

Archived Articles: 2011 to 2015

Date	Publication	Title	Topic	Author/POC
12/14/2015	Inside Defense	"Pentagon edging toward new profitability incentives for defense contractors".	Kendall quote from McAleese 2015 Defense Programs Conference on profit share.	Tony Bertuca
11/19/2015	Defense News	"US Army Acquisition Chief To Retire in January"	McAleese Opinion on leadership changes	Jen Judson
11/19/2015	Defense Daily	"Army Chief Weapon Buyer Will Step Down In January"	Army Leadership change opinion	Dan Parsons
11/16/2015	Defense News	"New Details Emerge On LRS-B Subcontractors".	LRS-B Outlook	Lisa Seligman
11/01/2015	CSIS	Science, Technology, and U.S. National Security Strategy.	National Security Strategy Opinion	Raymond DuBois
10/28/2015	Reuters	"UPDATE 1 - L-3 names former Lockheed COO Kubasik as president, COO"	New President and COO for L-3, Choice opinion	Idrees Ali
10/27/2015	Reuters	"U.S. picks Northrop Grumman to build next long-range bomber"	LRSB award to NOC	Andrea Shalal
10/27/2015	Reuters	Update 1 -"U.S. to announce winner of U.S. bomber deal on Tuesday"	LRSB Market Opinion	Andrea Shalal
10/22/2015	Aviation Week	Pentagon Subs beat Primes On Profit Margins	Market Analysis on Profit Margins	Michael Bruno
10/10/2015	Washington Street Journal	"Drone Project Lacks Pentagon Orders Needed to Stay Aloft"	Funding of specialized Drones	Andy Pasztor
10/10/2015	Wall Street Journal	"Drone Project Lacks Pentagon Orders Needed to Stay Aloft"	Drone Market Opinion	Andy Pasztor
09/14/2015	Defense News	"Aerospace Industrial base in Transition as Fleets Age"	Outlook of Aerospace Industrial base	Andrew Clevenger
09/02/2015	Bloomberg	"Bidders Submit Designs for New U.S. Air Force Bomber"	CRS review of future of LRS-B	Anthony Capaccio
09/01/2015	National Defense	"The Incredible Shrinking U.S. Defense Industry".	Defense Industry Financial Trend and Forecast	Tom Davis
07/22/2015	Reuters	"Spending cuts fuel government contractor M&A"	Defense Budget	Mike Stone and Andrea Shalal
07/22/2015	Reuters	"Lockheed Sikorsky deal marks turning point for more assertive CEO"	Leadership review of Lockheed, looking back and forward.	Andrea Shalal
07/06/2015	Aviation Week	"Who's the Boss?"	Editorial: Industries Impact on Long-Term DoD Goals	Jim McAleese
06/30/2015	Inside Defense	"Defense Community's Focus Turns To Carter's Upcoming Budget Guidance".	Defense Budget	Tony Bertuca
06/22/2015	Aviation Week	"Unintended Consequences"	"A move to reinsert military Chiefs into defense acquisition is raising eyebrows and questions"	Michael Bruno

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06/11/2015	Aviation Week	McAleese Analysis of House Defense Appropriations (HAC-D), Fiscal 2016 Spending Bill	Detailed Charts (Budget Overview), Winners and Losers of HAC-D Spending Bill	Jim McAleese
05/14/2015	Aviation Week	"Opinion: Boeing's Innovation Challenge".	Innovation of Boeing's/Industry Defense Initiatives and the Challenges.	Joe Anselmo
04/27/2015	Aviation Week	Inflated Expectations	Top Prime Defense Contractor free cash flow, capital exp., shareholders, and dividends outlook	Anthony L. Velocci Jr.
04/14/2015	Politico	Q&A with Jim McAleese	Interview with Jim McAleese	Leigh Munsil and Jen Judson
04/14/2015	Politico	Defense giants face off over new stealth bomber.	Future Combat Systems	Philip Ewing and Leigh Munsil
03/20/2015	Breaking Defense	"Navy Forges Ahead With New Surface Ship Electronic Warfare: SEWIP."	Navy modernizes with Electronic Warfare.	Sydney Freedberg, Jr.
03/20/2015	Breaking Defense	"Jet Cars, Radars, & Ford-Class Carrier"	Navy cost spending is getting better, now Jet Car testing and improved Radars are underway.	Sydney Freedberg, Jr.
