

## Archived Articles: 2001 to 2005

Date	Publication	Title	Topic	Author/POC
12/08/2005	Banc-of-America Aerospace & Defense Research Note	Aerospace & Defense Research Note Defense Dinner - Highlighting the Program Pressure Points	Defense budget	Banc-of-America
12/05/2005	Aviation Week & Science Technology	Tough Love	Budget cuts	James McAleese
12/02/2005	CS First Boston Research Note	DoD Budget Roadmap: QDR Can Affect Fiscal 2007 Funding	Budget cuts	James McAleese
11/28/2005	Space News	U.S. Air Force Can Lead by Example on ULA	United Launch Alliance	James McAleese
11/10/2005	Aerospace & Defense Research Brief	Defense Meetings in D.C.	Preparing for the Cuts	Banc-of-America Securities
11/10/2005	Aviation Week	Aerospace & Defense Finance Conference	Finance	Aviation Week
11/03/2005	Reuters	Pentagon Memo Eyes \$32 Bln in Cuts	Defense spending cuts	Andrea Shalal-Esa
11/02/2005	Aviation Week	Aerospace & Defense Finance Conference	Finance	Aviation Week
11/02/2005	Aviation Week	Top 25 Civil and DoD Programs Reviewed	Defense spending cuts	Aviation Week
10/31/2005	Aerospace & Defense Research Brief	U.S. Defense: Scary Cuts Loom	Defense spending cuts	Banc-of-America Securities
09/08/2005	Reuters	Northrop Grumman to Team with EADS on Tanker Bid	KC-135 Tanker Bid	Andrea Shalal-Esa
09/05/2005	Aviation Week	Beyond Repair? Negroponte review of NRO satellites spotlights dysfunctional space acquisition system	NRO satellites	Joe Anselmo & Amy Butler
07/18/2005	Barron's	Crunch Time: Guns, Butter and Budget Battles	Defense Budget	Jim McTague
03/08/2005	Aerospace Daily & Defense Report	Buying UDI seen giving BAE prime contractor status in US	BAE purchase of UDI	Lisa Troshinsky
03/01/2005	Reuters	Northrop Seen In, GD Out in US Navy Destroyer Plan	DD(X) winner-takes-all deal	Andrea Shalal-Esa
02/18/2005	Reuters	Ex-Boeing CFO Sentenced, Probe Continues	Mike Sears Sentencing	Jim Wolf
02/18/2005	Reuters	Ex-Boeing CFO Sentenced, Probe Continues	Mike Sears Sentencing	Jim Wolf
02/15/2005	LA Times	Pentagon Probe Flags 8 Deals	Pentagon Probe of Air Force contracts	Peter Pae
01/10/2005	Aviation Week & Space Technology	Budget Bloodbath	Defense Budget Outlook	David Fulhum and Robert Wall
12/17/2004	Bank of America Securities Advertisement for Defense Call/Copy of Transcript	Defense Conference Call Today	Defense Budget Outlook	Bank of America Securities/Rob Stallard/James McAleese
12/16/2004	Bank of America Securities Advertisement for Defense Call	Let?s Talk Defense on Tomorrow?s BAS-ic Conf. Call	Defense Budget Outlook	Bank of America Securities/Rob Stallard
11/16/2004	LA Times	Ex-Executive of Boeing Pleads Guilty	Mike Sears Guilty Plea	Peter Pae and Jube Shiver Jr.
