1,566	\$6,327 \$1,596 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327 \$108,908 \$3,705 \$1,685 \$1,685	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$11,093 \$3,705 \$11,685 \$1,568	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$108,418 \$3,705 \$1,425 \$11,685 \$1,685	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$1,140 \$228 \$6,327 \$1,140 \$24 \$1,596 \$1,256 \$1,685 \$1,566	\$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$1,00,788 \$3,705 \$1,685 \$1,685	\$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$101,620 \$3,705 \$1,425 \$1,685 \$1,685	\$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$100,788 \$3,705 \$1,425 \$1,685 \$1,685	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$101,041 \$3,705 \$1,425 \$11,685 \$1,568	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$109,944 \$3,705 \$1,425 \$11,685 \$1,568	\$1,500 \$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$1,140 \$228 \$6,327 \$1,140 \$1,596 \$1,140 \$3,705 \$1,425 \$1,1685 \$1,566	\$1,500 \$6,327 \$1,596 \$1,711 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$1,140 \$228 \$6,327 \$1,219 \$228 \$6,327 \$1,219 \$1,596 \$1,685 \$1,685 \$1,596	\$75,924 \$19,152 \$2,052 \$4,104 \$19,152 \$13,680 \$2,736 \$12,965,924 \$1,296,532 \$44,460 \$17,100 \$140,220 \$18,810
Print & Media Advertising TOTAL S&M MAINTENANCE & UTILITIES Electric Gas Electrica Sewage Pest Control HVAC Pest Control HVAC Pest Control HVAC Pest Control Electrical Supplies TOTAL OPERATING EXPENSES TOTAL OPERATING EXPENSES CAPITAL EXPENSES Insurance Depreciation Lesse	\$6,327 \$1,596 \$11,596 \$1,1596 \$1,1596 \$57 \$57 \$57 \$57 \$1,160 \$228 \$6,327 \$10,8355 \$1,425 \$11,685	\$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$228 \$6,527 \$1,240 \$108,908 \$3,705 \$1,425 \$11,685	\$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$228 \$6,327 \$1,140 \$228 \$6,327 \$11,093 \$3,705 \$1,425 \$14,685	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$108,418 \$3,705 \$1,425 \$11,685	\$6,327 \$1,596 \$1,711 \$342 \$1,196 \$577 \$57 \$1,140 \$228 \$6,327 \$108,614 \$33,705 \$1,425 \$11,685	\$6,327 \$1,596 \$1,517 \$342 \$1,596 \$1,140 \$228 \$6,327 \$1,140 \$3,705 \$1,425 \$1,425 \$11,685	\$6,327 \$1,596 \$1,711 \$342 \$1,596 \$1,140 \$228 \$6,327 \$1,140 \$228 \$101,620 \$3,705 \$1,425 \$11,685	\$6,327 \$1,596 \$171 \$342 \$1,597 \$1,140 \$228 \$6,327 \$1,140 \$228 \$6,327 \$1,00,788 \$3,705 \$1,425 \$11,685	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$101,041 \$3,705 \$1,425 \$11,685	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$109,944 \$3,705 \$1,425 \$11,485	\$1,500 \$6,327 \$1,596 \$1,110 \$342 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327 \$1,15,032 \$3,705 \$1,425 \$1,1685	\$1,500 \$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$5,7 \$1,140 \$228 \$6,327 \$1,249 \$3,705 \$1,425 \$11,685	\$75,924 \$19,152 \$2,052 \$4,104 \$19,152 \$13,680 \$684 \$13,680 \$2,736 \$13,680 \$2,736 \$13,680 \$2,736 \$13,680 \$2,736 \$13,680 \$2,736 \$13,680 \$2,736 \$13,680 \$2,736 \$14,202 \$14,202 \$14,202