03/18/2015	Federal News Radio	"DoD pursues back-office savings ahead of potential cuts from sequestration"	DepSecDef is looking to cut costs and become more efficient.	Jason Miller
03/18/2015	Sputnik News	"Pentagon: We Are Losing Electronic Warfare Dominance"	US readiness is compromised under Budget issues.	Not specified
03/17/2015	Twitter	Covering @jimcaleese conference, starting out with @DepSecDefWork	Market Briefing	Zachary Fryer-Biggs
03/17/2015	Twitter	"@jimcaleese You've been quoted in #Storify Story "Bob Work And The Near Future of War" sfy.co/hoQ6W"	Defense	Kelsey D. Atherton
03/17/2015	Twitter	"VCJCS ADM Winnefeld delivering remarks at @jimcaleese FY2016 "Defense Programs" Conference. Watch: dodnews.defense.gov/LiveStream3..."	Market Briefing	The Joint Staff @thejointstaff
03/17/2015	Reuters	"Pentagon worries that arms wish lists push out needed programs."	Defense Budget	Andrea Shalal
03/17/2015	GovCon Wire	"Frank Kendall: Better Buying Power 3.0 Implementation Guide in the Works"	Guidelines for new acquisition policy are being developed.	Ross Wilkers
03/17/2015	National Defense	"Pentagon Fears Losing Edge as Enemies Build Up Arsenals"	US is deterred by threats of enemy technologies.	Sandra Erwin
03/17/2015	GovCon Wire	"Frank Kendall: Better Buying Power 3.0 Implementation Guide in the Works"	Guidelines for new acquisition policy are being developed.	Ross Wilkers
03/17/2015	National Defense	"Pentagon Fears Losing Edge as Enemies Build Up Arsenals"	US is deterred by threats of enemy technologies.	Sandra Erwin
03/17/2015	Aviation Week	"KC-46 PEO Skeptical of Meeting April First Global Flight."	KC-46 is delayed for first flight	Amy Butler

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03/17/2015	GovCon Wire	"Robert Work: Congress reluctant to accept Pentagon's BRAC Proposal, Modernization Hit Under Sequester"	Pentagon Budget needs to cover "loss in readiness..."	Ross Wilkers
03/17/2015	Reuters	"Beefing up war spending not right solution to budget woes-Pentagon"	Pentagon looking for a sustainable option to resolve budget short falls.	Andrea Shalal and Tom Brown
03/16/2015	DoD Today	"Today in the Department of Defense, 3/17/2015"	Announcement of McAleese Defense Programs Conference	Author not specified
03/12/2015	Tangent Link	US Defence R&D and IP Protection: "they who have the Gold...."	Market Briefing	John Longhurst
02/26/2015	GovCon Wire	"Jim McAleese Named to Wash 100 for Leadership in GovCon Consulting and Analysis"	Award, Top 100 for Leadership	Elizabeth Leigh
02/25/2015	Inside Defense	"Assad Previews New Pentagon Pricing Guidelines For Acquisition Managers"	Pentagon updating Defense Pricing toward reducing cost.	Tony Bertuca
02/21/2015	National Defense	Defense R&D: Is the Reward Worth the Risk?	Research & Development Market insight.	Sandra Erwin
02/18/2015	National Defense	Lockheed CEO Hewson: F-35 Performance Will Drive Profits	Lockheed Martin cutting costs	Sandra Erwin
02/13/2015	ExecutiveBiz	Jim McAleese Chosen for Wash100 for GovCon Consulting and Analysis Leadership	McAleese inducted to Top 100	Anna Forrester
02/12/2015	SIGNAL	Military Modernization Remains a Priority Amid Constraints	Some hope for sequestration end, while others view upgrades as a saving grace.	Robert Ackerman
02/11/2015	SIGNAL	Blog: Might Sequestration Be On the Way Out?	Forecast of sequester deal	Robert Ackerman
02/06/2015	Reuters	U.S. defense suppliers Harris and Exelis to combine	Merger of Harris and Exelis	Andrea Shalal and Ankit Ajmera
02/02/2015	Reuters	UPDATE 1-U.S. Navy budget plan omits funding for Boeing jets	Navy budget funding	Andrea Shalal
01/26/2015	GovCon Wire	2014-2015 Wash100	2014-2015 Top 100 Most Influential Voices in Executives and Government Officials.	Jim Garrettson
12/10/2014	Reuters	Under pressure, Lockheed opens up about secret weapons unit	"Skunk Works" veil is lifted	Andrea Shalal
12/08/2014	Defense One	The Pentagon's 2016 Budget Will Focus on the Pacific	Investments on high-end weapons	Marcus Weisgerber
12/03/2014	Washington Post	Air Force: Hagel departure won't slow nuke reforms	Surprise resignation will not steal the momentum of the defense mission	Robert Burns
