



**County of Los Angeles**

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**2018-19  
Recommended  
Budget**

**Board of Supervisors**

**Hilda L. Solis**

*Supervisor, First District*

**Mark Ridley-Thomas**

*Supervisor, Second District*

**Sheila Kuehl**

*Supervisor, Third District*

**Janice Hahn**

*Supervisor, Fourth District*

**Kathryn Barger**

*Supervisor, Fifth District*

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**Sachi A. Hamai**

*Chief Executive Officer*

**John Naimo**

*Auditor-Controller*

**Submitted to the  
Board of Supervisors  
April 2018**

*Volume One*



**County of Los Angeles**

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*Volume One*

*“To Enrich Lives Through Effective and Caring Service”*



**County of Los Angeles**  
lacounty.gov

# County of Los Angeles Board of Supervisors



**Hilda L. Solis**  
Supervisor, First District  
Population: 2,042,293  
Square Miles: 246



**Mark Ridley-Thomas**  
Supervisor, Second District  
Population: 2,103,845  
Square Miles: 162



**Sheila Kuehl**  
Supervisor, Third District  
Population: 2,086,468  
Square Miles: 431



**Janice Hahn**  
Supervisor, Fourth District  
Population: 2,033,003  
Square Miles: 440



**Kathryn Barger**  
Supervisor, Fifth District  
Population: 2,035,042  
Square Miles: 2,807



*Enriching Lives*

## County of Los Angeles

### 2018-19 Recommended Budget

**April 2018**

Submitted  
to the

**County of Los Angeles  
Board of Supervisors**

by

**Sachi A. Hamai**  
*Chief Executive Officer*

and

**John Naimo**  
*Auditor-Controller*



SACHI A. HAMAI  
Chief Executive Officer

# County of Los Angeles CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration  
500 West Temple Street, Room 713, Los Angeles, California 90012  
(213) 974-1101  
<http://ceo.lacounty.gov>

Board of Supervisors  
HILDA L. SOLIS  
First District  
MARK RIDLEY-THOMAS  
Second District  
SHEILA KUEHL  
Third District  
JANICE HAHN  
Fourth District  
KATHRYN BARGER  
Fifth District

April 10, 2018

The Honorable Board of Supervisors  
County of Los Angeles  
383 Kenneth Hahn Hall of Administration  
500 West Temple Street  
Los Angeles, California 90012

Dear Supervisors:

## **FISCAL YEAR 2018-19 RECOMMENDED COUNTY BUDGET (3-VOTES)**

The Fiscal Year (FY) 2018-19 Recommended Budget marks the first step in our annual budget process and culminates with the Supplemental Budget scheduled for early October 2018.

This Recommended Budget reflects the County's ongoing determination to confront our region's most difficult social challenges while building a foundation for future progress through a wide array of proven programs and services. At its heart, this spending plan's essential mission is this: to improve the quality of life for all County residents, particularly those struggling on the margins of society.

This proposed budget advances key priorities of the Board of Supervisors, providing funding to fight homelessness, to enrich the lives of children, to expand health services, to create jobs and to invest in criminal justice reforms that prioritize individual potential and maintain the safety of our neighborhoods.

At the same time, this Recommended Budget champions the County's long history of responsible, sustainable fiscal practices. And, among other innovations, it applies cutting-edge analytics and new technology to help foster efficiency, effectiveness and accountability in County government.

*"To Enrich Lives Through Effective And Caring Service"*

Here are just two examples of far-reaching, multifaceted undertakings represented in this Recommended Budget:

### **Confronting Homelessness**

The Recommended Budget reflects appropriation funding of \$374.0 million, an increase of almost \$108.0 million, as Measure H moves into its second year. Since the passage of Measure H in March 2017, thousands of individuals and families have already been helped through a major expansion of outreach, emergency shelter, rapid rehousing, permanent supportive housing and benefits advocacy. Among the early successes between July and December of 2017: more than 7,000 people entered crisis, bridge and interim housing and over 3,000 homeless families and individuals secured permanent housing.

### **Continuum Care Reform and Resource Family Approval**

These State-mandated programs are designed to dramatically increase the odds of success for foster and adoptive youth. To that end, the Recommended Budget provides \$52.2 million and 104 budgeted positions to the Departments of Children and Family Services and Mental Health, fully offset by State and federal revenues. The Continuum Care program aims to give young people a chance to live in a family environment. For those who cannot make the transition to family-based placement, the program strengthens existing group homes, where youngsters can receive short-term, intensive treatment to help them make that transition. The Resource Family program, meanwhile, improves the way in which foster and adoptive caregivers, as well as relative care providers, are assessed, approved and prepared to parent these vulnerable children.

### **BUDGET OVERVIEW**

The FY 2018-19 Recommended Budget total of \$30.8 billion reflects a decrease of \$800.0 million in total requirements when compared to the FY 2017-18 Final Adopted Budget. General County funds, comprised of the General Fund and Hospital Enterprise Funds, reflect a decrease of \$37.0 million. Special Districts/Special Funds reflect a decrease of \$763.0 million. The total number of budgeted positions will increase by 477, bringing the total to 111,111 budgeted positions.

<b>Fund Group</b> (\$ in Billions)	<b>2017-18 Final Adopted Budget</b>	<b>2018-19 Recommended</b>	<b>Change</b>	<b>% Change</b>
Total General County	\$24.323	\$24.286	(\$0.037)	-0.2%
Special Districts/Special Funds	7.282	6.519	(0.763)	-10.5%
<b>Total Budget</b>	\$31.605	\$30.805	(\$0.800)*	-2.5%
Budgeted Positions	110,634	111,111	477	0.4%

\*This decrease is primarily due to reductions in fund balances across all fund groups.

## **Economic Outlook**

Since the Great Recession, the County has experienced slow and steady growth as the economy recovered and expanded. Based on a number of key indicators, we remain cautiously optimistic that growth will continue to be positive for the remainder of 2018 and into 2019. However, the rate of growth may slow compared to past years, adhering to the natural progression of economic cycles. The County continues to carefully monitor economic indicators and analyze their implications throughout the budget process.

Our office, in consultation with the Assessor's office, is forecasting a 5.74 percent increase to the 2018 tax assessment roll. This forecast is preliminary, as the Assessor is scheduled to issue its official forecast in May 2018 and release the final roll in July 2018. Our office will continue to work with the Assessor's office to update property tax projections. We are also forecasting a 2 percent increase in statewide sales tax growth.

## **HIGHLIGHTS OF SIGNIFICANT PROGRAM CHANGES**

*Investing in Children, Youth and Families: New and expanded services and programs will enhance the lives of the County's youngest residents while strengthening families and communities.*

- **Adoption Assistance Program**—Adds \$17.8 million for projected caseload growth and adoption placement rate increases. Caseloads are projected to increase as strategies to ensure the safety and stability of children continue.
- **Child Care Services**—Allocates \$13.6 million, offset by State funding, for the Emergency Child Care Bridge program along with an increased allocation from the California Alternative Payment program for additional subsidized child care slots.

These two programs will aid in securing essential child care services for both children entering foster care and those children at risk of abuse or neglect where they live. Lack of access to child care immediately following the removal of the child is one of the primary barriers for potential families seeking to take in a foster child. Subsidized child care is an essential component in keeping children safe and preserving families.

- **Youth@Work and Youth Bridges Programs**—Allocates \$8.0 million to the Department of Workforce Development, Aging and Community Services (WDACS) for the Youth@Work program and provides \$100,000 and 1 budgeted position to the Department of Human Resources for the Youth Bridges program. These programs are committed to the development and success of our youth, providing them with first-time work experience and developing them into our future workforce.
- **Youth Diversion and Development**—Reflects the addition of \$4.8 million and 4 positions to establish the Youth Diversion and Development unit to identify and support diversion programming targeted at youths.
- **Parks After Dark**—Adds \$4.9 million for the Parks After Dark program at 23 existing parks, plus eight new parks, and also extends the program's season. The program brings residents and communities closer together, decreases crime, encourages recreation, and promotes good health and well-being. During the season, parks stay open late Thursday through Saturday evenings to provide a safe and welcoming space for youth and their families to participate in a variety of free recreational, educational and entertainment programming.
- **Bringing Our Loved Ones Home**—Provides \$511,000 and 4 budgeted positions to implement this initiative and explore options to return individuals suffering from dementia, Alzheimer's disease, or autism who wander from their families and caregivers.

*Affordable Housing and the Fight Against Homelessness: The County continues to boost the stock of supportive and affordable housing.*

- **Permanent Supportive Housing**—Adds \$14.0 million for the Office of Diversion and Reentry to increase its supply of permanent supportive housing from 1,000 to 1,500 slots, bringing its FY 2018-19 budget for such housing to \$34.3 million to serve justice-involved individuals with justice and mental health needs.

- **Affordable Housing**—Provides an additional \$30.0 million of funding as part of the five-year plan to reach an annual allocation of \$100.0 million for the development and preservation of affordable housing. The funding will support affordable housing for very low and extremely low-income or homeless households, as well as other support services such as rental assistance, rapid re-housing and move-in assistance.

*Innovation and Growth in Health Care Delivery: The County's integrated health care delivery system is expanding patient care.*

- **Increased Mental Health Inpatient Bed Capacity**—Provides \$21.5 million in additional appropriation for increased rates for Institutions for Mental Disease beds and increased utilization of State hospital beds.
- **Mental Health Services Act (MHSA) Spending**—Reflects \$18.9 million for an array of mental health services included in the updated MHSA three-year plan, including 20 positions to provide prevention and early intervention services to residents in permanent supportive housing.
- **Hospital Care Companions**—Allocates 152 budgeted positions, fully offset with reductions in overtime costs and contracted registry personnel, for the second phase of adding "Care Companions" to the medical-surgical areas of medical centers. Care Companions are required for patients who need constant observation. These positions will facilitate a more stable workforce by using County employees instead of contract registry staff.
- **Contract Staff Conversion**—Allocates 27 budgeted positions, partially offset with a reduction in contract costs, to reduce dependency on registry staff in phlebotomy, medical coding, ophthalmology, anesthesiology and diagnostic imaging.
- **Patient-Centered Medical Homes**—Reflects the addition of \$1.9 million and 20 budgeted positions, fully offset with revenue, to fund two new patient-centered medical homes that will expand outpatient primary care and be co-located with the Department of Mental Health clinics in Lincoln Heights and Canoga Park.
- **Drug Medi-Cal Organized Delivery System Waiver**—Provides additional appropriation of \$79.2 million, including funding for 9 positions for enhanced substance use disorder services at the Antelope Valley Rehabilitation Centers, offset with federal revenue to continue the implementation and expansion of substance abuse services in the County to Medi-Cal eligible individuals with substance use disorders.



- **Proposition 56: Supporting Tobacco Control and Prevention**—Provides funding of \$20.6 million, offset by a California Department of Public Health grant award, that will allow the Department to implement and enhance various tobacco control objectives and activities throughout the County, including 6 positions for oral health.

*Jobs, Equity and Economic Development: Inside and outside the County workforce, new programs foster greater equity and stability.*

- **Economic Development**—Reflects an additional \$4.6 million of one-time funding for economic development programs that will support a more equitable and sustainable economy through business growth and increases in private sector employment.
- **Bringing County Jobs In-house**—Adds nearly 200 positions to provide workforce continuity and stability, and enhance the quality of care for patients by reducing dependency on temporary registry and contract staff.
- **Pathway to Permanency**—Reflects the conversion of part-time temporary Library Aide positions to part-time permanent positions to provide a pathway for existing staff to transition to permanent County employment. This brings the total converted positions under this program to 100.
- **Fair Chance Employment**—Allocates \$170,000 to the Department of Consumer and Business Affairs to conduct outreach, education and workshops, and provide factsheets to the business community on their rights and responsibilities related to Fair Chance Employment.
- **In-Home Supportive Services (IHSS) Program**—Provides \$6.1 million in additional funding to support costs associated with healthcare benefits for IHSS workers. In addition, the Maintenance of Effort (MOE) reflects a \$57.3 million increase based upon State law that requires counties to adjust the MOE base amount by a 5 percent inflation factor in 2018-19.

*Enhancing Public Safety: The County is continuing to make investments to transform the lives of those involved with the justice system.*

- **Anti-Recidivism Programs for Probationers (Senate Bill 678 Program)**—Reflects an increase of \$26.9 million and 8 positions, offset by State funding, for several re-entry services and activities targeted towards probationers. Funding will be allocated for intensive case management services; workforce development, aging and community services; social program agreements; consultant services to

advise on gender-specific and emerging adults programs; community re-entry centers; and evaluation services to measure the effectiveness of each program.

- **Probation Accountability Project**—Sets aside \$4.0 million in the Provisional Financing Uses budget for the Probation Department (Probation) to enhance critical operational administrative support services that focus on improved metric systems, self-auditing, sustained quality improvement processes, staff training and improved communication systems.

*Quality of Life, Environment and Public Assets: Funding will improve quality of life for residents while enhancing and expanding County facilities.*

- **Capital Projects**—Appropriates \$974.4 million for continued development, design and construction of capital projects. In addition, sustainability initiatives including solar energy and water conservation projects are being implemented in various County facilities. This reflects a decrease of \$262.8 million from the FY 2017-18 Final Adopted Budget and the completion of 57 projects.
- **Road Repairs and Safety Projects**—Provides a \$67.5 million increase in Highway User Tax revenue (gas tax) primarily due to the legislative passing of the Road Repair and Accountability Act of 2017 (Senate Bill 1). These funds will be used for road maintenance and repair and safety projects throughout the County.
- **Parks and Cultural Facilities**—Includes \$98.6 million to maintain, construct, and refurbish various parks and cultural facilities, following voter approval of the Safe, Clean Neighborhood Parks and Beaches protection and water conservation Measure (Measure A) on November 8, 2016.
- **Environmental Stewardship**—Furthers energy efficiency and water conservation through projects including the Franklin D. Roosevelt Regional Park Stormwater Capture Project, part of a countywide program to reduce stormwater pollution and comply with federal and State clean water regulations.
- **Enhancing Public Interaction with Cultural Institutions**—Facilitates public-private partnerships to enhance and expand access to the County's unique cultural institutions. Refinements at the Music Center Plaza will improve access and amenities. The Los Angeles County Museum of Art East Campus Replacement Building Project will leverage private resources to replace four existing buildings with a new museum building.

- **Seismic Safety**—Continues investments in projects to meet seismic standards identified in Senate Bill 1953, including the Harbor-UCLA Replacement Project that will replace the acute care inpatient tower with a new hospital tower.

*Creating a More Efficient, Strategy-driven County: Consolidation and analytics aim to improve County operations.*

- **Analytics Center for Excellence**—Allocates \$540,000 and 3 budgeted positions to the Chief Executive Office to establish the analytics center. The center will provide analytics and business intelligence to support Board priorities and to facilitate the use of the Information Hub for departmental performance management and data science initiatives.
- **Public Health Consolidation**—Consolidates five separate budget units into a single budget unit. This will allow the Department of Public Health to better align its budget with its recently implemented bureau structure and improve efficiency, avoid duplicative efforts and centralize certain budget functions.
- **Ambulatory Care Network**—Establishes the new Ambulatory Care Network budget unit to restructure ambulatory clinic-based outpatient services previously included in the Department of Health Services' hospital enterprise funds. The network includes one regional health center, six comprehensive health centers, eleven health centers, and two community clinics as well as other program and administrative functions.
- **One-Stop Community Re-Entry Center**—Adds a new one-stop community re-entry center to serve adult probationers as part of the 3965 South Vermont Avenue Office Renovation, which will consolidate Probation staff and functions into a single location.

## **POTENTIAL STATE AND FEDERAL BUDGET IMPACTS**

Because a significant portion of the County budget is comprised of revenues received from the State and federal governments, we continue to monitor budget actions by those entities to determine the impact on the County budget.

### **State Budget**

On January 10, 2018, Governor Jerry Brown released his \$190.3 billion FY 2018-19 Proposed Budget. The budget provides \$131.7 billion in State General Fund expenditures and includes a \$3.5 billion supplemental transfer to the Rainy Day Fund beyond the \$1.5 billion required by Proposition 2. This brings the Rainy Day Fund to a

projected balance of \$13.5 billion, meeting the Constitutional goal of reserving 10 percent of tax revenues.

The Governor's FY 2018-19 Proposed Budget projects \$134.8 billion in State General Fund revenue largely driven by higher projections for personal income tax and sales and use tax revenues. However, the Administration cautions that its revenue projections do not yet account for the recently enacted federal Tax Reform legislation. The May Revision will include a preliminary analysis of the projected impact on the State economy and revenues. The Administration also promotes caution and prudence due to the uncertainties surrounding the potential risk of a near-term economic downturn, as well as the continued prospect of major reductions or changes at the federal level.

In addition, the Governor's Proposed Budget reflects items with new or increased funding of interest to the County, including a one-time augmentation of \$134.3 million to support the replacement of voting systems, \$40.3 million for statewide outreach and other activities related to the 2020 Census count, \$106.4 million statewide for the Community Corrections Performance Incentive Grant, and a \$1.7 billion increase for the Road Maintenance and Accountability Act, including an \$828.0 million increase for local allocations.

The Legislature is currently conducting budget subcommittee hearings on the Governor's Proposed Budget. However, most actions on the State Budget will be held pending the release of the Governor's May Budget Revision that will contain updated revenue estimates and budget allocations.

## **Federal Budget**

On February 9, 2018, the President signed the Bipartisan Budget Act of 2018 (H.R. 1892) into law, a comprehensive budget agreement that includes a Continuing Resolution to fund federal government operations through March 23, 2018, and top-line spending limits for federal Fiscal Years (FFY) 2018 and 2019. The agreement contains provisions of interest to the County, including a ten-year extension of the Children's Health Insurance program, a two-year delay in scheduled cuts to Disproportionate Share Hospital payments, and provisions related to the Family First Prevention Services Act. Additionally, the agreement includes \$100.0 billion in spending cuts over ten years, including \$1.4 billion from the Prevention and Public Health Fund, to partially offset the increases in non-defense programs.

On February 12, 2018, the President released his Proposed Federal Budget for FFY 2019, which accounts for the new top-line spending limit enacted in the Bipartisan Budget Act. The \$4.4 trillion budget proposes \$200.0 billion in new infrastructure spending in the form of grants designed to leverage \$1.5 trillion in non-federal funding.

The proposal also includes \$3.0 trillion in spending cuts over the next ten years, including \$1.7 trillion in cuts to mandatory entitlement programs such as Medicaid (\$199.0 billion), Medicare (\$554.0 billion), Supplemental Nutrition Assistance program (\$213.5 billion), and Temporary Assistance for Needy Families (\$21.3 billion). It also proposes to eliminate or significantly curtail several discretionary spending programs of interest to the County, including the elimination of the Community Development Block Grant, HOME Investment Partnership program, Community Services Block Grant, State Criminal Alien Assistance program grants and the Public Housing Capital Fund.

The President's Proposed Budget is unlikely to be enacted, but rather serves as a messaging document highlighting his priorities. Congress is responsible for passing appropriations legislation to fund the federal government. On March 23, 2018, the President signed a \$1.3 billion spending bill that funds the federal government through September 2018. The bipartisan legislation provides increases in both defense and domestic spending and averts government shutdown.

## **SHORT- AND LONG-TERM BUDGET ISSUES**

The County, like all governmental entities, must balance the demands for new services and unavoidable cost increases within the amount of new revenue estimates. Given the County's limited authority to raise revenues, the Board has adhered to conservative budget practices, which helped the County weather the Great Recession without major service reductions, layoffs or furloughs. As we begin this initial stage of the budget process, we once again are challenged by the demand for County services that far exceeds the available financing sources.

In the near term, we continue to seek funding sources to address Board priorities including additional support for the Youth Bridges program and a proposed plan to provide year-round operation of the Belvedere, Castaic and San Fernando aquatic centers and extended swimming hours at pools and lake swim beaches. In addition, we will continue to work with both the Probation and the Sheriff's Departments to address ongoing budget issues.

The County has taken steps to address long-term budget issues over the last few years. The Board approved a multi-year plan to prefund retiree healthcare benefits. Since emerging from the Great Recession, we have also increased our Rainy Day Fund each year. In FY 2017-18 we supplemented the Rainy Day Fund by \$39.0 million.

In addition, in accordance with County budget and fiscal policies, we are recommending that \$1.2 million be added to Appropriation for Contingencies, raising the amount to \$30.9 million for FY 2018-19. This funding is set aside as a hedge against unforeseen fiscal issues throughout the year. We are also adding \$5.0 million to the Extraordinary

Maintenance budget unit to help address deferred maintenance needs throughout the County.

Looking forward, we recognize that many long-term budgetary hurdles lie ahead that will require significant investment by the County and will require a multi-year funding approach. Outlined below are some of the most significant budget issues facing the County.

- **Expiration of the Title IV-E Waiver**—Set to expire on September 30, 2019, the Waiver relaxes federal eligibility requirements for federal foster care funding and allows flexibility in the use of federal funding in the areas of prevention and after-care services. Under the Waiver, the County currently receives over \$440.0 million in Title IV-E funding.
- **IHSS Program**—Based upon current law, we estimate the County will have to provide an additional \$159.0 million in local funds over the next five years to address the escalating costs of the IHSS program.
- **Voting Solutions for All People (VSAP)**—Over the next three years, we estimate that \$225.3 million in funding will be needed to develop and implement the County's voting system, VSAP.
- **Rainy Day Fund**—To reach the prescribed level, the County has embarked on a multi-year plan to supplement this reserve by approximately \$156.0 million over the next four years.
- **Stormwater and Urban Runoff**—To address regulatory stormwater and urban runoff compliance in the unincorporated areas, we estimate that \$501.3 million will be needed over the next five years.
- **Information Technology (IT) Systems Replacement**—The unfunded cost to replace and modernize the County's most critical IT legacy systems is expected to exceed \$400.0 million over the next five years.
- **Deferred Maintenance**—We project an additional need of approximately \$750.0 million to fund deferred maintenance in County buildings and facilities. This five-year plan addresses the highest priority deficiencies and building systems replacement needs of existing County facilities. This is an initial plan to begin to address a much larger backlog of deferred maintenance projects and will be reassessed following the completion of facility condition assessments of all County building assets.

- **Pensions**—Pension costs are expected to increase over the next five years, as local governments across the nation move to lower their rate of return assumptions. For example, the Los Angeles County Employees Retirement Association (LACERA) lowered the rate of return assumption used for the valuation of pension plan assets from 7.50 to 7.25 percent, and changed the mortality assumptions used to value plan liabilities. These changes, along with adjustments for prior-year investment performance, resulted in increased retirement contribution costs beginning in FY 2017-18 and continuing through FY 2019-20.

### **BUDGET TIMETABLE**

Below is the schedule for budget hearings and deliberations.

<b>Board Action</b>	<b>Approval Date</b>
Adopt Recommended Budget; Order Printing, Notice and Distribution; and Schedule Public Hearings	April 10, 2018
Commence Public Budget Hearings	May 16, 2018
Commence Final Budget Deliberations and Adopt Budget Upon Conclusion	June 25, 2018

Prior to deliberations on the FY 2018-19 Adopted Budget, we will file reports on:

- May revisions to the Governor’s Budget and updates on other 2018-19 State and federal budget legislation and the impact on the County’s Recommended Budget;
- Final revisions reflecting the latest estimates of requirements and available funds;
- Issues raised in public hearings or written testimony;
- Specific matters with potential fiscal impact; and
- Issues as instructed by the Board.

## **APPROVAL OF RECOMMENDED BUDGET**

The matter before the Board is the adoption of the Recommended Budget.

- The documents must be available for consideration by the public at least ten days prior to the commencement of public budget hearings.
- Adjustments to the budget, including revisions to reflect the Board's funding priorities and State and federal budget actions, can be made during budget deliberations, prior to adoption of the Budget.
- Pursuant to State law (the County Budget Act), the Board may make changes to the Recommended Budget with a simple majority (3 votes) until adoption of the Budget, if changes are based on the permanent record developed during public hearings (e.g., Recommended Budget, budget requests and all written and oral input by Supervisors, County staff and the public).
- Changes not based on the "permanent record" require 4/5 vote.

### **THEREFORE, IT IS RECOMMENDED THAT THE BOARD:**

Order such revisions, additions, and changes to the Chief Executive Officer's budget recommendations as deemed necessary, and approve the revised figures as the Recommended Budget for 2018-19; order the publication of the necessary notices; and set May 16, 2018, as the date that public budget hearings will begin.

Respectfully submitted,

  
SACHI A. HAMAI  
Chief Executive Officer



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# General Information

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# COUNTY OF LOS ANGELES 2016-2021 Strategic Plan

*Creating Connections: People, Communities, and Government*

### VISION

A value driven culture, characterized by extraordinary employee commitment to enrich lives through effective and caring service, and empower people through knowledge and information

### MISSION

Establish superior services through inter-departmental and cross-sector collaboration that measurably improves the quality of life for the people and communities of Los Angeles County

### VALUES

- Integrity:** We do the right thing: being honest, transparent, and accountable
- Inclusivity:** We embrace the need for multiple perspectives where individual and community differences are seen as strengths
- Compassion:** We treat those we serve, and each other, the way we want to be treated
- Customer Orientation:** We place our highest priority on meeting the needs of our customers

### GOALS AND STRATEGIES

#### - GOAL I - Make Investments That Transform Lives

Address society’s most complicated social, health, and public safety challenges by:

- I. 1 Increasing our focus on **prevention** initiatives;
- I. 2 Enhancing our delivery of comprehensive **interventions**; and
- I. 3 Reforming service delivery within our **justice systems**.

#### - GOAL II - Foster Vibrant and Resilient Communities

Create the hub of a network of public-private partnering agencies supporting vibrant communities by:

- II. 1 Driving **economic development** in the County;
- II. 2 Supporting the **wellness of our communities**; and
- II. 3 Making **environmental sustainability** our daily reality.

#### - GOAL III - Realize Tomorrow’s Government Today

Develop an innovative, flexible, effective, and transparent partnership focused on advancing the common good by:

- III. 1 Pursuing ongoing **development of our workforce**;
- III. 2 Embracing **digital government** for the benefit of customers and communities;
- III. 3 Pursuing **operational effectiveness, fiscal responsibility and accountability**; and
- III. 4 Engaging our **customers, communities, and partners**.

**2018-19 RECOMMENDED BUDGET  
FINANCIAL SUMMARY  
TOTAL COUNTY**

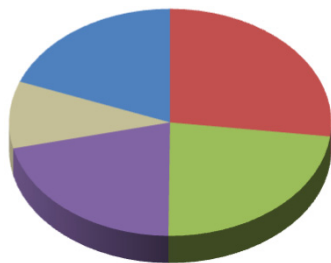
(in Billions of Dollars)






	2017-18 Budget	2018-19 Recommended Budget	Change	Percent Change
<b>General County</b>	\$ 24.323	\$ 24.286	-\$0.037	-0.2%
<b>Special Revenue Funds</b>	3.555	3.417	-0.138	-3.9%
<b>Capital Project Special Funds</b>	0.419	0.259	-0.160	-38.2%
<b>Special Districts</b>	2.563	2.087	-0.476	-18.6%
<b>Other Proprietary Funds</b>	0.288	0.260	-0.028	-9.7%
<b>Agency Fund</b>	0.457	0.496	0.039	8.5%
<b>TOTAL</b>	<b>\$ 31.605</b>	<b>\$ 30.805</b>	<b>-\$0.800</b>	<b>-2.5%</b>

The 2018-19 recommended net operating budget totals \$30.8 billion, a decrease of \$800.0 million, or 2.5 percent lower than the FY 2017-18 budget. The budget represents a balanced plan, devoting limited resources to the highest priority programs while maintaining basic services. These programs cover a wide range of functions, from road and flood maintenance, to ensuring the health and safety of County residents, to providing access to a variety of recreational and cultural opportunities. The proposals for FY 2018-19 are subject to public hearings, scheduled for May 2018, and adoption by the Board, anticipated in June 2018. Changes are detailed by department and/or funds within the 2018-19 Recommended Budget.

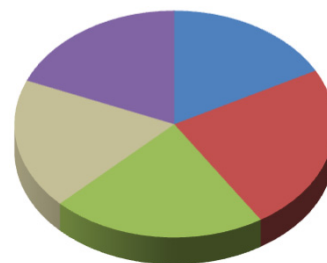
The figures displayed on this page reflect the revenues and expenditures of the County as if it were one large department. This display does not include certain non-program expenditures and revenues that are included in the budget for accounting purposes. Inclusion of such amounts increases the budget and gives the impression that more County resources are actually available. These amounts, totaling \$2.5 billion, artificially inflate the budget by approximately 8.2 percent, resulting in an operating budget of \$33.3 billion, which is reflected in the Auditor-Controller’s budget schedules, pursuant to State Controller requirements.






**TOTAL COUNTY  
REQUIREMENTS: \$30.8 Billion**



	Social Services	23%
	Health	27%
	Public Protection	19%
	Other	10%
	Special Districts/Funds	21%

**TOTAL COUNTY  
RESOURCES: \$30.8 Billion**



	Property Taxes	22%
	State Assistance	24%
	Federal Assistance	17%
	Other	18%
	Charges for Services	19%

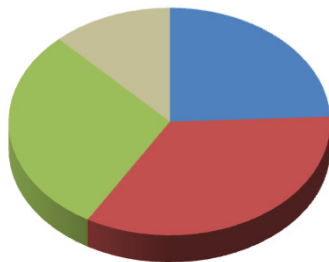
**2018-19 RECOMMENDED BUDGET  
FINANCIAL SUMMARY  
GENERAL COUNTY**





(in Billions of Dollars)				
	2017-18 Budget	2018-19 Recommended Budget	Change	Percent Change
<b>General Fund</b>	\$ 20.857	\$ 21.209	\$0.352	1.7%
<b>Hospital Enterprise Funds</b>	3.466	3.077	-0.389	-11.2%
<b>TOTAL</b>	<b>\$ 24.323</b>	<b>\$24.286</b>	<b>-\$0.037</b>	<b>-0.2%</b>

The 2018-19 recommended net operating budget for general County operations is \$24.3 billion, a decrease of \$37.0 million, or 0.2 percent lower than the FY 2017-18 budget. General County funds provide for a multitude of services to individuals and communities within the County. These services include: 1) a law enforcement system; 2) justice-related services; 3) extensive regulatory services to ensure public and environmental protection; 4) various health, welfare, and social services; 5) diverse recreational and cultural programs; and 6) essential government services. Changes are detailed by department within the Budget Summaries section of this document.

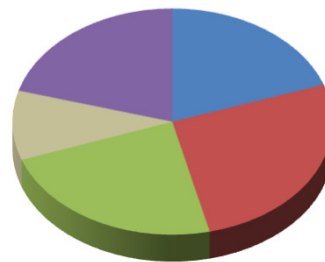
The figures displayed on this page reflect the revenues and expenditures of general County operations as if they were one large department. This display does not include certain non-program expenditures and revenues that are included in the budget for accounting purposes. Inclusion of such amounts increases the budget and gives the impression that more County resources are actually available. These amounts, totaling \$1.6 billion, artificially inflate the budget by approximately 6.7 percent, resulting in an operating budget of \$25.9 billion.






**GENERAL COUNTY  
REQUIREMENTS: \$24.3 Billion**



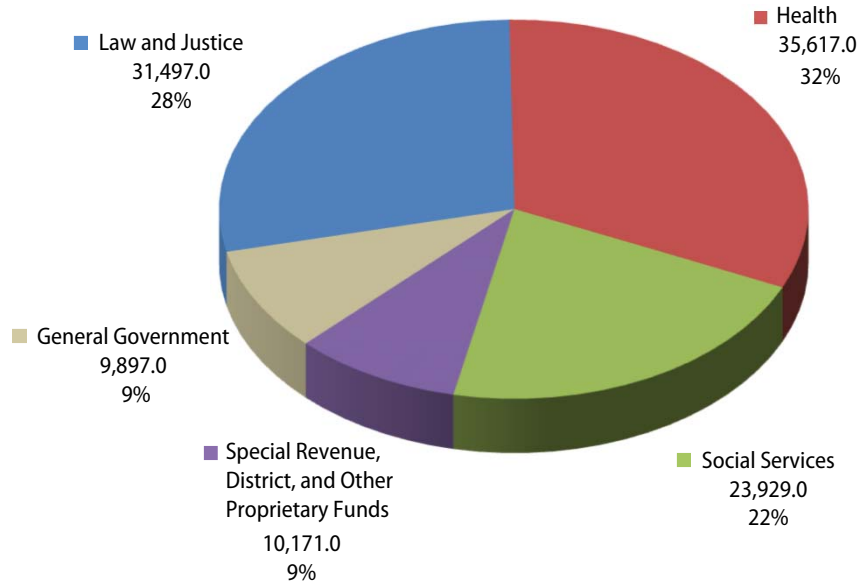
	Social Services	29%
	Health	34%
	Public Protection	24%
	Other	13%

**GENERAL COUNTY  
RESOURCES: \$24.3 Billion**



	Property Taxes	23%
	State Assistance	26%
	Federal Assistance	20%
	Other	11%
	Charges for Services	20%

**BUDGETED POSITIONS  
BY MAJOR FUNCTIONAL GROUP**  
TOTAL BUDGETED POSITIONS = 111,111.0



The 2018-19 Recommended Budget provides funding for 111,111.0 budgeted full-time equivalent positions, which represents an increase of 477.0 from the 2017-18 level of 110,634.0. As depicted in the chart, approximately 82 percent of the budgeted positions in the County are in the health, law and justice, and social services groups.

The major changes in budgeted positions are attributable to the following:

- Children and Family Services - increase of 102.0 primarily to implement the Continuum of Care Reform (CCR) and the Resource Family Approval programs.
- Health Services/Hospital Enterprise - increase of 237.0 primarily to implement the second phase of a three-year plan to supplement the number of nursing attendant personnel needed to support patient care, establish two new Patient-Centered Medical Homes, and reduce the use of contracted services.
- LA County Library - increase of 25.0 due to the conversion of part-time temporary positions to part-time permanent positions.
- Mental Health - increase of 35.0 to provide prevention and early intervention services to residents in permanent supportive housing, as well as support the implementation of the CCR and other programs within the department.
- Parks and Recreation - increase of 39.0 to support the Parks After Dark program.
- Probation - increase of 22.0 primarily to support the California Community Corrections Performance Incentives Act of 2009 (SB 678) program.
- Other - net increase of 17.0 in the remaining departments to support various programs within the County.

## Recommended Budgeted Positions

FUND	ORGANIZATION NAME	BUDGET FISCAL YEAR 2017-18	RECOMMENDED FISCAL YEAR 2018-19	NET CHANGE
GENERAL FUND	AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES	400.0	395.0	(5.0)
	ALTERNATE PUBLIC DEFENDER	334.0	334.0	0.0
	ANIMAL CARE AND CONTROL	441.0	442.0	1.0
	ASSESSOR	1,439.0	1,433.0	(6.0)
	AUDITOR-CONTROLLER	621.0	620.0	(1.0)
	BEACHES AND HARBORS	303.0	305.0	2.0
	BOARD OF SUPERVISORS	464.0	470.0	6.0
	CHIEF EXECUTIVE OFFICER	495.0	499.0	4.0
	CHILD SUPPORT SERVICES	1,503.0	1,478.0	(25.0)
	CHILDREN AND FAMILY SERVICES - ADMINISTRATION	9,397.0	9,499.0	102.0
	CONSUMER AND BUSINESS AFFAIRS	117.0	118.0	1.0
	COUNTY COUNSEL	656.0	658.0	2.0
	DISTRICT ATTORNEY	2,216.0	2,222.0	6.0
	GRAND JURY	5.0	5.0	0.0
	HEALTH AGENCY	0.0	1.0	1.0
	HEALTH SERVICES - AMBULATORY CARE NETWORK	0.0	2,312.0	2,312.0
	HEALTH SERVICES - HEALTH SERVICES ADMINISTRATION	2,053.0	2,024.0	(29.0)
	HEALTH SERVICES - INTEGRATED CORRECTIONAL HEALTH SERVICES	2,095.0	2,095.0	0.0
	HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES	251.0	251.0	0.0
	HEALTH SERVICES - MANAGED CARE SERVICES	316.0	317.0	1.0
	HUMAN RESOURCES	425.0	427.0	2.0
	INTERNAL SERVICES	2,183.0	2,172.0	(11.0)
	MEDICAL EXAMINER - CORONER	248.0	248.0	0.0
	MENTAL HEALTH	5,320.0	5,355.0	35.0
	MILITARY AND VETERANS AFFAIRS	40.0	40.0	0.0
	MUSEUM OF ART	36.0	34.0	(2.0)
	MUSEUM OF NATURAL HISTORY	11.0	9.0	(2.0)
	PARKS AND RECREATION	1,628.0	1,667.0	39.0
	PROBATION	6,597.0	6,619.0	22.0
	PUBLIC DEFENDER	1,159.0	1,159.0	0.0
	PUBLIC HEALTH	0.0	4,844.0	4,844.0
	PUBLIC HEALTH - ANTELOPE VALLEY REHAB CENTERS	108.0	0.0	(108.0)
	PUBLIC HEALTH - CHILDREN'S MEDICAL SERVICES	917.0	0.0	(917.0)
	PUBLIC HEALTH - DIVISION OF HIV AND STD PROGRAMS	231.0	0.0	(231.0)
	PUBLIC HEALTH - PUBLIC HEALTH PROGRAMS	3,229.0	0.0	(3,229.0)
	PUBLIC HEALTH - SUBSTANCE ABUSE PREVENTION AND CONTROL	344.0	0.0	(344.0)
	PUBLIC SOCIAL SERVICES - ADMINISTRATION	13,820.0	13,824.0	4.0
	REGIONAL PLANNING	201.0	203.0	2.0
	REGISTRAR-RECORDER AND COUNTY CLERK	1,075.0	1,072.0	(3.0)
	SHERIFF	18,222.0	18,224.0	2.0
	TREASURER AND TAX COLLECTOR	531.0	531.0	0.0
	TRIAL COURT OPERATIONS	50.0	50.0	0.0
	WORKFORCE DEVELOPMENT, AGING AND COMMUNITY SERVICES - ADMIN	555.0	566.0	11.0
	<b>TOTAL GENERAL FUND</b>	<b>80,036.0</b>	<b>82,522.0</b>	<b>2,486.0</b>

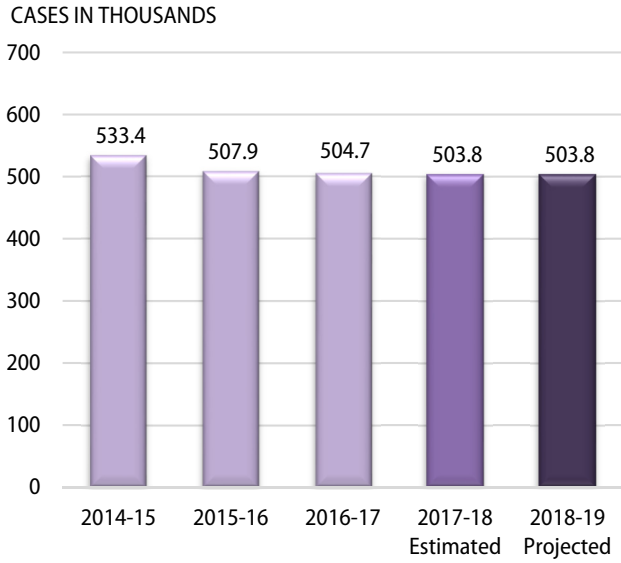


RECOMMENDED BUDGETED POSITIONS  
General Information

FUND	ORGANIZATION NAME	BUDGET FISCAL YEAR 2017-18	RECOMMENDED FISCAL YEAR 2018-19	NET CHANGE
<b>HOSPITAL ENTERPRISE FUNDS</b>	HARBOR CARE SOUTH	5,948.0	5,383.0	(565.0)
	LAC+USC MEDICAL CENTER	9,251.0	8,570.0	(681.0)
	OLIVE VIEW-UCLA MEDICAL CENTER	3,633.0	2,832.0	(801.0)
	RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER	1,634.0	1,633.0	(1.0)
	<b>TOTAL HOSPITAL ENTERPRISE FUNDS</b>	<b>20,466.0</b>	<b>18,418.0</b>	<b>(2,048.0)</b>
<b>TOTAL GENERAL FUND AND HOSPITAL ENTERPRISE</b>		<b>100,502.0</b>	<b>100,940.0</b>	<b>438.0</b>
<b>INTERNAL SERVICE FUND</b>	PUBLIC WORKS	4,154.0	4,154.0	0.0
	<b>TOTAL INTERNAL SERVICE FUND</b>	<b>4,154.0</b>	<b>4,154.0</b>	<b>0.0</b>
<b>TOTAL OTHER PROPRIETARY FUNDS</b>		<b>4,154.0</b>	<b>4,154.0</b>	<b>0.0</b>
<b>SPECIAL DISTRICT FUNDS</b>	FIRE DEPARTMENT	4,670.0	4,684.0	14.0
	<b>TOTAL SPECIAL DISTRICT FUNDS</b>	<b>4,670.0</b>	<b>4,684.0</b>	<b>14.0</b>
<b>SPECIAL REVENUE FUNDS</b>	LA COUNTY LIBRARY	1,308.0	1,333.0	25.0
	<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>1,308.0</b>	<b>1,333.0</b>	<b>25.0</b>
<b>TOTAL ALL FUNDS</b>		<b>110,634.0</b>	<b>111,111.0</b>	<b>477.0</b>

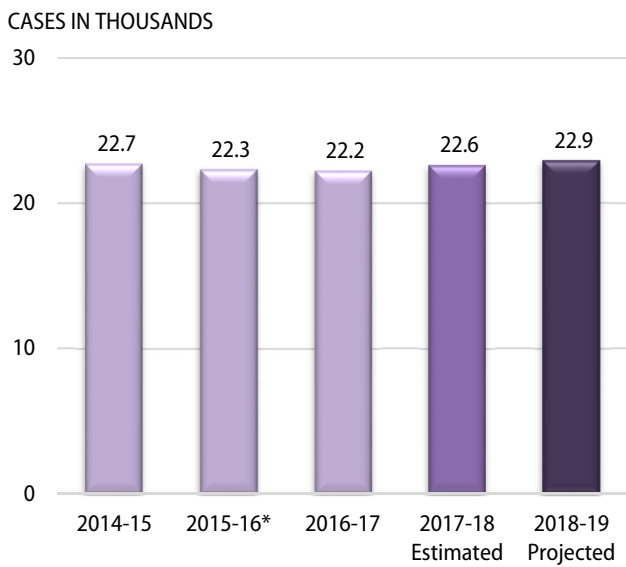
## CHILDREN AND FAMILY SERVICES

### CHILD PROTECTIVE SERVICES



Child protective services caseloads reflect mandated emergency response, family maintenance and reunification, and permanent placement services.

### ADOPTIONS

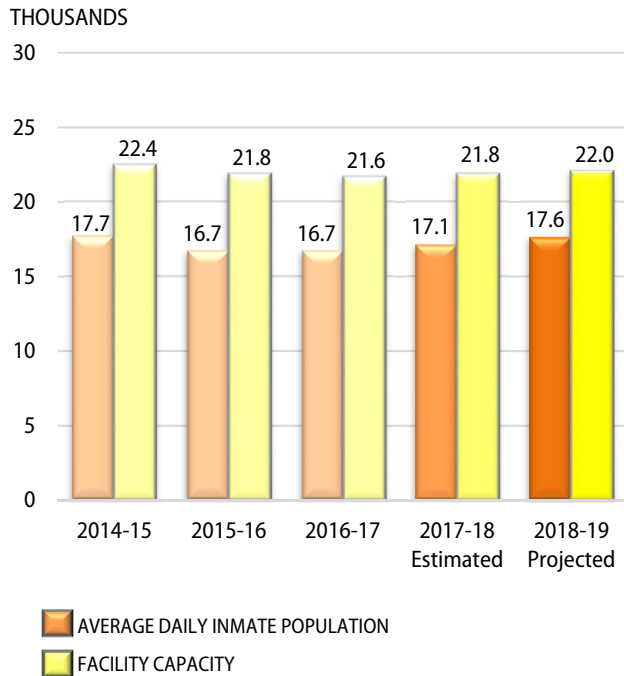


Adoption caseloads represent the average number of families receiving adoption assistance payments.

\* Revised from the previous publication.

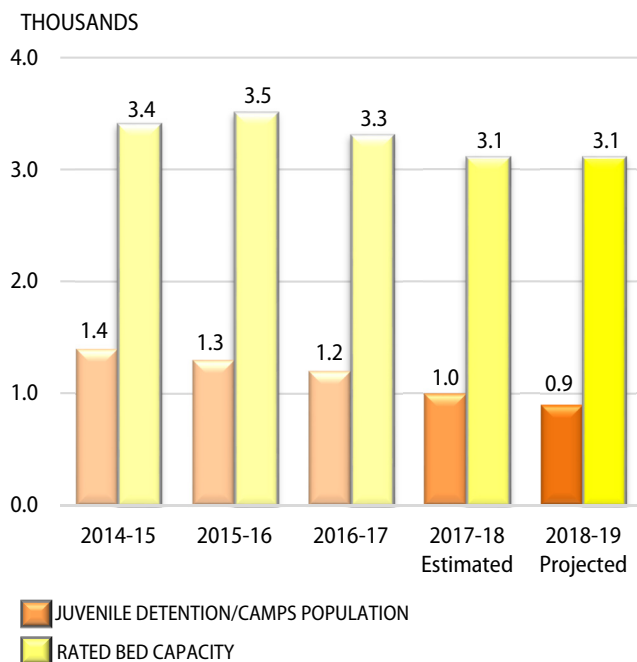
## DETENTION POPULATION

### SHERIFF INMATE POPULATION



The Sheriff's inmate population, which includes both pre-sentenced and sentenced inmates, is housed in seven custody facilities: Men's Central Jail, Twin Towers Correctional Facility, Century Regional Detention Facility, North County Correctional Facility, North Facility, South Facility, and East Facility. It should be noted the East Facility currently houses approximately 80 fire camp inmates. The estimated average length of stay that an inmate will spend in jail in 2017-18 will increase to 62.2 days, compared to an average of 60.7 days in 2016-17. For 2018-19, the projected average length of stay is expected to decrease to 60.6 days, based on the average length of stay from the previous five years.

### PROBATION JUVENILE HALLS/ CAMPS POPULATION

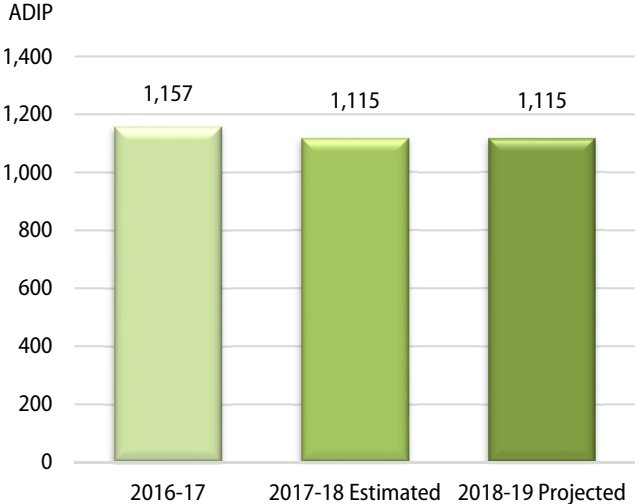


The juvenile hall population is comprised of minors (generally under the age of 18 years), who are awaiting adjudication and disposition of legal matters as well as for various post-disposition matters, in three separate facilities: Central, Los Padrinos and Barry J. Nidorf.

The Residential Treatment Services Bureau provides a safe, secure, and therapeutic residential environment for youth in the Probation Camps. The youth are exposed to a rehabilitative camp experience, which leads to successful reentry into the community and reduces recidivism. Youth are ordered to a camp commitment by the Juvenile Court for an average of 26 weeks. The estimated 2017-18 and projected 2018-19 figures reflect five camps that are temporarily closed.

**HEALTH SERVICES**

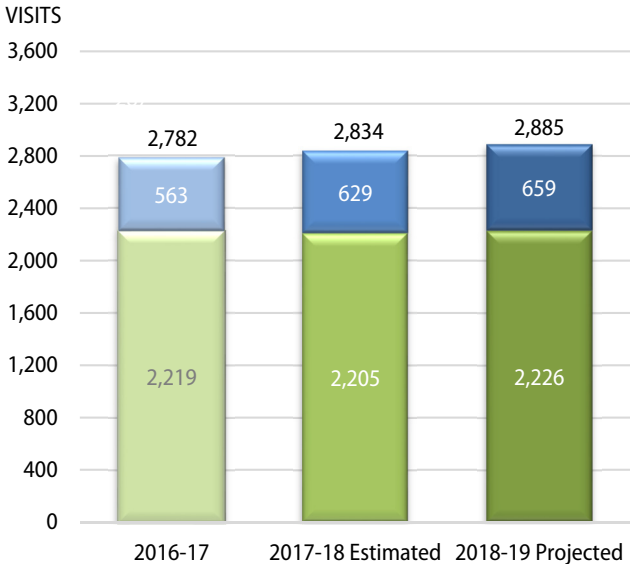
**AVERAGE DAILY INPATIENT CENSUS**



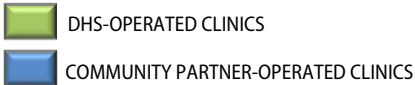
In FY 2016-17, the Department of Health Services (DHS) completed its transition to utilize data from its new electronic health record system, Online Real-Time Centralized Health Information Database (ORCHID). The current charts reflect FY 2016-17 and future years in order to show comparable workload data.

DHS’ average daily inpatient census is decreasing due to coordinated efforts to provide patient care in more appropriate and less costly venues, rather than in traditional emergency room or inpatient hospital settings.

**OUTPATIENT VISITS**

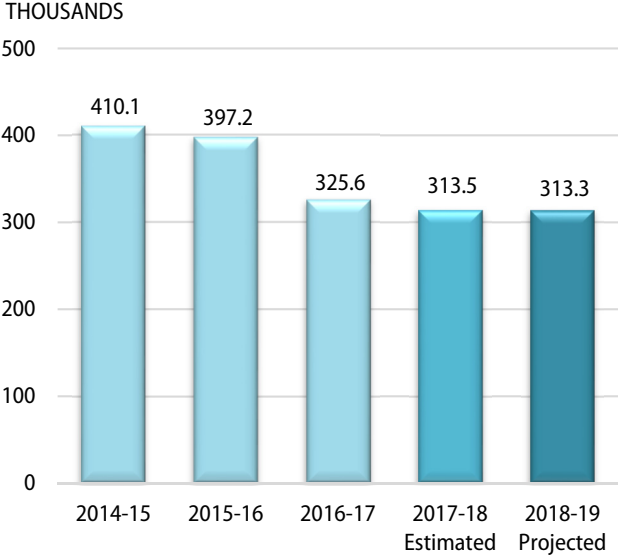


DHS’ outpatient visits, including visits at DHS clinics and contracted Community Partner clinics, are increasing, as the Department continues to increase access to care and provide more outpatient visits by expanding the number of primary care medical homes, thereby reducing costly hospital inpatient care and emergency room visits. DHS’ goals and Medi-Cal 2020 program incentives have encouraged the Department to provide care in more appropriate settings, such as primary and preventative care.



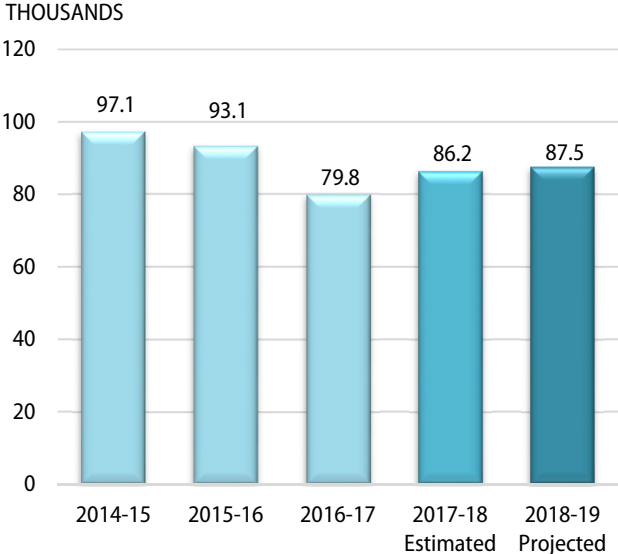
## PUBLIC ASSISTANCE

### CalWORKs



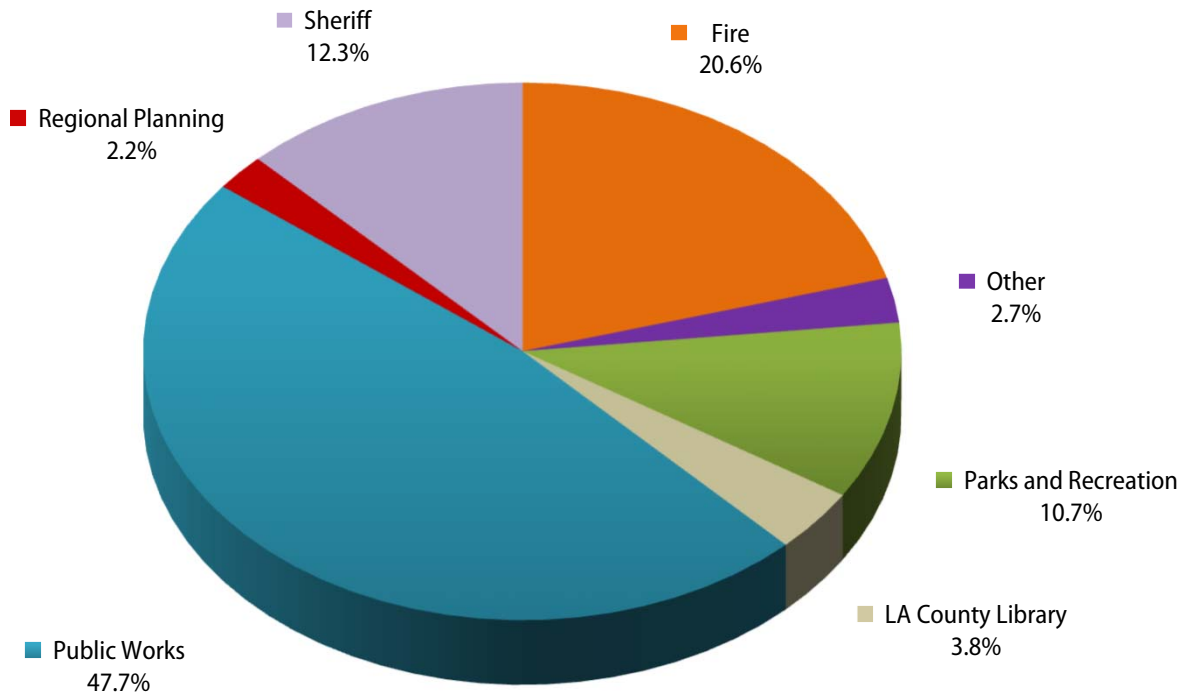
The Federal Temporary Assistance for Needy Families (TANF) block grant program is authorized under Title IV of the Social Security Act. It replaced the Aid to Families with Dependent Children (AFDC) entitlement program, among others. In California, TANF requirements are administered under Division 9, Part 3, Chapter 2 of the Welfare and Institutions Code, as the California Work Opportunities and Responsibility to Kids (CalWORKs) program. The CalWORKs program provides temporary financial support and supportive services to eligible adults with children to enable them to transition from welfare to work and achieve economic self-sufficiency. This chart reflects the average number of persons aided each month by fiscal year.

### INDIGENT AID



Indigent Aid, a State-mandated program administered by counties, is defined by Section 17000 of the Welfare and Institutions Code. The Indigent Aid Program provides financial assistance to indigents who are ineligible for other State and federal assistance programs. This program also provides emergency assistance to individuals and families in temporary need. This chart reflects the average number of persons aided each month by fiscal year.

**UNINCORPORATED AREA SERVICES PROGRAM SUMMARY**  
**GROSS APPROPRIATION: \$1,468.7 Million**



		<b>Amounts in Millions</b>
<span style="color: #0070C0;">■</span>	Public Works - Public Works Services	\$ 701.3
<span style="color: #FF8C00;">■</span>	Fire - Regional Operations	302.4
<span style="color: #9966CC;">■</span>	Sheriff - Patrol Services	180.4
<span style="color: #70AD47;">■</span>	Parks and Recreation - Parks Services	157.2
<span style="color: #C0C090;">■</span>	LA County Library - Library Services	55.5
<span style="color: #CC0000;">■</span>	Regional Planning - Planning and Land Use Regulation Services	32.1
<span style="color: #6A329F;">■</span>	Other:	39.8
	Animal Care and Control - Animal Services	16.1
	Beaches and Harbors - Marina del Rey	3.2
	Chief Executive Office - Unincorporated Area Services	2.0
	County Counsel - Code Enforcement	3.1
	District Attorney - Citizens' Option for Public Safety (COPS) Program	0.5
	Public Health - Environmental Health Services	3.9
	Treasurer and Tax Collector - Business License Services	2.6
	Workforce Development, Aging and Community Services - Community and Senior Centers	8.4

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## Reader's Guide to Understanding the Budget

The Recommended Budget contains the proposed financial and operating plan for the County for the fiscal year, which runs from July 1 to June 30. The following general outline is designed to assist the reader in understanding the information presented in each document. Additional information related to the County and its operations and services can be obtained via its Internet website at <http://lacounty.gov>.

### THE GOVERNING BODY

A five-member, elected Board of Supervisors that has legislative and executive authority governs the County, a political subdivision of the State of California.

### FINANCIAL STRUCTURE AND OPERATIONS

To secure uniform accounting standards among California's 58 counties, the State Controller provides administrative directives and recommends practices and procedures relating to the form and content of the annual County Budget. In accordance with State direction, the County uses a modified accrual basis of accounting, and organizes and operates that system on a fund basis. Funds are separate legal or fiscal entities by which resources are allocated and controlled. The County Budget has seven major types of funds:

#### I. General Fund

The General Fund is the principal fund and finances most governmental operations that are general in purpose and not included in another fund.

#### II. Enterprise Funds

Enterprise Funds account for the operations of governmental units where the users of the services include the general public, and the costs of providing such services are financed primarily by user charges, similar to a private business. Examples are the Hospital Enterprise Funds.

#### III. Special Revenue Funds

Special Revenue Funds account for the proceeds of revenue sources that must be spent for specific purposes. Examples are the Child Abuse and Neglect Prevention Program Fund and Sheriff Processing Fee Fund.

#### IV. Capital Project Special Funds

Capital Project Special Funds account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds). Examples are the General Facility Capital Improvement Fund and Marina Replacement Accumulated Capital Outlay Fund.

#### V. Special District Funds

Special District Funds, financed by specific taxes and assessments, are separate legal entities that provide public improvements and services to benefit targeted properties and residents. Examples are the Garbage Disposal Districts and the Sewer Maintenance Districts.

#### VI. Other Proprietary Funds

Other Proprietary Funds account for financing goods and services provided by one department to another department, or by a department to another governmental unit, on a cost-reimbursement basis. An example is the Public Works Internal Service Fund.

#### VII. Agency Fund

Agency Fund includes the Community Development Commission and Housing Authority, which are under the control of the Board but are separate legal entities.

## **VOLUME ONE**

### **TRANSMITTAL LETTER**

The Transmittal Letter provides an overview of the Chief Executive Officer's Recommended Budget. The letter includes a summary of the key countywide recommendations reflected in the budget and provides a discussion of funding recommendations for major County program areas. The letter also outlines the legal requirements and process for adopting both a Recommended and Final County Budget.

### **BUDGET SUMMARIES**

The Budget Summaries section provides information about each budget unit. The following information is included in this section for each department:

- Budget Summary
- Mission Statement
- Budget Message
- Critical/Strategic Planning Initiatives
- Changes From Prior Year Budget
- Unmet Needs (*as applicable*)
- Budget Detail
- Program Summary (*as applicable*)
- Organization Chart

## **VOLUME TWO**

### **BUDGET DETAIL SCHEDULES**

The Budget Detail Schedules section displays appropriation by budget unit by object (and in some cases, object class) and provides the Auditor-Controller with budgetary control over expenditures and future financial commitments during the fiscal year. This section is separated into six subsections: Capital Projects/Refurbishments, Special Revenue Funds, Capital Project Special Funds, Special District Funds, Other Proprietary Funds, and Agency Fund.

### **BUDGET SUMMARY SCHEDULES**

These schedules provide summary information on financing sources and uses.

### **AUDITOR-CONTROLLER SCHEDULES**

These schedules provide summary and detailed countywide financing source and use information necessary to meet mandated State Controller requirements.



# COUNTY OF LOS ANGELES

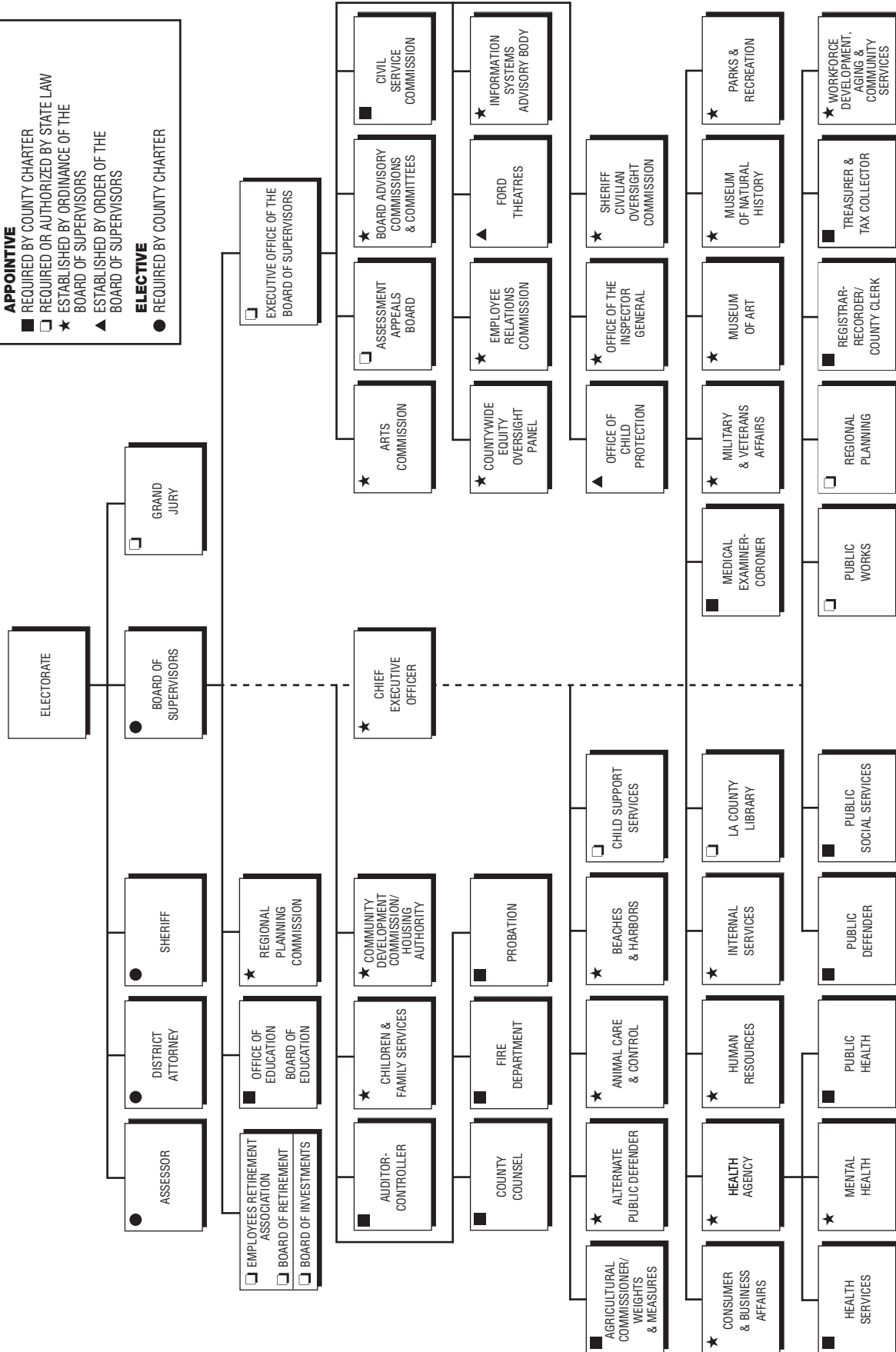
**LEGEND**

**APPOINTIVE**

- REQUIRED BY COUNTY CHARTER
- REQUIRED OR AUTHORIZED BY STATE LAW
- ★ ESTABLISHED BY ORDINANCE OF THE BOARD OF SUPERVISORS

**ELECTIVE**

- ▲ ESTABLISHED BY ORDER OF THE BOARD OF SUPERVISORS
- REQUIRED BY COUNTY CHARTER





# Budget Summaries

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## Affordable Housing

### Affordable Housing Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 110,825.00	\$ 539,000	\$ 289,000	\$ 1,200,000	\$ 900,000	\$ 611,000
OTHER CHARGES	21,425,000.00	40,175,000	40,425,000	59,225,000	44,525,000	4,100,000
<b>GROSS TOTAL</b>	<b>\$ 21,535,825.00</b>	<b>\$ 40,714,000</b>	<b>\$ 40,714,000</b>	<b>\$ 60,425,000</b>	<b>\$ 45,425,000</b>	<b>\$ 4,711,000</b>
<b>NET TOTAL</b>	<b>\$ 21,535,825.00</b>	<b>\$ 40,714,000</b>	<b>\$ 40,714,000</b>	<b>\$ 60,425,000</b>	<b>\$ 45,425,000</b>	<b>\$ 4,711,000</b>
<b>NET COUNTY COST</b>	<b>\$ 21,535,825.00</b>	<b>\$ 40,714,000</b>	<b>\$ 40,714,000</b>	<b>\$ 60,425,000</b>	<b>\$ 45,425,000</b>	<b>\$ 4,711,000</b>

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

### Mission Statement

The Affordable Housing budget unit was established pursuant to an October 27, 2015 Board motion to provide funding for the development and preservation of affordable housing, including funding for support services such as rental assistance, rapid re-housing, shared housing, and move-in assistance.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects continued funding for affordable housing efforts.

The Recommended Budget also includes \$425,000 for various operational and maintenance expenditures related to certain public housing units in the unincorporated areas of South Los Angeles.

### Critical/Strategic Planning Initiatives

Program goals continue to focus on funding the development of affordable housing and its related support services within the County.

## Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>40,714,000</b>	<b>0</b>	<b>0</b>	<b>40,714,000</b>	<b>0.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Affordable Housing:</b> Reflects an increase in ongoing (\$15.0 million) and one-time (\$15.0 million) funding to support the development of affordable housing.	30,000,000	--	--	30,000,000	--
<b><i>Other Changes</i></b>					
<b>1. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for consultant services and affordable housing.	(25,289,000)	--	--	(25,289,000)	--
<b>Total Changes</b>	<b>4,711,000</b>	<b>0</b>	<b>0</b>	<b>4,711,000</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>45,425,000</b>	<b>0</b>	<b>0</b>	<b>45,425,000</b>	<b>0.0</b>

## Unmet Needs

An additional \$15.0 million in funding is required in FY 2018-19 and will be addressed in future budget phases.

**AFFORDABLE HOUSING BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
<b>SERVICES &amp; SUPPLIES</b>						
CONTRACTED PROGRAM SERVICES	\$ 0.00	\$ 539,000	\$ 289,000	\$ 1,200,000	\$ 900,000	\$ 611,000
PROFESSIONAL SERVICES	110,825.00	0	0	0	0	0
TOTAL S & S	110,825.00	539,000	289,000	1,200,000	900,000	611,000
<b>OTHER CHARGES</b>						
CONT TO NON COUNTY AGENCIES	21,425,000.00	40,175,000	40,425,000	59,225,000	44,525,000	4,100,000
TOTAL OTH CHARGES	21,425,000.00	40,175,000	40,425,000	59,225,000	44,525,000	4,100,000
<b>GROSS TOTAL</b>	<b>\$ 21,535,825.00</b>	<b>\$ 40,714,000</b>	<b>\$ 40,714,000</b>	<b>\$ 60,425,000</b>	<b>\$ 45,425,000</b>	<b>\$ 4,711,000</b>
<b>NET TOTAL</b>	<b>\$ 21,535,825.00</b>	<b>\$ 40,714,000</b>	<b>\$ 40,714,000</b>	<b>\$ 60,425,000</b>	<b>\$ 45,425,000</b>	<b>\$ 4,711,000</b>
<b>NET COUNTY COST</b>	<b>\$ 21,535,825.00</b>	<b>\$ 40,714,000</b>	<b>\$ 40,714,000</b>	<b>\$ 60,425,000</b>	<b>\$ 45,425,000</b>	<b>\$ 4,711,000</b>

## Departmental Program Summary

### 1. Affordable Housing

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	45,425,000	--	--	45,425,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	45,425,000	--	--	45,425,000	--

**Authority:** Non-mandated, discretionary program.

This program was established pursuant to an October 27, 2015 Board motion to provide funding for the development and preservation of affordable housing, including funding for support services such as rental assistance, rapid re-housing, shared housing, and move-in assistance. This program also supports various operational and maintenance expenditures related to certain public housing units in the unincorporated areas of South Los Angeles.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	45,425,000	0	0	45,425,000	0.0

## Agricultural Commissioner/Weights and Measures

Kurt E. Floren, Agricultural Commissioner/Director of Weights and Measures

### Agricultural Commissioner/Weights and Measures Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 32,153,362.24	\$ 32,194,000	\$ 33,764,000	\$ 35,519,000	\$ 35,379,000	\$ 1,615,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 34,712,894.22	\$ 36,628,000	\$ 39,410,000	\$ 40,512,000	\$ 40,379,000	\$ 969,000
SERVICES & SUPPLIES	7,149,959.38	8,034,000	8,034,000	8,236,000	8,229,000	195,000
OTHER CHARGES	190,515.67	310,000	310,000	343,000	343,000	33,000
CAPITAL ASSETS - EQUIPMENT	937,417.98	1,685,000	1,685,000	1,227,000	1,227,000	(458,000)
<b>GROSS TOTAL</b>	\$ 42,990,787.25	\$ 46,657,000	\$ 49,439,000	\$ 50,318,000	\$ 50,178,000	\$ 739,000
INTRAFUND TRANSFERS	(501,138.66)	(514,000)	(492,000)	(491,000)	(491,000)	1,000
<b>NET TOTAL</b>	\$ 42,489,648.59	\$ 46,143,000	\$ 48,947,000	\$ 49,827,000	\$ 49,687,000	\$ 740,000
<b>NET COUNTY COST</b>	\$ 10,336,286.35	\$ 13,949,000	\$ 15,183,000	\$ 14,308,000	\$ 14,308,000	\$ (875,000)
BUDGETED POSITIONS	392.0	400.0	400.0	396.0	395.0	(5.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		PROTECTION INSPECTION	

### Mission Statement

To protect the environment, the agricultural industry, consumers, and business operators through effective enforcement of federal and State laws and County ordinances in the areas of health, safety, and consumer concerns of County residents. Agricultural Commissioner/Weights and Measures' (ACWM) highly diverse public services include ensuring the safe and wholesome supply of food and water; protecting consumers and businesses from fraud; preventing the misuse of pesticides; managing and excluding pests; minimizing fire hazards from weeds and brush; and providing useful consumer and agricultural information.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects a net County cost (NCC) decrease of \$0.9 million primarily due to the removal of prior-year funding provided for one-time start-up costs in the Cannabis Cultivation Program. The Recommended Budget also reflects the addition of 1.0 revenue-offset position in the Administrative Services Bureau offset by the deletion of 6.0 positions in the Environmental Protection Bureau for the Cannabis Cultivation Program.

### Critical/Strategic Planning Initiatives

The Department continues to:

- Pursue opportunities to increase revenue and funding sources through proactive involvement in legislation and regulation development, coordination with administrators and management of the California Department of Food and Agriculture (CDFA) and California Department of Pesticide Regulation to influence program funding and levels of local support, and coordination with statewide partners to secure enhancements in federal funds;
- Improve efforts to achieve Goal III of the County's Strategic Plan to Realize Tomorrow's Government Today through ongoing employee development, specifically departmental managers. ACWM managers are encouraged to participate in the Executive Development Leadership and the Management Development programs. To date, ACWM has six Executive Development Leadership Program graduates and two Management Development Program graduates; and
- Maintain focus on recruitment efforts to attract qualified and skilled applicants to fill inspector positions to ensure environmental and public safety, provide mandated and increased protections to consumers and businesses, and provide protection to the environment, native plant life, and the agricultural industry.

**Changes From 2017-18 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2017-18 Final Adopted Budget</b>	<b>49,439,000</b>	<b>492,000</b>	<b>33,764,000</b>	<b>15,183,000</b>	<b>400.0</b>
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	709,000	--	172,000	537,000	--
<b>2. Unavoidable Costs:</b> Reflects changes in workers' compensation, long-term disability, and unemployment insurance due to anticipated benefit increases, escalating medical cost trends, and historical experience.	342,000	--	342,000	--	--
<b>3. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	251,000	--	65,000	186,000	--
<b>4. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	225,000	--	59,000	166,000	--
<b>5. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Cannabis Cultivation Program and vehicle replacements.	(2,045,000)	--	(257,000)	(1,788,000)	(6.0)
<b>6. Administration Services Bureau:</b> Reflects the addition of 1.0 position in the Administrative Services Bureau offset by revenue.	71,000	--	71,000	--	1.0
<b>7. Various Programs:</b> Reflects various realignments of appropriation, intrafund transfers, and revenue based on historical trends, collections, current operations, and changing needs of the Department.	1,153,000	(1,000)	1,154,000	--	--
<b>8. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	33,000	--	9,000	24,000	--
<b>Total Changes</b>	<b>739,000</b>	<b>(1,000)</b>	<b>1,615,000</b>	<b>(875,000)</b>	<b>(5.0)</b>
<b>2018-19 Recommended Budget</b>	<b>50,178,000</b>	<b>491,000</b>	<b>35,379,000</b>	<b>14,308,000</b>	<b>395.0</b>



**AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
AGRICULTURAL SERVICES	\$ 12,408,409.16	\$ 12,400,000	\$ 14,184,000	\$ 14,325,000	\$ 14,325,000	\$ 141,000
BUSINESS LICENSES	8,378,366.00	8,400,000	8,100,000	8,300,000	8,300,000	200,000
CHARGES FOR SERVICES - OTHER	3,089,040.54	3,188,000	4,364,000	4,364,000	4,364,000	0
LEGAL SERVICES	620,747.18	499,000	499,000	623,000	623,000	124,000
MISCELLANEOUS	429,694.71	464,000	464,000	464,000	464,000	0
OTHER SALES	(170.40)	3,000	3,000	3,000	3,000	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	279,199.77	300,000	300,000	300,000	300,000	0
SALE OF CAPITAL ASSETS	74,078.80	23,000	0	0	0	0
STATE - OTHER	94,706.50	217,000	217,000	217,000	217,000	0
STATE AID - AGRICULTURE	6,779,289.98	6,700,000	5,633,000	6,923,000	6,783,000	1,150,000
<b>TOTAL REVENUE</b>	<b>\$ 32,153,362.24</b>	<b>\$ 32,194,000</b>	<b>\$ 33,764,000</b>	<b>\$ 35,519,000</b>	<b>\$ 35,379,000</b>	<b>\$ 1,615,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 21,006,797.85	\$ 21,599,000	\$ 24,693,000	\$ 24,961,000	\$ 24,870,000	\$ 177,000
CAFETERIA BENEFIT PLANS	5,552,459.74	5,744,000	6,003,000	6,054,000	6,039,000	36,000
COUNTY EMPLOYEE RETIREMENT	3,250,340.34	3,881,000	3,887,000	4,084,000	4,067,000	180,000
DENTAL INSURANCE	120,324.03	125,000	71,000	71,000	71,000	0
DEPENDENT CARE SPENDING ACCOUNTS	62,927.75	55,000	47,000	47,000	47,000	0
DISABILITY BENEFITS	167,162.46	162,000	169,000	145,000	144,000	(25,000)
FICA (OASDI)	308,409.31	327,000	300,000	302,000	301,000	1,000
HEALTH INSURANCE	647,436.51	759,000	388,000	827,000	827,000	439,000
LIFE INSURANCE	65,301.20	65,000	38,000	38,000	38,000	0
OTHER EMPLOYEE BENEFITS	(600.00)	5,000	5,000	5,000	5,000	0
RETIREE HEALTH INSURANCE	2,013,768.00	2,307,000	2,307,000	2,532,000	2,532,000	225,000
SAVINGS PLAN	137,636.17	224,000	224,000	224,000	220,000	(4,000)
THRIFT PLAN (HORIZONS)	631,878.38	655,000	464,000	453,000	449,000	(15,000)
UNEMPLOYMENT INSURANCE	35,909.00	67,000	67,000	86,000	86,000	19,000
WORKERS' COMPENSATION	713,143.48	653,000	747,000	683,000	683,000	(64,000)
<b>TOTAL S &amp; E B</b>	<b>34,712,894.22</b>	<b>36,628,000</b>	<b>39,410,000</b>	<b>40,512,000</b>	<b>40,379,000</b>	<b>969,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	831,087.56	736,000	736,000	736,000	736,000	0
AGRICULTURAL	677,954.37	1,082,000	1,082,000	1,082,000	1,082,000	0
CLOTHING & PERSONAL SUPPLIES	76,200.56	70,000	70,000	70,000	70,000	0
COMMUNICATIONS	92,019.51	270,000	270,000	280,000	280,000	10,000
COMPUTING-MAINFRAME	11,672.01	10,000	10,000	10,000	10,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	505,570.15	179,000	179,000	286,000	286,000	107,000
COMPUTING-PERSONAL	143,325.66	169,000	169,000	169,000	169,000	0
CONTRACTED PROGRAM SERVICES	0.00	260,000	260,000	260,000	260,000	0
HOUSEHOLD EXPENSE	41,702.48	28,000	28,000	28,000	28,000	0
INFORMATION TECHNOLOGY SERVICES	23,557.70	208,000	208,000	208,000	208,000	0
INFORMATION TECHNOLOGY-SECURITY	0.00	50,000	50,000	50,000	50,000	0
INSURANCE	12,022.00	6,000	6,000	6,000	6,000	0
MAINTENANCE - BUILDINGS & IMPRV	524,743.08	236,000	236,000	336,000	336,000	100,000

**AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE - EQUIPMENT	90,488.80	107,000	107,000	107,000	107,000	0
MEDICAL DENTAL & LAB SUPPLIES	13,855.47	15,000	15,000	15,000	15,000	0
MEMBERSHIPS	5,265.00	11,000	11,000	11,000	11,000	0
MISCELLANEOUS EXPENSE	113,892.62	66,000	66,000	66,000	66,000	0
OFFICE EXPENSE	247,909.16	303,000	303,000	278,000	271,000	(32,000)
PROFESSIONAL SERVICES	173,058.91	379,000	379,000	379,000	379,000	0
PUBLICATIONS & LEGAL NOTICE	0.00	6,000	6,000	6,000	6,000	0
RENTS & LEASES - BLDG & IMPRV	329,964.29	167,000	167,000	167,000	167,000	0
RENTS & LEASES - EQUIPMENT	48,651.39	0	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	81,955.58	114,000	114,000	114,000	114,000	0
SPECIAL DEPARTMENTAL EXPENSE	12,159.53	48,000	48,000	48,000	48,000	0
TECHNICAL SERVICES	1,190,012.18	1,228,000	1,228,000	1,228,000	1,228,000	0
TELECOMMUNICATIONS	568,211.86	438,000	438,000	438,000	438,000	0
TRAINING	68,283.40	114,000	114,000	114,000	114,000	0
TRANSPORTATION AND TRAVEL	1,056,650.97	1,455,000	1,455,000	1,465,000	1,465,000	10,000
UTILITIES	209,745.14	279,000	279,000	279,000	279,000	0
<b>TOTAL S &amp; S</b>	<b>7,149,959.38</b>	<b>8,034,000</b>	<b>8,034,000</b>	<b>8,236,000</b>	<b>8,229,000</b>	<b>195,000</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	31,486.26	150,000	150,000	150,000	150,000	0
RET-OTHER LONG TERM DEBT	158,374.06	160,000	160,000	193,000	193,000	33,000
TAXES & ASSESSMENTS	655.35	0	0	0	0	0
<b>TOTAL OTH CHARGES</b>	<b>190,515.67</b>	<b>310,000</b>	<b>310,000</b>	<b>343,000</b>	<b>343,000</b>	<b>33,000</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	230,000	230,000	0	0	(230,000)
NON-MEDICAL LAB/TESTING EQUIP	46,246.41	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	891,171.57	1,455,000	1,455,000	1,227,000	1,227,000	(228,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>937,417.98</b>	<b>1,685,000</b>	<b>1,685,000</b>	<b>1,227,000</b>	<b>1,227,000</b>	<b>(458,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>937,417.98</b>	<b>1,685,000</b>	<b>1,685,000</b>	<b>1,227,000</b>	<b>1,227,000</b>	<b>(458,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 42,990,787.25</b>	<b>\$ 46,657,000</b>	<b>\$ 49,439,000</b>	<b>\$ 50,318,000</b>	<b>\$ 50,178,000</b>	<b>\$ 739,000</b>
INTRAFUND TRANSFERS	(501,138.66)	(514,000)	(492,000)	(491,000)	(491,000)	1,000
<b>NET TOTAL</b>	<b>\$ 42,489,648.59</b>	<b>\$ 46,143,000</b>	<b>\$ 48,947,000</b>	<b>\$ 49,827,000</b>	<b>\$ 49,687,000</b>	<b>\$ 740,000</b>
<b>NET COUNTY COST</b>	<b>\$ 10,336,286.35</b>	<b>\$ 13,949,000</b>	<b>\$ 15,183,000</b>	<b>\$ 14,308,000</b>	<b>\$ 14,308,000</b>	<b>\$ (875,000)</b>
BUDGETED POSITIONS	392.0	400.0	400.0	396.0	395.0	(5.0)

## Departmental Program Summary

### 1. Exotic Pest Detection

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	9,268,000	--	5,100,000	4,168,000	75.0
<i>Less Administration</i>	<i>1,898,000</i>	<i>--</i>	<i>16,000</i>	<i>1,882,000</i>	<i>--</i>
<b>Net Program Costs</b>	7,370,000	--	5,084,000	2,286,000	75.0

**Authority:** Mandated program – California Food and Agricultural Code (CFAC) Sections 401 and 5101.

Protect crops and home gardens from exotic insects known to be pests in other parts of the country or world through a detection trapping system.

### 2. Pesticide Training and Hazardous Materials Inventory Reporting

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	159,000	--	159,000	--	1.0
<i>Less Administration</i>	<i>26,000</i>	<i>--</i>	<i>--</i>	<i>26,000</i>	<i>--</i>
<b>Net Program Costs</b>	133,000	--	159,000	(26,000)	1.0

#### Pesticide Training

**Authority:** Non-mandated, discretionary program.

Provide training for private industry, County, and other governmental agencies whose employees handle pesticides.

#### Hazardous Materials Management Plan and Inventory Statement Program

**Authority:** Mandated Program – California Health and Safety Code (CHSC) Division 20, Chapter 6.95 Article 1.

Conduct inspections of agricultural handlers of hazardous materials and forward these inventories to the County Certified Unified Program Agency (CUPA) for review and incorporation into CUPA's business plan database.

### 3. Agricultural Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	312,000	--	299,000	13,000	3.0
<i>Less Administration</i>	<i>53,000</i>	<i>--</i>	<i>--</i>	<i>53,000</i>	<i>--</i>
<b>Net Program Costs</b>	259,000	--	299,000	(40,000)	3.0

**Authority:** Non-mandated, discretionary program.

Enforce Apiary laws and regulations. Provide direct services to the public to act as clearing house for other agencies providing service where the Department is unable to offer public outreach on apiary matters, and to make available a public education component. Conduct presentation for public, private, and governmental employees, fairs and seminars. Maintain the Africanized Honey Bee (AHB) Hotline. Respond to general public and private industry AHB infestation complaints by assessing and determining the appropriate course of action.

#### 4. Pesticide Use Regulation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	3,586,000	--	3,232,000	354,000	23.0
<i>Less Administration</i>	<i>633,000</i>	<i>--</i>	<i>17,000</i>	<i>616,000</i>	<i>--</i>
<b>Net Program Costs</b>	<b>2,953,000</b>	<b>--</b>	<b>3,215,000</b>	<b>(262,000)</b>	<b>23.0</b>

**Authority:** Mandated program – CFAC Sections 11501, 11501.5, 2272, and 2279.

Provide direct services, regulatory oversight and local administration of pesticide use enforcement, and develop an annual statistical report of the County’s agricultural production.

#### 5. Nursery and Seed

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	312,000	--	103,000	209,000	2.0
<i>Less Administration</i>	<i>53,000</i>	<i>--</i>	<i>--</i>	<i>53,000</i>	<i>--</i>
<b>Net Program Costs</b>	<b>259,000</b>	<b>--</b>	<b>103,000</b>	<b>156,000</b>	<b>2.0</b>

**Authority:** Mandated program – CFAC Sections 52251 and 6961.

Provide healthy, pest-free plants to consumers for the beautification of their homes and environment through the detection and control of existing and introduced injurious pests and diseases.

The mission of the Nursery Program is to prevent the introduction and spread of agricultural pests through nursery stock and protect agriculture and consumers against economic losses resulting from the sale of inferior, defective, or pest-infested nursery stock.

The Seed Program ensures accurate identification and viability of seeds available for purchase by consumers and industry. Poor quality seeds can cost farmers and home gardeners alike considerable amounts of time, money, and resources by way of reduced yields, poor crop quality, contamination by weeds, or other unwanted species. By enforcing California Seed Law requiring labeling, the Department is able to ensure that consumers receive the desired product.

#### 6. Pest Exclusion

##### High Risk

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	2,973,000	--	2,691,000	282,000	17.0
<i>Less Administration</i>	<i>448,000</i>	<i>--</i>	<i>17,000</i>	<i>431,000</i>	<i>--</i>
<b>Net Program Costs</b>	<b>2,525,000</b>	<b>--</b>	<b>2,674,000</b>	<b>(149,000)</b>	<b>17.0</b>

**Authority:** Mandated program – CFAC Sections 5101 and 6301.

Protect agriculture and natural resources by enforcing both State and federal quarantines established against exotic pests and diseases. County agricultural inspectors seek out unauthorized agricultural shipments at the Los Angeles International Airport (LAX) and high-risk facilities, such as post offices, express carrier locations, air and sea ports, and produce specialty markets. Shipments infested with quarantine pests and/or in violation with established quarantines are required to be treated under the supervision of County agricultural inspectors.

**Low Risk**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b> (Phytosanitary Certification)	2,166,000	--	1,944,000	222,000	16.0
<i>Less Administration</i>	<i>422,000</i>	<i>--</i>	<i>17,000</i>	<i>405,000</i>	<i>--</i>
<b>Net Program Costs</b>	1,744,000	--	1,927,000	(183,000)	16.0

**Authority:** Mandated program – CFAC Sections 5202 and 5205.

Provide an efficient service for the nursery and produce industries by certifying that their highly perishable shipments comply with the entry requirements of other states and countries through the use of Phytosanitary certifications. The program promotes commerce and supports the ability of industry to export agricultural products domestically and internationally.

**Entomology/Plant Pathology Laboratories and Sudden Oak Death (SOD)**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	458,000	--	139,000	319,000	3.0
<i>Less Administration</i>	<i>79,000</i>	<i>--</i>	<i>--</i>	<i>79,000</i>	<i>--</i>
<b>Net Program Costs</b>	379,000	--	139,000	240,000	3.0

**Entomology/Plant Pathology Laboratories**

**Authority:** Non-mandated, discretionary program.

Provide support and assistance to departmental programs, such as Fruit Fly Detection, SOD, and Pest Exclusion, as well as other County departments and municipal governments.

Protect consumers by identifying known and potential agricultural pests entering the County through port facilities.

Produce educational materials, including pest images to augment presentations, to increase the efficiency of departmental pest exclusion staff and the public. Information is provided to the general public via the Department’s website.

**SOD**

**Authority:** Mandated program – Federal Domestic Quarantine 7 Code of Federal Regulations (CFR) 301.92.

Enforce federal and state quarantine against *Phytophthora ramorum* (*P. ramorum*). County agricultural inspectors inspect and sample nurseries in the County for plants infected by *P. ramorum*. Nurseries found to be free of *P. ramorum* are issued a compliance agreement that allows them to ship nursery stock out-of-state. Nurseries found to have plants that are infected by *P. ramorum* are further inspected to determine the extent of the disease within the nursery. All blocks of nursery stock found to have infected plants are required to be destroyed by burial in a landfill. Audits of each nursery with a SOD compliance agreement are conducted quarterly to ensure that the nurseries are following the requirements contained in the compliance agreement.

### Glassy-Winged Sharpshooter (GWSS)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs (GWSS)</b>	1,841,000	--	1,354,000	487,000	18.0
<i>Less Administration</i>	<i>448,000</i>	--	<i>17,000</i>	<i>431,000</i>	--
<b>Net Program Costs</b>	<b>1,393,000</b>	--	<b>1,337,000</b>	<b>56,000</b>	<b>18.0</b>

**Authority:** Mandated program – CFAC Sections 6045, 6046, and 6047.

Provide a mechanism by which wholesale nurseries, a major agricultural producer in the County, can ship intrastate and prevent the artificial spread of the insect pest that carries Pierce’s Disease. This disease threatens grape and wine production in Northern California.

### 7. Produce Standardization

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	2,346,000	--	1,392,000	954,000	16.0
<i>Less Administration</i>	<i>369,000</i>	--	<i>17,000</i>	<i>352,000</i>	--
<b>Net Program Costs</b>	<b>1,977,000</b>	--	<b>1,375,000</b>	<b>602,000</b>	<b>16.0</b>

**Authority:** Mandated program – CFAC Sections 42801 and 43061.

Ensure fair competition between produce dealers and that fruit, vegetables, and eggs meet minimum California standards for quality. The program provides verification and documentation to growers for produce that is not sold and is donated or destroyed.

### 8. Scales and Meters Accuracy – Device

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	7,592,000	--	6,156,000	1,436,000	49.0
<i>Less Administration</i>	<i>1,265,000</i>	--	--	<i>1,265,000</i>	--
<b>Net Program Costs</b>	<b>6,327,000</b>	--	<b>6,156,000</b>	<b>171,000</b>	<b>49.0</b>

**Authority:** Mandated program – California Business and Professions Code (CBPC) Section 12103.5.

Test the accuracy of weighing and measuring devices used for commercial purposes. Inspectors use mass and volume standards, traceable to the National Institute of Standards and Technology, and specialized equipment to conduct these tests.

## 9. Scanner Inspection – Price Verification

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	3,408,000	--	2,220,000	1,188,000	22.0
<i>Less Administration</i>	<i>554,000</i>	<i>--</i>	<i>--</i>	<i>554,000</i>	<i>--</i>
<b>Net Program Costs</b>	2,854,000	--	2,220,000	634,000	22.0

**Authority:** Mandated program – CBPC Section 12103.5.

Conduct undercover test purchases at retail stores. The prices charged for items selected are compared with the stores lowest posted or advertised prices. Any overcharge is a violation of the CBPC.

## 10. Business Practices and Investigations

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,829,000	--	329,000	1,500,000	13.0
<i>Less Administration</i>	<i>316,000</i>	<i>--</i>	<i>--</i>	<i>316,000</i>	<i>--</i>
<b>Net Program Costs</b>	1,513,000	--	329,000	1,184,000	13.0

**Authority:** Mandated program – CBPC Section 12103.5.

Weighmaster Audits: Conduct audits of weighmaster tickets at weighmaster locations.

Test Sales: Conduct undercover test sales of pre-weighed recyclable materials at recycling businesses. Any underpayment, beyond scale tolerances, is a violation of CBPC 12512.

## 11. Integrated Pest Management

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	6,971,000	173,000	5,302,000	1,496,000	49.0
<i>Less Administration</i>	<i>1,186,000</i>	<i>--</i>	<i>17,000</i>	<i>1,169,000</i>	<i>--</i>
<b>Net Program Costs</b>	5,785,000	173,000	5,285,000	327,000	49.0

**Authority:** Mandated program – California Government Code Section 25842; CFAC Sections 5404, 6022, and 6024; and County Code Section 2.40.040E.

Control or reduce the spread of disease vectors and the establishment of animal, weed, insect, and disease pests detrimental to agriculture, ornamental landscaping or the environment through biologically sound and the efficient control methods.

## 12. Weed Abatement

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	6,957,000	318,000	4,950,000	1,689,000	40.0
<i>Less Administration</i>	<i>1,054,000</i>	<i>--</i>	<i>--</i>	<i>1,054,000</i>	<i>--</i>
<b>Net Program Costs</b>	5,903,000	318,000	4,950,000	635,000	40.0

**Authority:** Mandated program – CHSC Sections 14875-14922; California Government Code Sections 39560-39588 and 51182; and California Public Resources Code Section 4291.

Provide fire protection to homes, businesses, and County residents by monitoring and, if necessary, removing flammable vegetation and combustible debris from unimproved property.

## 13. Administrative Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	8,804,000	--	127,000	8,677,000	48.0
<i>Less Administration</i>	<i>--</i>	<i>--</i>	<i>--</i>	<i>--</i>	<i>--</i>
<b>Net Program Costs</b>	8,804,000	--	127,000	8,677,000	48.0

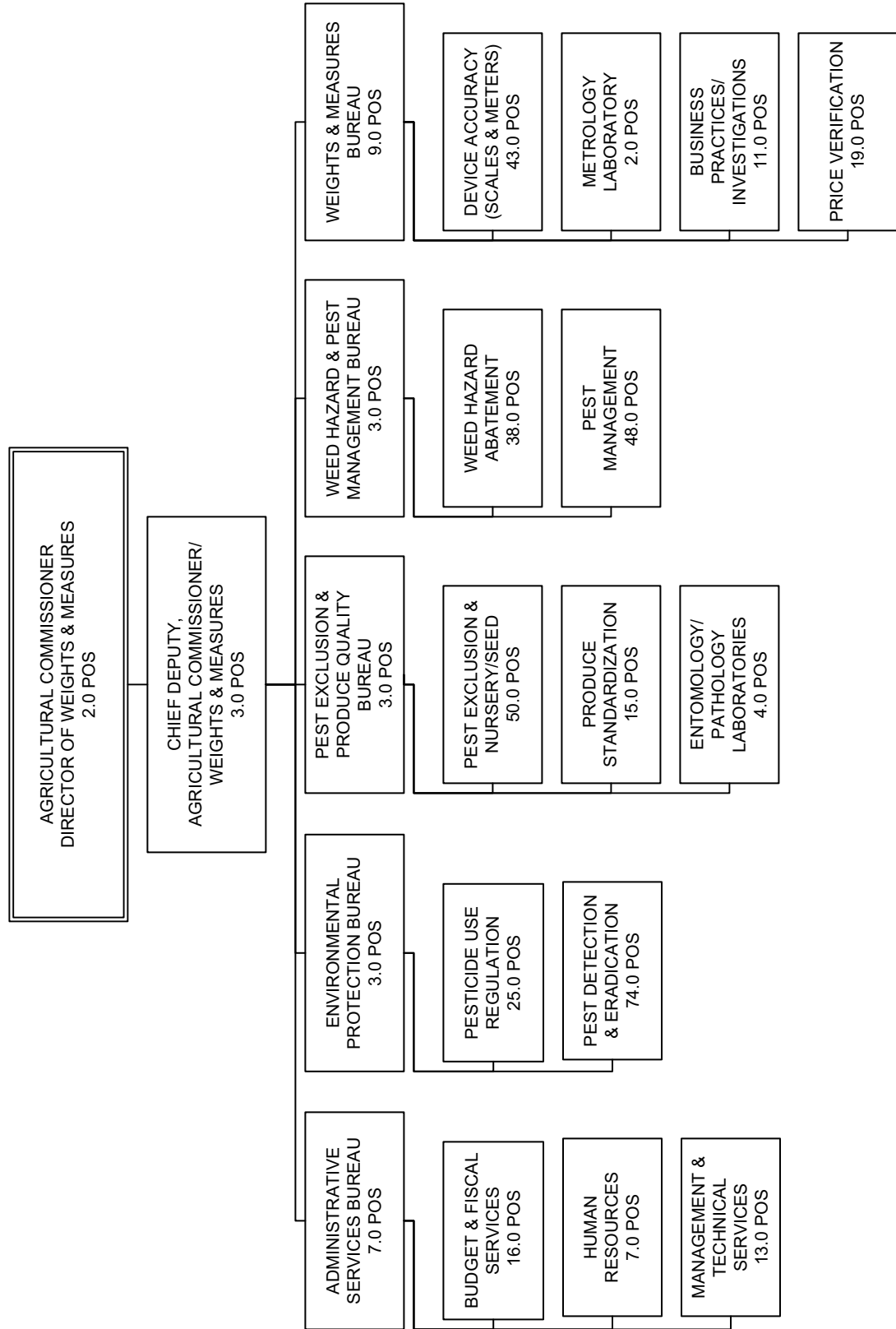
**Authority:** Non-mandated, discretionary program.

Provide administrative support to the Department, including the executive office, in the areas of finance, budgeting, purchasing, human resources, payroll, facility management, and information technology.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	50,178,000	491,000	35,379,000	14,308,000	395.0



DEPARTMENT OF AGRICULTURAL COMMISSIONER/WEIGHTS AND MEASURES  
Kurt E. Floren, Director  
FY 2018-19 Recommended Budget Positions = 395.0



## Alternate Public Defender

Janice Y Fukai, Alternate Public Defender

### Alternate Public Defender Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 1,149,114.66	\$ 1,414,000	\$ 1,414,000	\$ 1,441,000	\$ 1,441,000	\$ 27,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 57,739,567.17	\$ 65,446,000	\$ 67,821,000	\$ 69,745,000	\$ 69,745,000	\$ 1,924,000
SERVICES & SUPPLIES	5,007,554.45	5,090,000	5,090,000	4,377,000	4,377,000	(713,000)
OTHER CHARGES	181,550.21	193,000	193,000	193,000	193,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	44,000	44,000	44,000	44,000	0
<b>GROSS TOTAL</b>	\$ 62,928,671.83	\$ 70,773,000	\$ 73,148,000	\$ 74,359,000	\$ 74,359,000	\$ 1,211,000
INTRAFUND TRANSFERS	(1,101.84)	0	0	0	0	0
<b>NET TOTAL</b>	\$ 62,927,569.99	\$ 70,773,000	\$ 73,148,000	\$ 74,359,000	\$ 74,359,000	\$ 1,211,000
<b>NET COUNTY COST</b>	\$ 61,778,455.33	\$ 69,359,000	\$ 71,734,000	\$ 72,918,000	\$ 72,918,000	\$ 1,184,000
BUDGETED POSITIONS	294.0	334.0	334.0	334.0	334.0	0.0
<b>FUND</b>	<b>FUNCTION</b>		<b>ACTIVITY</b>			
GENERAL FUND	PUBLIC PROTECTION		JUDICIAL			

### Mission Statement

To provide high-quality and caring legal representation to indigent persons charged with a crime when a conflict of interest prevents the Public Defender from providing required legal services, and to represent clients in appellate courts as required.

### 2018-19 Budget Message

The Recommended Budget reflects an NCC increase of \$1.2 million primarily due to increases in Board-approved salaries and employee benefits partially offset by an adjustment to remove prior-year funding that was provided on a one-time basis for various projects.

### Critical/Strategic Planning Initiatives

The Department continues to:

- Collaborate with the Public Defender, Chief Executive Office (CEO), Internal Services Department, Information Systems Advisory Board, and the County Bar Association to develop a client case management system that meets departmental and County functional needs. The new system will be used to track all indigent defense cases in the County, process all associated workflow, and provide the Board with relevant data and measures that enhance evidence and result-based decision making.
- Collaborate with justice partners, CEO, and community-based organizations to implement a plan to reduce the County's homeless population by promoting increased visibility of local resources available to the Department's homeless clients and assisting clients with referrals to various homeless assistance programs.
- Refine and upgrade the Department's Immigration Rights Unit to enable the Department's attorneys to respond to anticipated changes to federal law and to support the County's effort to protect immigrant rights.
- Increase resources dedicated to the Department's Defense of Juveniles program by providing high-quality legal representation to youth within the juvenile justice system.

## Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>73,148,000</b>	<b>0</b>	<b>1,414,000</b>	<b>71,734,000</b>	<b>334.0</b>
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies partially offset by miscellaneous revenues.	1,511,000	--	23,000	1,488,000	--
<b>2. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions partially offset by miscellaneous revenues.	68,000	--	1,000	67,000	--
<b>3. Retiree Health:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits partially offset by miscellaneous revenues.	226,000	--	4,000	222,000	--
<b>4. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various projects.	(550,000)	--	--	(550,000)	--
<b>5. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(44,000)	--	(1,000)	(43,000)	--
<b>6. Unavoidable Costs:</b> Reflects changes in workers' compensation costs due to anticipated benefit increases escalating medical cost trends fully offset by a reduction in services and supplies.	--	--	--	--	--
<b>Total Changes</b>	<b>1,211,000</b>	<b>0</b>	<b>27,000</b>	<b>1,184,000</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>74,359,000</b>	<b>0</b>	<b>1,441,000</b>	<b>72,918,000</b>	<b>334.0</b>

## Unmet Needs

The Department requires \$0.7 million to address its services and supplies structural deficit and \$0.3 million for 2.0 Paralegal positions to address the implementation of body-worn camera technology.

