Here's a look at modern business leaders who embody these seven "E" leadership attributes, creating lasting impacts through their mental agility and strategic approaches:

1. Satya Nadella, Microsoft

- Ethics: Nadella fosters a transparent, inclusive culture at Microsoft, known for his commitment to accountability and ethical practices.
- Envisioning: He redefined Microsoft's mission to "empower every person and every organization on the planet to achieve more," steering the company toward a cloud-first, AI-focused future.
- o **Endurance**: Nadella led Microsoft through several industry shifts, especially transforming it into a dominant player in cloud computing, demonstrating resilience.
- o **Excellence**: Nadella's "learn-it-all" mindset drives continuous improvement and innovation across teams.
- Encouragement: He emphasizes a growth mindset, creating a supportive culture that fosters collaboration and open communication.
- Enablement: By empowering teams to innovate, Nadella provides the tools and autonomy needed to fuel Microsoft's growth.
- Effectiveness: His long-term focus on cloud and AI has led to sustained growth, making Microsoft one of the most valuable companies in the world.

2. Mary Barra, General Motors

- Ethics: Barra is renowned for her commitment to integrity and safety, taking decisive actions to address GM's past safety issues and ensuring ethical decision-making at every level.
- o **Envisioning**: She's focused on a future vision of "zero crashes, zero emissions, and zero congestion," directing GM toward electric and autonomous vehicles.
- o **Endurance**: Barra has led GM through challenging transformations, including navigating global supply chain issues, while pushing for sustainable automotive innovation.
- Excellence: She promotes a disciplined approach, ensuring each team at GM aligns with the company's overarching vision
 of sustainability.
- o **Encouragement**: Barra fosters an inclusive culture, encouraging diverse perspectives and open communication.
- Enablement: She has empowered GM teams with the resources to pioneer electric vehicle technologies and adapt to rapid industry changes.
- Effectiveness: Barra's vision for a sustainable future has guided GM to become a leader in electric vehicles and autonomous technology.

3. Indra Nooyi, former CEO of PepsiCo

- Ethics: Nooyi championed integrity and social responsibility, promoting transparency and ethical business practices during her tenure.
- o **Envisioning**: She led PepsiCo with the vision of "Performance with Purpose," balancing financial growth with positive societal impact.
- Endurance: Nooyi's resilience helped PepsiCo navigate industry disruptions and introduced more health-focused products.
- Excellence: Her disciplined leadership ensured PepsiCo achieved both profitability and sustainability goals.
- Encouragement: Nooyi fostered a collaborative culture, advocating for employee empowerment and the importance of work-life balance.
- o **Enablement**: She provided teams with opportunities for growth and innovation, particularly by supporting women in leadership roles.
- Effectiveness: Nooyi's strategies positioned PepsiCo as a socially responsible and financially thriving organization, a legacy that endures.

4. Jeff Weiner, LinkedIn

- o **Ethics**: Weiner championed a culture of compassion and transparency at LinkedIn, focusing on ethical and socially responsible leadership.
- **Envisioning**: His vision of "creating economic opportunity for every member of the global workforce" guided LinkedIn's growth as a professional network.
- o **Endurance**: Leading LinkedIn through significant challenges, including its acquisition by Microsoft, demonstrated Weiner's resilience and adaptability.
- Excellence: Weiner's disciplined focus on LinkedIn's mission led to continuous growth and innovation in products and services
- o **Encouragement**: He built a culture of kindness and mentorship, fostering collaboration and open communication.
- **Enablement**: Weiner empowered employees to contribute to LinkedIn's growth, especially through innovative features like LinkedIn Learning.
- **Effectiveness**: His strategic leadership made LinkedIn the premier global professional network, with long-term impacts on professional networking and development.

5. Howard Schultz, Starbucks

- Ethics: Schultz has long emphasized Starbucks' commitment to ethical sourcing and corporate social responsibility.
- o **Envisioning**: His vision transformed Starbucks into a "third place" between work and home, focusing on customer experience and social impact.
- Endurance: Schultz led Starbucks through various crises, showing resilience and adaptability as he restructured the company to meet changing customer needs.
- o Excellence: His disciplined leadership and focus on quality standards elevated Starbucks' global brand.
- o **Encouragement**: Schultz created an inclusive workplace culture, emphasizing employee empowerment through programs like tuition assistance.
- o **Enablement**: He provided teams with the resources needed for continuous improvement, particularly in customer service.
- Effectiveness: Schultz's emphasis on community and quality turned Starbucks into a globally recognized brand, sustaining
 its impact and market position.

These leaders exemplify the 7 E's in leadership by consistently aligning their actions with these principles, fostering resilience, adaptability, and excellence within their organizations.