

January 27, 2026

**FLETCHER HILLS
HIGHLANDS ASSOCIATION
NOTICE OF 2026 ANNUAL MEETING**

Dear Fletcher Hills Highlands Owner(s):

In accordance with the governing documents of Fletcher Hills Highlands Association, the Annual Meeting of Members of the Association will be held on:

DATE: Thursday, May 21, 2026

TIME: 4:30 p.m.

PLACE: The Helm Management Co., 4668 Nebo Drive, La Mesa, CA 91941

The purpose of the meeting is to:

1. Elect four (4) Directors to the Board for two (2) year terms.
2. Conduct such other business as may be properly brought.

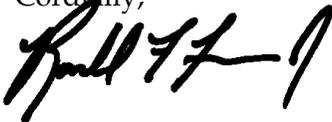
If you are interested in participating on the Board, please complete the nomination form on the reverse side of this letter and return it to The Helm Management Co. by Thursday, March 5, 2026.

Please remember, if nominated, the individual must be willing to serve. In accordance with the First Restated Bylaws, Section 5.6, any person elected to the Board must be an owner of record and be current on their assessments. You are urged and encouraged to attend this meeting and participate in the affairs of your Association.

The Helm will be mailing to you additional Annual Meeting information, including: a meeting agenda, voting information, and ballot.

We look forward to hearing from you at the Annual Meeting on May 21st. If you have any questions, please feel free to contact The Helm Management Co. at (619) 589-6222.

Cordially,



Ronald F. Ficalora, Jr, CMCA[®], AMS[®]
Association Management Liaison



ACCREDITED
MANAGEMENT
ORGANIZATION[®]

CMCA[®]
CERTIFIED MANAGER OF
COMMUNITY ASSOCIATIONS

