

Scott Triggers: Perioperative Pressure Injury Prevention Program

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Objectives

1. Identify risk assessment, prevention, incidence, cost, and litigation trends for Perioperative Pressure Injuries (PPI).
2. Illustrate components of a Perioperative Pressure Injury Prevention Program (PPIPP) to reduce the risk of Pressure Injury (PI) in the surgical and procedure areas.
3. Describe the commonly used surgical positions, medical devices, and associated pressure points, with the impact on tissue deformation as a risk factor for positioning injuries.
4. Identify key factors to include in post-op assessments, handoff communication, documentation, and quality initiatives.



Surgery is a high-risk environment for Pressure Injuries

“Surgery is one of the few times a normal, healthy individual is placed at risk for pressure sores.” ¹

“ The OR is known to be one of the most high-risk environments” ²

1. Gendron, F. “Burns” occurring during lengthy surgical procedures. *Journal of Clinical Engineering*. 1980;5:19–26.

2. Guideline for prevention of perioperative pressure injury. In: *Guidelines for Perioperative Practice*. Denver, CO: AORN, Inc; 2023:751-776.



Pressure injury definition (NPIAP, 2019)

- A pressure injury is localized damage to the skin and underlying soft tissue usually over a bony prominence or related to a medical or other device.
- The injury can present as intact skin or an open ulcer and may be painful. The injury occurs as a result of intense and/or prolonged pressure or pressure in combination with shear.
- The tolerance of soft tissue for pressure and shear may also be affected by microclimate, nutrition, perfusion, co-morbidities and condition of the soft tissue.



Problem: Perioperative Pressure Injury (PPI)

- PPI is associated with the surgical position or medical device.¹
- A PPI is detected through visual skin assessment (VSA) within 1-4 days^{2,3},
- Deep tissue injury may take up to 7 days^{3,4}
- Pain is a common complaint²



CABG 48 hrs post-op

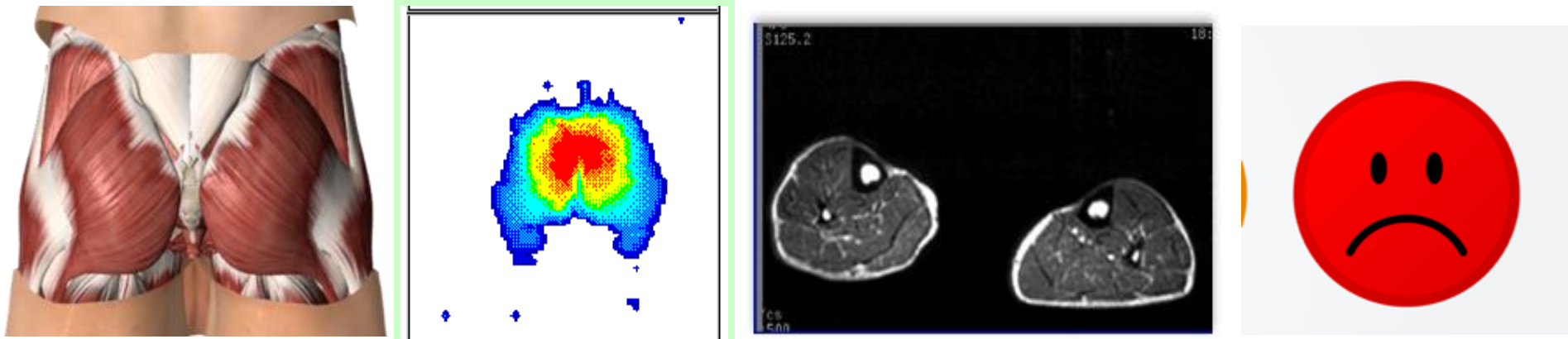
1. Scott S. Progress and Challenges in Perioperative Pressure Ulcer Prevention. *J Wound Ostomy Continence Nurs.* 2015;42(5):480-485

2. *Prevention and Treatment of Pressure Ulcers/Injuries: Clinical Practice Guideline. The International Guideline.* 3rd ed. European Pressure Ulcer Advisory Panel, National Pressure Injury Advisory Panel (NPIAP), 1st Pan Pacific Pressure Injury Alliance; 2019.

3. Gefen A, Creehan S, Black J. Critical biomechanical and clinical insights concerning tissue protection when positioning patients in the operating room: A scoping review. *Int Wound J.* 2020;1-19.

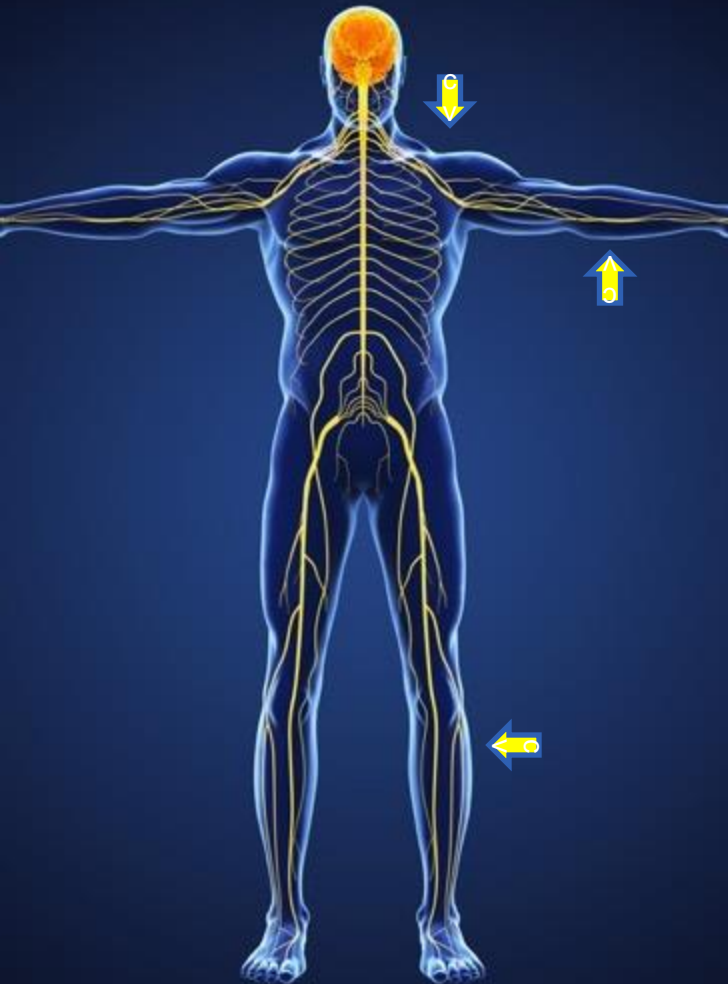
4. Hayes RM, Spear ME, Lee SI, et al. Relationship between time in the operating room and incident pressure ulcers: a matched case-control study. *Am J Med Qual.* 2015;30(6):591-597.

Etiology of Pressure Injury



1. Gefen A, Creehan S, Black J. Critical biomechanical and clinical insights concerning tissue protection when positioning patients in the operating room: A scoping review. *Int Wound J*. 2020;1-19.

2. European Pressure Ulcer Advisory Panel National Pressure Injury Advisory Panel, and Pan Pacific Pressure Injury Alliance. in Haesler E, ed. Prevention and Treatment of Pressure Ulcers/Injuries: Clinical Practice Guideline. The International Guideline. Westford, MA, USA: EPUAP-NPIAP-PPPIA; 2019.



Peripheral Nerve injuries¹⁻³

- Incidence and Contributing factors
- Brachial Plexus
- Ulnar Nerve
- Peroneal & Tibial nerve
- Malpractice
 - 12% of general anesthesia malpractice claims²
- High Risk Factors
 - Prone position – visual loss
 - Cardiac, neurosurgery, and orthopedic.
 - Surgery over 3.5 hrs

1. Gefen A, Creehan S, Black J. Critical biomechanical and clinical insights concerning tissue protection when positioning patients in the operating room: A scoping review. *Int Wound J*. 2020;1-19.

2. Uribe JS, Kolla J, Omar H, et al. Brachial plexus injury following spinal surgery. *J Neurosurg Spine*, 2010; 13(4):552-558.