**ALTERNATE PUBLIC DEFENDER BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 292.25	\$ 0	\$ 0	\$ 0	\$ 0	0
COURT FEES & COSTS	13,268.00	0	0	0	0	0
FEDERAL - OTHER	0.00	175,000	175,000	175,000	175,000	0
MISCELLANEOUS	58,658.41	86,000	86,000	86,000	86,000	0
STATE - 2011 REALIGNMENT REVENUE	1,076,896.00	1,153,000	1,153,000	1,180,000	1,180,000	27,000
<b>TOTAL REVENUE</b>	<b>\$ 1,149,114.66</b>	<b>\$ 1,414,000</b>	<b>\$ 1,414,000</b>	<b>\$ 1,441,000</b>	<b>\$ 1,441,000</b>	<b>\$ 27,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 37,544,295.35	\$ 42,733,000	\$ 44,979,000	\$ 45,832,000	\$ 45,832,000	\$ 853,000
CAFETERIA BENEFIT PLANS	5,608,782.25	6,304,000	6,355,000	6,523,000	6,523,000	168,000
COUNTY EMPLOYEE RETIREMENT	6,406,448.98	7,463,000	7,909,000	7,977,000	7,977,000	68,000
DENTAL INSURANCE	112,178.99	118,000	88,000	88,000	88,000	0
DEPENDENT CARE SPENDING ACCOUNTS	32,265.25	43,000	43,000	43,000	43,000	0
DISABILITY BENEFITS	441,383.14	79,000	115,000	72,000	72,000	(43,000)
FICA (OASDI)	581,762.91	664,000	664,000	678,000	678,000	14,000
HEALTH INSURANCE	2,367,962.50	2,612,000	2,475,000	2,877,000	2,877,000	402,000
LIFE INSURANCE	160,598.34	177,000	29,000	32,000	32,000	3,000
OTHER EMPLOYEE BENEFITS	(256.00)	6,000	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	1,842,689.00	2,168,000	2,158,000	2,555,000	2,555,000	397,000
SAVINGS PLAN	1,342,851.16	1,593,000	1,593,000	1,627,000	1,627,000	34,000
THRIFT PLAN (HORIZONS)	1,117,604.65	1,200,000	1,190,000	1,218,000	1,218,000	28,000
UNEMPLOYMENT INSURANCE	1,038.00	4,000	3,000	3,000	3,000	0
WORKERS' COMPENSATION	179,962.65	282,000	214,000	214,000	214,000	0
<b>TOTAL S &amp; E B</b>	<b>57,739,567.17</b>	<b>65,446,000</b>	<b>67,821,000</b>	<b>69,745,000</b>	<b>69,745,000</b>	<b>1,924,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	1,203,324.20	888,000	888,000	888,000	888,000	0
CLOTHING & PERSONAL SUPPLIES	126.73	3,000	3,000	3,000	3,000	0
COMMUNICATIONS	140,376.55	82,000	82,000	82,000	82,000	0
COMPUTING-MAINFRAME	19,379.00	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	163,115.16	52,000	52,000	52,000	52,000	0
COMPUTING-PERSONAL	64,718.33	46,000	46,000	46,000	46,000	0
HOUSEHOLD EXPENSE	0.00	5,000	5,000	5,000	5,000	0
INFORMATION TECHNOLOGY SERVICES	63,527.00	10,000	10,000	10,000	10,000	0
INSURANCE	0.00	2,000	2,000	2,000	2,000	0
MAINTENANCE - BUILDINGS & IMPRV	485,636.48	279,000	279,000	279,000	279,000	0
MAINTENANCE - EQUIPMENT	631.00	12,000	12,000	12,000	12,000	0
MEMBERSHIPS	77,940.14	82,000	82,000	82,000	82,000	0
MISCELLANEOUS EXPENSE	6,788.78	60,000	60,000	60,000	60,000	0
OFFICE EXPENSE	86,565.61	1,064,000	1,064,000	995,000	995,000	(69,000)
PROFESSIONAL SERVICES	143,886.68	110,000	110,000	110,000	110,000	0
PUBLICATIONS & LEGAL NOTICE	0.00	15,000	15,000	15,000	15,000	0
RENTS & LEASES - BLDG & IMPRV	887,862.29	1,061,000	1,061,000	467,000	467,000	(594,000)
RENTS & LEASES - EQUIPMENT	57,164.61	118,000	118,000	68,000	68,000	(50,000)
SPECIAL DEPARTMENTAL EXPENSE	10,868.72	254,000	254,000	254,000	254,000	0

**ALTERNATE PUBLIC DEFENDER BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
TECHNICAL SERVICES	147,010.29	40,000	40,000	40,000	40,000	0
TELECOMMUNICATIONS	843,525.04	359,000	359,000	359,000	359,000	0
TRAINING	4,309.12	10,000	10,000	10,000	10,000	0
TRANSPORTATION AND TRAVEL	62,236.93	128,000	128,000	128,000	128,000	0
UTILITIES	538,561.79	410,000	410,000	410,000	410,000	0
TOTAL S & S	5,007,554.45	5,090,000	5,090,000	4,377,000	4,377,000	(713,000)
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	7,490.95	3,000	3,000	3,000	3,000	0
RET-OTHER LONG TERM DEBT	173,586.80	190,000	190,000	190,000	190,000	0
TAXES & ASSESSMENTS	472.46	0	0	0	0	0
TOTAL OTH CHARGES	181,550.21	193,000	193,000	193,000	193,000	0
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
DATA HANDLING EQUIPMENT	0.00	22,000	22,000	22,000	22,000	0
ELECTRONIC EQUIPMENT	0.00	22,000	22,000	22,000	22,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	44,000	44,000	44,000	44,000	0
TOTAL CAPITAL ASSETS	0.00	44,000	44,000	44,000	44,000	0
<b>GROSS TOTAL</b>	\$ 62,928,671.83	\$ 70,773,000	\$ 73,148,000	\$ 74,359,000	\$ 74,359,000	\$ 1,211,000
INTRAFUND TRANSFERS	(1,101.84)	0	0	0	0	0
<b>NET TOTAL</b>	\$ 62,927,569.99	\$ 70,773,000	\$ 73,148,000	\$ 74,359,000	\$ 74,359,000	\$ 1,211,000
<b>NET COUNTY COST</b>	\$ 61,778,455.33	\$ 69,359,000	\$ 71,734,000	\$ 72,918,000	\$ 72,918,000	\$ 1,184,000
BUDGETED POSITIONS	294.0	334.0	334.0	334.0	334.0	0.0

## Departmental Program Summary

### 1. Defense of Adults

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	63,168,000	--	1,441,000	61,727,000	277.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	63,168,000	--	1,441,000	61,727,000	277.0

**Authority:** Mandated program with discretionary service levels – Federal and State Constitutions, and California Penal Code Section 987.2.

This program provides representation to indigent adults charged with felony and misdemeanor offenses.

### 2. Defense of Juveniles

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	7,201,000	--	--	7,201,000	40.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	7,201,000	--	--	7,201,000	40.0

**Authority:** Mandated program with discretionary service level – Federal and State Constitutions; California Rules of Court Rule 5.663; California Penal Code Section 987.2; and Welfare and Institutions Code Section 634.

This program provides representation to indigent juveniles charged with felony, misdemeanor, and truancy offenses in juvenile delinquency courts. The program also provides post-dispositional services.

### 3. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	3,990,000	--	--	3,990,000	17.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	3,990,000	--	--	3,990,000	17.0

**Authority:** Non-mandated, discretionary program.

This program provides administrative support to the Department. Services include executive office, and departmental budgeting, accounting, personnel/payroll, procurement, data management, and facilities management.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	74,359,000	0	1,441,000	72,918,000	334.0



## Animal Care and Control

Marcia Mayeda, Director

### Animal Care and Control Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 14,800,843.46	\$ 15,383,000	\$ 15,387,000	\$ 16,119,000	\$ 15,649,000	\$ 262,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 33,776,908.88	\$ 37,133,000	\$ 38,756,000	\$ 40,712,000	\$ 40,614,000	\$ 1,858,000
SERVICES & SUPPLIES	10,254,680.09	10,126,000	10,111,000	11,501,000	8,668,000	(1,443,000)
OTHER CHARGES	417,346.11	617,000	438,000	569,000	569,000	131,000
CAPITAL ASSETS - EQUIPMENT	906,138.58	356,000	356,000	21,000	0	(356,000)
<b>GROSS TOTAL</b>	\$ 45,355,073.66	\$ 48,232,000	\$ 49,661,000	\$ 52,803,000	\$ 49,851,000	\$ 190,000
INTRAFUND TRANSFERS	(63,097.87)	0	0	0	0	0
<b>NET TOTAL</b>	\$ 45,291,975.79	\$ 48,232,000	\$ 49,661,000	\$ 52,803,000	\$ 49,851,000	\$ 190,000
<b>NET COUNTY COST</b>	\$ 30,491,132.33	\$ 32,849,000	\$ 34,274,000	\$ 36,684,000	\$ 34,202,000	\$ (72,000)
BUDGETED POSITIONS	441.0	441.0	441.0	443.0	442.0	1.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		OTHER PROTECTION	

### Mission Statement

The Department of Animal Care and Control, operating under State law and County ordinance, creates safer and healthier communities through the enforcement of local and State laws relating to stray animals, animal abuse and neglect, dangerous animals, rabies vaccination and licensing, along with the rescue of animals during wildfires and other disasters. The Department also provides compassionate sheltering and care for lost, abandoned, neglected, and abused pets while seeking positive outcomes for those animals by reuniting lost pets with their families and through its adoption program and partnership with adopting organizations. The Department operates seven animal shelters that have veterinary medical clinics as part of its operations and offers public education programs, low-cost spay and neuter surgeries, vaccination, and microchip services. Department costs are partially offset by revenue from pet licenses, contract cities, and fees collected for various animal activities in the shelters.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects a net decrease in NCC of \$72,000 primarily due to the deletion of prior-year funding provided on a one-time basis for the completion of various maintenance projects, vehicle purchases, and contract services. This decrease is offset by funding for Board-approved increases in salaries and health insurance subsidies, and an adjustment to rent charges. The Recommended Budget also includes the addition of 1.0 Registered Veterinary Technician position to address an increase in workload fully offset by revenue.



## Critical/Strategic Planning Initiatives

The Department has finalized its strategic plan that incorporates four key areas that align with the County strategic goals and initiatives:

- Strengthen and Standardize Animal Care Center Practices – Build on a solid foundation of excellence in animal shelter veterinary medicine to enhance and standardize operational practices among seven animal care centers. Expand animal behavior and enrichment programs to incorporate the latest knowledge in this emerging field of study. Also, expand programs that support positive outcomes for animals and explore opportunities to sustain its community partner-driven intervention programs that reduce pet relinquishment by pet owners;
- Enhancing Services to the Community – Improve key programs and procedures so staff and volunteers can more promptly and knowledgeably provide customers with the information, services, options, and resources to meet their needs. Improve volunteer recruitment and onboarding practices, adopt proven volunteer program management strategies, and expand opportunities for volunteers. Increase community awareness of the many successful programs that save animal lives every day through increased and coordinated communication strategies;
- Developing the Workforce – Improve the onboarding program for new employees. Develop and implement a formal training academy for animal control officers and leadership training and mentoring across all levels. Expand the successful Shared Leadership Philosophy program through all command levels in every animal care center. Develop a more participative working environment to increase employee engagement and improve morale; and
- Increasing Operational Effectiveness – Complete a systematic review of all departmental policies and procedures to ensure they are clear, current, and consistent with industry best practices. Metrics will be revised to provide transparent measurements of the Department’s mission performance. Other operational improvements include creating efficiencies for improved financial management and data capture to make better informed operational decisions, engaging managers in budget oversight and planning, and expanding the capacity of the Department to recover costs.

## Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>49,661,000</b>	<b>0</b>	<b>15,387,000</b>	<b>34,274,000</b>	<b>441.0</b>
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies partially offset by miscellaneous revenues.	1,039,000	--	193,000	846,000	--
<b>2. Retirement:</b> Reflects an increase primarily due to general movement as well as revised economic and mortality assumptions partially offset by miscellaneous revenues.	444,000	--	83,000	361,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department’s proportional share of the costs to prefund the County’s retiree healthcare benefits partially offset by miscellaneous revenues.	277,000	--	52,000	225,000	--
<b>4. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the completion of various maintenance projects, vehicle purchases, and contract services.	(1,805,000)	--	(194,000)	(1,611,000)	--
<b>5. Medical Services:</b> Reflects the addition of 1.0 Registered Veterinary Technician position due to an increase in workload offset by revenue.	104,000	--	104,000	--	1.0

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>6. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office Management and Budget claiming guidelines (2CFR Part 200) partially offset by miscellaneous revenues.	131,000	--	24,000	107,000	--
<b>Total Changes</b>	<b>190,000</b>	<b>0</b>	<b>262,000</b>	<b>(72,000)</b>	<b>1.0</b>
<b>2018-19 Recommended Budget</b>	<b>49,851,000</b>	<b>0</b>	<b>15,649,000</b>	<b>34,202,000</b>	<b>442.0</b>

## Unmet Needs

The Department requests funding for facilities improvement and deferred maintenance projects to repair and improve animal care infrastructure, and mitigate safety risks to the public, employees, and animals in its care. Funding is also requested for critically needed positions and related space for animal care centers, field operations, medical and clerical services, and administrative support areas within the Department. The Department is also requesting funding for utilities cost increases as well as information system technology hardware and software to improve database capabilities, payment processing, informational kiosks, and video surveillance.

**ANIMAL CARE AND CONTROL BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
ANIMAL LICENSES	\$ 2,684,164.50	\$ 2,757,000	\$ 3,200,000	\$ 3,200,000	\$ 3,200,000	\$ 0
CHARGES FOR SERVICES - OTHER	1,403,567.83	1,327,000	1,452,000	1,452,000	1,452,000	0
HUMANE SERVICES	9,560,705.78	10,001,000	9,600,000	9,814,000	9,704,000	104,000
MISCELLANEOUS	1,075,573.39	1,291,000	1,128,000	1,646,000	1,286,000	158,000
SALE OF CAPITAL ASSETS	5,857.96	7,000	7,000	7,000	7,000	0
STATE - OTHER	70,974.00	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>\$ 14,800,843.46</b>	<b>\$ 15,383,000</b>	<b>\$ 15,387,000</b>	<b>\$ 16,119,000</b>	<b>\$ 15,649,000</b>	<b>\$ 262,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 19,821,586.07	\$ 22,086,000	\$ 23,695,000	\$ 24,263,000	\$ 24,205,000	\$ 510,000
CAFETERIA BENEFIT PLANS	5,976,183.31	5,968,000	6,418,000	6,945,000	6,920,000	502,000
COUNTY EMPLOYEE RETIREMENT	3,197,366.31	3,470,000	3,711,000	4,179,000	4,167,000	456,000
DENTAL INSURANCE	124,773.77	153,000	72,000	72,000	72,000	0
DEPENDENT CARE SPENDING ACCOUNTS	34,715.00	30,000	46,000	46,000	46,000	0
DISABILITY BENEFITS	171,428.27	215,000	187,000	187,000	187,000	0
FICA (OASDI)	303,655.74	368,000	293,000	304,000	303,000	10,000
HEALTH INSURANCE	391,528.41	471,000	339,000	430,000	430,000	91,000
LIFE INSURANCE	38,897.69	40,000	41,000	41,000	41,000	0
OTHER EMPLOYEE BENEFITS	(600.00)	8,000	2,000	2,000	2,000	0
RETIREE HEALTH INSURANCE	2,220,767.00	2,714,000	2,436,000	2,713,000	2,713,000	277,000
SAVINGS PLAN	141,937.33	188,000	197,000	202,000	202,000	5,000
THRIFT PLAN (HORIZONS)	467,922.19	561,000	401,000	410,000	408,000	7,000
UNEMPLOYMENT INSURANCE	16,191.00	40,000	44,000	44,000	44,000	0
WORKERS' COMPENSATION	870,556.79	821,000	874,000	874,000	874,000	0
<b>TOTAL S &amp; E B</b>	<b>33,776,908.88</b>	<b>37,133,000</b>	<b>38,756,000</b>	<b>40,712,000</b>	<b>40,614,000</b>	<b>1,858,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	892,288.25	906,000	799,000	799,000	799,000	0
CLOTHING & PERSONAL SUPPLIES	166,811.55	184,000	177,000	177,000	177,000	0
COMMUNICATIONS	216,483.16	229,000	202,000	202,000	202,000	0
COMPUTING-MAINFRAME	96.00	1,000	1,000	1,000	1,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	250,896.16	226,000	118,000	178,000	118,000	0
COMPUTING-PERSONAL	27,788.08	19,000	74,000	410,000	10,000	(64,000)
CONTRACTED PROGRAM SERVICES	11,605.00	18,000	827,000	(223,000)	(223,000)	(1,050,000)
HOUSEHOLD EXPENSE	428,966.60	398,000	335,000	335,000	335,000	0
INFORMATION TECHNOLOGY SERVICES	6,740.00	9,000	94,000	244,000	94,000	0
INSURANCE	0.00	0	4,000	4,000	4,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,934,482.40	1,801,000	1,548,000	2,200,000	1,213,000	(335,000)
MAINTENANCE - EQUIPMENT	36,671.86	42,000	28,000	28,000	28,000	0
MEDICAL DENTAL & LAB SUPPLIES	938,655.11	921,000	891,000	891,000	891,000	0
MEMBERSHIPS	0.00	0	1,000	1,000	1,000	0
MISCELLANEOUS EXPENSE	284,413.98	233,000	91,000	91,000	91,000	0
OFFICE EXPENSE	221,176.69	202,000	370,000	376,000	376,000	6,000
PROFESSIONAL SERVICES	908,196.17	910,000	960,000	960,000	960,000	0
PUBLICATIONS & LEGAL NOTICE	2,607.86	3,000	1,000	1,000	1,000	0

**ANIMAL CARE AND CONTROL BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
RENTS & LEASES - BLDG & IMPRV	67,787.51	65,000	148,000	148,000	148,000	0
RENTS & LEASES - EQUIPMENT	91,721.69	150,000	75,000	75,000	75,000	0
SMALL TOOLS & MINOR EQUIPMENT	23,607.73	21,000	9,000	9,000	9,000	0
SPECIAL DEPARTMENTAL EXPENSE	1,567,081.47	1,502,000	1,158,000	2,314,000	1,158,000	0
TECHNICAL SERVICES	221,580.10	222,000	78,000	78,000	78,000	0
TELECOMMUNICATIONS	626,121.40	721,000	623,000	703,000	623,000	0
TRAINING	74,550.17	69,000	63,000	63,000	63,000	0
TRANSPORTATION AND TRAVEL	719,680.22	747,000	856,000	856,000	856,000	0
UTILITIES	534,670.93	527,000	580,000	580,000	580,000	0
<b>TOTAL S &amp; S</b>	<b>10,254,680.09</b>	<b>10,126,000</b>	<b>10,111,000</b>	<b>11,501,000</b>	<b>8,668,000</b>	<b>(1,443,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	46,168.30	125,000	125,000	125,000	125,000	0
RET-OTHER LONG TERM DEBT	369,539.47	492,000	313,000	444,000	444,000	131,000
TAXES & ASSESSMENTS	1,638.34	0	0	0	0	0
<b>TOTAL OTH CHARGES</b>	<b>417,346.11</b>	<b>617,000</b>	<b>438,000</b>	<b>569,000</b>	<b>569,000</b>	<b>131,000</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
MACHINERY EQUIPMENT	12,013.85	13,000	25,000	21,000	0	(25,000)
VEHICLES & TRANSPORTATION EQUIPMENT	894,124.73	343,000	331,000	0	0	(331,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>906,138.58</b>	<b>356,000</b>	<b>356,000</b>	<b>21,000</b>	<b>0</b>	<b>(356,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>906,138.58</b>	<b>356,000</b>	<b>356,000</b>	<b>21,000</b>	<b>0</b>	<b>(356,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 45,355,073.66</b>	<b>\$ 48,232,000</b>	<b>\$ 49,661,000</b>	<b>\$ 52,803,000</b>	<b>\$ 49,851,000</b>	<b>\$ 190,000</b>
INTRAFUND TRANSFERS	(63,097.87)	0	0	0	0	0
<b>NET TOTAL</b>	<b>\$ 45,291,975.79</b>	<b>\$ 48,232,000</b>	<b>\$ 49,661,000</b>	<b>\$ 52,803,000</b>	<b>\$ 49,851,000</b>	<b>\$ 190,000</b>
<b>NET COUNTY COST</b>	<b>\$ 30,491,132.33</b>	<b>\$ 32,849,000</b>	<b>\$ 34,274,000</b>	<b>\$ 36,684,000</b>	<b>\$ 34,202,000</b>	<b>\$ (72,000)</b>
BUDGETED POSITIONS	441.0	441.0	441.0	443.0	442.0	1.0

## Departmental Program Summary

### 1. Animal Housing

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	13,152,000	--	4,761,000	8,391,000	135.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	13,152,000	--	4,761,000	8,391,000	135.0

**Authority:** Mandated program – California Code of Regulations (CCR) Sections 2606(b)(1), (b)(3), (c), 2606.4(a)(4); California Civil Code (CCC) Sections 1816, 1834, 1846, 1847, 2080; California Food and Agriculture Code (CFAC) Sections 17003, 17006, 31105, 31107, 31108, 31108.5, 31752, 31752.5, 31753, 31754, 32000, 32001, 32003; California Health and Safety Code (CHSC) Section 121690(e), (d); and California Penal Code (CPC) Sections 597.1(d), (h), (i), (l), (m), 597e, 597t.

The program includes: 1) impound, housing, and provision of medical care for stray and abandoned animals; 2) return of licensed, microchipped, or tagged animals to owners of record; 3) adoption of available animals to the public, animal rescues, and adoption partners; and 4) emergency sheltering of animals displaced by wildfires or other disasters.

### 2. Revenue Services (Licensing and Enforcement)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	4,345,000	--	4,050,000	295,000	44.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	4,345,000	--	4,050,000	295,000	44.0

**Authority:** Mandated program – CCR Section 2606.4(a)(1), (a)(3), (b), (c); CGC Sections 38792, CFAC Section 30652, 30804.5, 30804.7, 31251, 31751.7; CHSC Section 121690(a), (f), (g); and County Code (CC) Section 10.20.030.

The Licensing program is responsible for the maintenance of new license information and processing of annual renewal notices to animal owners in the unincorporated communities of the County and cities.

The Enforcement program performs neighborhood animal license enforcement at residences and other locations in the unincorporated areas of the County and contract cities. Department representatives collect past due licenses, verify rabies vaccination compliance, and perform annual inspections of businesses that care for, sell, or house animals.

### 3. Field Services (Includes Call Center)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	15,319,000	--	5,417,000	9,902,000	156.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	15,319,000	--	5,417,000	9,902,000	156.0

**Authority:** Mandated program – CCR Section 2039, 2606(b)(1), (b)(3), (c); CCC Sections 1816, 1834, 1846, 1847, 2080; CFAC Sections 17003, 30804.5, 31105(a), (b), 31107, 31108(c), 31752(c); CGC Section 53074; CHSC Section 121690(d); CPC Sections 597.1(a), (b), (c), (d), (f), (g), (i), (j), (l), (m), 597e, 597t, 22295(g), 597u, 597v, 11166 et seq.; and California Welfare and Institutions Code (CWIC) Section 15600 et seq.

Respond to calls in the unincorporated areas of the County and contract cities for the capture and removal of dangerous and aggressive, stray, and unwanted dogs, cats, and other non-wildlife animals. Provide direct customer services including the removal of dead animals from the public and acceptance of relinquished animals. Assist other public service agencies in providing emergency services during natural or man-made disasters.

### 4. Medical Services (Shelter and Clinic)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	7,070,000	--	1,103,000	5,967,000	41.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	7,070,000	--	1,103,000	5,967,000	41.0

**Authority:** Mandated program – California Business and Professions Code Section 4853; CCR Sections 2039 2606(b)(1), (b)(3), (c), 2606.4(a)(1), (a)(2), (a)(4), (b)(4); CCC Sections 1834, 1834.7, 1846, 1847, 2080; CFAC Sections 17006, 30503, 31105(b), 31751, 31751.3, 32000; CHSC Section 121690(e), (f), (g), and CPC Sections 597.1(a), (b), (c), (i), (j), 597e, 597t, 597u, 597v.

Provides general medical services to stray, relinquished, and abandoned animals brought in from the field by Animal Control officers and the public. Medical Services provides examinations, vaccinations, deworming, treatment, and surgical sterilization consistent with the Spay and Neuter Program, and services provided by private veterinarians.

**5. Special Enforcement (Includes Spay/Neuter Program, Critical Case Processing (CCP), and Major Case Units)**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	2,669,000	--	318,000	2,351,000	24.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	2,669,000	--	318,000	2,351,000	24.0

**Authority:** Spay and Neuter Program – Mandated program – CFAC Sections 31601 et seq., 31683; CHSC Section 121690(b); CPC Sections 597.1(a), (b), (c), (d), (f), (g), (i), (j), (l), (m), 599aa, 22295(g), 11166 et seq.; CWIC Section 15600 et seq.; and CC Sections 10.20.280, 10.28.020, 10.28.270, 10.40.010.

The Spay and Neuter Program supports the mandated spaying or neutering of all shelter dogs or cats prior to adoption and the County’s mandated program in the unincorporated communities of the County. The Major Case Unit responds to calls or requests, investigates, and prosecutes incidents of animal cruelty or dangerous animals. The CCP Unit conducts administrative hearings to determine whether certain offending dogs are potentially dangerous or vicious, and investigates and processes potentially dangerous and vicious dog cases.

**6. Administration**

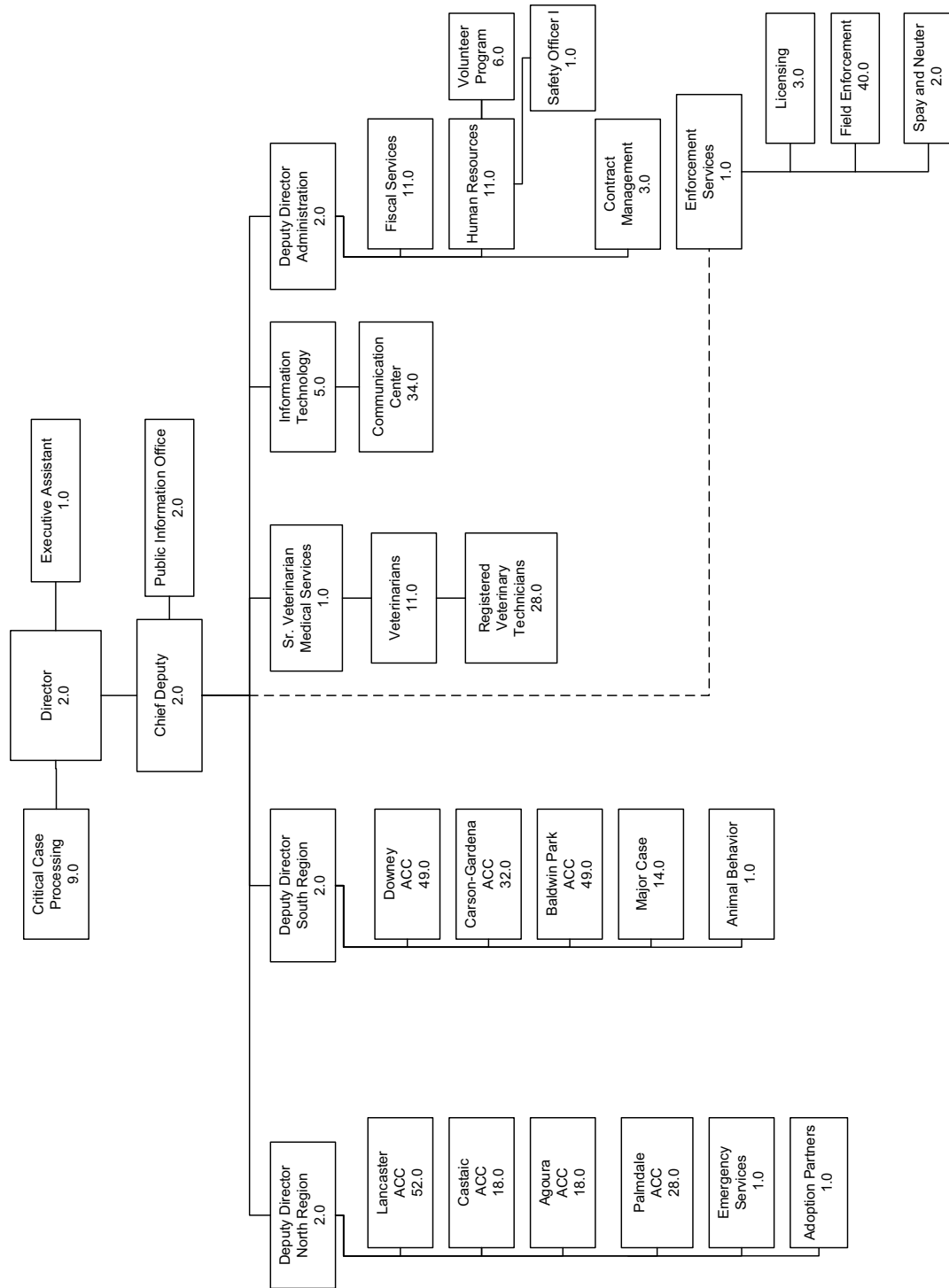
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	7,296,000	--	--	7,296,000	42.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	7,296,000	--	--	7,296,000	42.0

**Authority:** Non-mandated, discretionary program.

Administration provides the support required for the ongoing operations of the Department. This includes the executive office, budget and fiscal services, contract development and monitoring, human resources, fleet management, and information technology.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	49,851,000	0	15,649,000	34,202,000	442.0

**Department of Animal Care and Control  
Marcia Mayeda, Director  
FY 2018-19 Recommended Budget Positions = 442.0**





## Arts Commission

Kristin Sakoda, Executive Director

### Arts Commission Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 2,780,909.39	\$ 2,214,000	\$ 2,214,000	\$ 2,285,000	\$ 2,285,000	\$ 71,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 14,448,213.04	\$ 13,546,000	\$ 13,546,000	\$ 13,782,000	\$ 13,400,000	\$ (146,000)
<b>GROSS TOTAL</b>	\$ 14,448,213.04	\$ 13,546,000	\$ 13,546,000	\$ 13,782,000	\$ 13,400,000	\$ (146,000)
INTRAFUND TRANSFERS	(1,451,766.00)	(2,329,000)	(2,329,000)	(2,350,000)	(2,350,000)	(21,000)
<b>NET TOTAL</b>	\$ 12,996,447.04	\$ 11,217,000	\$ 11,217,000	\$ 11,432,000	\$ 11,050,000	\$ (167,000)
<b>NET COUNTY COST</b>	\$ 10,215,537.65	\$ 9,003,000	\$ 9,003,000	\$ 9,147,000	\$ 8,765,000	\$ (238,000)

**FUND**  
GENERAL FUND

**FUNCTION**  
RECREATION & CULTURAL  
SERVICES

**ACTIVITY**  
CULTURAL SERVICES

### Mission Statement

To foster excellence, diversity, vitality, understanding, and accessibility of the arts in the County. The Arts Commission provides leadership in cultural services for the County, including information and resources for the community, artists, educators, arts organizations, and municipalities.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects an NCC decrease of \$0.2 million primarily due to the removal of prior-year funding that was provided on a one-time basis. The decrease is partially offset by increases in the Arts Education, Arts Internship, and Artists Working Cross Sector programs, and Board-approved increases in salaries and health insurance subsidies.

### Critical/Strategic Planning Initiatives

- Work with the Board to implement a cultural policy to serve as a road map for how all County departments can contribute to cultural life. This policy will secure the County's position as a national arts leader in advancing cultural equity and inclusion in every sector of civic life;
- Continue a multi-year initiative to implement the Board-adopted Arts Education strategic plan to make the arts core in K-12 education for 1.7 million students in the County by providing critical support to school districts, collecting data on arts education in the County, and expanding teacher professional development offerings; and
- Continue community college outreach for recruitment into the expanded Arts Internship program, which provides access to the arts to communities of color, low-income neighborhoods, the disabled community, and other communities that may experience barriers.

## Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>13,546,000</b>	<b>2,329,000</b>	<b>2,214,000</b>	<b>9,003,000</b>	<b>0.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Artists Working Cross Sector:</b> Reflects funding for an additional Creative Strategist to develop innovative solutions to social challenges.	50,000	--	--	50,000	--
<b>2. Arts Administration/Education Staffing:</b> Reflects the addition of 3.0 positions for the insourcing of previously contracted services, partially offset by the deletion of 2.0 temporary positions. The incremental cost increase is fully funded within existing resources.	--	--	--	--	--
<b><i>Other Changes</i></b>					
<b>1. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for year 3 of the Community Impact Arts Grant (\$0.5 million) and a cultural policy study (\$50,000).	(550,000)	--	--	(550,000)	--
<b>2. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	75,000	12,000	--	63,000	--
<b>3. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	57,000	9,000	--	48,000	--
<b>4. Arts Education Coaching:</b> Reflects one-time funding for coaching support in strategic planning at various school districts within the Fifth Supervisorial District.	80,000	--	--	80,000	--
<b>5. Unavoidable Costs:</b> Reflects funding for minimum wage increases for the Arts Internship program.	71,000	--	--	71,000	--
<b>6. Ministerial Adjustments:</b> Reflects appropriation and revenue adjustments for various programs based on anticipated changes.	71,000	--	71,000	--	--
<b>Total Changes</b>	<b>(146,000)</b>	<b>21,000</b>	<b>71,000</b>	<b>(238,000)</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>13,400,000</b>	<b>2,350,000</b>	<b>2,285,000</b>	<b>8,765,000</b>	<b>0.0</b>

## Unmet Needs

The Department's unmet needs include funding to continue the next phase of the Civic Art Countywide Baseline Inventory project.

**ARTS COMMISSION BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 0.00	\$ 86,000	\$ 86,000	\$ 86,000	\$ 86,000	\$ 0
FEDERAL - OTHER	0.00	100,000	100,000	100,000	100,000	0
MISCELLANEOUS	1,861,436.39	1,998,000	1,998,000	2,064,000	2,064,000	66,000
STATE - OTHER	28,000.00	30,000	30,000	35,000	35,000	5,000
TRANSFERS IN	891,473.00	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>\$ 2,780,909.39</b>	<b>\$ 2,214,000</b>	<b>\$ 2,214,000</b>	<b>\$ 2,285,000</b>	<b>\$ 2,285,000</b>	<b>\$ 71,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	\$ 3,669,153.16	\$ 3,073,000	\$ 3,073,000	\$ 3,255,000	\$ 3,205,000	\$ 132,000
CLOTHING & PERSONAL SUPPLIES	234.22	0	0	0	0	0
COMMUNICATIONS	14,103.20	30,000	30,000	30,000	30,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	13,683.00	3,000	3,000	3,000	3,000	0
COMPUTING-PERSONAL	11,224.24	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	0.00	4,518,000	4,518,000	4,518,000	4,518,000	0
FOOD	750.27	4,000	4,000	4,000	4,000	0
HOUSEHOLD EXPENSE	1,932.98	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	0.00	81,000	81,000	81,000	81,000	0
INSURANCE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - BUILDINGS & IMPRV	4,444.01	0	0	0	0	0
MEDICAL DENTAL & LAB SUPPLIES	1,928.65	0	0	0	0	0
MEMBERSHIPS	7,579.00	4,000	4,000	4,000	4,000	0
MISCELLANEOUS EXPENSE	43.60	36,000	36,000	36,000	36,000	0
OFFICE EXPENSE	22,914.46	35,000	35,000	35,000	35,000	0
PROFESSIONAL SERVICES	10,593,300.26	5,754,000	5,754,000	5,808,000	5,476,000	(278,000)
RENTS & LEASES - BLDG & IMPRV	700.00	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	10,306.41	0	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	25.07	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	1,527.03	0	0	0	0	0
TECHNICAL SERVICES	26,090.08	0	0	0	0	0
TELECOMMUNICATIONS	35,658.16	0	0	0	0	0
TRANSPORTATION AND TRAVEL	32,615.24	7,000	7,000	7,000	7,000	0
<b>TOTAL S &amp; S</b>	<b>14,448,213.04</b>	<b>13,546,000</b>	<b>13,546,000</b>	<b>13,782,000</b>	<b>13,400,000</b>	<b>(146,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 14,448,213.04</b>	<b>\$ 13,546,000</b>	<b>\$ 13,546,000</b>	<b>\$ 13,782,000</b>	<b>\$ 13,400,000</b>	<b>\$ (146,000)</b>
INTRAFUND TRANSFERS	(1,451,766.00)	(2,329,000)	(2,329,000)	(2,350,000)	(2,350,000)	(21,000)
<b>NET TOTAL</b>	<b>\$ 12,996,447.04</b>	<b>\$ 11,217,000</b>	<b>\$ 11,217,000</b>	<b>\$ 11,432,000</b>	<b>\$ 11,050,000</b>	<b>\$ (167,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 10,215,537.65</b>	<b>\$ 9,003,000</b>	<b>\$ 9,003,000</b>	<b>\$ 9,147,000</b>	<b>\$ 8,765,000</b>	<b>\$ (238,000)</b>



## Departmental Program Summary

### 1. Organizational Grants and Professional Development

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	5,123,000	--	66,000	5,057,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	5,123,000	--	66,000	5,057,000	--

**Authority:** Non-mandated, discretionary program.

This program provides annual financial support, technical assistance, and professional development services to approximately 400 nonprofit arts organizations. Programs assist and strengthen nonprofit organizations and municipal programs that provide arts services that enrich the lives of County residents. Applications undergo a rigorous peer-panel review and scoring process to determine the quality of proposed projects and services, which are then approved by the Board. Grantees are provided additional opportunities, including in-depth leadership training for executive, artistic, and managing directors; workshops on advancement and capacity building topics such as human resources, marketing, board development, and fundraising; grant application workshops; and scholarships for arts administrators to take courses at the Center for Nonprofit Management and Long Beach Nonprofit Partnership, and attend local conferences.

### 2. Arts Internships

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,362,000	--	44,000	1,318,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,362,000	--	44,000	1,318,000	--

**Authority:** Non-mandated, discretionary program.

This program provides 178 paid 10-week summer internships for undergraduate college students at approximately 108 performing and literary arts nonprofit organizations and municipal arts agencies. In addition, interns participate in an arts summit. This program develops future arts leaders to serve in staff positions, as board members, and volunteers in organizations that provide cultural services to County residents. This program works in partnership with the Getty Foundation, which supports internships in visual arts organizations.

**3. Arts Education**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	4,421,000	1,395,000	2,055,000	971,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	4,421,000	1,395,000	2,055,000	971,000	--

**Authority:** Non-mandated, discretionary program.

The Arts Ed Collective (formerly *Arts for All*) is the County's initiative dedicated to making the arts core in K-12 public education. Established by the Board in 2002, the initiative is a public-private collaboration in partnership with the County Office of Education with significant support from the Arts Commission. Arts Ed Collective currently works with 68 of 81 County school districts and five charter school networks to implement policies and plans that support scale, equity, and high-quality arts education for the 1.7 million public school students.

**4. Civic Art**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	995,000	955,000	40,000	--	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	995,000	955,000	40,000	--	--

**Authority:** Non-mandated, discretionary program.

This program provides leadership in the development of high-quality civic spaces by integrating the work of artists into the planning, design, and construction of County infrastructure and facilities. The program encourages innovative approaches to civic art and provides access to artistic experiences of the highest caliber to County residents and visitors. It also provides educational resources and ensures stewardship to foster broad public access to artwork owned by the County. The program has developed and maintains the records and inventory for County-owned civic artwork.

**5. Community Programs – Free Concerts in Public Sites**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	10,000	--	--	10,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	10,000	--	--	10,000	--

**Authority:** Non-mandated, discretionary program.

This program includes concerts and participatory workshops that are free to the public. Events include concerts at nonprofit, municipal, and County sites that apply for funding from the Board to support musician fees. In addition, interactive music and dance workshops are designed to engage communities in the performing arts by encouraging direct participation in diverse art forms.

**6. Administration**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	1,489,000	--	80,000	1,409,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,489,000	--	80,000	1,409,000	--

**Authority:** Non-mandated, discretionary program.

This unit is made up of six staff positions who oversee the Arts Commission’s strategic planning, budgeting, cross-sector strategies, human resources, IT, and marketing and communications, as well as provide support for the 15 Arts Commissioners appointed by the Board. This unit also includes general administrative and IT supplies.

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Net Program Costs</b>	13,400,000	2,350,000	2,285,000	8,765,000	0.0

## Assessor

Jeffrey Prang, Assessor

### Assessor Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 67,745,015.39	\$ 68,711,000	\$ 68,711,000	\$ 71,994,000	\$ 71,994,000	\$ 3,283,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 143,338,163.23	\$ 154,705,000	\$ 159,960,000	\$ 169,682,000	\$ 161,969,000	\$ 2,009,000
SERVICES & SUPPLIES	44,765,898.21	49,425,000	44,618,000	34,282,000	32,532,000	(12,086,000)
OTHER CHARGES	1,305,138.32	1,218,000	1,349,000	1,381,000	1,381,000	32,000
CAPITAL ASSETS - EQUIPMENT	72,646.78	861,000	830,000	25,000	25,000	(805,000)
<b>GROSS TOTAL</b>	\$ 189,481,846.54	\$ 206,209,000	\$ 206,757,000	\$ 205,370,000	\$ 195,907,000	\$ (10,850,000)
INTRAFUND TRANSFERS	(61,778.08)	(29,000)	(45,000)	(45,000)	(45,000)	0
<b>NET TOTAL</b>	\$ 189,420,068.46	\$ 206,180,000	\$ 206,712,000	\$ 205,325,000	\$ 195,862,000	\$ (10,850,000)
<b>NET COUNTY COST</b>	\$ 121,675,053.07	\$ 137,469,000	\$ 138,001,000	\$ 133,331,000	\$ 123,868,000	\$ (14,133,000)
BUDGETED POSITIONS	1,439.0	1,439.0	1,439.0	1,454.0	1,433.0	(6.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		GENERAL		FINANCE	

### Mission Statement

To produce an accurate and timely assessment roll while delivering exceptional service to the public.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects a net decrease in NCC of \$14.1 million primarily due to an adjustment to remove prior-year funding that was provided on a one-time basis for the Assessor Modernization Project (AMP), overtime, legal services, information technology consultant services, and a net decrease of 6.0 vacant positions. The Recommended Budget also includes funding for Board-approved increases in salaries and health insurance subsidies and continued funding for Appraiser positions for the Business Solutions Group (BSG).

### Critical/Strategic Planning Initiatives

The Assessor's Office will continue to:

- Introduce evidence-based operational efficiencies to improve work activities and public services;
- Increase the use of social media and the Internet to disseminate critical service messages to the public about Assessor programs and operations;
- Initiate the third phase of development of the AMP while partnering with County stakeholders and tax system departments;
- Recruit, train, and develop staff through enhanced training and development programs to increase operational effectiveness; and
- Improve communications to comprehensively address information technology, financial, and human resources initiatives throughout the Department.



**Changes From 2017-18 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2017-18 Final Adopted Budget</b>	<b>206,757,000</b>	<b>45,000</b>	<b>68,711,000</b>	<b>138,001,000</b>	<b>1,439.0</b>
<b>Other Changes</b>					
<b>1. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the continuation of the Legacy System Replacement as part of the AMP; overtime costs to complete the enrollment of change-in-ownership and new construction value resulting in an increase to the tax roll; costs for outside legal services; and information technology consultant services.	(17,956,000)	--	--	(17,956,000)	--
<b>2. BSG Appraisers:</b> Reflects an increase in one-time AMP funding for 15.0 Appraiser positions to serve as subject matter experts for the duration of AMP, fully offset by the deletion of prior-year funding for this program.	--	--	--	--	--
<b>3. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	3,579,000	--	1,314,000	2,265,000	--
<b>4. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	1,485,000	--	545,000	940,000	--
<b>5. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	945,000	--	347,000	598,000	--
<b>6. Administration and Roll Services:</b> Reflects the addition of 2.0 positions to provide secretarial support, fully offset by the deletion of 2.0 vacant positions.	--	--	--	--	--
<b>7. Human Resources:</b> Reflects the addition of 2.0 positions to provide oversight in the Human Resources section, fully offset by the deletion of 3.0 vacant positions.	--	--	--	--	(1.0)
<b>8. Management Services:</b> Reflects the addition of 3.0 positions to more accurately reflect appropriate position allocations, fully offset by the deletion of 3.0 vacant positions.	--	--	--	--	--
<b>9. Employee Benefits Realignment:</b> Reflects an increase in various employee benefits, fully offset by the deletion of 5.0 vacant positions.	--	--	--	--	(5.0)
<b>10. Ministerial Adjustments:</b> Reflects an adjustment in appropriation and revenue based on historical and anticipated trends.	1,065,000	--	1,065,000	--	--
<b>11. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	32,000	--	12,000	20,000	--
<b>Total Changes</b>	<b>(10,850,000)</b>	<b>0</b>	<b>3,283,000</b>	<b>(14,133,000)</b>	<b>(6.0)</b>
<b>2018-19 Recommended Budget</b>	<b>195,907,000</b>	<b>45,000</b>	<b>71,994,000</b>	<b>123,868,000</b>	<b>1,433.0</b>

**ASSESSOR BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
ASSESSMENT & TAX COLLECTION FEES	\$ 64,758,239.11	\$ 65,404,000	\$ 66,209,000	\$ 69,322,000	\$ 69,322,000	\$ 3,113,000
AUDITING AND ACCOUNTING FEES	5,281.00	5,000	11,000	6,000	6,000	(5,000)
CHARGES FOR SERVICES - OTHER	971.93	8,000	3,000	2,000	2,000	(1,000)
COURT FEES & COSTS	1,472.84	1,000	1,000	1,000	1,000	0
FORFEITURES & PENALTIES	2,350,901.02	2,715,000	1,807,000	1,969,000	1,969,000	162,000
LEGAL SERVICES	0.00	0	10,000	0	0	(10,000)
MISCELLANEOUS	323,870.80	336,000	351,000	369,000	369,000	18,000
OTHER SALES	101,559.03	48,000	168,000	144,000	144,000	(24,000)
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	32,361.24	31,000	80,000	80,000	80,000	0
RECORDING FEES	858.00	1,000	1,000	1,000	1,000	0
ROYALTIES	169,072.24	162,000	70,000	100,000	100,000	30,000
SALE OF CAPITAL ASSETS	428.18	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>\$ 67,745,015.39</b>	<b>\$ 68,711,000</b>	<b>\$ 68,711,000</b>	<b>\$ 71,994,000</b>	<b>\$ 71,994,000</b>	<b>\$ 3,283,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 90,945,777.60	\$ 96,087,000	\$ 103,639,000	\$ 108,303,000	\$ 101,357,000	\$ (2,282,000)
CAFETERIA BENEFIT PLANS	21,646,950.34	23,804,000	22,586,000	24,494,000	24,126,000	1,540,000
COUNTY EMPLOYEE RETIREMENT	14,739,939.30	16,882,000	16,788,000	18,587,000	18,279,000	1,491,000
DENTAL INSURANCE	457,360.44	476,000	446,000	446,000	446,000	0
DEPENDENT CARE SPENDING ACCOUNTS	163,340.50	162,000	163,000	163,000	163,000	0
DISABILITY BENEFITS	887,020.59	907,000	791,000	826,000	826,000	35,000
FICA (OASDI)	1,302,351.37	1,369,000	1,169,000	1,193,000	1,169,000	0
HEALTH INSURANCE	815,494.15	927,000	812,000	921,000	921,000	109,000
LIFE INSURANCE	182,163.12	181,000	182,000	182,000	182,000	0
OTHER EMPLOYEE BENEFITS	34,965.00	24,000	1,000	14,000	14,000	13,000
RETIREE HEALTH INSURANCE	8,278,194.00	9,751,000	9,525,000	10,681,000	10,681,000	1,156,000
SAVINGS PLAN	289,885.15	328,000	203,000	208,000	208,000	5,000
THRIFT PLAN (HORIZONS)	2,817,052.41	3,033,000	2,836,000	2,891,000	2,824,000	(12,000)
UNEMPLOYMENT INSURANCE	18,264.00	28,000	34,000	28,000	28,000	(6,000)
WORKERS' COMPENSATION	759,405.26	746,000	785,000	745,000	745,000	(40,000)
<b>TOTAL S &amp; E B</b>	<b>143,338,163.23</b>	<b>154,705,000</b>	<b>159,960,000</b>	<b>169,682,000</b>	<b>161,969,000</b>	<b>2,009,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	1,186,261.35	1,256,000	1,042,000	1,327,000	1,327,000	285,000
CLOTHING & PERSONAL SUPPLIES	146.80	3,000	1,000	1,000	1,000	0
COMMUNICATIONS	52,678.22	57,000	38,000	45,000	45,000	7,000
COMPUTING-MAINFRAME	1,442,481.24	1,816,000	1,541,000	1,448,000	1,448,000	(93,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	8,596,650.29	9,724,000	8,932,000	8,555,000	8,555,000	(377,000)
COMPUTING-PERSONAL	1,004,889.09	874,000	958,000	854,000	854,000	(104,000)
HOUSEHOLD EXPENSE	9,549.03	10,000	20,000	10,000	10,000	(10,000)
INFORMATION TECHNOLOGY SERVICES	15,401,037.60	16,852,000	14,114,000	4,316,000	4,316,000	(9,798,000)
INSURANCE	69,808.18	125,000	138,000	138,000	138,000	0
MAINTENANCE - BUILDINGS & IMPRV	4,687,767.31	4,647,000	4,135,000	5,539,000	4,539,000	404,000
MAINTENANCE - EQUIPMENT	137,558.10	219,000	217,000	205,000	205,000	(12,000)

**ASSESSOR BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
MEDICAL DENTAL & LAB SUPPLIES	278.77	0	1,000	1,000	1,000	0
MEMBERSHIPS	15,405.00	16,000	9,000	9,000	9,000	0
MISCELLANEOUS EXPENSE	9,673.04	9,000	17,000	17,000	17,000	0
OFFICE EXPENSE	1,010,552.78	898,000	799,000	669,000	669,000	(130,000)
PROFESSIONAL SERVICES	1,381,009.95	2,875,000	2,889,000	1,034,000	534,000	(2,355,000)
RENTS & LEASES - BLDG & IMPRV	3,065,926.53	3,168,000	2,955,000	3,389,000	3,139,000	184,000
RENTS & LEASES - EQUIPMENT	18,767.91	25,000	24,000	24,000	24,000	0
SMALL TOOLS & MINOR EQUIPMENT	2,128.08	6,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	39,331.94	59,000	1,000	1,000	1,000	0
TECHNICAL SERVICES	278,431.96	298,000	281,000	409,000	409,000	128,000
TELECOMMUNICATIONS	2,221,165.85	2,356,000	2,060,000	1,958,000	1,958,000	(102,000)
TRAINING	356,565.84	310,000	397,000	400,000	400,000	3,000
TRANSPORTATION AND TRAVEL	1,245,752.29	1,315,000	1,441,000	1,315,000	1,315,000	(126,000)
UTILITIES	2,532,081.06	2,507,000	2,608,000	2,618,000	2,618,000	10,000
<b>TOTAL S &amp; S</b>	<b>44,765,898.21</b>	<b>49,425,000</b>	<b>44,618,000</b>	<b>34,282,000</b>	<b>32,532,000</b>	<b>(12,086,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	4,594.78	32,000	70,000	70,000	70,000	0
RET-OTHER LONG TERM DEBT	1,295,204.82	1,184,000	1,274,000	1,306,000	1,306,000	32,000
TAXES & ASSESSMENTS	5,338.72	2,000	5,000	5,000	5,000	0
<b>TOTAL OTH CHARGES</b>	<b>1,305,138.32</b>	<b>1,218,000</b>	<b>1,349,000</b>	<b>1,381,000</b>	<b>1,381,000</b>	<b>32,000</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
COMPUTERS, MIDRANGE/DEPARTMENTAL	44,681.03	861,000	805,000	0	0	(805,000)
DATA HANDLING EQUIPMENT	27,958.75	0	0	0	0	0
ELECTRONIC EQUIPMENT	0.00	0	25,000	25,000	25,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	7.00	0	0	0	0	0
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>72,646.78</b>	<b>861,000</b>	<b>830,000</b>	<b>25,000</b>	<b>25,000</b>	<b>(805,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>72,646.78</b>	<b>861,000</b>	<b>830,000</b>	<b>25,000</b>	<b>25,000</b>	<b>(805,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 189,481,846.54</b>	<b>\$ 206,209,000</b>	<b>\$ 206,757,000</b>	<b>\$ 205,370,000</b>	<b>\$ 195,907,000</b>	<b>\$ (10,850,000)</b>
INTRAFUND TRANSFERS	(61,778.08)	(29,000)	(45,000)	(45,000)	(45,000)	0
<b>NET TOTAL</b>	<b>\$ 189,420,068.46</b>	<b>\$ 206,180,000</b>	<b>\$ 206,712,000</b>	<b>\$ 205,325,000</b>	<b>\$ 195,862,000</b>	<b>\$ (10,850,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 121,675,053.07</b>	<b>\$ 137,469,000</b>	<b>\$ 138,001,000</b>	<b>\$ 133,331,000</b>	<b>\$ 123,868,000</b>	<b>\$ (14,133,000)</b>
BUDGETED POSITIONS	1,439.0	1,439.0	1,439.0	1,454.0	1,433.0	(6.0)

## Departmental Program Summary

### 1. Appraisals

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	104,746,000	25,000	39,972,000	64,749,000	796.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	104,746,000	25,000	39,972,000	64,749,000	796.0

**Authority:** Mandated program – Article XIII of the State Constitution and the California Revenue and Taxation Code.

This program's primary function is to appraise business personal properties and real estate properties that undergo a change of ownership or are subject to new construction or a change in market conditions. This includes well over 2.3 million parcels throughout the County and over 300,000 business properties that together have a revenue producing assessment value of slightly over \$1.4 trillion. This program also provides public service throughout the Assessor's district offices which handle approximately 141,000 telephone calls a year and assist nearly 60,000 taxpayers in person.

### 2. Roll Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	53,543,000	13,000	20,369,000	33,161,000	353.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	53,543,000	13,000	20,369,000	33,161,000	353.0

**Authority:** Mandated program – Article XIII of the State Constitution and the California Revenue and Taxation Code.

This program is responsible for updating property ownership information, providing public service, and processing new construction permits and exemption claims. This program is also responsible for appraisal standards and procedures, assessment appeals, special investigations, and providing appraisal expertise to the AMP.

### 3. Information Technology

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	20,766,000	3,000	5,148,000	15,615,000	147.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	20,766,000	3,000	5,148,000	15,615,000	147.0

**Authority:** Mandated program – Article XIII of the State Constitution and the California Revenue and Taxation Code.

This program is responsible for the development, support, and production of the Assessor's automated systems. It is composed of a highly technical group of analysts, programmers, and production operations specialists who manage systems in a multi-platform and multi-discipline environment. Key activities include developing the annual tax roll, facilitating solutions in response to tax law changes, and supporting customers and technical contracts management through the Help Desk. This program also supports the Assessor's multi-departmental property tax websites, which provided information on assessments, taxation, and appeals to over 7.6 million visitors in 2017.

**4. Administration**

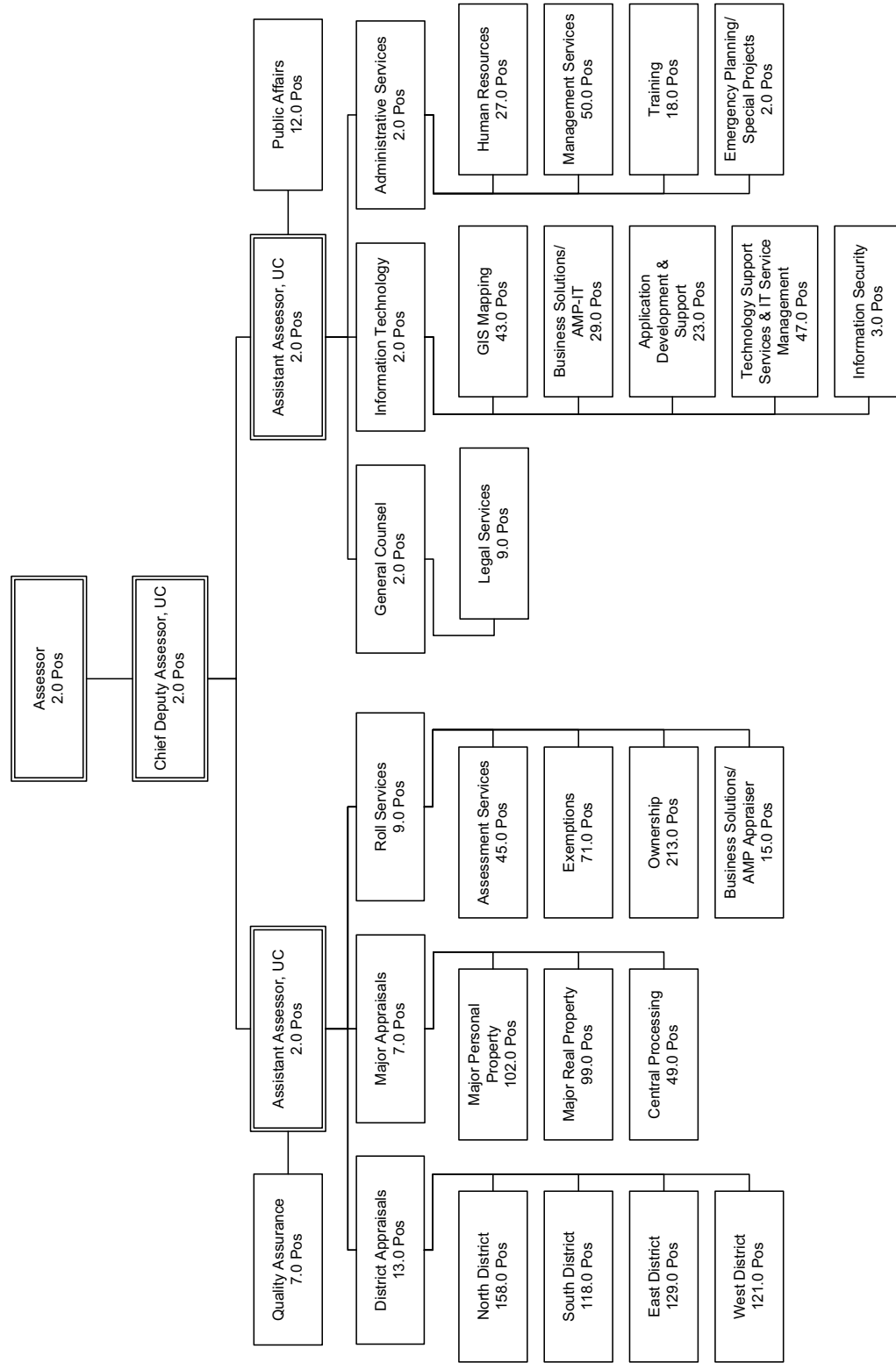
	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	16,852,000	4,000	6,505,000	10,343,000	137.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	16,852,000	4,000	6,505,000	10,343,000	137.0

**Authority:** Non-mandated, discretionary program.

This program consists of the executive office that provides leadership and direction, accounting, budget services, contracts, emergency planning, human resources, facilities, and general services, as well as materials management and reprographics sections which provide administrative support to the Department.

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Net Program Costs</b>	195,907,000	45,000	71,994,000	123,868,000	1,433.0

**OFFICE OF THE ASSESSOR**  
**Jeffrey Prang, Assessor**  
**FY 2018-19 Recommended Budget Positions = 1,433.0**



## Auditor-Controller

John Naimo, Auditor-Controller

### Auditor-Controller Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 19,476,081.85	\$ 20,865,000	\$ 22,006,000	\$ 22,857,000	\$ 22,857,000	\$ 851,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 75,735,930.18	\$ 82,183,000	\$ 84,784,000	\$ 88,804,000	\$ 88,804,000	\$ 4,020,000
SERVICES & SUPPLIES	12,589,930.04	11,636,000	13,960,000	14,256,000	14,256,000	296,000
OTHER CHARGES	148,392.12	174,000	230,000	251,000	251,000	21,000
CAPITAL ASSETS - EQUIPMENT	519,079.50	0	0	0	0	0
<b>GROSS TOTAL</b>	\$ 88,993,331.84	\$ 93,993,000	\$ 98,974,000	\$ 103,311,000	\$ 103,311,000	\$ 4,337,000
INTRAFUND TRANSFERS	(46,079,993.75)	(48,948,000)	(51,762,000)	(54,254,000)	(54,254,000)	(2,492,000)
<b>NET TOTAL</b>	\$ 42,913,338.09	\$ 45,045,000	\$ 47,212,000	\$ 49,057,000	\$ 49,057,000	\$ 1,845,000
<b>NET COUNTY COST</b>	\$ 23,437,256.24	\$ 24,180,000	\$ 25,206,000	\$ 26,200,000	\$ 26,200,000	\$ 994,000
BUDGETED POSITIONS	624.0	621.0	621.0	620.0	620.0	(1.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		GENERAL		FINANCE	

### Mission Statement

The Auditor-Controller provides the County with financial leadership and expert advice on a wide range of fiscal matters, and advocates for financial integrity and accountability in County business practices. Responsibilities include statutory duties outlined in Sections 26880 and 26900 of the California Government Code; establishing County fiscal and internal control policies and procedures; operating eCAPS and eHR, the County's integrated accounting, disbursing, procurement, purchasing, time collection, and payroll systems; administering the countywide payroll; conducting audits and fraud investigations of departments, employees, and contractors; responding to requests by the Board for special reviews, investigations, and analyses; providing fiscal, payroll, and procurement services for 18 client departments in a shared services environment; monitoring social services contracts; performing mandated property tax functions, including extending property tax rolls, apportioning property tax allocations to taxing entities, including Successor Agencies, and issuing property tax refunds due to property value

reductions; disbursing warrants to vendors, judgment recipients, and claimants; and providing system development and support to a variety of countywide financial systems. In addition, the Auditor-Controller provides the State and other agencies with mandated reports including the Comprehensive Annual Financial Report.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects a net increase in NCC of \$1.0 million primarily due to Board-approved increases in salaries, health insurance subsidies, retirement costs, and the Department's proportional share of the costs to prefund the County's retiree healthcare benefits. The Recommended Budget also reflects the addition of 1.0 position to address workload changes due to Community Redevelopment Agency (CRA) legislative changes fully offset by the deletion of 2.0 positions; and the addition of 1.0 position to address the increases in investigations by the Office of County Investigations (OCI), partially offset by the deletion of 1.0 position.

## Critical/Strategic Planning Initiatives

The Auditor-Controller advocates for fiscal responsibility and service excellence through various initiatives, including:

- Ensuring public trust in County government by implementing the Board-approved annual audit plan and conducting investigations of fraud and malfeasance;
- Working with the CEO to fully fund compliance audits and enhancing service delivery by ensuring that such services can be provided in a manner consistent with government and accounting industry standards and best practices for audit independence;
- Reinforcing countywide IT security by conducting annual IT risk assessments, periodically seeking best practices to improve these assessments, and performing a risk-based program of audits of departments' application systems and IT security policy compliance;
- Improving the fiscal accountability of social services contractors by resolving issues related to federal recovery of questioned costs, ensuring auditor access to contractor records, and continuing to enhance the Contractor's Manual to ensure compliance with contract terms and conditions;
- Proposing a Board mandate to require all new, renewed, and materially modified County contracts and agreements shall include language stipulating that it is the County's policy to issue payments to contractors, vendors, and other payees electronically. The default form of payment shall be electronic funds transfer (EFT) or direct deposit, or in the most appropriate, efficient, secure, and timely form of payment as determined by the Auditor-Controller;
- Continuing to work with Assessor and Treasurer and Tax Collector to explore options for development of an integrated, enterprise Property Tax System to replace aging, obsolete, and inefficient legacy applications that require high levels of staff and technical support;
- Enhancing and updating eCAPS and the Advantage eHR suite of applications to centralize, consolidate, and fully utilize the County's financial management, reporting, human resources, and talent management functions;
- Promoting County efficiency initiatives such as use of electronic forms, expanding the Countywide Contract Management System (CCMS), archiving financial/human resource records to reduce operating costs, and supporting the Countywide Open Data Initiative (CODI); and
- Expanding the use of data analytics to improve business operations, strengthen fiscal controls, and increase management information for decision makers.

## Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>98,974,000</b>	<b>51,762,000</b>	<b>22,006,000</b>	<b>25,206,000</b>	<b>621.0</b>
<b><i>New/Expanded Programs</i></b>					
1. <b>CRA:</b> Reflects the addition of 1.0 position in the Property Tax Apportionment Division to address increased workload and complexity due to legislative changes fully offset by the deletion of 2.0 positions.	(20,000)	--	(20,000)	--	(1.0)
2. <b>Investigations:</b> Reflects the addition of 1.0 position in the OCI Division to address the increase in criminal investigations as well as complex and high-profile cases, partially offset by the deletion of 1.0 position.	50,000	50,000	--	--	--
<b><i>Other Changes</i></b>					
1. <b>Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,858,000	886,000	376,000	596,000	--
2. <b>Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	807,000	385,000	163,000	259,000	--
3. <b>Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	733,000	422,000	179,000	132,000	--



	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>4. Unavoidable Costs:</b> Reflects a projected change in unemployment insurance costs based on historical experience.	6,000	4,000	2,000	--	--
<b>5. Ministerial Adjustments:</b> Reflects an alignment of expenditures and billings for services based on historical and anticipated trends.	882,000	731,000	151,000	--	--
<b>6. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	21,000	14,000	--	7,000	--
<b>Total Changes</b>	<b>4,337,000</b>	<b>2,492,000</b>	<b>851,000</b>	<b>994,000</b>	<b>(1.0)</b>
<b>2018-19 Recommended Budget</b>	<b>103,311,000</b>	<b>54,254,000</b>	<b>22,857,000</b>	<b>26,200,000</b>	<b>620.0</b>

**AUDITOR-CONTROLLER BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
ASSESSMENT & TAX COLLECTION FEES	\$ 8,520,491.41	\$ 9,232,000	\$ 8,564,000	\$ 9,182,000	\$ 9,182,000	\$ 618,000
AUDITING AND ACCOUNTING FEES	7,596,198.24	8,468,000	9,924,000	10,261,000	10,261,000	337,000
CHARGES FOR SERVICES - OTHER	2,479,076.40	2,503,000	2,503,000	2,549,000	2,549,000	46,000
CIVIL PROCESS SERVICES	114,228.16	110,000	124,000	120,000	120,000	(4,000)
FEDERAL AID - MENTAL HEALTH	308,001.50	255,000	466,000	350,000	350,000	(116,000)
MISCELLANEOUS	198,598.60	172,000	172,000	142,000	142,000	(30,000)
SALE OF CAPITAL ASSETS	6,988.90	0	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	116,961.64	125,000	253,000	253,000	253,000	0
STATE - OTHER	135,537.00	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>\$ 19,476,081.85</b>	<b>\$ 20,865,000</b>	<b>\$ 22,006,000</b>	<b>\$ 22,857,000</b>	<b>\$ 22,857,000</b>	<b>\$ 851,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 47,271,883.62	\$ 50,515,000	\$ 54,150,000	\$ 55,108,000	\$ 55,108,000	\$ 958,000
CAFETERIA BENEFIT PLANS	8,952,287.20	10,000,000	9,701,000	10,264,000	10,264,000	563,000
COUNTY EMPLOYEE RETIREMENT	7,986,965.18	9,364,000	9,022,000	10,117,000	10,117,000	1,095,000
DENTAL INSURANCE	210,553.62	217,000	211,000	211,000	211,000	0
DEPENDENT CARE SPENDING ACCOUNTS	56,896.00	57,000	89,000	89,000	89,000	0
DISABILITY BENEFITS	621,486.60	247,000	224,000	224,000	224,000	0
FICA (OASDI)	687,366.37	731,000	706,000	707,000	707,000	1,000
HEALTH INSURANCE	2,688,103.42	3,129,000	2,814,000	3,472,000	3,472,000	658,000
LIFE INSURANCE	159,980.03	48,000	50,000	50,000	50,000	0
OTHER EMPLOYEE BENEFITS	6,360.00	7,000	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	3,605,602.00	4,182,000	4,124,000	4,857,000	4,857,000	733,000
SAVINGS PLAN	1,482,666.52	1,569,000	1,627,000	1,632,000	1,632,000	5,000
THRIFT PLAN (HORIZONS)	1,537,721.72	1,636,000	1,573,000	1,574,000	1,574,000	1,000
UNEMPLOYMENT INSURANCE	3,321.00	6,000	12,000	18,000	18,000	6,000
WORKERS' COMPENSATION	464,736.90	475,000	475,000	475,000	475,000	0
<b>TOTAL S &amp; E B</b>	<b>75,735,930.18</b>	<b>82,183,000</b>	<b>84,784,000</b>	<b>88,804,000</b>	<b>88,804,000</b>	<b>4,020,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	633,286.69	601,000	764,000	746,000	746,000	(18,000)
CLOTHING & PERSONAL SUPPLIES	2,031.78	0	0	0	0	0
COMMUNICATIONS	32,923.41	17,000	32,000	19,000	19,000	(13,000)
COMPUTING-MAINFRAME	1,029,888.85	1,168,000	1,317,000	1,357,000	1,357,000	40,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	812,635.00	542,000	478,000	579,000	579,000	101,000
COMPUTING-PERSONAL	524,703.92	361,000	230,000	99,000	99,000	(131,000)
HOUSEHOLD EXPENSE	138.98	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	2,125,903.69	2,116,000	2,472,000	2,774,000	2,774,000	302,000
INSURANCE	55,657.63	60,000	75,000	75,000	75,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,435,041.76	1,765,000	1,529,000	1,605,000	1,605,000	76,000
MAINTENANCE - EQUIPMENT	71,577.63	41,000	70,000	70,000	70,000	0
MEMBERSHIPS	7,514.00	8,000	10,000	10,000	10,000	0
MISCELLANEOUS EXPENSE	3,840.17	2,000	48,000	48,000	48,000	0
OFFICE EXPENSE	899,572.63	869,000	884,000	1,005,000	1,005,000	121,000
PROFESSIONAL SERVICES	498,753.08	545,000	2,373,000	2,160,000	2,160,000	(213,000)

**AUDITOR-CONTROLLER BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
PUBLICATIONS & LEGAL NOTICE	134.35	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	1,435,284.75	1,455,000	1,464,000	1,498,000	1,498,000	34,000
RENTS & LEASES - EQUIPMENT	97,901.75	94,000	114,000	111,000	111,000	(3,000)
SMALL TOOLS & MINOR EQUIPMENT	6,464.68	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	4,430.58	8,000	2,000	0	0	(2,000)
TECHNICAL SERVICES	116,631.54	111,000	181,000	120,000	120,000	(61,000)
TELECOMMUNICATIONS	1,642,312.78	672,000	704,000	718,000	718,000	14,000
TRAINING	113,319.46	148,000	167,000	167,000	167,000	0
TRANSPORTATION AND TRAVEL	75,232.15	84,000	96,000	95,000	95,000	(1,000)
UTILITIES	964,748.78	969,000	950,000	1,000,000	1,000,000	50,000
<b>TOTAL S &amp; S</b>	<b>12,589,930.04</b>	<b>11,636,000</b>	<b>13,960,000</b>	<b>14,256,000</b>	<b>14,256,000</b>	<b>296,000</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	0.00	0	65,000	55,000	55,000	(10,000)
RET-OTHER LONG TERM DEBT	146,642.65	174,000	165,000	196,000	196,000	31,000
TAXES & ASSESSMENTS	1,749.47	0	0	0	0	0
<b>TOTAL OTH CHARGES</b>	<b>148,392.12</b>	<b>174,000</b>	<b>230,000</b>	<b>251,000</b>	<b>251,000</b>	<b>21,000</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
MACHINERY EQUIPMENT	9,426.11	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	481,419.66	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	28,233.73	0	0	0	0	0
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>519,079.50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>519,079.50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 88,993,331.84</b>	<b>\$ 93,993,000</b>	<b>\$ 98,974,000</b>	<b>\$ 103,311,000</b>	<b>\$ 103,311,000</b>	<b>\$ 4,337,000</b>
INTRAFUND TRANSFERS	(46,079,993.75)	(48,948,000)	(51,762,000)	(54,254,000)	(54,254,000)	(2,492,000)
<b>NET TOTAL</b>	<b>\$ 42,913,338.09</b>	<b>\$ 45,045,000</b>	<b>\$ 47,212,000</b>	<b>\$ 49,057,000</b>	<b>\$ 49,057,000</b>	<b>\$ 1,845,000</b>
<b>NET COUNTY COST</b>	<b>\$ 23,437,256.24</b>	<b>\$ 24,180,000</b>	<b>\$ 25,206,000</b>	<b>\$ 26,200,000</b>	<b>\$ 26,200,000</b>	<b>\$ 994,000</b>
BUDGETED POSITIONS	624.0	621.0	621.0	620.0	620.0	(1.0)

## Departmental Program Summary

### 1. Accounting and Reporting

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	11,437,000	2,867,000	1,927,000	6,643,000	75.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	11,437,000	2,867,000	1,927,000	6,643,000	75.0

**Authority:** Mandated program – United States Government Code Title 26; Federal Uniform Guidance 2 Code of Federal Regulations 200; State Constitution, Section 24, Article 13; California Government Code various titles; California Education Codes 41760.2 and 84207; California Revenue and Taxation Code 4653; and County Code 5.02.

The program maintains control over the County's accounting and budget functions, including enforcing budgetary controls over budget units; monitors and reports the County's cash position; prepares legally-required financial reports; prepares the Countywide Cost Allocation Plan; allocates interest among treasury pool participants; and serves as controller for Joint Powers Authorities and non-profit corporations. This program provides procedural and technical guidance on various financial matters such as general accounting, cost accounting, and capital assets accounting. Comprehensive financial reporting is prepared relative to the Board directives, legal mandates, and compliance with Generally Accepted Accounting Principles.

### 2. Auditing and Reporting

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	10,400,000	7,712,000	1,366,000	1,322,000	57.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	10,400,000	7,712,000	1,366,000	1,322,000	57.0

**Authority:** Mandated program – California Government Code Sections 26909, 26923, 29321.1, 25252.6 and 25250; California Welfare and Institutions Code 275; California Revenue and Taxation Code 4108.5; and County Code Sections 2.10 and 16.62.

The program performs financial, compliance, management, and performance audits; oversees contracts for audit services for all County departments; and responds immediately to all Board special requests for investigations or audits.

### 3. Countywide Contract Monitoring

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	9,595,000	9,822,000	--	(227,000)	56.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	9,595,000	9,822,000	--	(227,000)	56.0

**Authority:** Non-mandated, discretionary program.

The program performs monitoring of County contractors in seven social services programs. The program also provides training and other technical support to the social services departments' contract monitoring operations.

#### 4. Countywide Disbursements Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	7,888,000	5,159,000	366,000	2,363,000	55.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	7,888,000	5,159,000	366,000	2,363,000	55.0

**Authority:** Mandated program – California Government Code Sections 911, 6001, 5.40, 5.42, 26390, 29741-29742, 29800-29803, 29806 and 29850-29853; California Welfare and Institutions Code Section 15000; and County Codes 2.10 and 408.020.

The program is responsible for issuing (mailing) payments on behalf of all County departments and certain special districts. The program is also responsible for retaining supporting payment records (e.g., warrant registers and negotiated warrants, etc.) to support expenditure information.

#### 5. Countywide Payroll Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	5,262,000	4,860,000	1,025,000	(623,000)	36.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	5,262,000	4,860,000	1,025,000	(623,000)	36.0

**Authority:** Mandated program – United States Government Code Title 26; California Government Code Sections 11550-11563, 28101-28160, 30051-30056, and 30061; and County Code Titles 5 and 6, and Title 2, Section 2.10.020.

The program prepares and accounts for the County employee payroll and related employee benefits. This program is also responsible for implementing pay practices negotiated with bargaining units, withholding both mandatory and voluntary deductions, and withholding earnings payable to various creditors and agencies for garnishments, federal and State tax levies, and child support.

#### 6. OCI and Children’s Group Home Ombudsman

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	5,827,000	4,661,000	630,000	536,000	30.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	5,827,000	4,661,000	630,000	536,000	30.0

#### OCI

**Authority:** Mandated program – United States Federal Sentencing Guidelines Section 8B2.1(b)(5); California Penal Code Section 830.13; and County Code Section 2.10.

OCI is responsible for conducting criminal and administrative investigations of alleged fraud and misconduct committed by County employees, contractors, and vendors. OCI responds immediately to all Board special requests for investigations, and investigates and reports on allegations of fraud reported to the County Fraud Hotline or referred by other sources. In addition, OCI provides countywide consulting services, policy development, training, and fraud monitoring and prevention services.

## Children’s Group Home Ombudsman

**Authority:** Non-mandated, discretionary program.

The Children’s Group Home Ombudsman serves as an advocate and problem solver for children placed in group homes who believe that their personal rights have been violated. The Ombudsman is independent from the agencies that place children in homes. Children are encouraged to contact the Ombudsman, via the hotline, e-mail, or in person during outreach visits, to investigate issues that are raised and provide assistance in resolving problems.

### 7. Shared Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	9,928,000	3,312,000	--	6,616,000	92.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	9,928,000	3,312,000	--	6,616,000	92.0

**Authority:** Non-mandated, discretionary program.

Shared Services provides a consolidated business processing center for accounts payable, accounts receivable, grants accounting, procurement and payroll functions and delivers optimum service in a cost-effective, high-quality manner, enhancing overall organizational effectiveness. These services are currently provided to 17 County departments.

### 8. Systems Programs (Countywide IT Development and Maintenance and IT Network and Personal Computer (PC) Support Services (ITS))

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	19,608,000	13,481,000	3,464,000	2,663,000	101.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	19,608,000	13,481,000	3,464,000	2,663,000	101.0

#### Countywide IT Development and Maintenance

**Authority:** Non-mandated, discretionary program.

This program provides support for separately reported, mandated programs (i.e., accounting and reporting, property tax, countywide payroll, and disbursements programs). The program develops, installs, and maintains automated systems that support operations of the Department and provide business services for all other departments through countywide programs including the following major automated systems: eCAPS, eHR, Secured Tax Roll (STR) System, and property tax systems.

#### ITS

**Authority:** Non-mandated, discretionary program.

This program’s many functions support the performance of both mandated and non-mandated programs. ITS develops, installs, and maintains the departmental network of servers and desktop computers; monitors network connectivity; implements and maintains various software applications relating to messaging and office productivity; implements backup and disaster recovery procedures to ensure business continuity; implements security features mandated by the Chief Information Security Officer; and supports the Administration Program.

## 9. Property Tax

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	15,218,000	255,000	13,775,000	1,188,000	86.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	15,218,000	255,000	13,775,000	1,188,000	86.0

**Authority:** Mandated program – State Controller OMB 87; California Government Code Sections 30051-30056 and 30067; California Revenue and Taxation Code Sections 75, 1647-49, 4655, 4658, 5102 and 5452-5454; and California Health and Safety Code Division 24.

The program determines property tax allocations, distributes and accounts for property taxes collected, and issues overpayment refunds to taxpayers. Throughout the year, additions and changes to the tax roll are processed resulting in new or corrected tax bills or refunds. Taxes once collected are apportioned and distributed to nearly 2,300 local agencies (one percent general tax levy, debt service, and direct assessment accounts) including the County, cities, school districts, education revenue augmentation fund, special districts, and successor agencies.

## 10. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	8,148,000	2,125,000	304,000	5,719,000	32.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	8,148,000	2,125,000	304,000	5,719,000	32.0

**Authority:** Non-mandated, discretionary program.

The program provides executive oversight and administrative support to the operations of the Department. This program includes the executive office and support staff, departmental budgeting, accounting, personnel/payroll, training and recruiting, emergency planning, procurement, strategic planning, master agreement functions, facilities management, and special projects.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	103,311,000	54,254,000	22,857,000	26,200,000	620.0

## Auditor-Controller - Integrated Applications Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 6,307,000.00	\$ 6,274,000	\$ 6,274,000	\$ 6,274,000	\$ 6,274,000	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 61,331,365.80	\$ 53,676,000	\$ 53,676,000	\$ 53,510,000	\$ 53,510,000	\$ (166,000)
<b>GROSS TOTAL</b>	\$ 61,331,365.80	\$ 53,676,000	\$ 53,676,000	\$ 53,510,000	\$ 53,510,000	\$ (166,000)
INTRAFUND TRANSFERS	(29,692,000.00)	(29,525,000)	(29,525,000)	(29,525,000)	(29,525,000)	0
<b>NET TOTAL</b>	\$ 31,639,365.80	\$ 24,151,000	\$ 24,151,000	\$ 23,985,000	\$ 23,985,000	\$ (166,000)
<b>NET COUNTY COST</b>	\$ 25,332,365.80	\$ 17,877,000	\$ 17,877,000	\$ 17,711,000	\$ 17,711,000	\$ (166,000)

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	GENERAL	FINANCE

### Mission Statement

The Auditor-Controller – Integrated Applications budget unit includes the costs associated with the development and operation of enterprise applications. The current budget reflects funding for costs associated with the eCAPS/eHR Project, enterprise licenses, and other enterprise applications. eCAPS is the County’s integrated financial application that includes accounting, budget, disbursement, procurement, inventory, vendor self-service, contracts, contract management, debt management, grant lifecycle management, and cost accounting. eHR is the integration of countywide human resources applications for payroll, timekeeping, personnel administration, position control, recruitment,

mileage reimbursement, manager self-service, talent management, and other functions. In the future, other major County enterprise applications may be included in this budget unit.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects a net decrease of \$0.2 million primarily due to the removal of prior-year funding that was provided on a one-time basis for contract, development, and maintenance costs associated with the enterprise system. The Recommended Budget also includes one-time funding for the continuation of eCAPS Phase V project deliverables.

### Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>53,676,000</b>	<b>29,525,000</b>	<b>6,274,000</b>	<b>17,877,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for eCAPS deliverables.	(1,825,000)	--	--	(1,825,000)	--
<b>2. Enterprise System Project:</b> Reflects one-time funding for the continuation of Phase V of the project.	1,659,000	--	--	1,659,000	--
<b>Total Changes</b>	<b>(166,000)</b>	<b>0</b>	<b>0</b>	<b>(166,000)</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>53,510,000</b>	<b>29,525,000</b>	<b>6,274,000</b>	<b>17,711,000</b>	<b>0.0</b>



## Auditor-Controller - Transportation Clearing Account Budget Summary

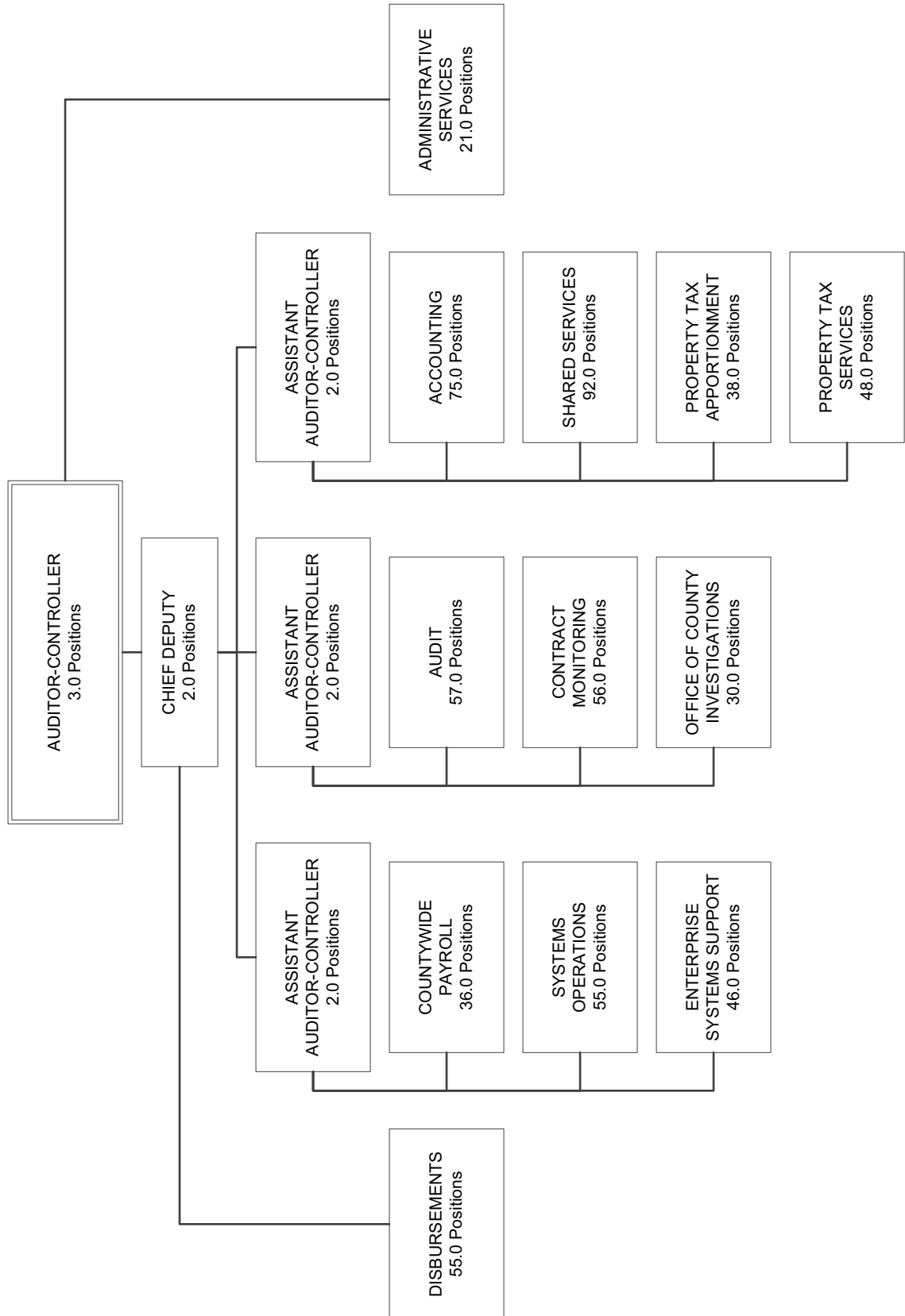
CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 15,957,467.34	\$ 22,000,000	\$ 22,000,000	\$ 20,000,000	\$ 20,000,000	\$ (2,000,000)
S & S EXPENDITURE DISTRIBUTION	(15,957,467.34)	(22,000,000)	(22,000,000)	(20,000,000)	(20,000,000)	2,000,000
TOTAL S & S	0.00	0	0	0	0	0
<b>GROSS TOTAL</b>	\$ 0.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>NET TOTAL</b>	\$ 0.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>NET COUNTY COST</b>	\$ 0.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	GENERAL	FINANCE

### 2018-19 Budget Message

The Transportation Clearing Account is a central receiving point for charges for transportation costs incurred by departments. All charges are then distributed to the appropriate departments leaving this budget unit with no net appropriation. The 2018-19 Recommended Budget reflects the continuation of the countywide transportation program.

**DEPARTMENT OF AUDITOR-CONTROLLER**  
JOHN NAIMO, AUDITOR-CONTROLLER  
FY 2018-19 Recommended Budget Positions = 620.0



## Beaches and Harbors

Gary Jones, Director

### Beaches and Harbors Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 80,763,431.61	\$ 74,431,000	\$ 68,939,000	\$ 70,490,000	\$ 70,490,000	\$ 1,551,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 27,138,824.25	\$ 29,162,000	\$ 29,505,000	\$ 31,213,000	\$ 31,213,000	\$ 1,708,000
SERVICES & SUPPLIES	18,318,127.04	23,578,000	27,425,000	22,924,000	22,924,000	(4,501,000)
OTHER CHARGES	5,308,487.23	8,502,000	8,002,000	4,920,000	4,920,000	(3,082,000)
CAPITAL ASSETS - EQUIPMENT	778,238.78	511,000	461,000	238,000	238,000	(223,000)
OTHER FINANCING USES	4,083,838.00	4,084,000	4,084,000	4,084,000	4,084,000	0
<b>GROSS TOTAL</b>	\$ 55,627,515.30	\$ 65,837,000	\$ 69,477,000	\$ 63,379,000	\$ 63,379,000	\$ (6,098,000)
INTRAFUND TRANSFERS	(173,278.90)	0	(5,000)	(5,000)	(5,000)	0
<b>NET TOTAL</b>	\$ 55,454,236.40	\$ 65,837,000	\$ 69,472,000	\$ 63,374,000	\$ 63,374,000	\$ (6,098,000)
<b>NET COUNTY COST</b>	\$ (25,309,195.21)	\$ (8,594,000)	\$ 533,000	\$ (7,116,000)	\$ (7,116,000)	\$ (7,649,000)
BUDGETED POSITIONS	296.0	303.0	303.0	305.0	305.0	2.0

FUND  
GENERAL FUND

FUNCTION  
RECREATION & CULTURAL  
SERVICES

ACTIVITY  
RECREATION FACILITIES

### Mission Statement

The Department of Beaches and Harbors is dedicated to caring for the County coastline and Marina del Rey (Marina).

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects a \$7.6 million NCC decrease primarily attributable to the removal of prior-year funding provided on a one-time basis, partially offset by Board-approved increases in salaries and health insurance subsidies. The Recommended Budget also includes the net addition of 2.0 positions, as well as increased appropriation for Board-approved contracts, risk management insurance and legal costs, LAC-CAL equipment lease payments, and Marina lease extension costs. Also reflected are budgetary realignments based on historical experience and anticipated requirements.

### Critical/Strategic Planning Initiatives

Implementation of the County's and the Department's Strategic Plans will accomplish the following outcomes: 1) visitors to County beaches and the Marina will experience world renowned recreational opportunities and quality customer service through accessible, clean, attractive, and safe facilities; and 2) Marina boaters, visitors, and residents will enjoy experiencing the County's "Crown Jewel" through redeveloped leasehold properties and beautiful, well-maintained public amenities.

**Changes From 2017-18 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2017-18 Final Adopted Budget</b>	<b>69,477,000</b>	<b>5,000</b>	<b>68,939,000</b>	<b>533,000</b>	<b>303.0</b>
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	509,000	--	--	509,000	--
<b>2. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	222,000	--	--	222,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	174,000	--	--	174,000	--
<b>4. Unavoidable Costs:</b> Reflects increases in retiree health insurance, workers' compensation, and unemployment insurance offset by increases in beach and Marina revenues.	207,000	--	207,000	--	--
<b>5. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(152,000)	--	--	(152,000)	--
<b>6. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for judgments and damages (\$3.2 million), as well as the Total Maximum Daily Load Program study of sediment deposits in the Marina harbor (\$2.8 million), Marina improvement programs (\$0.9 million), bike share program (\$1.0 million), Chace Park lights program (\$0.3 million), and vehicle replacement program (\$0.2 million).	(8,402,000)	--	--	(8,402,000)	--
<b>7. Human Resources:</b> Reflects the addition of 1.0 Administrative Services Manager I position and 1.0 Departmental Personnel Assistant position for the Human Resources Section, offset by the deletion of 1.0 Regional Planning Assistant position, reduction in services and supplies, and an increase in Marina revenue.	27,000	--	27,000	--	1.0
<b>8. Operations:</b> Reflects the conversion of 10.0 Grounds Maintenance Worker I positions from temporary to permanent positions to clean beach restrooms. Also reflects the addition of 1.0 Plumber position to meet workload demands, offset by an increase in Marina revenue and a reduction in services and supplies.	368,000	--	368,000	--	1.0
<b>9. Cost Increases:</b> Reflects increases in insurance premiums, litigation costs, contracts, janitorial services LAC-CAL lease payments, and auto and general liability insurance costs. These cost increases are offset by beach and Marina revenues.	649,000	--	649,000	--	--

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>10. Marina Lease Extension:</b> Reflects an increase in appropriation to fund Marina lease extension legal costs offset by reimbursements from the lessees seeking the extension.	300,000	--	300,000	--	--
<b>Total Changes</b>	<b>(6,098,000)</b>	<b>0</b>	<b>1,551,000</b>	<b>(7,649,000)</b>	<b>2.0</b>
<b>2018-19 Recommended Budget</b>	<b>63,379,000</b>	<b>5,000</b>	<b>70,490,000</b>	<b>(7,116,000)</b>	<b>305.0</b>

**BEACHES AND HARBORS BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
BUSINESS LICENSES	\$ 273,400.00	\$ 201,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 0
CHARGES FOR SERVICES - OTHER	17,443,757.67	17,100,000	16,564,000	17,456,000	17,456,000	892,000
INTEREST	8,623.26	6,000	9,000	2,000	2,000	(7,000)
MISCELLANEOUS	272,306.28	120,000	120,000	120,000	120,000	0
OTHER LICENSES & PERMITS	200,348.59	142,000	171,000	171,000	171,000	0
OTHER SALES	11.10	0	0	0	0	0
PLANNING & ENGINEERING SERVICES	2,840.20	3,000	0	0	0	0
RENTS & CONCESSIONS	61,585,050.42	56,207,000	51,225,000	51,891,000	51,891,000	666,000
SALE OF CAPITAL ASSETS	38,669.18	2,000	0	0	0	0
STATE - OTHER	176,325.77	0	0	0	0	0
VEHICLE CODE FINES	762,099.14	650,000	650,000	650,000	650,000	0
<b>TOTAL REVENUE</b>	<b>\$ 80,763,431.61</b>	<b>\$ 74,431,000</b>	<b>\$ 68,939,000</b>	<b>\$ 70,490,000</b>	<b>\$ 70,490,000</b>	<b>\$ 1,551,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 16,365,809.34	\$ 17,471,000	\$ 17,898,000	\$ 18,520,000	\$ 18,520,000	\$ 622,000
CAFETERIA BENEFIT PLANS	4,256,873.71	4,502,000	4,503,000	4,810,000	4,810,000	307,000
COUNTY EMPLOYEE RETIREMENT	2,611,050.34	2,994,000	3,016,000	3,331,000	3,331,000	315,000
DENTAL INSURANCE	87,007.34	85,000	83,000	83,000	83,000	0
DEPENDENT CARE SPENDING ACCOUNTS	29,784.00	26,000	27,000	27,000	27,000	0
DISABILITY BENEFITS	210,371.81	208,000	207,000	207,000	207,000	0
FICA (OASDI)	239,389.33	246,000	206,000	210,000	210,000	4,000
HEALTH INSURANCE	544,224.70	755,000	523,000	527,000	527,000	4,000
LIFE INSURANCE	45,466.55	47,000	43,000	43,000	43,000	0
OTHER EMPLOYEE BENEFITS	31,749.89	20,000	10,000	10,000	10,000	0
RETIREE HEALTH INSURANCE	1,576,300.00	1,680,000	1,812,000	2,120,000	2,120,000	308,000
SAVINGS PLAN	193,061.40	202,000	198,000	226,000	226,000	28,000
THRIFT PLAN (HORIZONS)	428,962.68	462,000	414,000	461,000	461,000	47,000
UNEMPLOYMENT INSURANCE	13,700.00	29,000	30,000	40,000	40,000	10,000
WORKERS' COMPENSATION	505,073.16	435,000	535,000	598,000	598,000	63,000
<b>TOTAL S &amp; E B</b>	<b>27,138,824.25</b>	<b>29,162,000</b>	<b>29,505,000</b>	<b>31,213,000</b>	<b>31,213,000</b>	<b>1,708,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	565,615.08	646,000	682,000	682,000	682,000	0
CLOTHING & PERSONAL SUPPLIES	64,662.75	56,000	227,000	227,000	227,000	0
COMMUNICATIONS	259,667.81	188,000	107,000	107,000	107,000	0
COMPUTING-MAINFRAME	(260.24)	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	123,210.42	186,000	0	0	0	0
COMPUTING-PERSONAL	57,252.53	80,000	72,000	72,000	72,000	0
CONTRACTED PROGRAM SERVICES	0.00	0	50,000	50,000	50,000	0
FOOD	10,473.63	7,000	0	0	0	0
HOUSEHOLD EXPENSE	682,233.20	628,000	179,000	179,000	179,000	0
INFORMATION TECHNOLOGY SERVICES	39,394.80	110,000	129,000	129,000	129,000	0
INSURANCE	12,609.63	10,000	12,000	12,000	12,000	0
MAINTENANCE - BUILDINGS & IMPRV	3,710,947.55	4,923,000	4,350,000	4,292,000	4,292,000	(58,000)
MAINTENANCE - EQUIPMENT	347,134.83	368,000	727,000	727,000	727,000	0

**BEACHES AND HARBORS BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
MEDICAL DENTAL & LAB SUPPLIES	43,042.40	(7,000)	3,000	3,000	3,000	0
MEMBERSHIPS	8,636.99	10,000	6,000	6,000	6,000	0
MISCELLANEOUS EXPENSE	74,723.72	11,000	12,000	12,000	12,000	0
OFFICE EXPENSE	275,208.81	154,000	175,000	175,000	175,000	0
PROFESSIONAL SERVICES	1,996,254.00	1,724,000	2,433,000	2,454,000	2,454,000	21,000
RENTS & LEASES - BLDG & IMPRV	223,991.03	519,000	529,000	829,000	829,000	300,000
RENTS & LEASES - EQUIPMENT	331,562.29	215,000	98,000	98,000	98,000	0
SMALL TOOLS & MINOR EQUIPMENT	161,604.33	127,000	88,000	88,000	88,000	0
SPECIAL DEPARTMENTAL EXPENSE	2,746,334.68	6,053,000	8,365,000	6,351,000	6,351,000	(2,014,000)
TECHNICAL SERVICES	3,522,641.33	4,649,000	6,257,000	3,507,000	3,507,000	(2,750,000)
TELECOMMUNICATIONS	427,387.11	395,000	315,000	315,000	315,000	0
TRAINING	64,190.87	78,000	126,000	126,000	126,000	0
TRANSPORTATION AND TRAVEL	1,648,325.91	1,436,000	1,528,000	1,528,000	1,528,000	0
UTILITIES	921,281.58	1,012,000	955,000	955,000	955,000	0
<b>TOTAL S &amp; S</b>	<b>18,318,127.04</b>	<b>23,578,000</b>	<b>27,425,000</b>	<b>22,924,000</b>	<b>22,924,000</b>	<b>(4,501,000)</b>
<b>OTHER CHARGES</b>						
INTEREST ON NOTES & WARRANTS	673,032.85	634,000	844,000	844,000	844,000	0
JUDGMENTS & DAMAGES	0.00	3,985,000	3,330,000	178,000	178,000	(3,152,000)
RET-OTHER LONG TERM DEBT	4,603,268.08	3,849,000	3,789,000	3,859,000	3,859,000	70,000
TAXES & ASSESSMENTS	32,186.30	34,000	39,000	39,000	39,000	0
<b>TOTAL OTH CHARGES</b>	<b>5,308,487.23</b>	<b>8,502,000</b>	<b>8,002,000</b>	<b>4,920,000</b>	<b>4,920,000</b>	<b>(3,082,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
AGRICULTURE AND LNDSCLPE EQUIP	85,077.32	0	0	0	0	0
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	163,000	180,000	180,000	180,000	0
ELECTRONIC EQUIPMENT	0.00	125,000	40,000	40,000	40,000	0
MANUFACTURED/PREFABRICATED STRUCTURE	456,632.50	0	18,000	18,000	18,000	0
PARK/RECREATION EQUIPMENT	43,232.39	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	193,296.57	223,000	223,000	0	0	(223,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>778,238.78</b>	<b>511,000</b>	<b>461,000</b>	<b>238,000</b>	<b>238,000</b>	<b>(223,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>778,238.78</b>	<b>511,000</b>	<b>461,000</b>	<b>238,000</b>	<b>238,000</b>	<b>(223,000)</b>
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	4,083,838.00	4,084,000	4,084,000	4,084,000	4,084,000	0
<b>TOTAL OTH FIN USES</b>	<b>4,083,838.00</b>	<b>4,084,000</b>	<b>4,084,000</b>	<b>4,084,000</b>	<b>4,084,000</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 55,627,515.30</b>	<b>\$ 65,837,000</b>	<b>\$ 69,477,000</b>	<b>\$ 63,379,000</b>	<b>\$ 63,379,000</b>	<b>\$ (6,098,000)</b>
INTRAFUND TRANSFERS	(173,278.90)	0	(5,000)	(5,000)	(5,000)	0
<b>NET TOTAL</b>	<b>\$ 55,454,236.40</b>	<b>\$ 65,837,000</b>	<b>\$ 69,472,000</b>	<b>\$ 63,374,000</b>	<b>\$ 63,374,000</b>	<b>\$ (6,098,000)</b>
<b>NET COUNTY COST</b>	<b>\$ (25,309,195.21)</b>	<b>\$ (8,594,000)</b>	<b>\$ 533,000</b>	<b>\$ (7,116,000)</b>	<b>\$ (7,116,000)</b>	<b>\$ (7,649,000)</b>
BUDGETED POSITIONS	296.0	303.0	303.0	305.0	305.0	2.0

## Departmental Program Summary

### 1. Marina

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	27,648,000	--	53,277,000	(25,629,000)	72.0
<i>Less Administration</i>	1,748,000	--	--	1,748,000	15.0
<b>Net Program Costs</b>	25,900,000	--	53,277,000	(27,377,000)	57.0

**Authority:** Non-mandated, discretionary program.

Manage, develop, operate, maintain, and promote the Marina, a public asset managed as a public-private partnership with land owned by the County and ground leased to private investors, including professional real estate oversight of the Marina, development, maintenance and operation of public areas (e.g., public launch ramp, guest docks, and parking lots); Marina permit issuance; and repair and improvement of infrastructure.

### 2. Beach

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	35,112,000	5,000	17,138,000	17,969,000	233.0
<i>Less Administration</i>	3,661,000	--	--	3,661,000	33.0
<b>Net Program Costs</b>	31,451,000	5,000	17,138,000	14,308,000	200.0

**Authority:** Non-mandated, discretionary program.

Manage, develop, operate, maintain, and promote 25 miles of County-owned, controlled, or managed beaches, including concession, parking and use permit administration, and beach maintenance (including refuse removal, restroom cleaning, sand maintenance, landscaping, and facility repairs).

### 3. Water Awareness, Training, Education, and Recreation Program

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	619,000	--	75,000	544,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	619,000	--	75,000	544,000	--

**Authority:** Non-mandated, discretionary program.

Educate the County's youth in organized activities that provide skills, knowledge, and personal experiences in ocean and beach safety, with special emphasis on recruiting youth with limited access or opportunities to engage in beach and harbor activities.



**4. Administration**

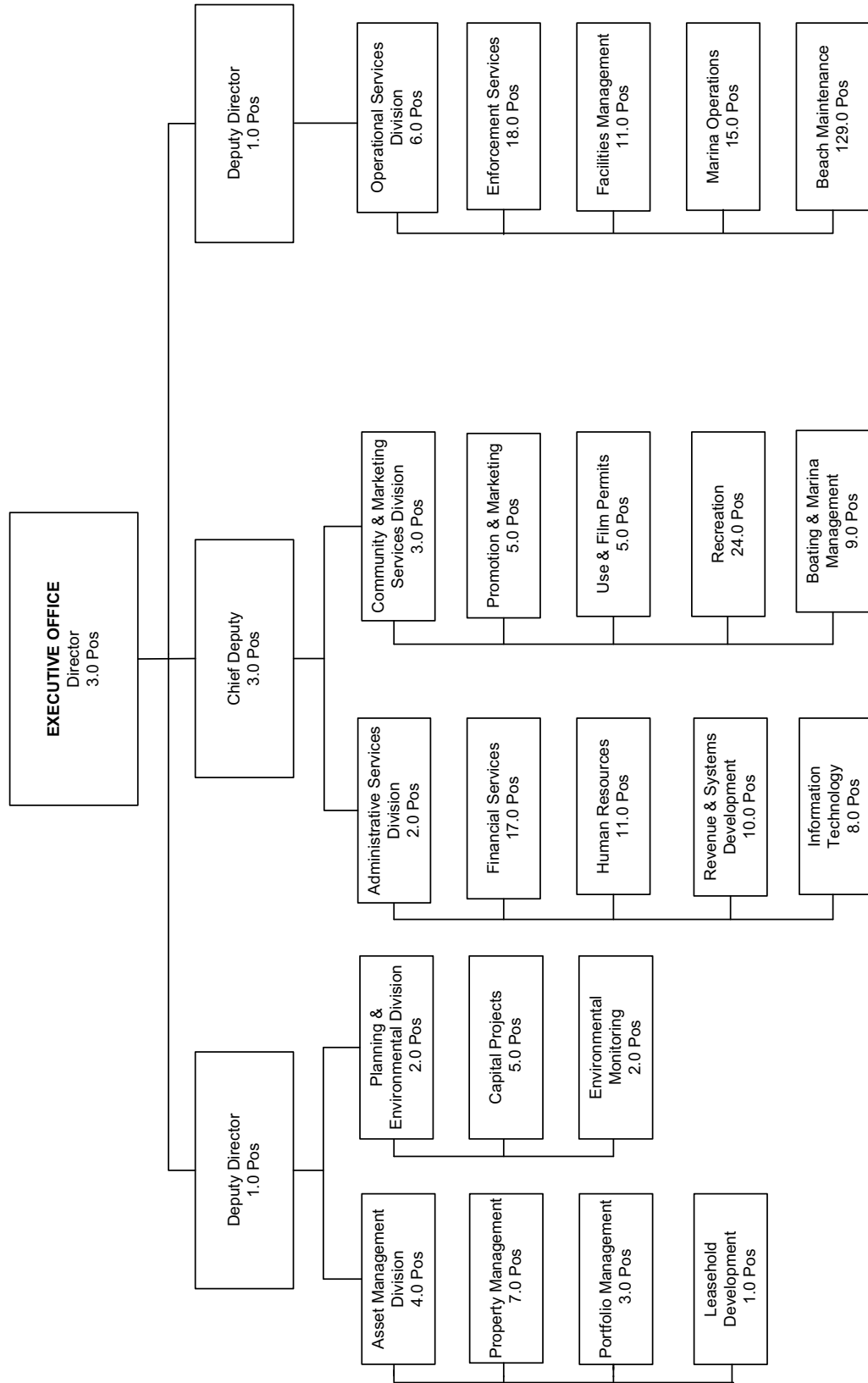
	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	5,409,000	--	--	5,409,000	48.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	5,409,000	--	--	5,409,000	48.0

**Authority:** Non-mandated, discretionary program.

Provide administrative support required for the ongoing operation of the Department, including executive management, human resources, accounts receivable and fiscal services, budgeting, information systems, materials management, contracts and grants, and auditing.