10/28/2004	Washington Post	Despite Scandals, Boeing Still Wins Wall Street?s Favor	Effects Boeing Scandals	Renae Merle

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10/23/2004	LA Times	Ex-CFO of Boeing May Enter Guilty Plea	Mike Sears Guilty Plea	Peter Pae
10/11/2004	Aviation Week & Space Technology	More Ill Wind	Druyun Supplemental Guilty Plea	Robert Wall
10/05/2004	Wall Street Journal	Widening Boeing-Air Force Probe Unlikely to Kill Tainted Programs	Druyun Supplemental Guilty Plea	Andy Paztor, J. Lynn Lunsford and Jonathan Karp
09/06/2004	Federal Times	Follow Defense Procurement Laws to Win Public Trust	DoD Revolving Door	James McAleese
07/26/2004	Business Week	Safe Harbors of Ethical Conduct in DoD's Major Weapons Programs	DoD "Revolving Door"	James McAleese
07/26/2004	Federal Computer Week	Procurement: Ethical do's and don'ts (Part II of II)	DoD "Revolving Door"	James McAleese
07/19/2004	Federal Computer Week	Procurement: Working within the Rules (Part I of II)	DoD "Revolving Door"	James McAleese
07/13/2004	Aerospace Daily & Defense Report	Analysts: DRS May not be best buy for L-3	L-3 Unsolicited Bid for DRS	Lisa Troshinsky
07/12/2004	Defense News	Revolving Door Politics: Toughen Transition Rules, Enforce Statutes	DoD "Revolving Door"	James McAleese
04/21/2004	Defense Daily	Druyen Pleads Guilty To Conspiracy In Job Talk Cover Up	Druyen's Guilty Plea	Cal Beeseker
04/01/2004	Satellite Today	Military?General Dynamics Looks To Space With Spectrum Astro Purchase	GD's Acquisition of Spectrum Astro	Greg Twachtman
03/22/2004	Space News International	Spectrum Astro Acquisition To Open New Markets For General Dynamics	GD's Acquisition of Spectrum Astro	Jason Bates
02/02/2004	Defense News	Pentagon Priorities in a Constrained Budget	US Defense Budget and Operation Iraqi Freedom	James McAleese
02/01/2004	NDIA's National Defense Magazine	Safe Harbors of Ethical Conduct Needed in Defense Procurement	Procurement integrity problems	James McAleese
01/10/2004	Aviation Week & Space Technology	Budget Bloodbath	Defense Budget Outlook	David Fulhum and Robert Wall
12/01/2003	Aviation Week	Damage Control: Crisis Management is the Order of the Day as Apparent Misconduct by Two Senior Executives Rocks the Foundation of an Aerospace Giant	Boeing/ Darleen Druyun	Anthony Velocci Jr. David Fulghum and Robert Wall
11/06/2003	Aerospace Daily	Companies Still Carry Some Excess Capacity, Lockheed Martin COO Says	Defense Companies Underused Facilities	Nick Jonson
10/27/2003	The Washington Post	Air Force-Boeing Negotiator Criticized, Close Relationship Questioned On Hill	Darleen A. Druyun	Renae Merle
09/22/2003	Aviation Week	Target: Titan Corp., Lockheed Martin Ups the Ante In The Ongoing Consolidation In Government IT Services Arena	Titan Acquisition	Anthony L. Velocci
09/17/2003	Aerospace Daily	Titan Acquisition Will Expand Lockheed Martin's Reach, Analysts Say	Titan Acquisition	Nick Jonson
07/21/2003	Aviation Week and Space Technology	Tanker Turbulence	Proposed KC-767A lease	Robert Wall

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07/01/2003	Aerospace America	Lessons of Transformation	U.S. Warfare	James McAleese
06/27/2003	Aerospace Daily	Lockheed Martin Names Aldridge to Board of Directors	E.C."Pete" Aldridge	Nick Jonson
06/09/2003	Aviation Week and Space Technology	Failing Grade?	USAF Incentives Systems	Anthony L. Velocci Jr.