Print & Media Advertising TOTAL S&M TOTAL S&M MAINTENANCE & UTILITIES Electric Gas Trash & Recycling Water & Sewage Pest Control HVAC Paint Landscaping Electrical Supplies TOTAL OPERATING EXPENSES CAPITAL EXPENSES CAPITAL EXPENSES Depreciation Lease Property Taxes TOTAL CAPITAL EXPENSES	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$228 \$6,327 \$1,140 \$6,327 \$108,355 \$108,355 \$108,355 \$11,685 \$15,688	\$6,327 \$1,596 \$171 \$342 \$1,536 \$1,140 \$228 \$6,327 \$57 \$1,140 \$228 \$6,327 \$5,75 \$1,140 \$1,228 \$6,327 \$5,75 \$1,089 \$1,089 \$1,085 \$1,168 \$1,168 \$1,168 \$1,169 \$1,171 \$1,170 \$1,171 \$1,170 \$1,171 \$1,170 \$1,171 \$1,170 \$1,160\$1,160 \$1	\$6,327 \$1,596 \$1,596 \$1,596 \$1,140 \$228 \$6,327 \$1,140 \$228 \$6,327 \$1,140 \$238 \$1,425 \$1,425 \$1,425 \$1,425 \$1,425 \$1,425	\$6,327 \$1,596 \$171 \$342 \$1,596 \$57 \$1,140 \$228 \$6,327 \$108,418 \$3,705 \$1,425 \$11,685 \$1,568 \$18,383	\$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$228 \$6,327 \$1,140 \$108,614 \$3,705 \$1,08,614 \$3,705 \$1,1,685 \$1,568 \$18,883	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$228 \$6,327 \$57 \$1,140 \$228 \$6,327 \$5,75 \$1,140 \$228 \$6,327 \$5,75 \$1,168 \$1,688 \$18,383	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$228 \$6,327 \$11,60 \$3,705 \$10,620 \$3,705 \$11,685 \$11,685 \$15,688	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$1,160 \$23,705 \$1,0,788 \$3,705 \$1,425 \$11,685 \$1,568 \$18,383	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$228 \$6,327 \$1,140 \$3,705 \$1,425 \$1,068 \$1,588 \$15,588	\$6,327 \$1,596 \$117 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327 \$1,040 \$228 \$6,327 \$1,049 \$3,705 \$1,425 \$1,425 \$1,568 \$1,568	\$1,500 \$6,327 \$1,596 \$1,171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$11,5032 \$3,705 \$1,425 \$11,683 \$1,568 \$18,383	\$1,500 \$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$1,140 \$57 \$1,140 \$228 \$6,327 \$1,140 \$53,705 \$1,1,685 \$1,568 \$18,883	\$75,924 \$19,152 \$2,052 \$4,104 \$19,152 \$13,680 \$13,680 \$2,736 \$14,26,532 \$44,460 \$17,100 \$140,220 \$18,810 \$220,590
Print & Media Advertising TOTAL S&M MAINTENANCE & UTILITIES Electric Gas Trash & Recycling Water & Sewage Pest Control HvAC Peint Control HvAC Paint Landscaping Electrical Supplies TOTAL MAINT & UTILITIES TOTAL OPERATING EXPENSES CAPITAL EXPENSES Insurance Depreciation Lease Property Taxes	\$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$1,140 \$228 \$6,327 \$1,140 \$228 \$6,327 \$1,140 \$255 \$1,685 \$1,566	\$6,327 \$1,596 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327 \$108,908 \$3,705 \$1,685 \$1,685	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$11,093 \$3,705 \$1,425 \$11,685 \$1,568	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$108,418 \$3,705 \$1,425 \$11,685 \$1,685	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$1,140 \$228 \$6,327 \$1,865 \$1,685 \$1,685	