Registered under the Co-operative and Community Benefit Societies Act 2014,
Registration Number 16793R and the Housing and Regeneration Act 2008,
Registration Number: L1322

REPORT AND FINANCIAL STATEMENTS

31st December 2021

REPORT AND FINANCIAL STATEMENTS - 31ST DECEMBER 2021

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OFFICERS, PROFESSIONAL ADVISERS AND REGISTERED OFFICE

Management committee

The following persons served as management committee members since 1st January 2021:

Elected

Mr. T. A. Jones (Chair)

Mrs. J. Morris (Secretary)

Mr. G. Cunnold (Acting Treasurer)

Mr. A. Brudney

Dr. T. J. V. Yates

Ms. C. L. Graves (resigned 23rd April 2021)

Co-opted

Ms. L. Devic (from 28th October 2021)

Ms. A. Manenti (from 28th October 2021)

Mr. A. Walker (from 28th October 2021)

Nominated

Mr M. Sparksman (Tenant Representative)

Ms. P Brydon (Tenant Representative from 28th October 2021)

Mrs C. Wright (Tenant Representative until 27th October 2021)

Auditor

Griffin Stone Moscrop & Co 21-27 Lamb's Conduit Street London WC1N 3GS

Solicitors

Batchelors Solicitors 35 Widmore Road Bromley Kent BR1 1RW

Bankers

Barclays Bank p.l.c. Golders Green Branch The Edgware Group 126 Station Road Edgware Middlesex HA8 7RY

Registered office

1 The Orchard Hampstead Way London NW11 6YN

REPORT OF THE MANAGEMENT COMMITTEE

The management committee is pleased to submit its report with the audited financial statements of the Society for the year ended 31st December 2021.

Principal activity

The principal activity of the Society continues to be the provision of sheltered housing for elderly persons in Hampstead Garden Suburb in accordance with the Society's rules.

Status

The Society is a registered society under the Co-operative and Community Benefit Societies Act 2014 (Number 16793R) and is registered with the Homes and Communities Agency as a Registered Provider of Social Housing (Number L1322). It is an exempt charity within the meaning of the Charities Act 2011 and is not required to register with the Charity Commission. The Society is governed by its rules.

Results

As shown on page 9, the financial statements show a surplus of £171,325 compared with £173,781 in 2020. Rental charges remained consistent. Void levels increased from £3,390 in 2020 to £9,647 in 2021 (see below) and, as usual, the Society undertook renovations to empty apartments as they arose to ensure a high standard is maintained. The operating costs increased from £339,389 in 2020 to £401,934 in 2021, primarily as a result of increased insurance and repairs and maintenance costs and a whole year's depreciation being charged on the new fire alarm and telecare system. The fixed asset investment saw an unrealised gain of £131,791 arising in the year. At 31st December 2021 bank and cash balances amounted to £431,451 compared with £453,450 at 31st December 2020. The management committee regards the state of affairs of the Society as satisfactory.

Losses through voids are carefully monitored by the management committee, but unfortunately, due to their nature, such losses are often inevitable.

During 2020 one of the Society's tenants moved into a care home, and notice to vacate the flat was received. However, the flat was not cleared, and the keys were not returned. The Society was advised that gaining possession of the flat through the courts would be difficult at that time due to COVID-19. Possession was eventually obtained on 8 August 2021, and at 31 December 2021 the rent arrears relating to the tenancy amounted to £10,265. Due to the uncertainty as to whether these arrears will eventually be recovered, the management committee has increased the doubtful debt provision from £5,970 at 31 December 2020 to £10,265 at 31 December 2021, so that the whole amount is provided for.

The management committee regularly reviews the performance of the Society's investments.

Premises

Repairs and maintenance expenditure amounted to a little under £140,000, an increase from just over £110,000 in 2020, and included more than double the number of flat refurbishments this year compared to last year and general maintenance costs.

In the opinion of the management committee the current open market value of the Society's housing property substantially exceeds its book value but, in the absence of a professional valuation, the management committee is unable to quantify the excess.

It is noted by the management committee that the property lease expires in March 2067.

Tenants

During the year 8 tenancies were terminated and 6 new ones instituted.