3. Hortman C, and Chung S, Positioning Considerations in Robotic Surgery. *J AORN*. 2015;102(4):435-440.

Methodology

Prevention Programs

Purpose

People

Process

Product



Scott Triggers®

1. Guideline for prevention of perioperative pressure injury. In: Guidelines for Perioperative Practice. Denver, CO: AORN, Inc; 2023
2. AORN Position Statement on Prevention of Perioperative Pressure Injury. *AORN J*, 2022;115(5):458-461.
3. Scott, S. Perioperative Pressure Injuries: Protocols and Evidence-Based Programs for Reducing Risk. *PSQH*, 2016;13(4), 20-28.

Purpose

- Integrate a high-reliability program to mitigate patient harm from positioning and pressure injury in surgical and procedural settings.
- The Scott Triggers is a surgery-specific risk assessment tool selected to be integrated into the VHA healthcare system.
- The Scott Triggers: Perioperative Pressure Injury Prevention Program was recognized by the American Academy of Nurses as an innovation in nursing practice.
- It identifies the interprofessional team's roles and care processes, including technology, communication, assessments and skin bundles, innovative use of technology, and evidence-based standards.
- Integrating key drivers into clinical practice will improve the reliability of nursing actions.



AORN position statement on Prevention of Perioperative Pressure injury (PPI)

- Health care organizations should define in a policy and procedure a method to determine how perioperative-acquired pressure injuries (PPI) are identified.
- Consult with WOC nurse with suspected PI
- Monitor monthly incidence of PPI and use as a quality indicator
- Report PPI incidence rates in standard method
- Use RCA to investigate reported and confirmed PPI
- Report PPI rates and RCA to perioperative staff
- Review RCAs of PPI for trends and to create QI initiatives



Incidence & Prevalence

- Surgeries in US²
 - 7.3 Million - Inpatient
 - 9.9 Million - Ambulatory
 - 57.1% Medicare/Medicaid
- Exact incidence of Perioperative PI is unknown³
- NDNQI⁴
- Incidence & Prevalence
 - Chen - Range 0.3%-57% mean 15%⁵
 - Shafipour - almost 19%⁶
 - Surgery >3 hrs 8.5%¹

1. Gefen A, Creehan S, Black J. Critical biomechanical and clinical insights concerning tissue protection when positioning patients in the operating room: A scoping review. *Int Wound J*. 2020;1-19.

2. Agency for Healthcare Research and Quality. Surgeries in Hospital-Based Ambulatory Surgery and Hospital Inpatient Settings (H-CUP statistical brief #223). Washington DC: AHRQ; 2014.

3. Creehan S, Black J. Defining Practices to Avoid Hospital-Acquired Pressure Injuries in the Operating Room. *J Wound, Ostomy and Continence Nurs*. 2022;49(1):89-96. doi: 10.1097/WON.0000000000000835.

4. NDNQI The National Data Base of Nursing Quality Indicators (NDNQI) Guidelines for Data Collection and Submission on Pressure Injury Indicator. 2021. Accessed July 24, 2022 at Microsoft Word - Guidelines - Pressure Injury_2021128 (nursingquality.org)

5. Chen H, Chen X, Wu J. The incidence of pressure ulcers in surgical patients of the last 5 years: a systematic review. *Wounds*. 2012;24(9):234-241.

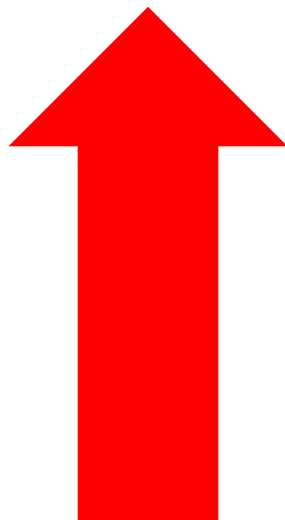
6. Shafipour V, Ramezanpour E, Goji, MAH, Moosadadeh M, Prevalence of postoperative pressure ulcer: A systematic review and meta-analysis. *Electronic Physician* Nov 2016;8(11):3170-3176.

<http://www.e physician.ir/2016/3170.pdf> Accessed March 23, 2019.



Challenges: Cost & quality

- Cost¹
 - 26.8 billion
 - 59% non-reimbursed by CMS
- Hospital acquired conditions²⁻³
 - PSI-90 - 48,700 (2016)
 - \$ 2 Billion
- Litigation⁴
 - \$250,000



HAPIs
exclusively
increasing
since 2015³

1 Padula WV, Delarmente BA. The national cost of hospital-acquired pressure injuries in the United States. *Int Wound J*. 2019;1–7.

2. IBM Watson Health, Research Brief Hospital-Acquired Conditions lead to avoidable cost and excess deaths (2018). Available at <https://www.ibm.com/downloads/cas/X97QXLER> Retrieved January 31, 2023.

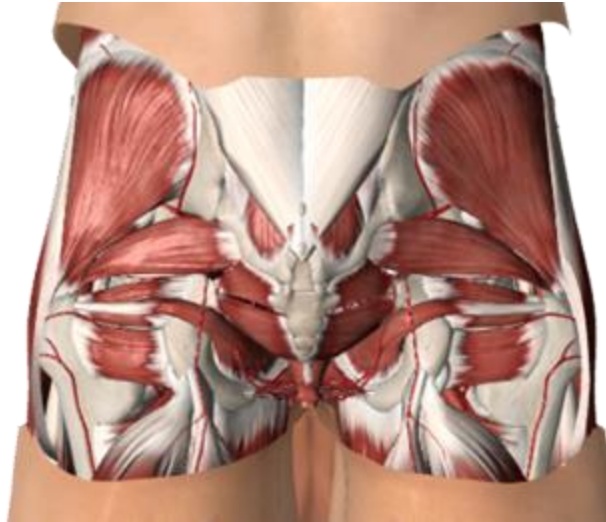
3. Padula WV, Black JM, Davidson PM, Kang SY, Pronovost PJ. Adverse Effects of the Medicare PSI-90 Hospital Penalty System on Revenue-Neutral Hospital-Acquired Conditions. *J Patient Saf*. 2020 Jun;16(2):e97–e102. doi: 10.1097/PTS.0000000000000517. PMID: 30110019.

4. Bennett R, O'Sullivan J, DeVito E, Remsburg R. The increasing medical malpractice risk related to pressure ulcers in the United States. *J Am Geriatr Soc*. 2000;48(1):73-81.