\$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$1,00,788 \$3,705 \$1,685 \$1,685	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$228 \$6,327 \$11,40 \$101,620 \$3,705 \$101,620 \$3,705 \$11,685 \$15,883	\$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$100,788 \$3,705 \$1,425 \$1,685 \$1,685	\$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$101,041 \$3,705 \$1,425 \$11,685 \$1,568	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$109,944 \$3,705 \$1,425 \$11,685 \$1,568	\$1,500 \$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$1,140 \$228 \$6,327 \$1,140 \$1,596 \$1,140 \$3,705 \$1,425 \$1,685 \$1,566	\$1,500 \$6,327 \$1,596 \$1,711 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$1,140 \$228 \$6,327 \$1,219 \$228 \$6,327 \$1,219 \$1,596 \$1,685 \$1,685 \$1,596	\$75,924 \$19,152 \$2,052 \$4,104 \$19,152 \$13,680 \$2,736 \$12,965,924 \$1,296,532 \$44,460 \$17,100 \$140,220 \$18,810
Print & Media Advertising TOTAL S&M TOTAL S&M MAINTENANCE & UTILITIES Electric Gas Trash & Recycling Water & Sewage Pest Control HVAC Paint Landscaping Electrical Supplies TOTAL OPERATING EXPENSES CAPITAL EXPENSES CAPITAL EXPENSES Depreciation Lease Property Taxes Property Taxes	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$228 \$6,327 \$1,140 \$6,327 \$108,355 \$108,355 \$108,355 \$11,685 \$15,688	\$6,327 \$1,596 \$171 \$342 \$1,536 \$1,140 \$228 \$6,327 \$57 \$1,140 \$228 \$6,327 \$5,75 \$1,140 \$1,228 \$6,327 \$5,75 \$1,089 \$1,089 \$1,085 \$1,168 \$1,168 \$1,168 \$1,169 \$1,171 \$1,170 \$1,171 \$1,170 \$1,171 \$1,170 \$1,171 \$1,170 \$1,160\$1,160 \$1	\$6,327 \$1,596 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327 \$1,140 \$3,705 \$1,425 \$1,425 \$1,425 \$1,425 \$1,425	\$6,327 \$1,596 \$171 \$342 \$1,596 \$57 \$1,140 \$228 \$6,327 \$108,418 \$3,705 \$1,425 \$11,685 \$1,568 \$18,383	\$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$228 \$6,327 \$1,140 \$108,614 \$3,705 \$1,08,614 \$3,705 \$1,1,685 \$1,568 \$18,883	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$228 \$6,327 \$57 \$1,140 \$228 \$6,327 \$5,75 \$1,140 \$228 \$6,327 \$5,75 \$1,168 \$1,688 \$18,383	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$228 \$6,327 \$11,60 \$3,705 \$10,620 \$3,705 \$11,685 \$11,685 \$15,688	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$1,160 \$23,705 \$1,0,788 \$3,705 \$1,425 \$11,685 \$1,568 \$18,383	\$6,327 \$1,596 \$171 \$342 \$1,596 \$1,140 \$228 \$6,327 \$1,140 \$3,705 \$1,425 \$1,068 \$1,588 \$15,588	\$6,327 \$1,596 \$117 \$342 \$1,596 \$1,140 \$57 \$57 \$1,140 \$228 \$6,327 \$1,040 \$228 \$6,327 \$1,049 \$3,705 \$1,425 \$1,425 \$1,568 \$1,568	\$1,500 \$6,327 \$1,596 \$1,171 \$342 \$1,596 \$1,140 \$57 \$1,140 \$228 \$6,327 \$11,5032 \$3,705 \$1,425 \$11,683 \$1,568 \$18,383	\$1,500 \$6,327 \$1,596 \$1,71 \$342 \$1,596 \$1,140 \$57 \$1,140 \$57 \$1,140 \$228 \$6,327 \$1,140 \$53,705 \$1,1,685 \$1,568 \$18,883	\$75,924 \$19,152 \$2,052 \$4,104 \$19,152 \$13,680 \$13,680 \$2,736 \$14,26,532 \$44,460 \$17,100 \$140,220 \$18,810 \$220,590