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Net Program Costs</b>	63,379,000	5,000	70,490,000	(7,116,000)	305.0

DEPARTMENT OF BEACHES AND HARBORS  
Gary Jones, Director  
FY 2018-19 Recommended Budget Positions = 305.0



## Board of Supervisors

Celia Zavala, Acting Executive Officer

### Board of Supervisors Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 8,550,037.66	\$ 15,136,000	\$ 15,136,000	\$ 15,451,000	\$ 15,099,000	\$ (37,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 63,004,139.27	\$ 74,124,000	\$ 74,124,000	\$ 80,717,000	\$ 78,494,000	\$ 4,370,000
SERVICES & SUPPLIES	59,036,347.07	88,848,000	167,930,000	159,687,000	158,540,000	(9,390,000)
S & S EXPENDITURE DISTRIBUTION	(10,653,083.61)	(11,030,000)	(11,030,000)	(11,416,000)	(11,416,000)	(386,000)
TOTAL S & S	48,383,263.46	77,818,000	156,900,000	148,271,000	147,124,000	(9,776,000)
OTHER CHARGES	508,495.71	255,000	255,000	317,000	317,000	62,000
CAPITAL ASSETS - EQUIPMENT	580,085.26	400,000	400,000	235,000	235,000	(165,000)
OTHER FINANCING USES	5,196,000.00	125,000	125,000	125,000	125,000	0
<b>GROSS TOTAL</b>	\$ 117,671,983.70	\$ 152,722,000	\$ 231,804,000	\$ 229,665,000	\$ 226,295,000	\$ (5,509,000)
INTRAFUND TRANSFERS	(24,744,759.86)	(26,629,000)	(26,629,000)	(28,255,000)	(27,195,000)	(566,000)
<b>NET TOTAL</b>	\$ 92,927,223.84	\$ 126,093,000	\$ 205,175,000	\$ 201,410,000	\$ 199,100,000	\$ (6,075,000)
<b>NET COUNTY COST</b>	\$ 84,377,186.18	\$ 110,957,000	\$ 190,039,000	\$ 185,959,000	\$ 184,001,000	\$ (6,038,000)
BUDGETED POSITIONS	447.0	464.0	464.0	486.0	470.0	6.0

FUND  
GENERAL FUND

FUNCTION  
GENERAL

ACTIVITY  
LEGISLATIVE AND ADMINISTRATIVE

### Mission Statement

The Board of Supervisors (Board), as the governing body of the County, enacts ordinances, directs overall operation of County departments and districts, and oversees the delivery of services within the County.

The Executive Office of the Board (Executive Office) performs a multi-functional support role for the Board in administering and managing technology, staffing, procurement, and facilities resources, along with the publication of information for the Board, various County departments, and the public. The mission of the Executive Office is to provide excellent customer service and support the Board in achieving its objectives.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects the funding level necessary to provide efficient and responsive delivery of services to the Board and the public. The overall NCC decrease of \$6.0 million is primarily attributable to an adjustment to remove prior-year funding that was provided on a one-time basis, partially offset by Board-approved increases in salaries and health insurance subsidies, as well as the addition of 1.0 Senior Paralegal position and rent costs for the Civilian Oversight Commission.

### Critical/Strategic Planning Initiatives

The Executive Office is in the process of implementing its strategic plan, in alignment with the County's Strategic Plan, with multiple goals for FY 2018-19. The budget reflects the resources needed to achieve those goals that continue to focus on the use of technology-driven services.

## Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>231,804,000</b>	<b>26,629,000</b>	<b>15,136,000</b>	<b>190,039,000</b>	<b>464.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. County Equity Oversight Panel:</b> Reflects the addition of 2.0 Deputy Compliance Officer positions to address the increase in workload and complaint filings offset by increases in intrafund transfers (IFT) and reimbursement of expense revenue.	305,000	288,000	17,000	--	2.0
<b>2. Civilian Oversight Commission:</b> Reflects the addition of 1.0 Senior Paralegal position to perform legal analysis; a position realignment to address the needs of the Commission; and rent for the monthly Commission meeting.	208,000	--	--	208,000	1.0
<b>3. Assessment Appeals Board:</b> Reflects the insourcing of 3.0 Intermediate Board Specialist positions to reduce the use of the temporary contracted staff for ongoing duties, fully offset by a decrease in services and supplies.	--	--	--	--	3.0
<b>4. Arts Commission – Arts Administration/Education Staffing:</b> Reflects the addition of 1.0 Intermediate Typist Clerk, 1.0 Arts Commission Program Assistant, and 1.0 Arts Commission Program Associate positions for the insourcing of previously contracted services, partially offset by the deletion of 2.0 temporary positions. The incremental cost increase is fully offset by an increase in IFTs from the Arts Commission budget unit.	215,000	215,000	--	--	1.0
<b><i>Other Changes</i></b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,940,000	98,000	--	1,842,000	--
<b>2. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	856,000	68,000	--	788,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	724,000	365,000	--	359,000	--
<b>4. Unavoidable Costs:</b> Reflects changes in workers' compensation and unemployment costs due to anticipated benefit increases and escalating medical cost trends.	47,000	47,000	--	--	--
<b>5. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Information Systems Advisory Body's (ISAB) Master Data Management (MDM) system, Office of Child Protection, vehicle replacement, Countywide Criminal Justice Coordinating Committee, and capital projects.	(4,456,000)	--	--	(4,456,000)	--
<b>6. Community Programs – SD1:</b> Reflects an adjustment to remove prior-year community programs funding that was provided on a one-time basis.	(1,000,000)	--	--	(1,000,000)	--

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>7. Community Programs – SD3:</b> Reflects an adjustment to remove prior-year community programs funding that was provided on a one-time basis and other changes in funding activities.	(2,061,000)	--	--	(2,061,000)	--
<b>8. Community Programs – SD5:</b> Reflects an adjustment to remove prior-year community programs funding that was provided on a one-time basis and other changes in funding activities.	(1,907,000)	--	--	(1,907,000)	--
<b>9. Office of Child Protection:</b> Reflects one-time funding for the Center for Strategic Public-Private Partnerships.	122,000	--	--	122,000	--
<b>10. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	62,000	--	1,000	61,000	--
<b>11. Productivity Investment Fund:</b> Reflects an adjustment to align the budget with anticipated Productivity Investment funding.	(55,000)	--	(55,000)	--	--
<b>12. Executive Office Rent:</b> Reflects an increase for rent costs at the Lancaster Field Office.	6,000	--	--	6,000	--
<b>13. Proprietorship Program:</b> Reflects an increase in building proprietorship costs (\$0.4 million) offset by expenditure distribution to tenant departments.	--	--	--	--	--
<b>14. Miscellaneous Adjustments:</b> Reflects appropriation and IFT adjustments to realign various program and departmental operating costs.	(385,000)	(385,000)	--	--	--
<b>15. Other Salaries and Employee Benefits:</b> Reflects a Board-approved reclassification and the deletion of 1.0 Principal Staff Analyst, Commission Services position for the Domestic Violence Commission, fully offset by a decrease in IFT. This function will now be performed by the Department of Public Health.	(130,000)	(130,000)	--	--	(1.0)
<b>Total Changes</b>	<b>(5,509,000)</b>	<b>566,000</b>	<b>(37,000)</b>	<b>(6,038,000)</b>	<b>6.0</b>
<b>2018-19 Recommended Budget</b>	<b>226,295,000</b>	<b>27,195,000</b>	<b>15,099,000</b>	<b>184,001,000</b>	<b>470.0</b>

## Unmet Needs

The Department’s unmet needs include additional funding to enhance operational efficiency and service delivery.

**BOARD OF SUPERVISORS BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
ASSESSMENT & TAX COLLECTION FEES	\$ 1,492,867.94	\$ 1,433,000	\$ 1,433,000	\$ 1,433,000	\$ 1,433,000	\$ 0
BUSINESS LICENSES	9,200.00	7,000	0	0	0	0
CHARGES FOR SERVICES - OTHER	697,764.25	854,000	854,000	854,000	854,000	0
CIVIL PROCESS SERVICES	33,986.50	55,000	55,000	55,000	55,000	0
ELECTION SERVICES	244,875.00	431,000	431,000	431,000	431,000	0
FEDERAL - OTHER	502.68	10,000	10,000	10,000	10,000	0
MISCELLANEOUS	4,057,987.54	7,119,000	7,126,000	7,496,000	7,144,000	18,000
SALE OF CAPITAL ASSETS	19,182.75	0	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	1,366,756.00	5,011,000	5,011,000	5,011,000	5,011,000	0
STATE - OTHER	626,915.00	76,000	76,000	76,000	76,000	0
TRANSFERS IN	0.00	140,000	140,000	85,000	85,000	(55,000)
<b>TOTAL REVENUE</b>	<b>\$ 8,550,037.66</b>	<b>\$ 15,136,000</b>	<b>\$ 15,136,000</b>	<b>\$ 15,451,000</b>	<b>\$ 15,099,000</b>	<b>\$ (37,000)</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 40,290,925.98	\$ 48,927,000	\$ 48,927,000	\$ 51,815,000	\$ 50,335,000	\$ 1,408,000
CAFETERIA BENEFIT PLANS	6,476,913.53	7,738,000	7,738,000	8,258,000	7,985,000	247,000
COUNTY EMPLOYEE RETIREMENT	6,445,905.33	7,384,000	7,384,000	8,683,000	8,365,000	981,000
DENTAL INSURANCE	148,611.49	100,000	100,000	100,000	100,000	0
DEPENDENT CARE SPENDING ACCOUNTS	37,096.22	38,000	38,000	38,000	38,000	0
DISABILITY BENEFITS	496,726.52	30,000	30,000	30,000	30,000	0
FICA (OASDI)	612,723.41	541,000	541,000	589,000	565,000	24,000
HEALTH INSURANCE	3,049,534.56	3,094,000	3,094,000	3,911,000	3,911,000	817,000
LIFE INSURANCE	198,040.45	63,000	63,000	63,000	63,000	0
OTHER EMPLOYEE BENEFITS	14,029.53	0	0	0	0	0
RETIREE HEALTH INSURANCE	2,759,665.00	3,133,000	3,133,000	3,857,000	3,857,000	724,000
SAVINGS PLAN	1,122,318.20	1,585,000	1,585,000	1,710,000	1,646,000	61,000
THRIFT PLAN (HORIZONS)	1,158,895.29	1,286,000	1,286,000	1,411,000	1,347,000	61,000
UNEMPLOYMENT INSURANCE	18,473.00	27,000	27,000	35,000	35,000	8,000
WORKERS' COMPENSATION	174,280.76	178,000	178,000	217,000	217,000	39,000
<b>TOTAL S &amp; E B</b>	<b>63,004,139.27</b>	<b>74,124,000</b>	<b>74,124,000</b>	<b>80,717,000</b>	<b>78,494,000</b>	<b>4,370,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	5,444,574.95	3,706,000	3,706,000	2,747,000	2,920,000	(786,000)
CLOTHING & PERSONAL SUPPLIES	140,822.62	0	0	0	0	0
COMMUNICATIONS	1,175,922.52	870,000	870,000	993,000	978,000	108,000
COMPUTING-MAINFRAME	693,068.00	9,000	9,000	9,000	9,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,233,270.74	1,652,000	1,652,000	2,464,000	1,402,000	(250,000)
COMPUTING-PERSONAL	6,269,569.93	5,439,000	5,439,000	5,389,000	5,389,000	(50,000)
CONTRACTED PROGRAM SERVICES	12,552,268.63	37,308,000	116,390,000	111,215,000	111,215,000	(5,175,000)
FOOD	24,409.95	0	0	0	0	0
HOUSEHOLD EXPENSE	48,781.40	43,000	43,000	43,000	43,000	0
INFORMATION TECHNOLOGY SERVICES	3,414,377.00	6,914,000	6,914,000	6,680,000	6,680,000	(234,000)
INSURANCE	173,999.32	162,000	162,000	136,000	136,000	(26,000)
MAINTENANCE - BUILDINGS & IMPRV	9,840,879.40	8,839,000	8,839,000	8,930,000	8,930,000	91,000
MAINTENANCE - EQUIPMENT	24,990.09	12,000	12,000	12,000	12,000	0

**BOARD OF SUPERVISORS BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
MEDICAL DENTAL & LAB SUPPLIES	1,847.08	0	0	0	0	0
MEMBERSHIPS	9,040.81	2,000	2,000	2,000	2,000	0
MISCELLANEOUS EXPENSE	333,339.32	201,000	201,000	201,000	201,000	0
OFFICE EXPENSE	1,517,306.67	1,220,000	1,220,000	1,195,000	1,195,000	(25,000)
PROFESSIONAL SERVICES	3,484,673.87	11,200,000	11,200,000	7,843,000	7,600,000	(3,600,000)
PUBLICATIONS & LEGAL NOTICE	475,967.81	94,000	94,000	394,000	394,000	300,000
RENTS & LEASES - BLDG & IMPRV	1,695,472.17	1,989,000	1,989,000	2,039,000	2,039,000	50,000
RENTS & LEASES - EQUIPMENT	294,529.14	243,000	243,000	241,000	241,000	(2,000)
SMALL TOOLS & MINOR EQUIPMENT	42,438.82	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	230,336.81	401,000	401,000	401,000	401,000	0
TECHNICAL SERVICES	4,122,820.99	4,718,000	4,718,000	4,976,000	4,976,000	258,000
TELECOMMUNICATIONS	2,850,517.77	1,953,000	1,953,000	2,020,000	2,020,000	67,000
TRAINING	82,280.13	212,000	212,000	98,000	98,000	(114,000)
TRANSPORTATION AND TRAVEL	625,210.19	339,000	339,000	337,000	337,000	(2,000)
UTILITIES	1,233,630.94	1,322,000	1,322,000	1,322,000	1,322,000	0
S & S EXPENDITURE DISTRIBUTION	(10,653,083.61)	(11,030,000)	(11,030,000)	(11,416,000)	(11,416,000)	(386,000)
<b>TOTAL S &amp; S</b>	<b>48,383,263.46</b>	<b>77,818,000</b>	<b>156,900,000</b>	<b>148,271,000</b>	<b>147,124,000</b>	<b>(9,776,000)</b>
<b>OTHER CHARGES</b>						
INT-OTHER LONG TERM DEBT	0.00	0	0	62,000	62,000	62,000
JUDGMENTS & DAMAGES	245,795.60	75,000	75,000	75,000	75,000	0
RET-OTHER LONG TERM DEBT	256,890.40	147,000	147,000	147,000	147,000	0
RIGHTS OF WAY	0.00	31,000	31,000	31,000	31,000	0
TAXES & ASSESSMENTS	5,809.71	2,000	2,000	2,000	2,000	0
<b>TOTAL OTH CHARGES</b>	<b>508,495.71</b>	<b>255,000</b>	<b>255,000</b>	<b>317,000</b>	<b>317,000</b>	<b>62,000</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
COMPUTERS, MIDRANGE/DEPARTMENTAL	175,132.77	205,000	205,000	205,000	205,000	0
ELECTRONIC EQUIPMENT	20,168.91	0	0	0	0	0
OFFICE FURNITURE, FIXTURES & EQ	0.00	30,000	30,000	30,000	30,000	0
TELECOMMUNICATIONS EQUIPMENT	93,069.50	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	291,714.08	165,000	165,000	0	0	(165,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>580,085.26</b>	<b>400,000</b>	<b>400,000</b>	<b>235,000</b>	<b>235,000</b>	<b>(165,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>580,085.26</b>	<b>400,000</b>	<b>400,000</b>	<b>235,000</b>	<b>235,000</b>	<b>(165,000)</b>
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	5,196,000.00	125,000	125,000	125,000	125,000	0
<b>TOTAL OTH FIN USES</b>	<b>5,196,000.00</b>	<b>125,000</b>	<b>125,000</b>	<b>125,000</b>	<b>125,000</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 117,671,983.70</b>	<b>\$ 152,722,000</b>	<b>\$ 231,804,000</b>	<b>\$ 229,665,000</b>	<b>\$ 226,295,000</b>	<b>\$ (5,509,000)</b>
INTRAFUND TRANSFERS	(24,744,759.86)	(26,629,000)	(26,629,000)	(28,255,000)	(27,195,000)	(566,000)
<b>NET TOTAL</b>	<b>\$ 92,927,223.84</b>	<b>\$ 126,093,000</b>	<b>\$ 205,175,000</b>	<b>\$ 201,410,000</b>	<b>\$ 199,100,000</b>	<b>\$ (6,075,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 84,377,186.18</b>	<b>\$ 110,957,000</b>	<b>\$ 190,039,000</b>	<b>\$ 185,959,000</b>	<b>\$ 184,001,000</b>	<b>\$ (6,038,000)</b>
BUDGETED POSITIONS	447.0	464.0	464.0	486.0	470.0	6.0

## Departmental Program Summary

### 1. County Government Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	150,706,000	8,326,000	5,051,000	137,329,000	232.00
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	150,706,000	8,326,000	5,051,000	137,329,000	232.00

**Authority:** Mandated program with discretionary service levels – California Government Code Section 26227.

The program is comprised of the five Board offices and the Clerk of the Board. The Board provides for the public welfare by establishing County and special district policies, supervises activities of County departments and special districts, adopts annual budgets, and sets salaries. The Executive Office prepares Board agendas and minutes of the meetings, posts actions taken by the Board, maintains Board records, and provides the Board with administrative and information technology support.

### 2. Assessment Appeals Board (AAB)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	4,546,000	--	1,864,000	2,682,000	26.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	4,546,000	--	1,864,000	2,682,000	26.0

**Authority:** Mandated program with discretionary service levels – Article XII of the California Constitution.

The AAB hears and renders decisions on assessment appeals filed by property owners regarding assessed valuations on the County tax roll.

### 3. ISAB

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	16,059,000	12,152,000	3,296,000	611,000	8.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	16,059,000	12,152,000	3,296,000	611,000	8.0

**Authority:** Non-mandated, discretionary program.

ISAB consists of two programs, the Integration Services and Videoconferencing programs. The Integration Services program provides funding to support the criminal justice systems participating in ISAB, coordinates and ensures appropriate systems interface, and provides technical and administrative support and workload data analysis. The Videoconferencing program provides for the maintenance, operations, and expansion of additional videoconferencing and interviewer stations throughout the County.



#### 4. Office of the Inspector General (OIG)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	5,475,000	--	--	5,475,000	28.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	5,475,000	--	--	5,475,000	28.0

**Authority:** Non-mandated, discretionary program.

The OIG provides independent and comprehensive oversight, monitoring, and reporting of the Sheriff Department's operations and conditions in the jail facilities. The OIG consists of three functional divisions: Review and Analysis; Audit and Investigation; and Monitoring and Community Outreach. The Review and Analysis Division analyzes and reviews data to produce reports and identify trends; the Audit and Investigation Division audits the departments compliance with policies and procedures; and the Monitoring and Community Outreach Division monitors jail facilities conditions, responds to complaints from inmates and the public, and takes input from the public.

#### 5. Administrative Services

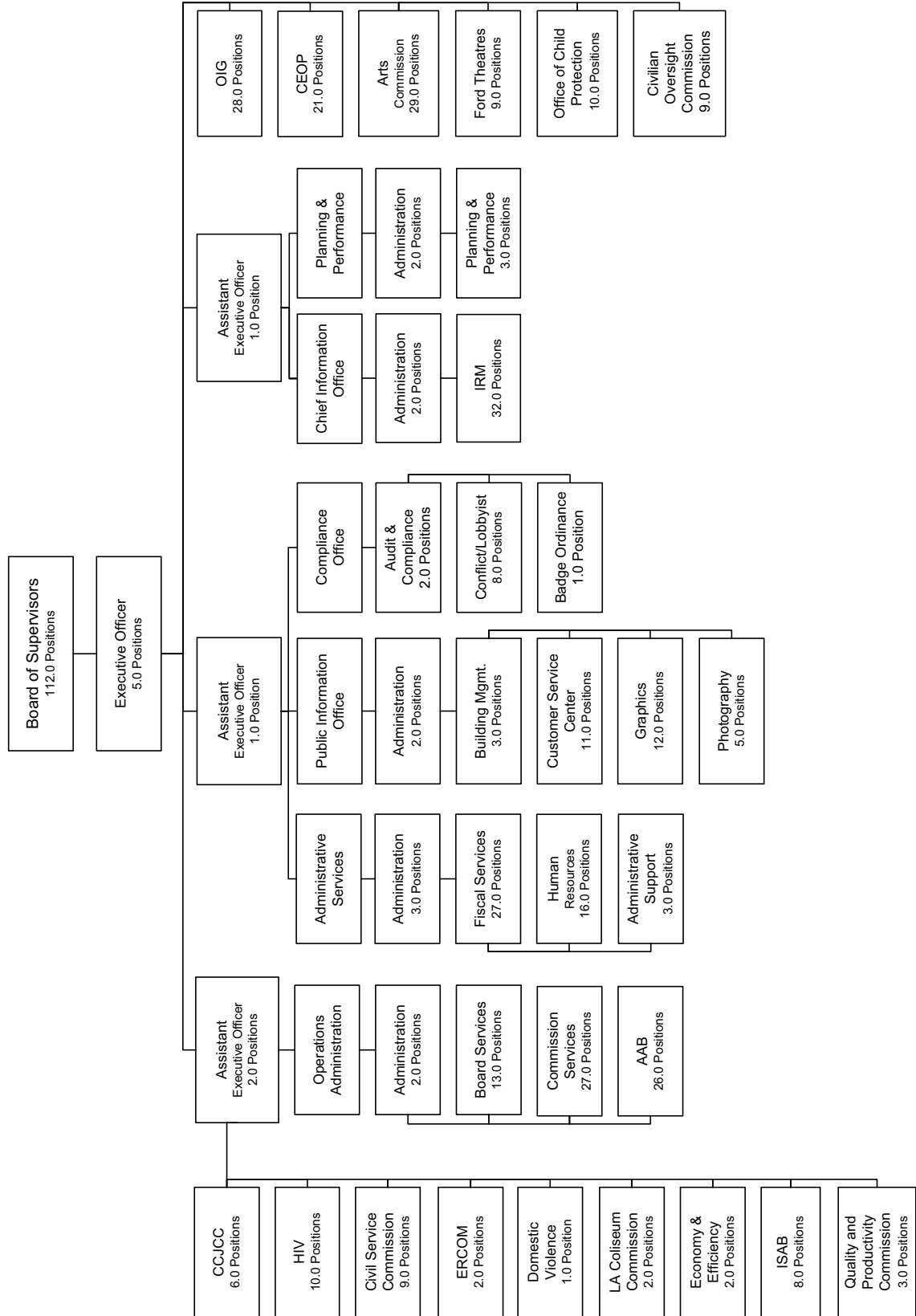
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	49,509,000	6,717,000	4,888,000	37,904,000	176.00
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	49,509,000	6,717,000	4,888,000	37,904,000	176.00

**Authority:** Non-mandated, discretionary program.

The program provides services to Board offices, the Executive Office, and commissions for budget, procurement, accounting, information technology, personnel, and payroll. It also provides services to client departments including office support and temporary clerical services. In addition to other County departments and budget units, it provides a comprehensive building management program for the Kenneth Hahn Hall of Administration as well as legislative and other operational support.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	226,295,000	27,195,000	15,099,000	184,001,000	470.0

**BOARD OF SUPERVISORS**  
**Celia Zavala, Acting Executive Officer**  
**FY 2018-19 Recommended Budget Positions = 470.0**



## Capital Projects/Refurbishments

### Capital Projects/Refurbishments Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 26,418,886.30	\$ 37,373,000	\$ 179,237,000	\$ 164,507,000	\$ 164,507,000	\$ (14,730,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
CAPITAL ASSETS - LAND	\$ 7,552,865.69	\$ 19,421,000	\$ 5,264,000	\$ 4,344,000	\$ 4,344,000	\$ (920,000)
CAPITAL ASSETS - B & I	91,580,462.52	79,211,000	771,855,000	702,406,000	702,406,000	(69,449,000)
TOTAL CAPITAL PROJECT	99,133,328.21	98,632,000	777,119,000	706,750,000	706,750,000	(70,369,000)
TOTAL CAPITAL ASSETS	99,133,328.21	98,632,000	777,119,000	706,750,000	706,750,000	(70,369,000)
<b>GROSS TOTAL</b>	\$ 99,133,328.21	\$ 98,632,000	\$ 777,119,000	\$ 706,750,000	\$ 706,750,000	\$ (70,369,000)
<b>NET COUNTY COST</b>	\$ 72,714,441.91	\$ 61,259,000	\$ 597,882,000	\$ 542,243,000	\$ 542,243,000	\$ (55,639,000)

### Mission Statement

The Capital Projects/Refurbishments budget unit reflects the Chief Executive Officer's funding recommendations for the acquisition, development, design, construction, and refurbishment of General Fund capital assets and infrastructure. These recommendations support projects that are currently funded and underway, as well as projects that are anticipated to commence in the coming fiscal year in which viable and sufficient funding has been identified.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects the Board's continuing commitment to allocate a significant amount of available one-time funding to expand, replace, or refurbish the County's capital assets and infrastructure. The Recommended Budget appropriates \$974.4 million, collectively in the General Fund and other Capital Project Special Funds, for 283 projects to advance the Board's strategic priorities including public healthcare and wellness, public safety, public service delivery, environmental stewardship, deferred maintenance, and cultural institutions. The total capital program value is \$2.5 billion, representing 454 projects.

Of the total Recommended Budget, \$706.8 million is allocated to 214 General Fund projects in acquisition, development, design, or construction that support these strategic priorities, funded by \$164.5 million in one-time revenue from grants and other sources and \$542.2 million in local discretionary monies.

The Recommended Budget reflects a decrease of \$70.4 million in appropriation and the completion of 32 projects from the 2017-18 Final Adopted Budget.

### Critical /Strategic Planning Initiatives

The County will continue to advance the Strategic Asset Management Plan's key objectives, including:

- Maintaining Accurate Asset Inventory – Updating and refining the County Asset Management Property System (CAMPS) of leased and owned properties, which has been shared with each County department and now includes Geographic Information Systems (GIS) features;
- Maximizing Existing Assets – Surveying the condition of all County assets utilizing the County's Strategic Asset Management (SAM) system; currently actively assessing the remaining half of the County's real estate portfolio by surveying the Sheriff and Health Agency facilities. This assessment will guide the implementation of a robust deferred maintenance program for many years; and
- Guiding Strategic Investment with Master Planning – Reviewing various master plans with the benefit of the enhanced CAMPS and SAM condition assessment to identify long-term needs across departments and develop strategies to optimize County resources and target investments to support key Board priorities such as homelessness and economic development. Develop a five-year capital plan as a guide for strategic capital investment for capital projects and critical deferred maintenance.

**2018-19 RECOMMENDED CAPITAL PROJECTS/REFURBISHMENTS GENERAL FUND BUDGET**

<b>Department *</b>	<b>Appropriation</b>	<b>Revenue</b>	<b>NCC</b>
Agricultural Commissioner/Weights and Measures	5,145,000	--	5,145,000
Animal Care and Control	3,530,000	--	3,530,000
Auditor-Controller	417,000	--	417,000
Beaches and Harbors	12,761,000	2,872,000	9,889,000
Board of Supervisors	367,000	--	367,000
Childcare Facilities	550,000	--	550,000
Consumer and Business Affairs	6,010,000	173,000	5,837,000
Federal and State Disaster Aid	4,083,000	1,497,000	2,586,000
Fire Department-Lifeguard	8,980,000	1,500,000	7,480,000
Health Services	6,373,000	--	6,373,000
Internal Services	15,000	15,000	--
LA County Library	13,702,000	556,000	13,146,000
Medical Examiner-Coroner	1,144,000	--	1,144,000
Mental Health	11,957,000	10,384,000	1,573,000
Natural History Museum	250,000	--	250,000
Parks and Recreation	34,266,000	18,383,000	15,883,000
Probation	29,013,000	4,915,000	24,098,000
Public Health	5,099,000	--	5,099,000
Public Works - Public Ways/Facilities	3,000,000	--	3,000,000
Sheriff	252,535,000	100,646,000	151,889,000
Stormwater Projects	45,121,000	6,885,000	38,236,000
Trial Courts	9,348,000	4,250,000	5,098,000
Various Capital Projects	252,410,000	12,431,000	239,979,000
Workforce Development, Aging and Community Services	674,000	--	674,000
<b>Total - General Fund</b>	<b>706,750,000</b>	<b>164,507,000</b>	<b>542,243,000</b>

*\*Departments not listed have no budgeted capital projects in FY 2018-19.*

In addition to the projects appropriated in the General Fund, the capital program includes certain critical projects funded under the Department of Health Services (DHS), financed with special district revenue or commercial paper proceeds, or appropriated in certain special funds summarized in Volume Two. The Recommended Budget includes \$257.6 million for 69 special fund projects in acquisition, development, design, or construction to address capital needs in the areas of infrastructure repair and development for health services, public safety, and general government.

**Changes From 2017-18 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2017-18 Final Adopted Budget</b>	<b>777,119,000</b>	<b>0</b>	<b>179,237,000</b>	<b>597,882,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. Agricultural Commissioner/Weights and Measures (ACWM):</b> ACWM's capital program is valued at \$5.1 million and consists of five projects: one in development, one in design, one in construction, one in closeout and one completed project. The decrease reflects expenditures for the South Gate Vehicle Shelter Expansion and Metrology Laboratory Upgrade projects.	(630,000)	--	--	(630,000)	--
<b>2. Animal Care and Control:</b> Animal Care and Control's capital program is valued at \$3.5 million and consists of nine projects: six in development, two in construction and one in closeout. The decrease reflects expenditures for the Baldwin Park Drainage Refurbishment, Carson Medical Room Refurbishment, and Carson Asphalt and Americans with Disabilities Act (ADA) Improvement projects.	(1,150,000)	--	--	(1,150,000)	--
<b>3. Auditor-Controller:</b> Auditor-Controller's capital program is valued at \$0.4 million and consists of two projects: one in construction and one in closeout. The decrease reflects expenditures for the Auditor-Controller's Ceiling Replacement Project.	(58,000)	--	--	(58,000)	--
<b>4. Beaches and Harbors:</b> Beaches and Harbors' capital program is valued at \$12.8 million and consists of 19 projects: six in development, one in construction, six in closeout, three completed, and three canceled. The decrease reflects expenditures for the Dockweiler RV Park Expansion, Redondo Beach Topaz restroom refurbishment, Torrance Beach restroom refurbishment and Torrance Beach Burn Out restroom refurbishment projects, and the cancellation of one grant-funded project.	(1,659,000)	--	(199,000)	(1,460,000)	--
<b>5. Consumer and Business Affairs:</b> Consumer and Business Affairs' capital program is valued at \$6.0 million with one project in construction. The decrease reflects expenditures for the Consumer and Business Affairs Office Renovations Project.	(481,000)	--	(481,000)	--	--
<b>6. Federal and State Disaster Aid:</b> Federal and State Disaster Aid capital program is valued at \$4.1 million and consists of two projects: one in construction and one in closeout. The decrease reflects expenditures for the Mount McDill Communications Center Replacement project.	(360,000)	--	(270,000)	(90,000)	--
<b>7. Fire Department - Lifeguard:</b> The Fire Department's Lifeguard capital program is valued at \$9.0 million with one design-build project. The decrease reflects expenditures for the Marina del Rey Public Safety Dock Replacement project.	(50,000)	--	--	(50,000)	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<p><b>8. Health Services:</b> Health Services' capital program is valued at \$6.4 million and consists of 12 projects: one in development, three in construction, one is ongoing, one design-build, one in closeout, four are completed, and one canceled. The decrease reflects expenditures for the Mid Valley Comprehensive Health Center Exam Room Refurbishment project, Olive View-UCLA Medical Center Fire Alarm and Nurse Call Systems Project, MLK Recuperative Care project, Hawkins Phase 1 Air Handler Replacement, and roof repairs projects.</p>	(6,346,000)	--	--	(6,346,000)	--
<p><b>9. Internal Services:</b> Internal Services' capital program is valued at \$15,000 and consists of two projects: one in construction and one completed. The decrease reflects expenditures for the Hall of Administration's Board Audio Control Room Workplace Safety project.</p>	(1,485,000)	--	(1,485,000)	--	--
<p><b>10. LA County Library:</b> LA County Library's capital program is valued at \$13.7 million and consists of 21 projects: two in acquisition, six in development, one in design, two in construction, five in closeout, and five canceled. The decrease reflects expenditures for the Rowland Heights Library Refurbishment Project and the AC Billbrew Library Refurbishment Project.</p>	(841,000)	--	--	(841,000)	--
<p><b>11. Medical Examiner-Coroner:</b> Medical Examiner-Coroner's capital program is valued at \$1.1 million and consists of three capital projects: two in development and one canceled. The increase reflects the transfer of savings from the Department's services and supplies for the Toxicology Refrigerator Refurbishment project.</p>	298,000	--	--	298,000	--
<p><b>12. Mental Health:</b> Mental Health's capital program is valued at \$12.0 million and consists of five projects: one in development, one design-build, two in closeout, and one completed. The decrease in appropriation and revenue reflects expenditures for the Olive View Psychiatric Urgent Care Center project, Downtown Mental Health and Refurbishment project, and the Sheila Kuehl Wellness Family Center project.</p>	(15,031,000)	--	(15,031,000)	--	--
<p><b>13. Natural History Museum:</b> Natural History Museum's capital program is valued at \$0.3 million and consists of one project in construction. The increase reflects funding for the George Page Museum Repairs project.</p>	250,000	--	--	250,000	--
<p><b>14. Parks and Recreation:</b> Parks and Recreation's capital program is valued at \$34.3 million and consists of 83 projects: two in acquisition, 10 in development, 15 in design, 24 in construction, one ongoing, 20 in closeout, nine completed and two canceled. The decrease reflects expenditures for various projects.</p>	(10,050,000)	--	(3,961,000)	(6,089,000)	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>15. Probation Department:</b> Probation's capital program is valued at \$29.0 million and consists of 15 projects: two projects in development, two in construction, two ongoing, one in closeout, three completed and five canceled. The decrease reflects expenditures for the Campus Kilpatrick Replacement Project, and the transfer of appropriation to the Rancho Los Amigos South Campus Probation Headquarters project. The increase in revenue reflects increased funds from the Probation Department's SB 678 fund for the 3965 Vermont Building Refurbishment project.	(2,272,000)	--	2,218,000	(4,490,000)	--
<b>16. Public Health:</b> Public Health's capital program is valued at \$5.1 million and consists of 12 projects: two in development, one in construction, and nine in closeout. The decrease reflects completion of various HVAC System Refurbishment projects.	(5,844,000)	--	--	(5,844,000)	--
<b>17. Registrar-Recorder/County Clerk (RR/CC):</b> RR/CC's capital program consists of one canceled project, and one in construction anticipated to be completed in FY 2017-18. The decrease reflects expenditures for the RR/CC Headquarters Building Fire Suppression System project, and the Van Nuys Office Remodel project.	(1,058,000)	--	--	(1,058,000)	--
<b>18. Sheriff:</b> Sheriff's capital program is valued at \$252.5 million and consists of 22 capital projects: one in development, one in design, seven ongoing, four in construction, three in closeout, three completed, and three canceled. The increase reflects additional project management and site investigation activities for the proposed Consolidated Correctional Treatment Facility Project.	903,000	--	--	903,000	--
<b>19. Stormwater Projects:</b> Stormwater Projects' capital program is valued at \$45.1 million and consists of eight projects: five in development, two in design, and one in construction. The increase reflects two State grants for the Ladera Park Stormwater Improvements Project.	4,835,000	--	4,835,000	--	--
<b>20. Trial Courts:</b> Trial Courts' capital program is valued at \$9.3 million and consists of six capital projects: two in development, two in construction, and two in closeout. The decrease reflects expenditures for the Edelman Courthouse Playground project, the Clara Shortridge Foltz 18 <sup>th</sup> Floor Renovation for Alternate Public Defender, and the Various Civil Management Bureau Facilities Renovation Project for the Sheriff's Department.	(2,362,000)	--	(264,000)	(2,098,000)	--
<b>21. Various Capital Projects:</b> Various Capital Projects is valued at \$252.4 million and consists of 91 various nondepartmental or countywide projects: seven in acquisition, 19 in development, seven in design, 17 in construction, 25 ongoing, 13 in closeout, two completed, and one canceled. The decrease reflects expenditures for various projects countywide.	(26,729,000)	--	(92,000)	(26,637,000)	--

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>22. Workforce Development, Aging and Community Services (WDACS):</b> WDACS' capital program is valued at \$0.7 million and consists of eight projects: two in development, two in construction, and four completed. The decrease reflects expenditure activities for the Centro Maravilla Service Center Refurbishment Project and the San Pedro Center Emergency Shelter ADA Refurbishment Project.	(249,000)	--	--	(249,000)	--
<b>Total Changes</b>	<b>(70,369,000)</b>	<b>0</b>	<b>(14,730,000)</b>	<b>(55,639,000)</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>706,750,000</b>	<b>0</b>	<b>164,507,000</b>	<b>542,243,000</b>	<b>0.0</b>



## Chief Executive Officer

Sachi A. Hamai, Chief Executive Officer

### Chief Executive Officer Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 11,526,941.87	\$ 15,464,000	\$ 28,138,000	\$ 28,138,000	\$ 28,138,000	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 70,582,933.24	\$ 74,858,000	\$ 86,056,000	\$ 89,512,000	\$ 89,512,000	\$ 3,456,000
SERVICES & SUPPLIES	20,403,416.69	35,665,000	40,244,000	35,125,000	35,125,000	(5,119,000)
OTHER CHARGES	509,622.34	677,000	1,022,000	1,004,000	1,004,000	(18,000)
CAPITAL ASSETS - EQUIPMENT	195,656.64	500,000	500,000	500,000	500,000	0
<b>GROSS TOTAL</b>	\$ 91,691,628.91	\$ 111,700,000	\$ 127,822,000	\$ 126,141,000	\$ 126,141,000	\$ (1,681,000)
INTRAFUND TRANSFERS	(32,466,689.95)	(35,374,000)	(38,822,000)	(39,330,000)	(39,330,000)	(508,000)
<b>NET TOTAL</b>	\$ 59,224,938.96	\$ 76,326,000	\$ 89,000,000	\$ 86,811,000	\$ 86,811,000	\$ (2,189,000)
<b>NET COUNTY COST</b>	\$ 47,697,997.09	\$ 60,862,000	\$ 60,862,000	\$ 58,673,000	\$ 58,673,000	\$ (2,189,000)
BUDGETED POSITIONS	489.0	495.0	495.0	499.0	499.0	4.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		GENERAL		LEGISLATIVE AND ADMINISTRATIVE	

### Mission Statement

On behalf of the Board, provide fiscal and management leadership to facilitate policy development and effective program implementation to achieve the County's mission.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects an NCC decrease of \$2.2 million primarily due to the removal of \$5.0 million in prior-year funding that was provided on a one-time basis, partially offset by an increase of \$2.2 million in salaries and employee benefits, and \$0.6 million in program enhancements.

### Critical/Strategic Planning Initiatives

The Chief Executive Officer's (CEO) strategic coordination functions will continue to address key Board priorities, including:

- Augment the Affordable Housing budget unit as directed by the Board on September 26, 2017, to implement recommendations that increase the effectiveness of the Affordable Housing Program;
- Expand the Office of Homelessness to coordinate and support the ongoing implementation of the 51 Homelessness Initiative (HI) strategies approved by the Board; and
- Enhance the countywide data metrics program by establishing the Analytics Center of Excellence (ACE). ACE will provide analytics and business intelligence to support Board priorities and facilitate the transition and use of the Information Hub for department performance management and data science initiatives. In addition, strengthen the countywide digital transformation efforts by establishing the enterprise architect and information technology (IT) governance functions within the Chief Information Office (CIO).

**Changes From 2017-18 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2017-18 Final Adopted Budget</b>	<b>127,822,000</b>	<b>38,822,000</b>	<b>28,138,000</b>	<b>60,862,000</b>	<b>495.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Affordable Housing:</b> Reflects the addition of 2.0 positions and services and supplies for the administration and oversight of the County's affordable housing efforts.	474,000	474,000	--	--	2.0
<b>2. Office of Homelessness:</b> Reflects the addition of 1.0 position to enhance administrative support for the HI strategies funded by Measure H.	--	--	--	--	1.0
<b>3. ACE:</b> Reflects the addition of 3.0 positions and services and supplies to establish ACE.	540,000	540,000	--	--	3.0
<b>4. CIO Program Enhancement:</b> Reflects the addition of 2.0 positions and various services and supplies to establish the enterprise architect and IT governance within the CIO.	461,000	--	--	461,000	2.0
<b><i>Other Changes</i></b>					
<b>1. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various projects.	(5,028,000)	--	--	(5,028,000)	--
<b>2. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,822,000	--	--	1,822,000	--
<b>3. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	287,000	--	--	287,000	--
<b>4. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	133,000	--	--	133,000	--
<b>5. Unavoidable Costs:</b> Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends.	35,000	35,000	--	--	--
<b>6. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(18,000)	--	--	(18,000)	--
<b>7. Child Care Program Services:</b> Reflects the return of Child Care Program Services funding to the BOS Executive Office, Third District Community Programs.	(50,000)	--	--	(50,000)	--

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>8. Economic Development:</b> Reflects the transfer of 1.0 Senior Finance Analyst position from the Treasurer and Tax Collector to support the Economic Development Division and its ongoing administration of redevelopment dissolution within the County.	204,000	--	--	204,000	1.0
<b>9. Ministerial Adjustments:</b> Reflects the deletion of 5.0 positions from various branches due to an item control clean-up.	(541,000)	(541,000)	--	--	(5.0)
<b>Total Changes</b>	<b>(1,681,000)</b>	<b>508,000</b>	<b>0</b>	<b>(2,189,000)</b>	<b>4.0</b>
<b>2018-19 Recommended Budget</b>	<b>126,141,000</b>	<b>39,330,000</b>	<b>28,138,000</b>	<b>58,673,000</b>	<b>499.0</b>

### Unmet Needs

The CEO's unmet needs include funding for an additional position in Classification and application system that improves awareness of various grant opportunities countywide.

**CHIEF EXECUTIVE OFFICER BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 4,547,703.95	\$ 3,598,000	\$ 10,730,000	\$ 10,730,000	\$ 10,730,000	\$ 0
FEDERAL - OTHER	3,263,968.60	2,908,000	4,441,000	4,441,000	4,441,000	0
FEDERAL AID - MENTAL HEALTH	4,408.75	0	0	0	0	0
MISCELLANEOUS	266,099.00	296,000	339,000	339,000	339,000	0
PERSONNEL SERVICES	1,007,980.27	918,000	1,000,000	1,000,000	1,000,000	0
RENTS & CONCESSIONS	580,169.76	600,000	1,694,000	1,694,000	1,694,000	0
SALE OF CAPITAL ASSETS	8,135.56	0	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	250,000.00	300,000	300,000	300,000	300,000	0
STATE - OTHER	1,598,475.98	344,000	3,134,000	3,134,000	3,134,000	0
TRANSFERS IN	0.00	6,500,000	6,500,000	6,500,000	6,500,000	0
<b>TOTAL REVENUE</b>	<b>\$ 11,526,941.87</b>	<b>\$ 15,464,000</b>	<b>\$ 28,138,000</b>	<b>\$ 28,138,000</b>	<b>\$ 28,138,000</b>	<b>\$ 0</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 45,060,774.28	\$ 47,094,000	\$ 57,205,000	\$ 59,151,000	\$ 59,151,000	\$ 1,946,000
CAFETERIA BENEFIT PLANS	7,151,448.40	7,831,000	8,745,000	9,052,000	9,052,000	307,000
COUNTY EMPLOYEE RETIREMENT	7,588,825.41	8,518,000	8,851,000	9,281,000	9,281,000	430,000
DENTAL INSURANCE	149,014.88	149,000	150,000	150,000	150,000	0
DEPENDENT CARE SPENDING ACCOUNTS	33,778.50	33,000	33,000	33,000	33,000	0
DISABILITY BENEFITS	674,764.28	72,000	56,000	74,000	74,000	18,000
FICA (OASDI)	645,347.96	683,000	860,000	892,000	892,000	32,000
HEALTH INSURANCE	2,800,933.60	3,045,000	3,046,000	3,452,000	3,452,000	406,000
LIFE INSURANCE	256,015.15	242,000	260,000	260,000	260,000	0
OTHER EMPLOYEE BENEFITS	6,108.00	6,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	2,609,887.95	3,101,000	3,101,000	3,234,000	3,234,000	133,000
SAVINGS PLAN	1,652,782.34	1,857,000	1,663,000	1,752,000	1,752,000	89,000
THRIFT PLAN (HORIZONS)	1,371,156.56	1,420,000	1,341,000	1,419,000	1,419,000	78,000
UNEMPLOYMENT INSURANCE	2,911.13	14,000	7,000	7,000	7,000	0
WORKERS' COMPENSATION	579,184.80	793,000	731,000	748,000	748,000	17,000
<b>TOTAL S &amp; E B</b>	<b>70,582,933.24</b>	<b>74,858,000</b>	<b>86,056,000</b>	<b>89,512,000</b>	<b>89,512,000</b>	<b>3,456,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	3,997,199.38	5,358,000	3,478,000	1,978,000	1,978,000	(1,500,000)
CLOTHING & PERSONAL SUPPLIES	149.96	0	1,000	1,000	1,000	0
COMMUNICATIONS	43,692.88	40,000	76,000	76,000	76,000	0
COMPUTING-MAINFRAME	347.01	212,000	212,000	212,000	212,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	105,879.88	978,000	1,273,000	1,273,000	1,273,000	0
COMPUTING-PERSONAL	525,042.67	356,000	281,000	281,000	281,000	0
CONTRACTED PROGRAM SERVICES	2,728.00	21,000	2,770,000	2,699,000	2,699,000	(71,000)
HOUSEHOLD EXPENSE	4,423.95	0	1,000	1,000	1,000	0
INFORMATION TECHNOLOGY SERVICES	495,139.70	880,000	1,080,000	580,000	580,000	(500,000)
INFORMATION TECHNOLOGY-SECURITY	2,550.62	0	81,000	81,000	81,000	0
INSURANCE	532,750.12	395,000	396,000	396,000	396,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,610,173.50	2,250,000	2,197,000	2,217,000	2,217,000	20,000
MAINTENANCE - EQUIPMENT	35,774.72	28,000	23,000	23,000	23,000	0
MEDICAL DENTAL & LAB SUPPLIES	13.46	0	0	0	0	0

**CHIEF EXECUTIVE OFFICER BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
MEMBERSHIPS	70,733.00	45,000	45,000	45,000	45,000	0
MISCELLANEOUS EXPENSE	128,499.85	191,000	185,000	185,000	185,000	0
OFFICE EXPENSE	473,232.58	425,000	659,000	564,000	564,000	(95,000)
PROFESSIONAL SERVICES	4,163,408.07	14,422,000	14,093,000	13,072,000	13,072,000	(1,021,000)
PUBLICATIONS & LEGAL NOTICE	(0.41)	10,000	20,000	20,000	20,000	0
RENTS & LEASES - BLDG & IMPRV	1,709,015.64	1,852,000	1,632,000	1,632,000	1,632,000	0
RENTS & LEASES - EQUIPMENT	194,959.01	182,000	195,000	195,000	195,000	0
SMALL TOOLS & MINOR EQUIPMENT	86.09	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	3,442,851.04	3,176,000	6,440,000	6,440,000	6,440,000	0
TECHNICAL SERVICES	150,130.51	124,000	354,000	354,000	354,000	0
TELECOMMUNICATIONS	1,466,622.39	3,124,000	3,173,000	1,179,000	1,179,000	(1,994,000)
TRAINING	34,604.52	300,000	103,000	115,000	115,000	12,000
TRANSPORTATION AND TRAVEL	139,565.26	239,000	235,000	253,000	253,000	18,000
UTILITIES	1,073,843.29	1,057,000	1,241,000	1,253,000	1,253,000	12,000
<b>TOTAL S &amp; S</b>	<b>20,403,416.69</b>	<b>35,665,000</b>	<b>40,244,000</b>	<b>35,125,000</b>	<b>35,125,000</b>	<b>(5,119,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	4,504.78	212,000	623,000	623,000	623,000	0
RET-OTHER LONG TERM DEBT	501,517.85	464,000	398,000	380,000	380,000	(18,000)
TAXES & ASSESSMENTS	3,599.71	1,000	1,000	1,000	1,000	0
<b>TOTAL OTH CHARGES</b>	<b>509,622.34</b>	<b>677,000</b>	<b>1,022,000</b>	<b>1,004,000</b>	<b>1,004,000</b>	<b>(18,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
TELECOMMUNICATIONS EQUIPMENT	195,656.64	500,000	500,000	500,000	500,000	0
<b>TOTAL CAPITAL ASSETS</b>	<b>195,656.64</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 91,691,628.91</b>	<b>\$ 111,700,000</b>	<b>\$ 127,822,000</b>	<b>\$ 126,141,000</b>	<b>\$ 126,141,000</b>	<b>\$ (1,681,000)</b>
INTRAFUND TRANSFERS	(32,466,689.95)	(35,374,000)	(38,822,000)	(39,330,000)	(39,330,000)	(508,000)
<b>NET TOTAL</b>	<b>\$ 59,224,938.96</b>	<b>\$ 76,326,000</b>	<b>\$ 89,000,000</b>	<b>\$ 86,811,000</b>	<b>\$ 86,811,000</b>	<b>\$ (2,189,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 47,697,997.09</b>	<b>\$ 60,862,000</b>	<b>\$ 60,862,000</b>	<b>\$ 58,673,000</b>	<b>\$ 58,673,000</b>	<b>\$ (2,189,000)</b>
BUDGETED POSITIONS	489.0	495.0	495.0	499.0	499.0	4.0

## Departmental Program Summary

### 1. Budget and Operations Management

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	13,859,000	4,522,000	850,000	8,487,000	64.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	13,859,000	4,522,000	850,000	8,487,000	64.0

**Authority:** Mandated program with discretionary level. California Government Code Sections 29040, 29042, 29044, 29045, 29060-29062, and 29065.5 and County Code Sections 2.08.020 to 2.08.100 and Chapter 4.12.

This program provides for the overall management of the County's financial and operational functions in order to meet critical service requirements and enhance fiscal stability. Primary activities include coordination of the Board's budget policy implementation at the departmental and non-departmental levels; preparation of the County Budget, including budgetary adjustments, as needed, based on monthly analysis of expenditures and revenue collections in departments, special districts, special revenue funds, and other funds; and projection and management of the General Fund cash flow.

### 2. Benefits, Classification, and Compensation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	7,733,000	3,640,000	1,309,000	2,784,000	37.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	7,733,000	3,640,000	1,309,000	2,784,000	37.0

**Authority:** Non-mandated, discretionary programs.

The Benefits program oversees the management of the plan and design of employee benefits including health, life and disability insurance, paid time off policies, and other employee services including the Defined Contribution Program comprised of four supplemental retirement plans (Horizons Plan, Savings Plan, Termination Pay Pick-Up Plan, and Pension Savings Plan). The CEO has overall administrative responsibility over the \$12.0 billion (in assets) program and has contract and management authority. The County is the plan sponsor for the Los Angeles County Employees' Retirement Association (LACERA). The primary responsibility of the program is to oversee retirement policy and monitor the Board of Investment and Board of Retirement meetings, ensure that the County, as plan sponsor, has a sustainable and cost-effective retirement system, and is responsible for the policies governing the County-sponsored health plans for retirees administered by LACERA.

The Classification function is the systematic establishment of appropriate job titles, job descriptions, and salaries for positions established under authority of the Board. General guidelines are established under the County Charter, Civil Service Rule 5 (Classification), long-standing County practice, and generally accepted principles of public sector classification. Classification also is responsible for reclassifying positions as well as reviewing and approving departmental organizational structures and reorganizations of existing departmental structures.

The Countywide Compensation program oversees the provisions of Title 5 and 6 of the County Code pertaining to the compensation of County employees, with the goal of attracting and retaining the best possible workforce in a fiscally responsible manner. The program administers multiple pay plans and special pay practices, studies labor market conditions, and makes recommendations involving executive compensation and existing policies to the Board. The program provides for the development of strategic planning and advance strategies in support of departmental and countywide economic issues, recommending the County's position in labor negotiations, and analyzing and vetting economic proposals throughout the bargaining process. The program is also responsible for ensuring that the County's compensation policies are in compliance with federal and State laws.

### 3. Employee Relations

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,979,000	1,266,000	1,000	712,000	8.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,979,000	1,266,000	1,000	712,000	8.0

**Authority:** Non-mandated, discretionary program.

The Employee Relations Division manages the overall employer-employee relations' functions to ensure uniform administration of labor relations policies, procedures, and statutory compliance. The primary activities of the division include the development of recommendations to the Board on policies and on broad bargaining strategies, and conducting negotiations and consultations with labor unions within the scope of authority granted by the Board, resulting in agreements that govern the wages, hours, and working conditions of represented employees. The Division also administers Memoranda of Understanding and coordinates employee relations matters within the jurisdiction of the Employee Relations Commission. As such, the Division serves as the County's advocate in arbitration hearings to determine whether or not contract violations occurred, in unfair hearings to determine whether there has been a violation of the Employee Relations Ordinance, and in hearings on issues such as bargaining unit determinations.

### 4. Asset Management

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	15,611,000	5,772,000	4,165,000	5,674,000	77.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	15,611,000	5,772,000	4,165,000	5,674,000	77.0

**Authority:** Mandated program with discretionary funding level – California Government Code Sections 25350.51, 25350.60, and 31000.9 and County Code Sections 2.08.150 to 2.08.165.

This program provides for the overall management of the County's physical resources in order to meet critical service requirements. The primary activities performed by this function include planning, implementation, and management of real property related matters including the Board capital projects program; commercial development of potentially surplus property; new property purchases and sales; lease acquisitions and renewals necessary to carry out various departmental missions; and coordination of the County's master planning and asset lifecycle management efforts.

## 5. Economic Development, Affordable Housing, and Unincorporated Area Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	5,566,000	933,000	401,000	4,232,000	18.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	5,566,000	933,000	401,000	4,232,000	18.0

**Authority:** Non-mandated, discretionary program.

This program provides for the administration and oversight of the County's economic development and affordable housing efforts. The program manages two distinct budget units established by Board motion in October 2015, and administers the County's Economic Development Policy Committee and Affordable Housing Coordinating Committee. The program coordinates countywide economic development initiatives across multiple departments, including projects related to local job creation, small business support, neighborhood revitalization, workforce development, and affordable housing. The program emphasizes the County's unincorporated areas in many of its economic development and affordable housing efforts, and seeks to enhance unincorporated community municipal services wherever applicable. The program also has responsibility for administering boundary changes in the unincorporated areas and manages economic and demographic surveys such as the decennial census. Several of the economic development and affordable housing initiatives funded through this program are managed by the Community Development Commission.

## 6. Strategic Integration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	2,518,000	522,000	--	1,996,000	12.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	2,518,000	522,000	--	1,996,000	12.0

**Authority:** Non-mandated, discretionary program.

This program provides central leadership and coordination of Board-directed priorities, other major County policy initiatives, and strategic planning including managing various task force efforts and multi-departmental initiatives; identifying opportunities to leverage existing County resources, and identifying new opportunities for partnership in order to support the Board in their efforts to drive better outcomes for the citizens of the County; and providing support services for continued advancement, refinement, and implementation of the County Strategic Plan.



## 7. Chief Sustainability Officer

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	2,296,000	--	890,000	1,406,000	5.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	2,296,000	--	890,000	1,406,000	5.0

**Authority:** Non-mandated, discretionary program.

This program provides policy recommendations to the Board in the area of environmental sustainability. The primary activity performed by this function include creating a Countywide Sustainability Plan in coordination with County departments, working through the County Sustainability Council, and stakeholders throughout the County that includes recommendations for policies and programs, interim and long-term goals, metrics and timelines, and a monitoring and reporting platform. This program also evaluates and makes recommendations on key environmental issues facing the County.

## 8. HI

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	8,647,000	149,000	6,500,000	1,998,000	12.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	8,647,000	149,000	6,500,000	1,998,000	12.0

**Authority:** Non-mandated, discretionary program.

The Homeless Prevention Initiative (HPI) was initially launched with a \$100.0 million investment, and unanimously approved by the Board in 2006 to reduce and/or prevent homelessness. In 2015, the Board and the CEO established the HI to confront the growing homeless crisis. In early 2016, the Board approved 47 coordinated strategies to prevent homelessness; subsidize housing; increase income; provide case management and services; create a coordinated system; and increase affordable/homeless housing. The Board also approved \$99.7 million in one-time funding included in the HPI and departmental budget units. In December 2016, the Board approved an additional four strategies.

In March 2017, County voters approved Measure H, a ¼ percent increase to the County's sales tax to fund homeless services, rental subsidies, and housing that will generate an estimated \$355.0 million per year for ten years to fund 21 of the 51 HI strategies.

## 9. CIO

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	7,583,000	2,392,000	--	5,191,000	27.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	7,583,000	2,392,000	--	5,191,000	27.0

**Authority:** Part federally-mandated program – Health Insurance Portability Accountability Act (HIPAA) and part non-mandated, discretionary program.

**Information Security:** This program was established by Board Policy 6.100 and provides IT security leadership, policy development, and implementation on federal-mandated HIPAA security regulation and countywide cybersecurity infrastructure; protects critical information assets; and mitigates the impact of computer security incidents.

**Information Management:** This program was established by Board Policy 6.200 and provides a shared information management platform to enable County departments to identify common clients, securely share and exchange data to coordinate service delivery, and provide data-driven analytic capabilities to achieve outcomes in support of Board priorities and countywide initiatives.

**Strategic Engagement:** This program facilitates implementation of countywide IT strategic directions and associated policies; provides guidance and assistance to departments to ensure their technology plans are aligned with the countywide strategic plan; makes recommendations to the Board regarding the viability and cost-effectiveness of requested departmental IT agreements; and provides oversight and performs risk assessments on key IT projects.

**IT Governance:** This program provides CIO oversight of the implementation of County's IT strategic directions and includes a Project Review Board to mitigate project risks and ensure successful implementation of large, complex departmental information technology projects.

## 10. Office for the Advancement of Early Care and Education (OAECE) (Formerly Health and Human Services Integration)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	13,089,000	2,062,000	9,018,000	2,009,000	20.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	13,089,000	2,062,000	9,018,000	2,009,000	20.0

**Authority:** Non-mandated, discretionary program.

This office's main mission is to enhance and integrate early care and education services for children and families by supporting and coordinating collaborative policy development initiatives, assisting County departments to integrate service delivery systems, and providing children and families with needed information. Services include providing project management planning and oversight; coordinating and conducting program evaluations; and implementing support on issues related to early care and education development services in the County. Key initiatives include Local Planning Council deliverables, oversight of the Investing in Early Educators Program (AB 212), Policy Roundtable for Child Care, and representing the County and its families' interests as a member of the Quality Rating and Improvement System collaborative with the State and First 5LA.

## 11. Women and Girls Initiative (WGI)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,210,000	--	--	1,210,000	2.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,210,000	--	--	1,210,000	2.0

**Authority:** Non-mandated, discretionary program.

The WGI is responsible for comprehensive countywide research, assessment, and analysis to target, reform, and enhance the County's gender-responsive capabilities and advance the mission of improving the quality of life for the County's women and girls.

## 12. Legislative Affairs and Intergovernmental Relations

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	7,101,000	1,168,000	195,000	5,738,000	30.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	7,101,000	1,168,000	195,000	5,738,000	30.0

**Authority:** Non-mandated, discretionary program.

The purpose of the Legislative Affairs and Intergovernmental Relations program is to develop policy recommendations and represent the County's policies and interests at the local, State and federal levels. A major element of this program is the development of the federal and State Legislative Agendas, which are prepared in collaboration with Board offices, County departments, and other key stakeholders. The agendas are approved by the Board and contain policies to enhance and protect County resources and programs, provide administrative flexibility to maximize resources for services, and protect against imposition of additional mandates without adequate reimbursement; and to pursue specific legislation to remediate, enhance, or increase flexibility of existing programs and projects in departments. Professional staff analyzes initiatives, legislation and amendments, budget proposals, and other measures affecting the County's programs and operations. In addition, staff lead efforts to pursue County-sponsored legislation.

The County's policies and positions are represented in Washington, D.C. and Sacramento in coordination with affected departments and mutual interest organizations and entities such as the National Association of Counties, the California State Association of Counties, the Urban Counties Caucus, and other jurisdictions and entities. Other intergovernmental aspects include acting as liaison to the cities within the County; administering General Services Agreements with the cities to provide services through County departments; and representing the County's interests with external organizations, jurisdictions and entities.

The Legislative Affairs and Intergovernmental Relations Branch also oversees the County Office of Protocol which serves as the liaison with the Los Angeles Consular Corps and foreign dignitaries promoting international business, tourism, and cultural exchanges throughout the County.

### 13. Countywide Communications

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	4,064,000	284,000	1,273,000	2,507,000	16.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	4,064,000	284,000	1,273,000	2,507,000	16.0

**Authority:** Non-mandated, discretionary program.

This program is comprised of public affairs, multimedia development and cable oversight. It serves as the County's centralized source of information for the public and as the primary media liaison for the County. The office creates extensive digital, video, and social media content for County platforms. It also specializes in website development and maintains an active online presence for County messaging through the County's website and social media channels. In addition, it serves as liaison to departmental public information officers. Countywide Communications works closely with Board communications deputies in facilitating media responses, website development, and other digital projects. The cable affairs section of the office handles contract issues, County Channel operations, reviews of franchise fee revenues, and responses to cable customer inquiries and complaints.

### 14. Risk Management (RM)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	9,932,000	9,624,000	308,000	--	52.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	9,932,000	9,624,000	308,000	--	52.0

**Authority:** Workers' Compensation: Mandated program with discretionary funding – California Labor Code Section 3700 and County Code Sections 5.31.050, 5.31.060, 5.31.070, and 6.20.070. Loss Control and Prevention: Non-mandated, discretionary program. RM Inspector General: Non-mandated, discretionary program.

The program was created by the Board on April 30, 2002. The overall purpose is to use available RM tools to evaluate County risks, develop methodologies and programs to minimize those risks (and financial losses), and advise the Board and County departments regarding ways to better control those risks. RM services are provided through a wide range of risk management programs, either directly by RM staff and/or through specialized contractors and consultants. RM programs and services include Commercial Insurance for the development and purchase of commercial insurance for a wide range of County insurance needs; Loss Control and Prevention including training to assist departments to reduce exposure and meet federal and State workplace labor law and safety requirements; Liability Claim Management (including Small and Property Claims) and Workers' Compensation (including Financial Control, Fraud, Analytics and Medical Management) to administer and manage mandated liability and workers' compensation claims and review countywide contractual risk exposures; and RM Inspector General functions for the development, approval and monitoring of Corrective Action Plans.

## 15. Emergency Management

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	4,158,000	4,158,000	--	--	21.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	4,158,000	4,158,000	--	--	21.0

**Authority:** Mandated program with discretionary funding level – California Government Code Section 8605 and County Code Sections 2.68.210 to 2.68.230.

This program creates, develops, coordinates, administers, and implements all-hazards emergency plans, procedures, and programs within County government including the unincorporated areas, and supports the County Operational Area (OA). This program ensures that the County is prepared and ready to mitigate, respond to, and recover from major emergencies and disasters by effectively mobilizing public and private resources within the County, as well as accessing outside resources through mutual aid, federal, and State governments. The program is also responsible for coordinating the County's efforts to maximize Federal Emergency Management Agency and California Disaster Assistance Act funding for disaster preparedness, response, and recovery.

## 16. Office of Cannabis Management (OCM)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	2,423,000	523,000	--	1,900,000	6.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	2,423,000	523,000	--	1,900,000	6.0

**Authority:** Non-mandated, discretionary program.

OCM serves as a countywide coordinating body, working closely with the Board and County departments to implement the County's cannabis policies and priorities. In addition, OCM engages industry and community groups to ensure the County's cannabis regulations are working; dialogues with cities and other counties to share ideas and best practices, and works toward a general uniformity of approach to cannabis regulation; assists County public health and law enforcement officials to track and address developments related to cannabis; assists law enforcement and civil enforcement personnel to close unlicensed cannabis businesses in unincorporated areas; collaborates with the District Attorney, Public Defender, and others to establish protocols for resentencing and reclassification of prior cannabis-related convictions; and works with the County's Office of Legislation and Intergovernmental Affairs to advocate for legislation at the State and federal levels that advances the County's cannabis policies and priorities.

**17. Administration**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	18,372,000	2,315,000	3,228,000	12,829,000	92.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	18,372,000	2,315,000	3,228,000	12,829,000	92.0

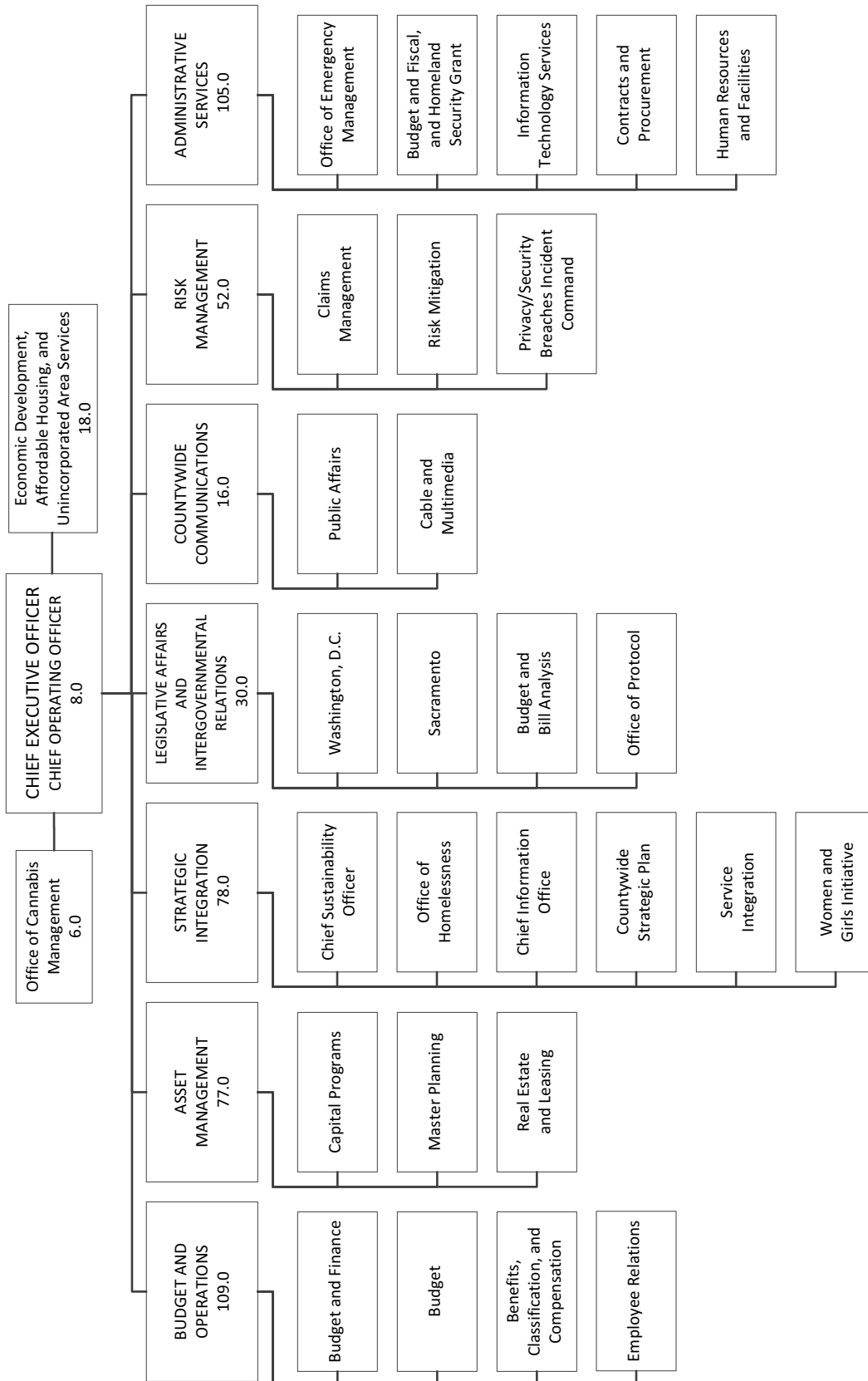
**Authority:** Non-mandated, discretionary program.

This program provides executive management and administrative support to the Department through the executive office, agenda preparation, departmental budgeting and fiscal/accounting, human resources, procurement and facilities support, and information technology services.

Countywide Information Technology Services: Provides support for countywide systems involving programs led by the CEO, including the budget, compensation/financial, risk management, and emergency management systems.

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Net Program Costs</b>	126,141,000	39,330,000	28,138,000	58,673,000	499.0

CHIEF EXECUTIVE OFFICER  
Sachi A. Hamai, Chief Executive Officer  
FY 2018-19 Recommended Budget Positions = 499.0



## Child Support Services

Steven J. Golightly, Ph.D., Director

### Child Support Services Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 178,679,940.39	\$ 174,865,000	\$ 177,250,000	\$ 182,579,000	\$ 182,579,000	\$ 5,329,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 152,685,027.87	\$ 159,088,000	\$ 162,597,000	\$ 163,735,000	\$ 163,735,000	\$ 1,138,000
SERVICES & SUPPLIES	24,690,919.34	21,984,000	21,662,000	22,113,000	22,113,000	451,000
OTHER CHARGES	2,361,779.91	2,424,000	2,574,000	2,218,000	2,218,000	(356,000)
CAPITAL ASSETS - EQUIPMENT	94,581.73	89,000	89,000	0	0	(89,000)
<b>GROSS TOTAL</b>	\$ 179,832,308.85	\$ 183,585,000	\$ 186,922,000	\$ 188,066,000	\$ 188,066,000	\$ 1,144,000
INTRAFUND TRANSFERS	(2,743.07)	0	0	0	0	0
<b>NET TOTAL</b>	\$ 179,829,565.78	\$ 183,585,000	\$ 186,922,000	\$ 188,066,000	\$ 188,066,000	\$ 1,144,000
<b>NET COUNTY COST</b>	\$ 1,149,625.39	\$ 8,720,000	\$ 9,672,000	\$ 5,487,000	\$ 5,487,000	\$ (4,185,000)
BUDGETED POSITIONS	1,501.0	1,503.0	1,503.0	1,478.0	1,478.0	(25.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		JUDICIAL	

### Mission Statement

The mission of the Child Support Services Department (CSSD) is to enrich the community by providing child support services in an efficient, effective, and professional manner, one family at a time.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects \$188.1 million in gross appropriation. This budget fully utilizes both the Administrative and Electronic Data Processing Maintenance and Operation allocation from the California Department of Child Support Services (DCSS). It leverages the County's share of Welfare Recoupment collections enabling the drawdown of a 66 percent Federal Financial Participation match. The budget also reduces funding for 25.0 positions and contains a \$1.9 million placeholder to balance the budget as the County continues to work with DCSS to identify and secure additional funding. CSSD is also working with other local child support agencies to petition the State for additional funding.

### Critical/Strategic Planning Initiatives

- The Department launched its Road Toward Excellence in All Things into its three-year strategic plan. The 2020 Plan is intended to evolve and adjust to changing circumstances. The key elements of the strategic plan are enriching lives through customer experience, employee care, community outreach and engagement, professional and organization development, and, ultimately, performance. These initiatives will serve as the guiding principles for positive change.
- The Department continues efforts to refine its core business model and achieve performance excellence. CSSD is introducing the use of behavioral economics designed to enhance interactions with the families it serves. This is intended to encourage the person responsible for paying support to do so and will improve the overall effectiveness of each departmental contact, resulting in increased financial support for children.
- CSSD recently developed a "Roadmap to Excellence" – a best practice guide for core child support officers, which lays out an action plan for optimum performance. The guide has been shared with all divisions in the Department.



**Changes From 2017-18 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2017-18 Final Adopted Budget</b>	<b>186,922,000</b>	<b>0</b>	<b>177,250,000</b>	<b>9,672,000</b>	<b>1,503.0</b>
<b>Other Changes</b>					
<b>1. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	761,000	--	656,000	105,000	--
<b>2. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	1,269,000	--	1,147,000	122,000	--
<b>3. Unavoidable Costs:</b> Reflects changes in workers' compensation costs based on historical experience.	(222,000)	--	(222,000)	--	--
<b>4. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	2,737,000	--	2,346,000	391,000	--
<b>5. Deficit Mitigation Plan:</b> Reflects mitigation efforts for FY 2018-19, including the deletion of 25.0 vacant positions.	(3,407,000)	--	(3,407,000)	--	(25.0)
<b>6. Operational Costs:</b> Reflects a net increase in operational costs, primarily due to increases in departmental service orders as well as tenant improvement costs.	415,000	--	415,000	--	--
<b>7. One-Time Funding and Revenue Placeholder:</b> Reflects one-time funding from the Welfare Recoupment Trust Fund, as well as a revenue placeholder of \$1.9 million.	13,776,000	--	13,776,000	--	--
<b>8. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for child support administration and enforcement costs.	(17,782,000)	--	(11,736,000)	(6,046,000)	--
<b>9. Funding for Operations:</b> Reflects the transfer of funding from the Provisional Financing Uses budget unit (\$0.3 million) leveraged with federal matching revenue (\$0.5 million).	779,000	--	514,000	265,000	--
<b>10. Carryover:</b> Reflects an increase in funding based on the Department's projected FY 2017-18 year-end savings (\$0.9 million) and associated federal match dollars (\$1.9 million).	2,915,000	--	1,924,000	991,000	--
<b>11. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent changes to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(97,000)	--	(84,000)	(13,000)	--
<b>Total Changes</b>	<b>1,144,000</b>	<b>0</b>	<b>5,329,000</b>	<b>(4,185,000)</b>	<b>(25.0)</b>
<b>2018-19 Recommended Budget</b>	<b>188,066,000</b>	<b>0</b>	<b>182,579,000</b>	<b>5,487,000</b>	<b>1,478.0</b>

**CHILD SUPPORT SERVICES BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 8,716.60	\$ 0	\$ 0	\$ 0	\$ 0	0
FEDERAL - DISTRICT ATTORNEY PROGRAMS	112,296,872.32	115,637,000	117,934,000	118,689,000	118,689,000	755,000
MISCELLANEOUS	10,797,634.64	3,857,000	3,954,000	8,519,000	8,519,000	4,565,000
OTHER SALES	1,339.83	0	0	0	0	0
STATE - DISTRICT ATTORNEY PROGRAMS	55,361,963.00	55,371,000	55,362,000	55,371,000	55,371,000	9,000
TRANSFERS IN	213,414.00	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>\$ 178,679,940.39</b>	<b>\$ 174,865,000</b>	<b>\$ 177,250,000</b>	<b>\$ 182,579,000</b>	<b>\$ 182,579,000</b>	<b>\$ 5,329,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 89,512,208.78	\$ 91,991,000	\$ 94,465,000	\$ 93,060,000	\$ 93,060,000	\$ (1,405,000)
CAFETERIA BENEFIT PLANS	24,066,387.96	25,109,000	25,994,000	25,846,000	25,846,000	(148,000)
COUNTY EMPLOYEE RETIREMENT	15,674,495.73	17,417,000	17,847,000	18,608,000	18,608,000	761,000
DENTAL INSURANCE	523,782.15	535,000	498,000	523,000	523,000	25,000
DEPENDENT CARE SPENDING ACCOUNTS	136,257.93	161,000	160,000	151,000	151,000	(9,000)
DISABILITY BENEFITS	1,129,854.76	1,149,000	811,000	812,000	812,000	1,000
FICA (OASDI)	1,320,705.58	1,332,000	1,281,000	1,345,000	1,345,000	64,000
HEALTH INSURANCE	2,684,705.09	2,846,000	2,812,000	3,156,000	3,156,000	344,000
LIFE INSURANCE	215,478.91	217,000	124,000	229,000	229,000	105,000
OTHER EMPLOYEE BENEFITS	9,900.00	0	0	0	0	0
RETIREE HEALTH INSURANCE	9,437,566.00	10,671,000	10,903,000	12,172,000	12,172,000	1,269,000
SAVINGS PLAN	1,043,711.44	1,081,000	1,114,000	1,092,000	1,092,000	(22,000)
THRIFT PLAN (HORIZONS)	2,629,894.70	2,700,000	2,245,000	2,620,000	2,620,000	375,000
UNEMPLOYMENT INSURANCE	27,446.13	53,000	54,000	54,000	54,000	0
WORKERS' COMPENSATION	4,272,632.71	3,826,000	4,289,000	4,067,000	4,067,000	(222,000)
<b>TOTAL S &amp; E B</b>	<b>152,685,027.87</b>	<b>159,088,000</b>	<b>162,597,000</b>	<b>163,735,000</b>	<b>163,735,000</b>	<b>1,138,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	1,852,686.73	2,520,000	2,406,000	2,228,000	2,228,000	(178,000)
CLOTHING & PERSONAL SUPPLIES	1,049.72	2,000	2,000	2,000	2,000	0
COMMUNICATIONS	121,864.14	129,000	125,000	139,000	139,000	14,000
COMPUTING-MAINFRAME	21,273.22	21,000	43,000	1,000	1,000	(42,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	205,311.67	255,000	273,000	240,000	240,000	(33,000)
COMPUTING-PERSONAL	276,105.66	266,000	351,000	358,000	358,000	7,000
CONTRACTED PROGRAM SERVICES	0.00	2,000	0	2,000	2,000	2,000
HOUSEHOLD EXPENSE	5,753.13	4,000	2,000	2,000	2,000	0
INFORMATION TECHNOLOGY SERVICES	322,642.77	348,000	334,000	381,000	381,000	47,000
INSURANCE	103,895.72	66,000	54,000	65,000	65,000	11,000
MAINTENANCE - BUILDINGS & IMPRV	351,596.37	754,000	458,000	907,000	907,000	449,000
MAINTENANCE - EQUIPMENT	47,370.93	37,000	80,000	40,000	40,000	(40,000)
MEDICAL DENTAL & LAB SUPPLIES	3,082.80	21,000	10,000	10,000	10,000	0
MEMBERSHIPS	72,886.00	75,000	73,000	73,000	73,000	0
MISCELLANEOUS EXPENSE	32,807.18	(23,000)	15,000	15,000	15,000	0
OFFICE EXPENSE	1,094,553.96	983,000	1,030,000	1,022,000	1,022,000	(8,000)
PROFESSIONAL SERVICES	361,056.30	435,000	525,000	533,000	533,000	8,000

**CHILD SUPPORT SERVICES BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
RENTS & LEASES - BLDG & IMPRV	12,121,815.72	8,545,000	8,621,000	8,785,000	8,785,000	164,000
RENTS & LEASES - EQUIPMENT	194,720.52	213,000	224,000	215,000	215,000	(9,000)
SMALL TOOLS & MINOR EQUIPMENT	2,278.32	2,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	984,886.48	1,220,000	1,214,000	1,060,000	1,060,000	(154,000)
TECHNICAL SERVICES	2,325,175.21	2,843,000	2,902,000	2,898,000	2,898,000	(4,000)
TELECOMMUNICATIONS	3,686,760.74	2,699,000	2,335,000	2,631,000	2,631,000	296,000
TRAINING	73,394.76	80,000	91,000	68,000	68,000	(23,000)
TRANSPORTATION AND TRAVEL	302,825.84	312,000	290,000	299,000	299,000	9,000
UTILITIES	125,125.45	175,000	204,000	139,000	139,000	(65,000)
<b>TOTAL S &amp; S</b>	<b>24,690,919.34</b>	<b>21,984,000</b>	<b>21,662,000</b>	<b>22,113,000</b>	<b>22,113,000</b>	<b>451,000</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	100,564.17	196,000	196,000	150,000	150,000	(46,000)
RET-OTHER LONG TERM DEBT	2,259,070.43	2,228,000	2,378,000	2,068,000	2,068,000	(310,000)
TAXES & ASSESSMENTS	2,145.31	0	0	0	0	0
<b>TOTAL OTH CHARGES</b>	<b>2,361,779.91</b>	<b>2,424,000</b>	<b>2,574,000</b>	<b>2,218,000</b>	<b>2,218,000</b>	<b>(356,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
DATA HANDLING EQUIPMENT	40,249.64	0	0	0	0	0
ELECTRONIC EQUIPMENT	11,143.06	89,000	89,000	0	0	(89,000)
VEHICLES & TRANSPORTATION EQUIPMENT	43,189.03	0	0	0	0	0
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>94,581.73</b>	<b>89,000</b>	<b>89,000</b>	<b>0</b>	<b>0</b>	<b>(89,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>94,581.73</b>	<b>89,000</b>	<b>89,000</b>	<b>0</b>	<b>0</b>	<b>(89,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 179,832,308.85</b>	<b>\$ 183,585,000</b>	<b>\$ 186,922,000</b>	<b>\$ 188,066,000</b>	<b>\$ 188,066,000</b>	<b>\$ 1,144,000</b>
INTRAFUND TRANSFERS	(2,743.07)	0	0	0	0	0
<b>NET TOTAL</b>	<b>\$ 179,829,565.78</b>	<b>\$ 183,585,000</b>	<b>\$ 186,922,000</b>	<b>\$ 188,066,000</b>	<b>\$ 188,066,000</b>	<b>\$ 1,144,000</b>
<b>NET COUNTY COST</b>	<b>\$ 1,149,625.39</b>	<b>\$ 8,720,000</b>	<b>\$ 9,672,000</b>	<b>\$ 5,487,000</b>	<b>\$ 5,487,000</b>	<b>\$ (4,185,000)</b>
BUDGETED POSITIONS	1,501.0	1,503.0	1,503.0	1,478.0	1,478.0	(25.0)

## Departmental Program Summary

### 1. Child Support Enforcement

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	173,395,000	--	167,908,000	5,487,000	1,385.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	173,395,000	--	167,908,000	5,487,000	1,385.0

**Authority:** Mandated program – California Family Code Section 17304.

CSSD is responsible for establishing, modifying, and enforcing child and medical support obligations, enforcing existing spousal support orders, and determining parentage for children as required under federal and State law.

### 2. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	14,671,000	--	14,671,000	--	93.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	14,671,000	--	14,671,000	--	93.0

**Authority:** Non-mandated, discretionary program.

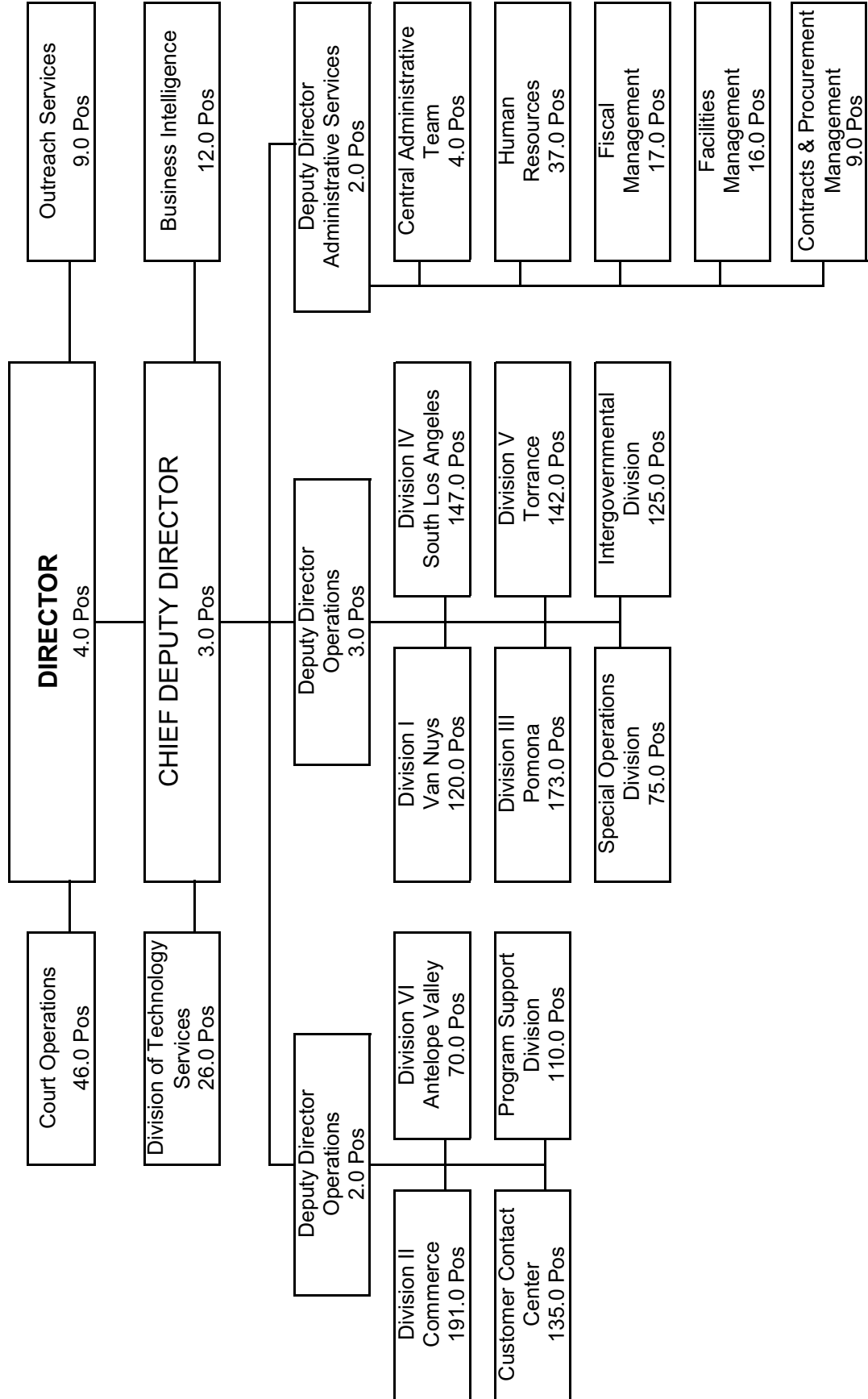
Administrative support provided to the Department, includes executive office, fiscal management (budget, internal control and monitoring, and accounting), human resources (operations, recruitment and classification, risk management, and employee relations), facilities management, contract and procurement management services, and centralized administrative team.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	188,066,000	0	182,579,000	5,487,000	1,478.0

# CHILD SUPPORT SERVICES DEPARTMENT

Steven J. Golightly, Ph.D., Director

FY 2018-19 Recommended Budget Positions = 1,478.0





## Mission Statement

The Department of Children and Family Services (DCFS) practices a uniform services delivery model that measurably improves child safety, permanency, and access to effective and caring services.

## 2018-19 Budget Message

The 2018-19 Recommended Budget reflects a \$54.8 million increase in gross appropriation, primarily funded with increases of \$39.5 million in revenue and \$15.5 million in NCC.

The revenue increases consist primarily of \$22.3 million in federal revenue and \$20.2 million in State general funds, partially offset by a decrease of \$3.0 million in 2011 State Realignment. The \$15.5 million NCC is a result of 1) \$14.6 million in unavoidable costs for Board-approved salary and employee benefits cost increases; 2) \$4.6 million in Provisional Financing Uses (PFU) funds generated from prior-year Title IV-E Waiver reinvestment funds; 3) \$0.1 million for Katie A.-Medical Hub; and 4) \$0.5 million for increased rent charges. These increases are partially offset by a \$4.3 million NCC decrease due to adjustments to remove prior-year funding that was provided on a one-time basis for the Electronic Suspected Child Abuse Reporting System (E-SCARS) project, vehicle replacement, and computers.

The Recommended Budget also reflects an increase of 102.0 positions comprised of 100.0 positions for the Continuum of Care Reform (CCR)/Resource Family Approval (RFA) program and 8.0 positions for administrative support, partially offset by the deletion of 6.0 long-term vacant positions.

## Critical/Strategic Planning Initiatives

DCFS continues to emphasize the importance of enhancing the Department's internal operations to improve the quality of services provided to 35,000 children and their families in the domains of child safety, permanency, and well-being/self-sufficiency.

Another important part of improving the Department's operational effectiveness includes DCFS' efforts to maintain compliance with the State's CCR as mandated by the California Department of Social Services (CDSS). CCR seeks to assist youth in foster care with having their day-to-day physical, mental, and emotional needs met through growth in a permanent and supportive home. The department supports these efforts by giving targeted training and support to families who provide foster care so they are better prepared to care for youth living with them. The reform also advances California's long-standing goal to decrease the State's reliance on long-term group home care by increasing youth placement in family settings. For those youth who cannot transition to family-based placements, existing group home care can be transformed into a place where they can receive short-term, intensive treatment to allow them to transition into a family setting.

As part of the Department's CCR implementation efforts, DCFS has begun incorporating changes to its operations in the form of the RFA Program. Implementation of the RFA Program began in January 2017 and requires putting into practice a unified, family-friendly, and child-centered resource family approval process. DCFS has made efforts to conduct this approval process for all existing and new incoming relative and non-relative extended family member foster care providers. The RFA approval process combines elements of all the previous processes into a single approval standard. To further enhance foster parent recruitment efforts, DCFS continues to provide a financial supplement to relative caregivers who are in the process of becoming resource families. The Department anticipates that its recruitment efforts, as well as the continued implementation of the RFA Program, will reduce delays in attaining permanency.

**Changes From 2017-18 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2017-18 Final Adopted Budget</b>	<b>1,540,930,000</b>	<b>2,830,000</b>	<b>1,125,537,000</b>	<b>412,563,000</b>	<b>9,397.0</b>
<b><i>New/Expanded Programs</i></b>					
1. <b>CCR:</b> Reflects funding for 100.0 positions to implement the State-mandated CCR and RFA programs.	13,505,000	--	8,886,000	4,619,000	100.0
2. <b>Child Care Services:</b> Reflects increased State funding for Child Care, which includes a full-year implementation of the Emergency Child Care Bridge program.	13,630,000	--	13,630,000	--	--
<b><i>Collaborative Programs</i></b>					
1. <b>Katie A. Strategic Plan:</b> Reflects cost increases from the Department of Health Services primarily due to salary increases.	59,000	--	--	59,000	--
<b><i>Other Changes</i></b>					
1. <b>Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	11,073,000	--	7,358,000	3,715,000	--
2. <b>Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	1,153,000	--	443,000	710,000	--
3. <b>Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	16,570,000	--	6,364,000	10,206,000	--
4. <b>Unavoidable Costs:</b> Reflects changes in workers' compensation based on historical experience and anticipated trend.	(771,000)	--	(771,000)	--	--
5. <b>Administrative Support:</b> Reflects funding for 8.0 positions to provide administrative support, partially offset by the deletion of 6.0 long-term, vacant items.	313,000	--	313,000	--	2.0
6. <b>Program Changes:</b> Reflects an increase due to additional advocates in Education Advocacy and increased costs for drug testing, partially offset by a reduction for contract training and the commensurate reduction in IFT.	1,546,000	(190,000)	1,736,000	--	--
7. <b>Operating Costs:</b> Reflects cost increases from central services departments, primarily due to Board-approved salary increases.	4,262,000	--	4,262,000	--	--
8. <b>Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	745,000	--	286,000	459,000	--
9. <b>One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for computers, vehicle replacement, and the E-SCARS program enhancement.	(7,236,000)	--	(2,973,000)	(4,263,000)	--
<b>Total Changes</b>	<b>54,849,000</b>	<b>(190,000)</b>	<b>39,534,000</b>	<b>15,505,000</b>	<b>102.0</b>
<b>2018-19 Recommended Budget</b>	<b>1,595,779,000</b>	<b>2,640,000</b>	<b>1,165,071,000</b>	<b>428,068,000</b>	<b>9,499.0</b>



## **Unmet Needs**

The Department's critical unmet needs include additional funding to: 1) reduce social worker caseloads to 15 cases for Continuing Services workers and 12 cases for Emergency Response workers in accordance with the SB 2030 Workload Study; 2) increase administrative support to enhance operational efficiency and workforce accountability; and 3) accommodate the Department's space needs.

**CHILDREN AND FAMILY SERVICES - ADMINISTRATION BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
ADOPTION FEES	\$ 436,110.00	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 0
CHARGES FOR SERVICES - OTHER	83,765.91	0	0	0	0	0
FEDERAL - OTHER	370,931.30	4,198,000	4,198,000	4,198,000	4,198,000	0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	464,468,116.00	526,651,000	539,168,000	587,646,000	561,465,000	22,297,000
MISCELLANEOUS	437,443.73	1,679,000	1,679,000	1,679,000	1,679,000	0
OTHER GOVERNMENTAL AGENCIES	0.00	17,000	17,000	17,000	17,000	0
SALE OF CAPITAL ASSETS	9,326.29	0	0	0	0	0
STATE - 1991 REALIGNMENT REVENUE	19,996,858.16	19,996,000	19,996,000	19,996,000	19,996,000	0
STATE - 2011 REALIGNMENT REVENUE	413,655,198.00	513,188,000	516,550,000	522,220,000	513,577,000	(2,973,000)
STATE - OTHER	537,905.42	0	0	0	0	0
STATE - PUBLIC ASSISTANCE ADMINISTRATION	38,823,067.16	42,590,000	43,051,000	63,261,000	63,261,000	20,210,000
TRANSFERS IN	0.00	228,000	228,000	228,000	228,000	0
<b>TOTAL REVENUE</b>	<b>\$ 938,818,721.97</b>	<b>\$ 1,109,197,000</b>	<b>\$ 1,125,537,000</b>	<b>\$ 1,199,895,000</b>	<b>\$ 1,165,071,000</b>	<b>\$ 39,534,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 566,033,023.07	\$ 640,485,000	\$ 700,260,000	\$ 817,165,000	\$ 724,074,000	\$ 23,814,000
CAFETERIA BENEFIT PLANS	128,120,153.93	142,614,000	148,714,000	180,252,000	151,415,000	2,701,000
COUNTY EMPLOYEE RETIREMENT	91,675,907.86	133,675,000	112,110,000	132,926,000	115,081,000	2,971,000
DENTAL INSURANCE	2,552,867.42	2,743,000	1,778,000	1,778,000	1,778,000	0
DEPENDENT CARE SPENDING ACCOUNTS	694,305.39	1,203,000	968,000	970,000	968,000	0
DISABILITY BENEFITS	5,309,259.96	4,722,000	5,342,000	5,483,000	5,355,000	13,000
FICA (OASDI)	8,326,719.52	9,296,000	8,550,000	10,002,000	8,684,000	134,000
HEALTH INSURANCE	7,343,872.16	8,613,000	7,182,000	8,671,000	8,671,000	1,489,000
LIFE INSURANCE	809,402.34	431,000	187,000	198,000	188,000	1,000
OTHER EMPLOYEE BENEFITS	563.50	4,000	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	50,082,856.00	57,083,000	57,081,000	68,154,000	68,154,000	11,073,000
SAVINGS PLAN	2,550,566.20	2,959,000	3,549,000	3,915,000	3,597,000	48,000
THRIFT PLAN (HORIZONS)	16,105,410.99	18,228,000	18,092,000	22,096,000	18,462,000	370,000
UNEMPLOYMENT INSURANCE	165,427.00	352,000	351,000	351,000	351,000	0
WORKERS' COMPENSATION	16,366,593.66	17,496,000	17,492,000	16,721,000	16,721,000	(771,000)
<b>TOTAL S &amp; E B</b>	<b>896,136,929.00</b>	<b>1,039,904,000</b>	<b>1,081,662,000</b>	<b>1,268,688,000</b>	<b>1,123,505,000</b>	<b>41,843,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	46,624,965.01	54,143,000	53,913,000	57,833,000	54,248,000	335,000
CLOTHING & PERSONAL SUPPLIES	75,120.92	210,000	210,000	210,000	210,000	0
COMMUNICATIONS	824,089.56	1,256,000	1,250,000	1,250,000	1,250,000	0
COMPUTING-MAINFRAME	1,080,835.43	605,000	605,000	605,000	605,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	508,351.00	375,000	375,000	375,000	375,000	0
COMPUTING-PERSONAL	1,360,579.15	6,614,000	6,851,000	3,172,000	298,000	(6,553,000)
CONTRACTED PROGRAM SERVICES	54,437,217.53	100,799,000	104,969,000	105,028,000	105,028,000	59,000
FOOD	296,378.54	293,000	293,000	293,000	293,000	0
HOUSEHOLD EXPENSE	8,783.93	64,000	64,000	64,000	64,000	0
INFORMATION TECHNOLOGY SERVICES	1,459,973.56	2,824,000	2,979,000	2,979,000	2,979,000	0
INSURANCE	380,068.42	390,000	252,000	252,000	252,000	0

**CHILDREN AND FAMILY SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE - BUILDINGS & IMPRV	2,749,351.93	2,943,000	2,993,000	2,993,000	2,993,000	0
MAINTENANCE - EQUIPMENT	234,666.43	320,000	320,000	320,000	320,000	0
MEDICAL DENTAL & LAB SUPPLIES	3,557.10	206,000	206,000	206,000	206,000	0
MEMBERSHIPS	97,331.96	118,000	115,000	115,000	115,000	0
MISCELLANEOUS EXPENSE	278,885.73	610,000	737,000	737,000	737,000	0
OFFICE EXPENSE	4,802,880.57	7,587,000	7,785,000	9,556,000	7,785,000	0
PROFESSIONAL SERVICES	52,892,785.16	60,654,000	60,788,000	63,355,000	63,355,000	2,567,000
PUBLICATIONS & LEGAL NOTICE	42,120.00	66,000	66,000	66,000	66,000	0
RENTS & LEASES - BLDG & IMPRV	33,012,963.65	48,050,000	65,554,000	71,529,000	65,554,000	0
RENTS & LEASES - EQUIPMENT	3,028,454.72	3,120,000	3,120,000	3,120,000	3,120,000	0
SMALL TOOLS & MINOR EQUIPMENT	27,471.43	8,000	8,000	8,000	8,000	0
SPECIAL DEPARTMENTAL EXPENSE	326,647.96	90,000	90,000	90,000	90,000	0
TECHNICAL SERVICES	11,622,063.01	12,724,000	13,835,000	13,835,000	13,835,000	0
TELECOMMUNICATIONS	9,296,327.88	12,726,000	13,036,000	15,426,000	13,036,000	0
TRAINING	16,716,747.02	17,074,000	16,639,000	17,625,000	17,625,000	986,000
TRANSPORTATION AND TRAVEL	18,656,343.27	21,466,000	21,466,000	22,166,000	22,166,000	700,000
UTILITIES	1,893,657.72	2,304,000	2,304,000	2,304,000	2,304,000	0
<b>TOTAL S &amp; S</b>	<b>262,738,618.59</b>	<b>357,639,000</b>	<b>380,823,000</b>	<b>395,512,000</b>	<b>378,917,000</b>	<b>(1,906,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	4,231,771.57	10,342,000	10,342,000	11,525,000	11,525,000	1,183,000
RET-OTHER LONG TERM DEBT	6,618,368.44	23,366,000	23,366,000	22,961,000	23,706,000	340,000
SUPPORT & CARE OF PERSONS	41,564,161.70	44,069,000	44,069,000	57,736,000	57,736,000	13,667,000
TAXES & ASSESSMENTS	37,094.49	0	0	0	0	0
<b>TOTAL OTH CHARGES</b>	<b>52,451,396.20</b>	<b>77,777,000</b>	<b>77,777,000</b>	<b>92,222,000</b>	<b>92,967,000</b>	<b>15,190,000</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
COMPUTERS, MIDRANGE/DEPARTMENTAL	37,228.95	36,000	36,000	36,000	36,000	0
ELECTRONIC EQUIPMENT	0.00	204,000	204,000	204,000	204,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	535,007.89	428,000	428,000	150,000	150,000	(278,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>572,236.84</b>	<b>668,000</b>	<b>668,000</b>	<b>390,000</b>	<b>390,000</b>	<b>(278,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>572,236.84</b>	<b>668,000</b>	<b>668,000</b>	<b>390,000</b>	<b>390,000</b>	<b>(278,000)</b>
<b>GROSS TOTAL</b>	<b>\$1,211,899,180.63</b>	<b>\$ 1,475,988,000</b>	<b>\$ 1,540,930,000</b>	<b>\$ 1,756,812,000</b>	<b>\$ 1,595,779,000</b>	<b>\$ 54,849,000</b>
INTRAFUND TRANSFERS	(2,872,061.99)	(2,830,000)	(2,830,000)	(2,640,000)	(2,640,000)	190,000
<b>NET TOTAL</b>	<b>\$1,209,027,118.64</b>	<b>\$ 1,473,158,000</b>	<b>\$ 1,538,100,000</b>	<b>\$ 1,754,172,000</b>	<b>\$ 1,593,139,000</b>	<b>\$ 55,039,000</b>
<b>NET COUNTY COST</b>	<b>\$ 270,208,396.67</b>	<b>\$ 363,961,000</b>	<b>\$ 412,563,000</b>	<b>\$ 554,277,000</b>	<b>\$ 428,068,000</b>	<b>\$ 15,505,000</b>
BUDGETED POSITIONS	8,925.0	9,397.0	9,397.0	10,592.0	9,499.0	102.0

## Children and Family Services - Assistance Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 854,389,000.97	\$ 925,242,000	\$ 982,527,000	\$ 998,342,000	\$ 998,342,000	\$ 15,815,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 5,690,125.07	\$ 6,148,000	\$ 6,148,000	\$ 6,148,000	\$ 6,148,000	\$ 0
OTHER CHARGES	905,050,270.93	982,291,000	1,061,217,000	1,079,124,000	1,079,124,000	17,907,000
<b>GROSS TOTAL</b>	\$ 910,740,396.00	\$ 988,439,000	\$ 1,067,365,000	\$ 1,085,272,000	\$ 1,085,272,000	\$ 17,907,000
INTRAFUND TRANSFERS	(2,786,219.00)	(3,894,000)	(3,894,000)	(2,894,000)	(2,894,000)	1,000,000
<b>NET TOTAL</b>	\$ 907,954,177.00	\$ 984,545,000	\$ 1,063,471,000	\$ 1,082,378,000	\$ 1,082,378,000	\$ 18,907,000
<b>NET COUNTY COST</b>	\$ 53,565,176.03	\$ 59,303,000	\$ 80,944,000	\$ 84,036,000	\$ 84,036,000	\$ 3,092,000

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

### 2018-19 Budget Message

The DCFS-Assistance Budget funds programs that: 1) support children who are placed in out-of-home care because of abuse or neglect; 2) aid prospective adoptive parents in meeting the additional expenses of caring for children with special needs; 3) incur expenses in the recruitment and placement of children with relative caregivers while legal guardianship is finalized; and 4) assist public and private agencies in providing child abuse and neglect prevention and intervention programs to meet the needs of high-risk children and their families.

The 2018-19 Recommended Budget for Assistance Payments reflects a \$3.1 million increase in NCC due to an increase in the California Necessities Index (CNI) and changes to caseloads of \$2.0 million in the Adoptions Assistance program (AAP) and \$1.1 million in the General Relief Ineligible (GRI) program. The Recommended Budget also reflects the reversal of one-time funding provided on a one-time basis for the Homeless Initiative (HI) Strategy B6 – Family Reunification Housing Subsidy.

### Critical/Strategic Planning Initiatives

The Department is currently implementing several strategies to ensure safety, stability, and permanency for children under its care. These strategic changes will maintain the best interest of each child and are also projected to result in efficiencies that will reduce foster care costs. The three key areas that are projected to affect the assistance costs for foster care include: 1) ensuring that only those children and families who would be appropriately served by the child welfare system enter the system; 2) reducing the time children spend in out-of-home care; and 3) providing services to children and families that enable children to remain in their homes or achieve timely permanency.

