Water System Asset Management Program

Pillsbury Lake Village District

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Presentation Overview



What is Asset Management?
Existing Infrastructure
Hydraulic Model Development
Population/Demand Evaluation
Non-Revenue Water Review
Asset Inventory & Condition Assessment
Vertical Asset Review
Horizonal Asset Review
Priority & Secondary Improvements
Financial Implementation Plan
Level of Service
Next Steps



What is Asset Management?



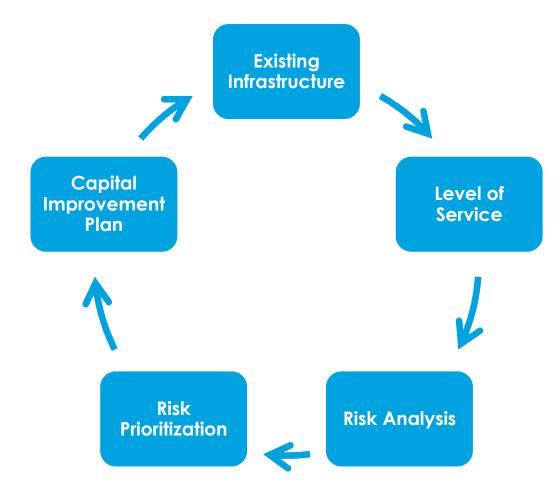
Asset Management is a systematic process of operating, maintaining, upgrading and disposing of assets cost-effectively while maintaining a level of service that is acceptable to the customers.





What is Asset Management?

This is a continuous process that should be revisited annually.





Existing Infrastructure



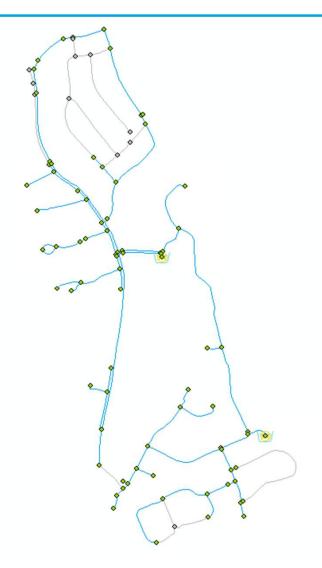
| Asset Type | Count |
|------------------------|-----------|
| Bedrock Wells | 5 |
| Storage Tanks | 2 |
| Distribution Main | 5.9 miles |
| Gate Valves | 65 |
| Flushing Hydrants | 11 |
| Service Connections | 68 |

> \$8.2M in assets!



Hydraulic Model Development

- GIS map of system developed from record drawings and notes
- GIS network used to create hydraulic model
- Model used to simulate variety of expected hydraulic conditions





Population/Demand Evaluation: Historical Demand Trends

Franklin Pierce Zone

| Month | Total Flow (Gallons) | Average-Day Demand (GPD) | Service Connections | ADD per Service |
|-----------|-------------------------|-----------------------------|------------------------|-----------------|
| June | 420,864 | 15,031 | 38 | 396 |
| July | 434,701 | 13,584 | 37 | 367 |
| August | 280,378 | 9,044 | 37 | 244 |
| September | 293,459 | 10,481 | 37 | 283 |
| Average | 357,351 | 12,035 | | 323 |

Peninsula Zone

| Month | Total Flow (Gallons) | Average-Day Demand (GPD) | Service Connections | ADD per Service |
|-----------|-------------------------|-----------------------------|------------------------|-----------------|
| June | 476,049 | 15,868 | 42 | 378 |
| July | 424,771 | 13,274 | 41 | 324 |
| August | 333,319 | 10,752 | 41 | 262 |
| September | 348,419 | 12,444 | 41 | 304 |
| Average | 395,640 | 13,085 | | 317 |



Population/Demand Evaluation: Population Projections

| Year | Estimated Franklin Pierce Zone Services | Estimated Peninsula Zone Services |
|------|---|------------------------------------|
| 2021 | 37 | 33 |
| 2026 | 42 | 38 |
| 2031 | 47 | 43 |