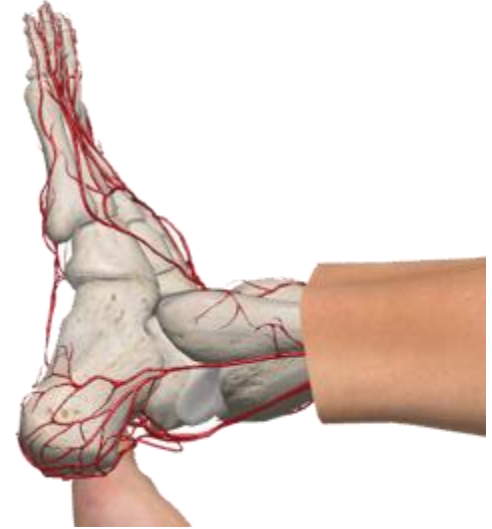
OR Pressure injury locations



Occiput



Sacral Buttocks



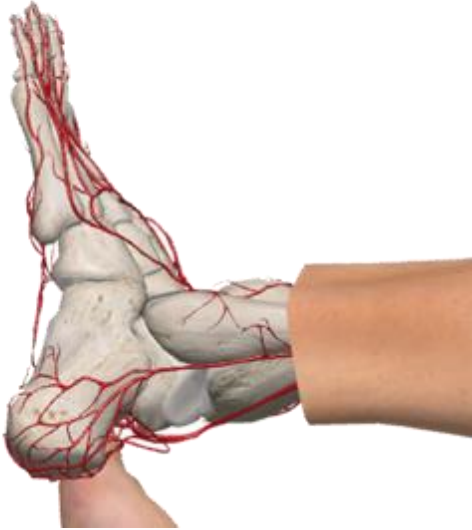
Heels

Alopecia

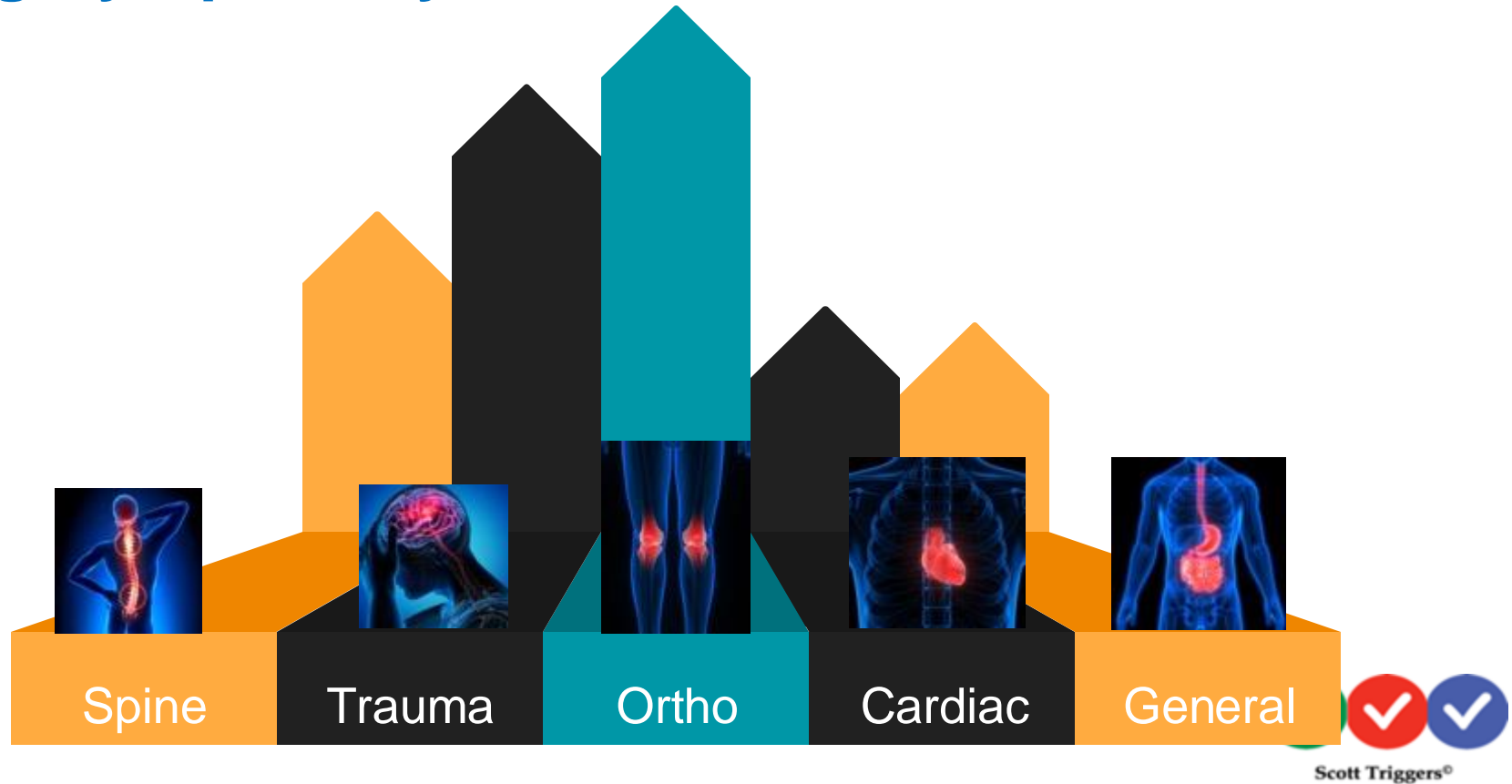
- Alopecia can occur after 4 hrs of prolonged pressure
- Occiput most common site in pediatrics
- Reposition the head every 30 min



Heel Pressure Injury



Surgery Specialty



Prevention Programs

Purpose

People

Process

Product



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People: Interprofessional Team

- Leadership¹
- Team Collaboration¹⁻²
 - OR Staff, WOC nurse, QI
 - Anesthesia & Surgery
 - PACU
- Knowledge, Skills, Attitude (KSA)³⁻⁷
 - Competency
 - Education - enduring
- Handoff Communication



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2. AORN Position Statement on Prevention of Perioperative Pressure Injury. *AORN J*. 2022;115(5):458-461.

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4. Stanton C. Guideline for Prevention of Perioperative Pressure Injury. *AORN J*. 2022;115(5):8-10.

5. Cebeci F, Senol Celik S. Knowledge and practices of operating room nurses in the prevention of pressure injury. *Journal of Tissue Viability*. 2022;31(1):38-45 Available at: <https://www.sciencedirect.com/science/article/pii/S0965206X2100092>.

6. Khong BPC, Goh BC, Phang LY, David T. Operating room nurses' self-reported knowledge and attitude on perioperative pressure injury. *Int Wound J*. 2020;17:455-465.

7. Lupear SK, Overstreet M, Krau SD. Perioperative nurses' knowledge of indicators for pressure ulcer development in the surgical patient population. *Nurse Clin N Am*. 2015; 50:411-435.



Process: Standards of Care

- Strategic Plan¹⁻³
- Policy and Procedure¹
- Risk Assessment¹⁻³
- Skin Bundles^{1,5}
- Standardize equipment & devices^{4,7}
- QI work, RCA & Action^{2,3,6}
- Data management⁶
- EHR Documentation



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5. Scott S. Use of an OR skin bundle to prevent pressure injury. *AORN J*. 2017;106(4):18-19.

6. Scott SM, Bennett J. Avoiding pressure injuries with root cause analysis and action. *AORN J*. 2018;108(5):15-16.

7. Scott Triggers Gap Assessment Template in AORN Prevention of Perioperative Pressure Injury Tool Kit. Available at <https://scotttriggers.com/resources>



Perioperative Plan of Care



Pre-op



Intra-op



Post-op

1. Guideline for prevention of perioperative pressure injury. In: *Guidelines for Perioperative Practice*. Denver, CO: AORN, Inc; 2023;751-776.
2. Guideline for positioning the patient. In: *Guidelines for Perioperative Practice*. Denver, CO: AORN, Inc; 2023;701-750.
3. Guideline for safe patient handling and movement. In: *Guidelines for Perioperative Practice*. Denver, CO: AORN, Inc; 2023;895-944.

Risk Factors

Intrinsic - Extrinsic

Guideline for prevention of perioperative pressure injury. In: *Guidelines for Perioperative Practice*. Denver, CO: AORN, Inc; 2023:751-776.



Patient specific risk factors

- Type of Procedure ¹
- Time on the table and immobility before surgery. ²
- Obesity ³
- Pregnant ³
- Disabilities ³
- Critically Ill, Spinal Cord Injury (SCI), Palliative Care ²
- **Critical devices catheters and drainage tubes** ¹
- Vascular perfusion and effects of inotropes/vasopressors ^{2,3}
- Anesthesia type and ASA score ^{1,2}

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2. Prevention and Treatment of Pressure Ulcers/Injuries: Clinical Practice Guideline. The International Guideline. 3rd ed. European Pressure Ulcer Advisory Panel, National Pressure Injury Advisory Panel (NPIAP), and Pan Pacific Pressure Injury Alliance; 2019.

3. Guideline for positioning the patient. In: *Guidelines for Perioperative Practice*. Denver, CO: AORN, Inc; 2023:701-750.



Preoperative risk assessment

- “High Quality Evidence to support the use of a Risk Assessment Tool.”
 - Munro Scale
 - ELPO
 - PRAMS
 - Scott Triggers
- “Risk assessment tools **DO NOT** replace the need comprehensive patient assessment”



Scott Triggers[©]

- OR Specific risk assessment tool ¹
- Validity/Reliability studies:
- Park et al. 2019, N=400 Higher Sensitivity ST > Braden ²
- Emerson 2020, N=11,241 – PI reduction. P=0.015 ³⁻⁴
- Dai Yang & Wu 2021 N=447 “Good reliability, validity, and predictive validity.” ⁵



SCOTT TRIGGERS

SCOTT TRIGGERS ASSESSMENT	Does it meet these qualifications?	If YES please place check here
Age _____	Age 62 or older	
Serum Albumin g/dL or BMI	Albumin level < 3.5g/dL or BMI <19 or > 40	
ASA score (circle) 1 2 3 4 5	ASA score 3 or greater	
Estimated surgery time in hours/minutes	Surgery time over 3 hours or 180 minutes	
Two or more YESSES =	HIGH RISK SURGICAL PATIENT	Implement OR skin bundle

14



Scott Triggers[©]

1. Scott S. Progress and Challenges in Perioperative Pressure Ulcer Prevention. *J Wound Ostomy Continence Nurs.* 2015;42 (5):480-485

2. Park SK, Park HA, Hwang H. Development and Comparison of Predictive Models for Pressure Injuries in Surgical Patients. *J Wound Ostomy Continence Nurs.* 2019;46(4):291-297.