REVENUES	January	February	March	April	May	June	July	August	September	October	November	December	Total
13% of Events - # of Events	13	14	14	14	14	16	19	16	13	14	16	20	183
or Profit Net Revenues	\$25,196	\$32,660	\$41,175	\$42,708	\$38,089	\$10,271	\$9,739	\$10,271	\$9,569	\$35,092	\$52,277	\$94,585	\$401,631
Grants	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,800,000
Donations	\$20,000	\$20,000	\$30,000	\$20,000	\$20,000	\$40,000	\$60,000	\$40,000	\$20,000	\$20,000	\$50,000	\$70,000	\$410,000
Memberships	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$60,000
TOTAL REVENUES	\$200,209	\$207,674	\$226,189	\$217,722	\$213,103	\$205,287	\$224,758	\$205,287	\$184,582	\$210,106	\$257,293	\$319,605	\$2,671,814
EXPENSES													
Salaried Payroll	\$36,909	\$36,909	\$36,909	\$36.909	\$36,909	\$36,909	\$36,909	\$36,909	\$36,909	\$36,909	\$36,909	\$36,909	\$442.905
Hourly Payroll	\$24.000	\$24.000	\$24.000	\$24.000	\$24.000	\$24,000	\$24.000	\$24,000	\$24,000	\$24.000	\$24.000	\$24.000	\$288.000
Gratuities	\$1,722	\$1,786	\$1,945	\$1,872	\$1,833	\$1,765	\$1,933	\$1,765	\$1,587	\$1,807	\$2,213	\$2,749	\$22,978
FICA 8%	\$4,873	\$4,873	\$4,873	\$4,873	\$4,873	\$4,873	\$4,873	\$4,873	\$4,873	\$4,873	\$4,873	\$4,873	\$58,472
TOTAL WAGES	\$67,503	\$67,567	\$67,727	\$67,654	\$67,614	\$67,547	\$67,714	\$67,547	\$67,369	\$67,588	\$67,994	\$68,530	\$812,355
OPERATING													
Retreat Supplies (40ppl/Retreat)	\$16,000	\$16,000	\$16,000	\$16,000	\$16,000	\$32,000	\$48,000	\$40,000	\$16,000	\$16,000	\$16,000	\$16,000	\$264,000
Retreat Activities (On & Off-Site)	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$24,000	\$36,000	\$30,000	\$12,000	\$12,000	\$12,000	\$12,000	\$198,000
Workshop Instructors	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$2,000	\$2,000	\$2,000	\$1,000	\$1,000	\$1,000	\$1,000	\$15,000
Workshop Printed Materials	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$3,600
			\$300					\$300					
Hotel Costs (2nts/2ppl/rm@\$129)	\$10,320	\$10,320	\$10,320	\$10,320	\$10,320	\$20,640	\$30,960	\$25,800	\$10,320	\$10,320	\$10,320	\$10,320	\$170,280
Cleaning Supplies	\$151	\$151	\$151	\$151	\$151	\$151	\$152	\$151	\$151	\$151	\$151	\$151	\$1,808
Linen Rental	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$6,000
Laundry Supplies	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$600
Uniforms	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$2,400
T-Shirts/Promo Items	\$1,500	\$1,500	\$1,500	\$1,500	\$3,000	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$19,500
Décor	\$1,300	\$1,300	\$1,300	\$1,500	\$129	\$1,300	\$1,300	\$1,300	\$1,300	\$1,300	\$1,300	\$1,000	\$4,010
Event Entertainment/Speakers	\$3,000	\$3,000	\$5,000	\$3,000	\$3,000	\$3,000	\$10,000	\$3,000	\$3,000	\$3,000	\$10,000	\$10,000	\$59,000
TOTAL OPERATING EXPENSES	\$45,150	\$45,150	\$47,150	\$45,150	\$46,650	\$84,470	\$129,791	\$103,630	\$45,150	\$45,150	\$53,741	\$53,021	\$744,198
FOOD & BEVERAGE													
Food Cost	\$39,000	\$33,600	\$33,600	\$33,600	\$33,600	\$38,400	\$45,600	\$38,400	\$31,200	\$33,600	\$48,000	\$60,000	\$468.60
