



ASSOCIATION OF AMERICAN RAILROADS
2020 AAR Quality Assurance Auditor & Industry Conference

This certificate confirms that

Michael Shew

Participated in the Association of American Railroads' Quality Assurance Auditor and Industry Conference (1.6 CEUs) as endorsed by the AAR Quality Assurance Committee

Held the week of 1/27/2020

Don Guillen

Don Guillen

Manager, AAR QA Committee

Nichole Fimple

Nichole Fimple

Aar Executive Director Rules and Standards