3. Emerson T. Preventing pressure injuries in patients placed on a spinal table. *AORN J* 2019;109(5):11-13.

4. Emerson T, Myers KBJ, Fernandez, JC, Burkett S, Quion S, Bangud CC, and Shuman, MLH The Perioperative Journey: An Approach to Decreasing Hospital Acquired Pressure Injury Associated with the Intraoperative Phase of Care. Poster presented at the AORN Global Conference and Expo, 2020.

5 Dai J, Yang Z, Wu C. The reliability and validity of the Scott Triggers for patients in China undergoing gastrointestinal surgery. *Asian J Surg* 2021;44(10):1343-1344.

Artificial intelligence & bundles ^{1,2}

 Scott Triggers

Scott Triggers Risk Assessment

Age 62 or Older (Current Age: 69)

No Yes

Albumin Level <3.5 g/L (Current Albumin Level: 3.2)

No Yes

BMI <19 or >40 (Current BMI: 46.37)

No Yes

ASA Score 3 or Greater (Current ASA: 4)

No Yes

Surgery Time Over 3 Hours or 180 Minutes (Scheduled Surgery Time: 185 Minutes)

No Yes

****Patient is at High Risk for Developing a Pressure Ulcer****

Choose Patient's Position

Supine

Prone

Lateral/Parkbench

Lithotomy

Please see positioning instructions in the sidebar report titled **JHH OR Scott Triggers Prone Position.**

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Used with permission. Terry Emerson, MSN, RN, CNOR, NEA-BC, Nurse Manager, Neurosurgery/Orthopedic/Otology and Trauma/Transplant Services, Zayed/Bloomberg Operating Rooms. The Johns Hopkins Hospital.

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Incorporate AORN Guidelines on Positioning & PPIP into VHA Directive, SOP & VA Skin Bundle

Used with permission. Terry Emerson, MSN, RN, CNOR, NEA-BC, Nurse Manager, Neurosurgery/Orthopedic/Otology and Trauma/Transplant Services, Zayed/Bloomberg Operating Rooms. The Johns Hopkins Hospital.

Summary

← Orders Mgmt Care Plan and Pt Ed. Meds

» 🔍 📄 🔄

- Shins
- Dorsum of feet
- Toes

- Description

- Patient is induced in the supine position
- After induction, the patient is log rolled/lifted into prone position
- Patient may be placed on a positioning device/specialty table
- Head may be placed on headrest/specialty device
- Head and Cervical alignment
- Arms
 - At side in neutral position
 - If tucked, the draw sheet should be tucked under the patient and palms should face the body and hands/wrist in normal alignment
 - On arm boards at less than 90 degree with elbows flexed and palms down
- Chest rolls from clavicle to iliac crest
- Specialty table pads i.e Jackson Table
- Toes free and padding under shins

- Positioning Aids

- Foam/gel headrest
- Eyes
- Chin
- Forehead
- Gel Chest Rolls
- Gel padding for arms boards/arm cradle
- Gel padding under knees
- Pillows and gel overlay for shins
- Assessment of genitalia and breast post positioning
 - Breasts moved toward midline with lateral support
 - Male genitalia free from pressure
- Jackson Table interventions
 - As above
 - Jackson Table padding kit
 - Manufacturers #SPK 10113
 - Mepilex-8 x 20 for chest protection
 - Mepilex-8 x 8 for groin protection
 - Mepilex-4 x 4 for knees

*Use the **JHH Prone Scott Triggers** position template under the Positioning section and modify as needed.

✓

Step 2: Determine if Scott Trigger Score

Scott Trigger
Score
 ≥ 2



Age ≥ 62 years



Albumin Level
 ≤ 3.5 g/dL
or
BMI < 19 or
 > 40



Estimated Surgery
Time > 3 hours



Skin Assessment



Timing

Skill

Accuracy

Documentation

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OR skin bundle

- Pre-op risk and skin assessment^{1-3, 6-7}
- Safe Patient Handling Movement^{1-3,11}
- Reduce, Relieve, or Redistribute Pressure
 - OR table support surfaces^{1,10}
 - Approved positioning devices^{2,10}
 - Padding bony prominence¹
 - Heel offloading devices^{1,8,5}
 - Prophylactic dressings^{1,4,9}
- Communication and documentation¹



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8. Scott Triggers Gap Assessment Template in AORN Prevention of Perioperative Pressure Injury Tool Kit. Available at <https://scotttriggers.com/resources>

9. Betts H, Scott D, Malik MBF. Using Evidence to Prevent Risk Associated with Perioperative Pressure Injuries. *J Perianesth Nurs*. 2022 Jun;37(3):308-311. doi: 10.1016/j.jpn.2021.08.010. Epub 2022 Mar 4. PMID: 35256249.

10. Guideline for positioning the patient. In: *Guidelines for Perioperative Practice*. Denver, CO: AORN, Inc; 2023:701-750.

11. Guideline for safe patient handling and movement. In: *Guidelines for Perioperative Practice*. Denver, CO: AORN, Inc; 2023:895-944.





Intraoperative interventions

Product selection, care, and maintenance

- Support surfaces ^{1,2,}
- Positioning devices ^{1,3}
- Prophylactic dressings ¹
- SPHM devices ⁴
- Stretchers ⁴
- Gap assessment
- Selected by team ^{1,3}
- Evidence-based²
- Efficacy evaluations²
- Equipment standardization ²
- Availability¹
- Maintenance ³
- Budget ²

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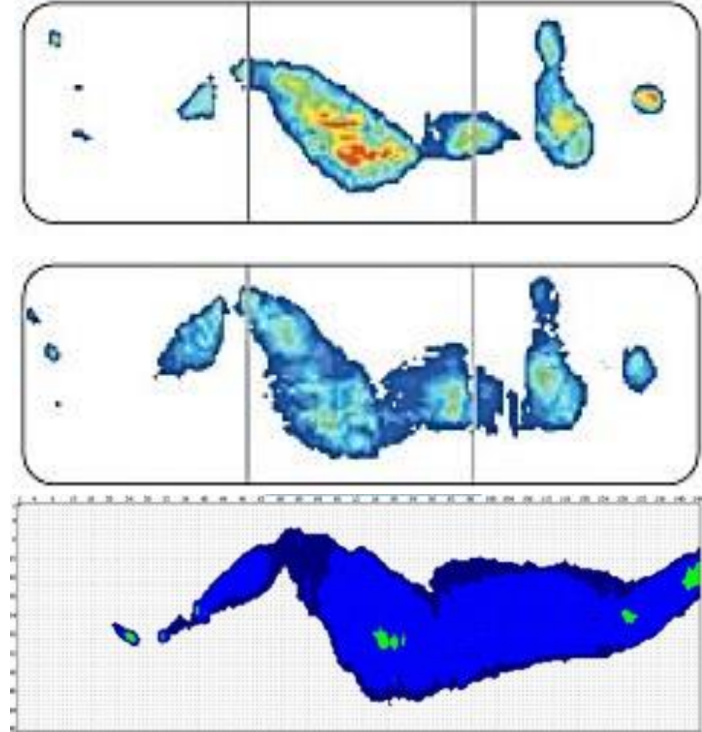
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OR table pads check specifications

- Therapeutic weight capacity ¹
- Thickness 3-4 in. ^{1,3}
- Stability for positions ¹
- Radiolucency
- Research, standardized testing ³