**Changes From 2017-18 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2017-18 Final Adopted Budget</b>	<b>1,067,365,000</b>	<b>3,894,000</b>	<b>982,527,000</b>	<b>80,944,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. AAP:</b> Reflects funding to cover higher caseloads and case costs associated with placement rate increases.	17,783,000	--	15,754,000	2,029,000	--
<b>2. Foster Care Non-Title IV-E Waiver:</b> Reflects funding to cover higher case costs associated with placement rate increases partially offset by a projected decrease in caseload.	1,124,000	--	61,000	1,063,000	--
<b>3. HI Strategy B6:</b> Reflects the reversal of one-time funding provided on a one-time basis for HI Strategy B6 – Family Reunification Housing Subsidy.	(1,000,000)	(1,000,000)	--	--	--
<b>Total Changes</b>	<b>17,907,000</b>	<b>(1,000,000)</b>	<b>15,815,000</b>	<b>3,092,000</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>1,085,272,000</b>	<b>2,894,000</b>	<b>998,342,000</b>	<b>84,036,000</b>	<b>0.0</b>

**CHILDREN AND FAMILY SERVICES - ASSISTANCE PAYMENTS BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
FEDERAL - OTHER	\$ (182,573.00)	\$ 0	\$ 0	\$ 0	\$ 0	0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	8,180,857.00	8,106,000	8,106,000	8,106,000	8,106,000	0
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	344,990,654.00	320,431,000	346,712,000	356,299,000	357,958,000	11,246,000
MISCELLANEOUS	528,143.44	544,000	544,000	544,000	544,000	0
STATE - 1991 REALIGNMENT REVENUE	202,447,563.00	207,789,000	207,789,000	207,789,000	207,789,000	0
STATE - 2011 REALIGNMENT REVENUE	241,206,559.00	328,094,000	353,010,000	360,049,000	357,956,000	4,946,000
STATE - PUBLIC ASSISTANCE ADMINISTRATION	229,725.00	0	0	0	0	0
STATE - PUBLIC ASSISTANCE PROGRAMS	56,988,072.53	60,278,000	66,366,000	65,555,000	65,989,000	(377,000)
<b>TOTAL REVENUE</b>	<b>\$ 854,389,000.97</b>	<b>\$ 925,242,000</b>	<b>\$ 982,527,000</b>	<b>\$ 998,342,000</b>	<b>\$ 998,342,000</b>	<b>\$ 15,815,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SERVICES &amp; SUPPLIES</b>						
CONTRACTED PROGRAM SERVICES	\$ 5,676,587.31	\$ 3,352,000	\$ 3,352,000	\$ 3,352,000	\$ 3,352,000	0
PROFESSIONAL SERVICES	49.00	2,796,000	2,796,000	2,796,000	2,796,000	0
SMALL TOOLS & MINOR EQUIPMENT	13,398.76	0	0	0	0	0
TECHNICAL SERVICES	90.00	0	0	0	0	0
<b>TOTAL S &amp; S</b>	<b>5,690,125.07</b>	<b>6,148,000</b>	<b>6,148,000</b>	<b>6,148,000</b>	<b>6,148,000</b>	<b>0</b>
<b>OTHER CHARGES</b>						
SUPPORT & CARE OF PERSONS	905,050,270.93	982,291,000	1,061,217,000	1,079,124,000	1,079,124,000	17,907,000
<b>TOTAL OTH CHARGES</b>	<b>905,050,270.93</b>	<b>982,291,000</b>	<b>1,061,217,000</b>	<b>1,079,124,000</b>	<b>1,079,124,000</b>	<b>17,907,000</b>
<b>GROSS TOTAL</b>	<b>\$ 910,740,396.00</b>	<b>\$ 988,439,000</b>	<b>\$ 1,067,365,000</b>	<b>\$ 1,085,272,000</b>	<b>\$ 1,085,272,000</b>	<b>\$ 17,907,000</b>
INTRAFUND TRANSFERS	(2,786,219.00)	(3,894,000)	(3,894,000)	(2,894,000)	(2,894,000)	1,000,000
<b>NET TOTAL</b>	<b>\$ 907,954,177.00</b>	<b>\$ 984,545,000</b>	<b>\$ 1,063,471,000</b>	<b>\$ 1,082,378,000</b>	<b>\$ 1,082,378,000</b>	<b>\$ 18,907,000</b>
<b>NET COUNTY COST</b>	<b>\$ 53,565,176.03</b>	<b>\$ 59,303,000</b>	<b>\$ 80,944,000</b>	<b>\$ 84,036,000</b>	<b>\$ 84,036,000</b>	<b>\$ 3,092,000</b>



**Promoting Safe and Stable Families/Family Preservation Budget Summary**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 27,796,790.02	\$ 40,392,000	\$ 40,392,000	\$ 40,392,000	\$ 40,392,000	\$ 0
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
SERVICES & SUPPLIES	\$ 2,894,125.07	\$ 3,352,000	\$ 3,352,000	\$ 3,352,000	\$ 3,352,000	\$ 0
OTHER CHARGES	49,174,545.46	61,406,000	61,406,000	60,406,000	60,406,000	(1,000,000)
<b>GROSS TOTAL</b>	\$ 52,068,670.53	\$ 64,758,000	\$ 64,758,000	\$ 63,758,000	\$ 63,758,000	\$ (1,000,000)
INTRAFUND TRANSFERS	(73,098.00)	(1,000,000)	(1,000,000)	0	0	1,000,000
<b>NET TOTAL</b>	\$ 51,995,572.53	\$ 63,758,000	\$ 63,758,000	\$ 63,758,000	\$ 63,758,000	\$ 0
<b>NET COUNTY COST</b>	\$ 24,198,782.51	\$ 23,366,000	\$ 23,366,000	\$ 23,366,000	\$ 23,366,000	\$ 0

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE



## Departmental Program Summary

### 1. Early Intervention

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	79,890,000	74,000	43,865,000	35,951,000	354.0
<i>Less Administration</i>	7,102,000	74,000	5,082,000	1,946,000	50.0
<i>Less Assistance</i>	3,352,000	--	3,352,000	--	--
<b>Net Program Costs</b>	69,436,000	--	35,431,000	34,005,000	304.0

**Authority:** Mandated program with discretionary service levels – California Welfare and Institutions (W&I) Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Matches the unique needs of children and families with available services and resources in their community. Services are provided through the Family Support and Alternative Response programs. The services are a proactive approach toward the prevention of family conflict that may lead to child abuse or neglect. The focus of these services is on strengthening and empowering families and communities to promote the growth of children, youth, adults, and family members.

### 2. Crisis Intervention

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	624,358,000	786,000	455,212,000	168,360,000	3,757.0
<i>Less Administration</i>	88,707,000	786,000	57,101,000	30,820,000	531.0
<i>Less Assistance</i>	--	--	--	--	--
<b>Net Program Costs</b>	535,651,000	--	398,111,000	137,540,000	3,226.0

**Authority:** Mandated program with discretionary service levels – California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Responsible for assessing and investigating allegations of child abuse and neglect, initiating legal action (when appropriate) to petition for court dependency status, and coordinating Departmental response to child abduction cases. The Child Protection Hotline receives calls of alleged abuse and neglect, and determines whether to refer the allegations for investigation. When a decision is made to seek court supervision for a child, Juvenile Court Services initiates action to establish court dependency status and functions as the liaison between the Department and the court. Emergency response staff conducts in-person investigations and provides family-centered services, such as Family Preservation Services.

### 3. Intensive Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	925,805,000	3,091,000	753,045,000	169,669,000	3,075.0
<i>Less Administration</i>	57,404,000	645,000	47,426,000	9,333,000	435.0
<i>Less Assistance</i>	414,234,000	1,794,000	374,959,000	37,481,000	--
<b>Net Program Costs</b>	454,167,000	652,000	330,660,000	122,855,000	2,640.0

**Authority:** Mandated program with discretionary service levels – California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Provides services to children and families at high or very high risk for abuse, neglect, abandonment, or exploitation. Services include case management and support, wraparound, respite care, health, mental health, substance abuse treatment, and educational development. These services are provided to children and families when a child remains in the home of a parent/guardian, or when a child has been placed in out-of-home care.

### 4. Permanency

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,050,998,000	1,583,000	911,291,000	138,124,000	2,313.0
<i>Less Administration</i>	50,017,000	483,000	36,535,000	12,999,000	327.0
<i>Less Assistance</i>	667,686,000	1,100,000	620,031,000	46,555,000	--
<b>Net Program Costs</b>	333,295,000	--	254,725,000	78,570,000	1,986.0

**Authority:** Mandated program with discretionary service levels – California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Provides a continuum of services to promote permanency for children. These services include family reunification, legal guardianship, and adoption. Family reunification is the preferred permanency plan since it preserves family connections. Family reunification services include: case management and support, wraparound, respite care, health, mental health, substance abuse treatment, and educational development. When it is not possible to reunify families, a plan of adoption or legal guardianship (with relatives or non-relatives) is considered. If adoption is the permanent plan, the services provided include recruitment and placement of children in adoptive homes, placement supervision until adoption is finalized, and post-adoptive services to birth parents, adoptive parents, and adoptees. The Department also provides recommendations to the Superior Court on independent adoptions arranged by birth parents and stepparents.

**5. Administration**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	203,230,000	1,988,000	146,144,000	55,098,000	1,343.0
<i>Less Administration</i>	--	--	--	--	--
<i>Less Assistance</i>	--	--	--	--	--
<b>Net Program Costs</b>	203,230,000	1,988,000	146,144,000	55,098,000	1,343.0

**Authority:** Non-mandated, discretionary program.

Provides administrative support to the Department in the areas of finance, budgeting, purchasing, human resources, payroll, facilities management, contracts, and information technology.

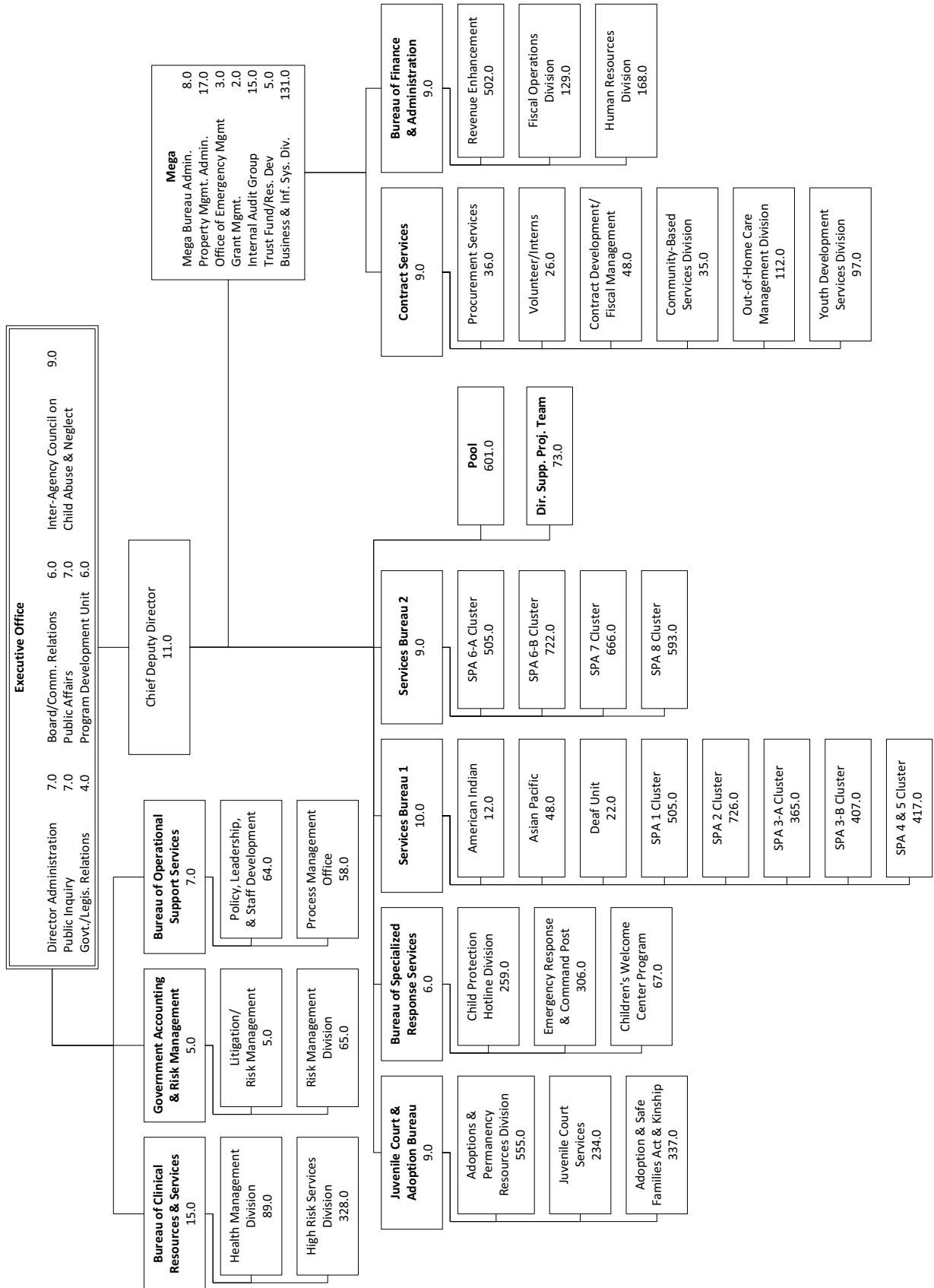
**6. Assistance**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	1,085,272,000	2,894,000	998,342,000	84,036,000	--
<i>Less Administration</i>	--	--	--	--	--
<i>Less Assistance</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,085,272,000	2,894,000	998,342,000	84,036,000	--

**Authority:** Mandated program (except Special Services Program) – California W&I Code Sections 11400-11469, 16000-16014, 16115-16125, 16500-16524, 16600-16605, 18250-18258, 18260, and 18358.

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Net Program Costs</b>	2,681,051,000	5,534,000	2,163,413,000	512,104,000	9,499.0

**Department of Children and Family Services**  
Bobby D. Cagle, Director  
FY 2018-19 Recommended Budget Positions = 9,499.0



## Consumer and Business Affairs

Brian J. Stiger, Director

### Consumer and Business Affairs Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 3,288,097.90	\$ 3,049,000	\$ 4,200,000	\$ 4,264,000	\$ 4,264,000	\$ 64,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 8,413,362.00	\$ 9,911,000	\$ 12,563,000	\$ 13,760,000	\$ 13,155,000	\$ 592,000
SERVICES & SUPPLIES	4,401,044.72	9,407,000	8,113,000	5,146,000	5,113,000	(3,000,000)
OTHER CHARGES	18,118.36	24,000	27,000	28,000	28,000	1,000
CAPITAL ASSETS - EQUIPMENT	0.00	0	20,000	20,000	20,000	0
<b>GROSS TOTAL</b>	\$ 12,832,525.08	\$ 19,342,000	\$ 20,723,000	\$ 18,954,000	\$ 18,316,000	\$ (2,407,000)
INTRAFUND TRANSFERS	(379,054.39)	(1,778,000)	(2,008,000)	(2,008,000)	(2,008,000)	0
<b>NET TOTAL</b>	\$ 12,453,470.69	\$ 17,564,000	\$ 18,715,000	\$ 16,946,000	\$ 16,308,000	\$ (2,407,000)
<b>NET COUNTY COST</b>	\$ 9,165,372.79	\$ 14,515,000	\$ 14,515,000	\$ 12,682,000	\$ 12,044,000	\$ (2,471,000)
BUDGETED POSITIONS	102.0	117.0	117.0	123.0	118.0	1.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		OTHER PROTECTION	

### Mission Statement

To promote a fair and vibrant marketplace, the Department serves consumers, businesses, and communities through education, advocacy, and complaint resolution.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects a net decrease in NCC of \$2.5 million primarily due to an adjustment to remove prior-year funding that was provided on a one-time basis for the Legal Justice Fund, consulting services, and office refurbishment. The Recommended Budget also includes funding for 1.0 administrative support position and Board-approved increases in salaries and health insurance subsidies.

### Critical/Strategic Planning Initiatives

- Meet the Board's goal of achieving procurement goals of 25 percent for Local Small Business Enterprises and 3 percent Disabled Veteran Business Enterprises by 2020.
- Continue seeking funding to increase staff resources to expand services to the business community.

**Changes From 2017-18 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2017-18 Final Adopted Budget</b>	<b>20,723,000</b>	<b>2,008,000</b>	<b>4,200,000</b>	<b>14,515,000</b>	<b>117.0</b>
<b><i>New/Expanded programs</i></b>					
<b>1. Administration:</b> Reflects funding for 1.0 Administrative Services Manager I position to serve as the Department's Human Resources Manager.	150,000	--	--	150,000	1.0
<b>2. Fair Chance Initiative:</b> Reflects one-time funding to conduct outreach, workshops, and prepare fact sheets to educate the business community on their rights and responsibilities related to the Fair Chance Initiative.	170,000	--	--	170,000	--
<b><i>Other Changes</i></b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	294,000	--	--	294,000	--
<b>2. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	131,000	--	64,000	67,000	--
<b>3. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for consulting services, office refurbishment, the Legal Justice Fund, and to update the Department's case management and telephone systems.	(3,153,000)	--	--	(3,153,000)	--
<b>4. Administration:</b> Reflects the Board-approved reclassification of 1.0 administrative position and salary range adjustment for the Chief Deputy Director position fully funded within existing resources.	--	--	--	--	--
<b>5. Program Support:</b> Reflects the addition of 2.0 Career Development Intern positions fully offset by the deletion of 2.0 Student Professional Worker I positions.	--	--	--	--	--
<b>6. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	1,000	--	--	1,000	--
<b>Total Changes</b>	<b>(2,407,000)</b>	<b>0</b>	<b>64,000</b>	<b>(2,471,000)</b>	<b>1.0</b>
<b>2018-19 Recommended Budget</b>	<b>18,316,000</b>	<b>2,008,000</b>	<b>4,264,000</b>	<b>12,044,000</b>	<b>118.0</b>

**CONSUMER AND BUSINESS AFFAIRS BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 2,668,085.64	\$ 2,269,000	\$ 3,330,000	\$ 3,394,000	\$ 3,394,000	\$ 64,000
FEDERAL - OTHER	0.00	215,000	275,000	275,000	275,000	0
MISCELLANEOUS	13,012.26	15,000	45,000	45,000	45,000	0
TRANSFERS IN	607,000.00	550,000	550,000	550,000	550,000	0
<b>TOTAL REVENUE</b>	<b>\$ 3,288,097.90</b>	<b>\$ 3,049,000</b>	<b>\$ 4,200,000</b>	<b>\$ 4,264,000</b>	<b>\$ 4,264,000</b>	<b>\$ 64,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 5,295,760.64	\$ 6,121,000	\$ 8,487,000	\$ 9,189,000	\$ 8,821,000	\$ 334,000
CAFETERIA BENEFIT PLANS	1,125,952.82	1,340,000	1,569,000	1,700,000	1,594,000	25,000
COUNTY EMPLOYEE RETIREMENT	854,390.03	1,166,000	1,230,000	1,373,000	1,268,000	38,000
DENTAL INSURANCE	23,798.88	25,000	10,000	10,000	10,000	0
DEPENDENT CARE SPENDING ACCOUNTS	9,212.75	7,000	7,000	7,000	7,000	0
DISABILITY BENEFITS	34,180.19	39,000	5,000	5,000	5,000	0
FICA (OASDI)	85,229.37	93,000	111,000	118,000	112,000	1,000
HEALTH INSURANCE	196,423.39	230,000	190,000	246,000	246,000	56,000
LIFE INSURANCE	23,096.42	24,000	8,000	8,000	8,000	0
OTHER EMPLOYEE BENEFITS	6,708.00	0	0	0	0	0
RETIREE HEALTH INSURANCE	490,188.00	624,000	564,000	695,000	695,000	131,000
SAVINGS PLAN	61,052.98	97,000	103,000	125,000	110,000	7,000
THRIFT PLAN (HORIZONS)	153,965.03	120,000	252,000	257,000	252,000	0
UNEMPLOYMENT INSURANCE	2,699.00	0	0	0	0	0
WORKERS' COMPENSATION	50,704.50	25,000	27,000	27,000	27,000	0
<b>TOTAL S &amp; E B</b>	<b>8,413,362.00</b>	<b>9,911,000</b>	<b>12,563,000</b>	<b>13,760,000</b>	<b>13,155,000</b>	<b>592,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	315,357.47	204,000	208,000	291,000	291,000	83,000
CLOTHING & PERSONAL SUPPLIES	1,392.03	0	0	0	0	0
COMMUNICATIONS	91,190.15	31,000	10,000	31,000	31,000	21,000
COMPUTING-MAINFRAME	4,750.00	8,000	1,000	0	0	(1,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	206,930.00	379,000	29,000	123,000	123,000	94,000
COMPUTING-PERSONAL	34,395.11	162,000	26,000	54,000	54,000	28,000
CONTRACTED PROGRAM SERVICES	1,764,315.76	6,654,000	5,477,000	2,584,000	2,584,000	(2,893,000)
HOUSEHOLD EXPENSE	9,580.03	0	218,000	0	0	(218,000)
INFORMATION TECHNOLOGY SERVICES	27,021.00	0	55,000	0	0	(55,000)
INSURANCE	5,714.49	2,000	2,000	3,000	3,000	1,000
MAINTENANCE - BUILDINGS & IMPRV	247,434.39	396,000	209,000	249,000	241,000	32,000
MAINTENANCE - EQUIPMENT	1,404.86	4,000	28,000	0	0	(28,000)
MEMBERSHIPS	7,252.89	12,000	6,000	12,000	12,000	6,000
MISCELLANEOUS EXPENSE	54,639.19	2,000	9,000	12,000	12,000	3,000
OFFICE EXPENSE	146,128.42	871,000	436,000	848,000	823,000	387,000
PROFESSIONAL SERVICES	627,110.09	139,000	251,000	125,000	125,000	(126,000)
RENTS & LEASES - BLDG & IMPRV	113,802.49	0	0	135,000	135,000	135,000
RENTS & LEASES - EQUIPMENT	30,391.04	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	10,221.84	0	0	0	0	0
TECHNICAL SERVICES	124,680.46	13,000	687,000	95,000	95,000	(592,000)

**CONSUMER AND BUSINESS AFFAIRS BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
TELECOMMUNICATIONS	282,311.92	262,000	257,000	299,000	299,000	42,000
TRAINING	136,735.98	108,000	14,000	120,000	120,000	106,000
TRANSPORTATION AND TRAVEL	52,385.95	50,000	48,000	54,000	54,000	6,000
UTILITIES	105,899.16	110,000	142,000	111,000	111,000	(31,000)
<b>TOTAL S &amp; S</b>	<b>4,401,044.72</b>	<b>9,407,000</b>	<b>8,113,000</b>	<b>5,146,000</b>	<b>5,113,000</b>	<b>(3,000,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	0.00	8,000	8,000	8,000	8,000	0
RET-OTHER LONG TERM DEBT	17,597.12	16,000	19,000	20,000	20,000	1,000
TAXES & ASSESSMENTS	521.24	0	0	0	0	0
<b>TOTAL OTH CHARGES</b>	<b>18,118.36</b>	<b>24,000</b>	<b>27,000</b>	<b>28,000</b>	<b>28,000</b>	<b>1,000</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
OFFICE FURNITURE, FIXTURES & EQ	0.00	0	20,000	20,000	20,000	0
<b>TOTAL CAPITAL ASSETS</b>	<b>0.00</b>	<b>0</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 12,832,525.08</b>	<b>\$ 19,342,000</b>	<b>\$ 20,723,000</b>	<b>\$ 18,954,000</b>	<b>\$ 18,316,000</b>	<b>\$ (2,407,000)</b>
INTRAFUND TRANSFERS	(379,054.39)	(1,778,000)	(2,008,000)	(2,008,000)	(2,008,000)	0
<b>NET TOTAL</b>	<b>\$ 12,453,470.69</b>	<b>\$ 17,564,000</b>	<b>\$ 18,715,000</b>	<b>\$ 16,946,000</b>	<b>\$ 16,308,000</b>	<b>\$ (2,407,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 9,165,372.79</b>	<b>\$ 14,515,000</b>	<b>\$ 14,515,000</b>	<b>\$ 12,682,000</b>	<b>\$ 12,044,000</b>	<b>\$ (2,471,000)</b>
BUDGETED POSITIONS	102.0	117.0	117.0	123.0	118.0	1.0



## Departmental Program Summary

### 1. Complaint Investigations

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	6,842,000	2,008,000	1,924,000	2,910,000	35.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	6,842,000	2,008,000	1,924,000	2,910,000	35.0

**Authority:** Non-mandated, discretionary program.

The program resolves identity theft and consumer and real estate fraud through complaint investigation and advocacy. They investigate referrals relating to elder financial abuse and foster youth identity theft. The program also works with various agencies to identify and investigate identity theft and consumer and real estate fraud cases for referral to prosecuting agencies for civil or criminal prosecution.

### 2. Counseling and Dispute Resolution

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	3,082,000	--	1,188,000	1,894,000	30.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	3,082,000	--	1,188,000	1,894,000	30.0

**Authority:** Non-mandated, discretionary program.

The program provides consumer counseling, small claims advice, and mediation services. Counselors answer questions and provide services for resolving disputes, refer consumers to other appropriate resources, and identify real estate fraud and other complaints for investigation. The program also includes the Department's Volunteer and Internship Program.

### 3. Consumer Education and Public Outreach

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,410,000	--	596,000	814,000	9.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,410,000	--	596,000	814,000	9.0

**Authority:** Non-mandated, discretionary program.

The program coordinates the Department's communication efforts with the public. This includes organizing and developing speaking engagements, workshops, various events and consumer education fairs. The program also provides educational and outreach services via the Department's website, social media, brochures, news articles, photos, media relations and interview requests.

#### 4. Small Business Services (SBS)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,815,000	--	386,000	1,429,000	10.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,815,000	--	386,000	1,429,000	10.0

**Authority:** Non-mandated, discretionary program.

The program is the primary resource for small and community business enterprises to do business with the County. The SBS provides small and community business enterprises with technical assistance and information on contracting opportunities and small business programs with the County, regional cities, the State and federal governments. The program also provides a forum for small business outreach, education, and advocacy regarding governmental contracting.

#### 5. Wage Enforcement Program (WEP)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,868,000	--	125,000	1,743,000	11.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,868,000	--	125,000	1,743,000	11.0

**Authority:** Non-mandated, discretionary program.

The program works to ensure that the labor force in the unincorporated areas are being paid the wages that they are owed. WEP answers questions regarding the County's minimum wage ordinance, educates employers and workers to ensure compliance, and accepts complaints and conducts investigations into allegations of minimum wage ordinance violations. It also issues citations, conducts settlement negotiations, and ensures that employers comply with payment of the back wages that are owed in applicable circumstances. In addition, the program performs WEP outreach, counseling, training, investigation, and compliance work within the County and contract cities.

#### 6. Office of Immigrant Affairs (OIA)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	924,000	--	--	924,000	5.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	924,000	--	--	924,000	5.0

**Authority:** Non-mandated, discretionary program.

The OIA works to protect the rights and advance the well-being of immigrants in the County by providing a one-stop shop for County and external services or making referrals to free legal services through the Los Angeles Justice Fund. The OIA educates immigrants regarding their rights, defends residents from immigration fraud and other scams, and makes policy recommendations to the Board.

## 7. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	2,375,000	--	45,000	2,330,000	18.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	2,375,000	--	45,000	2,330,000	18.0

**Authority:** Non-mandated, discretionary program.

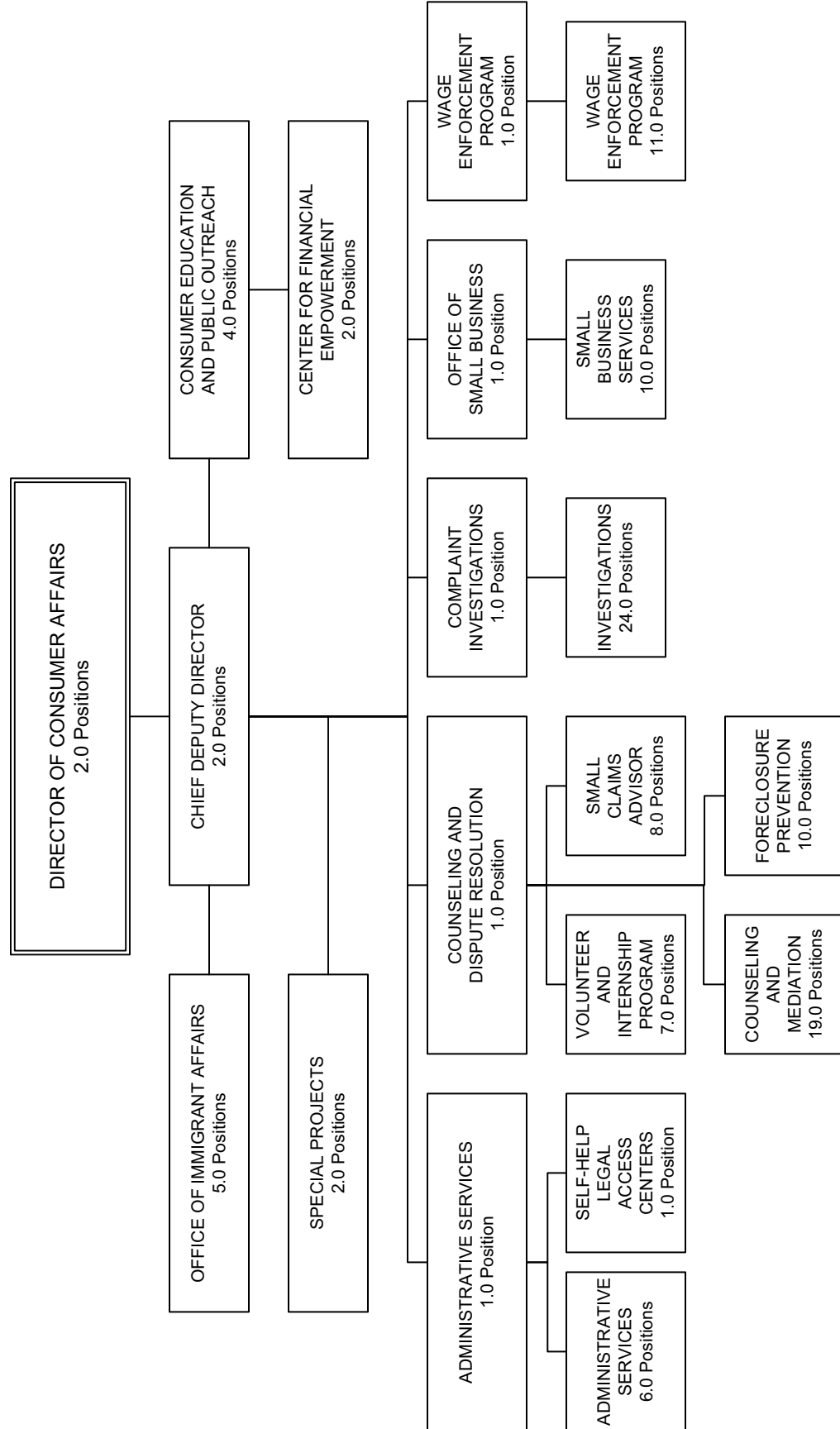
Administration Services provides administrative support and executive oversight of the operations of the Department. This program includes the executive office, departmental budgeting, accounting, personnel/payroll, training and recruiting, emergency planning, procurement, strategic planning functions and special projects. Also included are the Self-Help Legal Access Centers that counsel clients on court procedures and case preparation, including venue, form preparation, service of process, and case presentation.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	18,316,000	2,008,000	4,264,000	12,044,000	118.0

DEPARTMENT OF CONSUMER AND BUSINESS AFFAIRS

Brian J. Stiger, Director

FY 2018-19 Recommended Budget Positions = 118.0



## County Counsel

Mary Wickham, County Counsel

### County Counsel Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 12,030,800.88	\$ 20,069,000	\$ 22,212,000	\$ 21,613,000	\$ 22,701,000	\$ 489,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 102,476,912.22	\$ 118,978,000	\$ 121,968,000	\$ 129,912,000	\$ 125,528,000	\$ 3,560,000
SERVICES & SUPPLIES	10,118,122.86	16,091,000	16,479,000	16,479,000	16,479,000	0
OTHER CHARGES	237,934.27	404,000	404,000	416,000	416,000	12,000
<b>GROSS TOTAL</b>	\$ 112,832,969.35	\$ 135,473,000	\$ 138,851,000	\$ 146,807,000	\$ 142,423,000	\$ 3,572,000
INTRAFUND TRANSFERS	(87,972,889.75)	(101,725,000)	(102,960,000)	(111,211,000)	(105,739,000)	(2,779,000)
<b>NET TOTAL</b>	\$ 24,860,079.60	\$ 33,748,000	\$ 35,891,000	\$ 35,596,000	\$ 36,684,000	\$ 793,000
<b>NET COUNTY COST</b>	\$ 12,829,278.72	\$ 13,679,000	\$ 13,679,000	\$ 13,983,000	\$ 13,983,000	\$ 304,000
BUDGETED POSITIONS	619.0	656.0	656.0	660.0	658.0	2.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		GENERAL		COUNSEL	

### Mission Statement

The mission of the County Counsel's Office is to provide the highest quality legal services to governmental clients by fully understanding their business needs; being accessible, responsive, and timely; proactively helping them guard against risk; providing sound advice and counsel; providing creative solutions and viable alternatives to achieve goals; and always acting in a responsible, professional, and ethical way.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects a gross appropriation increase of \$3.6 million primarily due to Board-approved salaries and health insurance subsidies, and the addition of 1.0 attorney position to provide legal services to the Department of Mental Health and 1.0 staff position to support attorneys working on workers' compensation cases.

### Critical/Strategic Planning Initiatives

County Counsel will continue ongoing strategic plan initiatives to support the County's Strategic Plan, including:

- Developing and implementing new initiatives, strengthening current practices, and enhancing client relations through communication.

- Utilizing new and effective technologies to update office systems and programs to improve organizational effectiveness. In addition, the Office is working towards the implementation of a web-based electronic case management and e-filing system for the Workers' Compensation Division and an electronic case management system for the Dependency Division.
- Managing resources more effectively by promoting prudent fiscal policies and practices and exploring innovative methods that help ensure fiscal stability. For instance, the Office continues to ensure that its risk management practices are aligned with the rest of the County by enhancing current ergonomic and wellness awareness programs to better manage risks associated with employee safety.
- Assessing, enhancing, implementing, and monitoring the cybersecurity and privacy framework to better protect and preserve the privacy, confidentiality, integrity, and availability of the County's information technology infrastructure. For example, County Counsel's Health Insurance Portability and Accountability Act (HIPAA) Privacy Security Officer and members of the legal staff participate in the HIPAA/Health Information Technology for Economic and Clinical Health Act Privacy and Security Committee to ensure departmental compliance.

**Changes From 2017-18 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2017-18 Final Adopted Budget</b>	<b>138,851,000</b>	<b>102,960,000</b>	<b>22,212,000</b>	<b>13,679,000</b>	<b>656.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Department of Mental Health:</b> Reflects funding for 1.0 Senior Deputy County Counsel position for the Probate Division to provide additional legal services to the Department of Mental Health regarding the Lanterman-Petris-Short (LPS) conservatorship cases.	243,000	243,000	--	--	1.0
<b>2. Workers' Compensation Division:</b> Reflects funding for 1.0 Legal Office Support Assistant I position to provide support to attorneys working on workers' compensation cases.	77,000	77,000	--	--	1.0
<b><i>Other Changes</i></b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	2,480,000	1,861,000	361,000	258,000	--
<b>2. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	760,000	598,000	117,000	45,000	--
<b>3. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	12,000	--	11,000	1,000	--
<b>Total Changes</b>	<b>3,572,000</b>	<b>2,779,000</b>	<b>489,000</b>	<b>304,000</b>	<b>2.0</b>
<b>2018-19 Recommended Budget</b>	<b>142,423,000</b>	<b>105,739,000</b>	<b>22,701,000</b>	<b>13,983,000</b>	<b>658.0</b>

**COUNTY COUNSEL BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 332,782.99	\$ 507,000	\$ 464,000	\$ 502,000	\$ 574,000	\$ 110,000
COURT FEES & COSTS	275.00	0	0	0	0	0
LEGAL SERVICES	11,530,879.60	13,944,000	14,126,000	13,535,000	14,505,000	379,000
MISCELLANEOUS	120,608.98	146,000	146,000	146,000	146,000	0
PARK & RECREATION SERVICES	46,254.31	34,000	73,000	27,000	73,000	0
TRANSFERS IN	0.00	5,438,000	7,403,000	7,403,000	7,403,000	0
<b>TOTAL REVENUE</b>	<b>\$ 12,030,800.88</b>	<b>\$ 20,069,000</b>	<b>\$ 22,212,000</b>	<b>\$ 21,613,000</b>	<b>\$ 22,701,000</b>	<b>\$ 489,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 64,652,354.15	\$ 75,276,000	\$ 78,027,000	\$ 83,176,000	\$ 79,784,000	\$ 1,757,000
CAFETERIA BENEFIT PLANS	10,709,569.59	13,331,000	13,890,000	13,974,000	14,143,000	253,000
COUNTY EMPLOYEE RETIREMENT	11,007,601.33	12,796,000	13,475,000	13,592,000	13,515,000	40,000
DENTAL INSURANCE	216,246.77	242,000	152,000	255,000	152,000	0
DEPENDENT CARE SPENDING ACCOUNTS	74,438.63	81,000	80,000	88,000	80,000	0
DISABILITY BENEFITS	864,583.25	211,000	165,000	210,000	165,000	0
FICA (OASDI)	1,001,141.24	1,195,000	1,061,000	1,290,000	1,087,000	26,000
HEALTH INSURANCE	4,896,850.01	5,600,000	5,226,000	5,922,000	5,814,000	588,000
LIFE INSURANCE	264,027.49	35,000	23,000	36,000	23,000	0
OTHER EMPLOYEE BENEFITS	(600.00)	0	0	0	0	0
RETIREE HEALTH INSURANCE	3,648,503.00	4,361,000	4,166,000	4,926,000	4,926,000	760,000
SAVINGS PLAN	2,426,518.72	2,838,000	2,898,000	3,150,000	2,967,000	69,000
THRIFT PLAN (HORIZONS)	2,067,756.86	2,353,000	2,107,000	2,595,000	2,174,000	67,000
UNEMPLOYMENT INSURANCE	6,643.00	17,000	18,000	18,000	18,000	0
WORKERS' COMPENSATION	641,278.18	642,000	680,000	680,000	680,000	0
<b>TOTAL S &amp; E B</b>	<b>102,476,912.22</b>	<b>118,978,000</b>	<b>121,968,000</b>	<b>129,912,000</b>	<b>125,528,000</b>	<b>3,560,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	1,124,322.35	1,258,000	1,258,000	1,247,000	1,247,000	(11,000)
CLOTHING & PERSONAL SUPPLIES	381.62	0	0	0	0	0
COMMUNICATIONS	116,808.46	131,000	131,000	151,000	151,000	20,000
COMPUTING-MAINFRAME	4,073.89	7,000	7,000	7,000	7,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	211,725.85	709,000	709,000	785,000	785,000	76,000
COMPUTING-PERSONAL	396,929.70	295,000	295,000	581,000	581,000	286,000
CONTRACTED PROGRAM SERVICES	0.00	4,428,000	4,428,000	4,428,000	4,428,000	0
HOUSEHOLD EXPENSE	1,612.96	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	727,916.57	1,360,000	1,360,000	978,000	978,000	(382,000)
MAINTENANCE - BUILDINGS & IMPRV	1,623,303.74	1,362,000	1,362,000	1,524,000	1,524,000	162,000
MAINTENANCE - EQUIPMENT	46,645.00	32,000	11,000	51,000	51,000	40,000
MEDICAL DENTAL & LAB SUPPLIES	143.17	0	0	0	0	0
MEMBERSHIPS	138,527.33	140,000	140,000	158,000	158,000	18,000
MISCELLANEOUS EXPENSE	2,142.96	0	0	0	0	0
OFFICE EXPENSE	490,592.26	344,000	324,000	393,000	393,000	69,000
PROFESSIONAL SERVICES	1,200,972.03	1,328,000	1,328,000	1,328,000	1,328,000	0
PUBLICATIONS & LEGAL NOTICE	275.00	1,000	1,000	1,000	1,000	0
RENTS & LEASES - BLDG & IMPRV	946,421.84	1,272,000	1,641,000	1,495,000	1,495,000	(146,000)

**COUNTY COUNSEL BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
RENTS & LEASES - EQUIPMENT	236,218.42	187,000	187,000	210,000	210,000	23,000
SMALL TOOLS & MINOR EQUIPMENT	2,226.87	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	549,999.50	706,000	706,000	706,000	706,000	0
TECHNICAL SERVICES	410,798.00	336,000	346,000	298,000	298,000	(48,000)
TELECOMMUNICATIONS	912,087.16	983,000	983,000	996,000	996,000	13,000
TRAINING	83,737.72	209,000	249,000	229,000	229,000	(20,000)
TRANSPORTATION AND TRAVEL	166,603.59	138,000	138,000	138,000	138,000	0
UTILITIES	723,656.87	865,000	875,000	775,000	775,000	(100,000)
<b>TOTAL S &amp; S</b>	<b>10,118,122.86</b>	<b>16,091,000</b>	<b>16,479,000</b>	<b>16,479,000</b>	<b>16,479,000</b>	<b>0</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	4,914.62	14,000	14,000	14,000	14,000	0
RET-OTHER LONG TERM DEBT	231,695.38	390,000	390,000	402,000	402,000	12,000
TAXES & ASSESSMENTS	1,324.27	0	0	0	0	0
<b>TOTAL OTH CHARGES</b>	<b>237,934.27</b>	<b>404,000</b>	<b>404,000</b>	<b>416,000</b>	<b>416,000</b>	<b>12,000</b>
<b>GROSS TOTAL</b>	<b>\$ 112,832,969.35</b>	<b>\$ 135,473,000</b>	<b>\$ 138,851,000</b>	<b>\$ 146,807,000</b>	<b>\$ 142,423,000</b>	<b>\$ 3,572,000</b>
INTRAFUND TRANSFERS	(87,972,889.75)	(101,725,000)	(102,960,000)	(111,211,000)	(105,739,000)	(2,779,000)
<b>NET TOTAL</b>	<b>\$ 24,860,079.60</b>	<b>\$ 33,748,000</b>	<b>\$ 35,891,000</b>	<b>\$ 35,596,000</b>	<b>\$ 36,684,000</b>	<b>\$ 793,000</b>
<b>NET COUNTY COST</b>	<b>\$ 12,829,278.72</b>	<b>\$ 13,679,000</b>	<b>\$ 13,679,000</b>	<b>\$ 13,983,000</b>	<b>\$ 13,983,000</b>	<b>\$ 304,000</b>
BUDGETED POSITIONS	619.0	656.0	656.0	660.0	658.0	2.0



## Departmental Program Summary

### 1. House Counsel

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	64,985,000	42,824,000	10,438,000	11,723,000	300.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	64,985,000	42,824,000	10,438,000	11,723,000	300.0

**Authority:** Non-mandated, discretionary program.

Advises the Board and other client entities as to their duties and authorities under the law, and specifically, in areas such as conflict of interest, taxation, finance, legislation, public health, safety, and welfare.

### 2. Litigation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	55,839,000	46,605,000	9,076,000	158,000	256.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	55,839,000	46,605,000	9,076,000	158,000	256.0

**Authority:** Non-mandated, discretionary program.

Represents the County, its officers and employees, special districts, the Civil Grand Jury, and the Metropolitan Transportation Authority in all civil litigation, probate, dependency court, and workers' compensation matters.

### 3. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	21,599,000	16,310,000	3,187,000	2,102,000	102.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	21,599,000	16,310,000	3,187,000	2,102,000	102.0

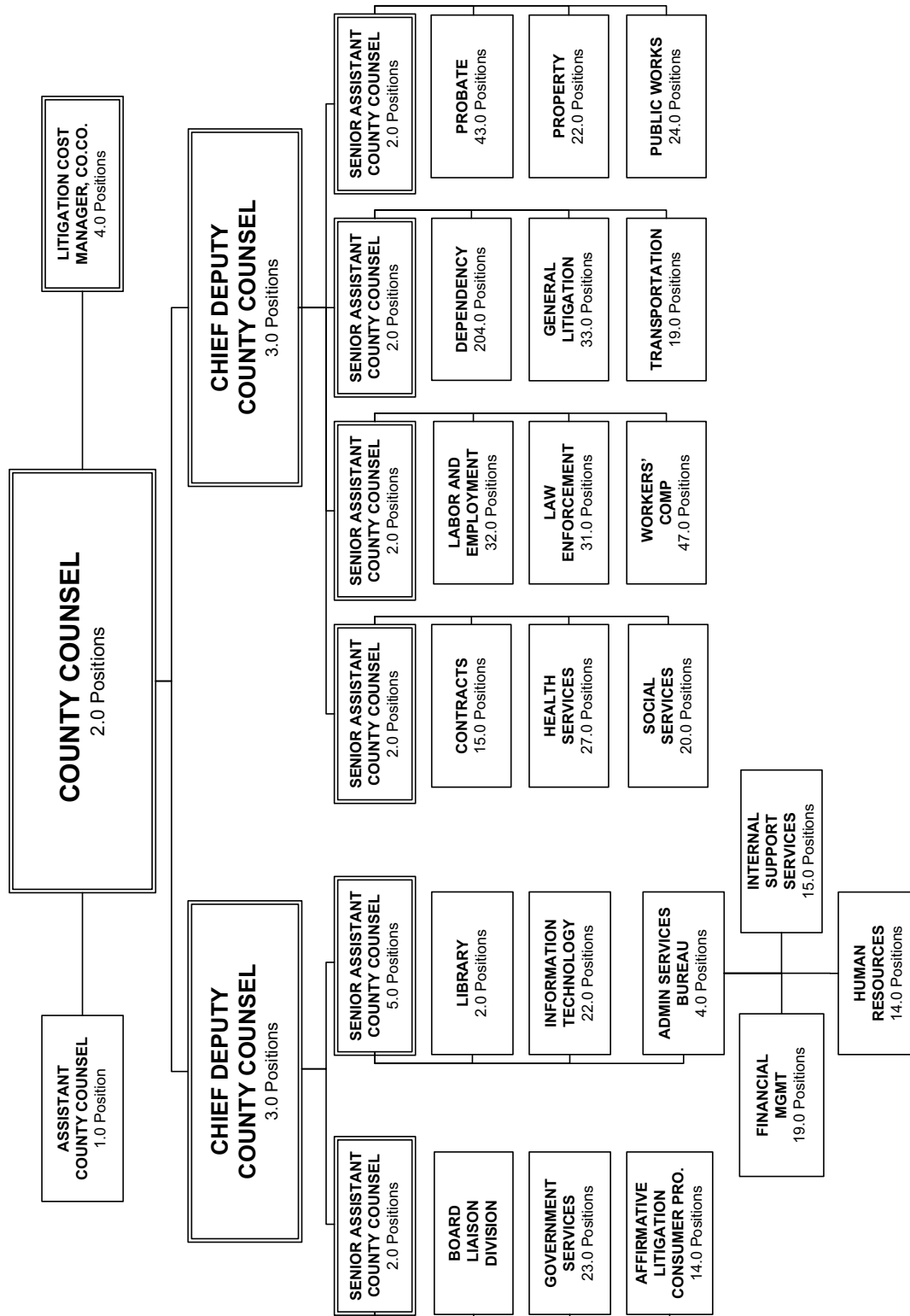
**Authority:** Non-mandated, discretionary program.

Provides executive and administrative support required for the ongoing operation of the Department. The Executive Office advises the Board, its members, and key staff. Also, it establishes office policy and coordinates the activities of the various divisions of the Office. The Administrative Services Bureau oversees the development and administration of the operating budget and the judgment and damages budget; administers the recruitment and selection of legal and non-legal staff; maintains and supports all automated systems; maintains all legal services agreements and amendments; and provides office services.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	142,423,000	105,739,000	22,701,000	13,983,000	658.0

# OFFICE OF THE COUNTY COUNSEL

MARY C. WICKHAM, COUNTY COUNSEL  
FY 2018-19 Recommended Budget Positions = 658.0



## District Attorney

Jackie Lacey, District Attorney

### District Attorney Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 176,173,149.50	\$ 176,256,000	\$ 176,576,000	\$ 178,738,000	\$ 177,946,000	\$ 1,370,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 354,495,646.56	\$ 370,313,000	\$ 371,890,000	\$ 386,257,000	\$ 384,039,000	\$ 12,149,000
SERVICES & SUPPLIES	42,908,677.89	42,516,000	40,705,000	43,058,000	39,487,000	(1,218,000)
OTHER CHARGES	(24,519.58)	821,000	1,917,000	704,000	704,000	(1,213,000)
CAPITAL ASSETS - EQUIPMENT	734,978.47	1,542,000	1,647,000	679,000	635,000	(1,012,000)
<b>GROSS TOTAL</b>	\$ 398,114,783.34	\$ 415,192,000	\$ 416,159,000	\$ 430,698,000	\$ 424,865,000	\$ 8,706,000
INTRAFUND TRANSFERS	(9,256,194.00)	(4,871,000)	(4,681,000)	(4,669,000)	(4,669,000)	12,000
<b>NET TOTAL</b>	\$ 388,858,589.34	\$ 410,321,000	\$ 411,478,000	\$ 426,029,000	\$ 420,196,000	\$ 8,718,000
<b>NET COUNTY COST</b>	\$ 212,685,439.84	\$ 234,065,000	\$ 234,902,000	\$ 247,291,000	\$ 242,250,000	\$ 7,348,000
BUDGETED POSITIONS	2,229.0	2,216.0	2,216.0	2,244.0	2,222.0	6.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		JUDICIAL	

### Mission Statement

The County District Attorney's Office (Office) is dedicated to protecting the community through the fair and ethical pursuit of justice and the safeguarding of crime victim's rights.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects an NCC increase of \$7.3 million primarily due to Board-approved increases in salaries and health insurance subsidies, and the addition of 4.0 positions to combat cyber crimes, organized crime/narcotics, and provide support for information technology and property custodianship. The Recommended Budget also reflects the addition of 2.0 positions for the Victims of Crime (VOCA) and XC Grant program and an increase in public safety sales tax (Proposition 172) revenues.

### Critical/Strategic Planning Initiatives

The FY 2018-19 strategic planning efforts remain focused on the following areas:

- Expand the application of alternatives to incarceration in appropriate cases;
- Enhance strategies to protect children from abuse and neglect, including sex trafficking;
- Continue to develop effective strategies to address criminal justice system contacts with individuals with mental illness;
- Increase efforts to address the proliferation of identity theft and cyber crimes;
- Advance a crime prevention campaign aimed at educating and protecting citizens from financial crimes, particularly those involving seniors;
- Increase involvement in the environmental crimes enforcement community;
- Continue to work on information and document exchanges with other criminal justice agencies;
- Bolster ethical conduct through bias elimination training; and
- Provide greater focus on opioid abuse through expert prosecution of major narcotics dealers to address those who illegally supply opioids.

**Changes From 2017-18 Budget**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>416,159,000</b>	<b>4,681,000</b>	<b>176,576,000</b>	<b>234,902,000</b>	<b>2,216.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Bureau of Investigation Fraud and Corruption/ Special Operations:</b> Reflects funding for 2.0 Senior Investigator and 1.0 Evidence Custodian positions for the Cyber Crime, Organized Crime, and Property Custodian units.	449,000	--	--	449,000	3.0
<b>2. Bureau of Administrative Services-Systems Division:</b> Reflects funding for 1.0 Principal Systems Analyst position and computer subscription services for the implementation of eDiscovery.	292,000	--	--	292,000	1.0
<b>3. VOCA XC Grant:</b> Reflects an increase in appropriation and revenue funded by the VOCA and XC Grant program and the addition of 1.0 Program Manager I and 1.0 Administrative Services Manager I positions.	241,000	--	241,000	--	2.0
<b><i>Other Changes</i></b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	6,699,000	--	25,000	6,674,000	--
<b>2. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	2,934,000	--	42,000	2,892,000	--
<b>3. Retiree Health:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	1,441,000	--	22,000	1,419,000	--
<b>4. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for services and supplies, other charges, capital assets and the Sexually Violent Predators (SVP) Program.	(3,372,000)	--	1,875,000	(5,247,000)	--
<b>5. SVP Program:</b> Reflects the addition of one-time funding for the SVP program to backfill the loss of State funding.	--	--	(1,875,000)	1,875,000	--
<b>6. Position Reclassifications:</b> Reflects various Board-approved reclassifications including 1.0 Senior Departmental Personnel Technician and 1.0 Supervising Staff Development Specialist to 2.0 Administrative Services Manager I positions, 1.0 Senior Typist Clerk to 1.0 Departmental Personnel Assistant position, and 1.0 Staff Development Specialist, 1.0 Administrative Assistant III, and 1.0 Administrative Assistant II to 3.0 Management Analysts positions.	--	--	--	--	--
<b>7. Various Realignments:</b> Reflects various realignments of appropriations, intrafund transfers, and revenues based on intra-departmental historical experience, current operations, and the changing needs of the Department. Also includes the addition of 1.0 Video Production Specialist position, the deletion of 1.0 Legal Office Support Assistant position and the conversion of 11.0 Paralegal positions from temporary to permanent.	22,000	(12,000)	18,000	16,000	--

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>8. Public Safety Sales Tax:</b> Reflects a projected increase in Proposition 172 revenue based on historical experience and anticipated trends.	--	--	1,022,000	(1,022,000)	--
<b>Total Changes</b>	<b>8,706,000</b>	<b>(12,000)</b>	<b>1,370,000</b>	<b>7,348,000</b>	<b>6.0</b>
<b>2018-19 Recommended Budget</b>	<b>424,865,000</b>	<b>4,669,000</b>	<b>177,946,000</b>	<b>242,250,000</b>	<b>2,222.0</b>

**Unmet Needs**

The Department requests one-time carryover funding for repairs and tenant improvements, and ongoing funding for various services and supplies and 1.0 new position in the Equipment Management Unit. The requested funding is necessary to carry out critical activities that support the Department’s mission and strategic initiatives as well as to promote operational efficiency and cost avoidance.

**DISTRICT ATTORNEY BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 2,481,335.19	\$ 3,210,000	\$ 4,170,000	\$ 4,170,000	\$ 4,170,000	\$ 0
FEDERAL - OTHER	8,661,018.14	8,609,000	8,955,000	8,955,000	8,955,000	0
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	4,062,000.00	1,300,000	1,300,000	1,541,000	1,541,000	241,000
FORFEITURES & PENALTIES	4,126,764.85	4,079,000	4,079,000	4,258,000	4,258,000	179,000
LEGAL SERVICES	616,236.18	564,000	603,000	603,000	603,000	0
MISCELLANEOUS	368,915.93	786,000	735,000	802,000	846,000	111,000
OTHER COURT FINES	643,703.38	750,000	750,000	750,000	750,000	0
OTHER GOVERNMENTAL AGENCIES	519,947.64	506,000	500,000	500,000	500,000	0
OTHER SALES	10.90	0	0	0	0	0
RECORDING FEES	5,088.53	1,000	0	0	0	0
SALE OF CAPITAL ASSETS	100,405.95	4,000	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	5,565,450.75	5,403,000	5,403,000	7,021,000	5,403,000	0
STATE - CITIZENS' OPTION FOR PUBLIC SAFETY (COPS)	4,421,435.00	4,186,000	4,166,000	4,166,000	4,166,000	0
STATE - OTHER	33,310,410.48	31,136,000	30,129,000	30,186,000	29,946,000	(183,000)
STATE - PROP 172 PUBLIC SAFETY FUNDS	110,662,177.38	114,899,000	114,899,000	114,899,000	115,921,000	1,022,000
STATE - TRIAL COURTS	628,249.20	338,000	402,000	402,000	402,000	0
TRANSFERS IN	0.00	485,000	485,000	485,000	485,000	0
<b>TOTAL REVENUE</b>	<b>\$ 176,173,149.50</b>	<b>\$ 176,256,000</b>	<b>\$ 176,576,000</b>	<b>\$ 178,738,000</b>	<b>\$ 177,946,000</b>	<b>\$ 1,370,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 226,771,573.40	\$ 234,345,000	\$ 240,907,000	\$ 248,328,000	\$ 246,743,000	\$ 5,836,000
CAFETERIA BENEFIT PLANS	35,889,259.39	35,309,000	39,114,000	40,121,000	39,779,000	665,000
COUNTY EMPLOYEE RETIREMENT	41,269,932.54	46,531,000	45,952,000	50,487,000	49,001,000	3,049,000
DENTAL INSURANCE	700,247.55	711,000	560,000	560,000	560,000	0
DEPENDENT CARE SPENDING ACCOUNTS	204,691.17	18,000	261,000	261,000	261,000	0
DISABILITY BENEFITS	2,481,627.45	2,459,000	1,567,000	764,000	762,000	(805,000)
FICA (OASDI)	3,179,116.16	3,299,000	2,265,000	2,303,000	2,273,000	8,000
HEALTH INSURANCE	13,045,177.64	14,126,000	10,454,000	11,379,000	11,379,000	925,000
LIFE INSURANCE	417,625.77	459,000	95,000	95,000	95,000	0
OTHER EMPLOYEE BENEFITS	93,314.21	92,000	99,000	99,000	99,000	0
RETIREE HEALTH INSURANCE	13,330,140.00	15,575,000	15,127,000	16,568,000	17,911,000	2,784,000
SAVINGS PLAN	6,225,700.07	6,770,000	5,645,000	5,691,000	5,657,000	12,000
THRIFT PLAN (HORIZONS)	6,674,249.27	6,653,000	5,338,000	5,445,000	5,363,000	25,000
UNEMPLOYMENT INSURANCE	11,832.00	20,000	17,000	20,000	20,000	3,000
WORKERS' COMPENSATION	4,201,159.94	3,946,000	4,489,000	4,136,000	4,136,000	(353,000)
<b>TOTAL S &amp; E B</b>	<b>354,495,646.56</b>	<b>370,313,000</b>	<b>371,890,000</b>	<b>386,257,000</b>	<b>384,039,000</b>	<b>12,149,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	7,066,128.54	8,307,000	8,017,000	9,351,000	7,973,000	(44,000)
CLOTHING & PERSONAL SUPPLIES	88,243.79	10,000	10,000	10,000	10,000	0
COMMUNICATIONS	467,003.72	442,000	450,000	550,000	550,000	100,000
COMPUTING-MAINFRAME	213,639.98	292,000	231,000	231,000	231,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	403,157.01	328,000	250,000	250,000	250,000	0

**DISTRICT ATTORNEY BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
COMPUTING-PERSONAL	167,480.03	120,000	120,000	360,000	240,000	120,000
CONTRACTED PROGRAM SERVICES	4,095,522.00	11,000	11,000	11,000	11,000	0
FOOD	886.42	0	0	0	0	0
HOUSEHOLD EXPENSE	43,703.96	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	3,348,764.00	3,814,000	4,366,000	4,366,000	4,366,000	0
INSURANCE	94,947.79	98,000	45,000	96,000	45,000	0
MAINTENANCE - BUILDINGS & IMPRV	3,295,498.64	3,949,000	3,749,000	3,774,000	2,937,000	(812,000)
MAINTENANCE - EQUIPMENT	130,537.33	152,000	139,000	139,000	139,000	0
MEDICAL DENTAL & LAB SUPPLIES	10,787.85	2,000	2,000	2,000	2,000	0
MEMBERSHIPS	384,372.87	430,000	430,000	430,000	430,000	0
MISCELLANEOUS EXPENSE	7,398.17	1,855,000	2,031,000	1,042,000	1,042,000	(989,000)
OFFICE EXPENSE	1,054,669.90	1,184,000	1,184,000	1,184,000	1,184,000	0
PROFESSIONAL SERVICES	1,890,772.28	1,895,000	1,340,000	1,027,000	1,329,000	(11,000)
PUBLICATIONS & LEGAL NOTICE	613.03	10,000	10,000	10,000	10,000	0
RENTS & LEASES - BLDG & IMPRV	2,373,696.18	2,477,000	2,473,000	2,473,000	2,473,000	0
RENTS & LEASES - EQUIPMENT	1,071,409.39	1,287,000	1,287,000	1,287,000	1,287,000	0
SMALL TOOLS & MINOR EQUIPMENT	19,318.25	25,000	25,000	25,000	25,000	0
SPECIAL DEPARTMENTAL EXPENSE	268,709.45	16,000	5,000	5,000	5,000	0
TECHNICAL SERVICES	4,032,471.31	3,821,000	3,099,000	4,160,000	3,386,000	287,000
TELECOMMUNICATIONS	4,866,678.01	4,639,000	4,178,000	4,259,000	4,259,000	81,000
TRAINING	169,382.07	121,000	120,000	120,000	120,000	0
TRANSPORTATION AND TRAVEL	2,120,655.18	1,842,000	1,915,000	1,965,000	1,965,000	50,000
UTILITIES	5,222,230.74	5,389,000	5,218,000	5,931,000	5,218,000	0
<b>TOTAL S &amp; S</b>	<b>42,908,677.89</b>	<b>42,516,000</b>	<b>40,705,000</b>	<b>43,058,000</b>	<b>39,487,000</b>	<b>(1,218,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	24,103.79	817,000	1,913,000	700,000	700,000	(1,213,000)
RET-OTHER LONG TERM DEBT	(57,935.26)	0	0	0	0	0
TAXES & ASSESSMENTS	9,311.89	4,000	4,000	4,000	4,000	0
<b>TOTAL OTH CHARGES</b>	<b>(24,519.58)</b>	<b>821,000</b>	<b>1,917,000</b>	<b>704,000</b>	<b>704,000</b>	<b>(1,213,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
COMPUTERS, MIDRANGE/DEPARTMENTAL	8,521.50	0	0	0	0	0
MACHINERY EQUIPMENT	26,940.29	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	699,516.68	1,542,000	1,647,000	679,000	635,000	(1,012,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>734,978.47</b>	<b>1,542,000</b>	<b>1,647,000</b>	<b>679,000</b>	<b>635,000</b>	<b>(1,012,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>734,978.47</b>	<b>1,542,000</b>	<b>1,647,000</b>	<b>679,000</b>	<b>635,000</b>	<b>(1,012,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 398,114,783.34</b>	<b>\$ 415,192,000</b>	<b>\$ 416,159,000</b>	<b>\$ 430,698,000</b>	<b>\$ 424,865,000</b>	<b>\$ 8,706,000</b>
INTRAFUND TRANSFERS	(9,256,194.00)	(4,871,000)	(4,681,000)	(4,669,000)	(4,669,000)	12,000
<b>NET TOTAL</b>	<b>\$ 388,858,589.34</b>	<b>\$ 410,321,000</b>	<b>\$ 411,478,000</b>	<b>\$ 426,029,000</b>	<b>\$ 420,196,000</b>	<b>\$ 8,718,000</b>
<b>NET COUNTY COST</b>	<b>\$ 212,685,439.84</b>	<b>\$ 234,065,000</b>	<b>\$ 234,902,000</b>	<b>\$ 247,291,000</b>	<b>\$ 242,250,000</b>	<b>\$ 7,348,000</b>
BUDGETED POSITIONS	2,229.0	2,216.0	2,216.0	2,244.0	2,222.0	6.0

## Departmental Program Summary

### 1. General Prosecution

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	183,114,000	(149,000)	47,491,000	135,772,000	948.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	183,114,000	(149,000)	47,491,000	135,772,000	948.0

**Authority:** Mandated program with discretionary service level – Government Code Sections 26500–26502.

The Office represents the People of the State of California in all general felony prosecutions, as well as in all misdemeanor prosecutions where there is no city prosecutor. The program consists of eleven branch offices, nine area offices, and all central trial courts.

### 2. Special Prosecution

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	155,495,000	4,049,000	69,968,000	81,478,000	679.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	155,495,000	4,049,000	69,968,000	81,478,000	679.0

**Authority:** Mandated program with discretionary service level – Government Code Sections 26500–26502.

The Office represents the People of the State of California in all felony special prosecutions, as well as in all misdemeanor prosecutions where there is no city prosecutor. The program utilizes vertical prosecution techniques to handle the most complex and victim-oriented prosecutions.

### 3. Community Prosecution

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	8,978,000	392,000	6,934,000	1,652,000	69.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	8,978,000	392,000	6,934,000	1,652,000	69.0

**Authority:** Non-mandated, discretionary program.

Community prosecution includes a number of programs, three of which are highlighted below. The Abolish Chronic Truancy (ACT) program enforces compulsory education laws by focusing on parents' responsibility and accountability to get children to and keep them in school. The Juvenile Offender Intervention Network (JOIN) program provides swift intervention before court filing through an accountability-based program for juveniles ages 10-17 who have committed a fileable, non-violent, first-time offense. The multi-agency Code Enforcement Unit, active since 2005, has made it possible for County inspectors to gain entry into previously inaccessible properties, thereby allowing inspectors to issue citations and/or refer cases to the Office for investigation, remediation, and/or prosecution.



#### 4. Prosecution Support

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	36,915,000	--	30,668,000	6,247,000	245.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	36,915,000	--	30,668,000	6,247,000	245.0

**Authority:** Non-mandated, discretionary program, except for Charter Executive positions. The Victim Witness Assistance Program (VWAP) is authorized by Penal Code Section 13835.

Prosecution Support encompasses a number of programs including Trial Support, Parole Revocation, VWAP, and Lifer Hearings. The two largest are highlighted below.

VWAP: The VWAP mission is to alleviate the trauma and devastating effects of crime on the lives of victims and their families. Victim and witness advocates guide victims through the court process; help victims receive restitution; provide crisis intervention and emergency assistance; offer referrals to counseling and community services and follow-up with victims and witnesses; provide additional assistance when members are located at numerous sites throughout the County; and assist crime victims and their families as closely as possible to their home.

Lifer Hearings: The Office represents the County in all parole hearings for inmates sentenced to life in prison.

#### 5. Administration

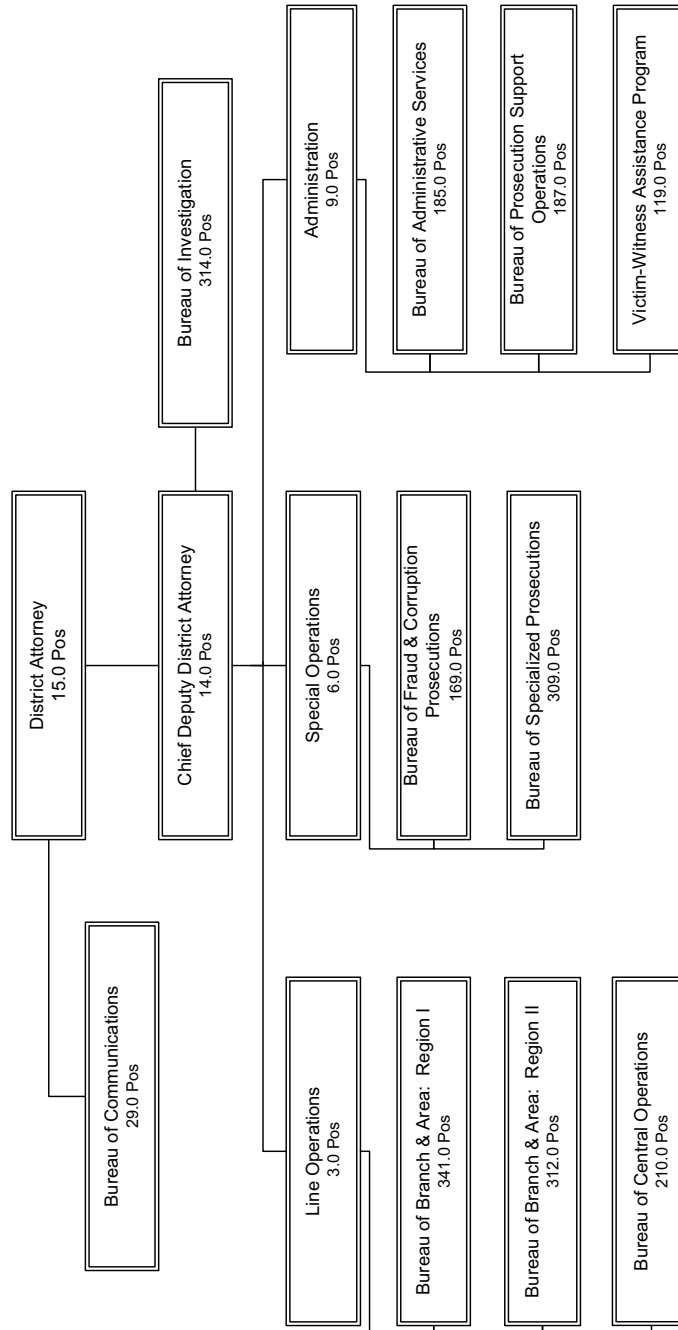
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	40,363,000	377,000	22,885,000	17,101,000	281.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	40,363,000	377,000	22,885,000	17,101,000	281.0

**Authority:** Non-mandated, discretionary program, except for Charter Executive positions.

The Bureau of Administrative Services provides administrative support to the Office including budget preparation and management, accounting, information technology, contracts, human resources, procurement, and facilities management.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	424,865,000	4,669,000	177,946,000	242,250,000	2,222.0

**DISTRICT ATTORNEY'S OFFICE**  
**JACKIE LACEY, DISTRICT ATTORNEY**  
**FY 2018-19 Recommended Budget Positions = 2,222.0**



## Diversion and Re-Entry

### Diversion and Re-Entry Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 9,854,252.91	\$ 35,757,000	\$ 55,961,000	\$ 79,121,000	\$ 79,121,000	\$ 23,160,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 9,959,162.31	\$ 35,757,000	\$ 65,961,000	\$ 92,621,000	\$ 92,621,000	\$ 26,660,000
<b>GROSS TOTAL</b>	\$ 9,959,162.31	\$ 35,757,000	\$ 65,961,000	\$ 92,621,000	\$ 92,621,000	\$ 26,660,000
INTRAFUND TRANSFERS	0.00	0	0	(3,500,000)	(3,500,000)	(3,500,000)
<b>NET TOTAL</b>	\$ 9,959,162.31	\$ 35,757,000	\$ 65,961,000	\$ 89,121,000	\$ 89,121,000	\$ 23,160,000
<b>NET COUNTY COST</b>	\$ 104,909.40	\$ 0	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 0

**FUND**  
GENERAL FUND

**FUNCTION**  
PUBLIC PROTECTION

**ACTIVITY**  
DETENTION AND CORRECTION

### Mission Statement

The Office of Diversion and Re-Entry (ODR) was created by the Board on September 1, 2015 to oversee and coordinate community-based treatment and housing for persons with serious mental illness and/or substance use disorders who encounter the justice system. The ODR also works to enhance public safety while improving the lives of the individuals deemed eligible for services. The ODR budget unit was established to control funding earmarked for ODR activities that will be transferred to other budget units for approved programs.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects an increase in expenditures primarily due to an increase in SB 678 funding from the Probation Department for anti-recidivism programs.

The following are activities being funded in other budget units:

#### Health Services

The Department of Health Services is allocated \$79.3 million for contracted Housing for Health options, including permanent and interim housing, rental subsidies, and move-in

assistance; anti-recidivism programs; continued operation of the Sobering Center, including space, staffing and overhead costs; and the ODR Director and support staff.

#### Sheriff

The Sheriff is allocated \$1.0 million to provide the third of six years of Crisis Intervention Training. This will allow Sheriff personnel to improve tactics when dealing with the mentally ill and reduce the use of force. In addition, \$1.3 million is allocated for staff participating in and supporting Mental Evaluation Teams (MET), which are teams comprised of mental health clinicians paired with Sheriff's deputies in the field to provide coordinated response to situations involving individuals with known or suspected mental illness.

#### Mental Health

The Department of Mental Health is allocated \$0.5 million to provide residential treatment services as well as staff participating in and supporting METs.

#### Public Defender

The Public Defender is allocated \$0.2 million to provide case management services.

## Economic Development

### Economic Development Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 0.00	\$ 444,000	\$ 444,000	\$ 0	\$ 0	\$(444,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 0.00	\$ 674,000	\$ 708,000	\$ 300,000	\$ 300,000	\$(408,000)
OTHER CHARGES	5,060,600.00	5,683,000	7,583,000	9,100,000	7,300,000	(283,000)
<b>GROSS TOTAL</b>	\$ 5,060,600.00	\$ 6,357,000	\$ 8,291,000	\$ 9,400,000	\$ 7,600,000	\$(691,000)
<b>NET TOTAL</b>	\$ 5,060,600.00	\$ 6,357,000	\$ 8,291,000	\$ 9,400,000	\$ 7,600,000	\$(691,000)
<b>NET COUNTY COST</b>	\$ 5,060,600.00	\$ 5,913,000	\$ 7,847,000	\$ 9,400,000	\$ 7,600,000	\$(247,000)

FUND  
GENERAL FUND

FUNCTION  
GENERAL

ACTIVITY  
PROMOTION

### Mission Statement

The Economic Development budget unit was established pursuant to an October 20, 2015 Board motion to provide funding for economic development initiatives within the County, including those administered by the Community Development Commission (CDC).

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects continued funding for economic development initiatives.

### Critical/Strategic Planning Initiatives

Program goals focus on job creation, small business support, neighborhood revitalization and other economic development priorities.

### Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>8,291,000</b>	<b>0</b>	<b>444,000</b>	<b>7,847,000</b>	<b>0.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Economic Development:</b> Reflects an increase in one-time funding to support the Bioscience Revolving Loan (\$2.2 million) and Manufacturing Revolving Loan (\$2.4 million) Funds.	4,600,000	--	--	4,600,000	--
<b><i>Other Changes</i></b>					
<b>1. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the transfer of the Honor Ranch Feasibility Study Project (\$0.4 million) and other reassigned projects (\$1.9 million) from CDC, as well as for economic development loan programs (\$3.0 million).	(5,291,000)	--	(444,000)	(4,847,000)	--
<b>Total Changes</b>	<b>(691,000)</b>	<b>0</b>	<b>(444,000)</b>	<b>(247,000)</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>7,600,000</b>	<b>0</b>	<b>0</b>	<b>7,600,000</b>	<b>0.0</b>

**ECONOMIC DEVELOPMENT BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b><u>REVENUE DETAIL</u></b>						
OTHER GOVERNMENTAL AGENCIES	\$ 0.00	\$ 444,000	\$ 444,000	\$ 0	\$ 0	\$ (444,000)
<b>TOTAL REVENUE</b>	<b>\$ 0.00</b>	<b>\$ 444,000</b>	<b>\$ 444,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ (444,000)</b>
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
<b><u>SERVICES &amp; SUPPLIES</u></b>						
CONTRACTED PROGRAM SERVICES	\$ 0.00	\$ 674,000	\$ 708,000	\$ 300,000	\$ 300,000	\$ (408,000)
<b>TOTAL S &amp; S</b>	<b>0.00</b>	<b>674,000</b>	<b>708,000</b>	<b>300,000</b>	<b>300,000</b>	<b>(408,000)</b>
<b><u>OTHER CHARGES</u></b>						
CONT TO NON COUNTY AGENCIES	5,060,600.00	5,683,000	7,583,000	9,100,000	7,300,000	(283,000)
<b>TOTAL OTH CHARGES</b>	<b>5,060,600.00</b>	<b>5,683,000</b>	<b>7,583,000</b>	<b>9,100,000</b>	<b>7,300,000</b>	<b>(283,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 5,060,600.00</b>	<b>\$ 6,357,000</b>	<b>\$ 8,291,000</b>	<b>\$ 9,400,000</b>	<b>\$ 7,600,000</b>	<b>\$ (691,000)</b>
<b>NET TOTAL</b>	<b>\$ 5,060,600.00</b>	<b>\$ 6,357,000</b>	<b>\$ 8,291,000</b>	<b>\$ 9,400,000</b>	<b>\$ 7,600,000</b>	<b>\$ (691,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 5,060,600.00</b>	<b>\$ 5,913,000</b>	<b>\$ 7,847,000</b>	<b>\$ 9,400,000</b>	<b>\$ 7,600,000</b>	<b>\$ (247,000)</b>

## Departmental Program Summary

### 1. Economic Development

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	7,600,000	--	--	7,600,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	7,600,000	--	--	7,600,000	--

**Authority:** Non-mandated, discretionary program.

This program was established pursuant to an October 20, 2015, Board motion to provide funding for economic development initiatives within the County, including those administered by the CDC.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	7,600,000	0	0	7,600,000	0.0

## Emergency Preparedness and Response

### Emergency Preparedness and Response Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 4,494,850.73	\$ 22,629,000	\$ 22,629,000	\$ 21,630,000	\$ 21,630,000	\$ (999,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 7,807,675.84	\$ 14,459,000	\$ 14,459,000	\$ 14,308,000	\$ 14,308,000	\$ (151,000)
OTHER CHARGES	2,810,990.00	11,803,000	11,803,000	10,804,000	10,804,000	(999,000)
CAPITAL ASSETS - EQUIPMENT	208,308.99	0	0	0	0	0
OTHER FINANCING USES	0.00	2,123,000	2,123,000	2,123,000	2,123,000	0
<b>GROSS TOTAL</b>	\$ 10,826,974.83	\$ 28,385,000	\$ 28,385,000	\$ 27,235,000	\$ 27,235,000	\$ (1,150,000)
<b>NET TOTAL</b>	\$ 10,826,974.83	\$ 28,385,000	\$ 28,385,000	\$ 27,235,000	\$ 27,235,000	\$ (1,150,000)
<b>NET COUNTY COST</b>	\$ 6,332,124.10	\$ 5,756,000	\$ 5,756,000	\$ 5,605,000	\$ 5,605,000	\$ (151,000)

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

### Mission Statement

The Emergency Preparedness and Response (EPR) budget unit was created to support County and Operational Area's emergency preparedness, with high priority given to planning, training and exercise, and coordination of response and recovery operations.

### 2018-19 Budget Message

The EPR budget unit provides funding for the County Office of Emergency Management (OEM) to prepare and implement plans and policies for the protection of life and property within the County in the event of an emergency or disaster; disseminate critical information to the public; train County employees and members of the Operational Area in emergency response and recovery procedures; evaluate and enhance Countywide preparedness; and provide for a robust disaster recovery function. OEM also operates and maintains the County's Emergency Operations Center (CEOC), leverages Department of Homeland Security grants to enhance capabilities, and improves community resiliency by providing emergency and disaster-related educational programming for County residents.

OEM enhances Countywide preparedness through: the Operational Area Response and Recovery System, an online system that supports cross jurisdiction/agency data sharing and reporting within the County Operational Area in situations of emergency management; Alert LA County, a multi-portal mass notification system that broadcasts emergency-related critical information to residents and businesses; and the Continuity of Operations Plan, a system that strengthens the planning and readiness of the County in handling potential service disruptions caused by emergencies or disasters.

The budget also incorporates funds from Homeland Security Grants including the State Homeland Security Grant Program (HSGP); Urban Area Security Initiative (UASI); and Emergency Management Performance Grant (EMPG) for County departments, unincorporated areas, special districts, and cities within the operational area.

The 2018-19 Recommended Budget reflects a decrease in NCC of \$0.2 million primarily due to the removal of prior-year funding that was provided on a one-time basis for various projects, partially offset by an increase in operational costs to support the County's emergency management services.

**Changes From 2017-18 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2017-18 Final Adopted Budget</b>	<b>28,385,000</b>	<b>0</b>	<b>22,629,000</b>	<b>5,756,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various projects.	(518,000)	--	--	(518,000)	--
<b>2. 2014 State HSGP:</b> Reflects a decrease in appropriation and revenue due to the final close out of the 2014 State HSGP.	(999,000)	--	(999,000)	--	--
<b>3. Operational Costs:</b> Reflects the transfer of funding from the Provisional Financing Uses budget unit for increased operational costs to support the County's emergency management services.	367,000	--	--	367,000	--
<b>Total Changes</b>	<b>(1,150,000)</b>	<b>0</b>	<b>(999,000)</b>	<b>(151,000)</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>27,235,000</b>	<b>0</b>	<b>21,630,000</b>	<b>5,605,000</b>	<b>0.0</b>



## Employee Benefits

### Employee Benefits Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 26,600.15	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 422,535,104.44	\$ 428,984,000	\$ 453,784,000	\$ 467,010,000	\$ 467,010,000	\$ 13,226,000
S & EB EXPENDITURE DISTRIBUTION	(408,764,104.44)	(428,984,000)	(453,784,000)	(467,010,000)	(467,010,000)	(13,226,000)
TOTAL S & E B	13,771,000.00	0	0	0	0	0
<b>GROSS TOTAL</b>	<b>\$ 13,771,000.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>NET TOTAL</b>	<b>\$ 13,771,000.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>NET COUNTY COST</b>	<b>\$ 13,744,399.85</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

**FUND**  
GENERAL FUND

**FUNCTION**  
GENERAL

**ACTIVITY**  
OTHER GENERAL

### Mission Statement

The County provides its employees with a wide range of fringe benefits. The appropriation for certain non-payroll related employee benefits are centrally reflected in this budget with expenditures distributed to County departments or other agencies.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects anticipated funding for various employee benefits offset with expenditure distribution to County departments.

## Employee Benefits Budget Detail

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 26,600.15	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS						
COUNTY EMPLOYEE SICK LEAVE PAY	\$ 13,753,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
LIFE INSURANCE	855,072.30	865,000	966,000	966,000	966,000	0
LONG TERM DISABILITY	41,678,602.75	43,421,000	48,888,000	48,320,000	48,320,000	(568,000)
UNEMPLOYMENT INSURANCE	2,889,205.62	4,999,000	8,930,000	7,062,000	7,062,000	(1,868,000)
WORKERS' COMPENSATION	363,359,223.77	379,699,000	395,000,000	410,662,000	410,662,000	15,662,000
<b>TOTAL S &amp; EB</b>	<b>\$422,535,104.44</b>	<b>\$ 428,984,000</b>	<b>\$ 453,784,000</b>	<b>\$ 467,010,000</b>	<b>\$ 467,010,000</b>	<b>\$ 13,226,000</b>
S & EB EXPENDITURE DISTRIBUTION	(408,764,104.44)	(428,984,000)	(453,784,000)	(467,010,000)	(467,010,000)	(13,226,000)
<b>GROSS TOTAL</b>	<b>\$ 13,771,000.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>NET COUNTY COST</b>	<b>\$ 13,744,399.85</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

FUND FUNCTION ACTIVITY  
GENERAL FUND GENERAL OTHER GENERAL

## Countywide Employee Benefits Budget Summary (By Fund)

CLASSIFICATION	GENERAL FUND	HOSPITAL ENTERPRISE FUNDS	SPECIAL FUNDS/ SPECIAL DISTRICTS	TOTAL
CAFETERIA BENEFIT PLANS	\$ 1,390,028,000	\$ 290,158,000	\$ 162,916,000	\$ 1,843,102,000
COUNTY EMPLOYEE RETIREMENT	1,226,791,000	219,699,000	185,176,000	1,631,666,000
DENTAL INSURANCE	21,123,000	5,675,000	3,372,000	30,170,000
DEPENDENT CARE SPENDING ACCOUNTS	8,872,000	1,350,000	1,024,000	11,246,000
DISABILITY BENEFITS *	39,840,000	10,196,000	3,808,000	53,844,000
FICA (OASDI)	83,816,000	19,571,000	14,543,000	117,930,000
HEALTH INSURANCE	120,759,000	15,800,000	15,969,000	152,528,000
LIFE INSURANCE *	5,828,000	999,000	905,000	7,732,000
OTHER EMPLOYEE BENEFITS	8,180,000	136,000	377,000	8,693,000
RETIREE HEALTH INSURANCE	571,402,000	115,709,000	66,067,000	753,178,000
SAVINGS PLAN	56,235,000	5,755,000	3,576,000	65,566,000
THRIFT PLAN (HORIZONS)	179,777,000	29,864,000	22,893,000	232,534,000
UNEMPLOYMENT INSURANCE *	4,813,000	314,000	641,000	5,768,000
WORKERS' COMPENSATION *	231,077,000	36,809,000	77,300,000	345,186,000
<b>TOTAL</b>	<b>\$ 3,948,541,000</b>	<b>\$ 752,035,000</b>	<b>\$ 558,567,000</b>	<b>\$ 5,259,143,000</b>

Amounts above reflect the total of all County departments' employee benefits appropriation included in the Recommended Budget.

\* Amounts may differ from appropriation amounts included in the Employee Benefits Budget, which also includes appropriation for Superior Court and LACERA.

## Extraordinary Maintenance

### Extraordinary Maintenance Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 2,732,179.00	\$ 325,000	\$ 5,077,000	\$ 4,752,000	\$ 4,752,000	\$ (325,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 28,217,853.22	\$ 50,000,000	\$ 239,370,000	\$ 194,911,000	\$ 194,911,000	\$ (44,459,000)
<b>GROSS TOTAL</b>	\$ 28,217,853.22	\$ 50,000,000	\$ 239,370,000	\$ 194,911,000	\$ 194,911,000	\$ (44,459,000)
<b>NET TOTAL</b>	\$ 28,217,853.22	\$ 50,000,000	\$ 239,370,000	\$ 194,911,000	\$ 194,911,000	\$ (44,459,000)
<b>NET COUNTY COST</b>	\$ 25,485,674.22	\$ 49,675,000	\$ 234,293,000	\$ 190,159,000	\$ 190,159,000	\$ (44,134,000)

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

### Mission Statement

The Extraordinary Maintenance budget unit reflects appropriations for major maintenance of County facilities and assets, including legally required building alterations, unanticipated emergency repairs, disaster-related repairs that are not funded by the Federal Emergency Management Agency, and high-priority building maintenance activities that exceed the resources available to County departments.

### 2018-19 Budget Message

The County's infrastructure requires ongoing investment to meet continuous performance requirements. The 2017-18 budget appropriated funds for critical repairs, including heating, ventilating and air conditioning (HVAC), elevators, fire safety, roof repairs, and other maintenance needs throughout the County. The 2018-19 Recommended Budget appropriates \$194.9 million for critical and other emergent and high-priority repairs, roof replacements, HVAC unit improvements, elevator and fire alarm system upgrades, and accessibility modification needs at County facilities, including beaches, parks, juvenile halls and camps, senior centers, animal care facilities, and health centers.

## Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>239,370,000</b>	<b>0</b>	<b>5,077,000</b>	<b>234,293,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. Services and Supplies:</b> Reflects a decrease due to the transfer of funds to capital projects and the completion of various deferred maintenance projects. This decrease is partially offset by ongoing and one-time allocations to fund deferred maintenance and critical repairs for various County facilities.	(44,459,000)	--	(325,000)	(44,134,000)	--
<b>Total Changes</b>	<b>(44,459,000)</b>	<b>0</b>	<b>(325,000)</b>	<b>(44,134,000)</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>194,911,000</b>	<b>0</b>	<b>4,752,000</b>	<b>190,159,000</b>	<b>0.0</b>

## Unmet Needs

During FY 2017-18, \$4.2 billion in estimated expired building systems were identified, documented, and prioritized through the Deferred Maintenance Program's facility condition assessments. These unfunded building system replacement projects and backlog of deferred maintenance needs include various general facility repairs; replacement of outdated building systems such as boilers, chillers, and HVAC units; roofs; and elevator upgrades to achieve building operational efficiencies.

In FY 2017-18, building condition assessments were completed for approximately half of the County's inventory of owned properties, and facility condition assessments of the remaining half (Sheriff and Health facilities) commenced. As the facilities condition assessment reports for Sheriff and Health Services are published, the estimates for deferred maintenance and expired building systems replacement needs will increase.

## Federal and State Disaster Aid

### Federal and State Disaster Aid Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 3,491,100.09	\$ 10,000,000	\$ 48,000,000	\$ 48,000,000	\$ 48,000,000	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 3,681,219.29	\$ 10,100,000	\$ 50,000,000	\$ 50,000,000	\$ 50,000,000	\$ 0
<b>GROSS TOTAL</b>	\$ 3,681,219.29	\$ 10,100,000	\$ 50,000,000	\$ 50,000,000	\$ 50,000,000	\$ 0
INTRAFUND TRANSFERS	0.00	0	(2,000,000)	(2,000,000)	(2,000,000)	0
<b>NET TOTAL</b>	\$ 3,681,219.29	\$ 10,100,000	\$ 48,000,000	\$ 48,000,000	\$ 48,000,000	\$ 0
<b>NET COUNTY COST</b>	\$ 190,119.20	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

### 2018-19 Budget Message

The Federal and State Disaster Aid budget provides County departments with economic recovery assistance following major emergencies and disasters. It includes appropriation for emergency and post-emergency responses, in addition to the repair, restoration, or replacement of disaster-damaged County buildings and property, pending reimbursement from appropriate governmental agencies.

## Financing Elements

### Financing Elements Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
FUND BALANCE AVAILABLE	\$1,824,822,000.00	\$ 1,982,626,000	\$ 1,982,626,000	\$ 1,399,037,000	\$ 1,399,037,000	\$ (583,589,000)
CANCEL OBLIGATED FUND BAL	327,503,079.00	115,735,000	115,735,000	26,751,000	26,751,000	(88,984,000)
PROPERTY TAXES - REGULAR ROLL	5,015,295,984.03	5,276,588,000	5,271,414,000	5,569,018,000	5,569,018,000	297,604,000
PROPERTY TAXES - SUPPLEMENTAL ROLL	85,742,860.31	79,350,000	60,313,000	60,583,000	60,583,000	270,000
OTHER REVENUE	57,260,280.03	587,000	587,000	500,000	500,000	(87,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$7,310,624,203.37</b>	<b>\$ 7,454,886,000</b>	<b>\$ 7,430,675,000</b>	<b>\$ 7,055,889,000</b>	<b>\$ 7,055,889,000</b>	<b>\$ (374,786,000)</b>
<b>FINANCING USES</b>						
APPROPRIATIONS FOR CONTINGENCIES	\$ 0.00	\$ 0	\$ 29,754,000	\$ 30,909,000	\$ 30,909,000	\$ 1,155,000
<b>GROSS TOTAL</b>	<b>\$ 0.00</b>	<b>\$ 0</b>	<b>\$ 29,754,000</b>	<b>\$ 30,909,000</b>	<b>\$ 30,909,000</b>	<b>\$ 1,155,000</b>
<b>NET TOTAL</b>	<b>\$ 0.00</b>	<b>\$ 0</b>	<b>\$ 29,754,000</b>	<b>\$ 30,909,000</b>	<b>\$ 30,909,000</b>	<b>\$ 1,155,000</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
RAINY DAY FUNDS	\$ 55,657,000.00	\$ 39,000,000	\$ 39,000,000	\$ 0	\$ 0	\$ (39,000,000)
COMMITTED	151,374,000.00	251,841,000	251,841,000	57,559,000	57,559,000	(194,282,000)
OTHER	58,603,194.00	16,093,000	16,093,000	0	0	(16,093,000)
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 265,634,194.00</b>	<b>\$ 306,934,000</b>	<b>\$ 306,934,000</b>	<b>\$ 57,559,000</b>	<b>\$ 57,559,000</b>	<b>\$ (249,375,000)</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 265,634,194.00</b>	<b>\$ 306,934,000</b>	<b>\$ 336,688,000</b>	<b>\$ 88,468,000</b>	<b>\$ 88,468,000</b>	<b>\$ (248,220,000)</b>
<b>OTHER REVENUE DETAIL</b>						
AUDITING AND ACCOUNTING FEES	\$ (599,949.43)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
OTHER GOVERNMENTAL AGENCIES	37,302,738.69	587,000	587,000	500,000	500,000	(87,000)
OTHER STATE - IN-LIEU TAXES	259,256.88	0	0	0	0	0
OTHER TAXES	9,345,838.93	0	0	0	0	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	10,924,203.37	0	0	0	0	0
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	28,191.59	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>\$ 57,260,280.03</b>	<b>\$ 587,000</b>	<b>\$ 587,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ (87,000)</b>

### 2018-19 Budget Message

Financing Elements reflect those appropriations and revenues that are not contained in the departmental or nondepartmental budget summaries.

The 2018-19 Recommended Budget includes financing sources and financing uses as follows:

#### Financing Sources

For budget planning purposes, the Chief Executive Office considers total financing sources the difference generated in FY 2017-18 from County revenues exceeding expenditures (fund balance available), the use of prior-year obligated fund

balance, and property taxes. Any decrease in fund balance available from the budgeted amount will require expenditure reductions or the identification of additional financing.

The recommended fund balance of \$1,399.0 million is comprised of \$169.7 million from General Fund operations, and \$1,229.3 million of unused FY 2017-18 funds carried over to FY 2018-19 for the following:

- \$542.4 million of Capital Projects funds for the completion of various projects and refurbishment needs;
- \$161.4 million of Extraordinary Maintenance funds for major repairs and maintenance of County facilities and assets;

- \$29.9 million of Project and Facility Development funds for consultant and specialized services related to projects that are under development, as well as improvements to County facilities;
- \$355.9 million of Provisional Financing Uses funds primarily for the Departments of Children and Family Services, Board of Supervisors, Sheriff, Health Services, Probation, and Public Social Services, as well as future budget uncertainties;
- \$78.5 million of Board of Supervisors funds for various community programs;
- \$31.3 million of Homeless and Housing Program funds for various homeless assistance programs;
- \$28.5 million of Children and Family Services funds for the Katie A. Settlement Agreement;
- \$0.9 million of Child Support Services funds for various operational needs; and
- \$0.5 million of Workforce Development, Aging and Community Services funds for the Bring Your Loved Ones Home project.

Obligated fund balance of \$26.8 million is decreased for the following:

- \$19.1 million for various affordable housing and economic development initiatives;
- \$2.5 million of Health Services Tobacco Settlement funds for health-related costs;
- \$2.0 million for continued support of the Los Angeles Network for Enhanced Services (LANES), a health information exchange program;
- \$1.7 million for Phase V of the eCAPS Financial System project; and

- \$1.5 million for the Assessor Modernization Project (AMP) to ensure that the design, functionality, and operational effectiveness of the legacy replacement system meet the County's operational and business objectives.

Property tax revenues reflect a net increase of \$297.8 million. This includes an increase of \$277.6 million due to a projected 5.74 percent increase in assessed valuation; and a \$24.7 million increase in property tax revenue residual based on current trends; partially offset by a net \$4.5 million decrease primarily due to prior-year, one-time revenues from the repayment of Community Redevelopment deferral agreements. Property tax revenues also include in-lieu vehicle license fee revenue as part of the State's Local Government Agreement (2004 Budget Act).

The recommended property tax revenue changes are comprised of the following:

- \$297.6 million increase in the Regular Roll;
- \$0.3 million increase in the Supplemental Roll; and
- \$0.1 million decrease in other revenue.

### **Financing Uses**

Financing Uses include funding for appropriations for contingencies as outlined in the revised Board Policy 4.030 - Budget Policies and Priorities, approved on September 30, 2014.

Provision for obligated fund balance may be nonspendable, restricted, committed, or assigned for specific needs including future legal or contractual obligations.

Obligated fund balance of \$57.6 million is committed for Consolidated Correctional Treatment Facility debt service.

## Fire

Daryl L. Osby, Fire Chief, Forester and Fire Warden

### Fire Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
FUND BALANCE AVAILABLE	\$ 21,168,000.00	\$ 21,769,000	\$ 21,769,000	\$ 0	\$ 0	(21,769,000)
CANCEL OBLIGATED FUND BAL	46,084,848.00	0	0	0	0	0
PROPERTY TAXES	733,659,571.46	763,413,000	771,104,000	791,198,000	791,198,000	20,094,000
SPECIAL ASSESSMENTS	69,714.81	57,000	57,000	57,000	57,000	0
VOTER APPROVED SPECIAL TAXES	79,313,100.06	82,692,000	80,827,000	84,338,000	84,338,000	3,511,000
OTHER REVENUE	272,908,574.32	280,258,000	277,957,000	281,206,000	281,206,000	3,249,000
<b>TOTAL FINANCING SOURCES</b>	<b>\$1,153,203,808.65</b>	<b>\$ 1,148,189,000</b>	<b>\$ 1,151,714,000</b>	<b>\$ 1,156,799,000</b>	<b>\$ 1,156,799,000</b>	<b>\$ 5,085,000</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 945,408,204.48	\$ 976,824,000	\$ 962,869,000	\$ 1,010,047,000	\$ 1,010,047,000	\$ 47,178,000
SERVICES & SUPPLIES	143,996,290.70	136,464,000	160,660,000	141,498,000	141,498,000	(19,162,000)
S & S EXPENDITURE DISTRIBUTION	0.00	0	(7,000,000)	(7,000,000)	(7,000,000)	0
<b>TOTAL S &amp; S</b>	<b>143,996,290.70</b>	<b>136,464,000</b>	<b>153,660,000</b>	<b>134,498,000</b>	<b>134,498,000</b>	<b>(19,162,000)</b>
OTHER CHARGES	4,883,885.83	8,325,000	7,014,000	6,947,000	6,947,000	(67,000)
CAPITAL ASSETS - EQUIPMENT	24,732,861.08	21,140,000	22,735,000	1,607,000	1,607,000	(21,128,000)
OTHER FINANCING USES	12,114,000.00	3,500,000	3,500,000	3,700,000	3,700,000	200,000
<b>GROSS TOTAL</b>	<b>\$1,131,135,242.09</b>	<b>\$ 1,146,253,000</b>	<b>\$ 1,149,778,000</b>	<b>\$ 1,156,799,000</b>	<b>\$ 1,156,799,000</b>	<b>\$ 7,021,000</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 300,000.00	\$ 1,936,000	\$ 1,936,000	\$ 0	\$ 0	(1,936,000)
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 300,000.00</b>	<b>\$ 1,936,000</b>	<b>\$ 1,936,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>(1,936,000)</b>
<b>TOTAL FINANCING USES</b>	<b>\$1,131,435,242.09</b>	<b>\$ 1,148,189,000</b>	<b>\$ 1,151,714,000</b>	<b>\$ 1,156,799,000</b>	<b>\$ 1,156,799,000</b>	<b>\$ 5,085,000</b>
BUDGETED POSITIONS	4,648.0	4,670.0	4,670.0	4,684.0	4,684.0	14.0
<b>FUND</b>	<b>FUNCTION</b>		<b>ACTIVITY</b>			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			

### Mission Statement

To protect lives, the environment, and property by providing prompt, skillful, and cost-effective fire protection and life safety services.

### 2018-19 Budget Message

The Fire Department provides 24-hour emergency services to over four million people living and working in 58 of the County's 88 cities, the unincorporated communities and the City of La Habra in neighboring Orange County, and over one million housing units. The Department's vast 2,307 square mile

jurisdiction also includes 159 lifeguard towers spanning 72 miles of coastline to protect millions of annual beach visitors. The Department is one of the largest emergency service organizations in the country, and enjoys a world-renowned reputation for its adeptness and innovation in managing large-scale wildfires, earthquakes, and other natural as well as manmade disasters in Southern California.

The Department, as a Special District, is funded independent of the County General Fund, and relies primarily on property taxes and a special tax approved by the voters in 1997 to provide essential fire protection and emergency medical services.



The 2018-19 Recommended Budget reflects funding for 15.0 positions and resources to provide emergency services to the City of Hermosa Beach; an emergency vehicle for Catalina Island; increased operational costs; and 1.0 administrative position; offset by the deletion of 2.0 vacant positions.

The budget also includes funding for Board-approved increases in salaries and health insurance subsidies and removes funding provided on a one-time basis for various expenses in the prior fiscal year.

### Critical/Strategic Planning Initiatives

The Department will focus on the following priorities of its Strategic Plan Goals:

- Cultural Sensitivity and Inclusiveness – Develop and implement a departmentwide training plan that integrates succession planning competencies, implicit bias awareness, cultural competency, and inclusivity;

- Improve Overall Health and Wellbeing – Reduce the costs associated with industrial injuries through collaboration with internal stakeholders with the goal of improving the mental, physical, and behavioral health of departmental personnel;
- Identify Infrastructure Needs – Update and improve the delivery of services by assessing long-term infrastructure needs related to privacy and access, facilities, information technology, and communication systems;
- Expand Disaster Preparedness – Develop and work toward implementing catastrophic preparedness strategies for the Department and the community; and
- Lead and Support Countywide Initiatives – Collaborate in leading or providing support to various County programs for mental health, homelessness, youth mentorship/foster youth, diversion and re-entry, and purposeful aging and senior services. The Department will also participate in shaping and cultivating a pilot program for mobile integrated health care units in the Antelope Valley.

### Changes From 2017-18 Budget

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>1,151,714,000</b>	<b>1,151,714,000</b>	<b>4,670.0</b>
<b><i>New/Expanded Programs</i></b>			
<b>1. Hermosa Beach:</b> Reflects the addition of 15.0 emergency field personnel positions to provide fire protection, hazardous materials, and emergency medical services to the City of Hermosa Beach and the cost to renovate the Hermosa Beach fire station.	3,044,000	3,044,000	15.0
<b><i>Other Changes</i></b>			
<b>1. Catalina Island Paramedic Squad Vehicle:</b> Reflects an increase in funding to replace an aging emergency vehicle used on Catalina Island.	138,000	138,000	--
<b>2. Operational Costs:</b> Reflects increases in operational costs such as services provided by other County departments, rents and leases, and judgments and damages.	3,192,000	3,192,000	--
<b>3. Support Positions:</b> Reflects funding for Board-approved reclassifications and 1.0 position to provide administrative support, offset by the deletion of 2.0 vacant positions.	28,000	28,000	(1.0)
<b>4. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	9,809,000	9,809,000	--
<b>5. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	3,366,000	3,366,000	--
<b>6. Unavoidable Costs:</b> Reflects changes in workers' compensation costs due to anticipated benefit increases and escalating medical cost trends.	10,089,000	10,089,000	--
<b>7. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	4,617,000	4,617,000	--

	<b>Financing Uses (\$)</b>	<b>Financing Sources (\$)</b>	<b>Budg Pos</b>
<b>8. Other Salaries and Employee Benefits:</b> Reflects adjustments to various salaries and employee benefits based on historical costs and future year projections.	16,417,000	16,417,000	--
<b>9. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various expenses.	(45,615,000)	(45,615,000)	--
<b>Total Changes</b>	<b>5,085,000</b>	<b>5,085,000</b>	<b>14.0</b>
<b>2018-19 Recommended Budget</b>	<b>1,156,799,000</b>	<b>1,156,799,000</b>	<b>4,684.0</b>

## Unmet Needs

The 2018-19 Recommended Budget includes funding to sustain departmental operations. The department utilizes a multi-year forecast for financial planning purposes and will continue to evaluate potential ongoing revenue streams to help meet future needs.