12/02/2014	DefenseOne	Obama's New Look Pentagon Trio of Carter, Work, Kenall Excites Defense Industry	Nomination of Ash Carter gives strong top-tier to Defense issues	Marcus Weisgerber
12/02/2014	Inside Defense	Pentagon Acquisition Chief Seeks Greater Industry Profit Ratios Based On Performance	Kendell speaks at Credit Suisse/McAleese "Industrial Conference" in NYC	Tony Bertuca

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11/19/2014	GovCon Wire	Next Year's Sequester the Focus at Potomac Officers Club 'FY 15 Budget & Procurement Summit'	Summit speakers answer questions from public and private sectors	Ross Wilkers
11/16/2014	Washington Post	What the White House's funding request could mean for Washington contractors	Obama asks Congress for \$5.6B to fight militant group. Contractors most likely to receive orders for replenishing military's inventory	Amrita Jayakumar
11/05/2014	Reuters	McCain could shake up U.S. defense in powerful new Senate role	McCain would oversee policy legislation that underpins the Pentagon's Budget...play a major role in writing the annual defense spending and new weapons...programs	Andrea Shalal and David Alexander
11/03/2014	The Washington Post	Engility's purchase of TASC may spur consolidation wave	Merging can mean surviving in a time of tighter federal spending	Amrita Jayakumar
10/27/2014	Aviation Week	Balance of Power	Some see a Republican-controlled Senate as a plus for the Pentagon	Jen DiMascio
10/13/2014	Aviation Week	Pension for Profit	The golden years are increasingly turning into gold for A&D contractors	Michael Bruno
10/10/2014	Aerospace Daily & Defense Report	A&D Contractors Continue to Enjoy Pension Tailwind	Business	Michael Bruno
09/30/2014	Military Metals Market	Metals	Metal Center News	Myra Pinkham, Contributing Editor
09/29/2014	Reuter	Update: Exelis says better balance after spinoff of services business	Business	Andrea Shalal
09/29/2014	PoliticoPro Defense	What Will the ISIL Fight Mean for Defense Firms?	ISIL	Austin Wright/Trevor Eischen
09/22/2014	Air Force Magazine Daily Report	Nothing is Safe from Sequester	Sequester	Marc V. Schanz
08/28/2014	Aviation Week	2015 Overseas Contingency Operations (OCO) Request, U.S. Army Winners & Losers	Market Briefing	James McAleese
08/27/2014	Aviation Week	2015 Overseas Contingency Operations (OCO) Request, U.S. Navy Winners & Losers	Market Briefing	James McAleese
08/26/2014	Aviation Week	2015 Overseas Contingency Operations (OCO) Request, USAF Winners & Losers	Intelligence Report	James McAleese
08/22/2014	Aviation Week Intelligence Network	Pentagon Sequestration Effects in 2016	Market Briefing	James McAleese
07/07/2014	Aviation Week	The Shrinking Obama War-Related Budget Request	Washington Outlook	Michael Bruno
07/03/2014	Credit Suisse	Happy 4th! Expect a Quiet Week into Farnborough	Pre-Farnborough Airshow Sentiment Survey	Robert Spingarn
05/30/2014	PoliticoPro	House Appropriators Reject Some DoD Plans	Defense	Jeremy Herb and Austin Wright
05/11/2014	Defense News and National Journal	Congressional Conundrum: Cut Weapons Programs Now or Later?	Budget Cuts	John T. Bennett
04/27/2014	Reuters	U.S.-Phillippines pact could modestly boost American arms sales	New 10-year Security Pact	Andrea Shalal

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03/27/2014	Reuters	Navy's Sikorsky helicopters cancellation would cost government \$250 million: Levin	U.S. Navy's Plan	Andrea Shalal
02/21/2014	Reuters	Turkey signs \$3.5 billion deal for Sikorsky Helicopters	Sikorsky Helicopter Sale	Seda Sezer and Andrea Shalal
01/20/2014	Defense News	DoD Wins Big Omnibus Bill	2014 Defense Appropriations Bill	Marcus Weisgerber and Aaron Mehta
01/06/2014	Executive Mosaic	Washington 100 Award	Newest Inductee	Tim Watson
01/06/2014	Defense News	2014 Defense Forecast: Many Decisions, More Uncertainty	Year Ahead	Marcus Weisgerber , John Bennett, Zachary Fryer-Biggs, Christopher P. Cavas, Paul McLeary, and Aaron Mehta
01/03/2014	Defense News	DoD Official Concerned US Losing Technological Edge	Technological Achievements	Marcus Weisgerber
12/26/2013	Politico	Defense sector braces for "self-amputation"	Sequestration or not the defense industry is bracing for a bad decade.	Austin Wright
12/18/2013	Courant.com	Analysis: Loss of Defense Hawks from Congress won't aid reforms	Death of Senator Daniel Inouye	Andrea Shalal-Esa