Projection Assumptions

- 1 Service/Year Growth
- 323 gpd/service Franklin Pierce Zone
- 317 gpd/service Peninsula Zone
- Recent trend of customers leaving the system would stop



Population/Demand Evaluation: Demand Projections

Franklin Pierce Zone

| Year | Average Day Demand (GPD) | Maximum Day Demand (GPD) |
|------|--------------------------|--------------------------|
| 2021 | 11,936 | 23,872 |
| 2026 | 13,549 | 27,098 |
| 2031 | 15,162 | 30,324 |

Peninsula Zone

| Year | Average Day Demand (GPD) | Maximum Day Demand (GPD) |
|------|--------------------------|--------------------------|
| 2021 | 10,455 | 20,911 |
| 2026 | 12,040 | 24,079 |
| 2031 | 13,624 | 27,247 |



Non-Revenue Water Review

| Month | Total Production Volume (Gallons) | Billed Volume (Gallons) | Non-Revenue Water | % NRW |
|----------------------|-----------------------------------|-------------------------|-------------------|-------|
| June | 896,913 | 139,436 | 757,477 | 84% |
| July | 859,472 | 224,149 | 635,323 | 74% |
| August | 613,697 | 98,460 | 515,237 | 84% |
| September | 641,878 | 108,352 | 533,526 | 83% |
| October | 828,064 | 151,064 | 677,000 | 82% |
| November | 751,121 | 101,556 | 649,565 | 86% |
| December | 691,505 | 110,843 | 580,662 | 84% |
| Total (Jun-Dec 2020) | 5,282,650 | 933,860 | 4,348,790 | 82% |



Non Revenue Water Review



Ways to Reduce

- Eliminate sections of water main that are not currently needed to support existing customers.
- Replace water mains with extensive break history
- Replace or repair faulty customer meters.
- Track water usage associated with:
 - Main breaks
 - Seasonal flushing



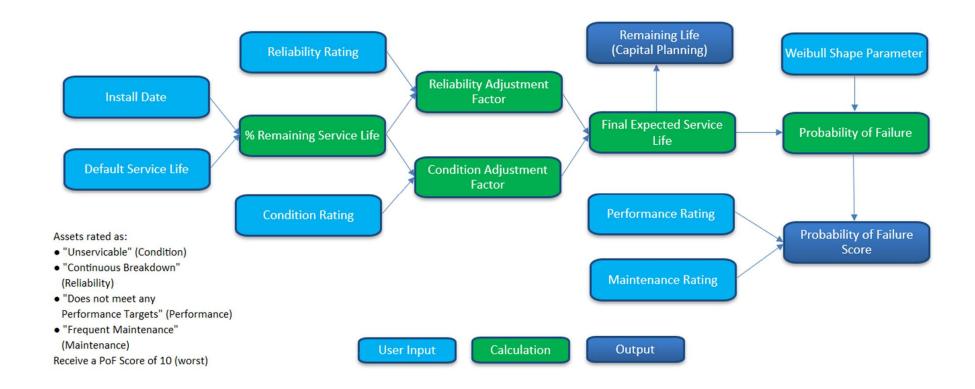
Asset Inventory & Condition Assessment



- District Operators use online tools like Google Sheets for record information storage and data collection
- Asset Inventory and condition assessment information on vertical assets included in Fulcrum
- Distribution system assets and attributes included in GIS database