Immersion & Envelopment ¹⁻²

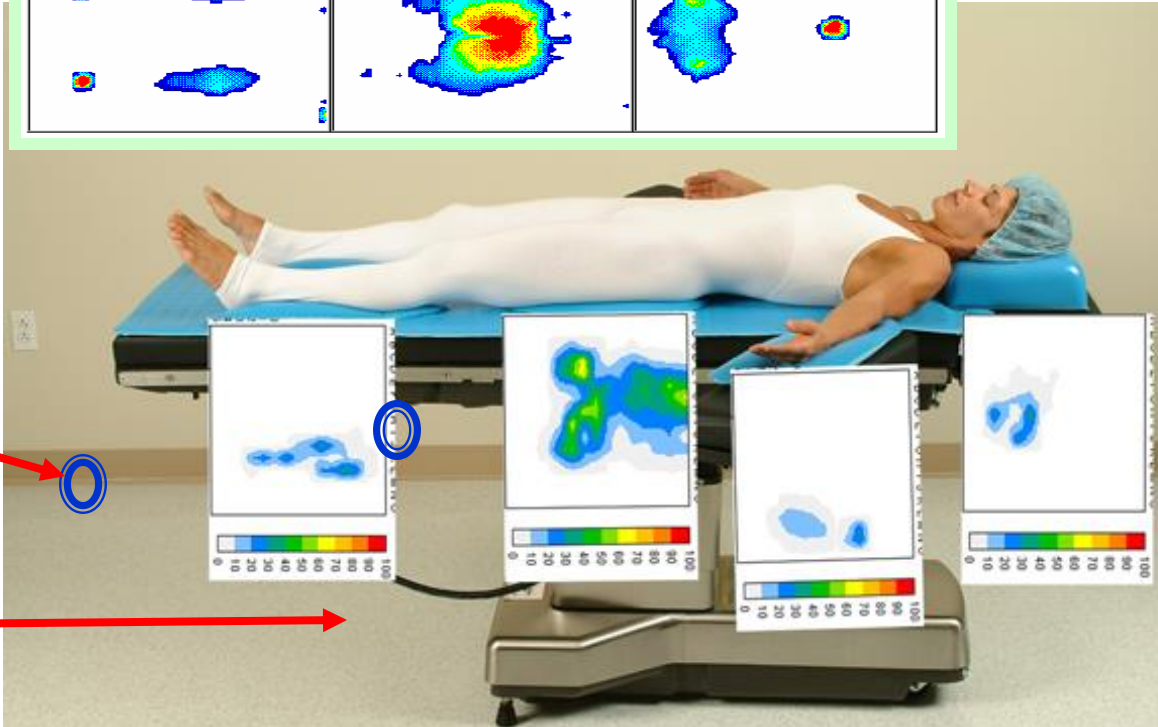
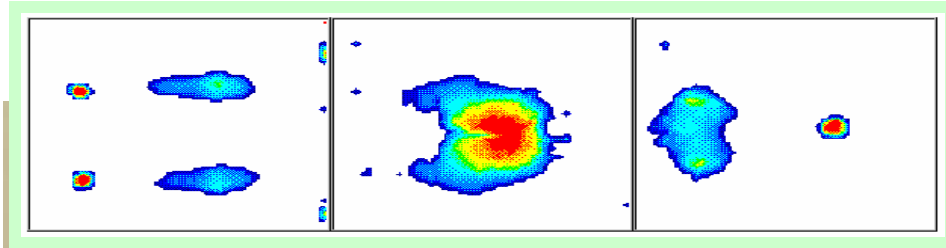
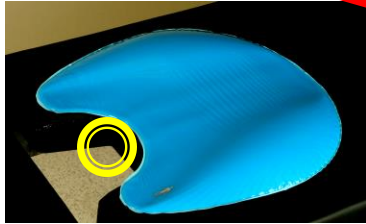
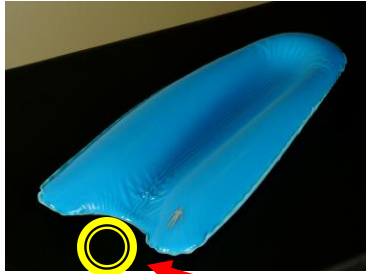


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Flat Gel vs 3D Gel Interface Pressures



Safe patient handling mobility (SPHM)^{1,2}

- Culture of Safety
- Formal systemized SPHM Program²
- Ergonomic design principles
- Technology solutions
- Education, training, and staff competency
- Equipment, devices
- QI to evaluate SPHM program



1. Guideline for safe patient handling and movement. In: *Guidelines for Perioperative Practice*. Denver, CO: AORN, Inc; 2023;895-944

2. Department of Veterans Affairs, Veterans Health Administration. VHA Directive 1611: Safe Patient Handling and Mobility Program. July 11, 2023. Available at:

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AORN SPHM recommendations “supine”



- Weight < 157 lb.
 - Use lateral transfer device & 2-4 perioperative team members
- Weight > 157 lb.
 - Use assistive technology (eg, air-assisted transfer systems, a mechanical patient lift with a supine sling) to move the patient.
 - The number of team members is dependent of the type of technology used.

How many of our patients weigh >157 lbs.?



Dos and Don'ts of Positioning¹⁻²

DO NOT

- Position on critical devices implants
- Use multiple layers between patient and surface

DO NOT USE

- Towel Rolls
- Sheets
- IV Bags
- Shoulder braces
- Horseshoe shaped headrest

DO

- Reposition during procedure eg. Micro-shifts
- Elevate heels
- Flex knees 5-10°
- Use pillows

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Surgical Positions & Skin Bundles^{1,2}

SURGICAL POSITIONS



Supine Position



Trendelenburg Position



Reverse Trendelenburg Position



Fracture Table Position



Lithotomy Position



Prone Position



Jackknife Position



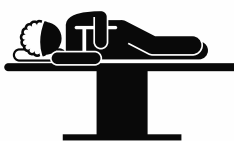
Fowler's Position



Knee-Chest Position



Kidney Position



Lateral Position

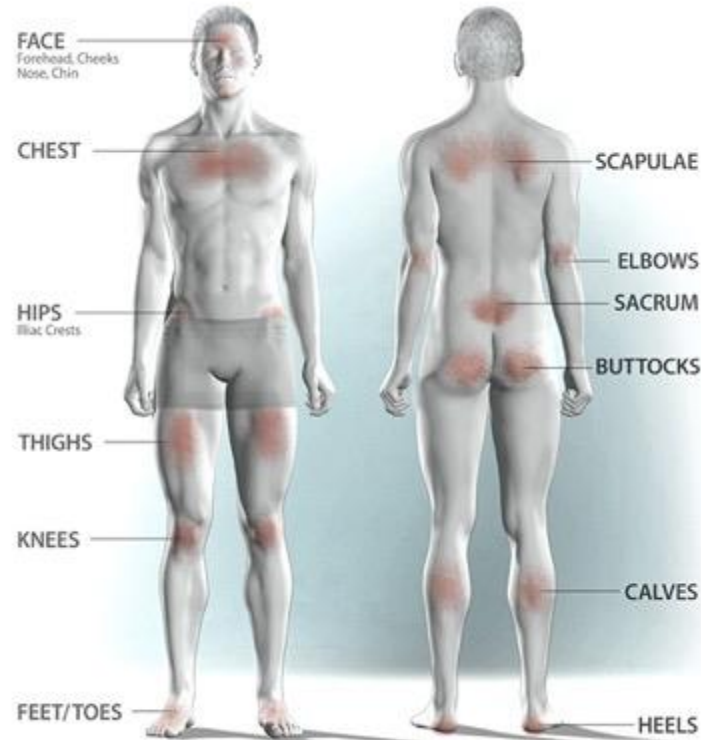


Wilson Frame Position

1. *Prevention and Treatment of Pressure Ulcers/Injuries: Clinical Practice Guideline. The International Guideline.* 3rd ed. European Pressure Ulcer Advisory Panel, National Pressure Injury Advisory Panel (NPIAP), and Pan Pacific Pressure Injury Alliance; 2019.

2. Guideline for positioning the patient. In: *Guidelines for Perioperative Practice.* Denver, CO: AORN, Inc; 2023:701-750.