Administration

The managers, Ms. Beatrice Boussard and Ms. Amanda Peters, were in post throughout the year. Ms. Leonie Jacobs was employed as a part-time assistant housing officer and temporary governance officer until October 2021. The management committee expresses its thanks and gratitude to all staff for their exceptional work during the pandemic.

REPORT OF THE MANAGEMENT COMMITTEE (Continued)

Principal risks and uncertainties

The management committee has assessed the major risks to which the Society is exposed, in particular those related to its operations and finances, and is satisfied that systems and procedures are in place to mitigate the Society's exposure thereto.

All buildings are fully insured, other than for a subsidence exclusion, and regular fire risk inspections are held. Adequate public and employer liability insurance is in place. Health and safety guidelines are strictly adhered to, and procedures are in place relating to the protection of vulnerable adults. Important documents and valuables are kept securely. Minimal cash is held on the premises, and any significant amounts of cash received is banked as soon as possible. Computer data is backed up regularly.

A main concern is that the flats are small and may become less attractive to prospective tenants, and any consequent increase in voids would make it difficult to maintain the Society's necessary income stream. However, the management committee ensures that the flats are maintained to a high standard, and renovations are undertaken during any void periods. The management committee considers these actions, together with the Orchard's highly sought-after location, help mitigate exposure to this risk.

One significant risk to the Society's long term operations is the length of the lease remaining on the property. The management committee is taking steps to consider all the options available to mitigate this risk.

Measures used by the management committee as key performance indicators for management purposes

The management committee considers the occupancy rate of the Society's housing property, which comprises 61 flats, to be of paramount importance, as this shows how well the Society is doing in achieving its aim of providing sheltered housing. It also gives an indication of the underlying demand for the Society's sheltered housing. The committee is glad to report that, generally, the flats were fully occupied throughout the period, void losses (a little over 2.1%) arising from circumstances beyond the management committee's control. When flats are empty the management committee takes the opportunity to make appropriate improvements where required.

A record is kept of any complaints made by tenants relating to, amongst other things, the state of the premises. These are duly considered by the management committee and appropriate action is taken.

In November 2020 the management committee identified and agreed a number of formalised key performance indicators applicable to the Society, and during 2021 set targets to measure against performance to allow meaningful reporting of key performance indicators going forward.

Future developments and influences on future performance

The Society continues to aim to raise the standards of the flats and common parts as resources permit.

The Society has obtained planning permission for an extension to the car park. The Society will use its own funds for this project but plans to link the work on the car park with proposed work on the underpinning of Block B, which is now expected to take place mid-2022.

Responding to COVID-19

The staff are set up to work from home and, when they were unable to be on-site, kept in regular touch with the tenants by telephone, and tenants were also able to contact them. When staff were on-site they ensured that they remained socially distant from the tenants. All of the communal facilities have remained closed to tenants, and activities paused. The laundry rooms have been kept open, for use by one person at a time. The cleaning regime for the common parts has been increased, and notices regularly updated with the latest government guidance. Only essential repairs and maintenance have been undertaken. On the whole tenants have been observing distancing and, when allowed, have been gathering socially in small groups in the gardens.

There has been one incidence of COVID-19 at The Orchard. The tenant spent some time in hospital and has made a full recovery.

REPORT OF THE MANAGEMENT COMMITTEE (Continued)

Compliance with the Governance and Financial Viability Standard

The management committee confirms that the Society continues to comply with the Governance and Financial Viability Standard.

Governance

The Society is governed by its management committee. The management committee meets regularly, usually every six weeks, in order to review the Society's activities and performance and to consider and, where appropriate, update the Society's policies, plans and procedures in accordance with current best practice.

Certain of the management committee members liaise with the managers on a regular basis so as to direct their day to day activities to ensure that the Society functions smoothly and efficiently and for the exchange of information. They also make themselves available at other times so that the managers can obtain advice, assistance and guidance whenever necessary.

During 2020 the management committee appointed an independent consultant to review the Society's governance and advise on ways it can be improved. The advice has been acted on, although some of the recommendations have yet to be completed. The management committee has adopted the National Housing Federation's 2020 Code of Governance, and great strides have been made towards complying with it. The management committee expects to be fully compliant before the end of 2022.