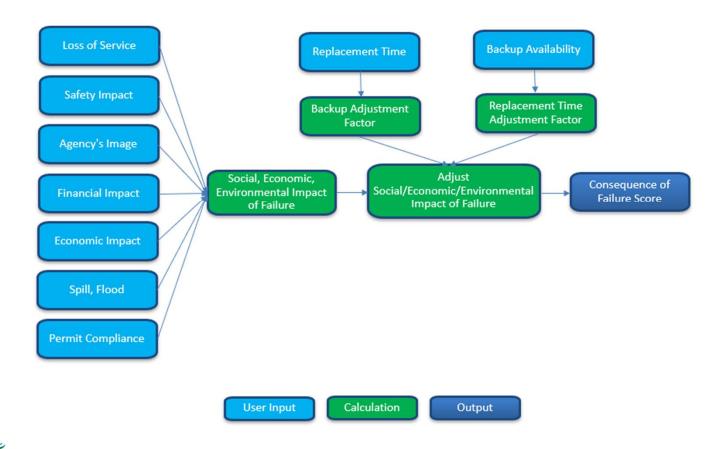


Vertical Asset Review: Probability of Failure





Vertical Asset Review: Consequence of Failure





Vertical Asset Review: Peninsula Pump House



| Asset ID | Asset Description | Recommended Management Strategies | Estimated Renewal Date |
|---------------|---|--------------------------------------|---------------------------|
| 100-101-CO-03 | Auto Dialing Controls | Opportunistic R&R | 2021 |
| 100-101-PP-04 | Well Pump 6 | Critical R&R | 2021 |
| 100-101-CF-01 | Chemical Metering Pump for Chlorine | Add PdM Schedule | 2023 |
| 100-101-CF-02 | Chemical Metering Pump for Orthophosphate | Add PdM Schedule | 2023 |
| 100-101-FI-01 | Cartridge Filter | Run to Fail | 2026 |
| 100-101-SD-01 | Part of SCADA Equipment | Rt or PM Schedule | 2030 |
| 100-101-CG-01 | System Pressure Gauge | Run to Fail | 2030 |
| 100-101-CO-02 | Tank and Well Alarm Controls | Rt or PM Schedule | 2030 |

An asset is a resource with economic value and the expectation that it will provide a future benefit.



Vertical Asset Review: Franklin Pierce Pump House



| Asset ID | Asset Description | Recommended Management Strategies | Estimated Renewal Date |
|---------------|--|--------------------------------------|---------------------------|
| 100-102-CO-02 | Submersible Pump Controls Well 4 | Priority R&R | 2021 |
| 100-102-CO-03 | Submersible Pump Controls Well 7 | Priority R&R | 2021 |
| 100-102-HV-01 | Heater | Add PdM Schedule | 2021 |
| 100-102-TM-02 | Pressure Transmitter Booster Pump 1 | Add PdM Schedule | 2021 |
| 100-102-TM-01 | Pressure Transmitter Booster Pump 2 | Add PdM Schedule | 2021 |
| 100-102-SI-01 | Pump Control Switch for Compressor | Add PdM Schedule | 2021 |
| 100-102-CO-01 | Control Panel for All The Pumps | Add PdM Schedule | 2021 |
| 100-102-TK-01 | Storage Tank | Priority R&R | 2026 |
| 100-102-LE-01 | Storage Tank Level Indicator | Run to Fail | 2030 |



Horizontal Asset Review

Evaluation Parameters

- Water system pressure
- Pipe velocities and headloss
- Dead-end mains
- Pipe reliability and redundancy
- Pipe criticality
- Operational practices

Recommendations

- Implement annual flushing program
- Implement valve exercising program
- Inspect and clean system storage tanks and hydropneumatic tanks
- Abandon the following mains:
 - Brookfield Circle
 - Manchester Drive (past New London Drive)
 - Merrimack Circle
 - New London Drive (one branch)
 - Newport Circle
 - Windsor Terrace