10/07/2013	Reuters	Update: Pentagon Chief says Draconian Steps would be needed to meet cuts	Defense	Andrea Shalal-Esa
09/25/2013	Reuters	Analysis: South Korea setback shows pressure on Boeing warplane orders	F-15 Silent Eagle	Andrea Shalal-Esa
07/24/2013	Reuters	Arms Makers Boost Profits Despite Pentagon Budget Headwinds	Pentagon Budget	Andrea Shalal-Esa
06/28/2013	The Wall Street Journal	Pentagon Mulls Delay to Lockheed's F-35 Program	Politics	Julian E. Barnes
06/13/2013	Aviation Week	House Appropriators Weigh Defense Spending, Target Russian Exports	Defense Spending	Michael Bruno, Richard Mullins
05/23/2013	San Diego Business Journal	Defense Sector to See Mergers, Acquisitions	Sequester	Brad Graves
05/13/2013	ExecutiveGov	Jim McAleese: The 2013 Sequester's Likely and Potential Impact on the Services	Latest News	Tim Watson
05/13/2013	ExecutiveGov	Jim McAleese on Sequester and the Future of the F-35 Program	F-35 Program	Tim Watson
05/13/2013	Potomac Officers Club	Jim McAleese on What May Happen if Sequestration Extends into 2014	News & Updates	Jim McAleese
05/13/2013	ExecutiveGov	Jim McAleese on the Details and Support of the 2014 Budget Request	Latest News	David J. Barton
05/10/2013	Yahoo Finance	Boeing aims to keep building F/A-18 jets through 2020	Boeing	Andrea Shalal
05/10/2013	GovCon Wire	The 2013 Sequester and How GovCon Firms Have Responded so Far	2013 Sequester	Jim McAleese
05/09/2013	Aerospace Daily & Defense Report	Pentagon Readies Reprogramming Request, But Wants More Authority	Funding & Policy	Michael Bruno

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05/06/2013	Reuters	Australia to back F-35 buy in new defense blueprint	Australia keeps plan to buy 100 F-35s	Andrea Shalal-Esa and Rob Taylor
04/04/2013	Politico Pro	Not best case, but another \$100B is far from worst for DoD	Comments from Jim McAleese	Austin Wright
04/04/2013	National Defense Magazine	Pentagon, Contractors Clash Over Profits	Defense Watch	Sandra I. Erwin
03/18/2013	Credit Suisse	Hoping for 2013 Appropriations Bill	U.S. Defense: More Shoes to Drop	Robert Spingarn
03/07/2013	Aerospace Daily & Defense Report	Analysts Begin to Predict Weapons Cuts from 2014 Sequestration	Funding & Policy	Michael Bruno
02/28/2013	PoliticoPro	Sequester's Eve	Sequester	Austin Wright with Hadas Gold
02/28/2013	PoliticoPro	Sequester imminent, eyes turn to retroactive fix	Sequester	Leigh Munsil
02/27/2013	Aviation Week	No Deal Likely Before March 1 Budget Penalty Takes Effect	Funding & Policy	Jen DiMascio
02/27/2013	PoliticoPro	Lockheed Leads January Pentagon Contracts	Largest Contract Award	Austin Wright
02/05/2013	PoliticoPro	Industry Wary of Obama Sequester	Sequester	Leigh Munsil and Austin Wright
01/30/2013	PoliticoPro	Happening this AM	Boeing, Northrop to Report Q4 Earnings	Austin Wright
01/30/2013	PoliticoPro	Senate Hawks Try to Head Off Sequester	Sequestration	Tim Mak and Darren Samuelsohn
01/30/2013	PoliticoPro	What About a Short Sequester?	Sequestration	Jim McAleese
01/30/2013	PoliticoPro	Defense Spending Plunge Hurts GDP	Gross Domestic Product Report	Leigh Munsil
01/10/2013	The Nation Newspaper	The Afghan Drawdown	Drawdown in Afghanistan	Freelance Writer
01/10/2013	Financial Times	US Cuts Put Ceiling on Defense Projects	Budget Cuts	Robert Wright
01/10/2013	USNI	This Time, It's Different	Defense Spending Trends	Captain Richard M. Miller US Navy
01/08/2013	Reuters	Analysis: As Pentagon chief, Hagel likely to favor sizeable Afghan Drawdown.	Sizeable Drawdown in Afghanistan	Phil Stewart
01/08/2013	National Defense	Pentagon's Budget Under Hagel: Let the Guessing Begin	Senator Chuck Hagel	Sandra I. Erwin
01/07/2013	PoliticoPro Defense	Industry Leery of Hagel Pick	Chuck Hagel Nomination as Defense Secretary	Austin Wright
01/07/2013	USA Today	Budget Cuts Present Hagel with Big Challenges	Impending Budget Cuts	Tom Vanden Brook
01/03/2013	Aerospace Daily & Defense Report	Funding & Policy	Defense Analysts More Optimistic About Sequestration Deal	Jen DiMascio
01/03/2013	PoliticoPro	Defense	Sequestration Deadline Dread Returns	Philip Ewing
01/03/2013	Washington Post	Fiscal Cliff	Federal Agencies Bracing for Cuts After the Accord	Lisa Rein & Josh Hicks
