

May, 2003

To Whom It May Concern:

Our company was the Construction Manager and General Contractor for the new Performing Arts Center in Appleton, Wisconsin which was designed by the Zeidler Partnership. We had an exceptionally successful experience with this firm which was above and beyond most any other service which we had previously received from any of the national firms with whom we have worked.

Our company is 114 years old and operates in many parts of the country and has worked for most of the well known architectural firms. The PAC experience was superior in that not only was Zeidler Partnership's personnel strong, but the consulting firms which they hired for acoustical design, mechanical, plumbing, sprinkler and structural work were exceptionally high in quality. This was necessary because the project had an absolute completion date requirement 25 months from the day the first concrete was poured. As a result we could not tolerate any delays or poor performance and we had none. What we had was a very high performance of the entire team. The Zeidler Partnership personnel were exceptional players within that team. Their thinking was original, flexible and often innovative. The result was an exceptionally high quality building which was completed 25 months from the first concrete pour.

We now have approximately six months of experience with the building and there is nothing in the basic design which was erroneously designed or inappropriate for our needs. All of the performers who have come here have raved about the functionality of the building and their joy in performing in it. The real frosting on the cake is that this building was completed at less cost than any similar performing arts center which we are aware of.

I can recommend Zeidler Partnership without reservation and in the belief that they would perform as well for others as they have done for us.

Sincerely,



Oscar C. Boldt  
Chairman of the Board