Horizontal Asset Review: Probability of Failure

| Street Name | Asset Life Consumed | Material | Static Pressure | Break History | Condition Ranking |
|-------------------------|------------------------|----------|-----------------|---------------|----------------------|
| | 0.1 | 0.1 | 0.1 | 0.7 | 1-10 |
| Concord Dr | 5 | 2 | 7.0 | 9.0 | 7.7 |
| Deer Meadow Rd | 5 | 2 | 7.0 | 9.0 | 7.7 |
| Merrimack Cir | 5 | 2 | 7.0 | 1.0 | 2.1 |
| Penacook Cir | 5 | 2 | 7.0 | 1.0 | 2.1 |
| Windsor Terrace | 5 | 2 | 7.0 | 3.0 | 3.5 |
| Deer Meadow Rd | 5 | 2 | 7.0 | 1.0 | 2.1 |
| - | 5 | 2 | 7.0 | 1.0 | 2.1 |
| - | 5 | 2 | 7.0 | 3.0 | 3.5 |
| Newport Cir | 5 | 2 | 7.0 | 1.0 | 2.1 |
| Newport Cir | 5 | 2 | 7.0 | 1.0 | 2.1 |
| Mount Vernon Ter | 5 | 2 | 7.0 | 9.0 | 7.7 |
| Brookfield Cir | 5 | 2 | 7.0 | 1.0 | 2.1 |
| Centennial Dr | 5 | 2 | 7.0 | 1.0 | 2.1 |
| Centennial Dr | 5 | 2 | 7.0 | 5.0 | 4.9 |
| Rumford Dr | 5 | 2 | 7.0 | 3.0 | 3.5 |
| Deer Meadow Rd | 5 | 2 | 7.0 | 9.0 | 7.7 |
| Christopher Robert Dr | 5 | 2 | 7.0 | 1.0 | 2.1 |
| Corn Hill Rd | 5 | 2 | 7.0 | 1.0 | 2.1 |
| New Hampshire Dr | 5 | 2 | 7.0 | 5.0 | 4.9 |

Weighting Factors

- Asset Age
- Material Type
- Static Pressure
- Break History



Horizontal Asset Review: Consequence of Failure

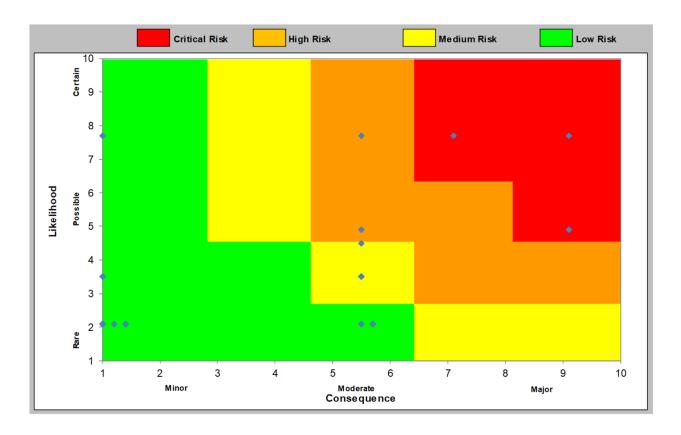
| Street Name | Number of Customers | Diameter | Criticality | Condition Ranking |
|-----------------------|------------------------|----------|-------------|-------------------|
| | 0.4 | 0.1 | 0.5 | 1-10 |
| Concord Dr | 10.0 | 1 | 10 | 9.1 |
| Deer Meadow Rd | 5.0 | 1 | 10 | 7.1 |
| Merrimack Cir | 0.0 | 3 | 1 | 1.2 |
| Penacook Cir | 0.0 | 1 | 1 | 1.0 |
| Windsor Terrace | 0.0 | 1 | 1 | 1.0 |
| Deer Meadow Rd | 1.0 | 3 | 10 | 5.7 |
| - | 0.0 | 3 | 10 | 5.7 |
| - | 0.0 | 1 | 10 | 5.5 |
| Newport Cir | 0.0 | 1 | 1 | 1.0 |
| Newport Cir | 0.0 | 1 | 1 | 1.0 |
| Mount Vernon Ter | 0.0 | 1 | 1 | 1.0 |
| Brookfield Cir | 0.0 | 1 | 1 | 1.0 |
| Centennial Dr | 0.0 | 3 | 10 | 5.7 |
| Centennial Dr | 10.0 | 1 | 10 | 9.1 |
| Rumford Dr | 0.0 | 1 | 1 | 1.0 |
| Deer Meadow Rd | 0.0 | 1 | 10 | 5.5 |
| Christopher Robert Dr | 0.0 | 5 | 1 | 1.4 |
| Corn Hill Rd | 1.0 | 1 | 1 | 1.0 |
| New Hampshire Dr | 10.0 | 1 | 10 | 9.1 |

