



Is the DVBE responsible for executing a distinct element of the contract work?

Yes. Aesir LLC takes full ownership, risk, and responsibility for all products we purchase and deliver to our customers. We work directly with customer project teams to coordinate logistics at their job sites. Orders are placed with Aesir LLC—not with our suppliers. We then source the products from our vendors as their customer. Once the order is fulfilled, suppliers invoice Aesir LLC, and we invoice our customers. At every step of the process, we maintain complete ownership, accountability, and responsibility for the products we provide and deliver.

Does the DVBE fulfill obligations by performing, managing, or supervising the work?

Yes. Justin Lehn, President/Owner and Disabled Veteran, oversees daily operations at He manages and supervises all projects, directs business processes, and ensures Aesir LLC meets all project and contract obligations for our customers.

Does the DVBE perform work consistent with its normal business services and functions?

Yes. Aesir LLC's core expertise is rooted in the construction industry. Our services and business operations align directly with that knowledge and background of construction related materials and functions.

Is the DVBE responsible for determining quality, quantity, and ordering of products, inventories, materials, and supplies required for the contract?

Yes. Aesir LLC orders products and manages inventory when needed to coordinate with customers' project managers and superintendents for logistics and deliveries. By working with a range of suppliers, we negotiate favorable pricing and availability. When required, we offer testing, assembly, and inventory to ensure all products meet the standards and quality requirements before delivery.

Does the DVBE subcontract more work than is typical for industry practices?

No. Aesir LLC does not subcontract any day-to-day operations or customer interactions. All aspects of Aesir LLC are handled in house.