High risk pressure points



Supine position

- Occiput
- Scapulae (shoulder blades)
- Arms
- Elbows
- Thoracic vertebrae
- Lumbar area and spine
- Sacrum/coccyx
- Buttocks
- Heels

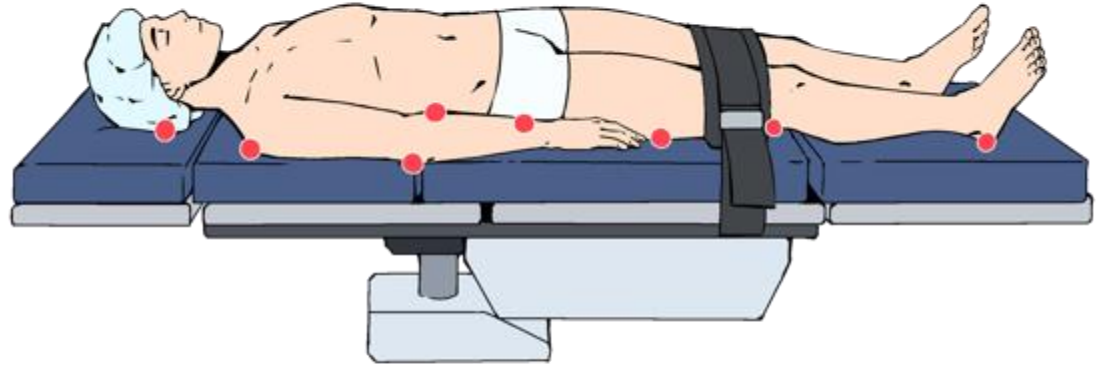


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Prone position

- Forehead, eyes, ears, and chin
- Chest/breasts, ports, implants
- Lower costal margins
- Iliac crest
- Genitalia
- Knees
- Shins
- Dorsum of the feet
- Toes

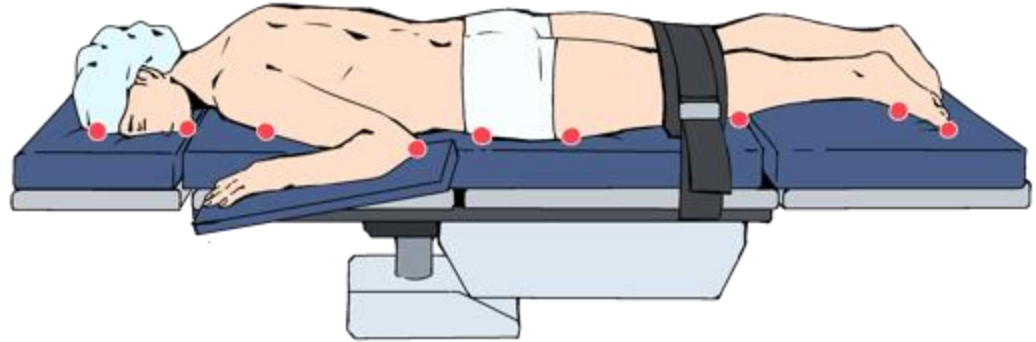


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Prone position risks

- Pressure injury
- Increased intraocular pressure - Blindness
- Increased intra-abdominal pressure
- Cardiovascular changes
- Venous air embolism
- Respiratory changes
- Injury to the caregiver

- Do not use Wilson Frame
- Face, chin and forehead highest risk

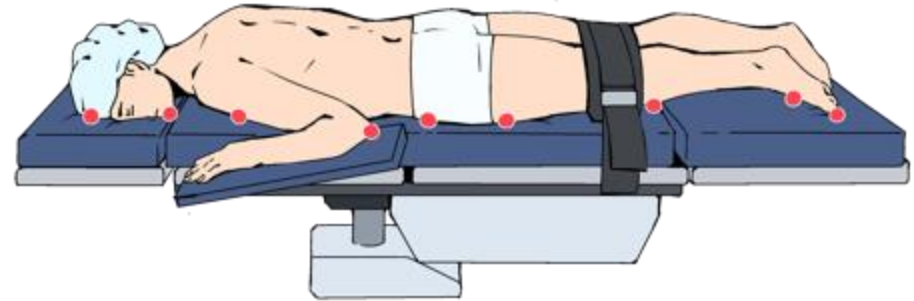


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Trendelenburg and Reverse Trendelenburg position

- Occiput
- Scapulae
- Elbows
- Arms
- Thoracic vertebrae
- Lumbar spine
- Buttocks
- Sacrum/coccyx
- Heels

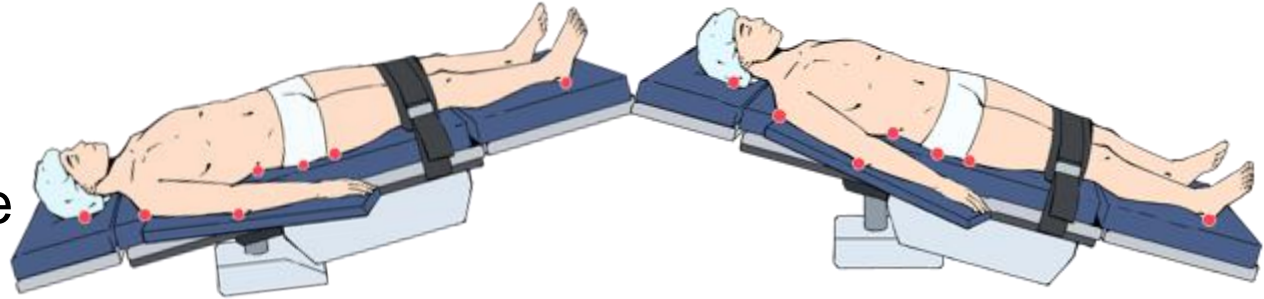
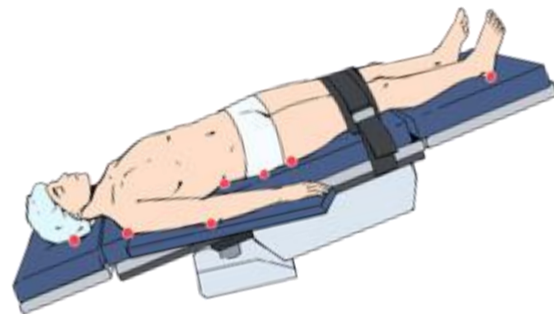


Illustration by Rex Neal, Scott Triggers©



Trendelenburg position – risks

- Pressure Injury
- Brachial Plexus Nerve Injury
- Cephalad sliding “toward the head”
- Hemodynamic changes
- Altered pulmonary function
- Retinal detachment – Blindness



- Patient Falls
 - Patient harm, brain damage, paralysis and death
 - Malpractice claims
 - CMS lost reimbursement
 - Reasonably preventable!

Illustration by Rex Neal, Scott Triggers©



Lithotomy position

- Occiput
- Shoulders
- Scapulae
- Elbows
- Arms
- Thoracic vertebrae
- Lumbar spine
- Buttocks
- Sacrum/coccyx
- Lateral aspect of thighs
- Heels

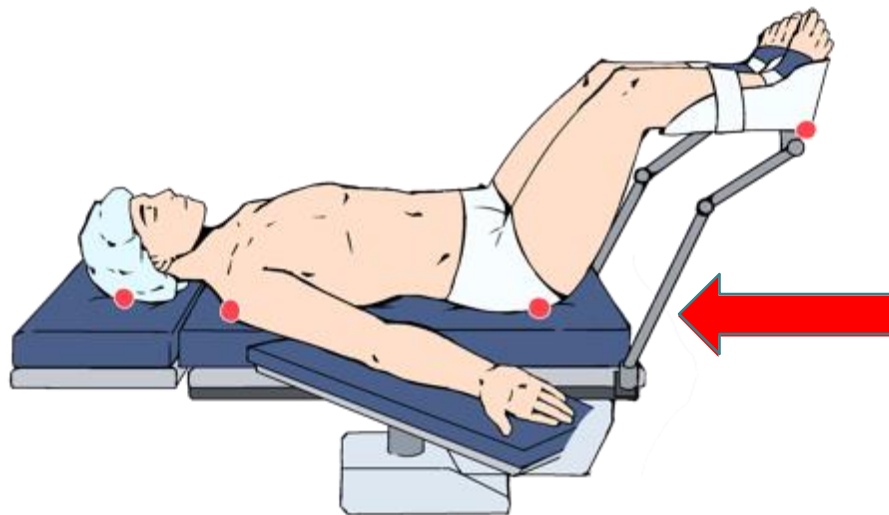


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Lateral position

- Side of face and ear
- Shoulder
- Arms
- Dependent axilla
- Dependent hip
- Dependent knee
- Ankles
- Feet