Value for Money Standard

The management committee members acknowledge their responsibilities under the April 2018 Value for Money Standard, and are confident that procedures are in place to ensure compliance therewith.

Such procedures include, but are not restricted to, regularly appraising options for improving performance and considering alternative commercial, organisational and delivery structures. Each service provider is benchmarked against possible alternates to ensure that the required quality of service is being obtained at a competitive price, and the management committee members are not averse to changing providers when considered appropriate.

The Society has considered the seven Value for Money metrics set by the regulator. Of the seven metrics, four metrics are not applicable as the Society has not made any reinvestment nor delivered any new homes and has no borrowings.

Of the Value for Money metrics applicable to the Society, the results are as follows:

		Actual		ual Benchi	
		2021	2020	2021	2020
Headline social housing cost with support for the elderly per unit		£6,514	£5,489	£5,500	£6,440
Operating margin (social lettings only)	*2	8.1%	23.1%	23.7%	23.7%
Operating margin (overall)	*2	9.1%	24.0%	19.4%	18.6%
Return on capital employed		2.4%	7.0%	2.1%	2.4%

^{*}¹ - Benchmark figures have been taken from the "Value for money metrics report - annex to Global Accounts" for the relevant year. The benchmark for the headline social housing cost metric was taken from the cost factor quoted for supported housing and housing for older people sub-group. The benchmarks for the remaining three metrics were taken from regional analysis for London.

^{*2 -} The Society has identified four areas of overhead which contribute to the reduction of the operating margin metrics referred to above when compared to the previous year. The Society acknowledges that certain costs have to be incurred to ensure the condition of the property is kept at a high standard. However, the management committee is committed to cutting costs where it can, and will be undertaking a review of such areas of spend to ensure the impact on the operating surplus is minimised in the future wherever possible.

REPORT OF THE MANAGEMENT COMMITTEE (Continued)

Equality of opportunity, diversity and inclusion

All prospective staff and tenants complete an Equality and Diversity (EDI) form, and this will be included in the appointments process for future committee members. An anonymised analysis of the information provided by tenants has revealed that the Society's tenants are largely representative of those that live in Barnet.

Committee members

All elected and nominated committee members own one share of £1 in the Society.

Statement of management committee members' responsibilities

The Co-operative and Community Benefit Societies Act 2014 and registered social housing legislation require the management committee members to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Society and of its income and expenditure for that period. In preparing those financial statements, the management committee members are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Society will continue in business.

The management committee members are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Society and enable them to ensure that the financial statements comply with the Co-operative and Community Benefit Societies Act 2014, the Housing and Regeneration Act 2008 and the Accounting Direction for Private Registered Providers of Social Housing 2019. They have a general responsibility for taking reasonable steps to safeguard the assets of the Society and to prevent and detect fraud and other irregularities.

Statement of disclosure of information to the auditor

We, the management committee members of the Society who held office at the date of approval of these financial statements as set out on page 1, each confirm, so far as we are aware, that:

- there is no relevant audit information of which the Society's auditor is unaware; and
- we have taken all the steps that we ought to have taken as management committee
 members in order to make ourselves aware of any relevant audit information and to
 establish that the Society's auditor is aware of that information.

Signed on behalf of the management committee.

T. A. JONES
CHAIR

14th June 2022

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ORCHARD HOUSING SOCIETY LIMITED

Opinion

We have audited the financial statements of Orchard Housing Society Limited (the "Society") for the year ended 31st December 2021 which comprise the statement of comprehensive income (including the income and expenditure account), the balance sheet, the cash flow statement and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Society's affairs as at 31st December 2021, and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Co-operative and Community Benefit Societies Act 2014, the Housing and Regeneration Act 2008 and the Accounting Direction for private registered providers of Social Housing in England 2019.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Society in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the management committee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Society's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the management committee with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the report of the management committee, other than the financial statements and our auditor's report thereon. The management committee is responsible for the other information contained within the report of the management committee. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material misstatement in the financial statements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ORCHARD HOUSING SOCIETY LIMITED (Continued)

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Co-operative and Community Benefit Societies Act 2014 requires us to report to you if, in our opinion:

- the Society has not kept proper books of account, and not maintained a satisfactory system of control over its transactions, in accordance with the requirements of the legislation; or
- the statement of comprehensive income, any other statements to which our report relates, and the balance sheet are not in agreement with the Society's books of account; or
- we have not received all the information and explanations necessary for the purposes of our audit.

