

To the Members of the Elbow River Estates Community Association,

I am resigning effective immediately as a Director of the Elbow River Estates Community Association.

This decision is based on ongoing governance failures that make it impossible to responsibly serve on this board.

Key concerns include:

- Lack of financial transparency and controls
- Directors being misled about bank account signatories, including false assurances that an individual had been removed when they had not
- Centralized decision-making without full board knowledge or approval
- Withholding of material information from directors
- Dismissal of legitimate governance questions
- Absence of Directors & Officers liability insurance, despite representations to the contrary
- Unresolved conflicts of interest involving overlapping roles with the Water Co-op
- Failure to act in the Community Association's best interests
- Lack of honest communication with the community, including regarding the fencing matter

Raising concerns and asking questions is a director's duty. Being portrayed as untrustworthy for doing so is unacceptable.

For these reasons, I cannot continue to volunteer in this role. I hope the Association adopts transparent, accountable, and ethical governance going forward.

Sincerely,
Angela Hofmeister
Director (resigned)
Elbow River Estates Community Association