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To Whom It May Concern,

I'd like to take this opportunity to write to you regarding my experience with Michael Nelson, an architect with whom I worked very closely on two major Performing Arts Projects (PACs) in Palm Beach County, Florida. The first was the Raymond F. Kravis Center for the Performing Arts, the County's premiere cultural institution. I was the Owners Representative and the design / architect of record was the internationally renowned firm of Zeidler Partnership based in Toronto. Mike was hired by Zeidler to serve as full time site representative based on his prior experience with PACs and direct experience as Site Rep on another major center. Mike's attention to detail, ability to arrive at creative solutions quickly, firmness yet fairness with the projects contractors, political savvy with the Centers staff and Board and overall performance helped insure the center was opened on time and on budget, a truly rare accomplishment in this most complex of buildings.

As the first major phase of the center was complete Mike opened an office on behalf of Zeidler to handle numerous additional phases at the Kravis and pursue other projects regionally, nationally and internationally. He did and grew the office to well over twenty persons and based on that and my prior experience with Mike it was an easy decision to include Zeidler for consideration to design the Borland Center for the Performing Arts when I was Owners Rep on that project. Mike's team clearly rose above the competition which included three long term area firms. Mike led the efforts on that successful project which included a 530 seat flexible theatre, a large ballroom and classrooms from conception thru occupancy despite the fact that he was heading the office and working on projects across the state and beyond.

Both as a patron and a performer, I have experienced firsthand a number of additional cultural projects Mike has personally been involved with and have had nothing short of positive experiences in all. I would unequivocally recommend him for a leadership position in any major architectural practice that holds in high regard not just creativity but customer service at every level.

Sincerely

H. R. Gonzalez

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Managing Member