Weighting Factors

- Number of Customers per Pipe Segment
- Diameter
- Criticality



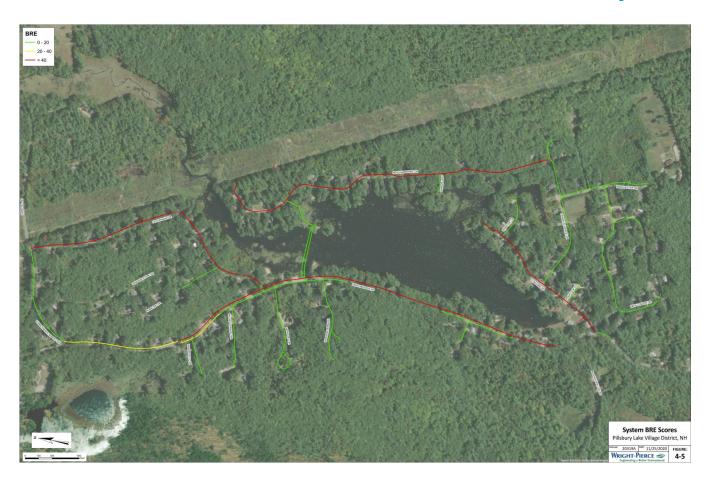
Horizontal Asset Review: Business Risk Exposure



| Street Name | PoF Score | CoF Score | BRE Score |
|-------------------------|-----------|-----------|-----------|
| Concord Dr | 7.7 | 9.1 | 70.1 |
| Deer Meadow Rd | 7.7 | 7.1 | 54.7 |
| Merrimack Cir | 2.1 | 1.2 | 2.5 |
| Penacook Cir | 2.1 | 1.0 | 2.1 |
| Windsor Terrace | 3.5 | 1.0 | 3.5 |
| Deer Meadow Rd | 2.1 | 5.7 | 12.0 |
| - | 2.1 | 5.7 | 12.0 |
| - | 3.5 | 5.5 | 19.3 |
| Newport Cir | 2.1 | 1.0 | 2.1 |
| Newport Cir | 2.1 | 1.0 | 2.1 |
| Mount Vernon Ter | 7.7 | 1.0 | 7.7 |
| Brookfield Cir | 2.1 | 1.0 | 2.1 |
| Centennial Dr | 2.1 | 5.7 | 12.0 |
| Centennial Dr | 4.9 | 9.1 | 44.6 |
| Rumford Dr | 3.5 | 1.0 | 3.5 |
| Deer Meadow Rd | 7.7 | 5.5 | 42.4 |
| Christopher | 2.4 | 4.4 | 2.0 |
| Robert Dr | 2.1 | 1.4 | 2.9 |
| Corn Hill Rd | 2.1 | 1.0 | 2.1 |
| New Hampshire Dr | 4.9 | 9.1 | 44.6 |