**FIRE DEPARTMENT BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
FUND BALANCE AVAILABLE	\$ 21,168,000.00	\$ 21,769,000	\$ 21,769,000	\$ 0	\$ 0	\$ (21,769,000)
CANCEL OBLIGATED FUND BAL	46,084,848.00	0	0	0	0	0
AUDITING AND ACCOUNTING FEES	3,045,356.56	3,085,000	2,951,000	3,170,000	3,170,000	219,000
BUSINESS LICENSES	1,529,824.00	1,094,000	1,114,000	1,094,000	1,094,000	(20,000)
CHARGES FOR SERVICES - OTHER	207,638,454.73	216,417,000	211,405,000	224,996,000	224,996,000	13,591,000
COURT FEES & COSTS	51,740.00	36,000	36,000	36,000	36,000	0
EDUCATIONAL SERVICES	962,225.48	948,000	948,000	889,000	889,000	(59,000)
FEDERAL - OTHER	5,691,219.31	11,547,000	19,357,000	4,444,000	4,444,000	(14,913,000)
FORFEITURES & PENALTIES	1,956.96	11,000	2,000	2,000	2,000	0
INTEREST	1,350,494.76	938,000	938,000	938,000	938,000	0
MISCELLANEOUS	2,951,186.76	2,655,000	2,582,000	2,435,000	2,435,000	(147,000)
OTHER GOVERNMENTAL AGENCIES	3,956,261.02	255,000	0	0	0	0
OTHER LICENSES & PERMITS	16,707,918.29	15,369,000	13,904,000	15,369,000	15,369,000	1,465,000
OTHER SALES	5,854.45	25,000	29,000	24,000	24,000	(5,000)
OTHER STATE - IN-LIEU TAXES	19,636.48	19,000	19,000	19,000	19,000	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	2,745,137.84	2,748,000	2,207,000	2,747,000	2,747,000	540,000
PLANNING & ENGINEERING SERVICES	983,641.16	4,834,000	1,030,000	4,713,000	4,713,000	3,683,000
PROP TAXES - CURRENT - SECURED	658,933,040.14	697,807,000	690,697,000	703,495,000	703,495,000	12,798,000
PROP TAXES - CURRENT - UNSECURED	21,366,048.01	20,275,000	21,765,000	21,392,000	21,392,000	(373,000)
PROP TAXES - PRIOR - SECURED	(3,081,442.19)	(12,922,000)	2,368,000	6,444,000	6,444,000	4,076,000
PROP TAXES - PRIOR - UNSECURED	628,786.17	430,000	600,000	430,000	430,000	(170,000)
PROPERTY TAXES - CONTRACTUAL AND FACILITY PASS-THROUGH	36,650,971.66	40,116,000	37,424,000	40,116,000	40,116,000	2,692,000
RENTS & CONCESSIONS	99,564.00	81,000	81,000	81,000	81,000	0
SALE OF CAPITAL ASSETS	262,567.74	297,000	297,000	297,000	297,000	0
SPECIAL ASSESSMENTS	69,714.81	57,000	57,000	57,000	57,000	0
STATE - 2011 REALIGNMENT REVENUE	4,048,071.00	6,603,000	7,775,000	7,775,000	7,775,000	0
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	4,096,398.62	4,607,000	4,607,000	4,607,000	4,607,000	0
STATE - OTHER	7,091,888.16	7,096,000	7,096,000	7,096,000	7,096,000	0
SUPPLEMENTAL PROP TAXES - CURRENT	18,229,293.58	16,615,000	17,285,000	18,229,000	18,229,000	944,000
SUPPLEMENTAL PROP TAXES- PRIOR	932,874.09	1,092,000	965,000	1,092,000	1,092,000	127,000
TRANSFERS IN	9,669,177.00	1,593,000	1,579,000	474,000	474,000	(1,105,000)
VOTER APPROVED SPECIAL TAXES	79,313,100.06	82,692,000	80,827,000	84,338,000	84,338,000	3,511,000
<b>TOTAL FINANCING SOURCES</b>	<b>\$1,153,203,808.65</b>	<b>\$ 1,148,189,000</b>	<b>\$ 1,151,714,000</b>	<b>\$ 1,156,799,000</b>	<b>\$ 1,156,799,000</b>	<b>\$ 5,085,000</b>

**FINANCING USES**

**SALARIES & EMPLOYEE BENEFITS**

SALARIES & WAGES	\$ 643,839,228.04	\$ 647,927,000	\$ 638,413,000	\$ 662,649,000	\$ 662,649,000	\$ 24,236,000
CAFETERIA BENEFIT PLANS	79,286,955.96	85,890,000	85,505,000	87,558,000	87,558,000	2,053,000
COUNTY EMPLOYEE RETIREMENT	105,687,314.15	116,057,000	119,981,000	123,916,000	123,916,000	3,935,000
DENTAL INSURANCE	1,867,093.36	1,901,000	1,898,000	1,962,000	1,962,000	64,000
DEPENDENT CARE SPENDING ACCOUNTS	442,304.47	428,000	516,000	437,000	437,000	(79,000)

**FIRE DEPARTMENT BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
DISABILITY BENEFITS	1,036,240.16	637,000	734,000	747,000	747,000	13,000
FICA (OASDI)	8,319,655.66	8,506,000	8,251,000	8,605,000	8,605,000	354,000
HEALTH INSURANCE	3,890,262.93	4,267,000	3,176,000	5,078,000	5,078,000	1,902,000
LIFE INSURANCE	675,735.01	473,000	685,000	463,000	463,000	(222,000)
OTHER EMPLOYEE BENEFITS	(600.00)	120,000	0	120,000	120,000	120,000
RETIREE HEALTH INSURANCE	25,346,798.00	29,491,000	29,130,000	33,747,000	33,747,000	4,617,000
SAVINGS PLAN	1,345,216.22	1,409,000	1,382,000	1,412,000	1,412,000	30,000
THRIFT PLAN (HORIZONS)	12,549,714.93	12,367,000	12,494,000	12,560,000	12,560,000	66,000
UNEMPLOYMENT INSURANCE	340,944.00	358,000	450,000	450,000	450,000	0
WORKERS' COMPENSATION	60,781,341.59	66,993,000	60,254,000	70,343,000	70,343,000	10,089,000
<b>TOTAL S &amp; E B</b>	<b>945,408,204.48</b>	<b>976,824,000</b>	<b>962,869,000</b>	<b>1,010,047,000</b>	<b>1,010,047,000</b>	<b>47,178,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	20,003,398.40	22,392,000	24,723,000	25,786,000	25,786,000	1,063,000
AGRICULTURAL	2,092.72	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	3,974,318.56	4,649,000	4,917,000	2,890,000	2,890,000	(2,027,000)
COMMUNICATIONS	368,057.41	689,000	565,000	655,000	655,000	90,000
COMPUTING-MAINFRAME	3,361,707.32	2,390,000	2,391,000	2,744,000	2,744,000	353,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	599,985.44	2,473,000	2,214,000	393,000	393,000	(1,821,000)
COMPUTING-PERSONAL	2,111,000.09	1,093,000	1,280,000	1,047,000	1,047,000	(233,000)
CONTRACTED PROGRAM SERVICES	223,911.30	265,000	265,000	264,000	264,000	(1,000)
FOOD	2,201,061.14	1,119,000	933,000	936,000	936,000	3,000
HOUSEHOLD EXPENSE	1,865,334.50	1,588,000	1,303,000	1,395,000	1,395,000	92,000
INFORMATION TECHNOLOGY SERVICES	801,748.03	2,772,000	3,278,000	3,013,000	3,013,000	(265,000)
INFORMATION TECHNOLOGY-SECURITY	20,294.00	93,000	93,000	0	0	(93,000)
INSURANCE	3,783,476.04	3,890,000	3,704,000	4,532,000	4,532,000	828,000
MAINTENANCE - BUILDINGS & IMPRV	12,554,466.16	10,864,000	12,064,000	8,746,000	8,746,000	(3,318,000)
MAINTENANCE - EQUIPMENT	20,618,071.28	15,646,000	18,307,000	17,818,000	17,818,000	(489,000)
MEDICAL DENTAL & LAB SUPPLIES	6,136,218.03	5,357,000	4,617,000	4,026,000	4,026,000	(591,000)
MEMBERSHIPS	14,724.66	35,000	24,000	36,000	36,000	12,000
MISCELLANEOUS EXPENSE	(2,623,627.03)	1,926,000	9,364,000	9,380,000	9,380,000	16,000
OFFICE EXPENSE	1,617,120.92	1,158,000	1,165,000	1,075,000	1,075,000	(90,000)
PROFESSIONAL SERVICES	4,630,596.98	6,760,000	8,701,000	7,920,000	7,920,000	(781,000)
PUBLICATIONS & LEGAL NOTICE	32,506.86	90,000	114,000	115,000	115,000	1,000
RENTS & LEASES - BLDG & IMPRV	3,314,462.63	6,006,000	6,646,000	3,743,000	3,743,000	(2,903,000)
RENTS & LEASES - EQUIPMENT	4,709,147.19	1,136,000	1,269,000	1,252,000	1,252,000	(17,000)
SMALL TOOLS & MINOR EQUIPMENT	14,837,484.54	3,966,000	7,524,000	4,097,000	4,097,000	(3,427,000)
SPECIAL DEPARTMENTAL EXPENSE	1,519,929.33	1,509,000	1,589,000	1,608,000	1,608,000	19,000
TECHNICAL SERVICES	8,264,528.06	13,431,000	11,771,000	10,841,000	10,841,000	(930,000)
TELECOMMUNICATIONS	13,468,435.88	10,747,000	14,504,000	12,210,000	12,210,000	(2,294,000)
TRAINING	330,316.30	340,000	1,127,000	799,000	799,000	(328,000)
TRANSPORTATION AND TRAVEL	10,903,295.75	9,762,000	11,107,000	9,258,000	9,258,000	(1,849,000)
UTILITIES	4,352,228.21	4,318,000	5,101,000	4,919,000	4,919,000	(182,000)
S & S EXPENDITURE DISTRIBUTION	0.00	0	(7,000,000)	(7,000,000)	(7,000,000)	0
<b>TOTAL S &amp; S</b>	<b>143,996,290.70</b>	<b>136,464,000</b>	<b>153,660,000</b>	<b>134,498,000</b>	<b>134,498,000</b>	<b>(19,162,000)</b>

**FIRE DEPARTMENT BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>OTHER CHARGES</b>						
CONT TO NON COUNTY AGENCIES	0.00	900,000	900,000	0	0	(900,000)
INT-OTHER LONG TERM DEBT	9,043.77	228,000	568,000	228,000	228,000	(340,000)
JUDGMENTS & DAMAGES	2,667,631.22	4,993,000	3,342,000	3,391,000	3,391,000	49,000
RET-OTHER LONG TERM DEBT	2,124,140.40	2,127,000	2,127,000	3,251,000	3,251,000	1,124,000
TAXES & ASSESSMENTS	83,070.44	77,000	77,000	77,000	77,000	0
<b>TOTAL OTH CHARGES</b>	<b>4,883,885.83</b>	<b>8,325,000</b>	<b>7,014,000</b>	<b>6,947,000</b>	<b>6,947,000</b>	<b>(67,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
AGRICULTURE AND LNDSCEPE EQUIP	51,128.94	60,000	0	0	0	0
AIRCRAFT & AIRPORT EQUIPMENT	0.00	211,000	211,000	0	0	(211,000)
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	200,000	307,000	0	0	(307,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	302,251.02	47,000	0	0	0	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	355,217.19	40,000	103,000	0	0	(103,000)
ELECTRONIC EQUIPMENT	35,904.83	119,000	33,000	0	0	(33,000)
FOOD PREPARATION EQUIPMENT	30,098.16	53,000	43,000	0	0	(43,000)
IT SECURITY CAPITAL ASSET EQUIPMENT	0.00	35,000	44,000	0	0	(44,000)
MACHINERY EQUIPMENT	868,256.94	121,000	62,000	0	0	(62,000)
MANUFACTURED/PREFABRICATED STRUCTURE	233,514.96	298,000	121,000	0	0	(121,000)
MEDICAL-MINOR EQUIPMENT	645,758.50	13,000	173,000	0	0	(173,000)
NON-MEDICAL LAB/TESTING EQUIP	416,240.72	6,000	6,000	0	0	(6,000)
PARK/RECREATION EQUIPMENT	509,038.96	697,000	697,000	0	0	(697,000)
TELECOMMUNICATIONS EQUIPMENT	2,831,697.61	872,000	916,000	0	0	(916,000)
VEHICLES & TRANSPORTATION EQUIPMENT	16,454,329.20	18,237,000	18,864,000	1,607,000	1,607,000	(17,257,000)
WATERCRAFT/VESSEL/BARGES/TUGS	1,999,424.05	131,000	1,155,000	0	0	(1,155,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>24,732,861.08</b>	<b>21,140,000</b>	<b>22,735,000</b>	<b>1,607,000</b>	<b>1,607,000</b>	<b>(21,128,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>24,732,861.08</b>	<b>21,140,000</b>	<b>22,735,000</b>	<b>1,607,000</b>	<b>1,607,000</b>	<b>(21,128,000)</b>
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	12,114,000.00	3,500,000	3,500,000	3,700,000	3,700,000	200,000
<b>TOTAL OTH FIN USES</b>	<b>12,114,000.00</b>	<b>3,500,000</b>	<b>3,500,000</b>	<b>3,700,000</b>	<b>3,700,000</b>	<b>200,000</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 300,000.00	\$ 1,936,000	\$ 1,936,000	\$ 0	\$ 0	\$ (1,936,000)
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 300,000.00</b>	<b>\$ 1,936,000</b>	<b>\$ 1,936,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ (1,936,000)</b>
<b>TOTAL FINANCING USES</b>	<b>\$1,131,435,242.09</b>	<b>\$ 1,148,189,000</b>	<b>\$ 1,151,714,000</b>	<b>\$ 1,156,799,000</b>	<b>\$ 1,156,799,000</b>	<b>\$ 5,085,000</b>
<b>BUDGETED POSITIONS</b>	<b>4,648.0</b>	<b>4,670.0</b>	<b>4,670.0</b>	<b>4,684.0</b>	<b>4,684.0</b>	<b>14.0</b>

### Fire - Administrative Budget Unit Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
OTHER REVENUE	\$ 172,957.75	\$ 84,000	\$ 81,000	\$ 81,000	\$ 81,000	0
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 172,957.75</b>	<b>\$ 84,000</b>	<b>\$ 81,000</b>	<b>\$ 81,000</b>	<b>\$ 81,000</b>	<b>0</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 19,730,132.32	\$ 28,482,000	\$ 30,121,000	\$ 32,725,000	\$ 32,725,000	2,604,000
SERVICES & SUPPLIES	4,628,516.73	24,288,000	26,784,000	24,853,000	24,853,000	(1,931,000)
CAPITAL ASSETS - EQUIPMENT	0.00	815,000	793,000	0	0	(793,000)
<b>GROSS TOTAL</b>	<b>\$ 24,358,649.05</b>	<b>\$ 53,585,000</b>	<b>\$ 57,698,000</b>	<b>\$ 57,578,000</b>	<b>\$ 57,578,000</b>	<b>(120,000)</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 24,358,649.05</b>	<b>\$ 53,585,000</b>	<b>\$ 57,698,000</b>	<b>\$ 57,578,000</b>	<b>\$ 57,578,000</b>	<b>(120,000)</b>
BUDGETED POSITIONS	223.0	301.0	301.0	301.0	301.0	0.0
<b>FUND</b>	<b>FUNCTION</b>		<b>ACTIVITY</b>			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			

### Fire - Clearing Account Budget Unit Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING USES</b>						
SERVICES & SUPPLIES	\$ 63,042.10	\$ 420,000	\$ 7,000,000	\$ 7,000,000	\$ 7,000,000	0
S & S EXPENDITURE DISTRIBUTION	0.00	0	(7,000,000)	(7,000,000)	(7,000,000)	0
<b>TOTAL S &amp; S</b>	<b>63,042.10</b>	<b>420,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 63,042.10</b>	<b>\$ 420,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 63,042.10</b>	<b>\$ 420,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>
<b>FUND</b>	<b>FUNCTION</b>		<b>ACTIVITY</b>			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			

## Fire - Emergency Medical Services Budget Unit Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
OTHER REVENUE	\$ 0.29	\$ 0	\$ 0	\$ 0	\$ 0	0
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 0.29</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 6,533,878.20	\$ 8,028,000	\$ 9,382,000	\$ 9,551,000	\$ 9,551,000	169,000
SERVICES & SUPPLIES	1,592,921.60	2,590,000	2,621,000	1,805,000	1,805,000	(816,000)
CAPITAL ASSETS - EQUIPMENT	236,831.77	0	0	0	0	0
<b>GROSS TOTAL</b>	<b>\$ 8,363,631.57</b>	<b>\$ 10,618,000</b>	<b>\$ 12,003,000</b>	<b>\$ 11,356,000</b>	<b>\$ 11,356,000</b>	<b>(647,000)</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 8,363,631.57</b>	<b>\$ 10,618,000</b>	<b>\$ 12,003,000</b>	<b>\$ 11,356,000</b>	<b>\$ 11,356,000</b>	<b>(647,000)</b>
BUDGETED POSITIONS	44.0	56.0	56.0	56.0	56.0	0.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	FIRE DEPARTMENT		PUBLIC PROTECTION		FIRE PROTECTION	

## Fire - Executive Budget Unit Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
OTHER REVENUE	\$ 2,678,051.39	\$ 6,023,000	\$ 24,301,000	\$ 4,359,000	\$ 4,359,000	(19,942,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 2,678,051.39</b>	<b>\$ 6,023,000</b>	<b>\$ 24,301,000</b>	<b>\$ 4,359,000</b>	<b>\$ 4,359,000</b>	<b>(19,942,000)</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 13,723,472.35	\$ 14,403,000	\$ 11,247,000	\$ 13,972,000	\$ 13,972,000	2,725,000
SERVICES & SUPPLIES	5,043,713.72	5,069,000	7,729,000	5,123,000	5,123,000	(2,606,000)
CAPITAL ASSETS - EQUIPMENT	3,700,300.74	2,513,000	2,442,000	0	0	(2,442,000)
<b>GROSS TOTAL</b>	<b>\$ 22,467,486.81</b>	<b>\$ 21,985,000</b>	<b>\$ 21,418,000</b>	<b>\$ 19,095,000</b>	<b>\$ 19,095,000</b>	<b>(2,323,000)</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 22,467,486.81</b>	<b>\$ 21,985,000</b>	<b>\$ 21,418,000</b>	<b>\$ 19,095,000</b>	<b>\$ 19,095,000</b>	<b>(2,323,000)</b>
BUDGETED POSITIONS	122.0	86.0	86.0	85.0	85.0	(1.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	FIRE DEPARTMENT		PUBLIC PROTECTION		FIRE PROTECTION	

## Fire - Financing Elements Budget Unit Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
FUND BALANCE AVAILABLE	\$ 21,168,000.00	\$ 21,769,000	\$ 21,769,000	\$ 0	\$ 0	(21,769,000)
CANCEL OBLIGATED FUND BAL	46,084,848.00	0	0	0	0	0
PROPERTY TAXES	733,659,571.46	763,413,000	771,104,000	791,198,000	791,198,000	20,094,000
SPECIAL ASSESSMENTS	322.76	0	0	0	0	0
VOTER APPROVED SPECIAL TAXES	79,313,100.06	82,692,000	80,827,000	84,338,000	84,338,000	3,511,000
OTHER REVENUE	12,241,164.66	8,756,000	7,955,000	8,374,000	8,374,000	419,000
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 892,467,006.94</b>	<b>\$ 876,630,000</b>	<b>\$ 881,655,000</b>	<b>\$ 883,910,000</b>	<b>\$ 883,910,000</b>	<b>\$ 2,255,000</b>
<b>FINANCING USES</b>						
SERVICES & SUPPLIES	\$ 21,630,945.96	\$ 23,948,000	\$ 24,733,000	\$ 27,329,000	\$ 27,329,000	2,596,000
OTHER CHARGES	2,750,701.66	5,070,000	3,419,000	3,468,000	3,468,000	49,000
<b>GROSS TOTAL</b>	<b>\$ 24,381,647.62</b>	<b>\$ 29,018,000</b>	<b>\$ 28,152,000</b>	<b>\$ 30,797,000</b>	<b>\$ 30,797,000</b>	<b>\$ 2,645,000</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 300,000.00	\$ 1,936,000	\$ 1,936,000	\$ 0	\$ 0	(1,936,000)
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 300,000.00</b>	<b>\$ 1,936,000</b>	<b>\$ 1,936,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>(1,936,000)</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 24,681,647.62</b>	<b>\$ 30,954,000</b>	<b>\$ 30,088,000</b>	<b>\$ 30,797,000</b>	<b>\$ 30,797,000</b>	<b>\$ 709,000</b>
<b>FUND</b>	<b>FUNCTION</b>		<b>ACTIVITY</b>			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			

## Fire - Health Hazardous Materials Budget Unit Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
OTHER REVENUE	\$ 25,136,323.98	\$ 22,927,000	\$ 20,826,000	\$ 22,927,000	\$ 22,927,000	2,101,000
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 25,136,323.98</b>	<b>\$ 22,927,000</b>	<b>\$ 20,826,000</b>	<b>\$ 22,927,000</b>	<b>\$ 22,927,000</b>	<b>\$ 2,101,000</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 16,985,459.08	\$ 18,282,000	\$ 21,031,000	\$ 22,150,000	\$ 22,150,000	1,119,000
SERVICES & SUPPLIES	623,781.65	526,000	609,000	608,000	608,000	(1,000)
<b>GROSS TOTAL</b>	<b>\$ 17,609,240.73</b>	<b>\$ 18,808,000</b>	<b>\$ 21,640,000</b>	<b>\$ 22,758,000</b>	<b>\$ 22,758,000</b>	<b>\$ 1,118,000</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 17,609,240.73</b>	<b>\$ 18,808,000</b>	<b>\$ 21,640,000</b>	<b>\$ 22,758,000</b>	<b>\$ 22,758,000</b>	<b>\$ 1,118,000</b>
BUDGETED POSITIONS	144.0	144.0	144.0	144.0	144.0	0.0
<b>FUND</b>	<b>FUNCTION</b>		<b>ACTIVITY</b>			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			



## Fire - Leadership and Professional Standards Budget Unit Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
OTHER REVENUE	\$ 626,598.68	\$ 344,000	\$ 344,000	\$ 369,000	\$ 369,000	\$ 25,000
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 626,598.68</b>	<b>\$ 344,000</b>	<b>\$ 344,000</b>	<b>\$ 369,000</b>	<b>\$ 369,000</b>	<b>\$ 25,000</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 19,700,836.06	\$ 19,345,000	\$ 24,559,000	\$ 20,439,000	\$ 20,439,000	\$ (4,120,000)
SERVICES & SUPPLIES	4,147,820.85	3,504,000	4,164,000	4,202,000	4,202,000	38,000
CAPITAL ASSETS - EQUIPMENT	13,187.71	0	0	0	0	0
<b>GROSS TOTAL</b>	<b>\$ 23,861,844.62</b>	<b>\$ 22,849,000</b>	<b>\$ 28,723,000</b>	<b>\$ 24,641,000</b>	<b>\$ 24,641,000</b>	<b>\$ (4,082,000)</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 23,861,844.62</b>	<b>\$ 22,849,000</b>	<b>\$ 28,723,000</b>	<b>\$ 24,641,000</b>	<b>\$ 24,641,000</b>	<b>\$ (4,082,000)</b>
BUDGETED POSITIONS	80.0	83.0	83.0	83.0	83.0	0.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	FIRE DEPARTMENT		PUBLIC PROTECTION		FIRE PROTECTION	

## Fire - Lifeguard Budget Unit Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
OTHER REVENUE	\$ 44,741,624.13	\$ 44,049,000	\$ 43,720,000	\$ 44,515,000	\$ 44,515,000	\$ 795,000
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 44,741,624.13</b>	<b>\$ 44,049,000</b>	<b>\$ 43,720,000</b>	<b>\$ 44,515,000</b>	<b>\$ 44,515,000</b>	<b>\$ 795,000</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 44,401,086.13	\$ 47,895,000	\$ 46,184,000	\$ 48,710,000	\$ 48,710,000	\$ 2,526,000
SERVICES & SUPPLIES	3,971,144.95	2,361,000	2,730,000	2,991,000	2,991,000	261,000
CAPITAL ASSETS - EQUIPMENT	2,052,717.10	324,000	1,288,000	138,000	138,000	(1,150,000)
<b>GROSS TOTAL</b>	<b>\$ 50,424,948.18</b>	<b>\$ 50,580,000</b>	<b>\$ 50,202,000</b>	<b>\$ 51,839,000</b>	<b>\$ 51,839,000</b>	<b>\$ 1,637,000</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 50,424,948.18</b>	<b>\$ 50,580,000</b>	<b>\$ 50,202,000</b>	<b>\$ 51,839,000</b>	<b>\$ 51,839,000</b>	<b>\$ 1,637,000</b>
BUDGETED POSITIONS	294.0	294.0	294.0	294.0	294.0	0.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	FIRE DEPARTMENT		PUBLIC PROTECTION		FIRE PROTECTION	

## Fire - Operations Budget Unit Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
OTHER REVENUE	\$ 166,588,871.61	\$ 182,413,000	\$ 169,264,000	\$ 185,836,000	\$ 185,836,000	\$ 16,572,000
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 166,588,871.61</b>	<b>\$ 182,413,000</b>	<b>\$ 169,264,000</b>	<b>\$ 185,836,000</b>	<b>\$ 185,836,000</b>	<b>\$ 16,572,000</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 732,088,187.76	\$ 752,904,000	\$ 731,462,000	\$ 771,131,000	\$ 771,131,000	\$ 39,669,000
SERVICES & SUPPLIES	40,184,986.12	34,416,000	42,131,000	32,848,000	32,848,000	(9,283,000)
CAPITAL ASSETS - EQUIPMENT	690,215.31	2,185,000	2,898,000	1,469,000	1,469,000	(1,429,000)
OTHER FINANCING USES	10,000.00	3,500,000	3,500,000	3,500,000	3,500,000	0
<b>GROSS TOTAL</b>	<b>\$ 772,973,389.19</b>	<b>\$ 793,005,000</b>	<b>\$ 779,991,000</b>	<b>\$ 808,948,000</b>	<b>\$ 808,948,000</b>	<b>\$ 28,957,000</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 772,973,389.19</b>	<b>\$ 793,005,000</b>	<b>\$ 779,991,000</b>	<b>\$ 808,948,000</b>	<b>\$ 808,948,000</b>	<b>\$ 28,957,000</b>
BUDGETED POSITIONS	3,125.0	3,162.0	3,162.0	3,177.0	3,177.0	15.0
<b>FUND</b>	<b>FUNCTION</b>		<b>ACTIVITY</b>			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			

## Fire - Prevention Budget Unit Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
SPECIAL ASSESSMENTS	\$ 69,392.05	\$ 57,000	\$ 57,000	\$ 57,000	\$ 57,000	\$ 0
OTHER REVENUE	9,632,089.76	13,500,000	9,361,000	12,763,000	12,763,000	3,402,000
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 9,701,481.81</b>	<b>\$ 13,557,000</b>	<b>\$ 9,418,000</b>	<b>\$ 12,820,000</b>	<b>\$ 12,820,000</b>	<b>\$ 3,402,000</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 46,212,640.69	\$ 47,240,000	\$ 47,618,000	\$ 48,923,000	\$ 48,923,000	\$ 1,305,000
SERVICES & SUPPLIES	1,078,749.11	1,831,000	1,851,000	759,000	759,000	(1,092,000)
CAPITAL ASSETS - EQUIPMENT	85,987.72	60,000	60,000	0	0	(60,000)
<b>GROSS TOTAL</b>	<b>\$ 47,377,377.52</b>	<b>\$ 49,131,000</b>	<b>\$ 49,529,000</b>	<b>\$ 49,682,000</b>	<b>\$ 49,682,000</b>	<b>\$ 153,000</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 47,377,377.52</b>	<b>\$ 49,131,000</b>	<b>\$ 49,529,000</b>	<b>\$ 49,682,000</b>	<b>\$ 49,682,000</b>	<b>\$ 153,000</b>
BUDGETED POSITIONS	247.0	251.0	251.0	251.0	251.0	0.0
<b>FUND</b>	<b>FUNCTION</b>		<b>ACTIVITY</b>			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			

## Fire - Special Services Budget Unit Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
OTHER REVENUE	\$ 11,090,892.07	\$ 2,162,000	\$ 2,105,000	\$ 1,982,000	\$ 1,982,000	(123,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 11,090,892.07</b>	<b>\$ 2,162,000</b>	<b>\$ 2,105,000</b>	<b>\$ 1,982,000</b>	<b>\$ 1,982,000</b>	<b>(123,000)</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 46,032,511.89	\$ 40,245,000	\$ 41,265,000	\$ 42,446,000	\$ 42,446,000	1,181,000
SERVICES & SUPPLIES	61,030,667.91	37,511,000	40,308,000	33,980,000	33,980,000	(6,328,000)
OTHER CHARGES	2,133,184.17	3,255,000	3,595,000	3,479,000	3,479,000	(116,000)
CAPITAL ASSETS - EQUIPMENT	17,953,620.73	15,243,000	15,254,000	0	0	(15,254,000)
OTHER FINANCING USES	12,104,000.00	0	0	200,000	200,000	200,000
<b>GROSS TOTAL</b>	<b>\$ 139,253,984.70</b>	<b>\$ 96,254,000</b>	<b>\$ 100,422,000</b>	<b>\$ 80,105,000</b>	<b>\$ 80,105,000</b>	<b>(20,317,000)</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 139,253,984.70</b>	<b>\$ 96,254,000</b>	<b>\$ 100,422,000</b>	<b>\$ 80,105,000</b>	<b>\$ 80,105,000</b>	<b>(20,317,000)</b>
BUDGETED POSITIONS	369.0	293.0	293.0	293.0	293.0	0.0
<b>FUND</b>	<b>FUNCTION</b>		<b>ACTIVITY</b>			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			

## Fire - Lifeguards Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 34,724,000.00	\$ 34,608,000	\$ 34,608,000	\$ 35,056,000	\$ 35,184,000	\$ 576,000
<b>GROSS TOTAL</b>	<b>\$ 34,724,000.00</b>	<b>\$ 34,608,000</b>	<b>\$ 34,608,000</b>	<b>\$ 35,056,000</b>	<b>\$ 35,184,000</b>	<b>\$ 576,000</b>
<b>NET TOTAL</b>	<b>\$ 34,724,000.00</b>	<b>\$ 34,608,000</b>	<b>\$ 34,608,000</b>	<b>\$ 35,056,000</b>	<b>\$ 35,184,000</b>	<b>\$ 576,000</b>
<b>NET COUNTY COST</b>	<b>\$ 34,724,000.00</b>	<b>\$ 34,608,000</b>	<b>\$ 34,608,000</b>	<b>\$ 35,056,000</b>	<b>\$ 35,184,000</b>	<b>\$ 576,000</b>

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

### 2018-19 Budget Message

The Fire Department - Lifeguard budget provides funding for lifeguard services at County-operated beaches, which is the financial responsibility of the General Fund. The budget unit establishes an appropriation for a General Fund transfer to the Fire Department's budget, which includes a percentage of all costs and budgeted positions for ocean lifeguard services. The 2018-19 Recommended Budget reflects an NCC increase of \$0.6 million for Board-approved increases in salaries and

employee benefits and an estimated cost-of-living adjustment (COLA) per the terms of the revised Beach and Ocean Rescue Services agreement.

### Critical/Strategic Planning Initiatives

The 2018-19 Recommended Budget supports the Fire Department's Strategic Plan efforts as it relates to lifeguard operations.

### Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>34,608,000</b>	<b>0</b>	<b>0</b>	<b>34,608,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	257,000	--	--	257,000	--
<b>2. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	115,000	--	--	115,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	76,000	--	--	76,000	--
<b>4. COLA:</b> Reflects an estimated COLA increase based on the Board-approved operating agreement.	128,000	--	--	128,000	--
<b>Total Changes</b>	<b>576,000</b>	<b>0</b>	<b>0</b>	<b>576,000</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>35,184,000</b>	<b>0</b>	<b>0</b>	<b>35,184,000</b>	<b>0.0</b>

### Unmet Needs

The Lifeguard budget has unmet needs totaling \$0.7 million for the following: dive team training (\$0.4 million); paramedic training (\$0.2 million); and emergency medical technician continuing education classes (\$0.1 million).

**FIRE DEPT - LIFEGUARDS BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
<b>SERVICES &amp; SUPPLIES</b>						
TECHNICAL SERVICES	\$ 34,724,000.00	\$ 34,608,000	\$ 34,608,000	\$ 35,056,000	\$ 35,184,000	\$ 576,000
TOTAL S & S	34,724,000.00	34,608,000	34,608,000	35,056,000	35,184,000	576,000
<b>GROSS TOTAL</b>	<b>\$ 34,724,000.00</b>	<b>\$ 34,608,000</b>	<b>\$ 34,608,000</b>	<b>\$ 35,056,000</b>	<b>\$ 35,184,000</b>	<b>\$ 576,000</b>
<b>NET TOTAL</b>	<b>\$ 34,724,000.00</b>	<b>\$ 34,608,000</b>	<b>\$ 34,608,000</b>	<b>\$ 35,056,000</b>	<b>\$ 35,184,000</b>	<b>\$ 576,000</b>
<b>NET COUNTY COST</b>	<b>\$ 34,724,000.00</b>	<b>\$ 34,608,000</b>	<b>\$ 34,608,000</b>	<b>\$ 35,056,000</b>	<b>\$ 35,184,000</b>	<b>\$ 576,000</b>

## Departmental Program Summary

### 1. Emergency Services

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
<b>Total Program Costs</b>	872,143,000	230,351,000	3,527.0
<i>Less Administration</i>	--	--	--
<b>Net Program Costs</b>	872,143,000	230,351,000	3,527.0

**Authority:** Mandated program – County Charter, Article IV, Sections 24 1/3 (a) through (j) and County Code Section 2.20.

This program provides life safety emergency services. This program includes regional fire suppression, inspections, hazardous material response, emergency medical services, beach and ocean rescues, urban search and swiftwater rescues, technical training, and homeland security and disaster preparedness.

### 2. Prevention Services

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
<b>Total Program Costs</b>	72,440,000	35,747,000	395.0
<i>Less Administration</i>	--	--	--
<b>Net Program Costs</b>	72,440,000	35,747,000	395.0

**Authority:** Mandated program – County Charter Article IV, Sections 24 1/3 (a) through (j) and County Code Section 2.20.

This program identifies, corrects, and minimizes fire and life safety hazards. This program includes plan check reviews, fire code and brush clearance enforcement, vegetation management, health hazardous materials and fire investigations, and specialized inspections.

### 3. Business Services

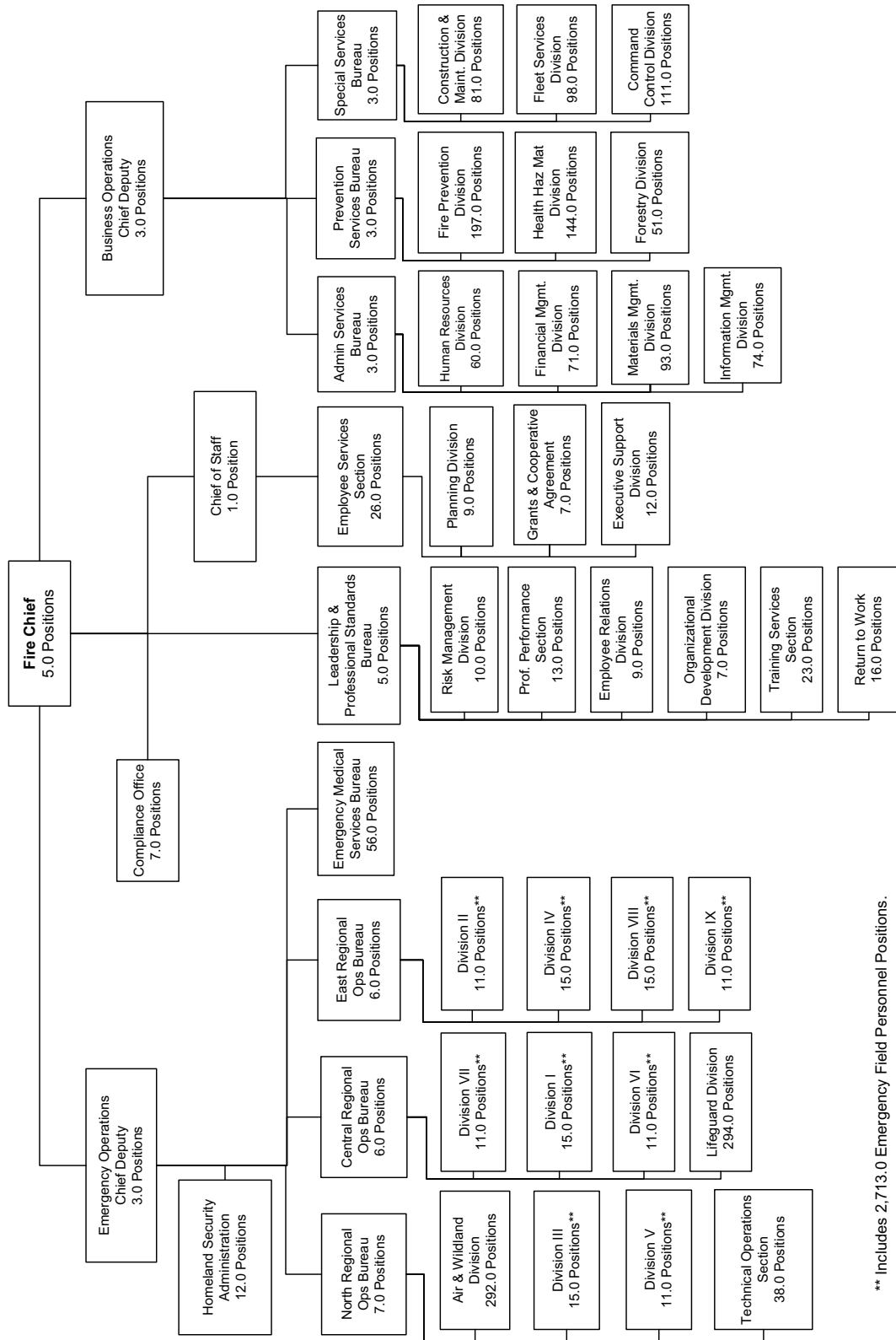
	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
<b>Total Program Costs</b>	212,216,000	890,701,000	762.0
<i>Less Administration</i>	--	--	--
<b>Net Program Costs</b>	212,216,000	890,701,000	762.0

**Authority:** Non-mandated, discretionary program.

This program provides executive oversight and administrative support to the operations of the Department. It includes public information and education, internal communications, organizational development, risk management, strategic planning, finance, human resources, information technology, procurement, fleet services, 9-1-1 dispatch and field communications, and construction and maintenance of departmental facilities.

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
<b>Net Program Costs</b>	1,156,799,000	1,156,799,000	4,684.0

**FIRE DEPARTMENT**  
**DARYL L. OSBY, FIRE CHIEF**  
**FY 2018-19 Recommended Budget Positions = 4,684.0**



\*\* Includes 2,713.0 Emergency Field Personnel Positions.

## Ford Theatres

Olga Garay-English, Interim Executive Director

### Ford Theatres Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 0.00	\$ 48,000	\$ 48,000	\$ 48,000	\$ 48,000	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 0.00	\$ 1,683,000	\$ 1,683,000	\$ 3,066,000	\$ 1,799,000	\$ 116,000
<b>GROSS TOTAL</b>	\$ 0.00	\$ 1,683,000	\$ 1,683,000	\$ 3,066,000	\$ 1,799,000	\$ 116,000
<b>NET TOTAL</b>	\$ 0.00	\$ 1,683,000	\$ 1,683,000	\$ 3,066,000	\$ 1,799,000	\$ 116,000
<b>NET COUNTY COST</b>	\$ 0.00	\$ 1,635,000	\$ 1,635,000	\$ 3,018,000	\$ 1,751,000	\$ 116,000

**FUND**  
GENERAL FUND

**FUNCTION**  
RECREATION & CULTURAL  
SERVICES

**ACTIVITY**  
CULTURAL SERVICES

### Mission Statement

The Ford Theatres (Theatres) bring people together for transformative artistic experiences that inspire, empower, and ignite cultural exchange.

Through its Summer Partnership Program, the Theatres provide resources to County resident artists and art organizations and assists them in successfully presenting performances in its historic 1,180-seat amphitheatre.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects an NCC increase of \$0.1 million primarily attributable to an increase in one-time funding for consultant services and Board-approved increases in salaries and health insurance subsidies, partially offset by the deletion of prior-year funding that was provided on a one-time basis.

### Critical/Strategic Planning Initiatives

The Theatres are in the process of planning a full summer concert season at the John Anson Ford Amphitheatre. The budget reflects the resources needed to raise the visibility of the Theatres, presenting the most compelling contemporary and culturally specific performing arts from around the world that are reflective of the diverse, multi-cultural County community.



### Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>1,683,000</b>	<b>0</b>	<b>48,000</b>	<b>1,635,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for strategic partnership consultant services.	(90,000)	--	--	(90,000)	--
<b>2. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,000	--	--	1,000	--
<b>3. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	1,000	--	--	1,000	--
<b>4. Consultant Services:</b> Reflects one-time funding for the Interim Executive Director.	204,000	--	--	204,000	--
<b>Total Changes</b>	<b>116,000</b>	<b>0</b>	<b>0</b>	<b>116,000</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>1,799,000</b>	<b>0</b>	<b>48,000</b>	<b>1,751,000</b>	<b>0.0</b>

### Unmet Needs

The Department's unmet needs include additional funding for administrative support to enhance operational efficiency and service delivery, as well as for security services cost increases.

**FORD THEATRES BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b><u>REVENUE DETAIL</u></b>						
TRANSFERS IN	\$ 0.00	\$ 48,000	\$ 48,000	\$ 48,000	\$ 48,000	\$ 0
<b>TOTAL REVENUE</b>	<b>\$ 0.00</b>	<b>\$ 48,000</b>	<b>\$ 48,000</b>	<b>\$ 48,000</b>	<b>\$ 48,000</b>	<b>\$ 0</b>
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	\$ 0.00	\$ 1,087,000	\$ 1,087,000	\$ 1,335,000	\$ 1,089,000	\$ 2,000
PROFESSIONAL SERVICES	0.00	596,000	596,000	1,610,000	710,000	114,000
TECHNICAL SERVICES	0.00	0	0	121,000	0	0
<b>TOTAL S &amp; S</b>	<b>0.00</b>	<b>1,683,000</b>	<b>1,683,000</b>	<b>3,066,000</b>	<b>1,799,000</b>	<b>116,000</b>
<b>GROSS TOTAL</b>	<b>\$ 0.00</b>	<b>\$ 1,683,000</b>	<b>\$ 1,683,000</b>	<b>\$ 3,066,000</b>	<b>\$ 1,799,000</b>	<b>\$ 116,000</b>
<b>NET TOTAL</b>	<b>\$ 0.00</b>	<b>\$ 1,683,000</b>	<b>\$ 1,683,000</b>	<b>\$ 3,066,000</b>	<b>\$ 1,799,000</b>	<b>\$ 116,000</b>
<b>NET COUNTY COST</b>	<b>\$ 0.00</b>	<b>\$ 1,635,000</b>	<b>\$ 1,635,000</b>	<b>\$ 3,018,000</b>	<b>\$ 1,751,000</b>	<b>\$ 116,000</b>

## Departmental Program Summary

### 1. Ford Theatres

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,799,000	--	48,000	1,751,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,799,000	--	48,000	1,751,000	--

**Authority:** Non-mandated, discretionary program.

This program operates the John Anson Ford Theatres and supports the Signature Series, which brings world-class performing artists to the historic 1,180-seat amphitheater. It also supports the Partnership Program, which provides resources to County resident artists and arts organizations and assists them in successfully presenting performances at the Theatres. This appropriation does not reflect earned income, which is deposited in the Ford Theatres Special Development Fund, or contributed income, which is in the budget of the Ford Theatre Foundation, the nonprofit fundraising arm of the Theatres.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	1,799,000	0	48,000	1,751,000	0.0

## Grand Jury

Darrell Mahood, Director

### Grand Jury Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 7,343.58	\$ 11,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 620,618.18	\$ 623,000	\$ 641,000	\$ 651,000	\$ 651,000	\$ 10,000
SERVICES & SUPPLIES	799,009.55	1,026,000	1,208,000	1,208,000	1,208,000	0
<b>GROSS TOTAL</b>	<b>\$ 1,419,627.73</b>	<b>\$ 1,649,000</b>	<b>\$ 1,849,000</b>	<b>\$ 1,859,000</b>	<b>\$ 1,859,000</b>	<b>\$ 10,000</b>
<b>NET TOTAL</b>	<b>\$ 1,419,627.73</b>	<b>\$ 1,649,000</b>	<b>\$ 1,849,000</b>	<b>\$ 1,859,000</b>	<b>\$ 1,859,000</b>	<b>\$ 10,000</b>
<b>NET COUNTY COST</b>	<b>\$ 1,412,284.15</b>	<b>\$ 1,638,000</b>	<b>\$ 1,829,000</b>	<b>\$ 1,839,000</b>	<b>\$ 1,839,000</b>	<b>\$ 10,000</b>
BUDGETED POSITIONS	5.0	5.0	5.0	5.0	5.0	0.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		JUDICIAL	

### Mission Statement

The Los Angeles County Civil Grand Jury investigates and reports on the operations, accounts, and records of County departments, cities, and any special legislative district or other district in the County created pursuant to State law, for which the officers of the County are serving in their capacity as officers of the districts pursuant to Article 1, Section 23, among other sections, of the California Constitution.

The Criminal Grand Jury makes inquiries into public offenses committed or triable within the County and presents them to the Court by indictment. The Criminal Grand Jury also conducts investigations brought to them by the District Attorney's Office.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects an increase in NCC of \$10,000 primarily due to increases in costs for salaries and employee benefits.

### Critical/Strategic Planning Initiatives

The Grand Jury continues to:

- Increase recruitment of Civil Grand Jurors to better represent the varied population of the County;
- Safeguard valuable Grand Jury original records and develop long-term storage solutions; and
- Plan for a third Grand Jury to be used for Criminal Grand Jury matters when needed.

## Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>1,849,000</b>	<b>0</b>	<b>20,000</b>	<b>1,829,000</b>	<b>5.0</b>
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Court-approved increases in salaries and wages and Board-approved increases in health insurance subsidies.	4,000	--	--	4,000	--
<b>2. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	3,000	--	--	3,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	3,000	--	--	3,000	--
<b>Total Changes</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>1,859,000</b>	<b>0</b>	<b>20,000</b>	<b>1,839,000</b>	<b>5.0</b>

## Unmet Needs

In order to meet the expectations of the law and Board, recruitment of all segments of the County's population is required. The Los Angeles County Grand Jury still faces increased workloads due to recruiting and selection needs. 1.0 Administrative Assistant II position (estimated cost of \$75,000) would provide support for increased recruitment and selection efforts.

The second Criminal Grand Jury (SB 796, which added Section 904.8 to the Penal Code), if and when impaneled, will require additional funding of approximately \$0.9 million for staff, grand juror expenses, space, and infrastructure.

**GRAND JURY BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
MISCELLANEOUS	\$ 7,343.58	\$ 11,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 0
<b>TOTAL REVENUE</b>	<b>\$ 7,343.58</b>	<b>\$ 11,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 0</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 400,648.16	\$ 404,000	\$ 393,000	\$ 396,000	\$ 396,000	\$ 3,000
CAFETERIA BENEFIT PLANS	79,431.61	80,000	90,000	91,000	91,000	1,000
COUNTY EMPLOYEE RETIREMENT	68,640.55	70,000	79,000	82,000	82,000	3,000
DENTAL INSURANCE	733.44	1,000	3,000	3,000	3,000	0
DEPENDENT CARE SPENDING ACCOUNTS	499.00	0	0	0	0	0
DISABILITY BENEFITS	2,680.56	3,000	1,000	1,000	1,000	0
FICA (OASDI)	3,219.63	3,000	6,000	6,000	6,000	0
HEALTH INSURANCE	9,915.01	10,000	13,000	13,000	13,000	0
LIFE INSURANCE	2,767.92	0	0	0	0	0
RETIREE HEALTH INSURANCE	38,865.00	38,000	38,000	41,000	41,000	3,000
SAVINGS PLAN	3,875.25	4,000	7,000	7,000	7,000	0
THRIFT PLAN (HORIZONS)	9,342.05	10,000	10,000	10,000	10,000	0
WORKERS' COMPENSATION	0.00	0	1,000	1,000	1,000	0
<b>TOTAL S &amp; E B</b>	<b>620,618.18</b>	<b>623,000</b>	<b>641,000</b>	<b>651,000</b>	<b>651,000</b>	<b>10,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
COMMUNICATIONS	5,934.00	5,000	5,000	5,000	5,000	0
JURY & WITNESS EXPENSE	520,430.71	540,000	647,000	647,000	647,000	0
MAINTENANCE - BUILDINGS & IMPRV	24,085.00	26,000	26,000	26,000	26,000	0
MISCELLANEOUS EXPENSE	732.24	0	1,000	1,000	1,000	0
OFFICE EXPENSE	36,647.09	43,000	43,000	43,000	43,000	0
PROFESSIONAL SERVICES	107,761.60	315,000	315,000	315,000	315,000	0
PUBLICATIONS & LEGAL NOTICE	31,000.00	31,000	31,000	31,000	31,000	0
RENTS & LEASES - BLDG & IMPRV	0.00	0	12,000	12,000	12,000	0
RENTS & LEASES - EQUIPMENT	0.00	0	8,000	8,000	8,000	0
TECHNICAL SERVICES	3,696.00	5,000	5,000	5,000	5,000	0
TELECOMMUNICATIONS	4,231.70	5,000	9,000	9,000	9,000	0
TRAINING	4,400.00	5,000	8,000	8,000	8,000	0
TRANSPORTATION AND TRAVEL	104.03	1,000	14,000	14,000	14,000	0
UTILITIES	59,987.18	50,000	84,000	84,000	84,000	0
<b>TOTAL S &amp; S</b>	<b>799,009.55</b>	<b>1,026,000</b>	<b>1,208,000</b>	<b>1,208,000</b>	<b>1,208,000</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 1,419,627.73</b>	<b>\$ 1,649,000</b>	<b>\$ 1,849,000</b>	<b>\$ 1,859,000</b>	<b>\$ 1,859,000</b>	<b>\$ 10,000</b>
<b>NET TOTAL</b>	<b>\$ 1,419,627.73</b>	<b>\$ 1,649,000</b>	<b>\$ 1,849,000</b>	<b>\$ 1,859,000</b>	<b>\$ 1,859,000</b>	<b>\$ 10,000</b>
<b>NET COUNTY COST</b>	<b>\$ 1,412,284.15</b>	<b>\$ 1,638,000</b>	<b>\$ 1,829,000</b>	<b>\$ 1,839,000</b>	<b>\$ 1,839,000</b>	<b>\$ 10,000</b>
BUDGETED POSITIONS	5.0	5.0	5.0	5.0	5.0	0.0

## Departmental Program Summary

### 1. Civil Grand Jury

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	772,000	--	--	772,000	1.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	772,000	--	--	772,000	1.0

**Authority:** Mandated program – Article 1, Section 23, Constitution of California.

The Civil Grand Jury investigates and reports on the operations, accounts, and records of County departments, cities within the County, and any special district or other district in the County created pursuant to State law, for which the officers of the County are serving in their capacity as officers of the districts.

### 2. Criminal Grand Jury

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	569,000	--	--	569,000	2.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	569,000	--	--	569,000	2.0

**Authority:** Mandated program – Article 1, Section 23, Constitution of California.

The Criminal Grand Jury makes inquiries into public offenses committed or triable within the County that are brought before them and presents them to the Court by indictment.

### 3. Administration (Civil and Criminal)

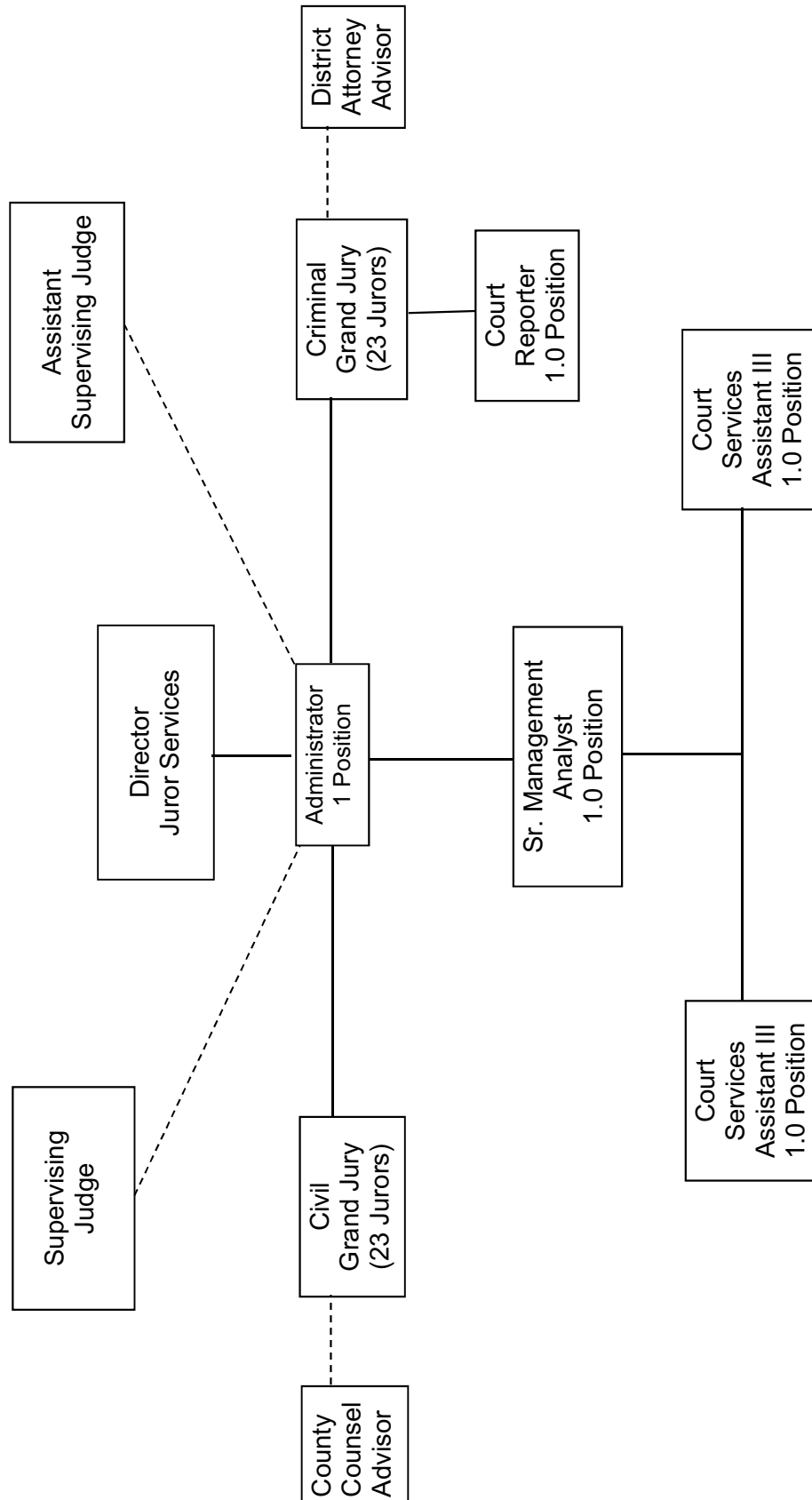
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	518,000	--	20,000	498,000	2.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	518,000	--	20,000	498,000	2.0

**Authority:** Mandated program – California Penal Code (CPC), Title 4, Grand Jury Proceedings; California Rules of Court 10.625; and CPC Section 904 et seq.

Grand Jury Administration provides administrative support and oversight to the Civil and Criminal Grand Jury, including budget and fiscal, personnel, payroll, contracts, procurement, and information technology.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	1,859,000	0	20,000	1,839,000	5.0

**GRAND JURY**  
**Darrell Mahood, Director**  
Juror Services Division  
FY 2018-19 Recommended Budget Positions = 5.0





## Grand Park

### Grand Park Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 1,813,723.85	\$ 1,479,000	\$ 1,479,000	\$ 1,519,000	\$ 1,519,000	\$ 40,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 5,331,892.19	\$ 5,825,000	\$ 5,825,000	\$ 5,955,000	\$ 5,955,000	\$ 130,000
<b>GROSS TOTAL</b>	\$ 5,331,892.19	\$ 5,825,000	\$ 5,825,000	\$ 5,955,000	\$ 5,955,000	\$ 130,000
<b>NET TOTAL</b>	\$ 5,331,892.19	\$ 5,825,000	\$ 5,825,000	\$ 5,955,000	\$ 5,955,000	\$ 130,000
<b>NET COUNTY COST</b>	\$ 3,518,168.34	\$ 4,346,000	\$ 4,346,000	\$ 4,436,000	\$ 4,436,000	\$ 90,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

### Mission Statement

The mission of Grand Park is to provide a central gathering place to celebrate, protect, and expand green and open spaces for public use.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects an NCC increase of \$90,000 due to one-time funding for custodial and security services.

### Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in the County, Grand Park exists to serve the people of Los Angeles by providing an open space for casual sitting, leisurely strolling, and civic gatherings. Grand Park serves the community by providing access to community group, neighbors, schoolchildren, and sponsored performing events.

### Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>5,825,000</b>	<b>0</b>	<b>1,479,000</b>	<b>4,346,000</b>	<b>0.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Custodial Services:</b> Reflects an increase in one-time funding for custodial services contract costs.	10,000	--	--	10,000	--
<b>2. Security Services:</b> Reflects an increase in one-time funding for security services during the 4th of July and New Year's Eve events in Grand Park.	90,000	--	10,000	80,000	--
<b><i>Other Changes</i></b>					
<b>1. Services and Supplies:</b> Reflects an increase in services and supplies for park operations, fully offset by an increase in event and rental fee revenues based on anticipated trends.	30,000	--	30,000	--	--
<b>Total Changes</b>	<b>130,000</b>	<b>0</b>	<b>40,000</b>	<b>90,000</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>5,955,000</b>	<b>0</b>	<b>1,519,000</b>	<b>4,436,000</b>	<b>0.0</b>

**GRAND PARK BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 0.00	\$ 252,000	\$ 252,000	\$ 272,000	\$ 272,000	\$ 20,000
RENTS & CONCESSIONS	1,813,723.85	1,227,000	1,227,000	1,247,000	1,247,000	20,000
<b>TOTAL REVENUE</b>	<b>\$ 1,813,723.85</b>	<b>\$ 1,479,000</b>	<b>\$ 1,479,000</b>	<b>\$ 1,519,000</b>	<b>\$ 1,519,000</b>	<b>\$ 40,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SERVICES &amp; SUPPLIES</b>						
INSURANCE	\$ 103,000.00	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 0
MAINTENANCE - BUILDINGS & IMPRV	1,150,185.00	1,086,000	1,086,000	1,085,000	1,085,000	(1,000)
MISCELLANEOUS EXPENSE	2,918,000.00	3,549,000	3,549,000	3,655,000	3,655,000	106,000
SPECIAL DEPARTMENTAL EXPENSE	27,334.00	0	0	0	0	0
TECHNICAL SERVICES	802,000.00	826,000	826,000	851,000	851,000	25,000
UTILITIES	331,373.19	289,000	289,000	289,000	289,000	0
<b>TOTAL S &amp; S</b>	<b>5,331,892.19</b>	<b>5,825,000</b>	<b>5,825,000</b>	<b>5,955,000</b>	<b>5,955,000</b>	<b>130,000</b>
<b>GROSS TOTAL</b>	<b>\$ 5,331,892.19</b>	<b>\$ 5,825,000</b>	<b>\$ 5,825,000</b>	<b>\$ 5,955,000</b>	<b>\$ 5,955,000</b>	<b>\$ 130,000</b>
<b>NET TOTAL</b>	<b>\$ 5,331,892.19</b>	<b>\$ 5,825,000</b>	<b>\$ 5,825,000</b>	<b>\$ 5,955,000</b>	<b>\$ 5,955,000</b>	<b>\$ 130,000</b>
<b>NET COUNTY COST</b>	<b>\$ 3,518,168.34</b>	<b>\$ 4,346,000</b>	<b>\$ 4,346,000</b>	<b>\$ 4,436,000</b>	<b>\$ 4,436,000</b>	<b>\$ 90,000</b>

**Health Agency**

Fred Leaf, Interim Director

**Health Agency Summary**

CLASSIFICATION	HEALTH AGENCY	HEALTH SERVICES	MENTAL HEALTH	PUBLIC HEALTH	TOTAL
<b>FINANCING SOURCES</b>					
CANCEL OBLIGATED FUND BAL	\$ 0	\$ 57,604,000	\$ 0	\$ 0	\$ 57,604,000
OTHER REVENUE	0	5,140,051,000	2,322,556,000	993,012,000	8,455,619,000
NET COUNTY COST	0	990,615,000	58,595,000	210,810,000	1,260,020,000
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 0</b>	<b>\$ 6,188,270,000</b>	<b>\$ 2,381,151,000</b>	<b>\$ 1,203,822,000</b>	<b>\$ 9,773,243,000</b>
<b>FINANCING USES</b>					
SALARIES & EMPLOYEE BENEFITS	\$ 627,000	\$ 3,018,850,000	\$ 644,423,000	\$ 603,019,000	\$ 4,266,919,000
SERVICES & SUPPLIES	100,000	2,291,334,000	1,815,362,000	680,326,000	4,787,122,000
S & S EXPENDITURE DISTRIBUTION	0	(223,070,000)	0	0	(223,070,000)
TOTAL S & S	100,000	2,068,264,000	1,815,362,000	680,326,000	4,564,052,000
OTHER CHARGES	0	664,318,000	99,293,000	9,186,000	772,797,000
OC EXPENDITURE DISTRIBUTION	0	(11,807,000)	0	0	(11,807,000)
TOTAL OTH CHARGES	0	652,511,000	99,293,000	9,186,000	760,990,000
CAPITAL ASSETS - B & I	0	21,039,000	0	0	21,039,000
CAPITAL ASSETS - EQUIPMENT	0	24,465,000	2,752,000	4,471,000	31,688,000
TOTAL CAPITAL ASSETS	0	45,504,000	2,752,000	4,471,000	52,727,000
OTHER FINANCING USES	0	547,540,000	0	0	547,540,000
<b>GROSS TOTAL</b>	<b>\$ 727,000</b>	<b>\$ 6,332,669,000</b>	<b>\$ 2,561,830,000</b>	<b>\$ 1,297,002,000</b>	<b>\$ 10,192,228,000</b>
INTRAFUND TRANSFERS	(727,000)	(144,399,000)	(180,679,000)	(93,180,000)	(418,985,000)
<b>NET TOTAL</b>	<b>\$ 0</b>	<b>\$ 6,188,270,000</b>	<b>\$ 2,381,151,000</b>	<b>\$ 1,203,822,000</b>	<b>\$ 9,773,243,000</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 0</b>	<b>\$ 6,188,270,000</b>	<b>\$ 2,381,151,000</b>	<b>\$ 1,203,822,000</b>	<b>\$ 9,773,243,000</b>
BUDGETED POSITIONS	1.0	25,417.0	5,355.0	4,844.0	35,617.0

**Mission Statement**

The mission of the County Health Agency (Agency) is to improve the health and wellness of County residents through effective, integrated, comprehensive, culturally appropriate services, programs, and policies that promote healthy people living in healthy communities.

This will be achieved through the aligned efforts of the Departments of Health Services (DHS), Mental Health (DMH), and Public Health (DPH), and in partnership with clients and their families and communities, County residents, organized labor, faith-based organizations, community providers and agencies, health plans, academia, and other stakeholders.

**2018-19 Budget Message**

On January 13, 2015, the Board unanimously approved in concept the integration of DHS, DMH, and DPH to create the Agency. On September 29, 2015, the Board formally approved an ordinance to create the Agency, as well as approved strategic priorities and an operational framework for the Agency.

The operational framework indicates that the budgets for the three departments in the Agency remain separate. Therefore, the 2018-19 Recommended Budget reflects the summation of the Agency resources and three departments' budgets, after which each department follows.

The Interim Agency Director is currently evaluating the staffing and infrastructure resources that will be needed to carry out Agency roles and responsibilities, which will be included in an upcoming budget phase.

## Critical/Strategic Planning Initiatives

The Agency's strategic priorities and operational framework were developed by a temporary steering committee comprised of the Directors of DHS, DMH, DPH, and the Public Health Officer. Public convenings were held and formal written comments were accepted to obtain input from community stakeholders. The strategic priorities and operational framework reflect the steering committee's efforts to develop and fulfill the Agency's mission to improve the health and wellness of County residents through the provision of coordinated care and services.

The Board-approved strategic priorities for the Agency, which include defined goals and outcomes, are as follows:

- Streamline access and enhance customer experience for those who need services from more than one Department, including promoting information sharing, registration, care management, and referral processes, training staff on cross-discipline practices, and increasing co-location of services;
- Develop a consistent method for identifying and engaging homeless clients, and those at risk for homelessness, across the three Departments, linking them with integrated health services, housing, and providing ongoing community and other supportive services required for recovery;
- Reduce overcrowding of County psychiatric emergency services and private hospital Emergency Departments by children and adults in psychiatric crisis;
- Ensure access to culturally competent and linguistically appropriate services and programs as a means of improving service quality, enhancing customer experience, and helping to reduce health disparities;
- Divert corrections-involved persons with mental illness and addiction who may otherwise have spent time in County jail or State prison by placing them into structured, comprehensive, health programming and permanent housing, tailored to the individual's unique situation and needs;
- Maximize opportunities available under the recently approved Drug Medi-Cal waiver to integrate substance use disorder treatment services, for both adults and youth, into the County's mental and physical health care delivery system;
- Improve the County's ability to link vulnerable children, including those currently in foster care, and Transitional Age Youth (TAY) to comprehensive health services; and
- Align and integrate population health with personal health strategies by creating healthy community environments and strengthening linkages between community resources and clinical services.

**Health Services**

Christina R. Ghaly, M.D., Acting Director

**Health Services Budget Summary**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
CANCEL OBLIGATED FUND BAL	\$ 123,837,308.00	\$ 232,764,000	\$ 232,764,000	\$ 87,174,000	\$ 57,604,000	\$ (175,160,000)
OTHER REVENUE	5,326,339,792.53	5,038,911,000	4,970,915,000	5,211,847,000	5,140,051,000	169,136,000
NET COUNTY COST	528,078,180.44	917,526,000	996,229,000	1,009,291,000	990,615,000	(5,614,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$5,978,255,280.97</b>	<b>\$ 6,189,201,000</b>	<b>\$ 6,199,908,000</b>	<b>\$ 6,308,312,000</b>	<b>\$ 6,188,270,000</b>	<b>\$ (11,638,000)</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$2,514,859,164.06	\$ 2,841,634,000	\$ 2,929,193,000	\$ 3,019,534,000	\$ 3,018,850,000	\$ 89,657,000
SERVICES & SUPPLIES	1,881,199,126.08	2,182,851,000	2,196,190,000	2,309,597,000	2,291,334,000	95,144,000
S & S EXPENDITURE DISTRIBUTION	(171,112,951.00)	(208,265,000)	(201,122,000)	(223,070,000)	(223,070,000)	(21,948,000)
TOTAL S & S	1,710,086,175.08	1,974,586,000	1,995,068,000	2,086,527,000	2,068,264,000	73,196,000
OTHER CHARGES	763,608,718.26	662,711,000	656,466,000	703,296,000	664,318,000	7,852,000
OC EXPENDITURE DISTRIBUTION	(869,000.00)	(2,532,000)	0	(11,807,000)	(11,807,000)	(11,807,000)
TOTAL OTH CHARGES	762,739,718.26	660,179,000	656,466,000	691,489,000	652,511,000	(3,955,000)
CAPITAL ASSETS - B & I	10,488,397.79	55,231,000	51,545,000	21,039,000	21,039,000	(30,506,000)
CAPITAL ASSETS - EQUIPMENT	41,239,808.99	50,871,000	31,011,000	24,465,000	24,465,000	(6,546,000)
TOTAL CAPITAL ASSETS	51,728,206.78	106,102,000	82,556,000	45,504,000	45,504,000	(37,052,000)
OTHER FINANCING USES	589,218,020.10	634,171,000	634,171,000	582,784,000	547,540,000	(86,631,000)
<b>GROSS TOTAL</b>	<b>\$5,628,631,284.28</b>	<b>\$ 6,216,672,000</b>	<b>\$ 6,297,454,000</b>	<b>\$ 6,425,838,000</b>	<b>\$ 6,332,669,000</b>	<b>\$ 35,215,000</b>
INTRAFUND TRANSFERS	(79,851,326.26)	(95,635,000)	(97,546,000)	(117,526,000)	(144,399,000)	(46,853,000)
<b>NET TOTAL</b>	<b>\$5,548,779,958.02</b>	<b>\$ 6,121,037,000</b>	<b>\$ 6,199,908,000</b>	<b>\$ 6,308,312,000</b>	<b>\$ 6,188,270,000</b>	<b>\$ (11,638,000)</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 358,417,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
OTHER	71,057,572.00	0	0	0	0	0
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 429,474,572.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>TOTAL FINANCING USES</b>	<b>\$5,978,254,530.02</b>	<b>\$ 6,121,037,000</b>	<b>\$ 6,199,908,000</b>	<b>\$ 6,308,312,000</b>	<b>\$ 6,188,270,000</b>	<b>\$ (11,638,000)</b>
BUDGETED POSITIONS	22,817.0	25,181.0	25,181.0	25,425.0	25,417.0	236.0

**Mission Statement**

The mission of the Department of Health Services (DHS) is to ensure access to high-quality, patient-centered, cost-effective healthcare for County residents through direct services at DHS facilities and through collaboration with community and university partners.

On behalf of the community, the Department provides vital inpatient acute care services in four hospitals, and outpatient services at two outpatient centers (OC), six comprehensive health centers (CHC), 11 health centers, and over 100 Community Partners' clinics. The Department works in close collaboration with other County departments, such as Mental Health, Public Health, Probation, Children and Family

Services, and the Sheriff, to provide targeted, coordinated services to fragile residents with specific needs in the communities. The Department also manages emergency medical services for the entire County, and trains over 1,000 physician residents annually.

The Department ensures that the medically indigent have appropriate access to healthcare in their communities. DHS serves as a provider, contractor, and coordinator of healthcare services that are effective, efficient, and comprehensive, and that lower the cultural, linguistic, financial, and disability-related barriers to access.

## 2018-19 Budget Message

The 2018-19 Recommended Budget is fully funded with available resources, and reflects the minimum maintenance of effort (MOE) required by law (\$342.9 million and vehicle license fees (VLF) realignment revenue of \$279.3 million), plus an additional \$391.5 million in County funding. The additional County funding components include \$334.5 million from the General Fund and \$57.0 million in Tobacco Settlement funds. The Recommended Budget also reflects \$23.1 million in County resources allocated to the Department of Public Social Services (DPSS) for the In-Home Supportive Services (IHSS) Provider Health Care Plan.

The Recommended Budget reflects a net decrease in NCC of \$5.6 million, consisting primarily of the removal of prior-year funding that was provided on a one-time basis for various programs and the transfer of Homeless Prevention Initiative funding to other County departments, offset by Board-approved increases to salaries and employee benefits and a one-percent increase in the MOE related to AB 85, which governs the Affordable Care Act (ACA) implementation in California.

The Recommended Budget includes a net increase of 236.0 positions, and related operational costs, including 152.0 nursing-related Care Companions to monitor patients at risk of injury, including falls, etc., 27.0 positions to convert contracted hospital personnel to County staff, 20.0 positions to

expand patient-centered medical homes, 12.0 positions to support the Office of Diversion and Re-Entry, 7.0 positions to implement a geriatrics program at Olive View-UCLA Medical Center, and 18.0 various clinical and administrative positions.

The Recommended Budget reflects \$211.3 million in Measure B Special Tax revenue, of which \$208.5 million is allocated for County hospital emergency and trauma care costs and \$2.8 million is allocated for services related to trauma centers and emergency medical services in Health Services Administration-Emergency Medical Services.

The Recommended Budget also reflects the use of \$57.6 million in obligated fund balance to be transferred to the four hospital enterprise funds to offset ongoing healthcare costs.

## Critical/Strategic Planning Initiatives

The Department is closely monitoring potential changes that may be enacted by the current federal administration that could impact DHS' revenues. The Department is making good progress on key initiatives and operational changes that will help the health system succeed in maximizing available revenue streams. With the support of the Board, DHS and its many partners will continue to work together to transform its system into an integrated care delivery model that will enable it to provide the right care, at the right time, in the right location, by the right kind of provider.

## Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfers (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>6,297,454,000</b>	<b>97,546,000</b>	<b>5,203,679,000</b>	<b>996,229,000</b>	<b>25,181.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Care Companions:</b> Reflects the addition of 152.0 positions, offset with reductions in overtime costs and contracted registry personnel, to hire County staff to monitor patients at risk of injuring themselves.	--	--	--	--	152.0
<b>2. Office of Diversion and Re-Entry Programs:</b> Reflects an increase of 12.0 positions and funding to implement anti-recidivism programs and establish the Youth Diversion and Development unit, as well as the expansion of permanent supportive housing from 1,000 to 1,500 slots.	46,489,000	46,707,000	(218,000)	--	12.0
<b>3. Patient-Centered Medical Homes (PCMH):</b> Reflects an increase of 20.0 positions, offset with Medi-Cal Managed Care revenue, to fund two new primary care PCMHs that will be co-located with Department of Mental Health clinics in Lincoln Heights and Canoga Park.	1,900,000	--	1,900,000	--	20.0

	Gross Appropriation (\$)	Intrafund Transfers (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>4. Olive View-UCLA Medical Center Geriatrics Program:</b> Reflects an increase of 7.0 positions to establish a geriatrics program to address the growing elderly population.	1,081,000	--	899,000	182,000	7.0
<b>Other Changes</b>					
<b>1. Contract Staff Conversion:</b> Reflects an increase of 27.0 positions, partially offset with a reduction in contract costs, to reduce dependency on registry staff in phlebotomy, medical coding, ophthalmology, anesthesiology, and diagnostic imaging.	68,000	--	--	68,000	27.0
<b>2. Position Changes:</b> Reflects an increase of 26.0 positions, partially offset with the deletion of 8.0 vacant positions and additional IFT/revenue, for various clinical and administrative areas, such as physician services, training, finance, clerical, call center, dentistry, pharmacy, and information technology.	4,784,000	1,110,000	1,852,000	1,822,000	18.0
<b>3. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies, partially offset by NCC for the portion related to Integrated Correctional Health Services and Juvenile Court Services.	47,295,000	--	40,951,000	6,344,000	--
<b>4. Unavoidable Costs:</b> Reflects changes in workers' compensation, long-term disability, and unemployment insurance costs based on historical experience and anticipated medical cost trends, partially offset by NCC for the portion related to Juvenile Court Health Services.	(5,096,000)	--	(5,100,000)	4,000	--
<b>5. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions, partially offset by NCC for the portion related to Juvenile Court Health Services.	11,620,000	--	11,338,000	282,000	--
<b>6. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits, partially offset by NCC for the portion related to Integrated Correctional Health Services and Juvenile Court Health Services.	26,153,000	--	25,081,000	1,072,000	--
<b>7. Ministerial Changes:</b> Reflects increased overhead charges, pharmaceutical costs, charges from other County departments, and Board-approved contracts. Also includes decreases to capital projects, utilities, and various other cost changes.	29,768,000	(964,000)	46,728,000	(15,996,000)	--
<b>8. Homeless Prevention Initiative Funding:</b> Reflects a ministerial adjustment to transfer funding for the Single Adult Model program to the Departments of Mental Health and Public Social Services where the program services are currently provided.	(1,400,000)	--	--	(1,400,000)	--
<b>9. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various equipment purchases and homeless initiatives.	(39,112,000)	--	(8,114,000)	(30,998,000)	--

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfers (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>10. Revenue Changes and Operating Subsidies:</b> Reflects revenue adjustments, primarily for the Medi-Cal Coverage Expansion, Managed Care Rate Supplement, and Medi-Cal Managed Care. Also includes appropriation and revenue adjustments for operating subsidies and the use of \$57.6 million of obligated fund balance. Finally, includes a one-percent increase in NCC as required by AB 85.	(88,335,000)	--	(121,341,000)	33,006,000	--
<b>Total Changes</b>	<b>35,215,000</b>	<b>46,853,000</b>	<b>(6,024,000)</b>	<b>(5,614,000)</b>	<b>236.0</b>
<b>2018-19 Recommended Budget</b>	<b>6,332,669,000</b>	<b>144,399,000</b>	<b>5,197,655,000</b>	<b>990,615,000</b>	<b>25,417.0</b>

### Unmet Needs

The Department's chronic funding challenges have resulted in directing funding to cover the increased demand of patient care and created unmet needs in areas such as training, medical equipment purchases, and facility maintenance.



**HEALTH SERVICES SUMMARY BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
CANCEL OBLIGATED FUND BAL	123,837,308.00	232,764,000	232,764,000	87,174,000	57,604,000	(175,160,000)
CHARGES FOR SERVICES - OTHER	359,399,597.26	675,251,000	475,682,000	542,609,000	537,414,000	61,732,000
COURT FEES & COSTS	4,610.00	0	0	0	0	0
EDUCATIONAL SERVICES	1,531,081.57	1,602,000	1,484,000	1,484,000	1,484,000	0
FEDERAL - OTHER	580,217,853.38	536,832,000	675,056,000	632,441,000	632,441,000	(42,615,000)
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	10,151,000.00	9,772,000	10,177,000	4,811,000	4,811,000	(5,366,000)
FEDERAL AID - MENTAL HEALTH	870.45	0	0	0	0	0
FORFEITURES & PENALTIES	3,899,538.09	3,723,000	3,853,000	3,853,000	3,853,000	0
INSTITUTIONAL CARE & SERVICES	3,302,066,554.56	2,874,834,000	2,643,963,000	2,893,419,000	2,894,579,000	250,616,000
INTEREST	340,969.36	135,000	185,000	135,000	135,000	(50,000)
LIBRARY SERVICES	549.37	10,000	10,000	9,000	9,000	(1,000)
MISCELLANEOUS	30,655,535.08	22,328,000	22,123,000	21,756,000	21,756,000	(367,000)
MISCELLANEOUS/CAPITAL PROJECTS	153,279.91	0	0	0	0	0
OTHER GOVERNMENTAL AGENCIES	236,600.00	0	0	0	0	0
OTHER LICENSES & PERMITS	754,124.68	730,000	669,000	669,000	669,000	0
OTHER SALES	903,667.45	726,000	726,000	725,000	725,000	(1,000)
PERSONNEL SERVICES	749.36	0	0	0	0	0
RENTS & CONCESSIONS	16,605.16	0	0	0	0	0
SALE OF CAPITAL ASSETS	26,624.40	0	0	0	0	0
STATE - 1991 REALIGNMENT REVENUE	182,198,696.43	100,514,000	100,514,000	100,514,000	100,514,000	0
STATE - 2011 REALIGNMENT REVENUE	23,105,206.00	54,695,000	54,695,000	54,817,000	54,817,000	122,000
STATE - CALIFORNIA CHILDREN SERVICES	0.00	0	580,000	580,000	580,000	0
STATE - HEALTH ADMINISTRATION	27,027,613.79	23,374,000	24,912,000	24,912,000	24,912,000	0
STATE - OTHER	2,539,152.95	23,922,000	22,194,000	21,976,000	21,976,000	(218,000)
TRANSFERS IN	801,262,593.19	710,463,000	934,092,000	907,137,000	839,376,000	(94,716,000)
NET COUNTY COST	528,078,180.44	917,526,000	996,229,000	1,009,291,000	990,615,000	(5,614,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$5,978,255,280.97</b>	<b>\$ 6,189,201,000</b>	<b>\$ 6,199,908,000</b>	<b>\$ 6,308,312,000</b>	<b>\$ 6,188,270,000</b>	<b>\$ (11,638,000)</b>
<b>FINANCING USES</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$1,662,329,807.17	\$ 1,844,728,000	\$ 1,903,615,000	\$ 1,954,813,000	\$ 1,954,340,000	\$ 50,725,000
CAFETERIA BENEFIT PLANS	329,033,697.22	388,549,000	393,397,000	404,187,000	404,070,000	10,673,000
COUNTY EMPLOYEE RETIREMENT	241,168,237.46	277,322,000	301,226,000	313,559,000	313,480,000	12,254,000
DENTAL INSURANCE	6,945,750.46	8,144,000	8,005,000	7,884,000	7,884,000	(121,000)
DEPENDENT CARE SPENDING ACCOUNTS	1,843,148.39	2,805,000	1,966,000	1,757,000	1,757,000	(209,000)
DISABILITY BENEFITS	15,107,700.65	12,880,000	12,778,000	13,607,000	13,607,000	829,000
FICA (OASDI)	23,672,976.46	27,461,000	26,213,000	27,039,000	27,032,000	819,000
HEALTH INSURANCE	24,541,659.06	26,646,000	28,901,000	28,252,000	28,252,000	(649,000)
LIFE INSURANCE	3,190,638.16	1,444,000	1,830,000	1,445,000	1,445,000	(385,000)
OTHER EMPLOYEE BENEFITS	148,323.44	169,000	199,000	143,000	143,000	(56,000)
RETIREE HEALTH INSURANCE	114,678,686.35	139,734,000	139,734,000	163,485,000	163,485,000	23,751,000
SAVINGS PLAN	10,097,307.18	10,843,000	12,713,000	11,311,000	11,303,000	(1,410,000)
THRIFT PLAN (HORIZONS)	41,617,423.32	47,542,000	45,249,000	44,776,000	44,776,000	(473,000)

**HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
UNEMPLOYMENT INSURANCE	265,544.00	367,000	367,000	510,000	510,000	143,000
WORKERS' COMPENSATION	40,218,264.74	53,000,000	53,000,000	46,766,000	46,766,000	(6,234,000)
TOTAL S & E B	2,514,859,164.06	2,841,634,000	2,929,193,000	3,019,534,000	3,018,850,000	89,657,000
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	351,959,306.74	381,918,000	391,678,000	454,138,000	453,434,000	61,756,000
CLOTHING & PERSONAL SUPPLIES	5,642,070.29	5,795,000	6,225,000	5,761,000	5,761,000	(464,000)
COMMUNICATIONS	2,198,417.19	2,061,000	1,556,000	1,762,000	1,762,000	206,000
COMPUTING-MAINFRAME	1,869,371.47	3,655,000	5,129,000	5,032,000	5,032,000	(97,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	35,271,688.20	3,846,000	4,089,000	4,063,000	4,063,000	(26,000)
COMPUTING-PERSONAL	22,873,381.16	13,877,000	16,813,000	17,178,000	17,178,000	365,000
CONTRACTED PROGRAM SERVICES	217,025,269.60	369,289,000	418,773,000	440,351,000	424,596,000	5,823,000
FOOD	210,437.34	214,000	236,000	237,000	237,000	1,000
HOUSEHOLD EXPENSE	11,584,624.55	11,897,000	12,379,000	11,916,000	11,916,000	(463,000)
INFORMATION TECHNOLOGY SERVICES	17,818,090.44	27,205,000	28,732,000	29,053,000	29,053,000	321,000
INFORMATION TECHNOLOGY- SECURITY	207,160.98	410,000	670,000	670,000	670,000	0
INSURANCE	12,782,410.64	18,050,000	18,431,000	20,322,000	20,193,000	1,762,000
JURY & WITNESS EXPENSE	0.00	(3,110,000)	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	66,898,792.02	58,421,000	46,377,000	46,502,000	46,502,000	125,000
MAINTENANCE - EQUIPMENT	32,525,779.87	34,894,000	33,412,000	33,781,000	33,781,000	369,000
MEDICAL DENTAL & LAB SUPPLIES	544,449,824.91	615,995,000	585,487,000	629,146,000	628,406,000	42,919,000
MEMBERSHIPS	2,844,171.19	3,293,000	2,459,000	3,384,000	3,384,000	925,000
MISCELLANEOUS EXPENSE	739,738.15	25,691,000	13,518,000	4,452,000	4,454,000	(9,064,000)
OFFICE EXPENSE	10,266,896.93	11,349,000	12,973,000	11,663,000	11,661,000	(1,312,000)
PROFESSIONAL SERVICES	338,845,658.03	338,208,000	328,106,000	322,001,000	322,001,000	(6,105,000)
PUBLICATIONS & LEGAL NOTICE	43,471.61	98,000	70,000	71,000	71,000	1,000
RENTS & LEASES - BLDG & IMPRV	7,922,364.96	12,504,000	11,839,000	13,546,000	12,611,000	772,000
RENTS & LEASES - EQUIPMENT	10,174,924.88	10,417,000	9,525,000	9,666,000	9,666,000	141,000
SMALL TOOLS & MINOR EQUIPMENT	2,156,137.64	2,297,000	1,910,000	2,000,000	2,000,000	90,000
SPECIAL DEPARTMENTAL EXPENSE	3,625,712.97	3,599,000	3,148,000	3,249,000	3,249,000	101,000
TECHNICAL SERVICES	112,862,457.74	153,788,000	149,070,000	149,909,000	149,909,000	839,000
TELECOMMUNICATIONS	24,108,395.80	23,495,000	24,350,000	24,861,000	24,861,000	511,000
TRAINING	1,686,908.60	3,434,000	3,246,000	3,350,000	3,350,000	104,000
TRANSPORTATION AND TRAVEL	4,321,849.66	8,486,000	8,296,000	8,435,000	8,435,000	139,000
UTILITIES	38,283,812.52	41,775,000	57,693,000	53,098,000	53,098,000	(4,595,000)
S & S EXPENDITURE DISTRIBUTION	(171,112,951.00)	(208,265,000)	(201,122,000)	(223,070,000)	(223,070,000)	(21,948,000)
TOTAL S & S	1,710,086,175.08	1,974,586,000	1,995,068,000	2,086,527,000	2,068,264,000	73,196,000
<b>OTHER CHARGES</b>						
CONT TO NON COUNTY AGENCIES	673,157,403.11	545,745,000	584,523,000	581,410,000	581,410,000	(3,113,000)
INT-OTHER LONG TERM DEBT	6,014,812.94	17,933,000	6,743,000	6,743,000	6,743,000	0
INTEREST ON NOTES & WARRANTS	3,829,266.27	3,860,000	4,059,000	3,880,000	3,880,000	(179,000)
JUDGMENTS & DAMAGES	7,216,274.60	19,098,000	721,000	13,961,000	13,961,000	13,240,000
RET-OTHER LONG TERM DEBT	72,677,742.20	76,019,000	60,346,000	97,228,000	58,250,000	(2,096,000)
SUPPORT & CARE OF PERSONS	24,048.30	19,000	37,000	37,000	37,000	0
TAXES & ASSESSMENTS	689,170.84	37,000	37,000	37,000	37,000	0
OC EXPENDITURE DISTRIBUTION	(869,000.00)	(2,532,000)	0	(11,807,000)	(11,807,000)	(11,807,000)
TOTAL OTH CHARGES	762,739,718.26	660,179,000	656,466,000	691,489,000	652,511,000	(3,955,000)
<b>CAPITAL ASSETS - B &amp; I</b>						

**HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
BUILDINGS & IMPROVEMENTS	9,253,695.56	43,784,000	43,610,000	7,701,000	7,701,000	(35,909,000)
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	8,963.88	2,078,000	909,000	516,000	516,000	(393,000)
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	353,945.81	5,458,000	5,787,000	2,502,000	2,502,000	(3,285,000)
BUILDINGS & IMPROVEMENTS - DEVELOPMENT	0.00	0	0	10,000,000	10,000,000	10,000,000
BUILDINGS & IMPROVEMENTS - PLANS & SPECIFICATIONS	724,857.41	3,312,000	1,172,000	275,000	275,000	(897,000)
BUILDINGS & IMPROVEMENTS- JURISDICTIONAL REVIEW/PLAN CHK/PRMT	146,935.13	599,000	67,000	45,000	45,000	(22,000)
<b>TOTAL CAPITAL ASSETS - B &amp; I</b>	<b>10,488,397.79</b>	<b>55,231,000</b>	<b>51,545,000</b>	<b>21,039,000</b>	<b>21,039,000</b>	<b>(30,506,000)</b>
<b>CAPITAL ASSETS - EQUIPMENT</b>						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	3,469,735.00	9,835,000	0	0	0	0
COMPUTERS, MIDRANGE/DEPARTMENTAL CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	5,811,996.05	7,119,000	7,022,000	7,022,000	7,022,000	0
DATA HANDLING EQUIPMENT	130,813.85	56,000	0	0	0	0
ELECTRONIC EQUIPMENT	0.00	16,000	106,000	106,000	106,000	0
FOOD PREPARATION EQUIPMENT	22,387.22	9,000	211,000	211,000	211,000	0
MACHINERY EQUIPMENT	2,700,675.07	1,312,000	50,000	0	0	(50,000)
MANUFACTURED/PREFABRICATED STRUCTURE	205,730.01	290,000	232,000	0	0	(232,000)
MEDICAL - FIXED EQUIPMENT	9,530.45	50,000	50,000	50,000	50,000	0
MEDICAL - MAJOR MOVEABLE EQUIPMENT	5,688,127.97	3,281,000	2,471,000	2,356,000	2,356,000	(115,000)
MEDICAL-MINOR EQUIPMENT	17,589,100.36	10,857,000	6,520,000	6,397,000	6,397,000	(123,000)
NON-MEDICAL LAB/TESTING EQUIP	3,929,062.65	16,634,000	12,239,000	6,627,000	6,627,000	(5,612,000)
OFFICE FURNITURE, FIXTURES & EQ	296,795.35	105,000	105,000	105,000	105,000	0
TELECOMMUNICATIONS EQUIPMENT	0.00	435,000	1,373,000	980,000	980,000	(393,000)
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	0	228,000	228,000	228,000
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>1,385,855.01</b>	<b>872,000</b>	<b>632,000</b>	<b>383,000</b>	<b>383,000</b>	<b>(249,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>41,239,808.99</b>	<b>50,871,000</b>	<b>31,011,000</b>	<b>24,465,000</b>	<b>24,465,000</b>	<b>(6,546,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>51,728,206.78</b>	<b>106,102,000</b>	<b>82,556,000</b>	<b>45,504,000</b>	<b>45,504,000</b>	<b>(37,052,000)</b>
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	589,218,020.10	634,171,000	634,171,000	582,784,000	547,540,000	(86,631,000)
<b>TOTAL OTH FIN USES</b>	<b>589,218,020.10</b>	<b>634,171,000</b>	<b>634,171,000</b>	<b>582,784,000</b>	<b>547,540,000</b>	<b>(86,631,000)</b>
<b>GROSS TOTAL</b>	<b>\$5,628,631,284.28</b>	<b>\$ 6,216,672,000</b>	<b>\$ 6,297,454,000</b>	<b>\$ 6,425,838,000</b>	<b>\$ 6,332,669,000</b>	<b>\$ 35,215,000</b>
INTRAFUND TRANSFERS	(79,851,326.26)	(95,635,000)	(97,546,000)	(117,526,000)	(144,399,000)	(46,853,000)
<b>NET TOTAL</b>	<b>\$5,548,779,958.02</b>	<b>\$ 6,121,037,000</b>	<b>\$ 6,199,908,000</b>	<b>\$ 6,308,312,000</b>	<b>\$ 6,188,270,000</b>	<b>\$ (11,638,000)</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 358,417,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
OTHER	71,057,572.00	0	0	0	0	0
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 429,474,572.00</b>	<b>0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>TOTAL FINANCING USES</b>	<b>\$5,978,254,530.02</b>	<b>\$ 6,121,037,000</b>	<b>\$ 6,199,908,000</b>	<b>\$ 6,308,312,000</b>	<b>\$ 6,188,270,000</b>	<b>\$ (11,638,000)</b>

BUDGETED POSITIONS	22,817.0	25,181.0	25,181.0	25,425.0	25,417.0	236.0
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## Health Services General Fund Summary Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 817,994,931.43	\$ 847,248,000	\$ 894,335,000	\$ 1,396,383,000	\$ 1,365,073,000	\$ 470,738,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 345,847,462.84	\$ 552,122,000	\$ 596,715,000	\$ 860,403,000	\$ 859,774,000	\$ 263,059,000
SERVICES & SUPPLIES	573,988,877.29	802,949,000	854,471,000	1,048,956,000	1,032,314,000	177,843,000
S & S EXPENDITURE DISTRIBUTION	(171,112,951.00)	(208,265,000)	(201,122,000)	(223,070,000)	(223,070,000)	(21,948,000)
TOTAL S & S	402,875,926.29	594,684,000	653,349,000	825,886,000	809,244,000	155,895,000
OTHER CHARGES	296,691,803.25	248,471,000	273,303,000	319,816,000	319,648,000	46,345,000
OC EXPENDITURE DISTRIBUTION	(869,000.00)	(2,532,000)	0	(11,807,000)	(11,807,000)	(11,807,000)
TOTAL OTH CHARGES	295,822,803.25	245,939,000	273,303,000	308,009,000	307,841,000	34,538,000
CAPITAL ASSETS - B & I	10,488,397.79	55,231,000	51,545,000	21,039,000	21,039,000	(30,506,000)
CAPITAL ASSETS - EQUIPMENT	10,147,784.55	11,171,000	11,936,000	12,253,000	12,253,000	317,000
TOTAL CAPITAL ASSETS	20,636,182.34	66,402,000	63,481,000	33,292,000	33,292,000	(30,189,000)
OTHER FINANCING USES	360,742,063.41	401,262,000	401,262,000	495,610,000	489,936,000	88,674,000
<b>GROSS TOTAL</b>	<b>\$1,425,924,438.13</b>	<b>\$ 1,860,409,000</b>	<b>\$ 1,988,110,000</b>	<b>\$ 2,523,200,000</b>	<b>\$ 2,500,087,000</b>	<b>\$ 511,977,000</b>
INTRAFUND TRANSFERS	(79,851,326.26)	(95,635,000)	(97,546,000)	(117,526,000)	(144,399,000)	(46,853,000)
<b>NET TOTAL</b>	<b>\$1,346,073,111.87</b>	<b>\$ 1,764,774,000</b>	<b>\$ 1,890,564,000</b>	<b>\$ 2,405,674,000</b>	<b>\$ 2,355,688,000</b>	<b>\$ 465,124,000</b>
<b>NET COUNTY COST</b>	<b>\$ 528,078,180.44</b>	<b>\$ 917,526,000</b>	<b>\$ 996,229,000</b>	<b>\$ 1,009,291,000</b>	<b>\$ 990,615,000</b>	<b>\$ (5,614,000)</b>

BUDGETED POSITIONS	2,748.0	4,715.0	4,715.0	7,001.0	6,999.0	2,284.0
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**Health Services Administration Budget Summary**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 608,526,354.75	\$ 705,270,000	\$ 751,973,000	\$ 836,999,000	\$ 803,789,000	\$ 51,816,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 185,290,039.62	\$ 228,465,000	\$ 251,351,000	\$ 248,698,000	\$ 248,207,000	\$ (3,144,000)
SERVICES & SUPPLIES	495,833,982.19	720,881,000	758,761,000	805,933,000	789,321,000	30,560,000
S & S EXPENDITURE DISTRIBUTION	(171,112,951.00)	(208,265,000)	(201,122,000)	(223,070,000)	(223,070,000)	(21,948,000)
TOTAL S & S	324,721,031.19	512,616,000	557,639,000	582,863,000	566,251,000	8,612,000
OTHER CHARGES	117,935,653.70	155,520,000	182,547,000	194,784,000	194,784,000	12,237,000
OC EXPENDITURE DISTRIBUTION	(869,000.00)	(2,532,000)	0	(11,807,000)	(11,807,000)	(11,807,000)
TOTAL OTH CHARGES	117,066,653.70	152,988,000	182,547,000	182,977,000	182,977,000	430,000
CAPITAL ASSETS - B & I	0.00	55,231,000	51,545,000	21,039,000	21,039,000	(30,506,000)
CAPITAL ASSETS - EQUIPMENT	8,116,195.62	8,670,000	9,435,000	9,435,000	9,435,000	0
TOTAL CAPITAL ASSETS	8,116,195.62	63,901,000	60,980,000	30,474,000	30,474,000	(30,506,000)
<b>GROSS TOTAL</b>	\$ 635,193,920.13	\$ 957,970,000	\$ 1,052,517,000	\$ 1,045,012,000	\$ 1,027,909,000	\$ (24,608,000)
INTRAFUND TRANSFERS	(23,586,955.39)	(62,109,000)	(64,020,000)	(84,547,000)	(111,420,000)	(47,400,000)
<b>NET TOTAL</b>	\$ 611,606,964.74	\$ 895,861,000	\$ 988,497,000	\$ 960,465,000	\$ 916,489,000	\$ (72,008,000)
<b>NET COUNTY COST</b>	\$ 3,080,609.99	\$ 190,591,000	\$ 236,524,000	\$ 123,466,000	\$ 112,700,000	\$ (123,824,000)
BUDGETED POSITIONS	1,573.0	2,053.0	2,053.0	2,025.0	2,024.0	(29.0)

Health Services Administration (HSA) provides for the Director of Health Services and staff to administer DHS. The organization provides centralized support and direction for DHS facilities and includes centralized functions such as quality improvement, academic affairs, pharmacy management, research and innovation, emergency medical services, nursing administration, managed care administration, information technology services, policy and government relations, Board relations, program planning and oversight, contracts and grants coordination, audit and compliance services, fiscal planning, supply chain organization, risk management, capital projects, Housing for Health services, diversion and human resources services. The costs of HSA are primarily distributed to other DHS General Fund and Hospital Enterprise Fund units.

## Ambulatory Care Network Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 0.00	\$ 0	\$ 0	\$ 413,961,000	\$ 415,861,000	\$ 415,861,000
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
SALARIES & EMPLOYEE BENEFITS	\$ 0.00	\$ 0	\$ 0	\$ 265,983,000	\$ 265,962,000	\$ 265,962,000
SERVICES & SUPPLIES	0.00	0	0	136,658,000	136,646,000	136,646,000
OTHER CHARGES	0.00	0	0	34,021,000	33,853,000	33,853,000
CAPITAL ASSETS - EQUIPMENT	0.00	0	0	518,000	518,000	518,000
OTHER FINANCING USES	0.00	0	0	145,000	145,000	145,000
<b>GROSS TOTAL</b>	<b>\$ 0.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 437,325,000</b>	<b>\$ 437,124,000</b>	<b>\$ 437,124,000</b>
<b>NET TOTAL</b>	<b>\$ 0.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 437,325,000</b>	<b>\$ 437,124,000</b>	<b>\$ 437,124,000</b>
<b>NET COUNTY COST</b>	<b>\$ 0.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 23,364,000</b>	<b>\$ 21,263,000</b>	<b>\$ 21,263,000</b>

BUDGETED POSITIONS	0.0	0.0	0.0	2,313.0	2,312.0	2,312.0
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<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	HEALTH AND SANITATION	HEALTH

DHS created the new Ambulatory Care Network (ACN) budget unit to restructure ambulatory care services previously included in the LAC+USC, MetroCare, and ValleyCare Enterprise Funds into a separate unit. The ACN includes one regional health center, six comprehensive health centers, eleven health centers, and two community clinics. It also includes the Division of Research and Innovation as well as various administrative functions. The ACN provides outpatient services including primary care, urgent care, ambulatory surgery, and specialty care.

The 2018-19 Recommended Budget reflects the incorporation of certain outpatient services from the hospital enterprise funds into the ACN. Since this transition will be effective July 1, 2018, the information provided only reflects FY 2018-19 budget projections. The FY 2016-17 actual expenditures and revenues as well as the FY 2017-18 estimates are reflected in the respective enterprise funds.

## Health Services Financing Elements Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 182,198,696.43	\$ 100,514,000	\$ 100,514,000	\$ 100,514,000	\$ 100,514,000	\$ 0
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
OTHER CHARGES	\$ 178,753,371.00	\$ 90,720,000	\$ 90,720,000	\$ 90,720,000	\$ 90,720,000	\$ 0
OTHER FINANCING USES						
DHS ENTERPRISE FUND	26,075,063.41	0	0	0	0	0
LAC+USC HEALTHCARE NETWORK	121,893,000.00	169,967,000	169,967,000	168,644,000	173,094,000	3,127,000
METROCARE NETWORK	146,051,000.00	114,675,000	114,675,000	137,067,000	138,089,000	23,414,000
RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER	24,383,000.00	66,738,000	66,738,000	109,745,000	96,633,000	29,895,000
VALLEYCARE NETWORK	42,340,000.00	49,882,000	49,882,000	80,009,000	81,975,000	32,093,000
TOTAL OTHER FINANCING USES	360,742,063.41	401,262,000	401,262,000	495,465,000	489,791,000	88,529,000
<b>GROSS TOTAL</b>	\$ 539,495,434.41	\$ 491,982,000	\$ 491,982,000	\$ 586,185,000	\$ 580,511,000	\$ 88,529,000
<b>NET TOTAL</b>	\$ 539,495,434.41	\$ 491,982,000	\$ 491,982,000	\$ 586,185,000	\$ 580,511,000	\$ 88,529,000
<b>NET COUNTY COST</b>	\$ 357,296,737.98	\$ 391,468,000	\$ 391,468,000	\$ 485,671,000	\$ 479,997,000	\$ 88,529,000

Health Services Financing Elements reflects appropriations and revenues from the following budget units:

### Contributions to Hospital Enterprise Funds

This budget unit provides a General Fund subsidy to support the operation of the four Hospital Enterprise Funds.

### Managed Care Rate Supplement

This budget unit accounts for intergovernmental transfer (IGT) payments for the non-federal share of the Managed Care Rate Supplement.

### Realignment

This budget unit accounts for realignment sales tax revenues, which may be used for County health services programs.

## Integrated Correctional Health Services Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 14,896,439.00	\$ 29,332,000	\$ 29,332,000	\$ 32,759,000	\$ 32,759,000	\$ 3,427,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 85,902,492.35	\$ 259,218,000	\$ 275,426,000	\$ 273,875,000	\$ 273,775,000	\$ (1,651,000)
SERVICES & SUPPLIES	20,796,123.54	55,818,000	63,472,000	73,790,000	73,790,000	10,318,000
OTHER CHARGES	0.00	250,000	0	253,000	253,000	253,000
CAPITAL ASSETS - EQUIPMENT	0.00	2,000,000	2,000,000	2,000,000	2,000,000	0
<b>GROSS TOTAL</b>	\$ 106,698,615.89	\$ 317,286,000	\$ 340,898,000	\$ 349,918,000	\$ 349,818,000	\$ 8,920,000
INTRAFUND TRANSFERS	(26,781,238.55)	(2,570,000)	(2,570,000)	(2,023,000)	(2,023,000)	547,000
<b>NET TOTAL</b>	\$ 79,917,377.34	\$ 314,716,000	\$ 338,328,000	\$ 347,895,000	\$ 347,795,000	\$ 9,467,000
<b>NET COUNTY COST</b>	\$ 65,020,938.34	\$ 285,384,000	\$ 308,996,000	\$ 315,136,000	\$ 315,036,000	\$ 6,040,000
BUDGETED POSITIONS	524.0	2,095.0	2,095.0	2,095.0	2,095.0	0.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		HEALTH AND SANITATION		HEALTH	

The Board approved the integration of correctional health services on June 9, 2015, to enhance the quality and delivery of healthcare to the incarcerated population in the County jails. The Integrated Correctional Health Services (ICHS) budget unit oversees the development and delivery of integrated medical, mental health, and substance use disorder treatment services to the inmate population and ensures that this vulnerable population's healthcare treatment continues upon re-entry into the community by arranging comprehensive transition services that will be provided by County departments and community-based organizations.



## Juvenile Court Health Services Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 460,366.07	\$ 894,000	\$ 1,203,000	\$ 912,000	\$ 912,000	\$ (291,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 30,372,570.88	\$ 31,209,000	\$ 33,243,000	\$ 34,028,000	\$ 34,011,000	\$ 768,000
SERVICES & SUPPLIES	4,018,629.41	4,618,000	7,560,000	7,609,000	7,609,000	49,000
OTHER CHARGES	522.32	1,971,000	26,000	27,000	27,000	1,000
CAPITAL ASSETS - EQUIPMENT	245,743.93	501,000	501,000	300,000	300,000	(201,000)
<b>GROSS TOTAL</b>	\$ 34,637,466.54	\$ 38,299,000	\$ 41,330,000	\$ 41,964,000	\$ 41,947,000	\$ 617,000
INTRAFUND TRANSFERS	(29,403,016.33)	(30,932,000)	(30,932,000)	(30,932,000)	(30,932,000)	0
<b>NET TOTAL</b>	\$ 5,234,450.21	\$ 7,367,000	\$ 10,398,000	\$ 11,032,000	\$ 11,015,000	\$ 617,000
<b>NET COUNTY COST</b>	\$ 4,774,084.14	\$ 6,473,000	\$ 9,195,000	\$ 10,120,000	\$ 10,103,000	\$ 908,000
BUDGETED POSITIONS	251.0	251.0	251.0	251.0	251.0	0.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		HEALTH AND SANITATION		HEALTH	

Juvenile Court Health Services (JCHS) is responsible for providing comprehensive healthcare services to juveniles in the Probation Department's detention and residential treatment facilities, either directly or through referral for specialty or emergency services. Accredited by the National Commission on Correctional Health Care, JCHS provides pediatric medical care, nursing, dental, pharmacy, laboratory, radiology, and optometry, all of which are fully integrated in the Probation Electronic Medical Records System (PEMRS) and primarily funded by the Probation Department. All physicians are licensed and credentialed through LAC+USC Medical Center's Department of Pediatrics.

## Managed Care Services Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 11,913,075.18	\$ 11,238,000	\$ 11,313,000	\$ 11,238,000	\$ 11,238,000	\$ (75,000)
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
SALARIES & EMPLOYEE BENEFITS	\$ 30,953,694.21	\$ 33,230,000	\$ 36,695,000	\$ 37,819,000	\$ 37,819,000	\$ 1,124,000
SERVICES & SUPPLIES	20,796,562.58	21,632,000	24,678,000	24,966,000	24,948,000	270,000
OTHER CHARGES	2,256.23	10,000	10,000	11,000	11,000	1,000
<b>GROSS TOTAL</b>	\$ 51,752,513.02	\$ 54,872,000	\$ 61,383,000	\$ 62,796,000	\$ 62,778,000	\$ 1,395,000
INTRAFUND TRANSFERS	(80,115.99)	(24,000)	(24,000)	(24,000)	(24,000)	0
<b>NET TOTAL</b>	\$ 51,672,397.03	\$ 54,848,000	\$ 61,359,000	\$ 62,772,000	\$ 62,754,000	\$ 1,395,000
<b>NET COUNTY COST</b>	\$ 39,759,321.85	\$ 43,610,000	\$ 50,046,000	\$ 51,534,000	\$ 51,516,000	\$ 1,470,000
BUDGETED POSITIONS	315.0	316.0	316.0	317.0	317.0	1.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		HEALTH AND SANITATION		HEALTH	

Managed Care Services Division (MCS) functions as the medical services organization for DHS and coordinates the delivery of healthcare to improve the quality of care provided by DHS in a managed care environment. MCS' main function is to support patients, providers, health plan partners and staff in fulfilling DHS' managed care responsibilities. MCS' goals are to improve DHS outcomes and patient experience, while reducing the cost of providing care. MCS monitors compliance with managed care contractors, including health plans and medical groups. MCS also tracks health care quality, standardizes processes across DHS clinical settings and assesses potential new managed care lines of business.