Responsibilities of the management committee

As explained more fully in the management committee's responsibilities statement set out on page 5, the management committee is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as it determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the management committee is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the management committee either intends to liquidate the Society or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud is detailed below:

- carrying out substantive checking to supporting documents on a sample basis of individual transactions within income and expenditure to give comfort that on a sample basis the statement of comprehensive income does not contain any irregular items;
- carrying out walk-through testing to verify that the Society's accounting systems and controls are being implemented as designed;
- verifying the existence on a sample basis of individual employees on the payroll; and
- verifying that material balances within the balance sheet are supported by third party evidence to confirm the existence and valuation of those balances at the balance sheet date.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ORCHARD HOUSING SOCIETY LIMITED (Continued)

(Continued)

Auditor's responsibilities for the audit of the financial statements (Continued)

As part of an audit in accordance with ISAs (UK), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management committee.
- Conclude on the appropriateness of the management committee members' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation (ie. gives a true and fair view).

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Use of our report

This report is made solely to the Society's members, as a body, in accordance with Section 87 of the Co-operative and Community Benefit Societies Act 2014. Our audit work has been undertaken so that we might state to the Society's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Society and the Society's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Griffin Stone Moscrop & Co GRIFFIN STONE MOSCROP & CO CHARTERED ACCOUNTANTS STATUTORY AUDITOR

21-27 Lamb's Conduit Street London WC1N 3GS 16th June 2022

STATEMENT OF COMPREHENSIVE INCOME (including the Income and Expenditure Account)

FOR THE YEAR ENDED:		31ST DECE	MBER 2021	<u>202</u>	<u>00</u>
Towns	Note				
Turnover Rents receivable	1h)	226,511		227,458	
Services and heating (excluding water rates apportioned to tenants)		224,616		223,132	
Void losses	•		451,127 (9,647)		450,590 (3,390)
Doubtful debt			(4,295)		(5,970)
			437,185	•	441,230
Laundry receipts			3,451		3,246
Guest room receipts			924		730
Donations and sundry income			86		209
			441,646		445,415
Operating costs					
Direct property management costs		350,227		283,808	
Administrative costs	•	47,144		51,018	
		397,371		334,826	
Depreciation of housing property	1e)	4,563		4,563	
	•	_	401,934		339,389
Operating surplus			39,712		106,026
Unrealised gain on investment			131,791		67,575
Interest receivable on bank deposits			16		345
Bank charges (net)			(194)		(165)
Surplus on ordinary activities for the year b	efore taxatio	on	171,325	•	173,781
Taxation			-		-
Total comprehensive income for the year	10		171,325	•	173,781
Balance, 1st January 2021,					
brought forward	10		1,520,405		1,346,624
Balance, 31st December 2021,					
carried forward	10	£	1,691,730	£	1,520,405

The only recognised gain is the surplus for the year of £171,325.

There is no difference between the reported surplus for the year and historical cost surpluses or deficits.

The results relate wholly to continuing activities.

Approved by the management committee and authorised for issue on 14th June 2022. Signed on behalf of the management committee.

T. A. JONES	T. A. Jones)) CHAIR)
J. MORRIS	J. Morris)) HONORARY SECRETARY)
G. CUNNOLD	G. Curnold) ACTING HONORARY TREASURER

The attached notes form part of these financial statements.

BALANCE SHEET		31ST DECEN	MBER 2021	<u>202</u>	<u>20</u>
	<u>Note</u>				
Fixed assets					
Tangible fixed assets					
Housing property	4		205,346		209,909
Other	5		191,795		210,373
Investment	6		889,834		758,043
			1,286,975		1,178,325
Current assets					
Debtors	7	27,624		8,012	
Cash at bank and in hand		431,451		453,450	
		459,075		461,462	
Creditors: amounts falling due					
within one year	8	54,296		119,356	
Net current assets			404,779		342,106
Total assets less current liabilities		£	1,691,754		1,520,431
Share capital	9		24		26
Revenue reserve	10		1,691,730		1,520,405
		£	1,691,754		1,520,431

Approved by the management committee and authorised for issue on 14th June 2022.