05/20/2003	Christian Science Monitor	The Man Chosen to Bridge Army-Navy Gap	James Roche	Ann Scott Tyson
05/05/2003	Aerospace Daily	Roche Nomination to Head Army Could Draw Fire at Pentagon, Hill	James Roche	Trimble/Jonson/Seliger
05/05/2003	Defense Daily	Analysis: Message to Friend and Foe Alike	U.S. Actions in Iraq	Jim McAleese
04/01/2003	The Washington Post	Battlefield Is A Showcase for Defense Firms	Defense Exports	Renaee Merle
03/30/2003	The Boston Globe	BAE Scraps for US Defense Dollars	BAE Contracts with U.S.	Ross Kerber
03/17/2003	Aerospace Daily	Large Contractors Can Recoup Pension Fund Losses, Analysts Say	Pension Accounts	Nick Jonson
01/03/2003	Reuters	Boeing Hires Pentagon Veteran For Missile Defense	Darlene Druyun/Boeing	Reuters
12/11/2002	The Washington Post	TRW Deal Cleared, Northrop Says	NOC/TRW Merger	Renaee Merle
12/03/2002	Reuters	Northrop, DOJ still fine-tuning consent decree	NOC/TRW Merger	Andrea Shalal-Esa
12/01/2002	Interop and Standards	Industry's Contributions to Transformation and the War On Terror	U.S. Defense Post 9/11	Interop and Standards
11/12/2002	Institutional Investor	War Footings	NOC Management	Steven Brull
11/11/2002	Aerospace Daily	R&D Intensive	M&A	Aerospace Daily
11/01/2002	Global Aerospace and Defence Weekly	U.S. Federal Budget Constraints Highlighted in Recent OMB Report	Defense Spending Restraints	Global Aerospace
11/01/2002	Deutsche Bank	Global Aerospace & Defence Weekly	Defense Budget	Deutsche Bank
10/30/2002	Aerospace Daily	Defense Budge Increases May Not Be Sustainable	Defense Budget	Nick Jonson
07/15/2002	Aviation Week & Space Technology	TRW-Northrop Combination widely Seen as Procompetition	NOC/TRW Merger	Anthony Velocci
07/03/2002	The Los Angeles Times	Deal Would Let Northrop Branch Out	NOC/TRW Merger	Peter Pae
07/03/2002	The Cleveland Plain Dealer	Northrop Grumman Didn't Want to Wait	NOC/TRW Merger	Peter Krouse
07/02/2002	The Los Angeles Times	TRW Board Agrees To Takeover By Northrop	NOC/TRW Merger	Peter Pae
07/02/2002	Aerospace Daily	After Rough Courtship Northrop Grumman Agrees to Buy TRW for \$7.8 Billion	NOC/TRW Merger	Nick Jonson
07/02/2002	The Daily Deal	TRW Buy Puts Northrop In Top Tier	NOC/TRW Merger	Lou Whiteman
07/01/2002	Reuters	Northrop, TRW deal Seen Likely to win U.S. Approval	NOC/TRW Merger	Andrea Shalal-Esa
07/01/2002	Dow Jones News	Northrop-TRW Deal Means Value for Northrop	NOC/TRW Merger	Sonoko Setaishi
05/25/2002	Tim's Times	An Article "that's really neat"	cool stuff	Tim

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05/25/2002	Tim's Times	n/a	none	tim
05/23/2002	"Another's Journals"	Tim's test "topiuc"	assfdhk11	Jon Does
05/20/2002	AIAA	Ability of U.S. Defense Industrial Base to Effectively Meet Our Current And Future National Security Requirements	Congressional Testimony	James McAleese
05/20/2002	Tim's Times	n/a	n/a	Tim
05/17/2002	Laura's Times	Receives Cookbook from Team	Food	Patrick O'coonel
04/22/2002	Aerospace Daily	Northrop Grumman Won't Contest TRW Meeting Postponement	NOC/TRW	Nick Jonson
04/22/2002	Aerospace Daily	Northrop Grumman Won't Contest TRW Meeting Postponement	NOC/TRW	Nick Jonson
04/22/2002	Associated Press	Northrop Blasts TRW Records Deal	NOC/TRW	n/a
04/22/2002	Aviation Week	TRW Seeks Other Bids As Northrop Closes In	NOC/TRW	Anthony Velocci
04/22/2002	Associated Press	Northrop Blasts TRW Records Deal	NOC/TRW	n/a
04/22/2002	Space News	"Analysts Predict TRW Merger, Acquisition Inevitable"	NOC/TRW	Jason Bates
04/22/2002	Associated Press	Northrop Grumman Calls TRW Confidentiality Agreement 'onerous'	NOC/TRW	n/a
04/21/2002	The Plain Dealer	Northrop Eager to Have TRW's Technologies	NOC/TRW	Peter Krouse