## Online Real-Time Centralized Health Information Database Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 13,328,665.78	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
SERVICES & SUPPLIES	32,543,579.57	0	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	1,785,845.00	0	0	0	0	0
<b>GROSS TOTAL</b>	<b>\$ 47,658,090.35</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>NET TOTAL</b>	<b>\$ 47,658,090.35</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>NET COUNTY COST</b>	<b>\$ 47,658,090.35</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
BUDGETED POSITIONS	85.0	0.0	0.0	0.0	0.0	0.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		HEALTH AND SANITATION		HEALTH	

The Online Real-Time Centralized Health Information Database (ORCHID) budget unit, also known as the Electronic Health Record Information System (EHRIS), was established in November 2012 to account for the costs associated with the development, design, and construction activities of this system, including the related capital project costs.

Following the development and implementation of the ORCHID system, the budget unit was closed during the FY 2017-18 Final Changes budget phase, with the transfer of appropriation and 85.0 budgeted positions to the HSA budget unit.

## Hospital Enterprise Fund Summary Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
CANCEL OBLIGATED FUND BAL	\$ 123,837,308.00	\$ 232,764,000	\$ 232,764,000	\$ 87,174,000	\$ 57,604,000	\$ (175,160,000)
REVENUE	4,147,602,797.69	3,790,401,000	3,675,318,000	3,319,999,000	3,285,187,000	(390,131,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$4,271,440,105.69</b>	<b>\$ 4,023,165,000</b>	<b>\$ 3,908,082,000</b>	<b>\$ 3,407,173,000</b>	<b>\$ 3,342,791,000</b>	<b>\$ (565,291,000)</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$2,169,011,701.22	\$ 2,289,512,000	\$ 2,332,478,000	\$ 2,159,131,000	\$ 2,159,076,000	\$ (173,402,000)
SERVICES & SUPPLIES	1,307,210,248.79	1,379,902,000	1,341,719,000	1,260,641,000	1,259,020,000	(82,699,000)
OTHER CHARGES	466,916,915.01	414,240,000	383,163,000	383,480,000	344,670,000	(38,493,000)
CAPITAL ASSETS - EQUIPMENT	31,092,024.44	39,700,000	19,075,000	12,212,000	12,212,000	(6,863,000)
OTHER FINANCING USES	228,475,956.69	232,909,000	232,909,000	87,174,000	57,604,000	(175,305,000)
<b>NET TOTAL</b>	<b>\$4,202,706,846.15</b>	<b>\$ 4,356,263,000</b>	<b>\$ 4,309,344,000</b>	<b>\$ 3,902,638,000</b>	<b>\$ 3,832,582,000</b>	<b>\$ (476,762,000)</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 358,417,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
OTHER	71,057,572.00	0	0	0	0	0
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 429,474,572.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>TOTAL FINANCING USES</b>	<b>\$4,632,181,418.15</b>	<b>\$ 4,356,263,000</b>	<b>\$ 4,309,344,000</b>	<b>\$ 3,902,638,000</b>	<b>\$ 3,832,582,000</b>	<b>\$ (476,762,000)</b>
GAIN OR LOSS	\$ (360,741,312.46)	\$ (333,098,000)	\$ (401,262,000)	\$ (495,465,000)	\$ (489,791,000)	\$ (88,529,000)
<b>OPERATING SUBSIDY-GF</b>	<b>\$ 360,742,063.41</b>	<b>\$ 401,262,000</b>	<b>\$ 401,262,000</b>	<b>\$ 495,465,000</b>	<b>\$ 489,791,000</b>	<b>\$ 88,529,000</b>
BUDGETED POSITIONS	20,069.0	20,466.0	20,466.0	18,424.0	18,418.0	(2,048.0)

**Hospital Enterprise Fund - Harbor Care South Operating Plan Budget Summary**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
CANCEL OBLIGATED FUND BAL	\$ 2,904,979.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
REVENUE	1,188,304,799.54	1,182,138,000	1,176,056,000	1,109,499,000	1,095,116,000	(80,940,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$1,191,209,778.54</b>	<b>\$ 1,182,138,000</b>	<b>\$ 1,176,056,000</b>	<b>\$ 1,109,499,000</b>	<b>\$ 1,095,116,000</b>	<b>\$ (80,940,000)</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 677,560,506.04	\$ 716,252,000	\$ 724,517,000	\$ 680,835,000	\$ 680,835,000	\$ (43,682,000)
SERVICES & SUPPLIES	388,626,963.83	407,384,000	394,230,000	385,511,000	385,511,000	(8,719,000)
OTHER CHARGES	195,833,327.28	179,062,000	167,099,000	175,498,000	162,137,000	(4,962,000)
CAPITAL ASSETS - EQUIPMENT	8,140,416.94	7,818,000	4,885,000	4,722,000	4,722,000	(163,000)
OTHER FINANCING USES	51,618,886.89	0	0	0	0	0
<b>NET TOTAL</b>	<b>\$1,321,780,100.98</b>	<b>\$ 1,310,516,000</b>	<b>\$ 1,290,731,000</b>	<b>\$ 1,246,566,000</b>	<b>\$ 1,233,205,000</b>	<b>\$ (57,526,000)</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
OTHER	\$ 15,480,678.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 15,480,678.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>TOTAL FINANCING USES</b>	<b>\$1,337,260,778.98</b>	<b>\$ 1,310,516,000</b>	<b>\$ 1,290,731,000</b>	<b>\$ 1,246,566,000</b>	<b>\$ 1,233,205,000</b>	<b>\$ (57,526,000)</b>
GAIN OR LOSS	\$ (146,051,000.44)	\$ (128,378,000)	\$ (114,675,000)	\$ (137,067,000)	\$ (138,089,000)	\$ (23,414,000)
<b>OPERATING SUBSIDY-GF</b>	<b>\$ 146,051,000.00</b>	<b>\$ 114,675,000</b>	<b>\$ 114,675,000</b>	<b>\$ 137,067,000</b>	<b>\$ 138,089,000</b>	<b>\$ 23,414,000</b>
BUDGETED POSITIONS	5,871.0	5,948.0	5,948.0	5,383.0	5,383.0	(565.0)

Harbor Care South consists of the Harbor-UCLA Medical Center (H-UCLA), the Martin Luther King, Jr. Outpatient Center (MLK OC), and one HC. Affiliated with the UCLA School of Medicine, H-UCLA provides a full spectrum of medical, surgical and psychiatric inpatient services, and outpatient care services including: cardiovascular surgery, intensive and acute respiratory care, family medicine, general internal medicine, gynecology, interventional radiology, neurology, neurosurgery, obstetrics, pediatrics, radiation therapy and renal transplants. H-UCLA provides emergency services and is designated as a Level I Trauma Center. Additionally, MLK OC provides comprehensive care through the patient-centered medical home (PCMH) model, where patients receive quality, coordinated, and continuous care for all of their healthcare needs. In addition to ancillary, diagnostic, and treatment services, the facility also houses an ambulatory surgery and urgent care center. Dental, behavioral health, and HIV/AIDS services are also provided.

The 2018-19 Recommended Budget reflects the transfer of two CHCs and three HCs from this enterprise fund into the newly created Ambulatory Care Network budget unit. Since this transition will be effective July 1, 2018, the information provided reflects FY 2016-17 actual expenditures and revenues as well as FY 2017-18 estimates for H-UCLA, MLK OC, and all the CHCs/HCs. FY 2018-19 only reflects H-UCLA, MLK OC, and one HC.

**Hospital Enterprise Fund - LAC+USC Medical Center Operating Plan Budget Summary**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
CANCEL OBLIGATED FUND BAL	\$ 2,646,887.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
REVENUE	1,650,237,087.59	1,576,470,000	1,521,892,000	1,441,910,000	1,437,157,000	(84,735,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$1,652,883,974.59</b>	<b>\$ 1,576,470,000</b>	<b>\$ 1,521,892,000</b>	<b>\$ 1,441,910,000</b>	<b>\$ 1,437,157,000</b>	<b>\$ (84,735,000)</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 906,436,788.47	\$ 951,911,000	\$ 975,691,000	\$ 920,626,000	\$ 920,578,000	\$ (55,113,000)
SERVICES & SUPPLIES	605,997,141.07	631,580,000	616,236,000	588,274,000	588,019,000	(28,217,000)
OTHER CHARGES	142,030,395.58	97,543,000	93,165,000	95,100,000	95,100,000	1,935,000
CAPITAL ASSETS - EQUIPMENT	12,484,947.86	14,819,000	6,767,000	6,554,000	6,554,000	(213,000)
OTHER FINANCING USES	78,664,064.35	0	0	0	0	0
<b>NET TOTAL</b>	<b>\$1,745,613,337.33</b>	<b>\$ 1,695,853,000</b>	<b>\$ 1,691,859,000</b>	<b>\$ 1,610,554,000</b>	<b>\$ 1,610,251,000</b>	<b>\$ (81,608,000)</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
OTHER	\$ 29,163,638.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 29,163,638.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>TOTAL FINANCING USES</b>	<b>\$1,774,776,975.33</b>	<b>\$ 1,695,853,000</b>	<b>\$ 1,691,859,000</b>	<b>\$ 1,610,554,000</b>	<b>\$ 1,610,251,000</b>	<b>\$ (81,608,000)</b>
GAIN OR LOSS	\$ (121,893,000.74)	\$ (119,383,000)	\$ (169,967,000)	\$ (168,644,000)	\$ (173,094,000)	\$ (3,127,000)
<b>OPERATING SUBSIDY-GF</b>	<b>\$ 121,893,000.00</b>	<b>\$ 169,967,000</b>	<b>\$ 169,967,000</b>	<b>\$ 168,644,000</b>	<b>\$ 173,094,000</b>	<b>\$ 3,127,000</b>
BUDGETED POSITIONS	9,043.0	9,251.0	9,251.0	8,574.0	8,570.0	(681.0)

The LAC+USC Medical Center (LAC+USC) is affiliated with the University of Southern California (USC) School of Medicine and provides inpatient hospital services, which include surgical, intensive care, emergency, trauma, orthopedic, obstetrics/gynecology, psychiatric, and pediatric services. LAC+USC also provides outpatient services and various specialty services, such as a burn center, neonatal intensive care unit, and hyperbaric chamber on Catalina Island.

The 2018-19 Recommended Budget reflects the transfer of three comprehensive health centers (CHC) and one health center (HC) from this enterprise fund into the newly created Ambulatory Care Network budget unit. Since this transition will be effective July 1, 2018, the information provided reflects FY 2016-17 actual expenditures and revenues, as well as FY 2017-18 estimates for LAC+USC and the CHCs/HC. FY 2018-19 reflects LAC+USC only.

**Hospital Enterprise Fund - Olive View-UCLA Medical Center Operating Plan Budget Summary**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
CANCEL OBLIGATED FUND BAL	\$ 657,460.00	\$ 0	\$ 0	\$ 0	\$ 0	0
REVENUE	757,248,270.83	745,069,000	701,574,000	517,158,000	512,279,000	(189,295,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 757,905,730.83</b>	<b>\$ 745,069,000</b>	<b>\$ 701,574,000</b>	<b>\$ 517,158,000</b>	<b>\$ 512,279,000</b>	<b>\$ (189,295,000)</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 413,263,840.56	\$ 440,234,000	\$ 442,830,000	\$ 362,324,000	\$ 362,317,000	\$ (80,513,000)
SERVICES & SUPPLIES	231,071,876.53	248,317,000	240,139,000	196,562,000	196,505,000	(43,634,000)
OTHER CHARGES	77,729,847.66	71,473,000	67,595,000	37,701,000	34,852,000	(32,743,000)
CAPITAL ASSETS - EQUIPMENT	9,367,528.95	7,419,000	747,000	580,000	580,000	(167,000)
OTHER FINANCING USES	56,771,685.94	145,000	145,000	0	0	(145,000)
<b>NET TOTAL</b>	<b>\$ 788,204,779.64</b>	<b>\$ 767,588,000</b>	<b>\$ 751,456,000</b>	<b>\$ 597,167,000</b>	<b>\$ 594,254,000</b>	<b>\$ (157,202,000)</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
OTHER	\$ 12,040,952.00	\$ 0	\$ 0	\$ 0	\$ 0	0
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 12,040,952.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 800,245,731.64</b>	<b>\$ 767,588,000</b>	<b>\$ 751,456,000</b>	<b>\$ 597,167,000</b>	<b>\$ 594,254,000</b>	<b>\$ (157,202,000)</b>
GAIN OR LOSS	\$ (42,340,000.81)	\$ (22,519,000)	\$ (49,882,000)	\$ (80,009,000)	\$ (81,975,000)	\$ (32,093,000)
<b>OPERATING SUBSIDY-GF</b>	<b>\$ 42,340,000.00</b>	<b>\$ 49,882,000</b>	<b>\$ 49,882,000</b>	<b>\$ 80,009,000</b>	<b>\$ 81,975,000</b>	<b>\$ 32,093,000</b>
BUDGETED POSITIONS	3,521.0	3,633.0	3,633.0	2,833.0	2,832.0	(801.0)

The Olive View-UCLA Medical Center (OV-UCLA) is affiliated with the UCLA School of Medicine, and provides inpatient hospital services, which include surgical, intensive care, emergency, orthopedic, obstetrics/gynecology, and psychiatric services, as well as outpatient services. OV-UCLA also provides a foster care Medical Hub Clinic, as well as clinics for victims of suspected child abuse and neglect.

The 2018-19 Recommended Budget reflects the transfer of the High Desert Regional Health Center (HDRHC), Mid-Valley Comprehensive Health Center (CHC), outlying health centers (HC), including clinics within the Antelope Valley Rehabilitation Centers, and one school-based clinic from this enterprise fund into the newly created Ambulatory Care Network budget unit. Since this transition will be effective July 1, 2018, the information provided reflects FY 2016-17 actual expenditures and revenues, as well as FY 2017-18 estimates for OV-UCLA, HDRHC, and all the CHC/HCs. FY 2018-19 only reflects OV-UCLA.

**Hospital Enterprise Fund - Rancho Los Amigos National Rehabilitation Center Operating Plan Budget Summary**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
CANCEL OBLIGATED FUND BAL	\$ 476,982.00	\$ 0	\$ 0	\$ 0	\$ 0	0
REVENUE	323,480,950.28	286,724,000	275,796,000	251,432,000	240,635,000	(35,161,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 323,957,932.28</b>	<b>\$ 286,724,000</b>	<b>\$ 275,796,000</b>	<b>\$ 251,432,000</b>	<b>\$ 240,635,000</b>	<b>\$ (35,161,000)</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 171,750,566.15	\$ 181,115,000	\$ 189,440,000	\$ 195,346,000	\$ 195,346,000	\$ 5,906,000
SERVICES & SUPPLIES	81,514,267.36	92,621,000	91,114,000	90,294,000	88,985,000	(2,129,000)
OTHER CHARGES	51,323,344.49	66,162,000	55,304,000	75,181,000	52,581,000	(2,723,000)
CAPITAL ASSETS - EQUIPMENT	1,099,130.69	9,644,000	6,676,000	356,000	356,000	(6,320,000)
OTHER FINANCING USES	41,421,319.51	0	0	0	0	0
<b>NET TOTAL</b>	<b>\$ 347,108,628.20</b>	<b>\$ 349,542,000</b>	<b>\$ 342,534,000</b>	<b>\$ 361,177,000</b>	<b>\$ 337,268,000</b>	<b>\$ (5,266,000)</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
OTHER	\$ 1,232,304.00	\$ 0	\$ 0	\$ 0	\$ 0	0
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 1,232,304.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 348,340,932.20</b>	<b>\$ 349,542,000</b>	<b>\$ 342,534,000</b>	<b>\$ 361,177,000</b>	<b>\$ 337,268,000</b>	<b>\$ (5,266,000)</b>
GAIN OR LOSS	\$ (24,382,999.92)	\$ (62,818,000)	\$ (66,738,000)	\$ (109,745,000)	\$ (96,633,000)	\$ (29,895,000)
<b>OPERATING SUBSIDY-GF</b>	<b>\$ 24,383,000.00</b>	<b>\$ 66,738,000</b>	<b>\$ 66,738,000</b>	<b>\$ 109,745,000</b>	<b>\$ 96,633,000</b>	<b>\$ 29,895,000</b>
BUDGETED POSITIONS	1,634.0	1,634.0	1,634.0	1,634.0	1,633.0	(1.0)

Affiliated with the USC School of Medicine, and specializing in brain, neurology, orthopedic, pediatric, spine injury, and stroke rehabilitation, Rancho Los Amigos National Rehabilitation Center (Rancho) promotes and supports a patient and family-centered approach to care delivered in a context sensitive to the importance of relationships. Rancho's goal is to restore health, rebuild life, and revitalize hope for persons with life changing illness, injury, or disability.



## Hospital Enterprise Fund - DHS Operating Plan Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
CANCEL OBLIGATED FUND BAL	\$ 117,151,000.00	\$ 232,764,000	\$ 232,764,000	\$ 87,174,000	\$ 57,604,000	\$ (175,160,000)
REVENUE	228,331,689.45	0	0	0	0	0
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 345,482,689.45</b>	<b>\$ 232,764,000</b>	<b>\$ 232,764,000</b>	<b>\$ 87,174,000</b>	<b>\$ 57,604,000</b>	<b>\$ (175,160,000)</b>
<b>FINANCING USES</b>						
OTHER FINANCING USES	\$ 0.00	\$ 232,764,000	\$ 232,764,000	\$ 87,174,000	\$ 57,604,000	\$ (175,160,000)
<b>NET TOTAL</b>	<b>\$ 0.00</b>	<b>\$ 232,764,000</b>	<b>\$ 232,764,000</b>	<b>\$ 87,174,000</b>	<b>\$ 57,604,000</b>	<b>\$ (175,160,000)</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 358,417,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
OTHER	13,140,000.00	0	0	0	0	0
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 371,557,000.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 371,557,000.00</b>	<b>\$ 232,764,000</b>	<b>\$ 232,764,000</b>	<b>\$ 87,174,000</b>	<b>\$ 57,604,000</b>	<b>\$ (175,160,000)</b>
GAIN OR LOSS	\$ (26,074,310.55)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>OPERATING SUBSIDY-GF</b>	<b>\$ 26,075,063.41</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

The DHS Enterprise Fund accounts for miscellaneous enterprise fund items not associated with any specific facility. The 2018-19 Recommended Budget reflects the use of \$57.6 million in obligated fund balance to be transferred to the four hospital enterprise funds for ongoing healthcare costs.

## Departmental Program Summary

### 1. Adult Inpatient (excluding Obstetrics and Psychiatric)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	536,217,000	--	536,217,000	--	2,372.1
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	536,217,000	--	536,217,000	--	2,372.1

**Authority:** Mandated program – California Welfare and Institutions Code Section 17000.

Adult inpatient services are provided to adult patients at DHS hospital facilities. The types of care provided to the patients include, but are not limited to, medical acute, surgical acute, intensive care, coronary intensive care, and burn care. The program also provides acute and preventative medical care, as well as pharmaceutical prescriptions for acute or chronic diseases for the treatment of all adult patients.

### 2. Obstetrics (Inpatient only; includes Labor and Delivery and Nursery)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	76,228,000	--	76,228,000	--	296.4
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	76,228,000	--	76,228,000	--	296.4

**Authority:** Mandated program – California Welfare and Institutions Code Section 17000.

Obstetrics services provided to the mother, prior to and including delivery, include perinatal care during labor, assistance in delivery, postnatal care in recovery, minor gynecologic procedures, and nursing care following delivery. Also included in this program is the daily nursing care for normal newborn infants, premature infants not requiring extraordinary care, and infants with undocumented parents.

### 3. Pediatrics Inpatient Services (excluding Psychiatric and Rehabilitation)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	76,597,000	--	76,597,000	--	384.2
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	76,597,000	--	76,597,000	--	384.2

**Authority:** Mandated program – California Welfare and Institutions Code Section 17000.

Pediatric inpatient services are provided to pediatric patients, including neonatal patients, who require services not available or appropriately given in the newborn nursery. Services such as medical, surgical, and orthopedics are included.

**4. Rehabilitation (Inpatient and Outpatient)**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	216,131,000	--	216,131,000	--	1,074.9
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	216,131,000	--	216,131,000	--	1,074.9

**Authority:** Non-mandated, discretionary program.

Rehabilitation services at Rancho Los Amigos include both acute inpatient and outpatient services. Rehabilitation care is provided to patients needing physical or corrective treatment of bodily conditions on the basis of physicians' orders and approved rehabilitation care plans.

**5. Psychiatric Services (Inpatient, Outpatient and Emergency Department; all ages)**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	103,064,000	--	103,064,000	--	288.1
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	103,064,000	--	103,064,000	--	288.1

**Authority:** Non-mandated, discretionary program.

Psychiatric acute care is a provision of care to adult, adolescent and child patients with mental illnesses or disorders. The services can also be provided for mental illnesses requiring isolation or a locked unit. These services are staffed with specially trained personnel and contain monitoring and specialized support equipment for patients who, as a result of shock, trauma, or threatening conditions, require intensified, comprehensive observation and care. The program also includes emergency treatment to the mentally ill requiring immediate care on an unscheduled basis provided in the psychiatric emergency room. Activities include, but are not limited to, assisting psychiatrists in emergency procedures, comforting patients, maintaining aseptic conditions, and monitoring vital life signs.

**6. Emergency Department (ED) (excluding Psychiatric Emergency Department)**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	186,190,000	--	186,190,000	--	598.5
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	186,190,000	--	186,190,000	--	598.5

**Authority:** Mandated program – California Welfare and Institutions Code Section 17000.

Emergency services consist of the provision of emergency treatment to the ill and injured who require immediate medical or surgical care on an unscheduled basis. In addition, patients treated at the emergency service facilities of the hospitals for non-emergency medical care are included.

**7. Hospital Outpatient Services**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	259,183,000	--	259,183,000	--	842.9
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	259,183,000	--	259,183,000	--	842.9

**Authority:** Mandated program – California Welfare and Institutions Code Section 17000.

Hospital outpatient services are provided to ambulatory patients on a scheduled basis, excluding walk-in or urgent care clinics, and include, but are not limited to, diagnostic, preventive, curative, and educational services. Clinics include, but are not limited to, admitting, diabetic, ear/nose/throat, eye, gynecology, orthopedic, pediatrics, surgery, cardiology, physical medicine, urology, urgent care, psychiatric, dental, and allergy.

**8. Hospital-Based Ancillary Services (excluding Labor and Delivery, Laboratory and Pharmacy Services)**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	509,013,000	--	509,013,000	--	2,492.1
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	509,013,000	--	509,013,000	--	2,492.1

**Authority:** Mandated program – California Welfare and Institutions Code Section 17000.

Hospital-based ancillary services are the support services offered for the treatment and care of both inpatient and outpatient clients receiving treatment at DHS facilities. These services include, but are not limited to, medical supplies and equipment, cardiology services and diagnostic testing, medications to patients, endoscopy and therapies, diagnostic procedures, surgery and recovery, anesthesiology, echocardiology, cardiac catheterization, stress testing, holter monitoring, electromyography, radiology diagnostic and therapeutic, nuclear medicine, magnetic resonance imaging, ultrasonography, computerized tomographic (CT) scanner, respiratory therapy, pulmonary function, renal dialysis, lithotripsy, gastro-intestinal endoscopy, physical therapy, speech therapy, occupational therapy, and audiology.

**9. Hospital-Based Laboratories**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	181,432,000	--	181,432,000	--	927.4
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	181,432,000	--	181,432,000	--	927.4

**Authority:** Mandated program – California Welfare and Institutions Code Section 17000.

The Department of Laboratories and Pathology includes clinical pathology and anatomic pathology. Anatomic pathology consists of surgical, cytologic and autopsy pathology, hematopathology and electron microscopy. Clinical pathology sections include blood bank/transfusion medicine, chemistry, hematology and coagulation, immunology, microbiology, and urinalysis. Activities are designated as pre-analytical, analytical and post-analytical that range from patient preparation and specimen collection, transport of specimen, specimen processing, testing/analysis, results reporting and, in some cases, test interpretations. Specimens include blood, tissues, and various human sources for culture. The blood bank/transfusion services may range from donor

collection/procurement, testing for transfusion compatibility, release for transfusion, to apheresis of patients. Blood products range from whole blood, red cells, and fresh frozen plasma to apheresis units. Some testing is performed offsite in either another hospital laboratory or in a contract reference laboratory.

## 10. Hospital-Based Pharmacies

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	360,005,000	--	360,005,000	--	1,529.4
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	360,005,000	--	360,005,000	--	1,529.4

**Authority:** Mandated program – California Welfare and Institutions Code Section 17000.

Pharmaceutical management encompasses various medication use processes, including the prescribing, dispensing, administering, and monitoring of medication. Also involved in the appropriate management of pharmaceuticals are formulary management, purchasing and inventory control. In total, these processes involve multidisciplinary collaboration, with the overall goal of ensuring optimal cost-effective therapy.

## 11. Medical Education

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	288,399,000	--	288,399,000	--	1,222.2
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	288,399,000	--	288,399,000	--	1,222.2

**Authority:** Non-mandated, discretionary program.

Includes non-in-service educational programs conducted by the hospitals. This includes the Medical Postgraduate Education programs and the School of Nursing. LAC+USC, H-UCLA, and OV-UCLA are designated as large, teaching public hospitals. As such, they provide an organized program of medical postgraduate clinical education to residents, interns, and fellows.

## 12. Clinic-Based Outpatient Services (including Ancillaries, etc.)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	720,557,000	--	720,557,000	--	2,612.6
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	720,557,000	--	720,557,000	--	2,612.6

**Authority:** Mandated program – California Welfare and Institutions Code Section 17000.

Clinic-based outpatient services (including ancillaries, etc.) are provided by OCs, CHCs, and HCs. State law and case law mandate that the County ensures the availability of health services that alleviate substantial pain, treat infection, maintain basic function and adequate nutrition and care for conditions posing serious health risks for certain groups without health insurance or financial resources. Operating the OCs, CHCs, and HCs, is one way the County has chosen to fulfill its obligation to deliver these services.

**13. Community Partners (CP) Program**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	65,853,000	--	61,548,000	4,305,000	254.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	65,853,000	--	61,548,000	4,305,000	254.0

**Authority:** Non-mandated, discretionary program.

The CP program, in collaboration with its strategic and traditional partners, provides primary, specialty, and dental services to clientele across the entire County. The goal is to ensure that all patients who qualify for the program receive the highest quality health care services.

The MCS division is responsible for the overall administrative management of the CP program and My Health LA. The division works collaboratively with community health care organizations, contractors, and health advocates to plan, implement, and evaluate ambulatory care services throughout the County, as well as Department managers and community stakeholders to develop countywide ambulatory care initiatives and policies.

**14. Emergency Medical Services (EMS)**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	46,690,000	520,000	46,170,000	--	200.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	46,690,000	520,000	46,170,000	--	200.0

**Authority:** Non-mandated, discretionary program.

The EMS Agency is responsible for planning, implementing, monitoring and evaluating the local EMS system. This includes establishing policies, addressing the financial aspects of system operation, and making provisions for collection, analysis, and dissemination of EMS related data. In addition, the EMS Agency is responsible for establishing operational policies and procedures; designating EMS base hospitals and specialty care centers, such as trauma centers; developing guidelines, standards, and protocols for patient treatment and transfer; implementing a pre-hospital Advanced Life Support Program; certifying and accrediting pre-hospital medical care personnel; and approving EMS personnel training programs.

**15. Juvenile Court Health Services (JCHS)**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	41,947,000	30,932,000	912,000	10,103,000	251.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	41,947,000	30,932,000	912,000	10,103,000	251.0

**Authority:** Mandated program – California Welfare and Institutions Code Section 17000.

JCHS provides health care and dental services to children and youth in the Probation Department’s detention and residential facilities.

**16. Managed Care Services (MCS)**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	51,550,000	24,000	--	51,526,000	317.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	51,550,000	24,000	--	51,526,000	317.0

**Authority:** Non-mandated, discretionary program.

MCS functions as the medical services organization for DHS and coordinates the delivery of health care to improve the quality of care provided by DHS in a managed care environment. MCS’ main function is to support patients, providers, health plan partners, and staff in fulfilling DHS’ managed care responsibilities. MCS’ goals are to improve DHS outcomes and patient experience, while reducing the cost of providing care. MCS monitors compliance with managed care contractors, including health plans and medical groups, tracks health care quality, standardizes processes across DHS clinical settings, and assesses potential new managed care lines of business.

**17. Integrated Correction Health Services (ICHS)**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	349,818,000	2,023,000	32,759,000	315,036,000	2,095.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	349,818,000	2,023,000	32,759,000	315,036,000	2,095.0

**Authority:** Mandated program with discretionary service level.

ICHS is the result of the Board-approved integration of health and mental health services provided in the County’s correctional system into a single, consolidated correctional health services unit within DHS. The integration involved the transfer of existing correctional health staff from the Department of Mental Health and the Sheriff Department’s Medical Services Bureau to DHS. ICHS allows DHS to collaborate with the Sheriff Department’s custody personnel to implement a number of enhancements, such as coordinated primary care and preventative care, improved workflows and clinical processes, access to care and discharge/re-entry planning, enhanced jail mental health services, emphasis on substance use disorder services, and improvement opportunities for recruitment, retention, and training of jail health staff.

**18. Administration (including Fiscal Services, General Services, and Patient Care Services)**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	2,263,795,000	110,900,000	1,543,250,000	609,645,000	7,659.2
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	2,263,795,000	110,900,000	1,543,250,000	609,645,000	7,659.2

**Authority:** Non-mandated, discretionary program.

Administration includes the Administrative Program, General Services, Patient Care Services and DHS' non-operating budget units (Contributions to Hospital Enterprise Funds, DHS Enterprise Fund, Managed Care Rate Supplement, and Health Services-Realignment).

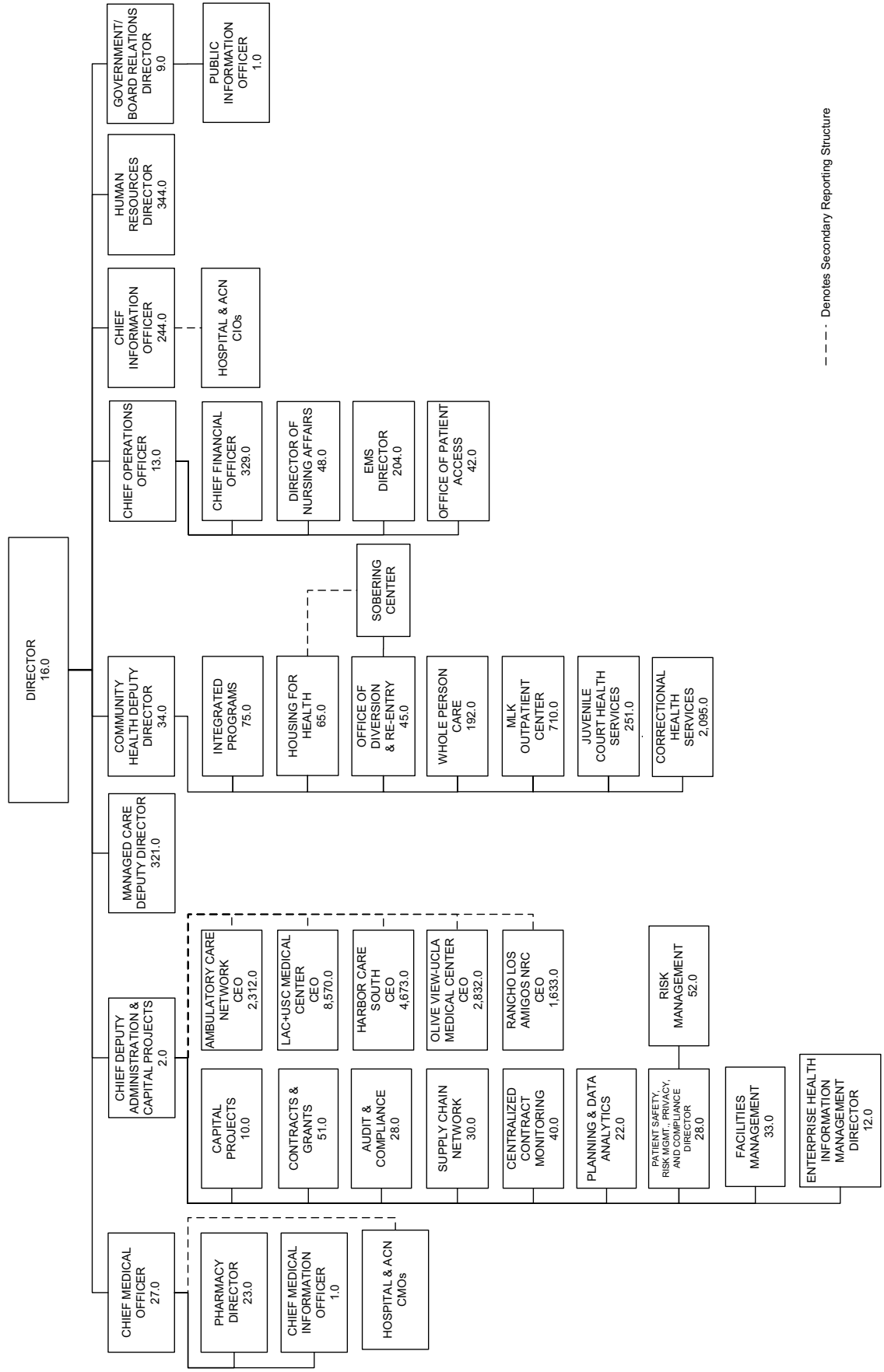
The Administration Program provides administrative support and executive oversight to the operations of the Department. This program includes the executive office, departmental budgeting, accounting, personnel/payroll, procurement and strategic planning functions, admitting, registration, hospital administration, employee health services, auxiliary group, medical library, medical records, medical staff administration, nursing administration, nursing float personnel, in-service education-nursing, utilization management, and other unassigned costs such as depreciation/amortization, leases and rentals, malpractice insurance, other insurance, interest, and non-payroll related employee benefits. In addition, it includes intergovernmental relations, communications, and various other administrative functions with departmentwide impact.

General Services provide for the non-patient care support services needed to operate a hospital, such as kitchen, dietary, laundry and linen, social work, housekeeping, security, grounds, plant operations, plant maintenance, communications, and data processing.

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Net Program Costs</b>	6,332,669,000	144,399,000	5,197,655,000	990,615,000	25,417.0



**Department of Health Services**  
**Christina R. Ghaly, M.D., Acting Director**  
2018-19 Recommended Budget Positions = 25,417.0



----- Denotes Secondary Reporting Structure

## Mental Health

Jonathan E. Sherin, M.D., Ph.D., Director

### Mental Health Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$1,786,537,562.08	\$ 2,229,382,000	\$ 2,221,472,000	\$ 2,322,571,000	\$ 2,322,556,000	\$ 101,084,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 537,743,894.93	\$ 568,728,000	\$ 616,278,000	\$ 658,765,000	\$ 644,423,000	\$ 28,145,000
SERVICES & SUPPLIES	1,368,010,147.69	1,745,531,000	1,765,293,000	1,831,496,000	1,815,362,000	50,069,000
OTHER CHARGES	71,365,642.31	93,962,000	79,457,000	99,293,000	99,293,000	19,836,000
CAPITAL ASSETS - EQUIPMENT	1,390,798.22	1,459,000	1,559,000	2,806,000	2,752,000	1,193,000
<b>GROSS TOTAL</b>	\$1,978,510,483.15	\$ 2,409,680,000	\$ 2,462,587,000	\$ 2,592,360,000	\$ 2,561,830,000	\$ 99,243,000
INTRAFUND TRANSFERS	(102,086,386.06)	(117,685,000)	(183,650,000)	(180,679,000)	(180,679,000)	2,971,000
<b>NET TOTAL</b>	\$1,876,424,097.09	\$ 2,291,995,000	\$ 2,278,937,000	\$ 2,411,681,000	\$ 2,381,151,000	\$ 102,214,000
<b>NET COUNTY COST</b>	\$ 89,886,535.01	\$ 62,613,000	\$ 57,465,000	\$ 89,110,000	\$ 58,595,000	\$ 1,130,000
BUDGETED POSITIONS	4,991.0	5,320.0	5,320.0	5,513.0	5,355.0	35.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		HEALTH AND SANITATION		HEALTH	

### Mission Statement

The Department of Mental Health (DMH) envisions a County unified by shared intention that helps those suffering from mental illness to heal, grow, and flourish. The mission of DMH is to optimize the hope, well-being, and life trajectory of the County's most vulnerable through access to care and resources that promote not only independence and personal recovery, but also connectedness and community reintegration.

DMH strives to provide clinically competent, culturally sensitive, and linguistically appropriate mental health services to clients in the least restrictive manner possible. Services are provided in a wide variety of locations including community-based clinics, schools, residential facilities, housing programs, and health centers, in addition to an expanding corps of field-based teams. DMH also makes a significant contribution to prevention and early intervention for those at risk of developing mental health conditions.

### 2018-19 Budget Message

The 2018-19 Recommended Budget is funded with a combination of additional ongoing revenue and one-time funding available from prior fiscal years. The Recommended

Budget reflects the minimum maintenance of effort (MOE) required by law of \$22.3 million, Vehicle License Fees of \$29.3 million, \$5.9 million in existing net County cost overmatch, plus an additional \$1.1 million in net County cost overmatch for the Single Adult Model (SAM) Program, which is being transferred from the Department of Health Services.

The Recommended Budget includes increases in funding for a variety of important mental health services. Among the significant increases are the following, described in more detail in the chart of adjustments below: 1) New and continued implementation of various Mental Health Services Act (MHSA) programs, in accordance with the stakeholder-approved MHSA Three-Year Plan and its periodic updates, chiefly comprised of additional full-service partnership services, mental health care for residents of permanent supportive housing, participation in efforts to divert youth from incarceration or other institutional care, and emergency shelter services; 2) continued implementation of programs that began in FY 2017-18 such as Continuum of Care Reform and Whole Person Care; and 3) increased funding for the cost of purchasing beds from Institutions for Mental Disease (IMD) and to purchase additional inpatient beds from State hospitals.

## Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>2,462,587,000</b>	<b>183,650,000</b>	<b>2,221,472,000</b>	<b>57,465,000</b>	<b>5,320.0</b>
<b>Collaborative Programs</b>					
<b>1. Continuum of Care Reform (CCR):</b> Reflects a \$38.7 million increase in appropriation and 4.0 positions, offset by a combination of Medi-Cal and realignment revenue, for continued implementation of CCR, to reform group home care for foster children, pursuant to a Board letter approved on March 8, 2017.	38,664,000	--	38,664,000	--	4.0
<b>2. Whole Person Care (WPC):</b> Reflects a \$4.4 million in additional appropriation, fully offset by a combination of MHSA and WPC revenue, to continue implementation of the program approved by the Board in prior fiscal years, which provides multi-departmental coordinated care and support to the sickest and most vulnerable Medi-Cal beneficiaries.	4,356,000	--	4,356,000	--	--
<b>New/Expanded Programs</b>					
<b>1. Inpatient Bed Cost Increases:</b> Reflects a 3.5 percent increase in the rates paid to purchase IMD beds and an increase in State Hospital bed utilization.	21,508,000	--	--	21,508,000	--
<b>2. MHSA:</b> Reflects funding for approved MHSA plans, in accordance with Board approval of the three-year plan and periodic plan updates, including: a) \$3.6 million annualization of funding for 55.0 positions previously budgeted for infrastructure of homeless and housing programs, full-service partnership expansion, and mental evaluation teams; b) \$1.8 million for participation with the California Mental Health Services Authority in Statewide prevention and early intervention initiatives, as approved by the Board on June 20, 2017; c) \$2.6 million, and an increase of 20.0 positions, to provide prevention and early intervention services to residents in permanent supportive housing; d) \$3.5 million for implementation of youth diversion services in collaboration with the Office of Diversion and Re-Entry, as approved by the Board on November 21, 2017; and e) a total of \$7.4 million for continued implementation of various other MHSA plan components such as emergency shelter beds.	18,909,000	--	18,909,000	--	20.0
<b>Other Changes</b>					
<b>1. One-Time Funding:</b> Reflects the removal of prior-year funding provided on a one-time basis for a homeless-related project.	(311,000)	(240,000)	(71,000)	--	--
<b>2. Position Alignments:</b> Reflects the realignment of various positions and reclassifications to more accurately reflect assigned duties and responsibilities	205,000	--	45,000	160,000	--
<b>3. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	6,412,000	(684,000)	6,076,000	1,020,000	--
<b>4. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	1,406,000	--	--	1,406,000	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>5. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in department's proportional share of the costs to prefund the County's retiree healthcare benefits.	5,105,000	--	--	5,105,000	--
<b>6. Unavoidable Costs:</b> Reflects changes in long-term disability costs based on historical experience.	(90,000)	--	--	(90,000)	--
<b>7. Single Adult Model - Funding Transfer:</b> Reflects a shift in funding, from DHS to DMH, for the mental health services that DMH provides to clients of the Department of Public Social Services under the single adult model program.	(133,000)	(1,263,000)	--	1,130,000	--
<b>8. Program Support:</b> Reflects 12.0 temporary positions for the support of programs throughout the department, including process improvement, clinical services redesign, care systems integration, and quality assurance.	799,000	--	--	799,000	12.0
<b>9. Operating Costs:</b> Reflects various ministerial adjustments to realign appropriation and revenue along with the elimination of 1.0 position. Also reflects a one-time increase in 1991 Realignment revenue to offset increases in other adjustments.	2,413,000	(784,000)	33,105,000	(29,908,000)	(1.0)
<b>Total Changes</b>	<b>99,243,000</b>	<b>(2,971,000)</b>	<b>101,084,000</b>	<b>1,130,000</b>	<b>35.0</b>
<b>2018-19 Recommended Budget</b>	<b>2,561,830,000</b>	<b>180,679,000</b>	<b>2,322,556,000</b>	<b>58,595,000</b>	<b>5,355.0</b>

## Unmet Needs

The Department's unmet needs include: 1) augmentation of funding for the Probate section of the Public Guardian; and 2) funding for program and central infrastructure.

**MENTAL HEALTH BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 3,218,024.17	\$ 6,325,000	\$ 6,002,000	\$ 6,029,000	\$ 6,002,000	\$ 0
COURT FEES & COSTS	275.00	0	0	0	0	0
ESTATE FEES	1,756,184.20	1,281,000	1,281,000	1,281,000	1,281,000	0
FEDERAL - HEALTH ADMINISTRATION	25,846.81	26,000	400,000	400,000	400,000	0
FEDERAL - HEALTH GRANTS	20,739,802.05	21,248,000	20,006,000	19,767,000	19,767,000	(239,000)
FEDERAL - OTHER	3,595,480.75	9,517,000	8,518,000	8,740,000	9,241,000	723,000
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	1,232,500.00	400,000	400,000	400,000	400,000	0
FEDERAL AID - MENTAL HEALTH	718,410,512.29	808,624,000	749,131,000	776,224,000	776,224,000	27,093,000
INSTITUTIONAL CARE & SERVICES	294,059.36	257,000	0	0	0	0
INTEREST	13,414.52	13,000	0	0	0	0
MENTAL HEALTH SERVICES	0.00	0	102,000	102,000	102,000	0
MISCELLANEOUS	8,902,153.47	2,513,000	1,764,000	1,764,000	1,764,000	0
OTHER GOVERNMENTAL AGENCIES	2,186,711.59	2,313,000	3,758,000	3,758,000	3,758,000	0
OTHER STATE AID - HEALTH	1,146,306.54	0	0	0	0	0
SALE OF CAPITAL ASSETS	13,685.61	14,000	10,000	10,000	10,000	0
STATE - 2011 REALIGNMENT REVENUE	684,474,606.76	788,934,000	778,622,000	823,230,000	822,430,000	43,808,000
STATE AID - MENTAL HEALTH	7,592,774.76	17,419,000	48,106,000	49,414,000	49,414,000	1,308,000
TRANSFERS IN	332,935,224.20	570,498,000	603,372,000	631,452,000	631,763,000	28,391,000
<b>TOTAL REVENUE</b>	<b>\$1,786,537,562.08</b>	<b>\$ 2,229,382,000</b>	<b>\$ 2,221,472,000</b>	<b>\$ 2,322,571,000</b>	<b>\$ 2,322,556,000</b>	<b>\$ 101,084,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 348,579,119.27	\$ 373,835,000	\$ 400,383,000	\$ 429,852,000	\$ 419,969,000	\$ 19,586,000
CAFETERIA BENEFIT PLANS	69,029,820.18	70,962,000	79,799,000	82,727,000	80,717,000	918,000
COUNTY EMPLOYEE RETIREMENT	56,482,339.11	59,877,000	67,421,000	70,407,000	68,709,000	1,288,000
DENTAL INSURANCE	1,484,280.24	1,515,000	1,539,000	1,666,000	1,626,000	87,000
DEPENDENT CARE SPENDING ACCOUNTS	478,317.24	485,000	576,000	599,000	586,000	10,000
DISABILITY BENEFITS	2,966,489.57	3,099,000	1,855,000	1,767,000	1,766,000	(89,000)
FICA (OASDI)	5,252,160.77	5,434,000	5,597,000	6,083,000	5,935,000	338,000
HEALTH INSURANCE	5,977,955.16	6,299,000	6,236,000	6,866,000	6,698,000	462,000
LIFE INSURANCE	597,600.55	603,000	631,000	683,000	670,000	39,000
OTHER EMPLOYEE BENEFITS	4,472.00	7,000	0	0	0	0
RETIREE HEALTH INSURANCE	26,885,557.00	26,886,000	31,178,000	36,319,000	36,298,000	5,120,000
SAVINGS PLAN	2,084,402.79	2,189,000	2,277,000	2,453,000	2,395,000	118,000
THRIFT PLAN (HORIZONS)	9,946,933.22	10,200,000	10,541,000	11,095,000	10,810,000	269,000
UNEMPLOYMENT INSURANCE	143,427.00	219,000	262,000	262,000	262,000	0
WORKERS' COMPENSATION	7,831,020.83	7,118,000	7,983,000	7,986,000	7,982,000	(1,000)
<b>TOTAL S &amp; E B</b>	<b>537,743,894.93</b>	<b>568,728,000</b>	<b>616,278,000</b>	<b>658,765,000</b>	<b>644,423,000</b>	<b>28,145,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	28,428,905.74	25,969,000	12,605,000	12,898,000	12,898,000	293,000
CLOTHING & PERSONAL SUPPLIES	62,493.85	35,000	3,222,000	3,229,000	3,229,000	7,000
COMMUNICATIONS	2,032,398.94	851,000	579,000	599,000	599,000	20,000
COMPUTING-MAINFRAME	789,318.38	789,000	862,000	15,000	15,000	(847,000)
COMPUTING-MIDRANGE/DEPARTMENTAL SYSTEMS	4,722,928.12	3,400,000	3,440,000	4,347,000	4,333,000	893,000
COMPUTING-PERSONAL	1,134,296.92	1,133,000	5,759,000	6,336,000	6,034,000	275,000
CONTRACTED PROGRAM SERVICES	1,216,246,047.68	1,599,563,000	1,588,989,000	1,642,698,000	1,629,377,000	40,388,000

**MENTAL HEALTH BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
FOOD	246,880.10	300,000	425,000	422,000	422,000	(3,000)
HOUSEHOLD EXPENSE	87,270.29	111,000	252,000	252,000	252,000	0
INFORMATION TECHNOLOGY SERVICES	8,836,423.78	6,482,000	4,773,000	7,094,000	7,089,000	2,316,000
INFORMATION TECHNOLOGY-SECURITY	0.00	0	30,000	30,000	30,000	0
INSURANCE	435,939.63	201,000	200,000	399,000	399,000	199,000
MAINTENANCE - BUILDINGS & IMPRV	3,997,807.95	4,371,000	3,736,000	4,832,000	4,832,000	1,096,000
MAINTENANCE - EQUIPMENT	58,064.17	65,000	160,000	160,000	160,000	0
MEDICAL DENTAL & LAB SUPPLIES	5,576,346.11	8,330,000	12,039,000	12,039,000	12,039,000	0
MEMBERSHIPS	157,509.97	200,000	224,000	224,000	224,000	0
MISCELLANEOUS EXPENSE	63,762.21	65,000	81,000	81,000	81,000	0
OFFICE EXPENSE	2,834,412.27	1,928,000	3,596,000	3,706,000	3,611,000	15,000
PROFESSIONAL SERVICES	19,748,720.69	23,954,000	31,978,000	35,526,000	35,526,000	3,548,000
PUBLICATIONS & LEGAL NOTICE	0.00	0	222,000	222,000	222,000	0
RENTS & LEASES - BLDG & IMPRV	26,565,020.64	19,250,000	36,063,000	36,703,000	34,868,000	(1,195,000)
RENTS & LEASES - EQUIPMENT	1,262,199.46	1,270,000	1,447,000	1,447,000	1,447,000	0
SMALL TOOLS & MINOR EQUIPMENT	42,046.35	48,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	326,667.98	176,000	149,000	149,000	149,000	0
TECHNICAL SERVICES	20,576,793.12	22,938,000	23,875,000	26,499,000	26,499,000	2,624,000
TELECOMMUNICATIONS	7,348,085.89	7,378,000	10,496,000	11,118,000	10,877,000	381,000
TRAINING	12,104,681.05	12,252,000	14,869,000	15,160,000	14,924,000	55,000
TRANSPORTATION AND TRAVEL	2,545,792.72	2,580,000	2,851,000	2,888,000	2,844,000	(7,000)
UTILITIES	1,779,333.68	1,892,000	2,371,000	2,423,000	2,382,000	11,000
<b>TOTAL S &amp; S</b>	<b>1,368,010,147.69</b>	<b>1,745,531,000</b>	<b>1,765,293,000</b>	<b>1,831,496,000</b>	<b>1,815,362,000</b>	<b>50,069,000</b>
<b>OTHER CHARGES</b>						
CONT TO NON COUNTY AGENCIES	847,000.00	8,740,000	8,740,000	8,740,000	8,740,000	0
JUDGMENTS & DAMAGES	2,258,024.27	2,623,000	2,481,000	3,325,000	3,325,000	844,000
RET-OTHER LONG TERM DEBT	969,647.58	1,240,000	1,040,000	1,240,000	1,240,000	200,000
SUPPORT & CARE OF PERSONS	67,152,590.06	81,357,000	67,192,000	85,984,000	85,984,000	18,792,000
TAXES & ASSESSMENTS	138,380.40	2,000	4,000	4,000	4,000	0
<b>TOTAL OTH CHARGES</b>	<b>71,365,642.31</b>	<b>93,962,000</b>	<b>79,457,000</b>	<b>99,293,000</b>	<b>99,293,000</b>	<b>19,836,000</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
COMPUTERS, MIDRANGE/DEPARTMENTAL	899,303.03	654,000	673,000	1,666,000	1,666,000	993,000
TELECOMMUNICATIONS EQUIPMENT	0.00	20,000	0	200,000	200,000	200,000
VEHICLES & TRANSPORTATION EQUIPMENT	491,495.19	785,000	886,000	940,000	886,000	0
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>1,390,798.22</b>	<b>1,459,000</b>	<b>1,559,000</b>	<b>2,806,000</b>	<b>2,752,000</b>	<b>1,193,000</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>1,390,798.22</b>	<b>1,459,000</b>	<b>1,559,000</b>	<b>2,806,000</b>	<b>2,752,000</b>	<b>1,193,000</b>
<b>GROSS TOTAL</b>	<b>\$1,978,510,483.15</b>	<b>\$ 2,409,680,000</b>	<b>\$ 2,462,587,000</b>	<b>\$ 2,592,360,000</b>	<b>\$ 2,561,830,000</b>	<b>\$ 99,243,000</b>
INTRAFUND TRANSFERS	(102,086,386.06)	(117,685,000)	(183,650,000)	(180,679,000)	(180,679,000)	2,971,000
<b>NET TOTAL</b>	<b>\$1,876,424,097.09</b>	<b>\$ 2,291,995,000</b>	<b>\$ 2,278,937,000</b>	<b>\$ 2,411,681,000</b>	<b>\$ 2,381,151,000</b>	<b>\$ 102,214,000</b>
<b>NET COUNTY COST</b>	<b>\$ 89,886,535.01</b>	<b>\$ 62,613,000</b>	<b>\$ 57,465,000</b>	<b>\$ 89,110,000</b>	<b>\$ 58,595,000</b>	<b>\$ 1,130,000</b>
BUDGETED POSITIONS	4,991.0	5,320.0	5,320.0	5,513.0	5,355.0	35.0

## Departmental Program Summary

### 1. Outpatient Mental Health Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	2,087,853,000	178,540,000	1,876,909,000	32,404,000	3,974.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	2,087,853,000	178,540,000	1,876,909,000	32,404,000	3,974.0

**Authority:** Mandated program – Sections 1710, 4380, 5001, 5530, 5600, 5600.1, 5600.2, 5600.4, 5670, 5671, 5672, 5695, 5775, 6002.1, 6003.2 and 6004 of the California Welfare and Institutions (W&I) Code, Part 2, Division 5; and Section 522, 863.1 (a), 1101, and 1103 of California Code of Regulations, Title 9, Division 1.

The Department of Mental Health provides an array of outpatient mental health services to individuals with severe and persistent mental illness and to severely emotionally disturbed children, adolescents, and their families. These services, provided through a network of County-operated and contracted licensed agencies, include case management, individual and group therapy, medication support, crisis intervention and psychological testing.

### 2. Psychiatric Hospitalization Services in 24-Hour Facilities

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	231,828,000	--	225,567,000	6,261,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	231,828,000	--	225,567,000	6,261,000	--

**Authority:** Mandated program – Sections 5150, 5250, 5270, 5353, 5358, 5600 of the California W&I Code, Part 2.5, Division 5.

The Department of Mental Health provides inpatient services to clients that need 24-hour care for grave mental health disabilities. These services are provided through a network of County-operated and contracted licensed hospitals, State hospitals, and Institutions for Mental Disease (IMD) programs.

### 3. Public Guardian

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	26,419,000	71,000	22,548,000	3,800,000	186.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	26,419,000	71,000	22,548,000	3,800,000	186.0

**Authority:** Mandated program – Sections 5350, 5350.1, 5352.5, and 5354.5 of the Welfare & Institutions Code, and Sections 27430 and 27432 of the California Government Code.

The Public Guardian investigates the need for conservatorship and acts as the public conservator for individuals mandated by the Courts to be gravely disabled due to a mental disorder, unable to care for themselves properly for their food, clothing, shelter, or health needs; and/or are unable to manage their finances or resist undue influence or fraud due to mental illness or disorder.

**4. Administration**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	215,730,000	2,068,000	197,532,000	16,130,000	1,195.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	215,730,000	2,068,000	197,532,000	16,130,000	1,195.0

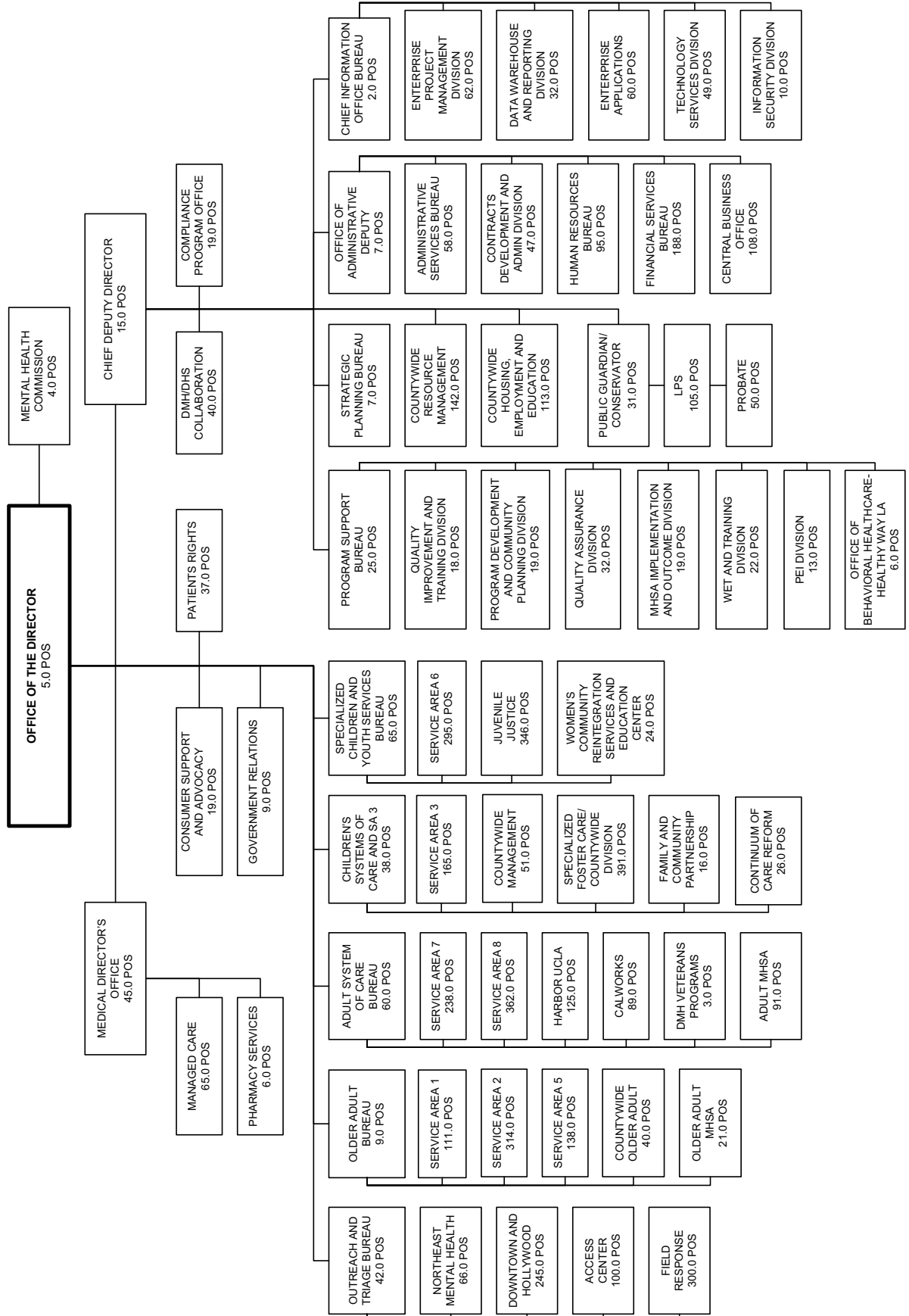
**Authority:** Mandated program – Sections 17001 and 5600.2 of the California W&I Code.

Provides executive and administrative support required for the ongoing operational functions of the Department, which includes the executive office, human resources, fiscal services, information technology and the management of a complex system of contracts.

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Net Program Costs</b>	2,561,830,000	180,679,000	2,322,556,000	58,595,000	5,355.0



DEPARTMENT OF MENTAL HEALTH  
Jonathan E. Sherin, M.D., Ph.D., Director  
FY 2018-19 Recommended Budget Positions = 5,355.0



## Public Health

Barbara Ferrer, Ph.D., M.P.H., M.Ed., Director

### Public Health Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 632,523,138.43	\$ 749,569,000	\$ 885,045,000	\$ 1,387,425,000	\$ 993,012,000	\$ 107,967,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 484,708,525.38	\$ 534,836,000	\$ 583,142,000	\$ 603,019,000	\$ 603,019,000	\$ 19,877,000
SERVICES & SUPPLIES	406,358,446.03	486,244,000	584,770,000	1,074,834,000	680,326,000	95,556,000
OTHER CHARGES	2,494,552.68	5,489,000	10,013,000	9,797,000	9,186,000	(827,000)
CAPITAL ASSETS - EQUIPMENT	4,761,984.18	4,454,000	5,035,000	4,471,000	4,471,000	(564,000)
<b>GROSS TOTAL</b>	\$ 898,323,508.27	\$ 1,031,023,000	\$ 1,182,960,000	\$ 1,692,121,000	\$ 1,297,002,000	\$ 114,042,000
INTRAFUND TRANSFERS	(55,881,622.93)	(69,023,000)	(90,664,000)	(93,170,000)	(93,180,000)	(2,516,000)
<b>NET TOTAL</b>	\$ 842,441,885.34	\$ 962,000,000	\$ 1,092,296,000	\$ 1,598,951,000	\$ 1,203,822,000	\$ 111,526,000
<b>NET COUNTY COST</b>	\$ 209,918,746.91	\$ 212,431,000	\$ 207,251,000	\$ 211,526,000	\$ 210,810,000	\$ 3,559,000
BUDGETED POSITIONS	4,640.0	4,829.0	4,829.0	4,844.0	4,844.0	15.0

### Mission Statement

Working toward the vision of Healthy People in Healthy Communities, the Department of Public Health's (DPH) mission is to protect health, prevent disease and injury, and promote health and well-being for everyone in the County.

- The consolidation of five DPH budget units into a single budget unit; and
- The insourcing of essential services within key bureau operations to further support the Department's mission and strategic priorities of the Health Agency fully funded with available resources.

### 2018-19 Budget Message

The 2018-19 Recommended Budget provides for gross total appropriation of \$1.3 billion supported by grants and revenues resulting in an NCC of \$210.8 million. This reflects an NCC increase of \$3.6 million from FY 2017-18 primarily due to Board-approved adjustments to salaries and employee benefits, partially offset by the removal of prior-year funding provided on a one-time basis. Notable changes include:

- An increase in Drug Medi-Cal Organized Delivery Systems (DMC-ODS) Waiver revenue of \$78.3 million for the expansion of substance use disorder (SUD) services within the Substance Abuse Prevention and Control (SAPC) program;
- An increase of 9.0 positions to improve and enhance Antelope Valley Rehabilitation Centers' (AVRC) capacity to work with the substance use disorder population and to conform with the requirements of DMC-ODS;
- An increase of \$20.6 million in California Healthcare, Research and Prevention Tax Act (Proposition 56) grant funding for the Tobacco Control and Prevention and Oral Health Programs, including the addition of 6.0 positions for dental services;

### Critical/Strategic Planning Initiatives

The Department's Strategic Plan considers the priorities of the Health Agency and the County. By design, the Strategic Plan reflects and aligns with the County's strategic goals, including supporting community wellness, driving economic development, and fostering environmental sustainability. The Strategic Plan will advance Health Agency priorities by improving data systems to better coordinate consumer services across departments, improving the Department's ability to work across sectors to address social determinants of health, making upstream policy recommendations, and strengthening workforce capabilities. Improvements set out in the Strategic Plan also parallel the priorities set forth in the Department's Quality Improvement and Workforce Development Plans.

The Strategic Plan is a key tool in the Department's efforts to narrow health inequities in collaboration with partners across sectors and will facilitate the Community Health Assessment (CHA) and the Community Health Improvement Plan (CHIP). The CHA lays out the stark inequities across the diverse

population of the County, and the CHIP proposes bold strategies that multiple stakeholders in the County can employ to reduce these inequities. The Strategic Plan envisions critical institutional advancements that strengthen the Department's ability to produce community health data for the CHA and achieve the health outcomes sought by the CHIP, and in departmental programs.

The Department's Recommended Budget also aligns with the County Goals of making investments that transform lives and fostering vibrant and resilient communities. Specifically, strategies are being undertaken to enhance the delivery of comprehensive interventions by integrating substance use disorder treatments and by supporting the wellness of our communities.

## Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>1,182,960,000</b>	<b>90,664,000</b>	<b>885,045,000</b>	<b>207,251,000</b>	<b>4,829.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. DMC-ODS:</b> Reflects an increase in SAPC appropriation funded with Federal Financial Participation (FFP) revenue as allocated by the State, and the addition of 9.0 positions for the AVRCs for the expansion of substance use disorder services under the DMC-ODS Waiver, fully offset with intrafund transfers.	79,220,000	920,000	78,300,000	--	9.0
<b>2. Proposition 56:</b> Reflects an increase in State grant funding and the addition of 6.0 positions to establish programs that address oral health care and preventive services to further support tobacco control and prevention efforts.	20,567,000	--	20,567,000	--	6.0
<b><i>Other Changes</i></b>					
<b>1. Budget Unit Consolidation:</b> Reflects the consolidation of the five DPH budget units into a single budget unit to improve efficiency, avoid duplicative efforts, and centralize functions.	--	--	--	--	--
<b>2. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for Internal Services Department repairs/projects and vehicle replacement funding, offset by associated decreases in grant revenue and NCC.	(1,104,000)	--	(392,000)	(712,000)	--
<b>3. Various Position Adjustments:</b> Reflects the addition of 5.0 positions, offset with the deletion of 5.0 vacant positions to strengthen programmatic functions; including 3.0 positions for public health emergency preparedness, a radiation protection specialist, and oversight for the HIV/STD Public Health Investigation Program.	--	--	--	--	--
<b>4. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	9,615,000	234,000	6,453,000	2,928,000	--
<b>5. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	2,457,000	19,000	1,633,000	805,000	--
<b>6. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	4,195,000	60,000	3,408,000	727,000	--

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>7. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(611,000)	--	(422,000)	(189,000)	--
<b>8. Unavoidable Costs:</b> Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends.	275,000	85,000	190,000	--	--
<b>9. Ministerial Changes:</b> Primarily reflects realignments of appropriation and revenue based on historical trends, adjustments for services provided to or funded by other County departments, and projected decreases in revenue from special funds and fees.	(572,000)	1,198,000	(1,770,000)	--	--
<b>Total Changes</b>	<b>114,042,000</b>	<b>2,516,000</b>	<b>107,967,000</b>	<b>3,559,000</b>	<b>15.0</b>
<b>2018-19 Recommended Budget</b>	<b>1,297,002,000</b>	<b>93,180,000</b>	<b>993,012,000</b>	<b>210,810,000</b>	<b>4,844.0</b>

## Unmet Needs

The Department has identified and ranked a series of critical unmet needs. A process was undertaken to further prioritize the most critical of these initiatives. These most critical unmet needs include: 1) additional resources to expand environmental health oversight and monitoring; 2) enhancing positive youth development efforts through the establishment of a youth council workgroup; and 3) augmenting resources dedicated to the reduction of STD cases within the County.

**PUBLIC HEALTH GENERAL FUND BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 5,335,137.88	\$ 2,222,000	\$ 8,600,000	\$ 7,351,000	\$ 7,351,000	\$ (1,249,000)
DRUG MEDI-CAL - STATE REALIGNMENT	17,867,751.99	17,837,000	58,362,000	58,362,000	58,362,000	0
FEDERAL - HEALTH GRANTS	0.00	36,679,000	73,077,000	73,077,000	73,077,000	0
FEDERAL - OTHER	163,145,144.27	181,943,000	218,558,000	223,525,000	223,314,000	4,756,000
FEDERAL AID - MENTAL HEALTH	11,799,411.95	12,456,000	6,406,000	6,406,000	6,406,000	0
FORFEITURES & PENALTIES	13,874.37	17,000	30,000	30,000	30,000	0
HEALTH FEES	89,768,373.10	93,941,000	76,362,000	76,362,000	76,362,000	0
INSTITUTIONAL CARE & SERVICES	84,495,069.35	112,673,000	111,455,000	585,324,000	191,333,000	79,878,000
INTEREST	0.40	0	0	0	0	0
MISCELLANEOUS	1,561,268.39	1,275,000	4,007,000	4,007,000	4,007,000	0
OTHER GOVERNMENTAL AGENCIES	594,822.87	722,000	1,741,000	1,741,000	1,741,000	0
OTHER LICENSES & PERMITS	4,593,316.93	4,532,000	1,334,000	1,334,000	1,334,000	0
OTHER SALES	33,528.11	34,000	59,000	59,000	59,000	0
OTHER STATE AID - HEALTH	3,066,681.71	4,774,000	4,531,000	4,531,000	4,531,000	0
PLANNING & ENGINEERING SERVICES	249,069.00	242,000	408,000	408,000	408,000	0
RECORDING FEES	4,448,777.84	4,523,000	3,253,000	3,253,000	3,253,000	0
SALE OF CAPITAL ASSETS	35,917.69	1,000	0	0	0	0
SANITATION SERVICES	1,494,039.13	1,494,000	912,000	912,000	912,000	0
STATE - 1991 REALIGNMENT REVENUE	27,985,819.40	28,100,000	28,100,000	28,100,000	28,100,000	0
STATE - 2011 REALIGNMENT REVENUE	77,330,723.99	56,958,000	27,290,000	27,290,000	27,290,000	0
STATE - CALIFORNIA CHILDREN SERVICES	31,866,101.00	31,707,000	28,953,000	29,663,000	29,663,000	710,000
STATE - OTHER	283,681.62	45,574,000	79,395,000	82,131,000	77,664,000	(1,731,000)
STATE - PUBLIC HEALTH SERVICES	92,479,616.60	87,603,000	122,126,000	144,578,000	148,834,000	26,708,000
TRANSFERS IN	14,075,010.84	24,262,000	30,086,000	28,981,000	28,981,000	(1,105,000)
<b>TOTAL REVENUE</b>	<b>\$ 632,523,138.43</b>	<b>\$ 749,569,000</b>	<b>\$ 885,045,000</b>	<b>\$ 1,387,425,000</b>	<b>\$ 993,012,000</b>	<b>\$ 107,967,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 311,225,026.26	\$ 345,118,000	\$ 382,844,000	\$ 390,952,000	\$ 390,776,000	\$ 7,932,000
CAFETERIA BENEFIT PLANS	62,906,501.16	70,571,000	72,560,000	74,460,000	74,564,000	2,004,000
COUNTY EMPLOYEE RETIREMENT	51,058,352.92	56,091,000	63,891,000	66,740,000	66,815,000	2,924,000
DENTAL INSURANCE	1,380,560.66	1,519,000	1,008,000	1,008,000	1,008,000	0
DEPENDENT CARE SPENDING ACCOUNTS	329,991.08	334,000	316,000	316,000	316,000	0
DISABILITY BENEFITS	3,060,355.22	2,205,000	2,275,000	2,333,000	2,333,000	58,000
FICA (OASDI)	4,516,746.62	4,963,000	4,835,000	4,986,000	4,991,000	156,000
HEALTH INSURANCE	6,552,414.26	6,987,000	6,415,000	7,167,000	7,167,000	752,000
LIFE INSURANCE	636,198.19	286,000	77,000	77,000	77,000	0
OTHER EMPLOYEE BENEFITS	1,577.00	0	0	0	0	0
RETIREE HEALTH INSURANCE	24,174,064.00	26,484,000	27,769,000	33,148,000	33,148,000	5,379,000
SAVINGS PLAN	2,400,714.34	2,552,000	3,223,000	3,327,000	3,319,000	96,000
THRIFT PLAN (HORIZONS)	9,446,548.85	10,466,000	10,191,000	10,485,000	10,485,000	294,000
UNEMPLOYMENT INSURANCE	39,227.00	51,000	110,000	124,000	124,000	14,000
WORKERS' COMPENSATION	6,980,247.82	7,209,000	7,628,000	7,896,000	7,896,000	268,000
<b>TOTAL S &amp; E B</b>	<b>484,708,525.38</b>	<b>534,836,000</b>	<b>583,142,000</b>	<b>603,019,000</b>	<b>603,019,000</b>	<b>19,877,000</b>

**PUBLIC HEALTH GENERAL FUND BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	19,211,102.89	18,361,000	24,727,000	24,484,000	24,484,000	(243,000)
CLOTHING & PERSONAL SUPPLIES	256,575.77	275,000	36,000	36,000	36,000	0
COMMUNICATIONS	1,070,575.74	975,000	687,000	674,000	674,000	(13,000)
COMPUTING-MAINFRAME	1,501,164.51	1,398,000	213,000	211,000	211,000	(2,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,441,231.69	3,976,000	3,422,000	3,441,000	3,441,000	19,000
COMPUTING-PERSONAL	5,095,825.82	4,806,000	1,309,000	1,365,000	1,365,000	56,000
CONTRACTED PROGRAM SERVICES	289,232,442.18	356,989,000	461,250,000	952,632,000	558,124,000	96,874,000
FOOD	717,725.55	677,000	663,000	663,000	663,000	0
HOUSEHOLD EXPENSE	367,071.81	385,000	359,000	349,000	349,000	(10,000)
INFORMATION TECHNOLOGY SERVICES	5,151,770.89	3,250,000	4,802,000	4,802,000	4,802,000	0
INFORMATION TECHNOLOGY-SECURITY	8,202.95	0	0	0	0	0
INSURANCE	946,354.76	986,000	808,000	1,013,000	1,013,000	205,000
JURY & WITNESS EXPENSE	3,263.20	3,000	10,000	10,000	10,000	0
MAINTENANCE - BUILDINGS & IMPRV	8,807,886.14	9,147,000	7,355,000	6,843,000	6,843,000	(512,000)
MAINTENANCE - EQUIPMENT	940,158.41	1,012,000	677,000	839,000	839,000	162,000
MEDICAL DENTAL & LAB SUPPLIES	9,368,001.50	10,076,000	6,389,000	6,036,000	6,036,000	(353,000)
MEMBERSHIPS	234,288.94	237,000	91,000	91,000	91,000	0
MISCELLANEOUS EXPENSE	(25,012.76)	80,000	513,000	511,000	511,000	(2,000)
OFFICE EXPENSE	4,271,456.55	4,079,000	5,172,000	4,846,000	4,846,000	(326,000)
PROFESSIONAL SERVICES	15,673,480.39	26,328,000	24,884,000	24,727,000	24,727,000	(157,000)
PUBLICATIONS & LEGAL NOTICE	4,180.67	1,000	42,000	42,000	42,000	0
RENTS & LEASES - BLDG & IMPRV	17,457,303.25	19,411,000	17,741,000	18,992,000	18,992,000	1,251,000
RENTS & LEASES - EQUIPMENT	1,436,777.83	1,400,000	732,000	736,000	736,000	4,000
SMALL TOOLS & MINOR EQUIPMENT	150,057.37	160,000	14,000	14,000	14,000	0
SPECIAL DEPARTMENTAL EXPENSE	923,171.56	1,069,000	1,676,000	253,000	253,000	(1,423,000)
TECHNICAL SERVICES	7,203,807.78	6,907,000	7,616,000	7,682,000	7,682,000	66,000
TELECOMMUNICATIONS	6,874,850.51	6,462,000	6,510,000	6,463,000	6,463,000	(47,000)
TRAINING	583,015.93	584,000	653,000	605,000	605,000	(48,000)
TRANSPORTATION AND TRAVEL	4,165,199.71	4,303,000	2,988,000	3,045,000	3,045,000	57,000
UTILITIES	2,286,514.49	2,907,000	3,431,000	3,429,000	3,429,000	(2,000)
<b>TOTAL S &amp; S</b>	<b>406,358,446.03</b>	<b>486,244,000</b>	<b>584,770,000</b>	<b>1,074,834,000</b>	<b>680,326,000</b>	<b>95,556,000</b>
<b>OTHER CHARGES</b>						
CONT TO NON COUNTY AGENCIES	22,000.00	1,507,000	2,331,000	2,331,000	2,331,000	0
JUDGMENTS & DAMAGES	1,089,554.37	1,598,000	1,461,000	1,466,000	1,466,000	5,000
RET-OTHER LONG TERM DEBT	20,021.89	16,000	740,000	741,000	130,000	(610,000)
SUPPORT & CARE OF PERSONS	1,314,289.00	2,329,000	5,473,000	5,251,000	5,251,000	(222,000)
TAXES & ASSESSMENTS	48,687.42	39,000	8,000	8,000	8,000	0
<b>TOTAL OTH CHARGES</b>	<b>2,494,552.68</b>	<b>5,489,000</b>	<b>10,013,000</b>	<b>9,797,000</b>	<b>9,186,000</b>	<b>(827,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
COMPUTERS, MAINFRAME	1,606,602.14	0	0	0	0	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,513,412.46	2,945,000	3,176,000	3,160,000	3,160,000	(16,000)
DATA HANDLING EQUIPMENT	0.00	0	60,000	60,000	60,000	0
ELECTRONIC EQUIPMENT	0.00	0	17,000	17,000	17,000	0

**PUBLIC HEALTH GENERAL FUND BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
MACHINERY EQUIPMENT	32,439.48	30,000	13,000	13,000	13,000	0
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	0	6,000	6,000	6,000	0
MEDICAL - FIXED EQUIPMENT	105,638.20	98,000	285,000	285,000	285,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	119,988.39	111,000	75,000	75,000	75,000	0
NON-MEDICAL LAB/TESTING EQUIP	231,034.63	214,000	425,000	425,000	425,000	0
OFFICE FURNITURE, FIXTURES & EQ	136.56	0	240,000	240,000	240,000	0
TELECOMMUNICATIONS EQUIPMENT	131,568.39	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	1,021,163.93	1,056,000	738,000	190,000	190,000	(548,000)
<b>TOTAL CAPITAL ASSETS</b>	<b>4,761,984.18</b>	<b>4,454,000</b>	<b>5,035,000</b>	<b>4,471,000</b>	<b>4,471,000</b>	<b>(564,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 898,323,508.27</b>	<b>\$ 1,031,023,000</b>	<b>\$ 1,182,960,000</b>	<b>\$ 1,692,121,000</b>	<b>\$ 1,297,002,000</b>	<b>\$ 114,042,000</b>
INTRAFUND TRANSFERS	(55,881,622.93)	(69,023,000)	(90,664,000)	(93,170,000)	(93,180,000)	(2,516,000)
<b>NET TOTAL</b>	<b>842,441,885.34</b>	<b>962,000,000</b>	<b>1,092,296,000</b>	<b>1,598,951,000</b>	<b>1,203,822,000</b>	<b>111,526,000</b>
<b>NET COUNTY COST</b>	<b>\$ 209,918,746.91</b>	<b>\$ 212,431,000</b>	<b>\$ 207,251,000</b>	<b>\$ 211,526,000</b>	<b>\$ 210,810,000</b>	<b>\$ 3,559,000</b>
BUDGETED POSITIONS	4,640.0	4,829.0	4,829.0	4,844.0	4,844.0	15.0

## Public Health Programs Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 277,232,545.33	\$ 293,398,000	\$ 353,170,000	\$ 0	\$ 0	\$ (353,170,000)
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
SALARIES & EMPLOYEE BENEFITS	\$ 343,920,041.88	\$ 366,607,000	\$ 391,636,000	\$ 0	\$ 0	\$ (391,636,000)
SERVICES & SUPPLIES	116,950,053.08	120,885,000	141,600,000	0	0	(141,600,000)
OTHER CHARGES	1,122,053.87	1,221,000	1,774,000	0	0	(1,774,000)
CAPITAL ASSETS - EQUIPMENT	4,632,441.77	4,293,000	4,644,000	0	0	(4,644,000)
<b>GROSS TOTAL</b>	\$ 466,624,590.60	\$ 493,006,000	\$ 539,654,000	\$ 0	\$ 0	\$ (539,654,000)
INTRAFUND TRANSFERS	(19,856,378.80)	(21,506,000)	(22,952,000)	0	0	22,952,000
<b>NET TOTAL</b>	\$ 446,768,211.80	\$ 471,500,000	\$ 516,702,000	\$ 0	\$ 0	\$ (516,702,000)
<b>NET COUNTY COST</b>	\$ 169,535,666.47	\$ 178,102,000	\$ 163,532,000	\$ 0	\$ 0	\$ (163,532,000)
BUDGETED POSITIONS	3,214.0	3,229.0	3,229.0	0.0	0.0	(3,229.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		HEALTH AND SANITATION		HEALTH	

The 2018-19 Recommended Budget reflects the incorporation of the Public Health Programs budget unit into a new consolidated Public Health budget unit. Since this transition will be effective July 1, 2018, the information provided reflects FY 2016-17 actual expenditures and revenues, as well as FY 2017-18 estimates. The 2018-19 recommendations are provided as part of the consolidated Public Health budget unit.



## Division of HIV and STD Programs Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 67,491,880.99	\$ 71,664,000	\$ 75,600,000	\$ 0	\$ 0	\$ (75,600,000)
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
SALARIES & EMPLOYEE BENEFITS	\$ 19,101,442.28	\$ 20,947,000	\$ 22,591,000	\$ 0	\$ 0	\$ (22,591,000)
SERVICES & SUPPLIES	69,187,793.49	71,459,000	73,716,000	0	0	(73,716,000)
OTHER CHARGES	5,491.80	410,000	410,000	0	0	(410,000)
CAPITAL ASSETS - EQUIPMENT	28,233.73	0	35,000	0	0	(35,000)
<b>GROSS TOTAL</b>	\$ 88,322,961.30	\$ 92,816,000	\$ 96,752,000	\$ 0	\$ 0	\$ (96,752,000)
INTRAFUND TRANSFERS	(2,253,861.16)	(3,249,000)	(3,249,000)	0	0	3,249,000
<b>NET TOTAL</b>	\$ 86,069,100.14	\$ 89,567,000	\$ 93,503,000	\$ 0	\$ 0	\$ (93,503,000)
<b>NET COUNTY COST</b>	\$ 18,577,219.15	\$ 17,903,000	\$ 17,903,000	\$ 0	\$ 0	\$ (17,903,000)
BUDGETED POSITIONS	237.0	231.0	231.0	0.0	0.0	(231.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		HEALTH AND SANITATION		HEALTH	

The 2018-19 Recommended Budget reflects the incorporation of the Division of HIV and STD Programs budget unit into a new consolidated Public Health budget unit. Since this transition will be effective July 1, 2018, the information provided reflects FY 2016-17 actual expenditures and revenues, as well as FY 2017-18 estimates. The 2018-19 recommendations are provided as part of the consolidated Public Health budget unit.

## Antelope Valley Rehabilitation Centers Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 396,111.09	\$ 502,000	\$ 1,703,000	\$ 0	\$ 0	\$ (1,703,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 7,120,799.26	\$ 7,803,000	\$ 9,621,000	\$ 0	\$ 0	\$ (9,621,000)
SERVICES & SUPPLIES	5,100,281.84	5,353,000	5,936,000	0	0	(5,936,000)
OTHER CHARGES	2,156.53	10,000	10,000	0	0	(10,000)
CAPITAL ASSETS - EQUIPMENT	74,578.91	161,000	161,000	0	0	(161,000)
<b>GROSS TOTAL</b>	\$ 12,297,816.54	\$ 13,327,000	\$ 15,728,000	\$ 0	\$ 0	\$ (15,728,000)
INTRAFUND TRANSFERS	(8,399,552.56)	(11,057,000)	(12,257,000)	0	0	12,257,000
<b>NET TOTAL</b>	\$ 3,898,263.98	\$ 2,270,000	\$ 3,471,000	\$ 0	\$ 0	\$ (3,471,000)
<b>NET COUNTY COST</b>	\$ 3,502,152.89	\$ 1,768,000	\$ 1,768,000	\$ 0	\$ 0	\$ (1,768,000)
BUDGETED POSITIONS	99.0	108.0	108.0	0.0	0.0	(108.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		HEALTH AND SANITATION		HEALTH	

The 2018-19 Recommended Budget reflects the incorporation of the Antelope Valley Rehabilitation Centers budget unit into a new consolidated Public Health budget unit. Since this transition will be effective July 1, 2018, the information provided reflects FY 2016-17 actual expenditures and revenues, as well as FY 2017-18 estimates. The 2018-19 recommendations are provided as part of the consolidated Public Health budget unit.

## Children's Medical Services Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 87,426,005.57	\$ 89,852,000	\$ 97,838,000	\$ 0	\$ 0	\$ (97,838,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 88,237,240.78	\$ 109,973,000	\$ 124,091,000	\$ 0	\$ 0	\$ (124,091,000)
SERVICES & SUPPLIES	9,415,581.42	9,769,000	13,406,000	0	0	(13,406,000)
OTHER CHARGES	1,317,348.04	2,333,000	5,468,000	0	0	(5,468,000)
CAPITAL ASSETS - EQUIPMENT	0.00	0	135,000	0	0	(135,000)
<b>GROSS TOTAL</b>	\$ 98,970,170.24	\$ 122,075,000	\$ 143,100,000	\$ 0	\$ 0	\$ (143,100,000)
INTRAFUND TRANSFERS	(274,134.41)	(19,490,000)	(24,234,000)	0	0	24,234,000
<b>NET TOTAL</b>	\$ 98,696,035.83	\$ 102,585,000	\$ 118,866,000	\$ 0	\$ 0	\$ (118,866,000)
<b>NET COUNTY COST</b>	\$ 11,270,030.26	\$ 12,733,000	\$ 21,028,000	\$ 0	\$ 0	\$ (21,028,000)
BUDGETED POSITIONS	801.0	917.0	917.0	0.0	0.0	(917.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		HEALTH AND SANITATION		CALIFORNIA CHILDRENS SERVICES	

The 2018-19 Recommended Budget reflects the incorporation of the Children's Medical Services budget unit into a new consolidated Public Health budget unit. Since this transition will be effective July 1, 2018, the information provided reflects FY 2016-17 actual expenditures and revenues, as well as FY 2017-18 estimates. The 2018-19 recommendations are provided as part of the consolidated Public Health budget unit.

## Substance Abuse Prevention and Control Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 199,976,595.45	\$ 294,153,000	\$ 356,734,000	\$ 0	\$ 0	\$ (356,734,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 26,329,001.18	\$ 29,506,000	\$ 35,203,000	\$ 0	\$ 0	\$ (35,203,000)
SERVICES & SUPPLIES	205,704,736.20	278,778,000	350,112,000	0	0	(350,112,000)
OTHER CHARGES	47,502.44	1,515,000	2,351,000	0	0	(2,351,000)
CAPITAL ASSETS - EQUIPMENT	26,729.77	0	60,000	0	0	(60,000)
<b>GROSS TOTAL</b>	\$ 232,107,969.59	\$ 309,799,000	\$ 387,726,000	\$ 0	\$ 0	\$ (387,726,000)
INTRAFUND TRANSFERS	(25,097,696.00)	(13,721,000)	(27,972,000)	0	0	27,972,000
<b>NET TOTAL</b>	\$ 207,010,273.59	\$ 296,078,000	\$ 359,754,000	\$ 0	\$ 0	\$ (359,754,000)
<b>NET COUNTY COST</b>	\$ 7,033,678.14	\$ 1,925,000	\$ 3,020,000	\$ 0	\$ 0	\$ (3,020,000)
BUDGETED POSITIONS	289.0	344.0	344.0	0.0	0.0	(344.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		HEALTH AND SANITATION		HEALTH	

The 2018-19 Recommended Budget reflects the incorporation of the Substance Abuse Prevention and Control budget unit into a new consolidated Public Health budget unit. Since this transition will be effective July 1, 2018, the information provided reflects FY 2016-17 actual expenditures and revenues, as well as FY 2017-18 estimates. The 2018-19 recommendations are provided as part of the consolidated Public Health budget unit.

## Departmental Program Summary

### 1. Communicable Disease Control and Prevention

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	70,986,000	1,097,000	43,576,000	26,313,000	437.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	70,986,000	1,097,000	43,576,000	26,313,000	437.0

**Authority:** Mandated program – California Health and Safety Code sections 101030, 120130, 120145, 120175, 120190, 120195, 120200, 120210, and 120215.

The Division and its five programs (Acute Communicable Disease Control, Tuberculosis Control, Immunization, Veterinary Public Health, and the Public Health Laboratory) work to reduce the risk factors for contracting or transmitting communicable diseases and communicable disease burdens, when preventable, for all persons and animals in the County. This is done in partnership with other programs within the Department, other County and city agencies, residents, organizations, communities, and health care providers and is accomplished through promotion of healthy behaviors; surveillance of diseases and risk factors; early detection and screening; state-of-the-art laboratory services; effective preventive public health, personal health and animal health services; work with health care providers, hospitals, and treatment centers to implement appropriate procedures and guidelines for treatment and prevention of communicable diseases; and communicable disease investigations and control measures in humans and animals.

### 2. Health Protection and Promotion

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	432,910,000	9,982,000	315,075,000	107,853,000	2,395.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	432,910,000	9,982,000	315,075,000	107,853,000	2,395.0

**Authority:** Mandated program – California Business and Professions Code Section 2818 (a); California Health and Safety Code Sections 101030, 101375, 101450, 113713, 115880, 116800-116820, 119312, 119319, 124125-124165, 105275-105310, and other sections; California Water Code; California Code of Regulations Title 17, Sections 30100 and 30253, as well as, Titles 14, 15, 17, 22, 24, and 25; and County Code Titles 11 and 20.

Health Protection and Promotion is a cluster of public health programs that protect the population of the County from environmental hazards, prevent chronic disease, promote healthy lifestyles, and maximize maternal, child, and adolescent health.

The Environmental Health Division is a regulatory agency that performs mandated services including, but not limited to, inspections or investigations related to food, housing, ocean water, drinking water, lead exposure, vector management, radiation control, and solid waste management. State and local health and safety codes provide the Division authority to carry out regulatory activities to protect public health and safety. The Division also performs non-mandated services such as initiatives related to climate change, water adequacy, and community toxic risk reduction.

The Community Health Services Division (which includes public health nurses) coordinates and carries out field investigations, surveillance activities, and clinical treatment, where needed, of populations with communicable disease. In addition, it coordinates community level outreach and education activities within Service Planning Areas (SPA) and local community stakeholders and local governmental agencies.

### 3. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	67,871,000	13,271,000	22,423,000	32,177,000	403.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	67,871,000	13,271,000	22,423,000	32,177,000	403.0

**Authority:** Non-mandated, discretionary program.

Administration provides support and oversight of Department operations, including strategic planning, intergovernmental relations, communication, information systems, quality improvement activities, financial management, contracting, risk management, human resources, materials management, and space/facilities management.

### 4. SAPC

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	465,195,000	27,772,000	434,397,000	3,026,000	344.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	465,195,000	27,772,000	434,397,000	3,026,000	344.0

**Authority:** Non-mandated, discretionary program.

SAPC is responsible for the management of all publicly funded SUD treatment and recovery support services and prevention activities in the County. Under the recently implemented DMC-ODS, SAPC also serves as the County's specialty Medicaid-managed care plan and is responsible for ensuring that the 3.2 million Medi-Cal beneficiaries who need SUD treatment and recovery support services have timely access to these services. SAPC currently contracts with 79 community-based agencies at 250 locations. Additionally, SAPC serves the needs of specific populations such as adolescents, people who are homeless, and individuals referred by primary care providers, as well as the criminal justice and child and family welfare systems. SAPC monitors, audits, and provides evidence-based training to these programs to ensure compliance with federal, State, County, and local requirements.

As the administrator of funding from the Federal Substance Abuse and Mental Health Services Administration (SAMHSA), the California Department of Health Care Services (DHCS), and other County departments, SAPC manages the full spectrum of SUD treatment and recovery services and prevention activities for all County residents.

### 5. Children's Medical Services (CMS)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	145,979,000	24,345,000	100,100,000	21,534,000	917.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	145,979,000	24,345,000	100,100,000	21,534,000	917.0

**Authority:** California Children's Services (CCS): Mandated program – California Welfare and Institutions Code and the California Code of Regulations, Title 22, Section 51013. Enabling statute – California Health and Safety Code, Section 123800 et seq.

Child Health and Disability Prevention Program (CHDP): Enabling statute – California Health and Safety Code Sections 24025, 124060, 124070, and 124075.

Health Care Program for Children in Foster Care (HCPCFC): Legal authority – California Welfare and Institutions Code Section 16501.3 (a) through (e).

CMS administers three programs within the DPH: CCS, CHDP, and Child Welfare Public Health Nursing (CWPHN) comprised of General Program and HCPCFC.

CCS provides defined medically necessary benefits to individuals 21 years of age or younger with physically disabling conditions who meet medical, financial, and residential eligibility requirements of the program. CCS provides administrative case management in the coordination of care and benefits for families and children with special health care needs. CCS also provides physical and occupational therapy through its Medical Therapy Program where there is no financial eligibility requirement.

CHDP provides individuals 21 years of age or younger with Medi-Cal or individuals 19 years of age or younger without Medi-Cal in low to moderate income families with free immunizations and health check-ups. Families may choose from among CHDP approved private doctors, clinics, or other health care providers. Services include regular and complete health check-ups, certain screening tests, and immunizations, as well as referrals for diagnosis and treatment. To ensure that children receive high-quality services, CHDP staff conduct monthly provider orientations and make periodic site visits to monitor providers' compliance with program requirements.

HCPCFC provides public health nurse expertise in meeting the medical, dental, mental, and developmental needs of children and youth in foster care. Program nurses are located in the offices of the Departments of Children and Family Services (DCFS) and Probation.

The CWPHN Program combines the HCPCFC and the CWPHN-General Program, which serves children and youth in the child welfare system primarily living with a biological parent or a relative legal guardian. The CWPHN-General Program is funded through DCFS under the Medicaid Program for Skilled Professional Medical Personnel (SPMP).

## 6. Division of HIV and STD Programs (DHSP)

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	97,239,000	3,249,000	75,844,000	18,146,000	231.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	97,239,000	3,249,000	75,844,000	18,146,000	231.0

**Authority:** Non-mandated, discretionary program.

DHSP is responsible for coordinating the overall response to HIV and STD infections in the County, including disease surveillance, field investigation, prevention and treatment programming, and monitoring and evaluation of the quality of services related to HIV and STDs in the County.

DHSP is the designated official administrative agency for the DPH to prevent and control the spread of HIV and STD infections utilizing epidemiologic and surveillance systems, coordinated care and treatment services, and public, private, and community partnerships and by developing and implementing evidence-based programs and policies that promote health equity and maximize health outcomes in the County. As the grantee and administrator of funding from Health Resources and Services Administration (HRSA), Centers for Disease Control and Prevention (CDC), and SAMHSA, DHSP is uniquely positioned to manage the full spectrum of HIV prevention, care, and treatment services in the County. In addition to surveillance, field investigation, direct programming, and research and evaluation, DHSP utilizes over 200 contracts with a network of nearly 100 community-based organizations and ten County entities in an effort to maximize access to HIV services.

Program activities to prevent and control STD infections include sexually transmitted infection surveillance and medical consultation for patients who are diagnosed with an STD.

**7. AVRC**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	16,822,000	13,464,000	1,597,000	1,761,000	117.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	16,822,000	13,464,000	1,597,000	1,761,000	117.0

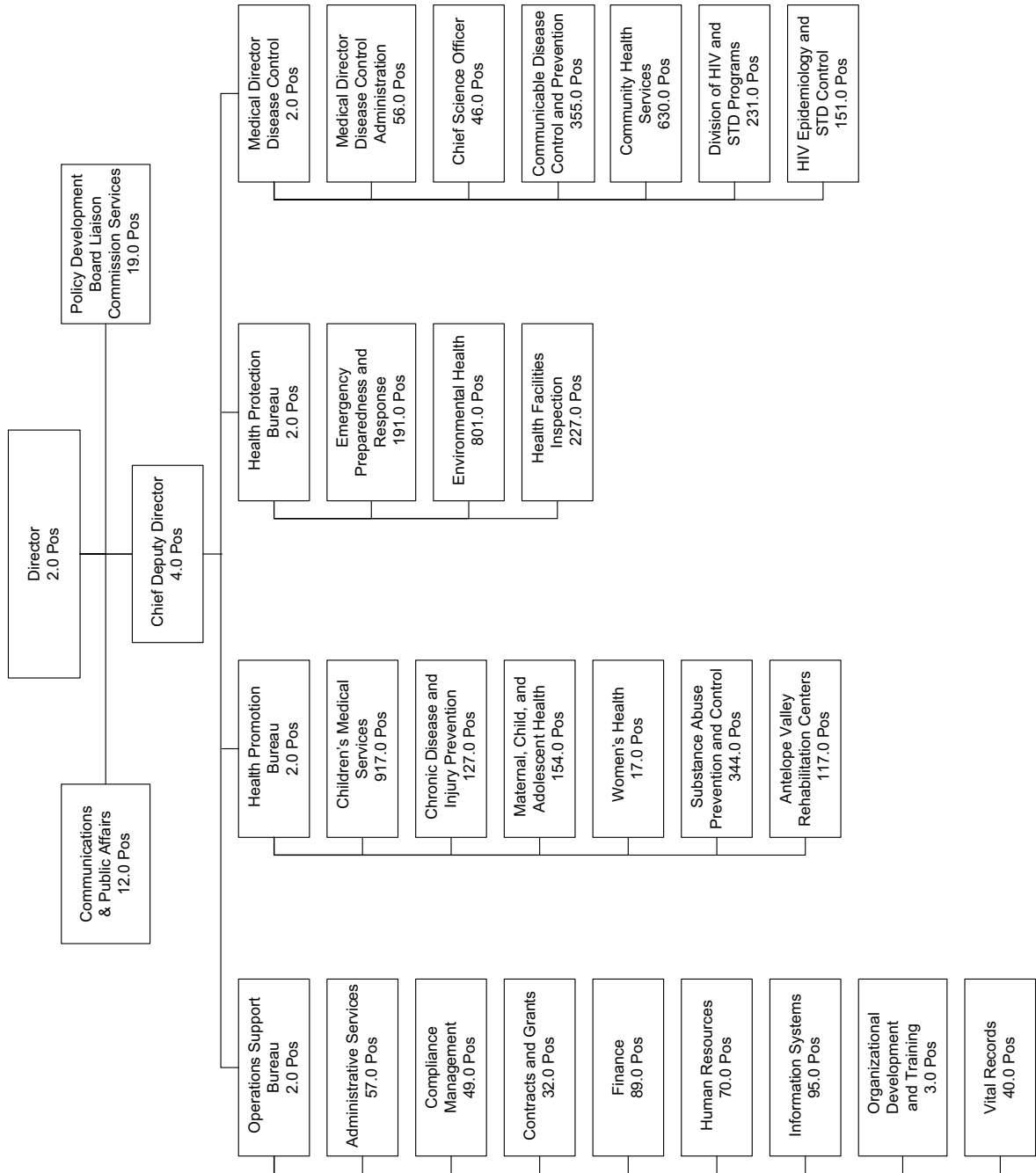
**Authority:** Non-mandated, discretionary program.

AVRC provides low-cost, residential recovery, and medical rehabilitation services to alcohol or other drug dependent individuals of the County on a voluntary basis. The residents served at AVRC exhibit a variety of physical, mental, and social problems related to alcohol or other drug abuse and/or dependency. AVRC places emphasis on the recovery and rehabilitation of individuals with alcohol or other drug dependency problems.

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Net Program Costs</b>	1,297,002,000	93,180,000	993,012,000	210,810,000	4,844.0



**Department of Public Health**  
**Barbara Ferrer, Ph.D., M.P.H., M.Ed., Director**  
 FY 2018-19 Recommended Budget Positions = 4,844.0



# Homeless and Housing Program

## Homeless and Housing Program Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 0.00	\$ 3,456,000	\$ 7,023,000	\$ 7,023,000	\$ 7,023,000	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 40,976,308.11	\$ 22,906,000	\$ 56,955,000	\$ 40,620,000	\$ 40,620,000	\$ (16,335,000)
OTHER CHARGES	0.00	17,229,000	16,520,000	16,520,000	16,520,000	0
<b>GROSS TOTAL</b>	\$ 40,976,308.11	\$ 40,135,000	\$ 73,475,000	\$ 57,140,000	\$ 57,140,000	\$ (16,335,000)
<b>NET TOTAL</b>	\$ 40,976,308.11	\$ 40,135,000	\$ 73,475,000	\$ 57,140,000	\$ 57,140,000	\$ (16,335,000)
<b>NET COUNTY COST</b>	\$ 40,976,308.11	\$ 36,679,000	\$ 66,452,000	\$ 50,117,000	\$ 50,117,000	\$ (16,335,000)

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

### Mission Statement

The Office of Homelessness (Office) oversees, coordinates and ensures the implementation of the Homeless Initiative (HI) strategies to combat homelessness, while acting as the County's central point of contact for all ongoing efforts related to homelessness. The mission of the Office is guided by the following key directives:

- Prevent Homelessness;
- Subsidize Housing;
- Increase Income;
- Provide Case Management and Services;
- Create a Coordinated System; and
- Increase Affordable/Homeless Housing

### 2018-19 Budget Message

The 2018-19 Recommended Budget provides funding for homeless services as well as supports the implementation of 51 HI strategies (47 strategies approved by the Board on February 9, 2016 and four new strategies established by the voter-approved Measure H Special Tax on March 7, 2017). Services include: providing homeless prevention programming for families and individuals; expanding rapid re-housing; developing interim/bridge housing for those exiting institutions; increasing employment opportunities for homeless adults via social and/or subsidized employment;

expanding the Jail In Reach Program; providing services and rental subsidies for permanent supportive housing; implementing a coordinated countywide outreach and engagement system; establishing a decriminalization policy and first responders training to effectively address homeless encampments and unsheltered homeless individuals; enhancing the emergency shelter system; preserving and promoting the development of affordable housing for homeless families and individuals; and implementing other strategies and efforts that seek to coordinate a seamless homeless services system to better combat homelessness among single adults, families, and youth.

### Critical/Strategic Planning Initiatives

As a result of the Board action, the Office continues to:

- Implement an evaluation plan for the HI strategies;
- Work with cities and the Council of Governments to develop and implement plans to prevent and combat homelessness;
- Coordinate the implementation of the HI strategies;
- Coordinate the prioritization of housing and related services for homeless single adults for whom the County incurs the highest costs; and
- Partner with cities, service providers, philanthropy, faith-based organizations, and the business community to combat homelessness in the County.

**Changes From 2017-18 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2017-18 Final Adopted Budget</b>	<b>73,475,000</b>	<b>0</b>	<b>7,023,000</b>	<b>66,452,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. Carryover Funding:</b> Reflects one-time carryover funding for HI strategies and homeless assistance programs.	31,305,000	--	--	31,305,000	--
<b>2. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various HI strategies and homeless assistance programs.	(47,640,000)	--	--	(47,640,000)	--
<b>Total Changes</b>	<b>(16,335,000)</b>	<b>0</b>	<b>0</b>	<b>(16,335,000)</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>57,140,000</b>	<b>0</b>	<b>7,023,000</b>	<b>50,117,000</b>	<b>0.0</b>

**HOMELESS AND HOUSING PROGRAM BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
STATE - 2011 REALIGNMENT REVENUE	\$ 0.00	\$ 3,456,000	\$ 7,023,000	\$ 7,023,000	\$ 7,023,000	\$ 0
<b>TOTAL REVENUE</b>	<b>\$ 0.00</b>	<b>\$ 3,456,000</b>	<b>\$ 7,023,000</b>	<b>\$ 7,023,000</b>	<b>\$ 7,023,000</b>	<b>\$ 0</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	\$ 0.00	\$ 148,000	\$ 148,000	\$ 148,000	\$ 148,000	\$ 0
CONTRACTED PROGRAM SERVICES	0.00	22,758,000	56,807,000	40,472,000	40,472,000	(16,335,000)
PROFESSIONAL SERVICES	40,892,600.01	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	83,708.10	0	0	0	0	0
<b>TOTAL S &amp; S</b>	<b>40,976,308.11</b>	<b>22,906,000</b>	<b>56,955,000</b>	<b>40,620,000</b>	<b>40,620,000</b>	<b>(16,335,000)</b>
<b>OTHER CHARGES</b>						
SUPPORT & CARE OF PERSONS	0.00	17,229,000	16,520,000	16,520,000	16,520,000	0
<b>TOTAL OTH CHARGES</b>	<b>0.00</b>	<b>17,229,000</b>	<b>16,520,000</b>	<b>16,520,000</b>	<b>16,520,000</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 40,976,308.11</b>	<b>\$ 40,135,000</b>	<b>\$ 73,475,000</b>	<b>\$ 57,140,000</b>	<b>\$ 57,140,000</b>	<b>\$ (16,335,000)</b>
<b>NET TOTAL</b>	<b>\$ 40,976,308.11</b>	<b>\$ 40,135,000</b>	<b>\$ 73,475,000</b>	<b>\$ 57,140,000</b>	<b>\$ 57,140,000</b>	<b>\$ (16,335,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 40,976,308.11</b>	<b>\$ 36,679,000</b>	<b>\$ 66,452,000</b>	<b>\$ 50,117,000</b>	<b>\$ 50,117,000</b>	<b>\$ (16,335,000)</b>

## Departmental Program Summary

### 1. Homeless and Housing Program

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	57,140,000	--	7,023,000	50,117,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	57,140,000	--	7,023,000	50,117,000	--

**Authority:** Non-mandated, discretionary program.

This program was initiated to address the County's commitment to preventing and reducing homelessness in the County.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	57,140,000	0	7,023,000	50,117,000	0.0

## Human Resources

Lisa M. Garrett, Director of Personnel

### Human Resources Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 12,498,212.53	\$ 14,061,000	\$ 15,874,000	\$ 17,056,000	\$ 16,395,000	\$ 521,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 53,929,675.25	\$ 59,100,000	\$ 63,124,000	\$ 68,699,000	\$ 65,929,000	\$ 2,805,000
SERVICES & SUPPLIES	25,861,956.56	25,431,000	25,823,000	30,401,000	24,248,000	(1,575,000)
OTHER CHARGES	29,744.84	264,000	58,000	63,000	63,000	5,000
CAPITAL ASSETS - EQUIPMENT	0.00	35,000	227,000	192,000	192,000	(35,000)
<b>GROSS TOTAL</b>	\$ 79,821,376.65	\$ 84,830,000	\$ 89,232,000	\$ 99,355,000	\$ 90,432,000	\$ 1,200,000
INTRAFUND TRANSFERS	(46,982,488.81)	(50,548,000)	(53,137,000)	(57,583,000)	(54,968,000)	(1,831,000)
<b>NET TOTAL</b>	\$ 32,838,887.84	\$ 34,282,000	\$ 36,095,000	\$ 41,772,000	\$ 35,464,000	\$ (631,000)
<b>NET COUNTY COST</b>	\$ 20,340,675.31	\$ 20,221,000	\$ 20,221,000	\$ 24,716,000	\$ 19,069,000	\$ (1,152,000)
BUDGETED POSITIONS	426.0	425.0	425.0	450.0	427.0	2.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		GENERAL		PERSONNEL	

### Mission Statement

Provide innovative and efficient human resources solutions to support public service by recruiting, developing, and training a highly qualified, diverse workforce.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects an NCC decrease of \$1.2 million primarily attributed to the removal of prior-year funding provided on a one-time basis and the deletion of 1.0 Administrative Intern II position, partially offset by increases in Board-approved salaries and employee benefits. The Recommended Budget will enable the Department to meet its mission.

