

April 16, 2019

To whom it may concern:

I was the President of Scharf & Associates, Architects, based in Fort Lauderdale, Florida for 20 years.

During that period, I had the pleasure of teaming with Michael Nelson, architect, on numerous projects under various arrangements. For instance, when pursuing and realizing the Port of Palm Beach Cruise Terminal and Office Headquarters, my background in design of several cruise terminals logically led to my leading the programming and conceptual planning phases of that project with Mike's team creating the "architecture" including massing, materials selection, etc. with my ongoing review and input. The resulting facility is a tremendous success.

On both the Arts Park at Young Circle in Hollywood and the Broward County Convention Center projects, Mike's extensive background designing performing arts and other assembly projects was key during the programming and design phases while my firm contributed heavily at every stage in terms of site analysis, exterior massing, envelope detailing and construction administration.

In all instances I found Mike to be a true collaborator and a professional always willing to "share "the projects we worked on together to the degree that took advantage of our firms' strengths and locations to the ultimate benefit of our mutual clients' interests. Mike managed his team's role and involvement creating a smooth process throughout each endeavor and I would highly recommend him as an expert in the design of any type of performance or assembly project and an excellent collaborator at every level, someone who's ego would never get in the way of the client's ultimate success. Should you have any questions please do not hesitate to contact me at (954) 328-5055.

Sincerely,

Marvin Scharf, R.A. Senior Architect