04/18/2002	Defense Daily International	Procurement Challenges To Meet Our Current and Future National Security Needs	Congressional Testimony	James McAleese
04/18/2002	Washington Post	TRW Again Rejects Offer	NOC/TRW	Renae Merle
04/18/2002	Aerospace Daily	Kresa: 'Optimistic' His Company Will Get A Look At TRW's Books	NOC/TRW	Nick Jonson
04/17/2002	LA Times	TRW May Talk With Northrop	NOC/TRW	Peter Pae
04/17/2002	Reuters	TRW Rejects Sweetened Northrop Bid	NOC/TRW	Arindam Nag and Karen Padley
04/17/2002	Reuters	"TRW Rejects Northrop, puts out "For Sale" Sign"	NOC/TRW	Arindam Nag and Karen Padley
04/15/2002	Reuters.com	Northrop's New Bid Could Pay Way to Talks	NOC/TRW	Arindam Nag and Jeffrey Goldfarb
04/01/2002	Aerospace America	Commentary: A Mandate For DoD	Congressional Testimony	James McAleese
04/01/2002	Aerospace America	A Mandate for DoD	QDR	Jim McAleese
03/29/2002	Aerospace Daily	Weston's Levaing Seen Accelerating BAE Systems' Efforts in U.S.	BAE Weston Leaving	Rich Tuttle
03/15/2002	The Washington Post	"In Losing Its Auto Parts Unit, TRW Could Gain Suitors"	NOC/TRW	Renae Merle
03/14/2002	Aerospace Daily	TRW Board Rejects Northrop Grumman Offer as 'Grossly Inadequate'	NOC/TRW	Jefferson Morris

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03/05/2002	Aerospace Daily	"TRW board rejects, then reconsiders, Northrop Grumman's acquisition offer"	NOC/TRW	Nick Jonson
03/05/2002	The Plain Dealer	Other Contractors Might Mount Own Efforts to Capture TRW	NOC/TRW	Peter Krouse
03/04/2002	Aviation Week & Space Technology	TRW Bides Time Following Northrop Bid	NOC/TRW	Anthony Velocci
02/26/2002	Aerospace Daily	Analysts divided on significance of Northrop Grumman-TRW merger	NOC/TRW	Nick Jonson
02/26/2002	Cleveland.com/The Plain Dealer	Other Firms Likely to Woo TRW	NOC/TRW	Peter Krouse
02/25/2002	Aerospace Daily	"Northrop Grumman makes unsolicited bid for TRW, Inc."	NOC/TRW	Nick Jonson
02/23/2002	Latimes.com	Northrop Makes Bid for TRW	NOC/TRW	Peter Pae
02/22/2002	Reuters.com	"Northrop-TRW deal could win approval, experts say"	NOC/TRW	Peter Kaplan
02/22/2002	Financial Times.com	Northrop bid would realise military technology ambitions	NOC/TRW	Ted Alden/Lauren Foster
02/13/2002	The Hill	Budget to Make Clear that Post-9/11 Military Spending Spree has Ended	2012 DoD Budget	John T. Bennett
11/17/2001	International Herald Tribune On-line	"Amid the War, Defense stocks prove listless"	Misc/Defense Stocks/Defense Policy	Sharon Reier
11/05/2001	Reuters	"Northrop, Newport News nearing final deal on merger"	M&A NG-NNS	n/a
11/01/2001	Money Magazine Special Report	"Investing: Safe Havens, War, Terror, Recession, Bear Markets"	Misc/Defense Stocks/Defense Policy	David Futrelle Nick Pachetti Pablo Galarza
10/25/2001	Wall Street Journal	Northrop Offer for Newport Wins Support of Pentagon Over General Dynamics	M&A NG-NNS	Anne Marie Squeo
10/24/2001	Aerospace Daily	Defense Department approves Northrop Grumman acquisition of Newport News	M&A NG-NNS	n/a
10/23/2001	Department of Justice	Justice Department Files Suit to Block General Dynamics Purchase of Newport News Shipbuilding	M&A NG-NNS	n/a
10/19/2001	Reuters	Pentagon says still working on shipyard-merger issue	M&A NG-NNS	Jim Wolf
10/17/2001	Reuters	"Pentagon said set, finally, to weigh in on ship merger"	M&A NG-NNS	Jim Wolf
10/15/2001	Reuters	Northrop completes review of Newport News books	M&A NG-NNS	Andrea Shalal-Esa
10/05/2001	Reuters	UPDATE 1 - Newport News to open talks with Northrop	M&A NG-NNS	Jim Wolf
10/04/2001	Reuters	Newport News board to meet on rival merger bids	M&A NG-NNS	Jim Wolf
10/02/2001	National Defense	"QDR represents general outline for measured change, analysts say"	QDR	Jim McAleese
