

STANDARDS FOR GOOD GOVERNANCE – PRINCIPLES, POLICIES, PRACTICES AND PROTOCOL

A governance framework checklist

	SECTION 1: INTRODUCTION				
1	Articles of Association				
2	By-laws				
3	Mission, vision and values				
4	Strategic Plan				

	SECTION 2: BOARD OPERATING PROTOCOL (Terms of Reference)		
5	Statement: Our understanding of "good governance" o Purpose of "good governance" and our governance model o Summary of legal duties and the association's expectations of Directors o Directors' individual and collective roles and responsibilities		
6	Director induction process		
7	Directors' code of practice (aka. Team Charter)		
8	Board assessment and appraisal process		
9	Directors' training plan		
10	Statement: relationship with the Executive (an "exchange of expectations")		
11	Board paper protocol (and reporting guidelines)		
12	Board meeting protocol (including attendance policy)		
13	Directors' Travel & Subsistence Policy		
14	Standard annual cycle of business		
15	Succession Plan		
16	Board Diversity Policy (including skills matrix)		
17	Sub-committee Terms of Reference (including nominations, remuneration, risk &		



SECTION 3: GOVERNANCE POLICIES AND STRATEGIES			
18	Business Development Plan		
19	Financial Plan (including income diversification, expenditure efficiencies and bad debt provision)		
20	Financial Regulations		
21	Reserves & Investment Policy		
22	Scheme of Delegation		
23	Risk Management Framework		
24	Conflict of Interest Policy		
25	Horizon Scanning Process		
26	Organisation Evaluation Strategy		
27	Stakeholder Engagement Strategy		
28	Social Responsibility Policy (including environmental management)		
29	Data Protection Policy (including retention and destruction of records)		

SECTION 4: OPERATIONAL POLICIES		
30	Recruitment & Retention Strategy	
31	Marketing & Communications Plan	
32	Sponsorship Generation Plan	
33	Collaboration Strategy	
34	Volunteer Strategy	
35	Procurement Policy (including contract management)	
36	Travel & Subsistence Policy	
37	Health & Safety Plan	
38	Annual Operational Plan	
39	Standard HR policies, covering all aspects of employment law and regulation	

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