12/27/2012	PoliticoPro	Another \$100B is far from worst for DoD	For the Pentagon \$100B is indeed the magic number	Austin Wright
12/22/2012	Financial Times	Failure of Boehner plan leaves US dangling on edge of cliff	Budget Tales	Richard McGregor
12/18/2012	Politico Pro	Not best case, but another \$100B is far from worst for DoD	Comments by Jim McAleese	Austin Wright

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12/17/2012	Defense News	Special Report	100 Most Influential People	U.S. Defense
12/11/2012	Reuters	Breaking US & International News	Big Contractors opt out of U.S. Air Force Helicopter Competition	Andrea Shalal-Esa
12/05/2012	NDIA	National Defense	Defense Analysis: Pentagon Will Hit Fiscal Pothole, But Won't Go Off Cliff	Sandra I. Erwin
11/07/2012	Reuters	Obama win leaves budget uncertainty for US arms makers	Additional budget cuts seen delayed until March	Andrea Shalal-Esa
09/28/2012	Politico Pro	Defense Industry sees "window" before ax	Hale and other leaders deserve credit for being clear	Jim McAleese
09/09/2012	Politico Pro	Stories from Politico Pro	Defense market sees sequester deal, not fiscal cliff	Leigh Munsil
08/27/2012	Reuters	General Dynamics	General Dynamcis announces second acquisition in a week	Andrea Shalal-Esa
08/27/2012	Aerospace Daily & Defense Report	Market Briefing	McAleese on Senate Defense Appropriations	Jim McAleese
08/23/2012	Credit Suisse Equity Research	U.S. Defense	LMT, OSK, AM General Win JLTV EMD Award	McAleese on Senat Defense Appropriations
08/10/2012	Credit Suisse Research Analysis	Defense News Flow	SAC-D cuts \$5.4B from FY'13 Base Budget To Meet BCA Ceiling But MOves \$5B into OCO	McAleese & Associates Credit Suisse Research
08/01/2012	Forward: Global Perspective from MSCI	Under The Radar	Less Money for the "Arsenal of Democracy"	Dean Foust
07/30/2012	Aviation Week & Space Technology	Joining Forces	Aerojet hope Rocketdyne deal will forge an entity greater than sum of its parts	Guy Norris London & Anthony L. Velocci, Jr.
07/30/2012	Space News	Inside This Issue	Aerojet, Pratt & Whitney Rocketdyne to Combine Under \$550 Million Deal	Debra Werner
07/24/2012	Aerospace Daily & Defense Report	Business	GenCorp to Pay \$550M For UTC's Rocketdyne	Frank Moring Jr.
07/24/2012	Defense Daily	DigitalGlobe, Inc.	DigitalGlobe to Acquire GeoEye In \$900 Million Deal After Rocky Courtship	Calvin Biesecker
07/24/2012	The Sacramento Bee	Aerojet	Aerojet's parent buys engine maker Rocketdyne	Dale Kaiser
07/23/2012	Reuters	Update: GenCorp	GenCorp to pay \$550 min for United Tech's space unit	Scott Malone and Soyoun Kim
07/10/2012	Wall Street Journal	Defense Firms Fear U.S. Budget Cuts	Pentagon faces more than \$50 billion in automatic reductions unless Congress acts	Nathan Hodge
07/05/2012	Aerospace Daily & Defense Report	McAleese Analysis of DoD 2012 Reprogramming Request	Primary "Bill-payers" from \$8B 2012 Omnibus Reprogramming Request	Jim McAleese
07/02/2012	Aerospace Daily & Defense Report	Funding & Policy	Will Congress Avoid Sequestration?	Jen DiMascio
07/01/2012	National Defense	President's Perspective	Sequestration Looming: Defense Should Be Prepared for All Possible Scenarios	Lawrence P. Farrell, Jr.
06/27/2012	Aerospace Daily & Defense Report	Programs	Global Hawk Preservation Tougher Sell In Senate	Jen DiMascio

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06/06/2012	Reuters	Update: General Dynamics' Novakovic to succeed Johnson as CEO	CEO change caps months of behind-the-scenes wrangling	Andrea Shalal-Esa
06/04/2012	Aviation Week & Space Technology	Washington Outlook	Delay the Irrational?	Jen DiMascio
06/04/2012	Aerospace Daily & Defense Report	McAleese Assessment of Winners & Losers in SASC Version of Fiscal 2013 Defense Authorization	Industrial Base, Acquisition Policies, & "General Provisions"	Jim McAleese
06/01/2012	Aerospace Daily & Defense Report	McAleese Assessment of Winners & Losers in SASC Version of Fiscal 2013 Defense Authorization	Army	Jim McAleese
05/31/2012	Aerospace Daily & Defense Report	McAleese Assessment of Winners & Losers in SASC Version of Fiscal 2013 Defense Authorization	USAF; Navy/USMC	Jim McAleese
05/23/2012	Aerospace Daily & Defense Report	McAleese House Defense Appropriations Action on FY13 Budget Request	Proposed 2013 DoD Appropriations; DoD RDT&E; DoD Procurement; and DoD O&M	Jim McAleese