Liquor Cost	\$4,050	\$33,600	\$33,600	\$33,600	\$33,600	\$38,400	\$45,600	\$38,400	\$31,200	\$33,600	\$48,000	\$6,750	\$468,600
TOTAL FOOD & BEVERAGE	\$43,050	\$36,300	\$36,300	\$36,300	\$39,000	\$41,100	\$51,000	\$41,100	\$33,900	\$36,300	\$53,400	\$66,750	\$514,500
ADMIN. & GENERAL													
Phones & Internet	\$172	\$172	\$172	\$172	\$172	\$172	\$172	\$172	\$172	\$172	\$172	\$172	\$2,064
Security / Cameras	\$151	\$151	\$151	\$151	\$151	\$151	\$151	\$151	\$151	\$151	\$151	\$151	\$1,80
Bank Fees	\$35	\$35	\$35	\$35	\$35	\$35	\$35	\$35	\$35	\$35	\$35	\$35	\$420
Office Supplies	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$2,400
Acct, Payroll & Legal Fees	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$36,000
CC Commission	\$3,003	\$3,115	\$3,393	\$3,266	\$3,197	\$3,079	\$3,371	\$3,079	\$2,769	\$3,152	\$3,859	\$4,794	\$40,07
Travel / Admin & Speakers	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$36,000
Travel/Meals for Board Members	\$550	\$550	\$550	\$550	\$550	\$550	\$550	\$550	\$550	\$550	\$550	\$550	\$6,600
Entertainment	\$1.500	\$1.500	\$1.500	\$1.500	\$1.500	\$1.500	\$1.500	\$1.500	\$1.500	\$1.500	\$1.500	\$1.500	\$18.00
	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000		\$3,000	\$3,000	\$3,000	\$3,000	\$1,500	\$36,000
Sponsorships							\$3,000						
Education/Trainings	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$24,000
Equipment Leases	\$514	\$514	\$514	\$514	\$514	\$514	\$514	\$514	\$514	\$514	\$514	\$514	\$6,168
A&G TOTAL	\$17,125	\$17,237	\$17,514	\$17,387	\$17,318	\$17,201	\$17,493	\$17,201	\$16,890	\$17,273	\$17,981	\$18,916	\$209,535
SALES & MARKETING													
Website & Email	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$9.00
Marketing Materials	\$2.850	\$2.850	\$2.850	\$2.850	\$2.850	\$2.850	\$2.850	\$2.850	\$2.850	\$2.850	\$2.850	\$2.850	
													\$34,200
PMS- Sales Pro	\$456	\$456	\$456	\$456	\$456	\$456	\$456	\$456	\$456	\$456	\$456	\$456	\$5,472
Travel	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$3,600
Cell Phones	\$175	\$175	\$175	\$175	\$175	\$175	\$175	\$175	\$175	\$175	\$175	\$175	\$2,100
Entertainment	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$5,000	\$5,000	\$35,000
Fundraiser PR	\$5.000	\$5.000	\$5.000	\$5.000	\$5.000	\$5.000	\$5,000	\$5.000	\$5.000	\$5.000	\$5.000	\$5,000	\$60.00
Print & Media Advertising	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$18.000
TOTAL S&M	\$13,531	\$13,531	\$13,531	\$13,531	\$13,531	\$13,531	\$13,531	\$13,531	\$13,531	\$13,531	\$16,031	\$16,031	\$167,372
MAINTENANCE & UTILITIES													
Electric	\$1,204	\$1,204	\$1,204	\$1,204	\$1,204	\$1,204	\$1,204	\$1,204	\$1,204	\$1,204	\$1,204	\$1,204	\$14,448
Gas	\$129	\$129	\$129	\$129	\$129	\$129	\$129	\$129	\$129	\$129	\$129	\$129	\$1,548
Trash & Recycling	\$258	\$258	\$258	\$258	\$258	\$258	\$258	\$258	\$258	\$258	\$258	\$258	\$3,096
Water & Sewage	\$1,204	\$1,204	\$1,204	\$1,204	\$1,204	\$1,204	\$1,204	\$1,204	\$1,204	\$1,204	\$1,204	\$1,204	\$14,44