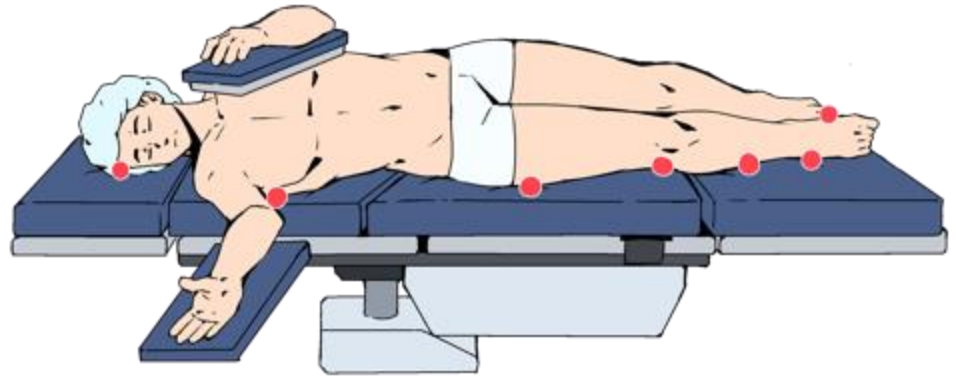


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Sitting position

- Back of head
 - Positioner specific
- Scapula
- Ischial Tuberosities
- Back of knees
- Heels

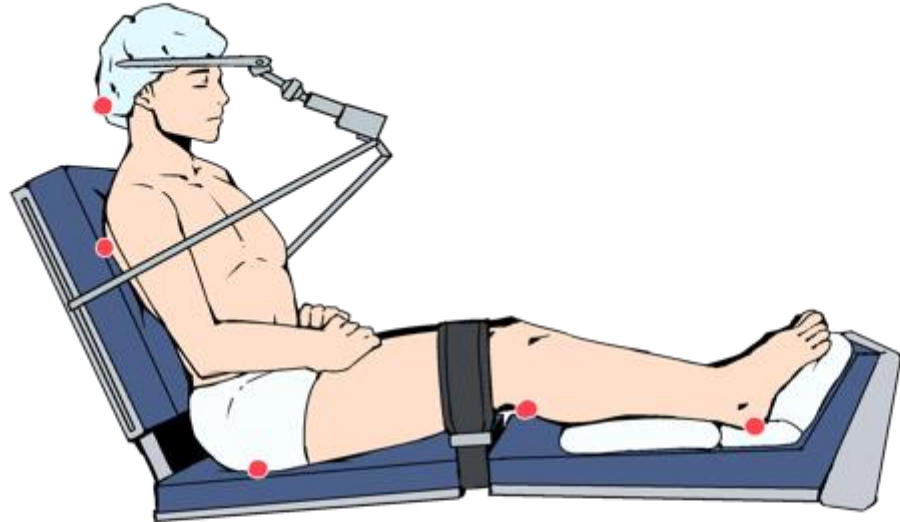
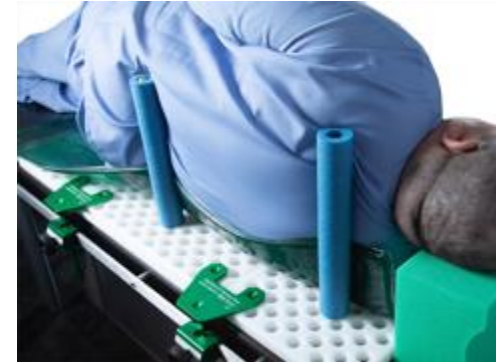


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High risk medical devices

- Anesthesia devices³
- Face plates in prone position³
- External fixators
- Urinary catheters & tubing^{1,2}
- Vacuum-packed positioning device¹
- Peg Boards²
- Mayo stands on the toes³
- Safety straps³
- Compression stockings



1. Guideline for prevention of perioperative pressure injury. In: *Guidelines for Perioperative Practice*. Denver, CO: AORN, Inc; 2023:751-776.

2. Prevention and Treatment of Pressure Ulcers/Injuries: Clinical Practice Guideline. The International Guideline. 3rd ed. European Pressure Ulcer Advisory Panel, National Pressure Injury Advisory Panel (NPIAP), and Pan Pacific Pressure Injury Alliance; 2019.

3. Guideline for positioning the patient. In: *Guidelines for Perioperative Practice*. Denver, CO: AORN, Inc; 2023:701-750.

Post-op Assessment

OR to PeriAnesthesia Gap Assessment

Communication¹

Postoperative Assessment^{1,2}

- Does the RN circulator complete a postoperative assessment to identify positioning and pressure injuries?
- 4-eyes Skin Assessment³

Quality Improvement

- Does the health care organization's QM program evaluate the Perioperative PI Protocols and outcomes?
- Real-time RCA and Action³⁻⁴



1. Guideline for prevention of perioperative pressure injury. In: *Guidelines for Perioperative Practice*. Denver, CO: AORN, Inc; 2023:751-776.

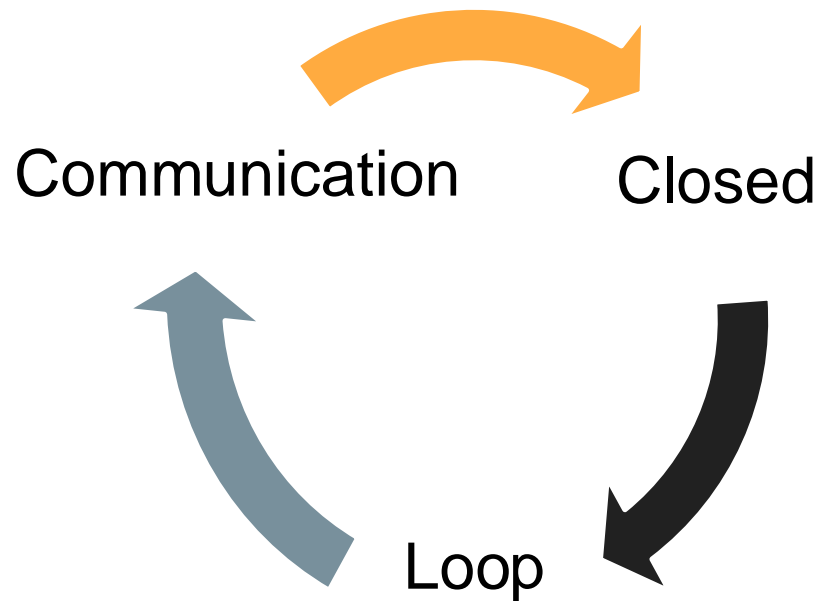
2. Guideline for positioning the patient. In: *Guidelines for Perioperative Practice*. Denver, CO: AORN, Inc; 2023:701-750.

3. Minnich L, Bennett J, Mercer J. Partnering for perioperative skin assessment: a time to change a practice culture. *J Perianesth Nurs*. 2014;29(5):361-366.

4. Scott SM, Bennett J. Avoiding pressure injuries with root cause analysis and action. *AORN J*. 2018;108(5):15-16.

Hand-off communication³⁹

- Standardized hand-over tools, checklists, protocols
- Briefing
- Time Out
- Debriefing
- Education eg. Team Training



Communication tools “I-PASS” 1,2



Illness Severity

Patient Summary: Surgical Procedure

- **Risk and skin assessments**
- **Type of surgery, position, time on table**

Action List: Consult WOC Nurse, Recheck
sacral area in 1 hour

Situational Awareness and Contingency Plan
Synthesis by Receiver



1. Guideline for team communication. In: *Guidelines for Perioperative Practice*. Denver, CO: AORN, Inc; 2023:1155-1183.
2. Starmer A, Schnock K, Lyons A, et al Effects of the I-PASS Nursing Handoff Bundle on communication quality and workflow *BMJ Quality & Safety* 2017;26:949-957.

Document the following

- Pre and postoperative skin and risk assessments¹
- Team members²
- Patient position²
- Extremity position²
- Specific actions to prevent injury^{1,2}
- Type and location of devices²



1. Guideline for prevention of perioperative pressure injury. In: *Guidelines for Perioperative Practice*. Denver, CO: AORN, Inc; 2023:751-776.

2. Guideline for positioning the patient. In: *Guidelines for Perioperative Practice*. Denver, CO: AORN, Inc; 2023:701-750.

Quality initiatives

Root cause analysis and action (RCA²)



What
happened?

Why did it
happen?

How to prevent
it from
happening
again?

Scott Triggers®

Real-time RCA¹⁻²

Skin Injury with vacuum packed positioning device eg. bean bag usage



Action Item follow up: Use extra padding/Prophylactic dressings with “bean bag” device use

Photos used with permission John Muir Health

1. Minnich L, Bennett J, Mercer J. Partnering for perioperative skin assessment: a time to change a practice culture. *J Perianesth Nurs*. 2014;29(5):361-366.
2. Scott SM, Bennett J. Avoiding pressure injuries with root cause analysis and action. *AORN J*. 2018;108(5):15-16.



