

February 5, 2022

Mr. George Bunker, EHS Manager
1530 16th Street, Suite 500
Denver, CO 80202

Dear George,

Thank you for coming out to meet with me after a snowstorm. It was good to see you again, some 12 years later after we met in Texas at a safety seminar. The purpose of my visit was to update the Underwriting file and talk with you about the safety program currently in place. When we talked last May 10, you were still developing the program as you were starting up your operations in Texas.

Overall, you have a very impressive system in place and you are doing some very innovative things. Managing contractors in the oilfield can be very difficult. I'll admit, I have never seen such an innovative program as the one you demonstrated. Having gone more than 700,000 hours without a reportable is impressive. I am going through reading every page of your safety manual and policies. When I see you again on Feb. 23, I'll share with you any issues or recommendations I have.

Thank you for inviting me to the large safety meeting at the Panna Maria Hall on Feb. 23. I will look forward to meeting your staff and taking a tour of your facilities. Until then, feel free to reach out to me anytime.

Sincerely,

Glen Fisher

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