Signed on behalf of the management committee.

T. a. Jones)	
)	
T. A. JONES)	CHAIR
)	
J. Morris)	
J. MORRIS)	HONORARY SECRETARY
)	
G. Curnold)	
e. maaan)	
G. CUNNOLD)	ACTING HONORARY TREASURER

The attached notes form part of these financial statements.

STATEMENT OF CASH FLOWS

		<u>2021</u>		<u>2020</u>
Cash flow from operating activities (see below)		34,560		156,670
Cash flow from investing activities Payments to acquire tangible fixed assets Interest received		(56,573) 16		(158,949) 345
Net cash flow from investing activities		(56,557)		(158,604)
Cash flow from financing activities Shares cancelled		(2)		(2)
Net cash flow from financing activities		(2)		(2)
Net decrease in cash and cash equivalents		(21,999)		(1,936)
Cash and cash equivalents at 1st January 2021		453,450		455,386
Cash and cash equivalents at 31st December 2021	£	431,451		453,450
Reconciliation of operating surplus to cash flow from operating activities Surplus for the year before taxation Unrealised gain on investment Interest received shown in investing activities Depreciation of tangible fixed assets (Increase)/decrease in debtors (Decrease)/increase in creditors Cash flow from operating activities	£	171,325 (131,791) (16) 26,208 (19,612) (11,554) 34,560		173,781 (67,575) (345) 11,653 15,510 23,646
Analysis of net funds				At 31st
	Jan	At 1st uary 2021	Movement	December 2021
Cash at bank and in hand Deposits		321,971 131,479	(22,015)	299,956 131,495
	£	453,450	(21,999)	431,451

NOTES TO THE FINANCIAL STATEMENTS - 31ST DECEMBER 2021

1. Summary of significant accounting policies

The Society is a private registered provider of social housing in the UK and is a public benefit entity as defined by Financial Reporting Standard 102. The registered office address is given on page 1 of these financial statements. The Society's principal activity is disclosed on page 2.

a) Basis of accounting

The financial statements have been prepared in accordance with applicable accounting standards including Financial Reporting Standard 102 "The Financial Reporting Standard Applicable in the UK and Republic of Ireland" (FRS 102), the 2018 update of the 2014 edition of the Statement of Recommended Practice for registered social housing providers (effective 1 January 2019), and with the Accounting Direction for Private Registered Providers of Social Housing 2019. The financial statements are also prepared under the requirements of the Housing and Regeneration Act 2008 and the Co-operative and Community Benefit Societies Act 2014. The financial statements have been prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value.

The financial statements are prepared in sterling, which is the functional currency of the Society, and are rounded to the nearest £1.

b) Tangible fixed assets - housing property

Housing property is stated at cost less any provision for impairment (representing a diminution in the recoverable service potential of the asset below its carrying value in the balance sheet) less accumulated depreciation (see Note 1e)). Cost comprises the purchase price and construction costs, together with incidental costs of acquisition, including interest payable, and expenditure incurred in respect of improvements. Interest payable is capitalised by applying the Society's cost of borrowing to expenditure during the construction of the property up to the date of practical completion.

Improvements are works to existing property which result in an increase in the net rental income or a reduction in maintenance costs.

c) Tangible fixed assets - other

Other tangible fixed assets are stated at cost less accumulated depreciation (see note 1e)), except for an individual asset costing £1,000 or less, which is generally written off to the statement of comprehensive income as incurred.

d) Social Housing Grants

Social Housing Grants relating to assets are included in deferred income within creditors and are recognised in income on a systematic basis over the expected useful life of the assets concerned.

e) <u>Depreciation</u>

The long leasehold housing property is being depreciated on the straight line basis over the remaining period of the lease. The lease expires in March 2067. The lift installation was depreciated on the straight line basis over its expected useful working life of 20 years.

Depreciation is provided on the straight line basis, on plant and machinery at the rate of 10% per annum, on office and other equipment at the rate 331/3% per annum and on fixtures and fittings at the rate of 20% per annum, so as to write off the cost of the assets over their estimated useful working lives. The estimated useful working lives are reviewed annually.