05/22/2012	Credit Suisse Research Analysis	U.S. Aerospace & Defense	No-Go for Future OCO	Robert Spingarn
05/18/2012	Credit Suisse Equity Research	Global Aerospace & Defense	Weekly Radar Scope - HAC-D Mark Unveiled	Robert Spingarn
05/11/2012	Credit Suisse Equity Research	Global Aerospace & Defense	Weekly Radar Scope - F-35 Issue	Robert Spingarn
03/13/2012	Washington Post	Sequestration	A Lesson for Lawmakers	Walter Pincus
03/11/2012	Credit Suisse Research Analysis	Aerospace & Defense	2012 CS Pentagon Conference; Sequestration Dominates Discussion	Robert Spingarn
03/07/2012	Department of Defense	Today in the Department of Defense	Secretary of Defense Leon E. Panetta is travelling.	DoD Today
02/21/2012	Defense News	DoD Budget Cuts Aimed at Avoiding Termination Fees	FY2013 DoD Budget	Marcus Weisgerber
02/16/2012	U.S. News and World Report	Lockheed Martin Emerges Largely Unscathed in Pentagon Budget: Budget scorecard: Lockheed up, General Dynamics down	FY2013 DoD Budget	John T. Bennett
02/14/2012	Aerospace Daily and Defense Report	Shipbuilding Budget Reflects New Reality	FY2013 DoD Shipbuilding Budget	Michael Fabey
02/13/2012	Credit Suisse Research Note	FY13 DoD Budget Request. Top Line In-Line; BA and LMT Fare Best, GD Hit Hardest	2013 DoD Budget	Robert Spingarn
02/12/2012	Reuters	Exclusive: Pentagon Budget eyes \$178.8 bln for R&D, Procurement	2013 Defense Budget	Andrea Shalal-Esa
02/02/2012	Aerospace Daily and Defense Report and Aviation Week Magazine	Defense Disconnect: Lean Times, Fat Profits	DoD Budget and Impacts to Defense Contractors	Joseph C. Anselmo
01/26/2012	Credit Suisse Research Report	U.S. Defense: DoD Previews FY'13 Budget Cuts	DoD Budget	Robert Spingarn
01/25/2012	Aerospace Daily & Defense Report	McAleese on Final 2012 Defense Appropriations	DoD Budget	Jim McAleese
01/24/2012	Defense Daily	Budget Release Delayed Until Mid-Feb	DoD Budget	Emelie Rutherford
01/19/2012	Reuters	Pentagon to Take F-35B off "Probation": Sources	F-35 Program	Andrea Shalal-Esa
01/16/2012	Defense News	Where Will Budget Ax Fall?	DoD Budget	Marcus Weisgerber

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01/13/2012	DefenceWeb.co.Za	First Marine Corps F-35Bs Delivered to Eglin Ahead of Programme Review.	F-35 Program	Guy
01/10/2012	Reuters	Exclusive: Textron Reviews Options, but Deal Uncertain	Textron Strategic Review	Soyoung Kim and Andrea Shalal-Esa
01/10/2012	The Hill	New EADS North America Chief Faces Some Big Challenges, Experts Say	EADS Sr. Management	John T. Bennett
01/10/2012	Aerospace Manufacturing and Design	U.S. to Delay Lockheed F-35	F-35 Program	Manufacturing Group
01/09/2012	Aerospace Daily & Defense Report	McAleese Assessment of Winners and Losers in New Pentagon Strategy	Roles & Missions Review Roll-Out	Jim McAleese
01/09/2012	Aerospace Daily & Defense Report	Long-Term Carrier Future Remains Murky	CVN-79	Michael Fabey
01/09/2012	The Hill	Analysts: Manufacturers of F-35, Ships, Subs should Win under Obama Plan	Roles & Missions Review Roll-Out	John T. Bennett
01/08/2012	Flighlevel	F-35 Update, Japanese Luchtmacht koopt F-35	F-35	Joris Van Den Berghe
01/06/2012	Bloomberg	DoD Strategy May Benefit Northrop, Huntington	Roles & Missions Review Roll-Out	Roxana Tiron and Tony Capaccio
01/05/2012	Aerospace Daily & Defense Report	McAleese on Future Defense Budgeting	Expectations for Roles and Missions Review Roll-Out, January 5, 2012	Jim McAleese
01/05/2012	Credit Suisse Research Note	Joint Force 2020; Budget Cuts with a Purpose	Roles and Missions Review Roll-Out	Robert Spingarn
01/05/2012	Reuters	New U.S. Strategy Sees Funding for some weapons, cuts others	Roles & Missions Review Roll-Out	Andrea Shalal-Esa
01/04/2012	Credit Suisse Research Note	U.S. Defense: Deja Vu as Market Awaits Thursday's DoD Cuts	Roles & Missions Review Roll-Out Expectations for Thursday, January 5, 2012	Robert Spingarn
01/04/2012	Reuters	U.S. to Delay Lockheed F-35 Planes Again: Sources	F-35 Program	Andrea Shalal-Esa
01/02/2012	PoliticoPro	n/t	n/t	n/a
01/01/2012	NDIA's Business & Technology Magazine	Some Clarity on Budget Emerges, But Industrial Base Outlook Remains Murky	DoD Budget and Industrial Base	Lawrence P. Farrell Jr.