A3 Perioperative Pressure Injury

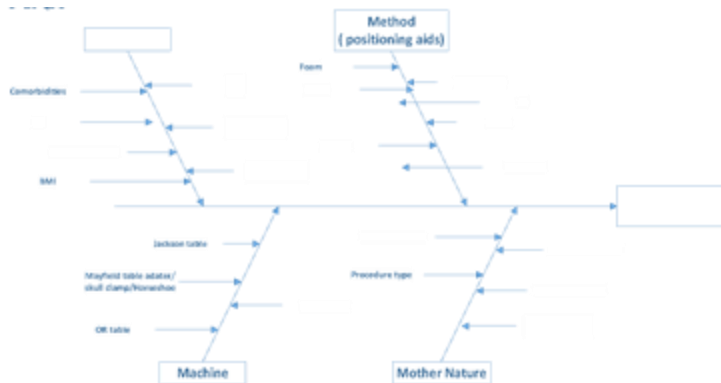
A3 Owner_Terry
Rev.Date__9/1/18

Patients undergoing surgical procedures are at risk for pressure injury due to a variety of factors inclusive of, but not limited to comorbidities, nutritional status, age, length of surgery, ASA, BMI, position and positioning aids

As an organization, HAPI's remain in the forefront of prevention.

Goal: Reduce HAPI within the Neurosurgery Critical Care Unit attributed to Operating Room related procedures by 5% by March 2019

Key metric: Number of patients with pressure ulcers/total number of patients surveyed



TRY: What actions might help?

Root Cause	Action to address root cause	Who will do it and by when?	Status
Man	<ul style="list-style-type: none"> Identify risk factors Choose an appropriate and validated tool Educate team members Increase awareness Partner with NM's 	Terry Emerson 8/17 to current	Ongoing
Method	<ul style="list-style-type: none"> Decrease/Eliminate the use of foam positioning aids Positioning Aid Vendor Fair Collaborate with purchasing Education for care, clearing and use Encourage use of foam dressing (Mepilex) for high risk areas Education on use of Mepilex 	Terry Emerson 1/17 to current	Ongoing
Machine	<ul style="list-style-type: none"> Inservicing on Positioning Equipment Partner with Vendors 	Terry Emerson 1/17 to current	Ongoing
Mother Nature	<ul style="list-style-type: none"> Knowledge of procedure RN to RN face to face handoff during transition of care Risk Assessment SCIP measures intraoperatively Manage comorbidities/hemodynamic status 	RN/Anesthesia	Ongoing
Measurement System	<ul style="list-style-type: none"> See below 		Ongoing

ASSESS: Has the problem been resolved?

Soft Roll Out—2017

Pre-Intervention---January-March, 2018—percent of pressure injuries attributed to the Operating Room

Education and Transition—April-September, 2018

Post-Intervention—October-December
Sustainability---Quarterly

Goals: Perioperative Pressure Injury Prevention Program

Background:

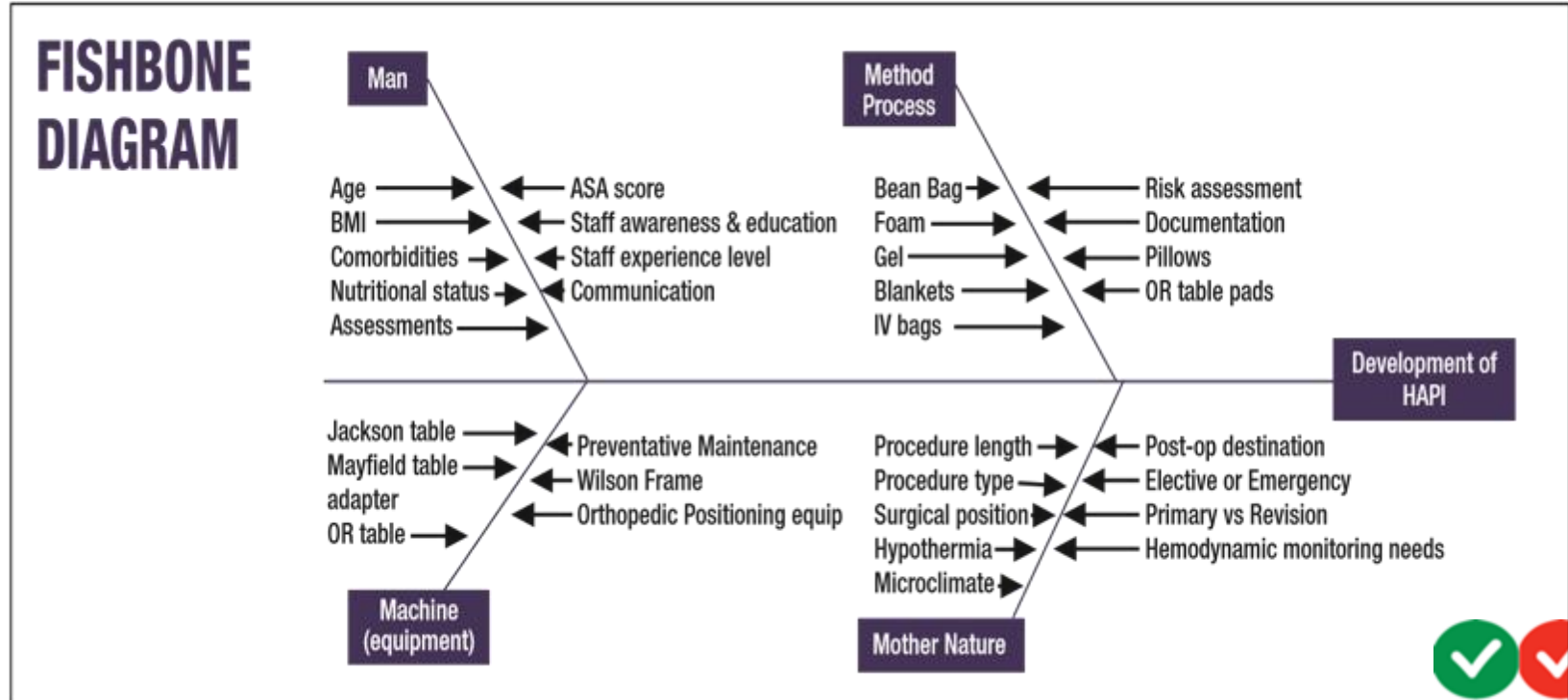
Patients undergoing surgical procedures are at risk for pressure injury due to a variety of factors inclusive of, but not limited to comorbidities, nutritional status, age, length of surgery, ASA, BMI, position and positioning aids

As an organization, HAPI's remain in the forefront of prevention.

Goal: Reduce HAPI within the Neurosurgery Critical Care Unit attributed to Operating Room related procedures by 5% by March 2019

Key metric: Number of patients with pressure ulcers/total number of patients surveyed

Fishbone Diagram



A3 Action Plan “ To do list”

Root Cause	Action to address root cause	Who will do it & by when	Status
Man	Identify risk factors Chose an appropriate and validated tool Integrate tool into EHR Educate team members Increase awareness Partner with NM's	Terry Emerson 8-17 to current	Ongoing
Method	Decrease/Eliminate the use of foam positioning aids Positioning Aid Vendor Fair Collaborate with purchasing Encourage use of foam dressing for high risk areas. Educate on Mepilex	Terry Emerson 1-17 to current	Ongoing
Machine	Inservice on positioning equipment	Terry Emerson 1-17 to current	Ongoing
Mother Nature	Knowledge of procedure RN to RN face to face handoff during transition of care Risk Assessment SCIP measures Manage hemodynamic status	RN, Anesthesia	Ongoing
Measurement			

Assess has the problem been resolved?

Soft Roll Out—2017

Pre-Intervention---January-March, 2018—percent of pressure injuries attributed to the Operating Room

Education and Transition—April-September, 2018

Post-Intervention—October-December

Sustainability---Quarterly

High reliability principles

- Deference to expertise
 - Team member insight
- Reluctance to simplify
 - A-3
- Sensitivity to operations
 - Cost/Inventory
 - Computer based interventions
- Commitment to resilience
 - Continued support and education
- Preoccupation with failure
 - Constant re-evaluation



Thank you very much!



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GOV Webpage: www.scotttriggersgov.com



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