NOTES TO THE FINANCIAL STATEMENTS - 31ST DECEMBER 2021 (Continued)

1. Accounting policies (continued)

f) Impairment

Housing property is considered for impairment annually, and detailed impairment reviews of all tangible fixed assets are carried out if there is an indication that impairment has occurred.

g) Investments

Investments are recognised initially at fair value, which is normally the transaction price excluding transaction costs. Subsequently, they are measured at fair value through the statement of comprehensive income if the shares are publicly traded or their fair value can otherwise be measured reliably. Other investments are measured at cost less impairment.

h) Turnover

Turnover represents rental and service charges income receivable in the year net of rent and service charge losses from voids and are included in the financial statements in the period to which they relate. Housing Related Support (previously Supporting People) income is included in rents receivable.

A legacy is included in income when the personal representative of the estate has given notice to the Society that payment of the legacy will be made and its amount can be measured with sufficient reliability. Donations are included in income when received.

All other income is included in the financial statements in the period to which it relates.

i) Major and cyclical repairs and maintenance

The Society has established a regular programme of cyclical repairs and maintenance. Costs are charged to the statement of comprehensive income in the year in which they are incurred. Total repairs and maintenance costs incurred during the year amounted to £139,642 (2020 - £110,249).

j) Pension contributions

The Society makes contributions to a pension fund of two of its employees. The payments, which are a fixed percentage of the employee's gross salary, are charged to the income and expenditure account as incurred.

k) Taxation

As an exempt charity the Society is generally not liable to taxation on its surplus or capital gains. It is not, however, exempt from value added tax. Irrecoverable value added tax is included in the cost of those items to which it relates.

1) Financial instruments

The Society only has financial assets and financial liabilities of a kind that qualifies as basic financial instruments. Basic financial instruments (including debtors and creditors) are initially recognised at transaction value and subsequently measured at their settlement value.

NOTES TO THE FINANCIAL STATEMENTS - 31ST DECEMBER 2021 (Continued)

1. Accounting policies (continued)

m) Operating leases

Rentals paid under operating leases are charged to the statement of comprehensive income on a straight line basis over the lease term.

n) Going concern

After making appropriate enquiries, the management committee members have a reasonable expectation that the Society has adequate resources to continue in operational existence for the next twelve months. For this reason they continue to adopt the going concern basis in preparing the financial statements.

NOTES TO THE FINANCIAL STATEMENTS - 31ST DECEMBER 2021 (Continued)

2. Staff costs and payments to committee members and officers

a) Staff costs during the year comprised:		<u>2021</u>	<u>2020</u>
Salaries		83,979	81,257
Social security costs		4,137	3,621
Other pension costs		1,028	804
	£	89,144	85,682

No employee received remuneration in excess of £60,000 (2020 - the same).

The average monthly number of employees of the Society during the year was 3 (2020 - the same), 1 (2020 - the same) of whom was part-time.

b) No fee or remuneration is paid to any committee member or officer, those persons being the Society's key personnel. During the period, no expenses were reimbursed to any members of the management committee (2020 - the same).

3. Auditor's remuneration

Total remuneration of the auditor (including out of pocket expenses and VAT) for the year was £27,030 (2020 - £19,966). Of this amount, £5,600 (2020 - £5,350) (including VAT) was in respect of auditing services.

4. <u>Tangible fixed assets - housing property</u>	<u>2021</u>	<u>2020</u>
Long leasehold - The Orchard		
Cost At 1st January 2021 Additional expenditure	415,591	415,591
At 31st December 2021	415,591	415,591
<u>Deduct</u> :		
Depreciation		
At 1st January 2021	205,682	201,119
Charge for the year	4,563	4,563
At 31st December 2021	210,245	205,682
Net book value		
At 31st December 2021 £	205,346	209,909

NOTES TO THE FINANCIAL STATEMENTS - 31ST DECEMBER 2021 (Continued)