12/23/2011	Aerospace Daily & Defense Report	McAleese Projections of Budget Cut Effects on Services	DoD Budget	Jim McAleese
12/16/2011	Credit Suisse	U.S. Defense: "Army Hit Hardest in Final FY12 Defense Bill"	DoD Budget	Robert Spingarn
12/15/2011	Federal News Radio	Analysis: Feds have plenty to focus on with omnibus, defense bill unresolved	McAleese interview on Federal News Radio	Michael O'Connell
12/06/2011	Aerospace Daily & Defense Report	McAleese Assessment of Budget Control Act Sequestration (Part II)	McAleese Charts on DoD Budget	Jim McAleese
12/05/2011	Credit Suisse Global Aerospace & Defense Research Note	DoD Leadership Talks to the Street - No Escaping Gravity	Follow-up to Aerospace & Defense Finance Conference in NYC.	Robert Spingarn
12/02/2011	Aerospace Daily & Defense Report	McAleese Assessment of Budget Control Act Sequestration	McAleese Charts on DoD Budget	Jim McAleese
11/22/2011	The Wall Street Journal	Fight Is Just Beginning Over Cuts in Defense	DoD Budget and Super Committee	Nathan Hodge
11/11/2011	Credit Suisse Global Aerospace & Defense Research Note	Global Aerospace & Defense - Weekly Radar Scope	DoD Budget	Robert Spingarn

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10/01/2011	NDIA's Business and Technology Magazine	Army's Ground Combat Vehicle: The Saga Continues	GCV	Sandra I. Erwin
09/25/2011	The Hill	Pentagon Notebook: House Proposes \$7B Less for Defense Department in 2012	Defense Budget and Continuing Resolution	John T. Bennett
09/21/2011	Reuters	United Tech to Buy Goodrich for \$16.5 Billion	United Technologies Acquisition of Goodrich	Scott Malone and Paritosh Bansal
09/21/2011	Bloomberg	House Weighs Budget Cutting Iraq, Afghanistan War Funding by \$39 Billion	House Continuing Resolution	Roxana Tiron
09/16/2011	Reuters	Exclusive: United Tech Seeks \$10-\$20 Billion for Deal	United Technologies acquisition of Goodrich	Nadia Damouni Philipp Halstrick and Soyoung Kim
09/14/2011	Politico	Reprogramming Request	\$2.2B Reprogramming Request Hot Tip from Jim McAleese	Charles Hoskinson
09/07/2011	Aerospace Daily & Defense Report	McAleese Budget Charts	DoD Budget	Jim McAleese
09/05/2011	The Associated Press	Reuters Aerospace and Defense Summit -- 6-8 September -- Top Names	Top Names Presenting at this year's Reuters A&D Summit	Reuters Staff
08/19/2011	The Wall Street Journal	Amid Budget Woes, A Green List for Army Vehicle	Ground Combat Vehicle	Nathan Hodge
08/19/2011	Politico's Morning Defense	Ground Combat Vehicle Awards	Ground Combat Vehicle TD Awards	Charles Hoskinson
08/11/2011	The Hill	Defense Community Raises Concerns Over Supercommittee Membership	SuperCommittee and DoD Budget Cuts	John T. Bennett
08/11/2011	DoD Buzz	Defense Warily Eyes Next Phase In Deficit Deal	SuperCommittee and DoD Budget Cuts	Philip Ewing
08/08/2011	Defense News	Debt Deal: What Might Happen	Debt Deal and DoD Budget	Kate Brannan
08/08/2011	Aerospace Daily & Defense Report	Target Selection	Key Congressional Testimony by Pentagon Officials	Aerospace Daily Reporting Staff
08/08/2011	Aviation Week and Space Technology	On Guard - U.S. Defense community Gears Up to Fight \$850 Billion in Defense Cuts	DoD Budget Cuts and the Debt Commission	Jen DeMascio
08/07/2011	Federal Times	After Debt Deal, Agencies Face Budget Uncertainties	Debt Deal and DoD Budget	Sean Reilly
08/03/2011	The Wall Street Journal	Panetta Warns on Across-the-Board Pentagon Cuts	DoD Budget Cuts as a result of the Debt Reduction Law.	Nathan Hodge
08/02/2011	Politico Morning Defense	Analyst Jim McAleese	DoD Budget as result of Debt Ceiling Resolution	Charles Hoskinson
08/02/2011	Defense Daily	Hawkish Lawmakers ASsess Final Debt Deal	DoD Budget as result of Debt Ceiling Resolution	Emelie Rutherford
08/01/2011	Defense News and Marine Times	Debt Deal Barely Changes DoD Spending	DoD Budget as result of Debt Ceiling Resolution	Kate Brannen