Pest Control	\$860	\$860	\$860	\$860	\$860	\$860	\$860	\$860	\$860	\$860	\$860	\$860	\$10,320
HVAC	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$10,520
Paint	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$60
Landscaping	\$860	\$860	\$860	\$860	\$860	\$860	\$860	\$860	\$860	\$860	\$860	\$860	\$10,32
Electrical Supplies	\$172	\$172	\$172	\$172	\$172	\$172	\$172	\$172	\$172	\$172	\$172	\$172	\$2,06
	\$4,787	\$4,787	\$4,787	\$4,787	\$4,787	\$4,787	\$4,787	\$4,787	\$4,787	\$4,787	\$4,787	\$4,787	\$57,44
TOTAL MAINT & UTILITIES	****	\$184,572	\$187,009	\$184,809	\$188,900	\$228,635	\$284,316	\$247,795	\$181,627	\$184,629	\$213,934	\$228,034	\$2,505,40
TOTAL MAINT & UTILITIES							,_ 10					,,	,,40
TOTAL MAINT & UTILITIES	\$191,145												
TOTAL MAINT & UTILITIES TOTAL OPERATING EXPENSES CAPITAL EXPENSES													
TOTAL MAINT & UTILITIES TOTAL OPERATING EXPENSES CAPITAL EXPENSES Insurance	\$2,795	\$2,795	\$2,795	\$2,795	\$2,795	\$2,795	\$2,795	\$2,795	\$2,795	\$2,795	\$2,795	\$2,795	
TOTAL MAINT & UTILITIES TOTAL OPERATING EXPENSES CAPITAL EXPENSES		\$2,795 \$1,075											
TOTAL MAINT & UTILITIES TOTAL OPERATING EXPENSES CAPITAL EXPENSES Insurance	\$2,795												\$12,900
TOTAL MAINT & UTILITIES TOTAL OPERATING EXPENSES CAPITAL EXPENSES Insurance Depreciation Lease	\$2,795 \$1,075 \$8,815	\$1,075 \$8,815	\$12,900 \$105,780										
TOTAL MAINT & UTILITIES TOTAL OPERATING EXPENSES CAPITAL EXPENSES Insurance Depreciation	\$2,795 \$1,075	\$1,075	\$1,075	\$1,075	\$1,075	\$1,075	\$1,075	\$1,075	\$1,075	\$1,075	\$1,075	\$1,075	\$33,540 \$12,900 \$105,780 \$14,190 <b>\$166,410</b>
TOTAL MAINT & UTILITIES TOTAL OPERATING EXPENSES CAPITAL EXPENSES Insurance oppreciation case property Taxes TOTAL CAPITAL EXPENSES	\$2,795 \$1,075 \$8,815 \$1,183 <b>\$13,868</b>	\$1,075 \$8,815 \$1,183 <b>\$13,868</b>	\$12,90 \$105,78 \$14,19 <b>\$166,41</b>										
TOTAL MAINT & UTILITIES TOTAL OPERATING EXPENSES CAPITAL EXPENSES Insurance Opercellation .ease roperty Taxes	\$2,795 \$1,075 \$8,815 \$1,183	\$1,075 \$8,815 \$1,183 <b>\$13,868</b>	\$1,075 \$8,815 \$1,183	\$12,90 \$105,78 \$14,19									

## Financial Breakdown:

For Profit Event Venue:

Revenues: \$1,917,753

Expenses: \$1,517,122

All Proceeds Go Towards Non-Profit: \$401,631



Nonprofit:

Grants, Donations, Memberships & Venue Profits: \$2,671,814

Expenses: \$2,671,814

### = \$2,671,814 Going Towards Veteran Services

#### This Money Will Support: (but not limited to)

Reintegration, Family Day, Retreats, Financial Workshops, Parenting Workshops, Group Therapy, On-The-Job Trainings, Career Placement Services, Re-Boot Training, Resume Workshops, Educational Workshops, Healthcare Clinics, Dental Clinics, Wellness Clinics, Yoga, Meditation, Yellow Ribbon Clinics, Fundraisers, Spousal Support, Pre/Post Deployment Ceremonies, Military Kids Day and SO MUCH MORE! Long-Term Goals





## The Barn at Smith Acres

### Thank you for your interest! For further information, contact

For further information, contact Lindsay Smith at 239.221.6195 or Lindsay@TheBarnAtSmithAcres.com