### Critical/Strategic Planning Initiatives

Key accomplishments of the Department over the past year include: 1) introduction of Career Pathfinder, an information technology-based solution that enables employees to explore and develop a career path based on the employee's career goals and their current position; 2) launch of the TempLA pilot program, the County's clerical registry solution providing participants with meaningful work experience and the

potential to obtain permanent employment with the County; 3) implementation of the video interviewing pilot, which utilizes an IT application to conduct online structured interviews and brings efficiencies in the time-to-hire process; 4) successful recruitment of six County Department Heads; and 5) roll-out of electronic Personnel Records (ePR) for digitization of all County personnel files.

Other notable accomplishments include: 1) launch of the New Supervisor Development Program, a targeted training program for entry to mid-level supervisors to further support the County's succession planning strategy; 2) completion of validation studies on the Broad-Based Employment Skill Test and Work Style Assessment as a good predictor of future job performance; 3) coordination of the County's Succession Planning Program with all departments; 4) successful organization of the County's participation in one of the largest County recruitment and outreach forums at the "Taste of Soul" event, reaching over 10,000 members of the public; 5) implementation of the Human Trafficking Zero Tolerance Policy; 6) successful issuance of 1095-C forms in compliance with Affordable Care Act reporting requirements; and 7) award to the Director of Personnel of the American Society for Public Administration - Clarence A. Dykstra Award for Excellence in Government.

## Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>89,232,000</b>	<b>53,137,000</b>	<b>15,874,000</b>	<b>20,221,000</b>	<b>425.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Countywide Talent Acquisition Division:</b> Reflects funding for 2.0 Human Resources Analyst II positions to provide additional exam-related support, partially offset by the deletion of 1.0 Principal Personnel Assistant position.	115,000	90,000	25,000	--	1.0
<b>2. Talent Solutions Division:</b> Reflects funding for 1.0 Senior Personnel Assistant position to provide support for the expansion of the Countywide Youth Bridges Program.	84,000	65,000	19,000	--	1.0
<b>3. IT Division:</b> Reflects funding for 3.0 Principal Information Systems Analyst positions to perform highly specialized and complex informational system analysis and programming tasks, fully offset with the deletion of 3.0 Human Resources Analyst IV positions.	--	--	--	--	--
<b>4. Health and Wellness Branch:</b> Reflects funding for 1.0 Management Secretary V position to provide the necessary support to the Assistant Director of the Health and Wellness Branch.	99,000	77,000	22,000	--	1.0
<b>5. Workforce and Employee Development Division:</b> Reflects the transfer of ongoing funding to the Provisional Financing Uses budget unit to realign community program funding along with the deletion of 1.0 Administrative Intern II position.	(58,000)	--	--	(58,000)	(1.0)
<b><i>Other Changes</i></b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,288,000	791,000	223,000	274,000	--
<b>2. Unavoidable Costs:</b> Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends.	49,000	38,000	11,000	--	--
<b>3. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	721,000	443,000	125,000	153,000	--
<b>4. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	507,000	349,000	98,000	60,000	--
<b>5. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	5,000	--	4,000	1,000	--

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>6. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for testing and training facility (\$375,000), consultant services for occupational health (\$100,000), professional training and development (\$100,000), Vehicle Replacement Program (\$35,000) and the replacement of the Investigation Tracking Management System Legacy system (\$1,000,000).	(1,610,000)	(22,000)	(6,000)	(1,582,000)	--
<b>Total Changes</b>	<b>1,200,000</b>	<b>1,831,000</b>	<b>521,000</b>	<b>(1,152,000)</b>	<b>2.0</b>
<b>2018-19 Recommended Budget</b>	<b>90,432,000</b>	<b>54,968,000</b>	<b>16,395,000</b>	<b>19,069,000</b>	<b>427.0</b>



**HUMAN RESOURCES BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 12,223,317.06	\$ 13,736,000	\$ 15,254,000	\$ 16,436,000	\$ 15,775,000	\$ 521,000
MISCELLANEOUS	124,895.47	25,000	120,000	120,000	120,000	0
TRANSFERS IN	150,000.00	300,000	500,000	500,000	500,000	0
<b>TOTAL REVENUE</b>	<b>\$ 12,498,212.53</b>	<b>\$ 14,061,000</b>	<b>\$ 15,874,000</b>	<b>\$ 17,056,000</b>	<b>\$ 16,395,000</b>	<b>\$ 521,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 34,227,590.00	\$ 37,611,000	\$ 41,297,000	\$ 44,617,000	\$ 42,295,000	\$ 998,000
CAFETERIA BENEFIT PLANS	5,542,097.63	6,294,000	6,606,000	7,071,000	6,758,000	152,000
COUNTY EMPLOYEE RETIREMENT	5,750,397.27	6,314,000	6,479,000	7,200,000	7,200,000	721,000
DENTAL INSURANCE	122,455.50	128,000	76,000	76,000	76,000	0
DEPENDENT CARE SPENDING ACCOUNTS	37,105.35	35,000	45,000	45,000	45,000	0
DISABILITY BENEFITS	426,425.77	71,000	39,000	48,000	48,000	9,000
FICA (OASDI)	516,504.42	563,000	451,000	486,000	466,000	15,000
HEALTH INSURANCE	2,207,985.40	2,555,000	2,391,000	2,681,000	2,681,000	290,000
LIFE INSURANCE	150,646.94	33,000	22,000	22,000	22,000	0
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	0	0	0	0
RETIREE HEALTH INSURANCE	2,311,291.00	2,677,000	2,641,000	3,148,000	3,148,000	507,000
SAVINGS PLAN	1,180,004.69	1,287,000	1,472,000	1,563,000	1,508,000	36,000
THRIFT PLAN (HORIZONS)	1,129,655.59	1,175,000	1,234,000	1,331,000	1,271,000	37,000
UNEMPLOYMENT INSURANCE	8,094.00	13,000	20,000	20,000	20,000	0
WORKERS' COMPENSATION	312,713.69	337,000	351,000	391,000	391,000	40,000
<b>TOTAL S &amp; E B</b>	<b>53,929,675.25</b>	<b>59,100,000</b>	<b>63,124,000</b>	<b>68,699,000</b>	<b>65,929,000</b>	<b>2,805,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	6,858,380.95	6,761,000	6,961,000	7,161,000	6,961,000	0
CLOTHING & PERSONAL SUPPLIES	352.00	0	0	0	0	0
COMMUNICATIONS	192,385.12	13,000	13,000	13,000	13,000	0
COMPUTING-MAINFRAME	2,670.08	81,000	81,000	81,000	81,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,192,818.77	1,560,000	1,560,000	1,560,000	1,560,000	0
COMPUTING-PERSONAL	1,944,857.40	1,087,000	1,087,000	1,087,000	1,087,000	0
HOUSEHOLD EXPENSE	253.88	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	1,833,058.00	3,462,000	3,462,000	5,666,000	2,462,000	(1,000,000)
INFORMATION TECHNOLOGY-SECURITY	71.50	67,000	67,000	67,000	67,000	0
INSURANCE	25,498.91	10,000	10,000	10,000	10,000	0
JURY & WITNESS EXPENSE	445.80	1,000	1,000	1,000	1,000	0
MAINTENANCE - BUILDINGS & IMPRV	521,176.16	716,000	716,000	716,000	716,000	0
MAINTENANCE - EQUIPMENT	4,911.83	29,000	29,000	29,000	29,000	0
MEDICAL DENTAL & LAB SUPPLIES	5,796.68	0	0	0	0	0
MEMBERSHIPS	39,159.14	78,000	78,000	78,000	78,000	0
MISCELLANEOUS EXPENSE	9,661.26	17,000	17,000	17,000	17,000	0
OFFICE EXPENSE	799,978.12	1,126,000	1,126,000	1,291,000	926,000	(200,000)
PROFESSIONAL SERVICES	5,661,933.77	4,938,000	5,038,000	5,984,000	4,938,000	(100,000)
PUBLICATIONS & LEGAL NOTICE	251.70	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	1,921,391.38	2,881,000	2,973,000	3,362,000	2,798,000	(175,000)
RENTS & LEASES - EQUIPMENT	365,144.95	368,000	368,000	368,000	368,000	0

**HUMAN RESOURCES BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
SMALL TOOLS & MINOR EQUIPMENT	552.03	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	4,914.47	1,000	1,000	1,000	1,000	0
TECHNICAL SERVICES	743,057.38	90,000	90,000	90,000	90,000	0
TELECOMMUNICATIONS	587,660.80	633,000	633,000	633,000	633,000	0
TRAINING	825,062.17	1,115,000	1,115,000	1,789,000	1,015,000	(100,000)
TRANSPORTATION AND TRAVEL	112,101.46	63,000	63,000	63,000	63,000	0
UTILITIES	208,410.85	334,000	334,000	334,000	334,000	0
<b>TOTAL S &amp; S</b>	<b>25,861,956.56</b>	<b>25,431,000</b>	<b>25,823,000</b>	<b>30,401,000</b>	<b>24,248,000</b>	<b>(1,575,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	1,114.73	218,000	12,000	12,000	12,000	0
RET-OTHER LONG TERM DEBT	26,395.68	46,000	46,000	51,000	51,000	5,000
TAXES & ASSESSMENTS	2,234.43	0	0	0	0	0
<b>TOTAL OTH CHARGES</b>	<b>29,744.84</b>	<b>264,000</b>	<b>58,000</b>	<b>63,000</b>	<b>63,000</b>	<b>5,000</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	137,000	137,000	137,000	0
TELECOMMUNICATIONS EQUIPMENT	0.00	0	25,000	25,000	25,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	35,000	65,000	30,000	30,000	(35,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>0.00</b>	<b>35,000</b>	<b>227,000</b>	<b>192,000</b>	<b>192,000</b>	<b>(35,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>0.00</b>	<b>35,000</b>	<b>227,000</b>	<b>192,000</b>	<b>192,000</b>	<b>(35,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 79,821,376.65</b>	<b>\$ 84,830,000</b>	<b>\$ 89,232,000</b>	<b>\$ 99,355,000</b>	<b>\$ 90,432,000</b>	<b>\$ 1,200,000</b>
INTRAFUND TRANSFERS	(46,982,488.81)	(50,548,000)	(53,137,000)	(57,583,000)	(54,968,000)	(1,831,000)
<b>NET TOTAL</b>	<b>\$ 32,838,887.84</b>	<b>\$ 34,282,000</b>	<b>\$ 36,095,000</b>	<b>\$ 41,772,000</b>	<b>\$ 35,464,000</b>	<b>\$ (631,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 20,340,675.31</b>	<b>\$ 20,221,000</b>	<b>\$ 20,221,000</b>	<b>\$ 24,716,000</b>	<b>\$ 19,069,000</b>	<b>\$ (1,152,000)</b>
BUDGETED POSITIONS	426.0	425.0	425.0	450.0	427.0	2.0

## Departmental Program Summary

### 1. Human Resources Departmental Support

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	3,317,000	1,957,000	499,000	861,000	12.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	3,317,000	1,957,000	499,000	861,000	12.0

**Authority:** Non-mandated, discretionary program.

Provides technical guidance to line human resources offices, coordinates the development and dissemination of countywide human resources policies, investigates claims of unfair and/or inappropriate personnel practices, and coordinates countywide workforce reduction.

### 2. Countywide Talent Assessment

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	7,723,000	4,756,000	1,075,000	1,892,000	55.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	7,723,000	4,756,000	1,075,000	1,892,000	55.0

**Authority:** Non-mandated, discretionary program.

Administers countywide civil service examinations. The Division conducts recruitments for sensitive and critical positions, provides examination services for various countywide classifications on open competitive or promotional basis, and monitors the administration of the Delegated Examination Program. In addition, the Division operates the Employment Information Services Office, which provides a one-stop general information center for County employees and members of the public.

### 3. Talent Solutions

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	3,842,000	2,682,000	674,000	486,000	15.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	3,842,000	2,682,000	674,000	486,000	15.0

**Authority:** Non-mandated, discretionary program.

Administers a variety of programs that develop individuals into future County employees and leaders. The Division also manages the Department's website, including inquiries, social media, publications, community events, and job fairs. These efforts allow the Department to reach out to the vast array of people interested in working for the County.

#### 4. Human Resources Impact Team

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	5,493,000	--	--	5,493,000	18.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	5,493,000	--	--	5,493,000	18.0

**Authority:** Non-mandated, discretionary program.

Provides services to departments to strengthen their delivery of human resources services. Additionally, it evaluates current practices to determine strengths, areas requiring correction or development, and opportunities for improvement.

#### 5. Workforce and Employee Development

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	15,392,000	7,113,000	2,003,000	6,276,000	61.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	15,392,000	7,113,000	2,003,000	6,276,000	61.0

**Authority:** Non-mandated, discretionary program.

Develops customized programs to enhance the skills of the County workforce as well as develop strategic objectives related to customer service, workforce excellence, and organizational effectiveness. The Division also administers the Administrative Intern and County Management Fellows programs, which supports succession planning within the County workforce.

#### 6. Health and Wellness

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	20,885,000	13,830,000	6,167,000	888,000	77.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	20,885,000	13,830,000	6,167,000	888,000	77.0

**Authority:** Non-mandated, discretionary program except the Employee Commute Reduction Program - Mandated with discretionary level of funding - County Code Chapter 4.30 and California Health and Safety Code Section 44223.

Administers the County benefit programs that include group insurance programs (medical, dental, and life), defined contribution plans (Horizons, Savings, Deferred Earnings, and Pension Savings Plans), and the unemployment insurance program. These programs are provided through quality cost-effective services that involve interaction, negotiation, and administration of various County contracts with insurance carriers, consultants and third-party administrators. The Division delivers employee benefits services to all County employees through annual benefits open enrollment campaigns for Choices, Options, Flex/MegaFlex, and COBRA. The Division also administers an ongoing monthly benefit website to assist employees. In addition, health fairs and wellness seminars are coordinated with health care providers to raise employee awareness of health-related issues.

The Workplace Programs Division coordinates the Countywide Employee Commute Reduction Program, a mandated Rideshare program (e.g., countywide trip reduction) and oversees countywide employee programs such as the annual charitable giving and March of Dimes campaigns, the County volunteer program, and County logo merchandise. The Occupational Health and Leave Management Division coordinates countywide services related to occupational medicine, psychological services, employee assistance program, leave and disability management, including Absence Management System coordination and return-to-work.

## 7. Talent Acquisition Division – Executive and Specialty Recruitment

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,344,000	1,033,000	200,000	111,000	8.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,344,000	1,033,000	200,000	111,000	8.0

**Authority:** Non-mandated, discretionary program.

Conducts executive recruitment for qualified candidates for department head vacancies on behalf of the Board and conducts executive and specialty recruitment for other unclassified and classified positions at the request of County departments.

## 8. Appeals

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	2,506,000	1,586,000	359,000	561,000	12.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	2,506,000	1,586,000	359,000	561,000	12.0

**Authority:** Non-mandated, discretionary program.

Analyzes and responds in writing to appeals regarding issues involving examinations, discipline, and personnel matters. Conducts inquiries into issues raised by employees and applicants with the Director of Personnel and Board, and prepares appropriate written responses. Assists operating departments in the resolution of appeals problems and answers telephone inquiries from appellants and departments.

## 9. Civil Service Advocacy and Mediation Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	4,391,000	2,232,000	763,000	1,396,000	25.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	4,391,000	2,232,000	763,000	1,396,000	25.0

**Authority:** Non-mandated, discretionary program.

Represents County client departments in appeals before the County Civil Service Commission (Commission) on matters of: 1) discipline – suspensions of more than five days, reductions, and discharges; 2) examinations – appraisal of promotability, rating from records, and interview scores; and 3) claims of discrimination. The Division also provides advice to County departments on performance management issues and case presentations before the Commission and hearing officers. Additionally, the Division is involved in advising County departments regarding proposed administrative actions and reviews County departments' proposed action letters to ensure compliance with Civil Service Rules, County Code, and applicable departmental policies.

## 10. Equity Investigations

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	11,365,000	8,991,000	1,960,000	414,000	67.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	11,365,000	8,991,000	1,960,000	414,000	67.0

**Authority:** Mandated Program – County Code, Title 5, Chapter 5.08, Equal Employment and Section 5.08.010, County Policy on Discrimination, State Law, California Fair Employment and Housing Act (Government Code 12900 et. seq.) Nondiscrimination in Employment Requirements; Federal Law, Title VII, Civil Rights Act of 1964, as amended, Title I of the Americans with Disabilities Act of 1990, Age Discrimination in Employment Act of 1967, and Equal Pay Act of 1963.

Investigates County compliance with federal, State, and County nondiscrimination and employment laws and policies by investigating complaints of employment discrimination, harassment, and retaliation filed by County employees with County departments and agencies, and federal and State enforcement agencies. Provides oversight of departmental investigations of employment discrimination and monitors departments that conduct their own employment discrimination investigations. Provides departments with technical assistance and reviews departmental investigations for effectiveness.

## 11. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	14,174,000	10,788,000	2,695,000	691,000	77.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	14,174,000	10,788,000	2,695,000	691,000	77.0

**Authority:** Non-mandated, discretionary program.

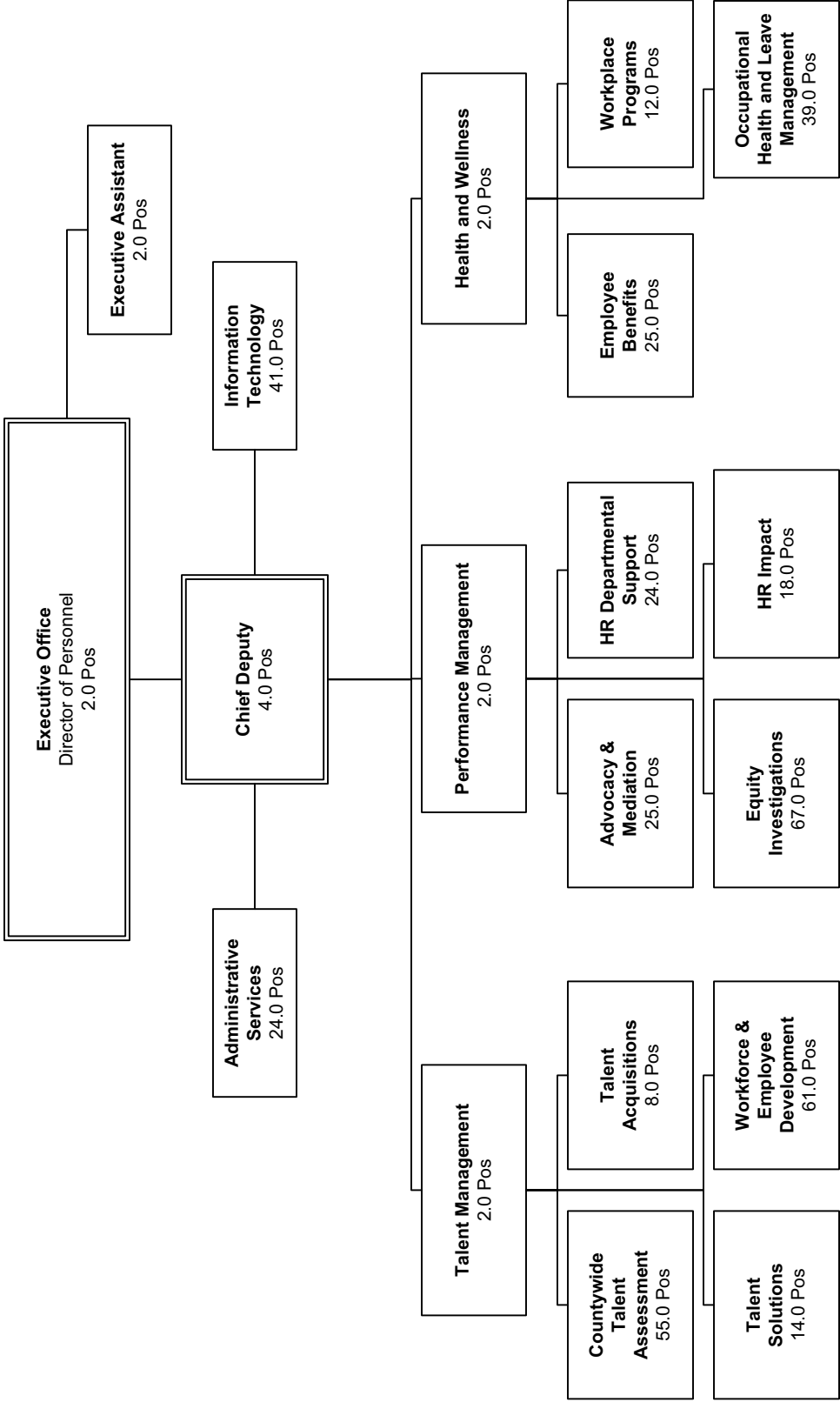
Responsible for administrative support to the Department including budgeting, accounting operations, facilities management, personnel, information technology, procurement, and other office support impacting countywide services.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	90,432,000	54,968,000	16,395,000	19,069,000	427.0

# Department of Human Resources

LISA M. GARRETT, DIRECTOR OF PERSONNEL

FY 2018-19 RECOMMENDED BUDGET POSITIONS = 427.0



## Internal Services

Scott Minnix, Director

### Internal Services Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 88,419,056.12	\$ 94,298,000	\$ 99,915,000	\$ 107,963,000	\$ 107,963,000	\$ 8,048,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 250,478,340.08	\$ 266,919,000	\$ 284,574,000	\$ 294,938,000	\$ 294,938,000	\$ 10,364,000
SERVICES & SUPPLIES	227,075,434.02	233,238,000	241,262,000	268,191,000	268,191,000	26,929,000
OTHER CHARGES	8,945,465.86	7,492,000	8,324,000	6,322,000	6,322,000	(2,002,000)
CAPITAL ASSETS - EQUIPMENT	8,683,517.07	17,023,000	17,023,000	7,492,000	7,492,000	(9,531,000)
<b>GROSS TOTAL</b>	\$ 495,182,757.03	\$ 524,672,000	\$ 551,183,000	\$ 576,943,000	\$ 576,943,000	\$ 25,760,000
INTRAFUND TRANSFERS	(385,605,683.91)	(377,192,000)	(398,086,000)	(431,522,000)	(431,522,000)	(33,436,000)
<b>NET TOTAL</b>	\$ 109,577,073.12	\$ 147,480,000	\$ 153,097,000	\$ 145,421,000	\$ 145,421,000	\$ (7,676,000)
<b>NET COUNTY COST</b>	\$ 21,158,017.00	\$ 53,182,000	\$ 53,182,000	\$ 37,458,000	\$ 37,458,000	\$ (15,724,000)
BUDGETED POSITIONS	2,177.0	2,183.0	2,183.0	2,172.0	2,172.0	(11.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		GENERAL		PROPERTY MANAGEMENT	

### Mission Statement

The Internal Services Department (ISD) supports the County by providing in-house, contracted, and advisory services in the areas of purchasing, contracts, facilities, IT, energy and environmental programs, and other essential support services.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects an NCC decrease of \$15.7 million primarily due to the removal of prior-year funding that was provided on a one-time basis for Data Center migration costs, enterprise network upgrades, telephone replacements, enterprise IT initiatives, portal migration, bike rack installations, and vehicle replacements. These decreases are partially offset by increases in Board-approved salaries and employee benefits.

### Critical/Strategic Planning Initiatives

The ISD Strategic Plan for FY 2018-19 identifies strategic areas of focus and associated goals that will enhance its ability to provide effective and cost efficient internal and external customer service, as well as take a leadership role in implementing the County's environmental policy.

This year's plan includes the following new or continuing strategic objectives:

- Develop the countywide data center consolidation plan with a target completion date of 2020;
- Increase data sharing among County departments by expanding the Countywide ISD-managed Master Data Management system to include public social services clients and public safety clients;
- Reduce timeframes for procurement and contracts, prepare for possible insourcing and transformation of ISD Fleet Operations, and enhance parking services;
- Support environmental sustainability initiatives that reduce energy and water consumption in County facilities and provide leadership in regional sustainability programs for the public;
- Lead the development of cost savings associated with renewable energy and energy storage solutions on County facilities and develop an integrated solar, energy storage, and electrified transportation strategy; and
- Implement an executive dashboard that provides real-time, visibility where possible, of key performance indicators across all ISD lines of business.



**Changes From 2017-18 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2017-18 Final Adopted Budget</b>	<b>551,183,000</b>	<b>398,086,000</b>	<b>99,915,000</b>	<b>53,182,000</b>	<b>2,183.0</b>
<b>Efficiencies</b>					
<b>1. Central Data Center:</b> Reflects savings associated with the new Enterprise Data Center, including facility and utility costs.	--	809,000	202,000	(1,011,000)	--
<b>Other Changes</b>					
<b>1. Telecommunications:</b> Reflects a net increase in reimbursable funding for equipment maintenance and telecommunications equipment, partially offset by decreases in capital assets-equipment, expired lease costs, and the deletion of 1.0 vacant position.	3,883,000	3,106,000	777,000	--	(1.0)
<b>2. Customer Applications:</b> Reflects a net increase in reimbursable funding for IT services and the addition of 2.0 positions, one of which is the conversion of an IT contracted position to an insourced position, to provide support and oversight of various customer related programs, partially offset by the deletion of 6.0 vacant positions.	1,139,000	911,000	228,000	--	(4.0)
<b>3. Computing Services:</b> Reflects a net increase in reimbursable funding for the conversion of 3.0 IT contracted positions to insourced positions along with an increase in software and security services, partially offset by reduced capital asset-equipment, expired leases, and the deletion of 7.0 vacant positions.	571,000	457,000	114,000	--	(4.0)
<b>4. Job Order Contract Authority:</b> Reflects an increase in reimbursable funding primarily due to the Board-approved increase in the Job Order Contract authority.	16,476,000	13,181,000	3,295,000	--	--
<b>5. Custodial and Grounds Maintenance Services:</b> Reflects an increase in reimbursable funding primarily due to the Board-approved living wage increases for custodial services and grounds maintenance contracts.	5,395,000	4,316,000	1,079,000	--	--
<b>6. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	6,182,000	4,834,000	1,099,000	249,000	--
<b>7. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	2,252,000	1,718,000	429,000	105,000	--
<b>8. Retiree Health:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	2,061,000	1,604,000	401,000	56,000	--
<b>9. Unavoidable Costs:</b> Reflects changes in workers' compensation, long-term disability, and unemployment insurance costs based on historical experience.	211,000	169,000	42,000	--	--
<b>10. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	60,000	--	--	60,000	--

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>11. CEO Classification Allocation:</b> Reflects alignment of Board-approved positions due to classification findings.	(9,000)	(7,000)	(2,000)	--	--
<b>12. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various projects and programs.	(20,023,000)	(3,823,000)	(1,017,000)	(15,183,000)	--
<b>13. Energy and Environmental Services:</b> Reflects a net decrease in reimbursable funding primarily due to the reduction in costs for consultants, contract, and collection services for the Property Assessed Clean Energy Program along with the anticipated completion of the Bike Racks Program in FY 2017-18.	(1,048,000)	(690,000)	(358,000)	--	--
<b>14. Purchasing and Contract Services:</b> Reflects a decrease in reimbursable funding primarily due to reduced technical services and equipment maintenance costs.	(129,000)	(205,000)	76,000	--	--
<b>15. Shared Services:</b> Reflects a net decrease in reimbursable funding due to reduced IT consulting services, departmental software and licenses, and the deletion of 3.0 vacant positions, partially offset by the addition of 1.0 position for increased Active Directory workload.	(965,000)	(772,000)	(193,000)	--	(2.0)
<b>16. Craft Services:</b> Reflects a net increase in reimbursable funding mainly due to increasing service requests.	9,169,000	7,335,000	1,834,000	--	--
<b>17. Administration:</b> Reflects an increase in reimbursable funding for services provided to other County departments.	535,000	493,000	42,000	--	--
<b>Total Changes</b>	<b>25,760,000</b>	<b>33,436,000</b>	<b>8,048,000</b>	<b>(15,724,000)</b>	<b>(11.0)</b>
<b>2018-19 Recommended Budget</b>	<b>576,943,000</b>	<b>431,522,000</b>	<b>107,963,000</b>	<b>37,458,000</b>	<b>2,172.0</b>

**INTERNAL SERVICES BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 78,408,697.31	\$ 84,947,000	\$ 89,835,000	\$ 98,502,000	\$ 98,502,000	\$ 8,667,000
LEGAL SERVICES	131,885.53	56,000	253,000	284,000	284,000	31,000
MISCELLANEOUS	1,008,686.18	344,000	405,000	321,000	321,000	(84,000)
OTHER GOVERNMENTAL AGENCIES	69,381.16	120,000	358,000	0	0	(358,000)
OTHER SALES	61,698.89	42,000	40,000	43,000	43,000	3,000
PLANNING & ENGINEERING SERVICES	76,118.00	27,000	16,000	27,000	27,000	11,000
RECORDING FEES	193,384.03	0	136,000	0	0	(136,000)
RENTS & CONCESSIONS	8,237,492.79	8,277,000	8,440,000	8,647,000	8,647,000	207,000
SALE OF CAPITAL ASSETS	170,679.21	173,000	121,000	139,000	139,000	18,000
STATE - OTHER	616.00	1,000	0	0	0	0
TRANSFERS IN	60,417.02	311,000	311,000	0	0	(311,000)
<b>TOTAL REVENUE</b>	<b>\$ 88,419,056.12</b>	<b>\$ 94,298,000</b>	<b>\$ 99,915,000</b>	<b>\$ 107,963,000</b>	<b>\$ 107,963,000</b>	<b>\$ 8,048,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 160,103,679.39	\$ 167,588,000	\$ 186,009,000	\$ 190,130,000	\$ 190,130,000	\$ 4,121,000
CAFETERIA BENEFIT PLANS	31,621,745.91	35,048,000	34,608,000	35,530,000	35,530,000	922,000
COUNTY EMPLOYEE RETIREMENT	25,691,139.15	29,093,000	29,176,000	31,020,000	31,020,000	1,844,000
DENTAL INSURANCE	678,636.96	695,000	658,000	685,000	685,000	27,000
DEPENDENT CARE SPENDING ACCOUNTS	133,577.40	136,000	132,000	145,000	145,000	13,000
DISABILITY BENEFITS	2,519,342.26	1,824,000	1,852,000	1,727,000	1,727,000	(125,000)
FICA (OASDI)	2,189,667.29	2,374,000	2,281,000	2,546,000	2,546,000	265,000
HEALTH INSURANCE	4,682,137.08	5,216,000	4,982,000	5,561,000	5,561,000	579,000
LIFE INSURANCE	495,540.41	170,000	160,000	167,000	167,000	7,000
OTHER EMPLOYEE BENEFITS	18,096.00	22,000	16,000	25,000	25,000	9,000
RETIREE HEALTH INSURANCE	11,595,379.00	13,384,000	13,327,000	15,186,000	15,186,000	1,859,000
SAVINGS PLAN	2,269,887.74	2,554,000	2,385,000	2,628,000	2,628,000	243,000
THRIFT PLAN (HORIZONS)	4,772,698.63	5,070,000	5,016,000	5,344,000	5,344,000	328,000
UNEMPLOYMENT INSURANCE	26,983.00	21,000	22,000	38,000	38,000	16,000
WORKERS' COMPENSATION	3,679,829.86	3,724,000	3,950,000	4,206,000	4,206,000	256,000
<b>TOTAL S &amp; E B</b>	<b>250,478,340.08</b>	<b>266,919,000</b>	<b>284,574,000</b>	<b>294,938,000</b>	<b>294,938,000</b>	<b>10,364,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	3,695,943.58	3,027,000	3,130,000	2,875,000	2,875,000	(255,000)
AGRICULTURAL	989.72	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	256,334.42	171,000	177,000	183,000	183,000	6,000
COMMUNICATIONS	552,273.14	1,678,000	1,735,000	1,254,000	1,254,000	(481,000)
COMPUTING-MAINFRAME	26,971,912.72	6,526,000	6,749,000	10,042,000	10,042,000	3,293,000
COMPUTING-MIDRANGE/DEPARTMENTAL SYSTEMS	3,727,982.55	26,017,000	26,905,000	32,848,000	32,848,000	5,943,000
COMPUTING-PERSONAL	10,936,439.73	1,639,000	1,695,000	2,293,000	2,293,000	598,000
CONTRACTED PROGRAM SERVICES	10,065.00	0	0	0	0	0
FOOD	23,618.43	5,000	5,000	16,000	16,000	11,000
HOUSEHOLD EXPENSE	811,742.57	554,000	573,000	575,000	575,000	2,000
INFORMATION TECHNOLOGY SERVICES	10,797,258.84	12,827,000	13,265,000	5,454,000	5,454,000	(7,811,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	7,927,000	8,198,000	4,915,000	4,915,000	(3,283,000)
INSURANCE	129,037.40	59,000	61,000	61,000	61,000	0
MAINTENANCE - BUILDINGS & IMPRV	77,255,500.90	85,393,000	88,371,000	117,468,000	117,468,000	29,097,000
MAINTENANCE - EQUIPMENT	17,793,908.64	30,180,000	31,210,000	28,808,000	28,808,000	(2,402,000)

**INTERNAL SERVICES BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
MEDICAL DENTAL & LAB SUPPLIES	172,309.58	67,000	69,000	73,000	73,000	4,000
MEMBERSHIPS	35,233.00	87,000	90,000	94,000	94,000	4,000
MISCELLANEOUS EXPENSE	576,046.71	584,000	604,000	524,000	524,000	(80,000)
OFFICE EXPENSE	2,115,706.95	765,000	791,000	831,000	831,000	40,000
PROFESSIONAL SERVICES	10,714,441.95	13,355,000	13,811,000	11,146,000	11,146,000	(2,665,000)
PUBLICATIONS & LEGAL NOTICE	11,704.63	12,000	12,000	10,000	10,000	(2,000)
RENTS & LEASES - BLDG & IMPRV	1,836,863.59	3,750,000	3,878,000	3,179,000	3,179,000	(699,000)
RENTS & LEASES - EQUIPMENT	1,166,675.16	443,000	458,000	516,000	516,000	58,000
SMALL TOOLS & MINOR EQUIPMENT	1,339,864.53	1,337,000	1,383,000	699,000	699,000	(684,000)
SPECIAL DEPARTMENTAL EXPENSE	884,368.32	146,000	151,000	145,000	145,000	(6,000)
TECHNICAL SERVICES	13,658,464.17	7,956,000	8,228,000	12,423,000	12,423,000	4,195,000
TELECOMMUNICATIONS	33,530,080.80	19,821,000	20,497,000	23,504,000	23,504,000	3,007,000
TRAINING	48,701.33	919,000	950,000	993,000	993,000	43,000
TRANSPORTATION AND TRAVEL	4,017,709.19	4,777,000	4,940,000	4,966,000	4,966,000	26,000
UTILITIES	4,004,256.47	3,216,000	3,326,000	2,296,000	2,296,000	(1,030,000)
<b>TOTAL S &amp; S</b>	<b>227,075,434.02</b>	<b>233,238,000</b>	<b>241,262,000</b>	<b>268,191,000</b>	<b>268,191,000</b>	<b>26,929,000</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	374,869.10	294,000	1,636,000	2,170,000	2,170,000	534,000
RET-OTHER LONG TERM DEBT	8,463,800.87	7,128,000	6,654,000	4,118,000	4,118,000	(2,536,000)
TAXES & ASSESSMENTS	106,795.89	70,000	34,000	34,000	34,000	0
<b>TOTAL OTH CHARGES</b>	<b>8,945,465.86</b>	<b>7,492,000</b>	<b>8,324,000</b>	<b>6,322,000</b>	<b>6,322,000</b>	<b>(2,002,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
COMPUTERS, MAINFRAME	125,029.83	495,000	495,000	0	0	(495,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	5,533,432.28	10,182,000	10,182,000	5,567,000	5,567,000	(4,615,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	169,173.33	0	0	0	0	0
FOOD PREPARATION EQUIPMENT	40,196.35	0	0	0	0	0
INTERNAL SALE OF CAPITAL ASSET \$5,000 OR OVER	37,873.00	0	0	0	0	0
MACHINERY EQUIPMENT	1,095,806.28	0	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	25,058.37	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	1,384,381.26	2,075,000	2,075,000	1,925,000	1,925,000	(150,000)
VEHICLES & TRANSPORTATION EQUIPMENT	272,566.37	4,271,000	4,271,000	0	0	(4,271,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>8,683,517.07</b>	<b>17,023,000</b>	<b>17,023,000</b>	<b>7,492,000</b>	<b>7,492,000</b>	<b>(9,531,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>8,683,517.07</b>	<b>17,023,000</b>	<b>17,023,000</b>	<b>7,492,000</b>	<b>7,492,000</b>	<b>(9,531,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 495,182,757.03</b>	<b>\$ 524,672,000</b>	<b>\$ 551,183,000</b>	<b>\$ 576,943,000</b>	<b>\$ 576,943,000</b>	<b>\$ 25,760,000</b>
INTRAFUND TRANSFERS	(385,605,683.91)	(377,192,000)	(398,086,000)	(431,522,000)	(431,522,000)	(33,436,000)
<b>NET TOTAL</b>	<b>\$ 109,577,073.12</b>	<b>\$ 147,480,000</b>	<b>\$ 153,097,000</b>	<b>\$ 145,421,000</b>	<b>\$ 145,421,000</b>	<b>\$ (7,676,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 21,158,017.00</b>	<b>\$ 53,182,000</b>	<b>\$ 53,182,000</b>	<b>\$ 37,458,000</b>	<b>\$ 37,458,000</b>	<b>\$ (15,724,000)</b>
BUDGETED POSITIONS	2,177.0	2,183.0	2,183.0	2,172.0	2,172.0	(11.0)

## Departmental Program Summary

### 1. Acquisition Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	18,211,000	11,919,000	5,255,000	1,037,000	141.3
<i>Less Administration</i>	<i>1,408,000</i>	<i>977,000</i>	<i>431,000</i>	--	<i>16.3</i>
<b>Net Program Costs</b>	16,803,000	10,942,000	4,824,000	1,037,000	125.0

**Authority:** Mandated program – California Government Code Section 25500, et. seq. and County Code Section 2.81.030.

This program provides centralized purchasing services as mandated by County Charter to assure that the acquisition process is fair and competitive, and provides the best value in goods and services to County departments. This program also provides advisory support and training for County contracts for Board-mandated programs.

### 2. Building Support

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	190,437,000	132,236,000	44,101,000	14,100,000	619.0
<i>Less Administration</i>	<i>14,724,000</i>	<i>11,042,000</i>	<i>3,682,000</i>	--	<i>71.7</i>
<b>Net Program Costs</b>	175,713,000	121,194,000	40,419,000	14,100,000	547.3

**Authority:** Non-mandated, discretionary program.

This program provides facility-related support services to County departments, including building maintenance, custodial services, grounds maintenance, and craft services.

### 3. Communication Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	146,018,000	106,601,000	38,288,000	1,129,000	513.7
<i>Less Administration</i>	<i>11,289,000</i>	<i>8,306,000</i>	<i>2,983,000</i>	--	<i>59.1</i>
<b>Net Program Costs</b>	134,729,000	98,295,000	35,305,000	1,129,000	454.6

**Authority:** Non-mandated, discretionary program.

This program provides network and communication systems such as wide area network, building infrastructure, and radio systems.

**4. Data Center Management**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	105,885,000	79,311,000	9,006,000	17,568,000	364.3
<i>Less Administration</i>	8,186,000	7,351,000	835,000	--	41.9
<b>Net Program Costs</b>	97,699,000	71,960,000	8,171,000	17,568,000	322.4

**Authority:** Non-mandated, discretionary program.

This program provides computing and data security services for mainframe, midrange, and web-based computer and internet systems.

**5. Support Services**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	31,850,000	25,449,000	4,299,000	2,102,000	88.9
<i>Less Administration</i>	2,462,000	2,106,000	356,000	--	10.2
<b>Net Program Costs</b>	29,388,000	23,343,000	3,943,000	2,102,000	78.7

**Authority:** Non-mandated, discretionary program.

This program provides mail, automotive fleet maintenance, and parking services.

**6. Programming Services**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	55,769,000	50,997,000	4,772,000	--	266.6
<i>Less Administration</i>	4,312,000	3,943,000	369,000	--	32.1
<b>Net Program Costs</b>	51,457,000	47,054,000	4,403,000	--	234.5

**Authority:** Non-mandated, discretionary program.

This program provides application development, maintenance and enhancements for existing systems, and web infrastructure support.

**7. Environmental and Energy Sustainability Programs**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	27,596,000	25,009,000	2,242,000	345,000	178.2
<i>Less Administration</i>	2,134,000	1,958,000	176,000	--	20.7
<b>Net Program Costs</b>	25,462,000	23,051,000	2,066,000	345,000	157.5

**Authority:** Non-mandated, discretionary program.

This program provides oversight of the County's environmental and energy sustainability programs and provides support services to the County's power plant facilities.

## 8. Net County Cost

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,177,000	--	--	1,177,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,177,000	--	--	1,177,000	--

**Authority:** Non-mandated, discretionary program.

Consists of capital lease rent charges from the CEO.

## 9. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	44,515,000	35,683,000	8,832,000	--	252.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	44,515,000	35,683,000	8,832,000	--	252.0

**Authority:** Non-mandated, discretionary program.

Provides administrative support and includes the following functions: executive office, finance and budget; human resources; purchasing (warehouse, procurement, and asset management); departmental information systems management; facility management; and strategic planning.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	576,943,000	431,522,000	107,963,000	37,458,000	2,172.0

**Internal Services - Customer Direct Services and Supplies Budget Summary**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 31,264,339.47	\$ 34,219,000	\$ 36,803,000	\$ 39,935,000	\$ 39,935,000	\$ 3,132,000
S & S EXPENDITURE DISTRIBUTION	(31,264,520.47)	(34,219,000)	(36,803,000)	(39,935,000)	(39,935,000)	(3,132,000)
TOTAL S & S	(181.00)	0	0	0	0	0
<b>GROSS TOTAL</b>	\$ (181.00)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>NET TOTAL</b>	\$ (181.00)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>NET COUNTY COST</b>	\$ (181.00)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	GENERAL	OTHER GENERAL

**2018-19 Budget Message**

Customer Direct Services and Supplies is a “pass through” budget unit used to account for various services and supplies that ISD purchases directly from outside vendors on behalf of customer departments.

The 2018-19 Recommended Budget reflects an increase of \$3.1 million in anticipated requirements from customer departments.

**Changes From 2017-18 Budget**

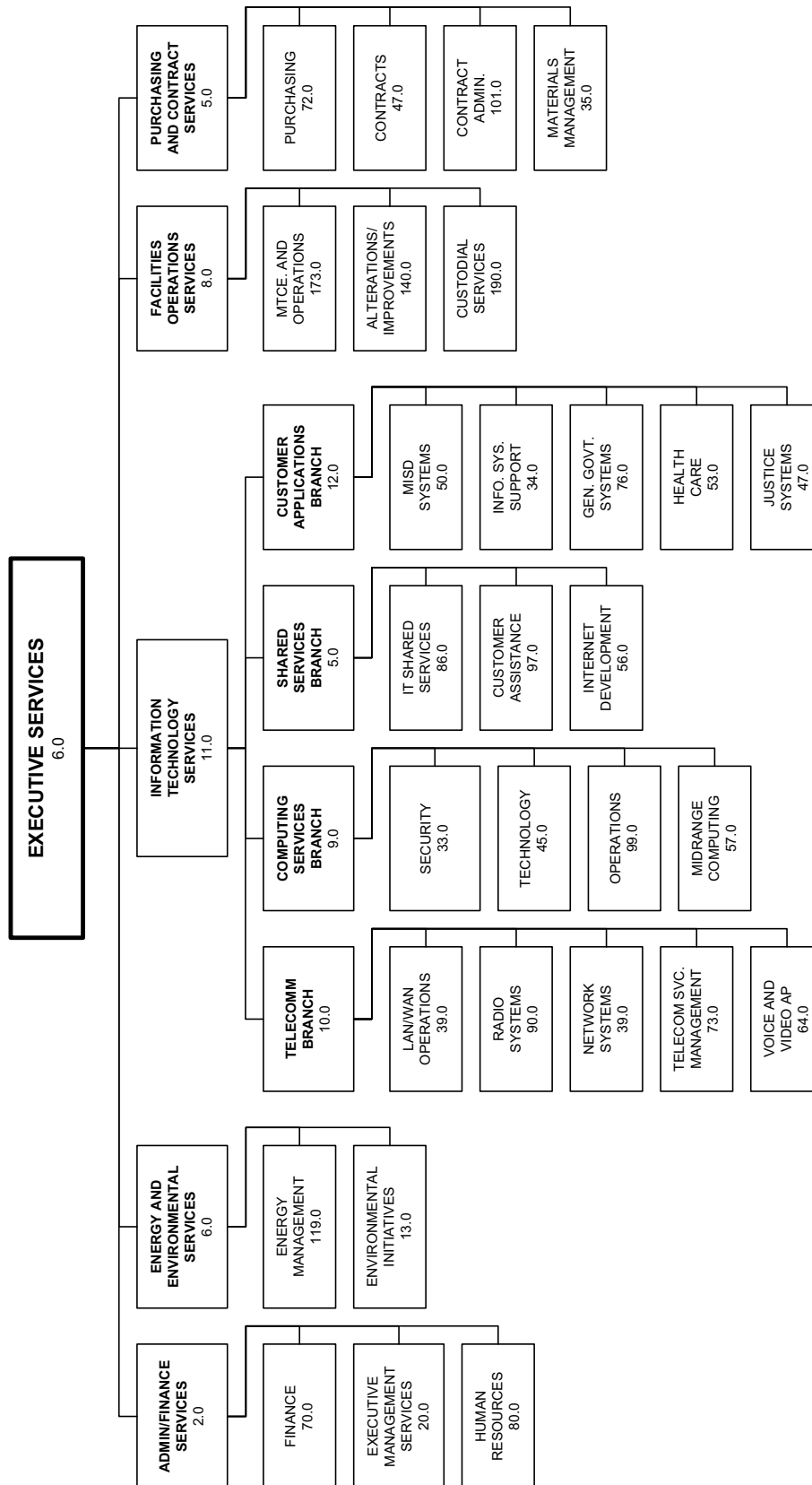
	Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>36,803,000</b>	<b>36,803,000</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. IT Contract Services:</b> Reflects an increase in IT contract services purchased on behalf of other County departments.	3,132,000	3,132,000	--	--	--
<b>Total Changes</b>	<b>3,132,000</b>	<b>3,132,000</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>39,935,000</b>	<b>39,935,000</b>	<b>0</b>	<b>0</b>	<b>0.0</b>



**INTERNAL SERVICES - CUSTOMER DIRECT SERVICES AND SUPPLIES BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	\$ 387,831.52	\$ 585,000	\$ 577,000	\$ 578,000	\$ 578,000	\$ 1,000
COMPUTING-MAINFRAME	7,888,568.39	8,203,000	9,222,000	10,105,000	10,105,000	883,000
COMPUTING-PERSONAL	20,562,441.98	21,381,000	23,969,000	26,265,000	26,265,000	2,296,000
INFORMATION TECHNOLOGY SERVICES	2,425,497.58	4,050,000	3,035,000	2,987,000	2,987,000	(48,000)
S & S EXPENDITURE DISTRIBUTION	(31,264,520.47)	(34,219,000)	(36,803,000)	(39,935,000)	(39,935,000)	(3,132,000)
TOTAL S & S	(181.00)	0	0	0	0	0
<b>GROSS TOTAL</b>	<b>\$ (181.00)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>NET TOTAL</b>	<b>\$ (181.00)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>NET COUNTY COST</b>	<b>\$ (181.00)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

INTERNAL SERVICES DEPARTMENT  
Scott Minnix, Director  
FY 2018-19 Recommended Budget Positions = 2,172.0



## Judgments and Damages/Insurance

### Judgments and Damages/Insurance Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 6,725,036.77	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 144,246,857.99	\$ 152,653,000	\$ 152,653,000	\$ 164,149,000	\$ 164,149,000	\$ 11,496,000
S & S EXPENDITURE DISTRIBUTION	(136,814,546.13)	(147,123,000)	(147,123,000)	(158,619,000)	(158,619,000)	(11,496,000)
TOTAL S & S	7,432,311.86	5,530,000	5,530,000	5,530,000	5,530,000	0
OTHER CHARGES	97,045,209.92	113,029,000	115,370,000	172,648,000	172,648,000	57,278,000
OC EXPENDITURE DISTRIBUTION	(80,282,144.65)	(99,199,000)	(101,540,000)	(158,818,000)	(158,818,000)	(57,278,000)
TOTAL OTH CHARGES	16,763,065.27	13,830,000	13,830,000	13,830,000	13,830,000	0
<b>GROSS TOTAL</b>	\$ 24,195,377.13	\$ 19,360,000	\$ 19,360,000	\$ 19,360,000	\$ 19,360,000	\$ 0
<b>NET COUNTY COST</b>	\$ 17,470,340.36	\$ 19,360,000	\$ 19,360,000	\$ 19,360,000	\$ 19,360,000	\$ 0

### Mission Statement

The Judgments and Damages/Insurance budget provides funding for payment of judgments and settlements of uninsured claims against the County, as well as attorney fees and other litigation costs. In addition, this budget reflects funding for service contracts and the purchase of insurance policies, when such policies are available at a reasonable cost or are required by law or agreement.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects funding for anticipated judgments and/or settlements, attorney fees and litigation costs, service contracts, and various commercial insurance policies. The budget also includes a central appropriation to fund large, unanticipated losses and losses of a countywide nature.



## Insurance Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 6,415,413.82	\$ 0	\$ 0	\$ 0	\$ 0	0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 56,159,066.06	\$ 60,243,000	\$ 60,243,000	\$ 67,039,000	\$ 67,039,000	\$ 6,796,000
S & S EXPENDITURE DISTRIBUTION	(51,832,367.23)	(60,243,000)	(60,243,000)	(67,039,000)	(67,039,000)	(6,796,000)
TOTAL S & S	4,326,698.83	0	0	0	0	0
OTHER CHARGES	34,477,082.23	46,862,000	49,203,000	64,789,000	64,789,000	15,586,000
OC EXPENDITURE DISTRIBUTION	(32,390,780.69)	(46,862,000)	(49,203,000)	(64,789,000)	(64,789,000)	(15,586,000)
TOTAL OTH CHARGES	2,086,301.54	0	0	0	0	0
GROSS TOTAL	\$ 6,413,000.37	\$ 0	\$ 0	\$ 0	\$ 0	0
NET TOTAL	\$ 6,413,000.37	\$ 0	\$ 0	\$ 0	\$ 0	0
NET COUNTY COST	\$ (2,413.45)	\$ 0	\$ 0	\$ 0	\$ 0	0

FUND  
GENERAL FUND

FUNCTION  
GENERAL

ACTIVITY  
OTHER GENERAL

## Changes From 2017-18 Budget

	Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>109,446,000</b>	<b>109,446,000</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. General Fund:</b> Reflects an increase primarily attributable to projected medical malpractice, auto and general liability settlements, legal expenses, and program support costs and the distribution of costs to other departments and funds.	9,791,000	9,791,000	--	--	--
<b>2. Enterprise Funds:</b> Reflects an increase primarily attributable to projected medical malpractice and general liability settlement costs, and program support costs and the distribution of costs to other departments and funds.	2,786,000	2,786,000	--	--	--
<b>3. Special Funds:</b> Reflects a decrease primarily attributable to projected general liability settlement costs related to the Department of Public Works and a corresponding reduction in the distribution of costs to other departments and funds.	(1,200,000)	(1,200,000)	--	--	--
<b>4. Other Funds:</b> Reflects an increase primarily attributable to projected auto liability settlement costs related to the Contract Cities Trust Funds and the distribution of costs to other departments and funds.	11,005,000	11,005,000	--	--	--
<b>Total Changes</b>	<b>22,382,000</b>	<b>22,382,000</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>131,828,000</b>	<b>131,828,000</b>	<b>0</b>	<b>0</b>	<b>0.0</b>

# LA County Library

Skye Patrick, County Librarian

## LA County Library Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
FUND BALANCE AVAILABLE	\$ 44,420,000.00	\$ 47,988,000	\$ 47,988,000	\$ 23,833,000	\$ 17,756,000	\$ (30,232,000)
CANCEL OBLIGATED FUND BAL	14,021,040.00	15,553,000	15,553,000	0	0	(15,553,000)
PROPERTY TAXES	75,760,267.77	77,621,000	77,137,000	82,145,000	82,145,000	5,008,000
VOTER APPROVED SPECIAL TAXES	11,989,315.12	12,229,000	12,398,000	12,398,000	12,398,000	0
OTHER REVENUE	53,183,482.34	53,078,000	53,714,000	55,981,000	48,683,000	(5,031,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 199,374,105.23</b>	<b>\$ 206,469,000</b>	<b>\$ 206,790,000</b>	<b>\$ 174,357,000</b>	<b>\$ 160,982,000</b>	<b>\$ (45,808,000)</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 86,900,717.36	\$ 91,375,000	\$ 101,625,000	\$ 107,098,000	\$ 108,223,000	\$ 6,598,000
SERVICES & SUPPLIES	46,826,151.30	75,178,000	83,726,000	54,008,000	45,585,000	(38,141,000)
OTHER CHARGES	840,902.42	945,000	945,000	945,000	945,000	0
CAPITAL ASSETS - EQUIPMENT	617,316.03	1,324,000	1,324,000	670,000	670,000	(654,000)
OTHER FINANCING USES	648,000.00	2,326,000	1,556,000	0	0	(1,556,000)
<b>GROSS TOTAL</b>	<b>\$ 135,833,087.11</b>	<b>\$ 171,148,000</b>	<b>\$ 189,176,000</b>	<b>\$ 162,721,000</b>	<b>\$ 155,423,000</b>	<b>\$ (33,753,000)</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 15,553,000.00	\$ 17,565,000	\$ 17,614,000	\$ 11,636,000	\$ 5,559,000	\$ (12,055,000)
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 15,553,000.00</b>	<b>\$ 17,565,000</b>	<b>\$ 17,614,000</b>	<b>\$ 11,636,000</b>	<b>\$ 5,559,000</b>	<b>\$ (12,055,000)</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 151,386,087.11</b>	<b>\$ 188,713,000</b>	<b>\$ 206,790,000</b>	<b>\$ 174,357,000</b>	<b>\$ 160,982,000</b>	<b>\$ (45,808,000)</b>
BUDGETED POSITIONS	1,389.0	1,308.0	1,308.0	1,333.0	1,333.0	25.0

FUND  
LA COUNTY LIBRARY

FUNCTION  
EDUCATION

ACTIVITY  
LIBRARY SERVICES

### Mission Statement

To provide diverse communities with easy access to information and knowledge to nurture cultural exploration and lifelong learning.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects a reduction of \$45.8 million primarily attributed to an adjustment to remove prior-year funding that was provided on a one-time basis from Measure U-Utility User Tax allocations, and for various Board-funded refurbishments and capital projects. This reduction is partially offset by an increase in property taxes from a 5.5 percent anticipated growth in assessed valuation. The budget also includes funding for Board-approved increases in salaries, retiree health insurance, minimum wage, and the conversion of Library Aid positions from part-time temporary to part-time permanent positions.

### Critical/Strategic Planning Initiatives

The LA County Library's (Library) strategic plan establishes a roadmap for sustaining the delivery of quality library services and support for the Department's leadership as a 21st century library. The Library's purpose statement, "The Library Gives You the Freedom to Connect, Explore, Create – Whatever Your Needs or Dreams", along with eight key initiatives, sets the framework for developing innovative service models that will meet the increasing needs of the County's diverse communities.

The Department is embarking on a rebranding strategy designed to modernize the image of the Library, to achieve name recognition, and to make it easier for the community to access services, which includes online access. The Department will continue to eliminate barriers and increase access to address the needs of the increasingly diverse communities it

serves. This includes implementation of the iCount Initiative and several key programs, such as the Library Equity Action Plan (LEAP), Girls Empowerment, Bullying Prevention and Personal Safety, and Fine-Free programs. In addition, the Department has designed several programs such as the Library Card Challenge and Amnesty to forgive patrons' fines and fees and encourage library use. The Department is also undertaking several endeavors to become an innovative center of learning where teens and adults can access digital and literacy workshops and expand their computer, media, information and technology literacies in a supportive environment. The Department will continue to engage in partnerships with other County departments, including the Department of Mental

Health (DMH) and Workforce Development, Aging and Community Services (WDACS), to play a vital role in providing services to over 3.5 million residents throughout the County.

The Department will continue to focus on its strategic initiatives and ongoing funding solutions for its 2018-19 operating budget and beyond, as well as the construction of new libraries and the refurbishment of aging library buildings. The Library will ensure that, to the extent feasible, library locations are designed or renovated with sustainable features that incorporate self-service models, spaces that encourage creativity, larger meeting rooms for civic engagement and community events, and robust and emerging technologies that support the County Library's digital initiatives.

### Changes From 2017-18 Budget

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>206,790,000</b>	<b>206,790,000</b>	<b>1,308.0</b>
<b>Other Changes</b>			
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,267,000	--	--
<b>2. Accelerated Minimum Wage:</b> Reflects an increase in the minimum wage due to the Board-approved acceleration of the minimum wage, effective July 1, 2018.	3,080,000	--	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	393,000	--	--
<b>4. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	342,000	--	--
<b>5. Services and Supplies:</b> Reflects various ministerial adjustment to services and supplies.	482,000	--	--
<b>6. Pathway to Permanency:</b> Reflects the conversion of Library Aid positions from part-time temporary to part-time permanent positions, which will bring the total converted to 100.0 positions.	--	--	25.0
<b>7. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	2,761,000	2,761,000	--
<b>8. Property Tax Revenue:</b> Reflects a 5.5 percent increase in property tax revenue and other realignments based on historical trends and collections.	--	5,564,000	--
<b>9. Committed Fund Balance:</b> Reflects a decrease in obligated fund balance.	(15,553,000)	(15,553,000)	--
<b>10. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for Board programs and various other projects.	(36,712,000)	(36,712,000)	--
<b>11. Miscellaneous Adjustments:</b> Reflects various realignments of appropriation and revenue based on historical experience and current operations.	(1,868,000)	(1,868,000)	--
<b>Total Changes</b>	<b>(45,808,000)</b>	<b>(45,808,000)</b>	<b>25.0</b>
<b>2018-19 Recommended Budget</b>	<b>160,982,000</b>	<b>160,982,000</b>	<b>1,333.0</b>

## **Unmet Needs**

The Library's unmet needs include the following: 1) \$1.3 million to offset cost-of-living adjustments based on Board-approved salary increases; 2) \$3.1 million for salary increases due to the Board-approved accelerated implementation of the minimum wage; 3) \$0.4 million for the increase in the annual incremental contribution for unfunded retiree healthcare benefits; 4) \$0.3 million increase in various employee benefits; 5) \$0.2 million increase in salary and employee benefits due to conversion of Library Aid positions from part-time temporary to part-time permanent positions through the Pathway to Permanency program; and 6) \$2.0 million increase to continue one-time funding for books and materials.



**LA COUNTY LIBRARY BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
FUND BALANCE AVAILABLE	\$ 44,420,000.00	\$ 47,988,000	\$ 47,988,000	\$ 23,833,000	\$ 17,756,000	\$ (30,232,000)
CANCEL OBLIGATED FUND BAL	14,021,040.00	15,553,000	15,553,000	0	0	(15,553,000)
CHARGES FOR SERVICES - OTHER	781,143.04	882,000	996,000	1,125,000	1,125,000	129,000
COURT FEES & COSTS	71.19	0	0	0	0	0
ELECTION SERVICES	960.00	0	0	0	0	0
INTEREST	792,850.41	437,000	437,000	437,000	437,000	0
LIBRARY SERVICES	1,356,975.61	1,357,000	1,999,000	1,999,000	1,999,000	0
MISCELLANEOUS	1,122,118.36	1,024,000	914,000	564,000	564,000	(350,000)
OTHER GOVERNMENTAL AGENCIES	251,527.23	130,000	165,000	130,000	130,000	(35,000)
OTHER SALES	3,092.28	20,000	20,000	20,000	20,000	0
OTHER STATE - IN-LIEU TAXES	2,097.27	0	0	0	0	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	436,276.94	0	0	556,000	556,000	556,000
PROP TAXES - CURRENT - SECURED	68,466,805.57	77,621,000	77,137,000	73,833,000	73,833,000	(3,304,000)
PROP TAXES - CURRENT - UNSECURED	2,198,282.98	0	0	2,274,000	2,274,000	2,274,000
PROP TAXES - PRIOR - SECURED	(633,667.97)	0	0	1,423,000	1,423,000	1,423,000
PROP TAXES - PRIOR - UNSECURED	63,962.94	0	0	233,000	233,000	233,000
PROPERTY TAXES - CONTRACTUAL AND FACILITY PASS-THROUGH	3,748,805.67	0	0	2,615,000	2,615,000	2,615,000
RECORDING FEES	15.00	0	0	0	0	0
RENTS & CONCESSIONS	14,451.00	15,000	15,000	15,000	15,000	0
SALE OF CAPITAL ASSETS	6,123.07	13,000	13,000	13,000	13,000	0
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	419,849.03	530,000	530,000	530,000	530,000	0
STATE - OTHER	83,666.91	55,000	10,000	10,000	10,000	0
SUPPLEMENTAL PROP TAXES - CURRENT	1,821,657.04	0	0	1,671,000	1,671,000	1,671,000
SUPPLEMENTAL PROP TAXES- PRIOR	94,421.54	0	0	96,000	96,000	96,000
TRANSFERS IN	47,912,265.00	48,615,000	48,615,000	50,582,000	43,284,000	(5,331,000)
VOTER APPROVED SPECIAL TAXES	11,989,315.12	12,229,000	12,398,000	12,398,000	12,398,000	0
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 199,374,105.23</b>	<b>\$ 206,469,000</b>	<b>\$ 206,790,000</b>	<b>\$ 174,357,000</b>	<b>\$ 160,982,000</b>	<b>\$ (45,808,000)</b>

**FINANCING USES**

**SALARIES & EMPLOYEE BENEFITS**

SALARIES & WAGES	\$ 54,749,569.28	\$ 57,160,000	\$ 67,954,000	\$ 72,037,000	\$ 72,037,000	\$ 4,083,000
CAFETERIA BENEFIT PLANS	9,956,984.74	10,412,000	10,690,000	11,307,000	11,307,000	617,000
COUNTY EMPLOYEE RETIREMENT	7,438,225.73	8,202,000	8,574,000	8,942,000	8,942,000	368,000
DENTAL INSURANCE	199,429.84	201,000	172,000	172,000	172,000	0
DEPENDENT CARE SPENDING ACCOUNTS	27,919.75	0	24,000	24,000	24,000	0
DISABILITY BENEFITS	438,611.54	363,000	402,000	402,000	402,000	0
FICA (OASDI)	773,473.59	805,000	695,000	707,000	707,000	12,000
HEALTH INSURANCE	6,936,511.88	7,356,000	5,914,000	5,914,000	7,039,000	1,125,000
LIFE INSURANCE	70,901.66	70,000	62,000	62,000	62,000	0
OTHER EMPLOYEE BENEFITS	15,456.00	16,000	50,000	50,000	50,000	0
RETIREE HEALTH INSURANCE	4,119,389.00	4,629,000	4,922,000	5,315,000	5,315,000	393,000

**LA COUNTY LIBRARY BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
SAVINGS PLAN	241,513.25	270,000	173,000	173,000	173,000	0
THRIFT PLAN (HORIZONS)	1,123,702.41	1,145,000	988,000	988,000	988,000	0
UNEMPLOYMENT INSURANCE	88,812.00	93,000	93,000	93,000	93,000	0
WORKERS' COMPENSATION	720,216.69	653,000	912,000	912,000	912,000	0
<b>TOTAL S &amp; E B</b>	<b>86,900,717.36</b>	<b>91,375,000</b>	<b>101,625,000</b>	<b>107,098,000</b>	<b>108,223,000</b>	<b>6,598,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	4,244,806.09	4,087,000	4,048,000	6,890,000	5,765,000	1,717,000
CLOTHING & PERSONAL SUPPLIES	14,469.23	0	0	0	0	0
COMMUNICATIONS	169,769.26	135,000	135,000	135,000	135,000	0
COMPUTING-MAINFRAME	76,747.38	0	9,000	0	0	(9,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	408,681.00	0	99,000	0	0	(99,000)
COMPUTING-PERSONAL	2,077,861.15	371,000	956,000	371,000	371,000	(585,000)
HOUSEHOLD EXPENSE	210,043.48	317,000	231,000	281,000	281,000	50,000
INFORMATION TECHNOLOGY SERVICES	264,175.40	1,754,000	1,617,000	1,754,000	1,754,000	137,000
INSURANCE	311,889.00	524,000	589,000	280,000	280,000	(309,000)
MAINTENANCE - BUILDINGS & IMPRV	9,323,166.11	25,992,000	12,815,000	12,006,000	12,006,000	(809,000)
MAINTENANCE - EQUIPMENT	395,856.46	0	0	0	0	0
MEDICAL DENTAL & LAB SUPPLIES	41,205.25	0	0	0	0	0
MEMBERSHIPS	41,369.93	141,000	90,000	90,000	90,000	0
MISCELLANEOUS EXPENSE	53,540.89	829,000	373,000	373,000	373,000	0
OFFICE EXPENSE	1,948,912.05	1,489,000	1,610,000	1,489,000	1,489,000	(121,000)
PROFESSIONAL SERVICES	881,605.61	1,074,000	1,387,000	1,074,000	1,074,000	(313,000)
RENTS & LEASES - BLDG & IMPRV	1,633,193.55	1,657,000	1,670,000	1,595,000	1,595,000	(75,000)
RENTS & LEASES - EQUIPMENT	1,430,501.15	735,000	100,000	735,000	735,000	635,000
SMALL TOOLS & MINOR EQUIPMENT	248,657.30	300,000	300,000	300,000	300,000	0
SPECIAL DEPARTMENTAL EXPENSE	13,170,006.67	24,870,000	48,372,000	14,952,000	7,654,000	(40,718,000)
TECHNICAL SERVICES	1,786,197.03	2,166,000	1,612,000	2,087,000	2,087,000	475,000
TELECOMMUNICATIONS	2,819,967.84	3,291,000	2,770,000	3,291,000	3,291,000	521,000
TRAINING	63,842.54	251,000	251,000	251,000	251,000	0
TRANSPORTATION AND TRAVEL	1,759,924.29	2,087,000	1,584,000	2,061,000	2,061,000	477,000
UTILITIES	3,449,762.64	3,108,000	3,108,000	3,993,000	3,993,000	885,000
<b>TOTAL S &amp; S</b>	<b>46,826,151.30</b>	<b>75,178,000</b>	<b>83,726,000</b>	<b>54,008,000</b>	<b>45,585,000</b>	<b>(38,141,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	10,649.80	87,000	87,000	87,000	87,000	0
RET-OTHER LONG TERM DEBT	825,882.43	828,000	828,000	826,000	826,000	(2,000)
TAXES & ASSESSMENTS	4,370.19	30,000	30,000	32,000	32,000	2,000
<b>TOTAL OTH CHARGES</b>	<b>840,902.42</b>	<b>945,000</b>	<b>945,000</b>	<b>945,000</b>	<b>945,000</b>	<b>0</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	360,000	360,000	360,000	360,000	0
ELECTRONIC EQUIPMENT	327,722.96	0	0	0	0	0
OFFICE FURNITURE, FIXTURES & EQ	5,855.63	210,000	210,000	210,000	210,000	0
VEHICLES & TRANSPORTATION	283,737.44	754,000	754,000	100,000	100,000	(654,000)

**LA COUNTY LIBRARY BUDGET DETAIL (Continued)**

<b>CLASSIFICATION</b>	<b>FY 2016-17 ACTUAL</b>	<b>FY 2017-18 ESTIMATED</b>	<b>FY 2017-18 BUDGET</b>	<b>FY 2018-19 REQUESTED</b>	<b>FY 2018-19 RECOMMENDED</b>	<b>CHANGE FROM BUDGET</b>
<b>EQUIPMENT</b>						
TOTAL CAPITAL ASSETS - EQUIPMENT	617,316.03	1,324,000	1,324,000	670,000	670,000	(654,000)
TOTAL CAPITAL ASSETS	617,316.03	1,324,000	1,324,000	670,000	670,000	(654,000)
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	648,000.00	2,326,000	1,556,000	0	0	(1,556,000)
TOTAL OTH FIN USES	648,000.00	2,326,000	1,556,000	0	0	(1,556,000)
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 15,553,000.00	\$ 17,565,000	\$ 17,614,000	\$ 11,636,000	\$ 5,559,000	\$ (12,055,000)
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 15,553,000.00</b>	<b>\$ 17,565,000</b>	<b>\$ 17,614,000</b>	<b>\$ 11,636,000</b>	<b>\$ 5,559,000</b>	<b>\$ (12,055,000)</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 151,386,087.11</b>	<b>\$ 188,713,000</b>	<b>\$ 206,790,000</b>	<b>\$ 174,357,000</b>	<b>\$ 160,982,000</b>	<b>\$ (45,808,000)</b>
BUDGETED POSITIONS	1,389.0	1,308.0	1,308.0	1,333.0	1,333.0	25.0

## Departmental Program Summary

### 1. Public Services

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
<b>Total Program Costs</b>	83,268,000	83,268,000	1,042.0
<i>Less Administration</i>	--	--	--
<b>Net Program Costs</b>	83,268,000	83,268,000	1,042.0

**Authority:** Non-mandated, discretionary program.

Provides direct services to meet the informational, educational, cultural, and recreational needs of a highly diverse public. Serves customers' needs through the circulation of books and materials and the provision of a variety of services and specialized programs.

### 2. Library Material

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
<b>Total Program Costs</b>	14,963,000	14,963,000	78.0
<i>Less Administration</i>	--	--	--
<b>Net Program Costs</b>	14,963,000	14,963,000	78.0

**Authority:** Non-mandated, discretionary program.

Provides for the purchase and processing of books, periodicals, audiovisual formats, electronic database subscriptions, and other items for circulation to the public and to assist staff in answering reference questions from the public.

### 3. Information Systems

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
<b>Total Program Costs</b>	11,611,000	11,611,000	39.0
<i>Less Administration</i>	--	--	--
<b>Net Program Costs</b>	11,611,000	11,611,000	39.0

**Authority:** Non-mandated, discretionary program.

Provides strategic planning for information systems as well as the management, operation, and support of computer, data network, telecommunications, and wireless systems.

**4. Administration**

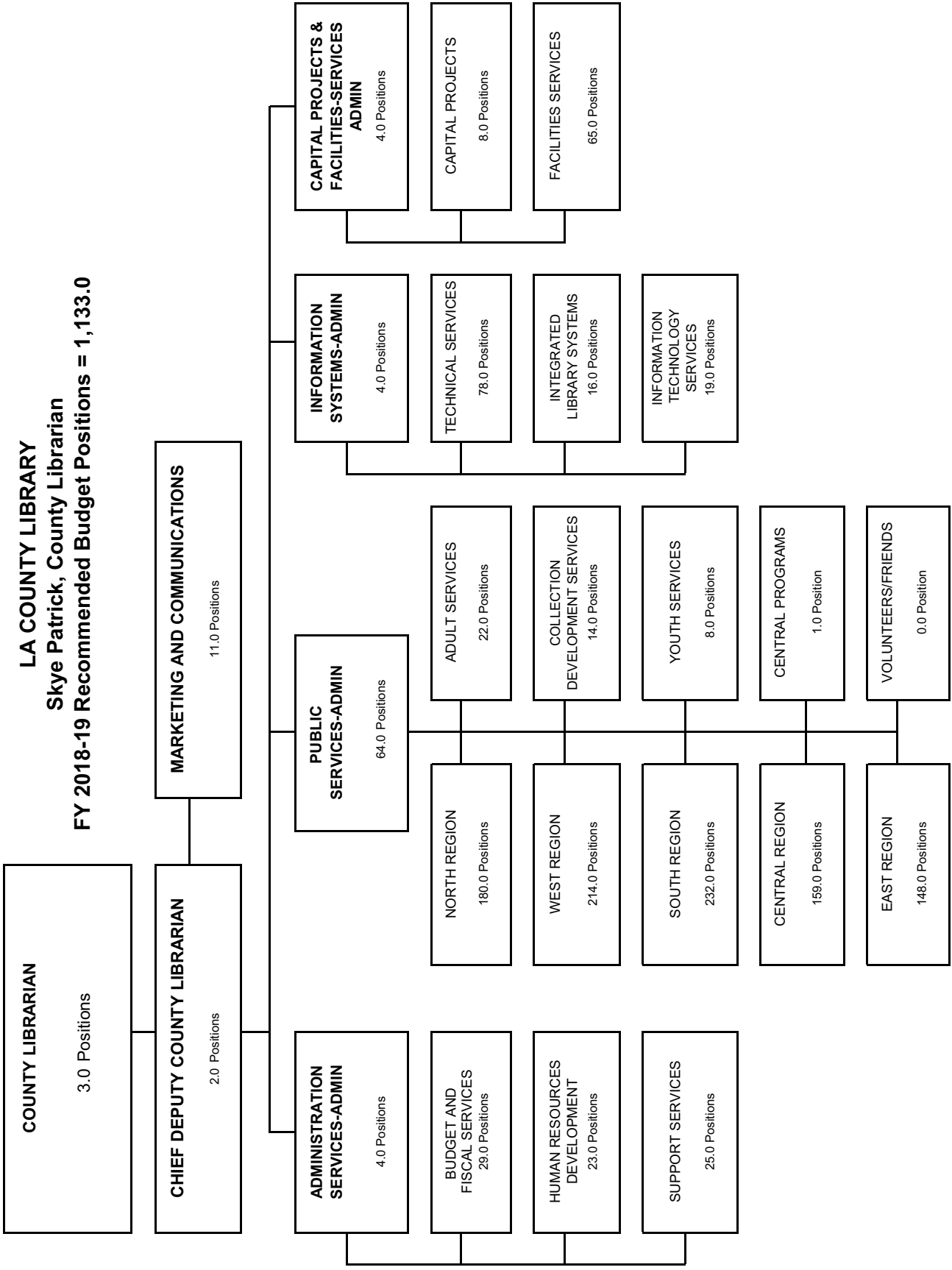
	<b>Financing Uses (\$)</b>	<b>Financing Sources (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	51,140,000	51,140,000	174.0
<i>Less Administration</i>	--	--	--
<b>Net Program Costs</b>	51,140,000	51,140,000	174.0

**Authority:** Non-mandated, discretionary program.

Provides management direction through finance, budget, human resources, procurement, public relations, legislative monitoring, facilities, capital planning, emergency management, and other support services.

	<b>Financing Uses (\$)</b>	<b>Financing Sources (\$)</b>	<b>Budg Pos</b>
<b>Net Program Costs</b>	160,982,000	160,982,000	1,333.0

**LA COUNTY LIBRARY**  
**Skye Patrick, County Librarian**  
**FY 2018-19 Recommended Budget Positions = 1,133.0**



## LA Plaza de Cultura y Artes

### LA Plaza de Cultura y Artes Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 1,572,000.00	\$ 1,603,000	\$ 1,603,000	\$ 1,661,000	\$ 1,661,000	\$ 58,000
<b>GROSS TOTAL</b>	<b>\$ 1,572,000.00</b>	<b>\$ 1,603,000</b>	<b>\$ 1,603,000</b>	<b>\$ 1,661,000</b>	<b>\$ 1,661,000</b>	<b>\$ 58,000</b>
<b>NET TOTAL</b>	<b>\$ 1,572,000.00</b>	<b>\$ 1,603,000</b>	<b>\$ 1,603,000</b>	<b>\$ 1,661,000</b>	<b>\$ 1,661,000</b>	<b>\$ 58,000</b>
<b>NET COUNTY COST</b>	<b>\$ 1,572,000.00</b>	<b>\$ 1,603,000</b>	<b>\$ 1,603,000</b>	<b>\$ 1,661,000</b>	<b>\$ 1,661,000</b>	<b>\$ 58,000</b>

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

### Mission Statement

The mission of LA Plaza de Cultura y Artes is to serve as the official cultural center of Los Angeles, dedicated to educating the public about the seminal role of Mexicans and Mexican-Americans in the development of the region. The Plaza provides diverse audiences an opportunity to experience the richness of Mexican-American culture.

2012 operating agreement. The Recommended Budget also reflects full-year funding and support for buildings and grounds maintenance, utilities, and other anticipated operational costs of LA Plaza de Cultura y Artes.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects an NCC increase of \$58,000 attributed to an increase in the Consumer Price Index-based cost-of-living adjustment pursuant to the

### Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in the County, LA Plaza de Cultura y Artes exists to serve the people of Los Angeles, particularly children and families, by educating them about Los Angeles history and Mexican-American culture.

### Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>1,603,000</b>	<b>0</b>	<b>0</b>	<b>1,603,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. Cost-of-Living Adjustment:</b> Reflects a cost-of-living increase based on the Board-approved operating agreement.	58,000	--	--	58,000	--
<b>Total Changes</b>	<b>58,000</b>	<b>0</b>	<b>0</b>	<b>58,000</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>1,661,000</b>	<b>0</b>	<b>0</b>	<b>1,661,000</b>	<b>0.0</b>

**LA PLAZA DE CULTURA Y ARTES BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
<b>SERVICES &amp; SUPPLIES</b>						
INSURANCE	\$ 17,000.00	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 0
MAINTENANCE - BUILDINGS & IMPRV	968,000.00	968,000	968,000	968,000	968,000	0
MISCELLANEOUS EXPENSE	42,000.00	73,000	73,000	131,000	131,000	58,000
TECHNICAL SERVICES	370,000.00	370,000	370,000	370,000	370,000	0
UTILITIES	175,000.00	175,000	175,000	175,000	175,000	0
TOTAL S & S	1,572,000.00	1,603,000	1,603,000	1,661,000	1,661,000	58,000
<b>GROSS TOTAL</b>	<b>\$ 1,572,000.00</b>	<b>\$ 1,603,000</b>	<b>\$ 1,603,000</b>	<b>\$ 1,661,000</b>	<b>\$ 1,661,000</b>	<b>\$ 58,000</b>
<b>NET TOTAL</b>	<b>\$ 1,572,000.00</b>	<b>\$ 1,603,000</b>	<b>\$ 1,603,000</b>	<b>\$ 1,661,000</b>	<b>\$ 1,661,000</b>	<b>\$ 58,000</b>
<b>NET COUNTY COST</b>	<b>\$ 1,572,000.00</b>	<b>\$ 1,603,000</b>	<b>\$ 1,603,000</b>	<b>\$ 1,661,000</b>	<b>\$ 1,661,000</b>	<b>\$ 58,000</b>



## Los Angeles County Capital Asset Leasing

### Los Angeles County Capital Asset Leasing Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 200,786.00	\$ 400,000	\$ 400,000	\$ 523,000	\$ 523,000	\$ 123,000
S & S EXPENDITURE DISTRIBUTION	0.00	(400,000)	(400,000)	(523,000)	(523,000)	(123,000)
TOTAL S & S	200,786.00	0	0	0	0	0
OTHER CHARGES	34,006,026.42	40,000,000	40,000,000	41,000,000	41,000,000	1,000,000
OC EXPENDITURE DISTRIBUTION	(34,408,555.81)	(40,000,000)	(40,000,000)	(41,000,000)	(41,000,000)	(1,000,000)
TOTAL OTH CHARGES	(402,529.39)	0	0	0	0	0
<b>GROSS TOTAL</b>	\$ (201,743.39)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>NET TOTAL</b>	\$ (201,743.39)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>NET COUNTY COST</b>	\$ (201,743.39)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

**FUND**  
GENERAL FUND

**FUNCTION**  
GENERAL

**ACTIVITY**  
OTHER GENERAL

#### Mission Statement

The Los Angeles County Capital Asset Leasing (LAC-CAL) Corporation was established as a non-profit corporation by the Board in 1983 to assist the County in the financing of its critical capital assets equipment needs. Equipment purchases are initially financed by LAC-CAL through the issuance of bond anticipation notes (BANs). Outstanding BANs are periodically redeemed through the issuance of intermediate-term tax-exempt bonds or certificates of participation, or through leases with third-party lessors. The term of each bond issue or lease reflects the useful life of the financed equipment. The Corporation's outstanding bonds or leases are redeemed through semi-annual payments from the County.

#### 2018-19 Budget Message

The 2018-19 Recommended Budget provides for the collection of lease payments due on LAC-CAL equipment leases from County departments and the transfer of such payments to the LAC-CAL Corporation. Also reflected is the payment of insurance premiums and the distribution of these expenses to affected departments.

**Changes From 2017-18 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Expenditure Distribution/ IFT (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2017-18 Final Adopted Budget</b>	<b>40,400,000</b>	<b>40,400,000</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. Services and Supplies:</b> Reflects an increase to fund higher insurance premiums as a result of increases in equipment purchases to be financed through the LAC-CAL program.	123,000	123,000	--	--	--
<b>2. Other Charges:</b> Reflects an increase in equipment purchases to be financed through the LAC-CAL program.	1,000,000	1,000,000	--	--	--
<b>Total Changes</b>	<b>1,123,000</b>	<b>1,123,000</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>41,523,000</b>	<b>41,523,000</b>	<b>0</b>	<b>0</b>	<b>0.0</b>

## Los Angeles Regional Interoperable Communications Systems

### Los Angeles Regional Interoperable Communications Systems Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
OTHER CHARGES	\$ 2,668,396.33	\$ 8,590,000	\$ 8,590,000	\$ 8,590,000	\$ 0	\$ (8,590,000)
<b>GROSS TOTAL</b>	<b>\$ 2,668,396.33</b>	<b>\$ 8,590,000</b>	<b>\$ 8,590,000</b>	<b>\$ 8,590,000</b>	<b>\$ 0</b>	<b>\$ (8,590,000)</b>
<b>NET TOTAL</b>	<b>\$ 2,668,396.33</b>	<b>\$ 8,590,000</b>	<b>\$ 8,590,000</b>	<b>\$ 8,590,000</b>	<b>\$ 0</b>	<b>\$ (8,590,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 2,668,396.33</b>	<b>\$ 8,590,000</b>	<b>\$ 8,590,000</b>	<b>\$ 8,590,000</b>	<b>\$ 0</b>	<b>\$ (8,590,000)</b>

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

#### Mission Statement

The mission of the Los Angeles Regional Interoperable Communications System (LA-RICS) budget unit is to provide funding and support for County efforts as a member of the LA-RICS Joint Powers Authority (Authority), an independently operated governmental entity. The mission of the Authority is to construct, operate and maintain a shared, secured voice and data communications system that supports first responders and mission-critical personnel within the greater Los Angeles area.

#### 2018-19 Budget Message

In prior fiscal years, the Authority issued separate and independent requests for proposals for the design and build of public safety-grade Land Mobile Radio (LMR) voice and Long-Term Evolution (LTE) data wireless networks. The Authority is currently managing the design, construction, and testing of each system with the prevailing vendor.

The 2018-19 Recommended Budget reflects an adjustment to remove prior-year funding that was provided on a one-time basis for Authority operations.

#### Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>8,590,000</b>	<b>0</b>	<b>0</b>	<b>8,590,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for Authority operations.	(8,590,000)	--	--	(8,590,000)	--
<b>Total Changes</b>	<b>(8,590,000)</b>	<b>0</b>	<b>0</b>	<b>(8,590,000)</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>

**LOS ANGELES REGIONAL INTEROPERABLE COMMUNICATIONS SYSTEM BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
<b>OTHER CHARGES</b>						
CONT TO NON COUNTY AGENCIES	\$ 2,668,396.33	\$ 8,590,000	\$ 8,590,000	\$ 8,590,000	\$ 0	\$ (8,590,000)
TOTAL OTH CHARGES	2,668,396.33	8,590,000	8,590,000	8,590,000	0	(8,590,000)
<b>GROSS TOTAL</b>	<b>\$ 2,668,396.33</b>	<b>\$ 8,590,000</b>	<b>\$ 8,590,000</b>	<b>\$ 8,590,000</b>	<b>\$ 0</b>	<b>\$ (8,590,000)</b>
<b>NET TOTAL</b>	<b>\$ 2,668,396.33</b>	<b>\$ 8,590,000</b>	<b>\$ 8,590,000</b>	<b>\$ 8,590,000</b>	<b>\$ 0</b>	<b>\$ (8,590,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 2,668,396.33</b>	<b>\$ 8,590,000</b>	<b>\$ 8,590,000</b>	<b>\$ 8,590,000</b>	<b>\$ 0</b>	<b>\$ (8,590,000)</b>

## Medical Examiner - Coroner

Jonathan Lucas, M.D., Chief Medical Examiner - Coroner

### Medical Examiner - Coroner Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 1,952,013.09	\$ 2,007,000	\$ 2,098,000	\$ 2,144,000	\$ 2,144,000	\$ 46,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 27,643,004.91	\$ 31,021,000	\$ 32,853,000	\$ 36,570,000	\$ 34,027,000	\$ 1,174,000
SERVICES & SUPPLIES	7,595,579.17	8,386,000	7,160,000	9,275,000	6,118,000	(1,042,000)
OTHER CHARGES	281,379.73	1,404,000	1,154,000	2,325,000	1,026,000	(128,000)
CAPITAL ASSETS - EQUIPMENT	993,378.83	558,000	289,000	542,000	192,000	(97,000)
OTHER FINANCING USES	179,256.00	172,000	176,000	176,000	176,000	0
<b>GROSS TOTAL</b>	\$ 36,692,598.64	\$ 41,541,000	\$ 41,632,000	\$ 48,888,000	\$ 41,539,000	\$ (93,000)
INTRAFUND TRANSFERS	(40,889.00)	(49,000)	(49,000)	(49,000)	(49,000)	0
<b>NET TOTAL</b>	\$ 36,651,709.64	\$ 41,492,000	\$ 41,583,000	\$ 48,839,000	\$ 41,490,000	\$ (93,000)
<b>NET COUNTY COST</b>	\$ 34,699,696.55	\$ 39,485,000	\$ 39,485,000	\$ 46,695,000	\$ 39,346,000	\$ (139,000)

BUDGETED POSITIONS	251.0	248.0	248.0	277.0	248.0	0.0
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FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

### Mission Statement

The Department of Medical Examiner-Coroner is mandated by law to inquire into and determine the circumstances, manner, and cause of all violent, sudden, or unusual deaths occurring within the County, including all homicides, suicides, accidental deaths, and natural deaths where the decedent has not seen a physician within 20 days prior to death.

The Department strives to provide compassionate, quality service to all of its customers, including decedents' families, funeral directors, law enforcement, courts, the District Attorney, Public Defender and other justice agencies, foreign consulates, and the news media. Responsibilities and priorities are designed to improve the level of service provided to the community, by delivering complete work products in a timely, accurate, efficient and usable manner. The Department has been proud to be a leader in death investigation and maintains the following accreditations: National Association of Medical Examiners (NAME); Institute of Medical Quality/California Medical Association; Accreditation Council for Graduate Medical Education; Peace Officers Standards and Training; and American Society of Crime Laboratory Directors/Laboratory Accreditation Board-ISO (ASCLD/LAB-ISO).

### 2018-19 Budget Message

The 2018-19 Recommended Budget Request reflects a \$0.1 million NCC decrease primarily due to the removal of prior-year funding that was provided on a one-time basis, partially offset by Board-approved increases in salaries and health insurance subsidies and the countywide cost allocation adjustment.

### Critical/Strategic Planning Initiatives

- Implement new goals and strategies in support of the County's Strategic Plan, which includes making operational refinements to help improve delivery of service to the public and to focus on various prevention initiatives. The Department will also continue to develop its managers, supervisors, professional and support staff through continued education and training, and collectively focus on quality, productivity, error prevention, and risk management; and
- Review business processes to strengthen, streamline, and modernize operations. The Department also plans to improve the capture and collection of critical performance metrics to assist management with its oversight and planning efforts.

## Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>41,632,000</b>	<b>49,000</b>	<b>2,098,000</b>	<b>39,485,000</b>	<b>248.0</b>
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies partially offset by an increase in charges for services.	532,000	--	22,000	510,000	--
<b>2. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	436,000	--	18,000	418,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	206,000	--	9,000	197,000	--
<b>4. Countywide Cost Allocation:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	23,000	--	1,000	22,000	--
<b>5. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for departmental operations.	(1,290,000)	--	(4,000)	(1,286,000)	--
<b>Total Changes</b>	<b>(93,000)</b>	<b>0</b>	<b>46,000</b>	<b>(139,000)</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>41,539,000</b>	<b>49,000</b>	<b>2,144,000</b>	<b>39,346,000</b>	<b>248.0</b>

## Unmet Needs

The Department continues to collaborate with County departments, consultants, and other agencies to evaluate its current staffing needs and organizational structure. Evaluation reports will be presented to the CEO to ensure that appropriate staffing levels are allocated in a manner that align positions with duties, scope, and level of responsibility, and meet requirements set by law or policy.

The Department will also continue to collaborate with County departments, contractors, and other agencies to evaluate any deferred maintenance or capital project needs in accordance with the County's Strategic Asset Management Plan.

**MEDICAL EXAMINER - CORONER BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 1,255,497.15	\$ 1,448,000	\$ 1,547,000	\$ 1,593,000	\$ 1,593,000	\$ 46,000
COURT FEES & COSTS	149,242.70	225,000	225,000	225,000	225,000	0
FEDERAL - OTHER	21,949.00	0	0	0	0	0
MISCELLANEOUS	143,434.82	117,000	136,000	136,000	136,000	0
OTHER SALES	183,695.66	177,000	135,000	135,000	135,000	0
PERSONNEL SERVICES	13,567.00	20,000	35,000	35,000	35,000	0
ROYALTIES	457.67	0	0	0	0	0
SALE OF CAPITAL ASSETS	22,027.06	0	0	0	0	0
STATE - OTHER	62,142.03	20,000	20,000	20,000	20,000	0
TRANSFERS IN	100,000.00	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>\$ 1,952,013.09</b>	<b>\$ 2,007,000</b>	<b>\$ 2,098,000</b>	<b>\$ 2,144,000</b>	<b>\$ 2,144,000</b>	<b>\$ 46,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 17,837,814.78	\$ 19,869,000	\$ 21,745,000	\$ 23,741,000	\$ 22,176,000	\$ 431,000
CAFETERIA BENEFIT PLANS	3,516,286.63	4,235,000	4,388,000	5,039,000	4,437,000	49,000
COUNTY EMPLOYEE RETIREMENT	2,692,999.25	3,338,000	3,038,000	3,742,000	3,474,000	436,000
DENTAL INSURANCE	65,701.62	73,000	60,000	60,000	60,000	0
DEPENDENT CARE SPENDING ACCOUNTS	16,024.78	4,000	5,000	16,000	16,000	11,000
DISABILITY BENEFITS	149,524.14	93,000	109,000	115,000	115,000	6,000
FICA (OASDI)	267,874.90	304,000	265,000	293,000	265,000	0
HEALTH INSURANCE	329,624.77	376,000	295,000	356,000	356,000	61,000
LIFE INSURANCE	111,233.34	76,000	69,000	69,000	69,000	0
OTHER EMPLOYEE BENEFITS	3,633.50	7,000	13,000	13,000	13,000	0
RETIREE HEALTH INSURANCE	1,260,241.00	1,304,000	1,446,000	1,724,000	1,724,000	278,000
SAVINGS PLAN	164,127.80	188,000	210,000	228,000	210,000	0
THRIFT PLAN (HORIZONS)	416,575.08	467,000	502,000	564,000	502,000	0
UNEMPLOYMENT INSURANCE	2,491.00	5,000	6,000	6,000	6,000	0
WORKERS' COMPENSATION	808,852.32	682,000	702,000	604,000	604,000	(98,000)
<b>TOTAL S &amp; E B</b>	<b>27,643,004.91</b>	<b>31,021,000</b>	<b>32,853,000</b>	<b>36,570,000</b>	<b>34,027,000</b>	<b>1,174,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	722,567.21	673,000	898,000	879,000	788,000	(110,000)
CLOTHING & PERSONAL SUPPLIES	45,824.10	19,000	8,000	30,000	8,000	0
COMMUNICATIONS	62,577.48	40,000	46,000	46,000	46,000	0
COMPUTING-MAINFRAME	0.00	0	2,000	2,000	2,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	507,792.00	350,000	401,000	401,000	401,000	0
COMPUTING-PERSONAL	74,321.10	556,000	66,000	511,000	66,000	0
CONTRACTED PROGRAM SERVICES	150,300.00	87,000	64,000	87,000	64,000	0
FOOD	0.00	0	1,000	1,000	1,000	0
HOUSEHOLD EXPENSE	177,232.57	208,000	175,000	208,000	175,000	0
INFORMATION TECHNOLOGY SERVICES	152,211.40	159,000	135,000	135,000	135,000	0
INSURANCE	16,081.00	3,000	1,000	3,000	1,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,355,908.66	1,013,000	933,000	1,277,000	933,000	0
MAINTENANCE - EQUIPMENT	414,892.33	637,000	588,000	1,103,000	588,000	0
MEDICAL DENTAL & LAB SUPPLIES	604,675.09	691,000	410,000	672,000	410,000	0

**MEDICAL EXAMINER - CORONER BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
MEMBERSHIPS	2,960.00	0	0	0	0	0
MISCELLANEOUS EXPENSE	100,207.88	155,000	73,000	100,000	73,000	0
OFFICE EXPENSE	298,636.33	169,000	151,000	497,000	151,000	0
PROFESSIONAL SERVICES	1,124,305.14	1,977,000	1,793,000	1,659,000	1,099,000	(694,000)
RENTS & LEASES - BLDG & IMPRV	89,259.82	122,000	96,000	122,000	96,000	0
RENTS & LEASES - EQUIPMENT	4,794.61	76,000	39,000	62,000	39,000	0
SMALL TOOLS & MINOR EQUIPMENT	11,628.12	8,000	13,000	13,000	13,000	0
SPECIAL DEPARTMENTAL EXPENSE	88,818.85	21,000	165,000	152,000	152,000	(13,000)
TECHNICAL SERVICES	807,622.82	554,000	413,000	458,000	188,000	(225,000)
TELECOMMUNICATIONS	375,527.80	395,000	350,000	380,000	350,000	0
TRAINING	28,786.95	109,000	22,000	22,000	22,000	0
TRANSPORTATION AND TRAVEL	330,659.08	303,000	254,000	392,000	254,000	0
UTILITIES	47,988.83	61,000	63,000	63,000	63,000	0
<b>TOTAL S &amp; S</b>	<b>7,595,579.17</b>	<b>8,386,000</b>	<b>7,160,000</b>	<b>9,275,000</b>	<b>6,118,000</b>	<b>(1,042,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	3,920.90	704,000	450,000	1,598,000	299,000	(151,000)
RET-OTHER LONG TERM DEBT	275,688.17	700,000	704,000	727,000	727,000	23,000
SUPPORT & CARE OF PERSONS	695.00	0	0	0	0	0
TAXES & ASSESSMENTS	1,075.66	0	0	0	0	0
<b>TOTAL OTH CHARGES</b>	<b>281,379.73</b>	<b>1,404,000</b>	<b>1,154,000</b>	<b>2,325,000</b>	<b>1,026,000</b>	<b>(128,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
MACHINERY EQUIPMENT	24,745.13	0	0	0	0	0
MEDICAL - FIXED EQUIPMENT	0.00	0	156,000	156,000	156,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	19,704.33	0	0	0	0	0
MEDICAL-MINOR EQUIPMENT	71,484.03	0	0	0	0	0
NON-MEDICAL LAB/TESTING EQUIP	338,816.33	425,000	0	350,000	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	538,629.01	133,000	133,000	36,000	36,000	(97,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>993,378.83</b>	<b>558,000</b>	<b>289,000</b>	<b>542,000</b>	<b>192,000</b>	<b>(97,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>993,378.83</b>	<b>558,000</b>	<b>289,000</b>	<b>542,000</b>	<b>192,000</b>	<b>(97,000)</b>
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	179,256.00	172,000	176,000	176,000	176,000	0
<b>TOTAL OTH FIN USES</b>	<b>179,256.00</b>	<b>172,000</b>	<b>176,000</b>	<b>176,000</b>	<b>176,000</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 36,692,598.64</b>	<b>\$ 41,541,000</b>	<b>\$ 41,632,000</b>	<b>\$ 48,888,000</b>	<b>\$ 41,539,000</b>	<b>\$ (93,000)</b>
INTRAFUND TRANSFERS	(40,889.00)	(49,000)	(49,000)	(49,000)	(49,000)	0
<b>NET TOTAL</b>	<b>\$ 36,651,709.64</b>	<b>\$ 41,492,000</b>	<b>\$ 41,583,000</b>	<b>\$ 48,839,000</b>	<b>\$ 41,490,000</b>	<b>\$ (93,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 34,699,696.55</b>	<b>\$ 39,485,000</b>	<b>\$ 39,485,000</b>	<b>\$ 46,695,000</b>	<b>\$ 39,346,000</b>	<b>\$ (139,000)</b>
BUDGETED POSITIONS	251.0	248.0	248.0	277.0	248.0	0.0



## Departmental Program Summary

### 1. Operations Bureau – Medicolegal Death Investigations – At Scene and Hospital Deaths

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	9,560,000	2,000	390,000	9,168,000	78.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	9,560,000	2,000	390,000	9,168,000	78.0

**Authority:** Mandated program – California Government Code Sections 27460-27530, 68096.1, and 68097; California Health and Safety Code 7100-7114; and County Code Sections 2.22.010-2.22.110.

The Operations Bureau Investigations Division is responsible for providing 24/7 field investigator response to at-scene death investigations as well as conducting hospital death investigations throughout the County. Staff takes the initial and preliminary information regarding certain deaths that are reportable under State Law and are investigated by the Department. The medicolegal death investigation is performed by sworn staff who interview witnesses, take photographs, and collect evidence for use in criminal and civil matters, identify deceased persons, and notify the legal next of kin.

### 2. Forensic Laboratory Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	5,094,000	--	186,000	4,908,000	30.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	5,094,000	--	186,000	4,908,000	30.0

**Authority:** Mandated program – California Government Code Sections 27460-27530, 68096.1, and 68097; and County Code Sections 2.22.010-2.22.10.

The Forensic Laboratory provides essential forensic services to the Department. The toxicology laboratory analyzes post-mortem biological specimens for the presence of drugs and other poisons. These analyses are used by deputy medical examiners to help determine the cause and manner of death, and are also used by decedent families, law enforcement, insurance companies and the courts. Department criminalists are on call 24/7 to respond to crime scenes for the purpose of physical evidence identification, collection, documentation and preservation. Laboratory services also include gunshot residue testing for the Department and law enforcement agencies throughout California as well as tissue processing for microscopic evaluation by deputy medical examiners. The Forensic Laboratory is also responsible for maintaining all physical evidence on Coroner cases in a manner that ensures its analytical integrity and the chain of custody is documented from the time of collection to final disposition. Evidence control is based on departmental policies and procedures as well as guidelines set forth by ASCLD/LAB-ISO whose accreditation the Department holds.

### 3. Forensic Medicine

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	10,779,000	--	197,000	10,582,000	28.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	10,779,000	--	197,000	10,582,000	28.0

**Authority:** Mandated program – California Government Code Sections 27460-27530, 68096.1, 68097; and County Code Sections 2.22.010-2.22.110.

The Forensic Medicine program is responsible for the professional medical investigation and determination of the cause and manner of each death handled by the Department. Forensic pathologists evaluate sudden unexpected natural deaths, and unnatural deaths such as deaths from firearms, sharp and blunt force trauma, etc. In addition, physicians are frequently called to court to testify on cause of death, and their medical findings and interpretations, particularly in homicide cases.

### 4. Operations Bureau – Forensic Services Division – Decedent Transportation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	2,484,000	--	1,026,000	1,458,000	29.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	2,484,000	--	1,026,000	1,458,000	29.0

**Authority:** Mandated program – California Government Code Sections 27460-27530, 68096.1, and 68097; California Health and Safety Code 7100-7114; and County Code Sections 2.22.010-2.22.110.

The Forensic Services Division is responsible for providing 24/7 decedent transportation from death scenes and hospitals to the Forensic Science Center for the County. The Division is also responsible for crypt management services such as the accurate marking of decedents with identification tags, the processing of each individual decedent’s paperwork, and the proper storage of the decedent’s body while maintained at the Forensic Science Center. Lastly, the Division is responsible for the release of the decedent from the facility to a private mortuary or the County morgue for final disposition.

## 5. Forensic Medicine – Photo and Support Division – Autopsy Support Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	2,831,000	--	12,000	2,819,000	26.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	2,831,000	--	12,000	2,819,000	26.0

**Authority:** Mandated program – California Government Code Section 27460-27530, 68096.1, and 68097; California Health and Safety Code 7100-7114; and County Code Sections 2.22.010-2.22.110.

The Forensic Photo and Support Division is responsible for providing technical support services in the form of autopsy assistance and radiographs, as well as photography and specialized graphics support to deputy medical examiners prior to, during, and after post-mortem examinations. Additionally, field capable photographers are provided to document high-profile death scenes and major incidents.