09/27/2001	Aerospace Daily	Terrorist attacks seen spurring another phase of industry change	Homeland Security/ Increase in Defense	Rich Tuttle

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09/24/2001	Reuters	Airborne drones to guide US forces in Afghanistan	Homeland Security / Increase in Defense	Chris Stetkiewicz
09/18/2001	Boston Globe On-line	"Raytheon, others up on anticipation of uptick in military spending"	Homeland Security / Increase in Defense	Ross Kerber
09/14/2001	Aerospace Daily	"Analysts see more money for defense, more security for aviation"	Homeland Security / Increase in Defense	Nick Jonson
09/04/2001	International Herald Tribune On-line	Jarmaker remains fond of its sideline in space	Misc/Defense Stocks/Defense Policy	Ericka Kinetz
08/31/2001	Aerospace Daily	GD disputes merger-to-monopoly scenario in Newport News acquisition	M&A NG-NNS	n/a
07/25/2001	Bloomberg	Northrop's CEO Kresa Moves to Military Shipbuilding	M&A NG-NNS	Jonathan Berr
07/09/2001	Aerospace Daily	"General Dynamics, Northrop extend purchase offers for Newport News"	M&A NG-NNS	Nick Jonson
07/01/2001	Defence Procurement Analysis Summer Issue	Critical Restructuring: A compelling national security/business restructuring model is critical to long-term US National Security	QDR	Jim McAleese
06/25/2001	Aerospace Daily	Analysts blocked GE-Honeywell deal could hurt trans-Atlantic mergers	M&A	Nick Jonson
06/18/2001	Aviation Week	Market Focus	M&A NG-NNS	Anthony Velocci
06/14/2001	Defense Daily	Northrop Grumman Presses Antitrust Argument Against GD-NNS to Pentagon	M&A NG-NNS	Vago Muradian
06/11/2001	Aviation Week	Viewpoint: Defense Firms need more help with risk and returns	QDR	Jim McAleese
06/09/2001	International Herald Tribune	Defense Stocks Upward Trajectory Leaves Others Behind	Misc/Defense Stocks/Defense Policy	Ericka Kinetz
06/05/2001	Aerospace Daily	"Engineering, not cost, may be biggest concern with shipbuilding mergers"	M&A NG-NNS	Nick Jonson
06/01/2001	National Defense	Defense Industry Models must change to draw new investors	QDR	Jim McAleese
05/29/2001	Washington Post	A Tactical Victory for Northrop Grumman	Misc/Defense Stocks/Defense Policy	Greg Schneider
05/15/2001	Federal Contracts Report	"Northrop Grumman, General Dynamics Vying for Newport News; DoD Weighing Both Bids"	M&A NG-NNS	Robert M. Cowen
05/10/2001	Defense Daily	"Complex Factors May Lead US Government to Deny GD, Northrop Bids for NNS"	M&A NG-NNS	Vago Muradian
05/09/2001	Wall Street Journal	Newport News gets rival bid from Northrop	M&A NG-NNS	Anne Marie Squeo
04/30/2001	Federal Contracts Report	General Dynamics to acquire Newport News Shipbuilding in \$2.6B cash transaction	M&A NG-NNS	Robert M. Cowen
04/01/2001	Aerospace America	Commentary: Restructuring the defense industry base	QDR	Jim McAleese

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02/14/2001	Defense Daily	"Progress payment rate to rise to 80 percent pending okay by Bush, DoD"	Misc/Defense Stocks/Defense Policy	Vago Muradian
02/13/2001	Federal Contracts Report	Analysis & Perspective: A compelling national security/business restructuring model is critical to long-term US National Security	QDR	Jim McAleese
01/22/2001	Aerospace Daily	"Attract Investors to defense industrial base by cutting risk, study says"	Misc/Defense Stocks/Defense Policy	n/a
01/14/2001	Boston Globe	Challenges for Defense	Misc/Defense Stocks/Defense Policy	Ross Kerber
01/02/2001	Aerospace Daily	"Bush Faces decisions on defense budget boost, Mid-tier mergers"	M&A	Rich Tuttle
01/01/2001	Aviation Week	Northrop Grumman positioned to become No. 2 EW player	NG Bid for Sanders/BAE Won	Tony Velocci