07/28/2011	The Wall Street Journal	Contractors Assess Default	Effect of default on debt ceiling to US Defense Contractors	Nathan Hodge
07/26/2011	Reuters	Defense Firms Brace for Tighter US Budgets - Analysts	DoD Budget	David Alexander
07/18/2011	Aerospace Daily and Defense Report	Obama Walks Tightrope On Defense Budget Cuts	DoD Defense Budget Cuts	Jen DeMascio
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06/30/2011	National Defense Magazine	Afghanistan Drawdown: How Much Money Can the U.S. Save?	DoD Budget and the Afghanistan Troop Withdrawal	Blog - Sandra Erwin
06/27/2011	Defense News	Weapons Builders, Contractors To Feel Drawdown's Pinch	DoD Budget and Afghan Troop Withdrawal	Marcus Weisgerber
06/23/2011	Aerospace Daily	Key U.S. Lawmaker Sees \$25 Billion Drop in Cost of Afghan War	DoD Budget and Afghan Troop Withdrawal	Jen DiMascio
06/15/2011	Politico	The Biggest Hit Came in Modernization Funds	DoD Budget	Charles Hoskinson
06/09/2011	The Wall Street Journal	Defense Nominee Is a Budget Warrior	Defense Secretary Nominee Leon Panetta	Nathan Hodge
06/02/2011	Politico	Spiraling Costs Cause F-35 Turbulence	F-35 Program	Charles Hoskinson
06/01/2011	Bloomberg	Lobbyists Cling to Obama Defense Budget As Congress Looks to Cut	Defense Budget	Roxana Tiron
05/31/2011	Reuters	Pentagon F-35 Review Postponed Until Mid-June	F-35 Program	Andrea Shalal-Esa
05/17/2011	Reuters	Exclusive: Pentagon Arms Chief, Industry in Talks on Bomber	Long Range Strike Bomber	Andrea Shalal-Esa
05/15/2011	Crain's Detroit Business	Defense Jobs at Risk in Tank Cuts: Contractors Lobby to Preserve Funding for Abrams Program	Abrams Funding	Chad Halcom
05/12/2011	Reuters	Exclusive: Lockheed, Pentagon vow to attack F-35 Costs	F-35	Andrea Shalal-Esa
05/02/2011	Federal News Radio	How Contractors Are Affected by bin Laden's Death	Death of Osama bin Laden	Interview on Federal News Radio with Tom Temin and Amy Morris
03/08/2011	Federal News Radio	DoD Seeks More Collaborative S&T Research	DoD Research Activities	Jared Serbu
03/03/2011	Credit Suisse	CS Pentagon Defense Conference Highlights - Between a Rock and Hard Place	2012 DoD Budget and Programs	Robert Spingarn
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02/24/2011	Reuters	What Options Does Losing Tanker	Tanker Competition	Andrea Shalal-Esa
02/18/2011	Federal News Radio	How the Navy and Air Force fare for FY 2012	2012 DoD Budget	Suzanne Kubota
02/17/2011	Reuters	Pentagon Unlikely to Probe Tanker Data Mix-up: Sources	Tanker Competition	Andrea Shalal-Esa
02/17/2011	PakTribune	Obama Maintains Spending on Afghan War, Cuts Iraq Funds	2012 DoD Budget	n/a
02/15/2011	Federal News Radio	Defense Budget: A Look Inside the Numbers	2012 DoD Budget	Suzanne Kubota
02/14/2011	Reuters	Defense Enjoys Brief Boost Under Obama Budget	2012 DoD Budget	Andrea Shalal-Esa and Jim Wolf
01/30/2011	PoliticoPro	A Bipartisan Entourage	Hagel's Hearing	Austin Wright with Tim Mak
01/13/2011	Reuters	FACTBOX - Details of Pentagon 2012 Budget Decisions	2012 DoD Budget	Andrea Shalal-Esa

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01/10/2011	San Diego Business Journal	Cubic To Slow Down After Wild Ride	Cubic Corporation's recent Acquisitions	Mike Allen
01/07/2011	Reuters	Pentagon Delays F-35, Buys More Boeing Fighters	Defense Budget Cuts	Andrea Shalal-Esa
01/06/2011	The Wall Street Journal	Contractors Brace for Cuts as Gates Readies Budget Ax	DoD Budget Cuts	Nathan Hodge
01/06/2011	Federal News Radio	Gates to Detail DoD Spending Cuts	DoD Budget Cuts	Jared Serbu
01/06/2011	Crain's Chicago Business	Pentagon To Buy 41 Boeing Fighter Jets	Defense Budget Cuts	Reuters
01/06/2011	Reuters	Factbox: Winners and Losers as Pentagon Outlines Cuts	Defense Budget Cuts	Karen Jacobs and Andrea Shalal-Esa
01/04/2011	Reuters	Pentagon Cuts To Reflect Gates, White House Tussle	DoD Budget	Andrea Shalal-Esa