5.	Other tangible fixed assets		Plant and nachinery	Office and other equipment		Fixtures and fittings	Total
	Cost	11	iaciiiici <u>y</u>	<u>cquipinciit</u>		mungs	<u>10tar</u>
	At 1st January 2021		210,887	23,472		3,885	238,244
	Additions		1,681	1,386		- -	3,067
	Disposals		-	(1,237)		-	(1,237)
	At 31st December 2021	_	212,568	23,621		3,885	240,074
	Depreciation						
	At 1st January 2021		3,515	21,961		2,395	27,871
	Charge for the year		19,513	1,818		314	21,645
	Disposals		-	(1,237)		-	(1,237)
	At 31st December 2021		23,028	22,542	<u> </u>	2,709	48,279
	Net book value				_		
		£	189,540	1,079		1,176	191,795
	The state December 2021	~ —	107,510	=======================================	: =	1,170	
	At 31st December 2020	£	207,372	1,511	: =	1,490	210,373
6	Investment					2021	2020
6.	Investment					<u>2021</u>	<u>2020</u>
	Market value at 1st January 2021					758,043	690,468
	Unrealised gain					131,791	67,575
	Market value at 31st December 2021				£	889,834	758,043
	Historical cost at 31st December 2021				£	450,000	450,000
	The investment relates to 3,669.08 (2020 - to Investment Fund.	the s	same) accur	nulation units	in	the COIF C	Charity Funds
7.	<u>Debtors</u>					<u>2021</u>	<u>2020</u>
	Arrears of rent and service charges					2,490	1,117
	Prepayments					25,134	6,895
					£	27,624	8,012
	All of the above are receivable within one year	of th	ne balance sl	heet date.	=		
8.	Creditors: amounts falling due within one year					2021	2020
	Rent and service charges received in advance					 14	1,598
	Other creditors and accruals					54,282	1,398
					_		
					£	54,296	119,356

NOTES TO THE FINANCIAL STATEMENTS - 31ST DECEMBER 2021 (Continued)

9. Share capital	<u>2021</u>	<u>2020</u>
Issued, called up and fully paid		
At 1st January 2021	26	28
Shares cancelled during the year	(2)	(2)
At 31st December 2021	24	26

The shares do not carry rights to any dividends, nor to a distribution in the event of a winding-up of the Society, and they are not redeemable. Each share carries one vote in a general meeting of the Society.

10. <u>Revenue reserve</u>	<u>2021</u>	<u>2020</u>
At 1st January 2021 Total comprehensive income for the year	1,520,405 171,325	1,346,624 173,781
At 31st December 2021	£ 1,691,730	1,520,405

11. <u>Units</u>

Throughout the year ended 31st December 2021 the Society owned and managed 61 units of social housing, all providing sheltered housing for elderly persons.

12. Contingent liability

The Society's lifts installation was financed by a Social Housing Grant totalling £101,275. The Social Housing Grant becomes repayable under certain circumstances, primarily the disposal of the Society's housing property, at which point the liability will be a subordinated debt. However, the management committee considers it unlikely that the Society will ever incur such a liability.

13. Capital commitment

At 31 December 2021 the Society had entered into a contract to purchase office equipment at a total cost of £2,482.

STATEMENT OF OPERATING COSTS

FOR THE YEAR ENDED 31ST DECEMBER 2021

<u>2020</u> <u>Total</u>		<u>2021</u> <u>Total</u>	Direct property management costs	Administrative costs
	Employee costs			
85,682	Management and administration staff	89,144	89,144	-
7,640	Temporary staff and telecare costs	10,329	10,329	-
	Estate costs			
16,075	Insurance	26,699	26,699	-
23,870	Garden maintenance	24,548	24,548	-
36,277	Heating and lighting	39,852	39,852	-
110,249	Repairs and maintenance	139,642	139,642	-
500	Ground rent	500	500	-
3,515	Depreciation of plant and machinery	19,513	19,513	-
	Office and other overheads			
4,936	Telephone and internet costs	1,750	-	1,750
19,966	Audit, accountancy, bookkeeping, etc	27,030	-	27,030
13,465	Legal and professional fees	7,224	-	7,224
1,325	Printing, postage and stationery	1,247	-	1,247
3,829	Computer expenses	1,467	-	1,467
1,809	Subscriptions	2,071	-	2,071
2,113	Sundry expenses	4,223	-	4,223
3,575	Depreciation of office and other equipment and fixtures and fittings	2,132	-	2,132
334,826	Total operating costs	£ 397,371	350,227	47,144

This page does not form part of the statutory financial statements.