Horizontal Asset Review: Business Risk Exposure



BRE Scoring

- 0-20 Green
- 20-40 Yellow
- 40 < Red



Priority & Secondary Improvements

| Priority Improvement Description | Purpose of Improvement | Length (ft) | Total Project Cost |
|--|--------------------------|--------------|--------------------|
| Water Storage Tank Inspection & Cleaning | Maintenance | - | \$5,000 |
| Concord Drive Water Main Replacement | Breaks, Age, Criticality | 1,900 | \$525,000 |
| Franklin Pierce Pump House Improvements | Condition | - | \$33,500 |
| Peninsula Pump House Improvements | Condition | - | \$13,000 |
| | | SUBTOTAL | \$576,500 |

| Secondary Improvement Description | Purpose of Improvement | Length (ft) | Total Project Cost |
|--|------------------------|-------------|--------------------|
| Franklin Pierce Pump House Improvements | Condition | - | \$28,500 |
| Peninsula Pump House Improvements | Condition | - | \$35,450 |
| Water Storage Tank Inspection & Cleaning | Maintenance | - | \$5,000 |
| | SUBTO | OTAL | \$68,950 |



Financial Implementation Plan

| Year | Capital Project Costs | Rate Increase Needed to Fund CIP | Balance With Additional Rate Increase |
|------|-----------------------|-------------------------------------|---|
| 2021 | \$86,273 | 0% | \$40,025 |
| 2022 | \$35,288 | 0% | \$64,225 |
| 2023 | \$37,473 | 0% | \$86,375 |
| 2024 | \$35,288 | 0% | \$110,850 |
| 2025 | \$35,288 | 0% | \$135,466 |
| 2026 | \$69,080 | 0% | \$126,439 |
| 2027 | \$35,288 | 0% | \$151,355 |
| 2028 | \$35,288 | 0% | \$176,427 |
| 2029 | \$35,288 | 0% | \$201,659 |
| 2030 | \$83,199 | 0% | \$179,147 |
| 2031 | \$35,288 | 0% | \$204,716 |

Revenue

- Water bills and meter charges
- Cash in hand
- Taxes

Expenses

- Operating and maintenance
- Existing debt service
- Proposed capital projects



Financial Implementation Plan: Funding Options/Partners



NH Municipal Bond Bank





Private Loans

Cash





Level of Service



- A LOS Agreement defines how the utility owners, managers, operators and customers want the system to perform over the long term
- PLVD chose to create a LOS that covers both vertical and distribution system assets
- "Report Card" for the system



Level of Service

| Goal | Target Level | Frequency of Measurement | Goal Date | Goal Outcome |
|---|--|-----------------------------|-----------|--------------|
| All federal and state water quality regulations will be met | <mcl< td=""><td>Annually</td><td></td><td></td></mcl<> | Annually | | |
| Water balance unmetered/unbilled water less than 15% | <15% | Annually | | |
| The system will maintain a minimum pressure of 35 psi | >35 psi | Each Complaint | | |
| All customer complaints will be investigated within 1 business days of reporting the complaint. | 1 day | Annually | | |
| Breaks will be repaired within 24 hours of being reported 95% of the time. | > 95% | Monthly | | |
| Contact the Board of Commissioners at least 48 hours prior to water main shutdown in planned situations and ASAP in emergency situations. | < 48 hrs | Monthly | | |
| No bulk water deliveries. | 0 | Annually | | |



Level of Service

| Goal | Target Level | Frequency of Measurement | Goal Date | Goal Outcome |
|--|--------------|-----------------------------|-----------|--------------|
| Maintain a full inventory of distribution system parts. | 100% | Annually | | |
| Treatment operator training level. | Grade IA | Annually | | |
| Distribution operator training level. | Grade IA | Annually | | |
| Ensure GIS is up to date. | 100% | Annually | | |
| Perform backflow testing at appropriate frequency. | 100% | Annually | | |
| Maintain a safety committee and deliver service in the safest possible manner. | 0 accidents | Annually | | |
| Maintain water system facilities power and communications capacity. | 95% | Annually | | |



Next Steps: Asset Management Maintenance Plan

Continue collection of missing assets and asset characteristics.

Add asset information assessment information to GIS.

- Revise asset information as inspections, rehabilitation, and repair projects are completed.
- Revise CIP and FIP annually as part of the budget development process.



THANK YOU