## 6. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	10,791,000	47,000	333,000	10,411,000	57.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	10,791,000	47,000	333,000	10,411,000	57.0

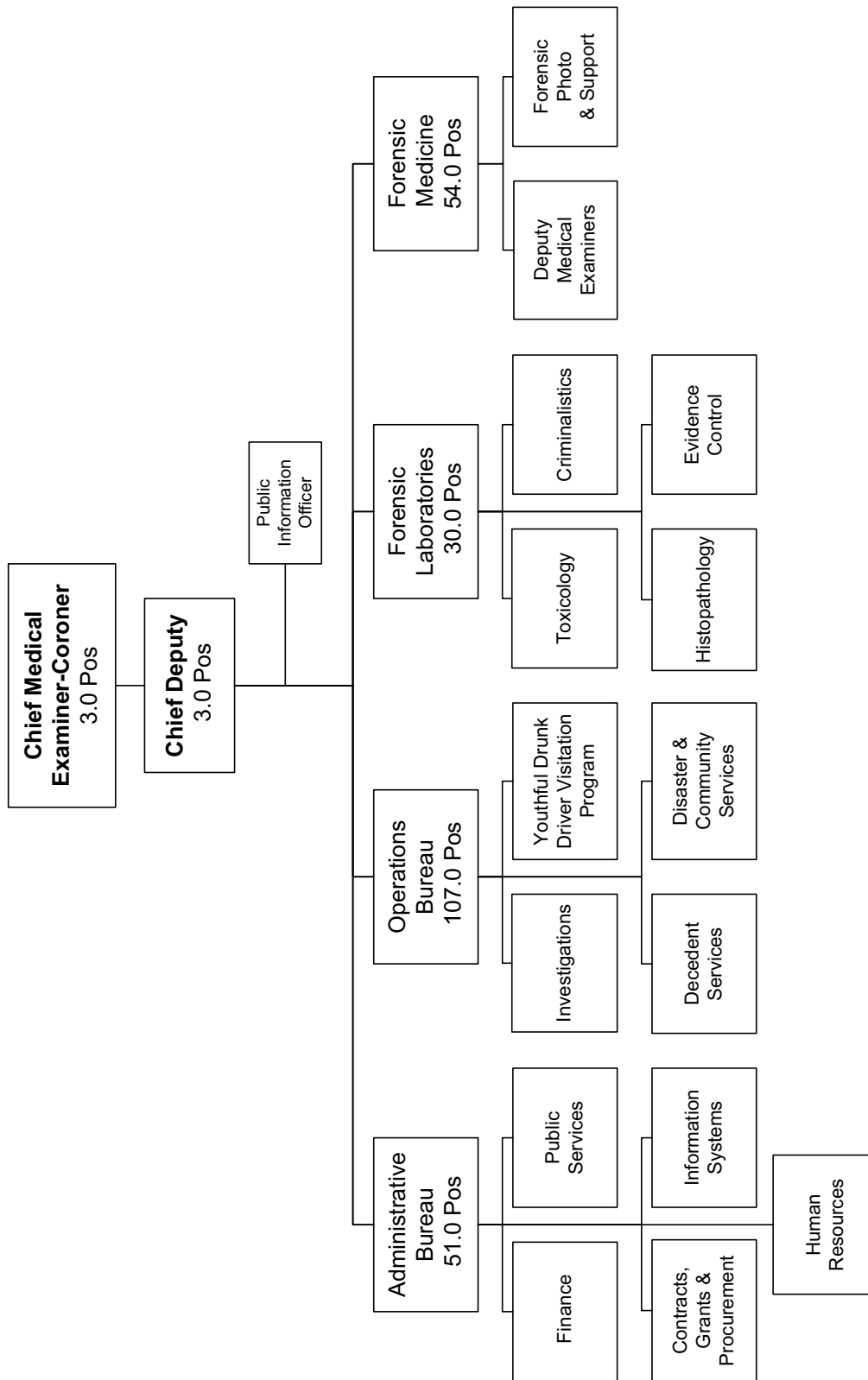
**Authority:** Mandated program – California Government Code Sections 27460-27530, 68096.1, and 68097; and County Code Sections 2.22.010-2.22.110.

The Executive Office and Administrative Services Bureau provide overall direction and coordination of all programs; direct the achievement of goals and objectives; and provide administrative support to the Department. This includes budget, fiscal, human resources, payroll and procurement services, workers' compensation, the Injury and Illness Prevention Program, safety programs, risk management, return to work, litigation, information systems, technical support, contracts and contract monitoring, and volunteer and intern programs.

The Public Services Division provides and maintains decedent case files and processes document requests for reports from internal staff, outside agencies, and the public. This Division also performs the following functions: processes and monitors billing for transportation services; processes all incoming Coroner case-related subpoenas; and releases decedent personal property.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	41,539,000	49,000	2,144,000	39,346,000	248.0

**Department of Medical Examiner-Coroner**  
**Jonathan R. Lucas, M.D., Chief Medical Examiner**  
FY 2018-19 Recommended Budget Positions = 248.0



## Military and Veterans Affairs

Ruth A. Wong, Director

### Military and Veterans Affairs Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 556,475.90	\$ 543,000	\$ 543,000	\$ 747,000	\$ 654,000	\$ 111,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 3,139,322.65	\$ 3,789,000	\$ 4,064,000	\$ 4,480,000	\$ 4,389,000	\$ 325,000
SERVICES & SUPPLIES	1,622,252.63	2,009,000	1,966,000	1,366,000	1,366,000	(600,000)
OTHER CHARGES	859,554.37	300,000	300,000	300,000	297,000	(3,000)
<b>GROSS TOTAL</b>	\$ 5,621,129.65	\$ 6,098,000	\$ 6,330,000	\$ 6,146,000	\$ 6,052,000	\$ (278,000)
INTRAFUND TRANSFERS	(374,528.00)	(983,000)	(983,000)	(383,000)	(383,000)	600,000
<b>NET TOTAL</b>	\$ 5,246,601.65	\$ 5,115,000	\$ 5,347,000	\$ 5,763,000	\$ 5,669,000	\$ 322,000
<b>NET COUNTY COST</b>	\$ 4,690,125.75	\$ 4,572,000	\$ 4,804,000	\$ 5,016,000	\$ 5,015,000	\$ 211,000
BUDGETED POSITIONS	40.0	40.0	40.0	41.0	40.0	0.0

FUND  
GENERAL FUND

FUNCTION  
PUBLIC ASSISTANCE

ACTIVITY  
VETERANS' SERVICES

### Mission Statement

The Department values the dedication and sacrifice of the military, veterans, and their families by promoting awareness of their contributions through programs that advance veterans' services and benefits. The Department also advocates on behalf of veterans for legislative changes that will help enrich their quality of life.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects an NCC increase of \$0.2 million primarily due to Board-approved increases in salaries and employee benefits. The Recommended Budget also reflects the removal of prior-year funding that was provided on a one-time basis for the Homeless Initiative C5 - Establish a Countywide Veterans Benefits Advocacy Program for Veterans Experiencing Homelessness or At Risk of Homelessness. This program will now be administered by the Department of Health Services.

### Critical/Strategic Planning Initiatives

The Department continues to:

- Expand and fully integrate service delivery with partners creating a seamless system to help meet the ongoing needs of veterans and families.
- Improve staff productivity through training, promotions, hiring qualified candidates to fill vacancies and provide team development and leadership training.
- Maximize building operations and capacity through tenant license agreements, shared service contracts and event planning and scheduling.
- Assist County employees and families serving in the Military Reserves.

## Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>6,330,000</b>	<b>983,000</b>	<b>543,000</b>	<b>4,804,000</b>	<b>40.0</b>
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	156,000	--	--	156,000	--
<b>2. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	31,000	--	--	31,000	--
<b>3. Retiree Health:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of costs to prefund the County's retiree healthcare benefits.	68,000	--	41,000	27,000	--
<b>4. Workers' Compensation:</b> Reflects changes in workers' compensation costs due to anticipated benefit increases and escalating medical cost trends.	70,000	--	70,000	--	--
<b>5. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Homeless Initiative.	(600,000)	(600,000)	--	--	--
<b>6. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(3,000)	--	--	(3,000)	--
<b>Total Changes</b>	<b>(278,000)</b>	<b>(600,000)</b>	<b>111,000</b>	<b>211,000</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>6,052,000</b>	<b>383,000</b>	<b>654,000</b>	<b>5,015,000</b>	<b>40.0</b>

## Unmet Needs

The Department is requesting 1.0 Public Information Assistant to help the County's veteran population through increased outreach and use of social media outlets. A dedicated position will help the Department promote services and resources to veterans and the community. Increased outreach will also help the Department meet its FY 2018-19 goal to serve more than 20 percent of the 300,000 veterans who reside in the County.

**MILITARY AND VETERANS AFFAIRS BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
BUSINESS LICENSES	\$ 3,070.00	\$ 0	\$ 0	\$ 0	\$ 0	0
MISCELLANEOUS	15,266.90	1,000	1,000	1,000	1,000	0
STATE - OTHER	18,496.00	387,000	387,000	480,000	387,000	0
STATE AID - VETERAN AFFAIRS	519,643.00	155,000	155,000	266,000	266,000	111,000
<b>TOTAL REVENUE</b>	<b>\$ 556,475.90</b>	<b>\$ 543,000</b>	<b>\$ 543,000</b>	<b>\$ 747,000</b>	<b>\$ 654,000</b>	<b>\$ 111,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 1,879,916.82	\$ 2,411,000	\$ 2,686,000	\$ 2,804,000	\$ 2,736,000	\$ 50,000
CAFETERIA BENEFIT PLANS	498,214.60	515,000	515,000	550,000	608,000	93,000
COUNTY EMPLOYEE RETIREMENT	304,263.47	387,000	387,000	499,000	422,000	35,000
DENTAL INSURANCE	10,033.09	9,000	9,000	9,000	9,000	0
DEPENDENT CARE SPENDING ACCOUNTS	4,343.00	1,000	1,000	1,000	1,000	0
DISABILITY BENEFITS	20,007.24	11,000	11,000	11,000	11,000	0
FICA (OASDI)	27,708.05	24,000	24,000	24,000	24,000	0
HEALTH INSURANCE	59,018.49	74,000	74,000	83,000	83,000	9,000
LIFE INSURANCE	20,294.35	15,000	15,000	15,000	15,000	0
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	187,969.00	196,000	196,000	265,000	264,000	68,000
SAVINGS PLAN	15,755.42	7,000	7,000	7,000	7,000	0
THRIFT PLAN (HORIZONS)	47,149.03	47,000	47,000	50,000	47,000	0
UNEMPLOYMENT INSURANCE	3,115.00	7,000	7,000	7,000	7,000	0
WORKERS' COMPENSATION	54,827.09	78,000	78,000	148,000	148,000	70,000
<b>TOTAL S &amp; E B</b>	<b>3,139,322.65</b>	<b>3,789,000</b>	<b>4,064,000</b>	<b>4,480,000</b>	<b>4,389,000</b>	<b>325,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	231,541.03	62,000	62,000	43,000	43,000	(19,000)
CLOTHING & PERSONAL SUPPLIES	1,185.38	0	0	0	0	0
COMMUNICATIONS	15,241.00	65,000	65,000	48,000	48,000	(17,000)
COMPUTING-MAINFRAME	1,008.11	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,391.00	0	0	0	0	0
COMPUTING-PERSONAL	31,979.16	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	1,006.64	0	0	0	0	0
HOUSEHOLD EXPENSE	47,696.44	79,000	79,000	10,000	10,000	(69,000)
INFORMATION TECHNOLOGY SERVICES	1,075.84	49,000	49,000	49,000	49,000	0
INSURANCE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - BUILDINGS & IMPRV	506,467.39	168,000	168,000	15,000	15,000	(153,000)
MAINTENANCE - EQUIPMENT	0.00	1,000	1,000	1,000	1,000	0
MEMBERSHIPS	3,631.25	4,000	4,000	4,000	4,000	0
MISCELLANEOUS EXPENSE	3,816.52	4,000	4,000	4,000	4,000	0
OFFICE EXPENSE	97,962.54	176,000	176,000	60,000	60,000	(116,000)
PROFESSIONAL SERVICES	19,071.00	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	24,838.80	541,000	541,000	541,000	541,000	0
RENTS & LEASES - EQUIPMENT	6,999.99	26,000	26,000	26,000	26,000	0
SPECIAL DEPARTMENTAL EXPENSE	1,686.73	606,000	563,000	343,000	343,000	(220,000)
TECHNICAL SERVICES	257,472.37	9,000	9,000	8,000	8,000	(1,000)

**MILITARY AND VETERANS AFFAIRS BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
TELECOMMUNICATIONS	143,964.53	0	0	0	0	0
TRAINING	5,744.19	0	0	0	0	0
TRANSPORTATION AND TRAVEL	34,730.45	18,000	18,000	13,000	13,000	(5,000)
UTILITIES	183,742.27	200,000	200,000	200,000	200,000	0
TOTAL S & S	1,622,252.63	2,009,000	1,966,000	1,366,000	1,366,000	(600,000)
<b>OTHER CHARGES</b>						
RET-OTHER LONG TERM DEBT	856,393.05	281,000	281,000	281,000	278,000	(3,000)
SUPPORT & CARE OF PERSONS	0.00	11,000	11,000	11,000	11,000	0
TAXES & ASSESSMENTS	3,161.32	8,000	8,000	8,000	8,000	0
TOTAL OTH CHARGES	859,554.37	300,000	300,000	300,000	297,000	(3,000)
<b>GROSS TOTAL</b>	<b>\$ 5,621,129.65</b>	<b>\$ 6,098,000</b>	<b>\$ 6,330,000</b>	<b>\$ 6,146,000</b>	<b>\$ 6,052,000</b>	<b>\$ (278,000)</b>
INTRAFUND TRANSFERS	(374,528.00)	(983,000)	(983,000)	(383,000)	(383,000)	600,000
<b>NET TOTAL</b>	<b>\$ 5,246,601.65</b>	<b>\$ 5,115,000</b>	<b>\$ 5,347,000</b>	<b>\$ 5,763,000</b>	<b>\$ 5,669,000</b>	<b>\$ 322,000</b>
<b>NET COUNTY COST</b>	<b>\$ 4,690,125.75</b>	<b>\$ 4,572,000</b>	<b>\$ 4,804,000</b>	<b>\$ 5,016,000</b>	<b>\$ 5,015,000</b>	<b>\$ 211,000</b>
BUDGETED POSITIONS	40.0	40.0	40.0	41.0	40.0	0.0



## Departmental Program Summary

### 1. Veterans Services Referral and Claims Benefits

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	2,809,000	375,000	653,000	1,781,000	26.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	2,809,000	375,000	653,000	1,781,000	26.0

**Authority:** Non-mandated, discretionary program.

Provides assistance with veterans' benefit claims for Medi-Cal, veteran and indigent burials, housing vouchers, and education assistance. Medi-Cal benefits provide medical care to veterans and their dependents who do not qualify for Veterans Administration healthcare. The Department assists veterans who qualify for pensions, compensation and Aid and Attendance. The college fee tuition waiver program is administered to dependents of disabled veterans. The Department also administers the Veteran System Navigator Program that assists veterans transitioning from military to civilian life (combat to community). Other services include employment, education, substance abuse, housing, and mental health services and referrals.

### 2. Bob Hope Patriotic Hall

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,350,000	8,000	1,000	1,341,000	2.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,350,000	8,000	1,000	1,341,000	2.0

**Authority:** Non-mandated, discretionary program.

Bob Hope Patriotic Hall is the County's veterans memorial building where the County, other government agencies and veteran organizations provide services to veterans and their families.

### 3. Administration

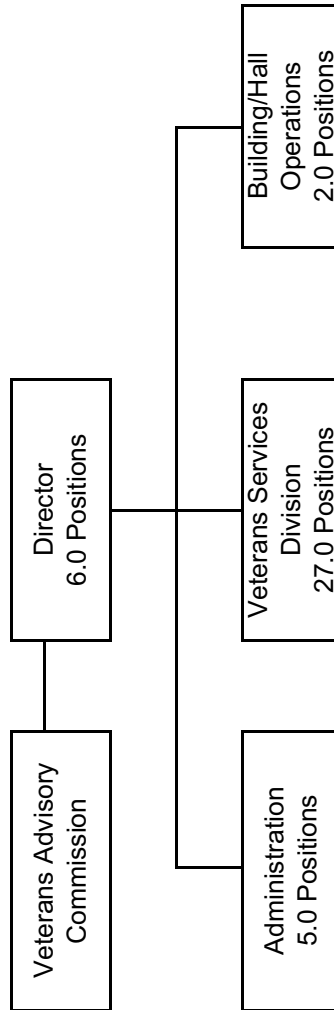
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,893,000	--	--	1,893,000	12.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,893,000	--	--	1,893,000	12.0

**Authority:** Non-mandated, discretionary program.

Performs the following functions: budget, accounting, personnel, payroll, contracts, procurement, and public information. Also coordinates and administers the Military Banner and Pledge Veteran Programs, and oversees building operations and maintenance.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	6,052,000	383,000	654,000	5,015,000	40.0

**MILITARY AND VETERANS AFFAIRS**  
Ruth A. Wong, Director  
FY 2018-19 Recommended Budget Positions= 40.0



# Museum of Art

Michael Govan, Director

## Museum of Art Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 4,708,976.30	\$ 4,484,000	\$ 5,393,000	\$ 5,307,000	\$ 5,307,000	\$ (86,000)
SERVICES & SUPPLIES	24,602,251.95	26,627,000	25,718,000	26,171,000	26,171,000	453,000
OTHER CHARGES	902,638.03	905,000	905,000	905,000	905,000	0
<b>GROSS TOTAL</b>	<b>\$ 30,213,866.28</b>	<b>\$ 32,016,000</b>	<b>\$ 32,016,000</b>	<b>\$ 32,383,000</b>	<b>\$ 32,383,000</b>	<b>\$ 367,000</b>
<b>NET TOTAL</b>	<b>\$ 30,213,866.28</b>	<b>\$ 32,016,000</b>	<b>\$ 32,016,000</b>	<b>\$ 32,383,000</b>	<b>\$ 32,383,000</b>	<b>\$ 367,000</b>
<b>NET COUNTY COST</b>	<b>\$ 30,213,866.28</b>	<b>\$ 32,016,000</b>	<b>\$ 32,016,000</b>	<b>\$ 32,383,000</b>	<b>\$ 32,383,000</b>	<b>\$ 367,000</b>
BUDGETED POSITIONS	37.0	36.0	36.0	34.0	34.0	(2.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		RECREATION & CULTURAL SERVICES		CULTURAL SERVICES	

### Mission Statement

The Los Angeles County Museum of Art's (LACMA) mission is to serve the public through the collection, conservation, exhibition, and interpretation of significant works of art from a broad range of cultures and historical periods; and to translate these collections into meaningful educational aesthetic, intellectual, and cultural experiences for the widest array of audiences.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects an NCC increase of \$0.4 million primarily due to an increase in the Consumer Price Index-based cost-of-living adjustment (COLA) pursuant to the 1994 operating agreement amended on May 20, 2008. The Recommended Budget also includes funding for Board-approved increases in salaries and health insurance subsidies and an increase in services and supplies fully offset by the deletion of 2.0 positions consistent with the Board-approved operating agreement.

The Recommended Budget continues support for a full exhibition schedule, including a special installation highlighting 3D art and art from Sri Lanka, as well as a presentation of works by Charles White. The permanent collection will be highlighted with installations of European and modern art. Several LACMA-organized exhibitions will continue to travel domestically and abroad, raising the Museum's image and prestige in the field, including

Chiaroscuro Woodcuts (Washington D.C.), Forces of Nature (China), Reigning Men (Australia), and Arts of Buddhism (Mexico).

Art Programs with the Community continues its multi-year partnership with schools, libraries, and other organizations in the cities of Compton, Van Nuys, and Torrance. Through this program, LACMA provides curricula for teachers that make connections with the State Content Standards for the visual arts, language arts, and social science. LACMA's program, Veterans Make Movies, funded by a grant from the Institute for Museum and Library Services, will continue to provide filmmaking workshops for veterans in 2018 and showcase Veterans in the Arts Day in October 2018. In conjunction with a three-year community engagement grant from the Irvine Foundation, LACMA will install exhibitions of its Egyptian art collection and photographs by Mariana Yampolsky at the Vincent Price Art Museum (VPAM), located in East Los Angeles College, in March 2018. Related programming will engage students at East Los Angeles College and members of the communities of East Los Angeles, Montebello, and Monterey Park. Due to a grant from the Los Angeles County Quality and Productivity Commission's Productivity Investment Fund, LACMA was able to make important renovations to the off-site gallery that the Museum programs with exhibitions at Charles White Elementary School in MacArthur Park. Through these and many other educational outreach programs, LACMA can engage over 585,000 guests in addition to those who visit the galleries every day throughout the year.

## Critical/Strategic Planning Initiatives

LACMA will continue implementation of its long-range strategic objectives to:

- Improve the quality and presentation of the collections;
- Develop a stable and sustainable financial and organization plan;
- Attract and engage a broader audience through expanded international recognition of LACMA as a quality art institution and continued commitment to educational programs and overall scholarship; and
- Improve the Museum campus.

## Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>32,016,000</b>	<b>0</b>	<b>0</b>	<b>32,016,000</b>	<b>36.0</b>
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Reflects the deletion of 2.0 vacant positions partially offset by Board-approved increases in salaries and health insurance subsidies.	(86,000)	--	--	(86,000)	(2.0)
<b>2. Services and Supplies:</b> Reflects a net increase in costs for administrative services and contracted program services.	86,000	--	--	86,000	--
<b>3. COLA:</b> Reflects a COLA increase based on the Board-approved operating agreement.	1,125,000	--	--	1,125,000	--
<b>4. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding provided on a one-time basis consistent with the Board-approved operating agreement.	(758,000)	--	--	(758,000)	--
<b>Total Changes</b>	<b>367,000</b>	<b>0</b>	<b>0</b>	<b>367,000</b>	<b>(2.0)</b>
<b>2018-19 Recommended Budget</b>	<b>32,383,000</b>	<b>0</b>	<b>0</b>	<b>32,383,000</b>	<b>34.0</b>

**MUSEUM OF ART BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 3,121,332.82	\$ 2,891,000	\$ 3,555,000	\$ 3,405,000	\$ 3,405,000	\$ (150,000)
CAFETERIA BENEFIT PLANS	466,740.06	416,000	550,000	550,000	550,000	0
COUNTY EMPLOYEE RETIREMENT	452,012.00	509,000	509,000	516,000	516,000	7,000
DENTAL INSURANCE	10,917.92	10,000	14,000	14,000	14,000	0
DEPENDENT CARE SPENDING ACCOUNTS	738.75	1,000	1,000	1,000	1,000	0
DISABILITY BENEFITS	26,879.85	9,000	14,000	14,000	14,000	0
FICA (OASDI)	34,555.53	30,000	39,000	39,000	39,000	0
HEALTH INSURANCE	191,944.47	185,000	231,000	231,000	231,000	0
LIFE INSURANCE	23,476.22	7,000	18,000	18,000	18,000	0
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	172,993.00	207,000	205,000	223,000	223,000	18,000
SAVINGS PLAN	40,522.07	42,000	45,000	45,000	45,000	0
THRIFT PLAN (HORIZONS)	61,150.01	56,000	72,000	72,000	72,000	0
UNEMPLOYMENT INSURANCE	28,021.00	47,000	56,000	56,000	56,000	0
WORKERS' COMPENSATION	70,984.60	67,000	77,000	116,000	116,000	39,000
<b>TOTAL S &amp; E B</b>	<b>4,708,976.30</b>	<b>4,484,000</b>	<b>5,393,000</b>	<b>5,307,000</b>	<b>5,307,000</b>	<b>(86,000)</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	70,996.89	77,000	72,000	77,000	77,000	5,000
COMMUNICATIONS	10,198.00	14,000	14,000	18,000	18,000	4,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,237.00	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	23,969,000.00	25,857,000	25,003,000	25,477,000	25,477,000	474,000
MAINTENANCE - BUILDINGS & IMPRV	35,188.00	80,000	80,000	50,000	50,000	(30,000)
PROFESSIONAL SERVICES	1,931.63	4,000	4,000	4,000	4,000	0
RENTS & LEASES - BLDG & IMPRV	0.00	50,000	50,000	50,000	50,000	0
TECHNICAL SERVICES	272,458.60	300,000	250,000	250,000	250,000	0
TELECOMMUNICATIONS	4,728.00	0	0	0	0	0
TRAINING	121.65	0	0	0	0	0
UTILITIES	236,392.18	245,000	245,000	245,000	245,000	0
<b>TOTAL S &amp; S</b>	<b>24,602,251.95</b>	<b>26,627,000</b>	<b>25,718,000</b>	<b>26,171,000</b>	<b>26,171,000</b>	<b>453,000</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	0.00	2,000	2,000	2,000	2,000	0
RET-OTHER LONG TERM DEBT	894,520.13	894,000	894,000	894,000	894,000	0
TAXES & ASSESSMENTS	8,117.90	9,000	9,000	9,000	9,000	0
<b>TOTAL OTH CHARGES</b>	<b>902,638.03</b>	<b>905,000</b>	<b>905,000</b>	<b>905,000</b>	<b>905,000</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 30,213,866.28</b>	<b>\$ 32,016,000</b>	<b>\$ 32,016,000</b>	<b>\$ 32,383,000</b>	<b>\$ 32,383,000</b>	<b>\$ 367,000</b>
<b>NET TOTAL</b>	<b>\$ 30,213,866.28</b>	<b>\$ 32,016,000</b>	<b>\$ 32,016,000</b>	<b>\$ 32,383,000</b>	<b>\$ 32,383,000</b>	<b>\$ 367,000</b>
<b>NET COUNTY COST</b>	<b>\$ 30,213,866.28</b>	<b>\$ 32,016,000</b>	<b>\$ 32,016,000</b>	<b>\$ 32,383,000</b>	<b>\$ 32,383,000</b>	<b>\$ 367,000</b>
BUDGETED POSITIONS	37.0	36.0	36.0	34.0	34.0	(2.0)

## Departmental Program Summary

### 1. Public Programs

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	23,940,000	--	--	23,940,000	25.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	23,940,000	--	--	23,940,000	25.0

**Authority:** Non-mandated, discretionary program.

Serve the public through the collection, conservation, exhibition, and interpretation of significant works of art from a broad range of cultures and historical periods, and through the translation of these collections into meaningful educational, aesthetic, intellectual, and cultural experiences for the widest array of audiences.

### 2. Education

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,808,000	--	--	1,808,000	1.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,808,000	--	--	1,808,000	1.0

**Authority:** Non-mandated, discretionary program.

Present educational, outreach, and access programs that extend the museum experience in the fullest possible way to the widest possible current and future audiences.

### 3. Administration and Operations

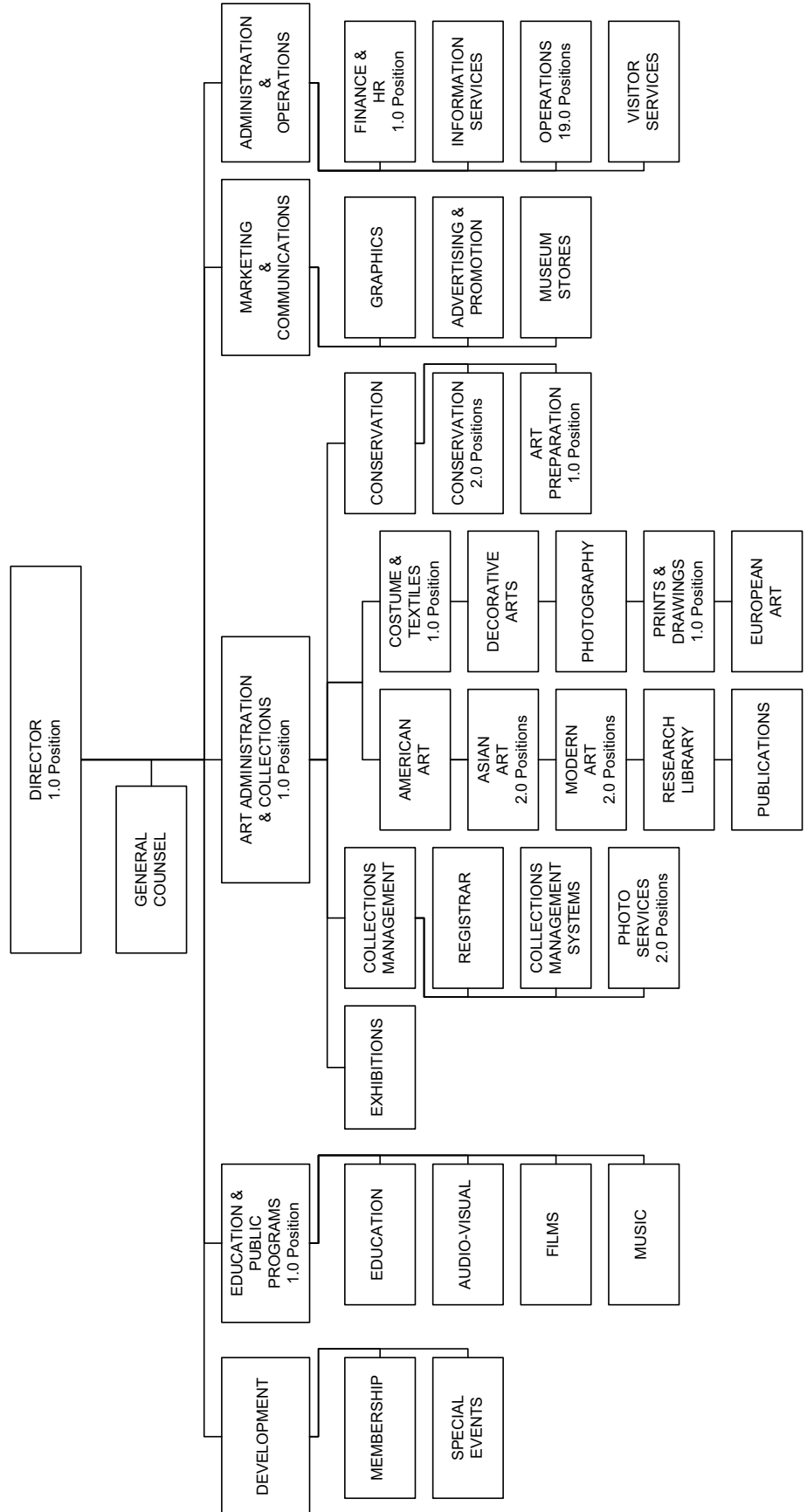
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	6,635,000	--	--	6,635,000	8.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	6,635,000	--	--	6,635,000	8.0

**Authority:** Non-mandated, discretionary program.

Provides administrative and operational support to the department; including executive office, accounting and legal services, facility maintenance, and insurance. The Museum consists of over 800,000 square feet and 18 acres; including galleries, offices, parking facilities, and gardens.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	32,383,000	0	0	32,383,000	34.0

MUSEUM OF ART  
Michael Govan, Director  
FY 2018-19 Recommended Budget Positions = 34.0



## Museum of Natural History

Lori Bettison-Varga, Ph.D., President and Director

### Museum of Natural History Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 53,684.93	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 1,812,037.74	\$ 1,793,000	\$ 1,870,000	\$ 1,870,000	\$ 1,870,000	\$ 0
SERVICES & SUPPLIES	18,024,571.50	19,415,000	19,325,000	19,134,000	19,134,000	(191,000)
OTHER CHARGES	389,434.77	158,000	171,000	239,000	239,000	68,000
<b>GROSS TOTAL</b>	<b>\$ 20,226,044.01</b>	<b>\$ 21,366,000</b>	<b>\$ 21,366,000</b>	<b>\$ 21,243,000</b>	<b>\$ 21,243,000</b>	<b>\$ (123,000)</b>
INTRAFUND TRANSFERS	(514,769.20)	0	0	0	0	0
<b>NET TOTAL</b>	<b>\$ 19,711,274.81</b>	<b>\$ 21,366,000</b>	<b>\$ 21,366,000</b>	<b>\$ 21,243,000</b>	<b>\$ 21,243,000</b>	<b>\$ (123,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 19,657,589.88</b>	<b>\$ 21,366,000</b>	<b>\$ 21,366,000</b>	<b>\$ 21,243,000</b>	<b>\$ 21,243,000</b>	<b>\$ (123,000)</b>
BUDGETED POSITIONS	11.0	11.0	11.0	9.0	9.0	(2.0)

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

### Mission Statement

The mission of the Natural History Museum (Museum) is to inspire wonder, discovery and responsibility for our natural and cultural worlds.

the William S. Hart Museum in Newhall. The Recommended Budget reflects an NCC decrease of \$0.1 million primarily attributed to the deletion of one-time funding, partially offset by an increase in the Consumer Price Index-based cost-of-living adjustment (COLA).

### 2018-19 Budget Message

The 2018-19 Recommended Budget is based on the 1994 operating agreement which has been amended on multiple occasions and established each entity's operational and financial responsibilities. This public-private partnership enables the Museum to maintain educational and research programs and operations at the Museum located in Exposition Park, the George C. Page Museum at the La Brea Tar Pits, and

### Critical/Strategic Planning Initiatives

The Museum continues to implement its strategic plan, which is consistent with the County's strategic plan. Through the strategic planning process, the Museum will identify and prioritize programs for funding in FY 2018-19 that further its mission.



**Changes From 2017-18 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2017-18 Final Adopted Budget</b>	<b>21,366,000</b>	<b>0</b>	<b>0</b>	<b>21,366,000</b>	<b>11.0</b>
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Reflects increases in various employee benefits as well as the deletion of 2.0 vacant positions.	--	--	--	--	(2.0)
<b>2. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis consistent with the Board-approved operating agreement.	(927,000)	--	--	(927,000)	--
<b>3. COLA:</b> Reflects an estimated COLA increase based on the Board-approved operating agreement.	736,000	--	--	736,000	--
<b>4. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	68,000	--	--	68,000	--
<b>Total Changes</b>	<b>(123,000)</b>	<b>0</b>	<b>0</b>	<b>(123,000)</b>	<b>(2.0)</b>
<b>2018-19 Recommended Budget</b>	<b>21,243,000</b>	<b>0</b>	<b>0</b>	<b>21,243,000</b>	<b>9.0</b>

**MUSEUM OF NATURAL HISTORY BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
MISCELLANEOUS	\$ 53,684.93	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>TOTAL REVENUE</b>	<b>\$ 53,684.93</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 987,047.09	\$ 1,037,000	\$ 1,024,000	\$ 993,000	\$ 993,000	\$ (31,000)
CAFETERIA BENEFIT PLANS	186,534.16	123,000	204,000	225,000	225,000	21,000
COUNTY EMPLOYEE RETIREMENT	167,595.52	166,000	188,000	188,000	188,000	0
DENTAL INSURANCE	3,869.34	4,000	7,000	7,000	7,000	0
DEPENDENT CARE SPENDING ACCOUNTS	0.00	0	1,000	1,000	1,000	0
DISABILITY BENEFITS	75,048.39	70,000	66,000	66,000	66,000	0
FICA (OASDI)	8,582.21	9,000	5,000	5,000	5,000	0
HEALTH INSURANCE	104,184.05	105,000	98,000	103,000	103,000	5,000
LIFE INSURANCE	22,578.94	18,000	7,000	7,000	7,000	0
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	67,339.00	68,000	80,000	85,000	85,000	5,000
SAVINGS PLAN	12,862.04	14,000	10,000	10,000	10,000	0
THRIFT PLAN (HORIZONS)	14,731.80	15,000	14,000	14,000	14,000	0
WORKERS' COMPENSATION	154,957.20	157,000	159,000	159,000	159,000	0
<b>TOTAL S &amp; E B</b>	<b>1,812,037.74</b>	<b>1,793,000</b>	<b>1,870,000</b>	<b>1,870,000</b>	<b>1,870,000</b>	<b>0</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	41,980.27	64,000	106,000	98,000	98,000	(8,000)
COMMUNICATIONS	11,062.00	10,000	10,000	10,000	10,000	0
COMPUTING-MIDRANGE/DEPARTMENTAL SYSTEMS	1,158.00	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	16,201,380.00	17,326,000	17,044,000	16,851,000	16,851,000	(193,000)
INFORMATION TECHNOLOGY SERVICES	2,790.00	0	0	0	0	0
INSURANCE	258,829.16	6,000	296,000	18,000	18,000	(278,000)
MAINTENANCE - BUILDINGS & IMPRV	225,454.00	260,000	325,000	294,000	294,000	(31,000)
PROFESSIONAL SERVICES	8,818.48	8,000	56,000	6,000	6,000	(50,000)
RENTS & LEASES - BLDG & IMPRV	111,056.41	113,000	122,000	122,000	122,000	0
TECHNICAL SERVICES	19,669.64	0	0	0	0	0
TELECOMMUNICATIONS	95,183.82	92,000	96,000	101,000	101,000	5,000
TRANSPORTATION AND TRAVEL	17,763.00	36,000	22,000	34,000	34,000	12,000
UTILITIES	1,029,426.72	1,500,000	1,248,000	1,600,000	1,600,000	352,000
<b>TOTAL S &amp; S</b>	<b>18,024,571.50</b>	<b>19,415,000</b>	<b>19,325,000</b>	<b>19,134,000</b>	<b>19,134,000</b>	<b>(191,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	0.00	0	18,000	18,000	18,000	0
RET-OTHER LONG TERM DEBT	384,203.73	152,000	147,000	215,000	215,000	68,000
TAXES & ASSESSMENTS	5,231.04	6,000	6,000	6,000	6,000	0
<b>TOTAL OTH CHARGES</b>	<b>389,434.77</b>	<b>158,000</b>	<b>171,000</b>	<b>239,000</b>	<b>239,000</b>	<b>68,000</b>
<b>GROSS TOTAL</b>	<b>\$ 20,226,044.01</b>	<b>\$ 21,366,000</b>	<b>\$ 21,366,000</b>	<b>\$ 21,243,000</b>	<b>\$ 21,243,000</b>	<b>\$ (123,000)</b>
INTRAFUND TRANSFERS	(514,769.20)	0	0	0	0	0
<b>NET TOTAL</b>	<b>\$ 19,711,274.81</b>	<b>\$ 21,366,000</b>	<b>\$ 21,366,000</b>	<b>\$ 21,243,000</b>	<b>\$ 21,243,000</b>	<b>\$ (123,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 19,657,589.88</b>	<b>\$ 21,366,000</b>	<b>\$ 21,366,000</b>	<b>\$ 21,243,000</b>	<b>\$ 21,243,000</b>	<b>\$ (123,000)</b>
BUDGETED POSITIONS	11.0	11.0	11.0	9.0	9.0	(2.0)

## Departmental Program Summary

### 1. Research and Collection

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	5,162,000	--	--	5,162,000	3.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	5,162,000	--	--	5,162,000	3.0

**Authority:** Non-mandated, discretionary program.

Provides management, preservation, and conservation services, and conducts research to advance knowledge, enhance the education, and exhibit components of the Museum. Curatorial staff is actively engaged in collections-based research in the natural sciences, anthropology, and history. Their research interests form the basis for exhibitions, educational programs, and publications. Research and Collections includes the Vertebrates, Invertebrates, Anthropology/History, Registrar/Conservator, and Research Library.

### 2. Public Programs

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	5,806,000	--	--	5,806,000	1.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	5,806,000	--	--	5,806,000	1.0

**Authority:** Non-mandated, discretionary program.

Provides services and programs both on-site and throughout the County that engage individuals – especially children and their families – with opportunities for education enrichment. The Museum offers significant educational programs to schools throughout the County through an extensive outreach initiative. The Education and Exhibits Division is also responsible for developing special exhibits, maintaining existing exhibits, and coordinating public programming.

### 3. Administration and Operations

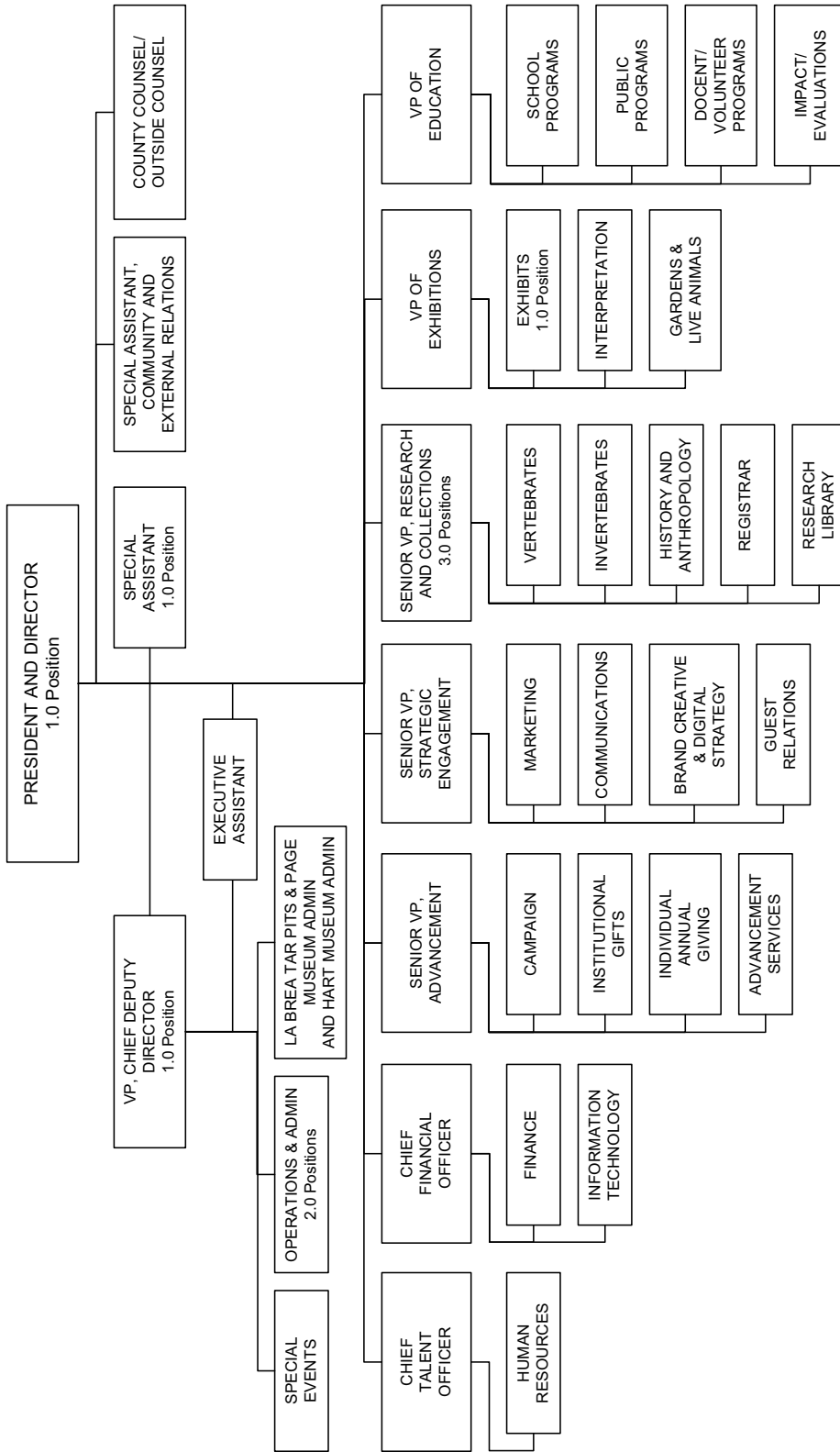
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	10,275,000	--	--	10,275,000	5.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	10,275,000	--	--	10,275,000	5.0

**Authority:** Non-mandated, discretionary program.

Provides administrative support to the Museum including executive office, finance, human resources, legal, and operations\facilities support.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	21,243,000	0	0	21,243,000	9.0

MUSEUM OF NATURAL HISTORY  
Dr. Lori Bettison-Varga, President and Director  
FY 2018-19 Recommended Budget Positions = 9.0



## The Music Center

Rachel S. Moore, President

### The Music Center Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 333,724.81	\$ 1,247,000	\$ 1,247,000	\$ 667,000	\$ 667,000	\$ (580,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 24,624,097.14	\$ 27,489,000	\$ 27,489,000	\$ 27,020,000	\$ 27,020,000	\$ (469,000)
OTHER CHARGES	797,952.06	1,373,000	1,373,000	1,490,000	1,490,000	117,000
<b>GROSS TOTAL</b>	\$ 25,422,049.20	\$ 28,862,000	\$ 28,862,000	\$ 28,510,000	\$ 28,510,000	\$ (352,000)
<b>NET TOTAL</b>	\$ 25,422,049.20	\$ 28,862,000	\$ 28,862,000	\$ 28,510,000	\$ 28,510,000	\$ (352,000)
<b>NET COUNTY COST</b>	\$ 25,088,324.39	\$ 27,615,000	\$ 27,615,000	\$ 27,843,000	\$ 27,843,000	\$ 228,000

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

### Mission Statement

The Performing Arts Center of Los Angeles, a private nonprofit corporation, in partnership with the County, provides world class music, opera, theatre, dance, arts education programs, participatory arts, and community special events to the Southern California community and visitors. Each year, the Music Center (Center) welcomes visitors to tour its venues and attend performances by its four internationally-renowned performing arts companies. The Center provides leadership in arts learning in schools and the community by engaging people in the arts and advancing the quality and scope of arts education.

The County supports the Center through a budget that provides for the building and grounds maintenance, custodial, security, usher services, utilities, insurance, long-term lease, and miscellaneous administrative support services.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects an NCC increase of \$0.2 million primarily due to unavoidable cost increases for usher services and the countywide cost allocation plan, partially offset by an adjustment to remove prior-year funding that was provided on a one-time basis for the Holiday Celebration and ministerial adjustments to align the budget with anticipated actuals. Consistent with established contractual obligations, and demonstrating a commitment to maintaining public-private partnerships, the Recommended Budget continues to provide County funds to maintain and operate the facility.

### Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in the County, the Center exists to serve the people of Los Angeles by assuring the presentation of the very best of the performing arts in its theaters and concert hall. The Center serves the community by providing access to the performing arts to families and children on the Center's campus and by providing educational services in the region's schools.

**Changes From 2017-18 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2017-18 Final Adopted Budget</b>	<b>28,862,000</b>	<b>0</b>	<b>1,247,000</b>	<b>27,615,000</b>	<b>0.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Usher Services:</b> Reflects an increase in usher services as a result of the City of Los Angeles' minimum wage requirements.	382,000	--	--	382,000	--
<b><i>Other Changes</i></b>					
<b>1. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for administrative costs related to the Holiday Celebration.	(204,000)	--	--	(204,000)	--
<b>2. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office Management and Budget claiming guidelines (2CFR Part 200).	117,000	--	--	117,000	--
<b>3. Ministerial Adjustments:</b> Reflects a reduction in services and supplies and revenues based on historical trends.	(647,000)	--	(580,000)	(67,000)	--
<b>Total Changes</b>	<b>(352,000)</b>	<b>0</b>	<b>(580,000)</b>	<b>228,000</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>28,510,000</b>	<b>0</b>	<b>667,000</b>	<b>27,843,000</b>	<b>0.0</b>

**MUSIC CENTER BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
MISCELLANEOUS	\$ 333,724.81	\$ 915,000	\$ 915,000	\$ 335,000	\$ 335,000	\$ (580,000)
TRANSFERS IN	0.00	332,000	332,000	332,000	332,000	0
<b>TOTAL REVENUE</b>	<b>\$ 333,724.81</b>	<b>\$ 1,247,000</b>	<b>\$ 1,247,000</b>	<b>\$ 667,000</b>	<b>\$ 667,000</b>	<b>\$ (580,000)</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	\$ 5,000.00	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 0
COMMUNICATIONS	1,173.00	6,000	6,000	6,000	6,000	0
INSURANCE	945,000.00	870,000	870,000	880,000	880,000	10,000
MAINTENANCE - BUILDINGS & IMPRV	8,194,000.00	8,669,000	8,669,000	9,275,000	9,275,000	606,000
MISCELLANEOUS EXPENSE	5,632,000.00	5,642,000	5,642,000	5,344,000	5,344,000	(298,000)
PROFESSIONAL SERVICES	0.00	1,202,000	1,202,000	998,000	998,000	(204,000)
RENTS & LEASES - BLDG & IMPRV	17,667.72	58,000	58,000	58,000	58,000	0
TECHNICAL SERVICES	5,030,000.00	5,238,000	5,238,000	5,235,000	5,235,000	(3,000)
TELECOMMUNICATIONS	517.50	1,000	1,000	1,000	1,000	0
UTILITIES	4,798,738.92	5,403,000	5,403,000	4,823,000	4,823,000	(580,000)
<b>TOTAL S &amp; S</b>	<b>24,624,097.14</b>	<b>27,489,000</b>	<b>27,489,000</b>	<b>27,020,000</b>	<b>27,020,000</b>	<b>(469,000)</b>
<b>OTHER CHARGES</b>						
RET-OTHER LONG TERM DEBT	765,474.61	1,336,000	1,336,000	1,453,000	1,453,000	117,000
TAXES & ASSESSMENTS	32,477.45	37,000	37,000	37,000	37,000	0
<b>TOTAL OTH CHARGES</b>	<b>797,952.06</b>	<b>1,373,000</b>	<b>1,373,000</b>	<b>1,490,000</b>	<b>1,490,000</b>	<b>117,000</b>
<b>GROSS TOTAL</b>	<b>\$ 25,422,049.20</b>	<b>\$ 28,862,000</b>	<b>\$ 28,862,000</b>	<b>\$ 28,510,000</b>	<b>\$ 28,510,000</b>	<b>\$ (352,000)</b>
<b>NET TOTAL</b>	<b>\$ 25,422,049.20</b>	<b>\$ 28,862,000</b>	<b>\$ 28,862,000</b>	<b>\$ 28,510,000</b>	<b>\$ 28,510,000</b>	<b>\$ (352,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 25,088,324.39</b>	<b>\$ 27,615,000</b>	<b>\$ 27,615,000</b>	<b>\$ 27,843,000</b>	<b>\$ 27,843,000</b>	<b>\$ 228,000</b>

## Departmental Program Summary

### 1. Contractual Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	22,122,000	--	--	22,122,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	22,122,000	--	--	22,122,000	--

**Authority:** Non-mandated, discretionary program.

The 2017 Amended and Restated Music Center Operating Lease Agreement established provisions for the Center to provide insurance, building and grounds maintenance, custodial, security, and ushering services and for the County to reimburse the Center for services performed at the amount allocated within the budget.

### 2. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	6,388,000	--	667,000	5,721,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	6,388,000	--	667,000	5,721,000	--

**Authority:** Non-mandated, discretionary program.

Provides administrative services including budgeting, accounting, and legal services. Also included are central support services that cannot be directly identified to programs which include communications, capital lease/long-term debt, utilities, mail delivery, security and risk management, and revenues from the cogeneration plant.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	28,510,000	0	667,000	27,843,000	0.0



## Nondepartmental Revenue

### Nondepartmental Revenue Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
ASSESSMENT & TAX COLLECTION FEES	\$ 10,372,002.80	\$ 11,081,000	\$ 6,665,000	\$ 6,665,000	\$ 6,665,000	\$ 0
BUSINESS LICENSE TAXES	6,770,015.06	6,708,000	6,000,000	6,000,000	6,000,000	0
CHARGES FOR SERVICES - OTHER	32,934,480.00	41,847,000	40,283,000	40,283,000	40,283,000	0
FRANCHISES	12,413,622.29	12,447,000	12,000,000	12,000,000	12,000,000	0
INTEREST	3,829,266.27	3,829,000	2,500,000	2,500,000	2,500,000	0
MISCELLANEOUS	33,520,085.18	3,591,000	4,225,000	4,225,000	4,225,000	0
OTHER TAXES	116,669,218.97	110,481,000	111,125,000	112,034,000	112,034,000	909,000
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	60,226,711.71	62,614,000	50,000,000	55,000,000	55,000,000	5,000,000
RENTS & CONCESSIONS	2,618,961.12	1,998,000	4,017,000	11,000,000	11,000,000	6,983,000
ROYALTIES	82,209.12	0	0	0	0	0
SALES & USE TAXES	60,733,189.48	64,566,000	63,424,000	64,316,000	64,316,000	892,000
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	19,644,143.10	19,284,000	19,000,000	19,000,000	19,000,000	0
STATE - MOTOR VEHICLE IN-LIEU TAX	3,829,566.30	0	0	0	0	0
TOBACCO SETTLEMENT	64,496,914.38	60,000,000	60,000,000	60,000,000	60,000,000	0
<b>TOTAL REVENUE</b>	<b>\$428,140,385.78</b>	<b>\$ 398,446,000</b>	<b>\$ 379,239,000</b>	<b>\$ 393,023,000</b>	<b>\$ 393,023,000</b>	<b>\$ 13,784,000</b>

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	OTHER	OTHER

### 2018-19 Budget Message

Nondepartmental revenues are derived largely from revenue-generating activities not related to any specific County department.

The 2018-19 Recommended Budget primarily reflects:

- \$0.9 million increase in sales and use tax revenue;
- \$0.9 million increase in transient occupancy tax revenue;
- \$5.0 million increase in revenue generated from penalties, interest, and costs on delinquent taxes; and
- \$7.0 million increase in parking revenue generated from Civic Center and outlying lots, resulting from the transfer of expenses related to those lots to the Nondepartmental Special Accounts budget unit beginning in FY 2018-19.

## Nondepartmental Special Accounts

### Nondepartmental Special Accounts Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 76,079,137.47	\$ 77,700,000	\$ 56,400,000	\$ 56,400,000	\$ 56,400,000	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 0.00	\$ 4,339,000	\$ 4,339,000	\$ 136,673,000	\$ 136,673,000	\$ 132,334,000
SERVICES & SUPPLIES	17,419,612.04	22,834,000	53,296,000	61,085,000	61,085,000	7,789,000
OTHER CHARGES	6,791,084.53	9,129,000	9,129,000	9,129,000	9,129,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	10,403,000	10,403,000	0	0	(10,403,000)
OTHER FINANCING USES	53,186,040.76	61,304,000	61,304,000	44,281,000	44,281,000	(17,023,000)
<b>GROSS TOTAL</b>	\$ 77,396,737.33	\$ 108,009,000	\$ 138,471,000	\$ 251,168,000	\$ 251,168,000	\$ 112,697,000
INTRAFUND TRANSFERS	(736,057.45)	(686,000)	(686,000)	(686,000)	(686,000)	0
<b>NET TOTAL</b>	\$ 76,660,679.88	\$ 107,323,000	\$ 137,785,000	\$ 250,482,000	\$ 250,482,000	\$ 112,697,000
<b>NET COUNTY COST</b>	\$ 581,542.41	\$ 29,623,000	\$ 81,385,000	\$ 194,082,000	\$ 194,082,000	\$ 112,697,000

**FUND**  
GENERAL FUND

**FUNCTION**  
GENERAL

**ACTIVITY**  
OTHER GENERAL

#### Mission Statement

The Nondepartmental Special Accounts budget unit provides for General Fund expenditures and revenues that are not directly related to any single County department and, if included in any department's budget, would distort the true operating costs of that budget. The appropriation reflects charges for services of countywide benefit and for special contracts that are not related to any single department's mission. Also included are interest expense and earnings associated with the Treasury Management Program.

#### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects a \$112.7 million increase in NCC primarily due to anticipated increases in countywide costs and the transfer of expenses from the Nondepartmental Revenue budget unit related to Civic Center and outlying parking lots, partially offset by adjustments to remove prior-year funding that was provided on a one-time basis for various County programs.

## Parks and Recreation

John Wicker, Director

### Parks and Recreation Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 45,080,163.04	\$ 57,028,000	\$ 47,160,000	\$ 46,215,000	\$ 46,670,000	\$ (490,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 129,625,658.98	\$ 136,955,000	\$ 136,478,000	\$ 154,263,000	\$ 142,282,000	\$ 5,804,000
SERVICES & SUPPLIES	52,432,557.27	61,875,000	58,014,000	63,448,000	54,202,000	(3,812,000)
OTHER CHARGES	13,060,100.44	10,012,000	10,247,000	11,581,000	11,581,000	1,334,000
CAPITAL ASSETS - EQUIPMENT	1,171,722.37	3,213,000	2,916,000	3,933,000	796,000	(2,120,000)
OTHER FINANCING USES	300,000.00	300,000	300,000	300,000	300,000	0
<b>GROSS TOTAL</b>	\$ 196,590,039.06	\$ 212,355,000	\$ 207,955,000	\$ 233,525,000	\$ 209,161,000	\$ 1,206,000
INTRAFUND TRANSFERS	(2,444,869.95)	(3,443,000)	(3,443,000)	(6,424,000)	(6,424,000)	(2,981,000)
<b>NET TOTAL</b>	\$ 194,145,169.11	\$ 208,912,000	\$ 204,512,000	\$ 227,101,000	\$ 202,737,000	\$ (1,775,000)
<b>NET COUNTY COST</b>	\$ 149,065,006.07	\$ 151,884,000	\$ 157,352,000	\$ 180,886,000	\$ 156,067,000	\$ (1,285,000)
BUDGETED POSITIONS	1,627.0	1,628.0	1,628.0	1,857.0	1,667.0	39.0

FUND  
GENERAL FUND

FUNCTION  
RECREATION & CULTURAL  
SERVICES

ACTIVITY  
RECREATION FACILITIES

### Mission Statement

Through a vision of improving the quality of life in the County, the Department of Parks and Recreation (DPR) strives to provide residents and visitors alike with quality recreational opportunities that promote a healthy lifestyle and strengthen the community through diverse physical, educational, and cultural programming, and enhances the community environment by acquiring, developing, and maintaining County parks, gardens, golf courses, trails, and open space areas.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects a \$1.3 million decrease in NCC primarily attributable to the removal of prior-year funding provided on a one-time basis, partially offset by increases for Board-approved salaries and health insurance subsidies, a countywide cost allocation adjustment

for rent charges, and headquarters rent costs. The Recommended Budget also reflects funding for the Parks after Dark (PAD) program as well as various realignments based on historical experience and anticipated operational requirements.

### Critical/Strategic Planning Initiatives

The Department is committed to supporting the County's Strategic Plan Goals to Make Investments that Transform Lives (Goal I), Foster Vibrant and Resilient Communities (Goal II) by continuing to support the wellness of our communities, and Realize Tomorrow's Government Today (Goal III) by pursuing operational effectiveness, engaging our customers, communities and partners and bringing parks and programs closer to residents and visitors through technology and new and revitalized park facilities.

## Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>207,955,000</b>	<b>3,443,000</b>	<b>47,160,000</b>	<b>157,352,000</b>	<b>1,628.0</b>
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	2,943,000	--	42,000	2,901,00	--
<b>2. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	1,043,000	--	15,000	1,028,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	729,000	--	10,000	719,000	--
<b>4. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	2,219,000	--	32,000	2,187,000	--
<b>5. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for new facilities, enhancing park services, efficiencies, botanic gardens and arboreta improvements, grants projects, Board-requested projects, and various Utility User Tax projects.	(17,540,000)	(2,857,000)	(5,883,000)	(8,800,000)	--
<b>6. Lease Payment:</b> Reflects additional appropriation to fund the Department's annual rent cost at the new headquarters. The annual headquarters lease is funded at \$1.4 million.	694,000	--	--	694,000	--
<b>7. Pass-Through Agreements:</b> Reflects funding needed for various County departments to utilize DPR's master agreements for the use of as-needed consultants.	6,074,000	957,000	5,117,000	--	--
<b>8. PAD Program:</b> Reflects one-time funding from the Departments of Mental Health (\$3.7 million), Probation (\$1.0 million), and Public Health (\$0.2 million) to fund the PAD program at 23 existing parks, and eight new parks, as well as extending the PAD season.	4,881,000	4,881,000	--	--	39.0
<b>9. Teen Center:</b> Reflects additional funding for the Don Knabe Park Teen Center.	4,000	--	--	4,000	--
<b>10. Miscellaneous Adjustments:</b> Reflects Board-approved countywide classification actions and the realignment of positions, offset by reductions in services and supplies and revenue increases. This adjustment also reflects the realignment of appropriation and revenue based on historical experience and the anticipated operational needs at the Department.	159,000	--	177,000	(18,000)	--
<b>Total Changes</b>	<b>1,206,000</b>	<b>2,981,000</b>	<b>(490,000)</b>	<b>(1,285,000)</b>	<b>39.0</b>
<b>2018-19 Recommended Budget</b>	<b>209,161,000</b>	<b>6,424,000</b>	<b>46,670,000</b>	<b>156,067,000</b>	<b>1,667.0</b>

## Unmet Needs

The Department's critical needs consist of ongoing funding to strengthen standards for lifesaving, routine safety inspections, and preventative maintenance at the Department's aquatic facilities; and for the preservation and protection of the County's urban forest, tree hazard removal, and preventative maintenance to prevent loss of life and reduce liability.

**PARKS AND RECREATION BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
BUSINESS LICENSES	\$ 303,242.04	\$ 347,000	\$ 347,000	\$ 347,000	\$ 347,000	\$ 0
CHARGES FOR SERVICES - OTHER	5,887,978.83	5,898,000	5,492,000	7,134,000	6,744,000	1,252,000
FEDERAL - IN-LIEU TAXES	1,061,105.00	1,058,000	1,058,000	1,058,000	1,058,000	0
FEDERAL - OTHER	926,157.44	1,050,000	1,050,000	955,000	955,000	(95,000)
INTEREST	6,497.23	0	0	0	0	0
LEGAL SERVICES	6,244,603.06	5,296,000	4,661,000	4,833,000	5,678,000	1,017,000
MISCELLANEOUS	3,340,822.80	7,772,000	6,538,000	7,109,000	7,109,000	571,000
OTHER COURT FINES	520.61	1,000	1,000	1,000	1,000	0
OTHER GOVERNMENTAL AGENCIES	1,158,611.35	8,244,000	1,724,000	0	0	(1,724,000)
OTHER LICENSES & PERMITS	23,321.00	22,000	22,000	22,000	22,000	0
OTHER SALES	6,274.04	6,000	6,000	6,000	6,000	0
PARK & RECREATION SERVICES	345,659.52	346,000	346,000	346,000	346,000	0
PLANNING & ENGINEERING SERVICES	4,900,000.00	4,900,000	4,900,000	4,900,000	4,900,000	0
RENTS & CONCESSIONS	19,287,193.07	19,946,000	19,258,000	18,047,000	18,047,000	(1,211,000)
SALE OF CAPITAL ASSETS	109,866.50	68,000	68,000	68,000	68,000	0
STATE - OTHER	937,918.29	882,000	882,000	582,000	582,000	(300,000)
TRANSFERS IN	539,285.41	1,191,000	806,000	806,000	806,000	0
VEHICLE CODE FINES	1,106.85	1,000	1,000	1,000	1,000	0
<b>TOTAL REVENUE</b>	<b>\$ 45,080,163.04</b>	<b>\$ 57,028,000</b>	<b>\$ 47,160,000</b>	<b>\$ 46,215,000</b>	<b>\$ 46,670,000</b>	<b>\$ (490,000)</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 81,485,136.05	\$ 87,483,000	\$ 87,006,000	\$ 97,145,000	\$ 89,616,000	\$ 2,610,000
CAFETERIA BENEFIT PLANS	16,809,708.52	17,513,000	17,513,000	18,967,000	18,361,000	848,000
COUNTY EMPLOYEE RETIREMENT	11,322,233.93	12,736,000	12,736,000	14,142,000	13,877,000	1,141,000
DENTAL INSURANCE	351,201.53	340,000	340,000	340,000	340,000	0
DEPENDENT CARE SPENDING ACCOUNTS	98,738.25	83,000	83,000	83,000	83,000	0
DISABILITY BENEFITS	818,388.00	826,000	826,000	826,000	826,000	0
FICA (OASDI)	1,181,307.52	1,140,000	1,140,000	1,351,000	1,254,000	114,000
HEALTH INSURANCE	4,599,635.33	3,334,000	3,334,000	5,236,000	3,569,000	235,000
LIFE INSURANCE	156,840.51	164,000	164,000	165,000	164,000	0
OTHER EMPLOYEE BENEFITS	13,417.62	25,000	25,000	25,000	25,000	0
RETIREE HEALTH INSURANCE	6,678,589.00	6,674,000	6,674,000	9,004,000	7,403,000	729,000
SAVINGS PLAN	429,219.27	443,000	443,000	645,000	478,000	35,000
THRIFT PLAN (HORIZONS)	1,649,757.17	1,610,000	1,610,000	1,750,000	1,702,000	92,000
UNEMPLOYMENT INSURANCE	272,324.00	522,000	522,000	522,000	522,000	0
WORKERS' COMPENSATION	3,759,162.28	4,062,000	4,062,000	4,062,000	4,062,000	0
<b>TOTAL S &amp; E B</b>	<b>129,625,658.98</b>	<b>136,955,000</b>	<b>136,478,000</b>	<b>154,263,000</b>	<b>142,282,000</b>	<b>5,804,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	2,061,051.15	1,743,000	1,743,000	1,743,000	1,743,000	0
CLOTHING & PERSONAL SUPPLIES	346,056.31	680,000	680,000	680,000	680,000	0
COMMUNICATIONS	372,770.93	300,000	300,000	300,000	300,000	0
COMPUTING-MAINFRAME	552,951.68	120,000	120,000	120,000	120,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,246,053.60	630,000	630,000	630,000	630,000	0
COMPUTING-PERSONAL	214,987.11	601,000	601,000	601,000	601,000	0

**PARKS AND RECREATION BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
FOOD	657,125.88	900,000	900,000	900,000	900,000	0
HOUSEHOLD EXPENSE	735,903.42	865,000	865,000	865,000	865,000	0
INFORMATION TECHNOLOGY SERVICES	235,546.00	261,000	261,000	261,000	261,000	0
INFORMATION TECHNOLOGY-SECURITY	108,862.07	0	0	0	0	0
INSURANCE	2,450,090.94	801,000	801,000	801,000	801,000	0
MAINTENANCE - BUILDINGS & IMPRV	13,050,579.57	9,662,000	9,662,000	9,508,000	9,508,000	(154,000)
MAINTENANCE - EQUIPMENT	832,559.37	908,000	908,000	908,000	908,000	0
MEDICAL DENTAL & LAB SUPPLIES	112,792.79	115,000	115,000	115,000	115,000	0
MEMBERSHIPS	13,291.85	55,000	55,000	55,000	55,000	0
MISCELLANEOUS EXPENSE	51,453.91	100,000	100,000	100,000	100,000	0
OFFICE EXPENSE	628,811.47	699,000	699,000	699,000	699,000	0
PROFESSIONAL SERVICES	3,936,893.79	8,173,000	6,088,000	10,740,000	7,603,000	1,515,000
PUBLICATIONS & LEGAL NOTICE	21,906.85	83,000	83,000	83,000	83,000	0
RENTS & LEASES - BLDG & IMPRV	103,220.13	100,000	100,000	100,000	100,000	0
RENTS & LEASES - EQUIPMENT	296,286.15	314,000	314,000	314,000	314,000	0
SMALL TOOLS & MINOR EQUIPMENT	930,310.96	1,282,000	1,282,000	1,282,000	1,282,000	0
SPECIAL DEPARTMENTAL EXPENSE	1,709,471.96	11,566,000	9,790,000	10,549,000	4,993,000	(4,797,000)
TECHNICAL SERVICES	3,563,434.65	1,706,000	1,706,000	1,643,000	1,643,000	(63,000)
TELECOMMUNICATIONS	1,662,437.38	1,607,000	1,607,000	1,607,000	1,607,000	0
TRAINING	148,137.03	204,000	204,000	204,000	204,000	0
TRANSPORTATION AND TRAVEL	2,432,819.07	2,393,000	2,393,000	2,393,000	2,393,000	0
UTILITIES	13,956,751.25	16,007,000	16,007,000	16,247,000	15,694,000	(313,000)
<b>TOTAL S &amp; S</b>	<b>52,432,557.27</b>	<b>61,875,000</b>	<b>58,014,000</b>	<b>63,448,000</b>	<b>54,202,000</b>	<b>(3,812,000)</b>
<b>OTHER CHARGES</b>						
CONT TO NON COUNTY AGENCIES	930,000.00	930,000	1,815,000	930,000	930,000	(885,000)
JUDGMENTS & DAMAGES	3,842,349.13	1,112,000	462,000	462,000	462,000	0
RET-OTHER LONG TERM DEBT	8,239,137.83	7,940,000	7,940,000	10,159,000	10,159,000	2,219,000
TAXES & ASSESSMENTS	48,613.48	30,000	30,000	30,000	30,000	0
<b>TOTAL OTH CHARGES</b>	<b>13,060,100.44</b>	<b>10,012,000</b>	<b>10,247,000</b>	<b>11,581,000</b>	<b>11,581,000</b>	<b>1,334,000</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
AGRICULTURE AND LANDSCAPE EQUIP	134,144.11	0	0	0	0	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	370,787.48	0	0	0	0	0
ELECTRONIC EQUIPMENT	19,375.34	0	0	0	0	0
FOOD PREPARATION EQUIPMENT	5,551.69	0	0	0	0	0
MACHINERY EQUIPMENT	26,894.73	0	0	0	0	0
PARK/RECREATION EQUIPMENT	7,864.91	260,000	13,000	2,654,000	13,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	588,864.61	2,953,000	2,903,000	1,279,000	783,000	(2,120,000)
WATERCRAFT/VESSEL/BARGES/TUGS	18,239.50	0	0	0	0	0
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>1,171,722.37</b>	<b>3,213,000</b>	<b>2,916,000</b>	<b>3,933,000</b>	<b>796,000</b>	<b>(2,120,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>1,171,722.37</b>	<b>3,213,000</b>	<b>2,916,000</b>	<b>3,933,000</b>	<b>796,000</b>	<b>(2,120,000)</b>
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	300,000.00	300,000	300,000	300,000	300,000	0
<b>TOTAL OTH FIN USES</b>	<b>300,000.00</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 196,590,039.06</b>	<b>\$ 212,355,000</b>	<b>\$ 207,955,000</b>	<b>\$ 233,525,000</b>	<b>\$ 209,161,000</b>	<b>\$ 1,206,000</b>

**PARKS AND RECREATION BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
INTRAFUND TRANSFERS	(2,444,869.95)	(3,443,000)	(3,443,000)	(6,424,000)	(6,424,000)	(2,981,000)
<b>NET TOTAL</b>	<b>\$ 194,145,169.11</b>	<b>\$ 208,912,000</b>	<b>\$ 204,512,000</b>	<b>\$ 227,101,000</b>	<b>\$ 202,737,000</b>	<b>\$ (1,775,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 149,065,006.07</b>	<b>\$ 151,884,000</b>	<b>\$ 157,352,000</b>	<b>\$ 180,886,000</b>	<b>\$ 156,067,000</b>	<b>\$ (1,285,000)</b>
BUDGETED POSITIONS	1,627.0	1,628.0	1,628.0	1,857.0	1,667.0	39.0

## Departmental Program Summary

### 1. Community Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	77,529,000	5,412,000	3,858,000	68,259,000	796.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	77,529,000	5,412,000	3,858,000	68,259,000	796.0

**Authority:** Non-mandated, discretionary program.

Consists of recreation programs and local park facilities designed to provide community members of all ages the opportunity to participate in activities and programs that promote physical health, community enrichment, and personal growth. Physical health programs include competitive athletics, aquatics, and exercise and fitness classes. Enrichment programs include after-school computer clubs, day camps, senior programs, cultural programs, and special events. In addition, local parks support the communities' passive recreational activities which promote both physical health and enrichment, and include walking, jogging, play-in-play areas, and picnic facilities.

### 2. Regional Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	35,148,000	35,000	16,256,000	18,857,000	334.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	35,148,000	35,000	16,256,000	18,857,000	334.0

**Authority:** Non-mandated, discretionary program.

Consists of facilities and programs at large boating and fishing lakes and large sports complexes that attract residents on a regional basis. Also includes the arboreta and botanical gardens. Regional park activities include sailing, water skiing, jet skiing, fishing, large group picnicking, hiking, and cycling, and provide equestrian trails, campgrounds, soccer fields, and diamonds for baseball and softball. Arboreta and botanical gardens provide scenic paths and walkways through extensive collections of rare and exotic trees, plants, and flowers, and offer walking tours, picnic areas, and rental facilities for special events.

### 3. Environmental Stewardship

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	7,692,000	--	471,000	7,221,000	41.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	7,692,000	--	471,000	7,221,000	41.0

**Authority:** Non-mandated, discretionary program.

Consists of activities and programs in which the main goal is to restore, protect, and preserve the natural environment, including endangered animal and plant species. This includes environmentally friendly behavior and practices by providing environmental education programs and exhibits at natural areas, parks, and schools. Natural areas include interpretive nature centers, and provide areas for nature walks, stargazing, hiking, and camping.



#### 4. Asset Preservation and Development

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	44,246,000	-	5,507,000	38,739,000	348.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	44,246,000	-	5,507,000	38,739,000	348.0

**Authority:** Non-mandated, discretionary program.

Consists of County park facility structural and infrastructural preservation and improvements, as well as the acquisition and/or development of new parks, facilities, and park amenities and infrastructure.

#### 5. Administrative Services

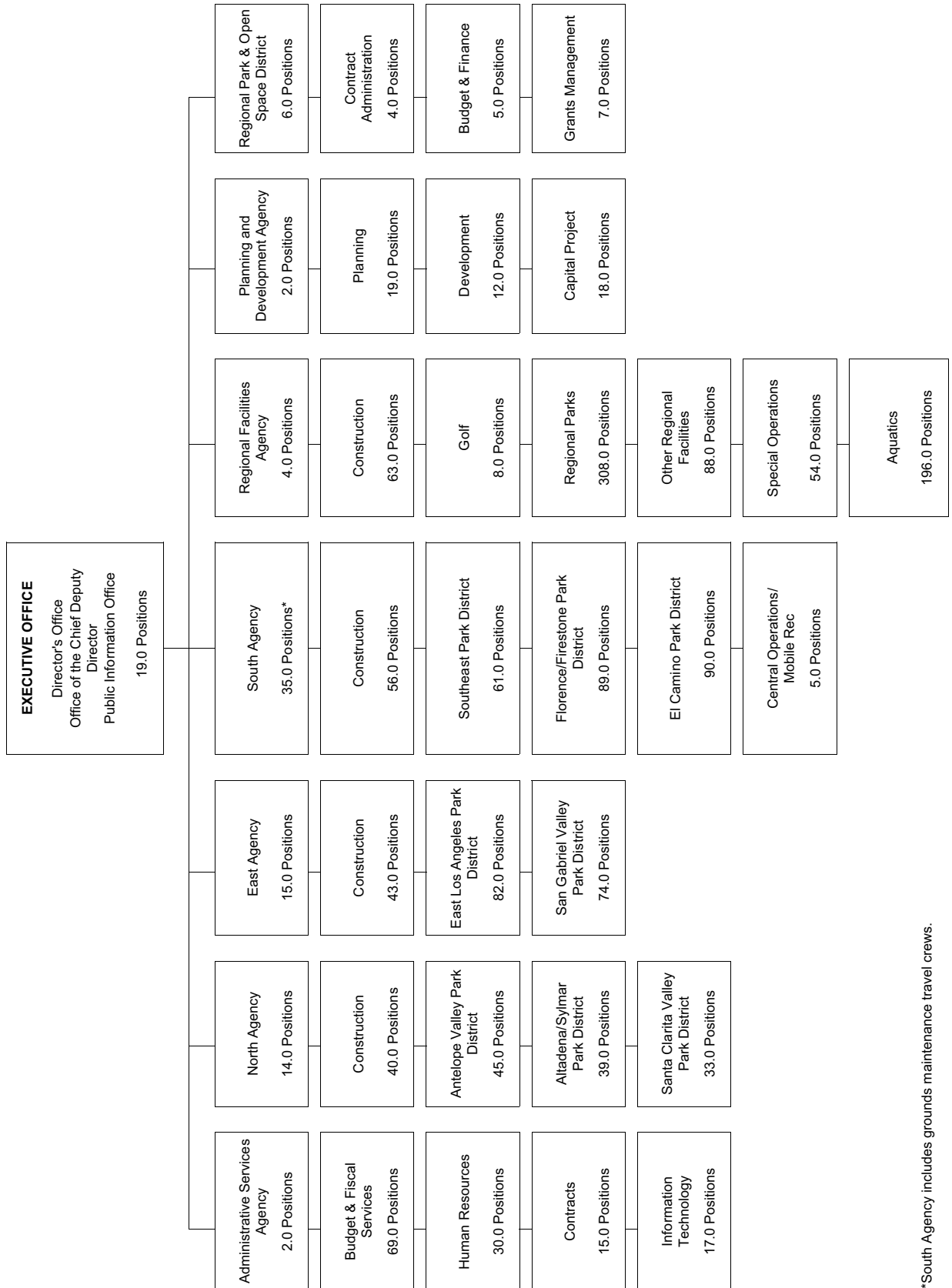
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	44,546,000	977,000	20,578,000	22,991,000	148.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	44,546,000	977,000	20,578,000	22,991,000	148.0

**Authority:** Non-mandated, discretionary program.

Provides support services to all departmental agencies. Support includes executive management, budget and fiscal, accounting, procurement, payroll, human resources, communication services, contracts and risk management, and audits and investigations. In addition, Administrative Services include 19 golf courses that offer low-cost green fees, discount programs for seniors and student, and junior golf programs.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	209,161,000	6,424,000	46,670,000	156,067,000	1,667.0

**PARKS AND RECREATION  
JOHN WICKER, DIRECTOR  
FY 2018-19 Recommended Budget Positions = 1,667.0**



\*South Agency includes grounds maintenance travel crews.

## Probation

Terri L. McDonald, Chief Probation Officer

### Probation Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 312,731,347.56	\$ 348,783,000	\$ 365,329,000	\$ 356,493,000	\$ 367,642,000	\$ 2,313,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 664,585,142.66	\$ 703,946,000	\$ 730,117,000	\$ 788,173,040	\$ 754,985,000	\$ 24,868,000
SERVICES & SUPPLIES	211,890,501.24	225,233,000	211,861,000	290,373,000	207,378,000	(4,483,000)
OTHER CHARGES	8,866,287.45	10,766,000	12,359,000	10,803,000	10,780,000	(1,579,000)
CAPITAL ASSETS - EQUIPMENT	909,661.85	1,069,000	2,151,000	1,531,000	1,531,000	(620,000)
<b>GROSS TOTAL</b>	\$ 886,251,593.20	\$ 941,014,000	\$ 956,488,000	\$ 1,090,880,040	\$ 974,674,000	\$ 18,186,000
INTRAFUND TRANSFERS	(4,394,870.05)	(4,396,000)	(2,842,000)	(5,272,000)	(2,842,000)	0
<b>NET TOTAL</b>	\$ 881,856,723.15	\$ 936,618,000	\$ 953,646,000	\$ 1,085,608,040	\$ 971,832,000	\$ 18,186,000
<b>NET COUNTY COST</b>	\$ 569,125,375.59	\$ 587,835,000	\$ 588,317,000	\$ 729,115,040	\$ 604,190,000	\$ 15,873,000
BUDGETED POSITIONS	6,599.0	6,597.0	6,597.0	6,913.0	6,619.0	22.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		DETENTION AND CORRECTION	

### Mission Statement

To promote and enhance public safety, ensure victims' rights, and facilitate a positive change in adult and juvenile probationers.

The Probation Department recommends and enforces court-ordered sanctions for probationers, including the detention of juvenile offenders and the return to court of non-compliant adult offenders; provides supervision and monitoring of probationers; and prevents and reduces criminal activity by developing and implementing strategies from early intervention through suppression. In an expanded role under Public Safety Realignment (AB 109), the Probation Department also provides services to Post-Release Supervised Persons (PSP). The Department strives to rebuild lives and provide for healthier and safer communities by showing dignity and respect for clients, employees, and the public; employing evidence-based practices and policies; and embracing trauma-informed care to reach the best outcomes for both juvenile and adult probationers. The Department also proactively seeks resources and collaborations to maximize opportunities to positively impact the behavior of probationers by providing them with educational and

vocational services, as well as access to health and mental health services that will build upon the strengths and capabilities of probationers, their families, and their communities.

Departmental services are administered and financed through five separate budget units. The Support Services budget unit funds administrative, information technology, quality assurance, training, and management services. The Juvenile Institutions Services budget unit, which consolidated the former Detention and Residential Treatment budget units, funds the three juvenile halls (Central, Los Padrinos, and Barry J. Nidorf), intake and detention control, community detention service, transportation, Dorothy Kirby Center, and probation camps. The Field Services budget unit funds juvenile and adult investigation and supervision services. The Special Services budget unit funds juvenile special and placement services. The Care of Juvenile Court Wards budget unit provides funding for the placement of juvenile court wards in residential facilities, foster homes, and the California Department of Corrections and Rehabilitation (CDCR) housing as parole placements as mandated by law.

## 2018-19 Budget Message

The 2018-19 Recommended Budget reflects an NCC increase of \$15.9 million, primarily due to Board-approved increases in salaries and health insurance subsidies, partially offset by the removal of prior-year funding that was provided on a one-time basis for the vehicle replacement program, Voice-over Internet Protocol (VoIP) project, rental expense for 8300 Vermont relocation, and commercially sexually exploited children (CSEC) advocacy program. The Recommended Budget also reflects funding for a net increase of 22.0 positions comprised of 41.0 positions for the SB 678 program approved by the Board on October 3, 2017; 4.0 positions for the Operation Read program fully offset by the deletion of 11.0 vacant positions; and 5.0 administrative positions fully offset by the deletion of 17.0 vacant positions. The Department is also working diligently to right-size its budget with the expected loss of the Title IV-E Waiver program that sunsets in 2019. The Department has identified \$23.7 million comprised of SB 678 revenue (\$6.9 million), Juvenile Probation Fund (JPF) (\$13.7 million), Juvenile Probation Camp Fund (JPCF) (\$2.1 million) and Youthful Offender Block Grant (YOBG) (\$1.0 million) to partially mitigate the Title IV-E Waiver revenue loss.

## Critical/Strategic Planning Initiatives

The Probation Department has developed a strategic plan transforming from a custodial and supervision model to an evidence-based practices treatment and rehabilitation model.

The Department also continues to expand collaborative efforts and community capacity. The Strategic Plan has the following top priorities for the Department:

- Improve service delivery and enhance evidence-based programs in juvenile halls, camps, and the field, including operating facilities that promote healthy development and skill acquisition for justice-involved youth;
- Enhance critical operational administrative support services via the wide-ranging Accountability Project that focuses on improved metrics systems, self-auditing, sustained quality improvement processes, staff training, and improved communication systems;
- Implement a comprehensive adult-services model for felony probationers, focusing on enhancing community-based referral services;
- Expand the LA Model to additional juvenile facilities;
- Enhance the protection of victims' rights and ensure victims are treated with fairness, dignity, sensitivity, and respect;
- Attract, develop, and maintain an exemplary and motivated workforce utilizing ongoing training, mentoring, and coaching to ensure professional development; and
- Enhance the culture of the Department including the implementation of the PROBSTAT data gathering and analysis system to achieve mission critical tasks and holding all levels of departmental management accountable.

## Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>956,488,000</b>	<b>2,842,000</b>	<b>365,329,000</b>	<b>588,317,000</b>	<b>6,597.0</b>
<b><i>New/Expanded Programs</i></b>					
1. <b>SB 678:</b> Reflects the addition of 41.0 positions to reorganize the Department's Adult Field Services operations fully offset by SB 678 revenue as approved by the Board on October 3, 2017.	5,871,000	--	5,871,000	--	41.0
<b><i>Other Changes</i></b>					
1. <b>Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	10,473,000	--	687,000	9,786,000	--
2. <b>Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	4,058,000	--	373,000	3,685,000	--
3. <b>Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	3,908,000	--	359,000	3,549,000	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>4. Longevity Bonus:</b> Reflects a projected increase for longevity bonus.	906,000	--	83,000	823,000	--
<b>5. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(23,000)	--	--	(23,000)	--
<b>6. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the vehicle replacement program (\$0.6 million), VoIP project (\$0.2 million), rental expense (\$0.3 million), and CSEC advocacy program (\$0.8 million).	(2,007,000)	--	(60,000)	(1,947,000)	--
<b>7. Operation Read:</b> Reflects funding for 4.0 higher level positions for the Operation Read program, offset by the deletion of 11.0 vacant positions.	--	--	--	--	(7.0)
<b>8. Executive Positions:</b> Reflects funding for 2.0 Deputy Director and 1.0 Bureau Chief positions to provide executive administrative support to the Chief Probation Officer, offset by the deletion of 13.0 vacant positions.	--	--	--	--	(10.0)
<b>9. Public Information Office (PIO):</b> Reflects funding for 2.0 positions for the PIO unit, offset by the deletion of 4.0 vacant positions.	--	--	--	--	(2.0)
<b>10. Revenue Realignment:</b> Reflects revenue increases in SB 678 (\$6.9 million), JPF (\$13.7 million), JPCF (\$2.1 million), and YOBG (\$1.0 million) to partially mitigate the Title IV-E Waiver revenue loss (\$23.7 million).	--	--	--	--	--
<b>11. Offender Workforce Development Specialist (OWDS):</b> Reflects the transfer of the OWDS program to the Office of Diversion and Re-entry.	(5,000,000)	--	(5,000,000)	--	--
<b>12. Ministerial Adjustment:</b> Reflects an appropriation transfer from the Support Services budget unit to the Juvenile Institutions Services budget unit for anticipated settlement costs.	--	--	--	--	--
<b>Total Changes</b>	<b>18,186,000</b>	<b>0</b>	<b>2,313,000</b>	<b>15,873,000</b>	<b>22.0</b>
<b>2018-19 Recommended Budget</b>	<b>974,674,000</b>	<b>2,842,000</b>	<b>367,642,000</b>	<b>604,190,000</b>	<b>6,619.0</b>

## Unmet Needs

The Department's critical unmet needs include funding for: 1) additional positions and services and supplies to meet the Department's information technology business needs; 2) closed-circuit television camera upgrades at the juvenile halls and camps; 3) the Central Juvenile Hall building revitalization project; and 4) facility improvements and deferred maintenance projects at the juvenile halls and camps.

**PROBATION BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 2,304,168.61	\$ 2,245,000	\$ 2,484,000	\$ 2,484,000	\$ 2,484,000	\$ 0
COURT FEES & COSTS	236,610.36	237,000	225,000	225,000	225,000	0
FEDERAL - OTHER	680,380.92	318,000	944,000	944,000	944,000	0
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	34,472,060.50	38,943,000	70,412,000	37,936,000	46,734,000	(23,678,000)
FEDERAL AID - MENTAL HEALTH	5,137,054.05	3,919,000	4,416,000	4,416,000	4,416,000	0
FORFEITURES & PENALTIES	166,591.87	164,000	200,000	200,000	200,000	0
INSTITUTIONAL CARE & SERVICES	4,866,895.93	4,866,000	5,446,000	5,446,000	5,446,000	0
MISCELLANEOUS	732,292.89	889,000	523,000	523,000	523,000	0
OTHER COURT FINES	2,231,485.60	2,232,000	1,674,000	1,674,000	1,674,000	0
RENTS & CONCESSIONS	59,000.00	58,000	128,000	128,000	128,000	0
SALE OF CAPITAL ASSETS	175,022.28	175,000	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	202,044,320.34	204,989,000	187,760,000	205,589,000	205,589,000	17,829,000
STATE - CITIZENS' OPTION FOR PUBLIC SAFETY (COPS)	38,000,699.55	49,598,000	47,384,000	50,970,000	47,603,000	219,000
STATE - OTHER	(2,372,445.35)	2,202,000	2,540,000	3,110,000	2,540,000	0
STATE - PUBLIC ASSISTANCE PROGRAMS	6,189,823.00	6,269,000	5,612,000	5,612,000	5,612,000	0
TRANSFERS IN	17,772,715.98	31,644,000	35,581,000	37,236,000	43,524,000	7,943,000
VEHICLE CODE FINES	34,671.03	35,000	0	0	0	0
<b>TOTAL REVENUE</b>	<b>\$ 312,731,347.56</b>	<b>\$ 348,783,000</b>	<b>\$ 365,329,000</b>	<b>\$ 356,493,000</b>	<b>\$ 367,642,000</b>	<b>\$ 2,313,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 410,259,886.28	\$ 427,773,000	\$ 460,302,000	\$ 496,731,000	\$ 469,514,000	\$ 9,212,000
CAFETERIA BENEFIT PLANS	95,079,050.39	101,897,000	99,255,000	106,712,000	103,782,000	4,527,000
COUNTY EMPLOYEE RETIREMENT	66,606,675.38	75,917,000	75,264,000	84,314,000	80,448,000	5,184,000
DENTAL INSURANCE	1,866,651.24	1,954,000	1,708,000	1,819,000	1,727,000	19,000
DEPENDENT CARE SPENDING ACCOUNTS	798,528.25	932,000	783,000	826,000	790,000	7,000
DISABILITY BENEFITS	4,500,609.35	4,834,000	3,742,000	5,195,000	3,778,000	36,000
FICA (OASDI)	5,847,654.42	6,332,000	5,744,000	6,481,000	5,796,000	52,000
HEALTH INSURANCE	3,351,700.24	3,684,000	4,241,000	5,152,000	4,698,000	457,000
LIFE INSURANCE	585,228.80	656,000	496,000	533,000	502,000	6,000
OTHER EMPLOYEE BENEFITS	2,065.50	1,000	0	0	0	0
RETIREE HEALTH INSURANCE	35,436,763.00	40,168,000	37,766,000	44,664,000	41,586,000	3,820,000
SAVINGS PLAN	1,203,075.00	1,356,000	1,334,000	1,580,000	1,400,000	66,000
THRIFT PLAN (HORIZONS)	11,212,821.86	12,059,000	10,540,000	11,760,000	11,811,000	1,271,000
UNEMPLOYMENT INSURANCE	113,328.00	263,000	311,000	317,000	311,000	0
WORKERS' COMPENSATION	27,721,104.95	26,120,000	28,631,000	30,263,000	28,842,000	211,000
<b>TOTAL S &amp; E B</b>	<b>664,585,142.66</b>	<b>703,946,000</b>	<b>730,117,000</b>	<b>796,347,000</b>	<b>754,985,000</b>	<b>24,868,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	18,706,734.04	19,753,000	14,967,000	21,256,000	14,977,000	10,000
AGRICULTURAL	7,788.11	7,000	200,000	200,000	200,000	0
CLOTHING & PERSONAL SUPPLIES	976,968.31	961,000	972,000	972,000	972,000	0
COMMUNICATIONS	1,968,962.70	1,687,000	1,245,000	1,245,000	1,245,000	0
COMPUTING-MAINFRAME	7,721,445.18	6,250,000	5,429,000	8,429,000	5,429,000	0
COMPUTING-MIDRANGE/	3,384,114.00	2,874,000	2,773,000	2,773,000	2,773,000	0

**PROBATION BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>DEPARTMENTAL SYSTEMS</b>						
COMPUTING-PERSONAL	1,872,613.54	1,068,000	3,651,000	3,896,000	3,788,000	137,000
CONTRACTED PROGRAM SERVICES	87,078,361.57	105,426,000	106,933,000	108,095,000	101,189,000	(5,744,000)
FOOD	6,748,227.95	5,754,000	7,856,000	9,237,000	8,677,000	821,000
HOUSEHOLD EXPENSE	1,652,584.12	1,562,000	1,275,000	1,275,000	1,275,000	0
INFORMATION TECHNOLOGY SERVICES	6,180,180.00	1,989,000	4,858,000	4,858,000	4,858,000	0
INFORMATION TECHNOLOGY-SECURITY	0.00	1,265,000	1,265,000	40,275,000	1,265,000	0
INSURANCE	2,769,265.93	2,796,000	1,315,000	2,769,000	1,315,000	0
MAINTENANCE - BUILDINGS & IMPRV	13,153,587.30	11,932,000	3,890,000	20,722,000	3,890,000	0
MAINTENANCE - EQUIPMENT	186,918.20	155,000	296,000	296,000	296,000	0
MEDICAL DENTAL & LAB SUPPLIES	108,268.56	92,000	0	0	0	0
MEMBERSHIPS	246,741.85	245,000	102,000	102,000	102,000	0
MISCELLANEOUS EXPENSE	119,768.48	561,000	384,000	384,000	384,000	0
OFFICE EXPENSE	2,550,937.84	3,130,000	2,136,000	4,112,000	2,404,000	268,000
PROFESSIONAL SERVICES	6,359,871.60	6,464,000	3,531,000	6,842,000	3,531,000	0
PUBLICATIONS & LEGAL NOTICE	0.00	0	1,000	1,000	1,000	0
RENTS & LEASES - BLDG & IMPRV	5,894,794.90	6,307,000	8,008,000	8,008,000	8,008,000	0
RENTS & LEASES - EQUIPMENT	1,570,609.28	1,572,000	1,522,000	1,522,000	1,522,000	0
SMALL TOOLS & MINOR EQUIPMENT	874,528.63	398,000	95,000	95,000	95,000	0
SPECIAL DEPARTMENTAL EXPENSE	2,084,263.08	2,309,000	1,660,000	1,660,000	1,660,000	0
TECHNICAL SERVICES	15,984,483.17	16,398,000	15,060,000	16,333,000	15,060,000	0
TELECOMMUNICATIONS	10,819,185.03	9,649,000	7,543,000	9,809,000	7,403,000	(140,000)
TRAINING	790,686.46	1,538,000	2,630,000	2,913,000	2,763,000	133,000
TRANSPORTATION AND TRAVEL	3,596,609.76	4,567,000	2,936,000	2,936,000	2,936,000	0
UTILITIES	8,482,001.65	8,524,000	9,328,000	9,358,000	9,360,000	32,000
<b>TOTAL S &amp; S</b>	<b>211,890,501.24</b>	<b>225,233,000</b>	<b>211,861,000</b>	<b>290,373,000</b>	<b>207,378,000</b>	<b>(4,483,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	974,083.32	2,982,000	3,466,000	2,245,000	2,245,000	(1,221,000)
RET-OTHER LONG TERM DEBT	4,726,882.21	4,678,000	5,488,000	5,153,000	5,130,000	(358,000)
SUPPORT & CARE OF PERSONS	3,089,867.13	3,090,000	3,391,000	3,391,000	3,391,000	0
TAXES & ASSESSMENTS	75,454.79	16,000	14,000	14,000	14,000	0
<b>TOTAL OTH CHARGES</b>	<b>8,866,287.45</b>	<b>10,766,000</b>	<b>12,359,000</b>	<b>10,803,000</b>	<b>10,780,000</b>	<b>(1,579,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
AGRICULTURE AND LNDSCEPE EQUIP	90,884.39	0	0	0	0	0
COMPUTERS, MAINFRAME	0.00	0	10,000	10,000	10,000	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	76,254.41	0	0	0	0	0
DATA HANDLING EQUIPMENT	0.00	0	850,000	850,000	850,000	0
ELECTRONIC EQUIPMENT	0.00	20,000	0	0	0	0
FOOD PREPARATION EQUIPMENT	8,096.44	0	0	0	0	0
MACHINERY EQUIPMENT	0.00	49,000	19,000	19,000	19,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	0	273,000	273,000	273,000	0
OFFICE FURNITURE, FIXTURES & EQ	10,793.66	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	176,294.86	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	547,338.09	1,000,000	999,000	379,000	379,000	(620,000)

**PROBATION BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
TOTAL CAPITAL ASSETS - EQUIPMENT	909,661.85	1,069,000	2,151,000	1,531,000	1,531,000	(620,000)
TOTAL CAPITAL ASSETS	909,661.85	1,069,000	2,151,000	1,531,000	1,531,000	(620,000)
<b>GROSS TOTAL</b>	<b>\$ 886,251,593.20</b>	<b>\$ 941,014,000</b>	<b>\$ 956,488,000</b>	<b>\$ 1,099,054,000</b>	<b>\$ 974,674,000</b>	<b>\$ 18,186,000</b>
INTRAFUND TRANSFERS	(4,394,870.05)	(4,396,000)	(2,842,000)	(5,272,000)	(2,842,000)	0
<b>NET TOTAL</b>	<b>\$ 881,856,723.15</b>	<b>\$ 936,618,000</b>	<b>\$ 953,646,000</b>	<b>\$ 1,093,782,000</b>	<b>\$ 971,832,000</b>	<b>\$ 18,186,000</b>
<b>NET COUNTY COST</b>	<b>\$ 569,125,375.59</b>	<b>\$ 587,835,000</b>	<b>\$ 588,317,000</b>	<b>\$ 737,289,000</b>	<b>\$ 604,190,000</b>	<b>\$ 15,873,000</b>
BUDGETED POSITIONS	6,599.0	6,597.0	6,597.0	6,913.0	6,619.0	22.0



### Probation - Care of Juvenile Court Wards Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
OTHER CHARGES	\$ 3,089,867.13	\$ 3,090,000	\$ 3,391,000	\$ 3,391,000	\$ 3,391,000	\$ 0
<b>GROSS TOTAL</b>	<b>\$ 3,089,867.13</b>	<b>\$ 3,090,000</b>	<b>\$ 3,391,000</b>	<b>\$ 3,391,000</b>	<b>\$ 3,391,000</b>	<b>\$ 0</b>
<b>NET TOTAL</b>	<b>\$ 3,089,867.13</b>	<b>\$ 3,090,000</b>	<b>\$ 3,391,000</b>	<b>\$ 3,391,000</b>	<b>\$ 3,391,000</b>	<b>\$ 0</b>
<b>NET COUNTY COST</b>	<b>\$ 3,089,867.13</b>	<b>\$ 3,090,000</b>	<b>\$ 3,391,000</b>	<b>\$ 3,391,000</b>	<b>\$ 3,391,000</b>	<b>\$ 0</b>

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

### Probation - Field Services Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	<b>\$ 125,525,502.01</b>	<b>\$ 133,966,000</b>	<b>\$ 158,132,000</b>	<b>\$ 140,687,000</b>	<b>\$ 145,469,000</b>	<b>\$ (12,663,000)</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 199,380,027.46	\$ 211,988,000	\$ 224,543,000	\$ 238,840,000	\$ 232,461,000	\$ 7,918,000
SERVICES & SUPPLIES	47,554,953.94	47,153,000	49,105,000	49,669,000	44,538,000	(4,567,000)
OTHER CHARGES	4,038,312.64	3,968,000	4,341,000	4,006,000	3,983,000	(358,000)
CAPITAL ASSETS - EQUIPMENT	197,795.20	300,000	966,000	966,000	966,000	0
<b>GROSS TOTAL</b>	<b>\$ 251,171,089.24</b>	<b>\$ 263,409,000</b>	<b>\$ 278,955,000</b>	<b>\$ 293,481,000</b>	<b>\$ 281,948,000</b>	<b>\$ 2,993,000</b>
INTRAFUND TRANSFERS	(196,070.46)	(196,000)	(6,000)	(1,186,000)	(6,000)	0
<b>NET TOTAL</b>	<b>\$ 250,975,018.78</b>	<b>\$ 263,213,000</b>	<b>\$ 278,949,000</b>	<b>\$ 292,295,000</b>	<b>\$ 281,942,000</b>	<b>\$ 2,993,000</b>
<b>NET COUNTY COST</b>	<b>\$ 125,449,516.77</b>	<b>\$ 129,247,000</b>	<b>\$ 120,817,000</b>	<b>\$ 151,608,000</b>	<b>\$ 136,473,000</b>	<b>\$ 15,656,000</b>

BUDGETED POSITIONS	1,999.0	1,991.0	1,991.0	2,064.0	2,013.0	22.0
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<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

## Probation - Juvenile Institutions Services Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 93,348,100.18	\$ 97,942,000	\$ 86,851,000	\$ 84,611,000	\$ 85,232,000	\$ (1,619,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 290,017,679.95	\$ 301,839,000	\$ 325,267,000	\$ 349,138,985	\$ 331,718,000	\$ 6,451,000
SERVICES & SUPPLIES	76,399,220.55	75,193,000	66,877,000	90,389,000	67,708,000	831,000
OTHER CHARGES	61,132.04	24,000	192,000	192,000	192,000	0
CAPITAL ASSETS - EQUIPMENT	191,318.67	214,000	273,000	273,000	273,000	0
<b>GROSS TOTAL</b>	\$ 366,669,351.21	\$ 377,270,000	\$ 392,609,000	\$ 439,992,985	\$ 399,891,000	\$ 7,282,000
INTRAFUND TRANSFERS	(432,000.00)	(432,000)	(432,000)	(1,682,000)	(432,000)	0
<b>NET TOTAL</b>	\$ 366,237,351.21	\$ 376,838,000	\$ 392,177,000	\$ 438,310,985	\$ 399,459,000	\$ 7,282,000
<b>NET COUNTY COST</b>	\$ 272,889,251.03	\$ 278,896,000	\$ 305,326,000	\$ 353,699,985	\$ 314,227,000	\$ 8,901,000
BUDGETED POSITIONS	2,929.0	2,927.0	2,927.0	2,963.0	2,915.0	(12.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		DETENTION AND CORRECTION	

## Probation - Special Services Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 88,674,508.58	\$ 106,641,000	\$ 108,050,000	\$ 105,723,000	\$ 108,269,000	\$ 219,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 85,960,399.14	\$ 93,002,000	\$ 87,670,000	\$ 96,167,000	\$ 92,148,000	\$ 4,478,000
SERVICES & SUPPLIES	31,501,339.43	46,275,000	42,639,000	45,801,000	41,895,000	(744,000)
OTHER CHARGES	2,168.90	0	0	0	0	0
<b>GROSS TOTAL</b>	\$ 117,463,907.47	\$ 139,277,000	\$ 130,309,000	\$ 141,968,000	\$ 134,043,000	\$ 3,734,000
INTRAFUND TRANSFERS	(2,765,386.94)	(2,767,000)	(1,455,000)	(1,455,000)	(1,455,000)	0
<b>NET TOTAL</b>	\$ 114,698,520.53	\$ 136,510,000	\$ 128,854,000	\$ 140,513,000	\$ 132,588,000	\$ 3,734,000
<b>NET COUNTY COST</b>	\$ 26,024,011.95	\$ 29,869,000	\$ 20,804,000	\$ 34,790,000	\$ 24,319,000	\$ 3,515,000
BUDGETED POSITIONS	740.0	745.0	745.0	776.0	738.0	(7.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		DETENTION AND CORRECTION	

## Probation - Support Services Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 5,183,236.79	\$ 10,234,000	\$ 12,296,000	\$ 25,472,000	\$ 28,672,000	\$ 16,376,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 89,227,036.11	\$ 97,117,000	\$ 92,637,000	\$ 112,202,000	\$ 98,658,000	\$ 6,021,000
SERVICES & SUPPLIES	56,434,987.32	56,612,000	53,240,000	104,514,000	53,237,000	(3,000)
OTHER CHARGES	1,674,806.74	3,684,000	4,435,000	3,214,000	3,214,000	(1,221,000)
CAPITAL ASSETS - EQUIPMENT	520,547.98	555,000	912,000	292,000	292,000	(620,000)
<b>GROSS TOTAL</b>	\$ 147,857,378.15	\$ 157,968,000	\$ 151,224,000	\$ 220,222,000	\$ 155,401,000	\$ 4,177,000
INTRAFUND TRANSFERS	(1,001,412.65)	(1,001,000)	(949,000)	(949,000)	(949,000)	0
<b>NET TOTAL</b>	\$ 146,855,965.50	\$ 156,967,000	\$ 150,275,000	\$ 219,273,000	\$ 154,452,000	\$ 4,177,000
<b>NET COUNTY COST</b>	\$ 141,672,728.71	\$ 146,733,000	\$ 137,979,000	\$ 193,801,000	\$ 125,780,000	\$ (12,199,000)

BUDGETED POSITIONS	931.0	934.0	934.0	1,110.0	953.0	19.0
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**FUND**  
GENERAL FUND

**FUNCTION**  
PUBLIC PROTECTION

**ACTIVITY**  
DETENTION AND CORRECTION

## Departmental Program Summary

### 1. Detention Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	232,340,000	--	42,499,000	189,841,000	1,713.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	232,340,000	--	42,499,000	189,841,000	1,713.0

**Authority:** Mandated program - California Welfare and Institutions (W&I) Code Section 850.

The three juvenile halls provide temporary housing for youth based on an arrest, awaiting a court date and/or awaiting disposition (sentencing). Juvenile hall staff assesses youth as to the risk they pose to the community, the need to remove them from the community, and their service needs. Those youth who pose a significant threat to the community are detained pending the court process. While in juvenile hall, minors are provided physical health, mental health, and educational assessments, and treatment as required. Youth also attend school and engage in recreation and social activities.

The Community Detention Program (CDP) provides intensive supervision for both adjudicated and pre-adjudicated youth. Under CDP guidelines, youth must comply with specific court-ordered terms as a condition of their community release, pursuant to Section 628.1 of the W&I Code. Youth are both electronically monitored and supervised by an assigned Deputy Probation Officer (DPO), who holds the minor accountable to a pre-approved schedule of sanctioned activities.

### 2. Residential Treatment

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	167,551,000	432,000	42,733,000	124,386,000	1,202.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	167,551,000	432,000	42,733,000	124,386,000	1,202.0

**Authority:** Non-mandated, discretionary program.

The camp program aids in reducing, through the incidence and impact of crime in the community by providing a residential experience that introduces effective life skills to each ward. The camps provide a valuable, intermediate sanction alternative to probation in the community or incarceration in the CDCR. The program provides intensive intervention in a residential setting over an average stay of six months for youth committed by the juvenile court. Each minor receives mental health, health, educational, and family assessments that allow for treatment to be tailored to meet individual needs. The camps provide structured work experience, vocational training, education, specialized tutoring, athletic participation, and various kinds of social enrichment. The goal of the program is to reunify the minor and family, reintegrate the minor into the community, and assist the minor in achieving a productive, crime-free life.

### 3. Juvenile Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	152,485,000	78,000	93,057,000	59,350,000	942.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	152,485,000	78,000	93,057,000	59,350,000	942.0

**Authority:** Mandated program with discretionary service level – California W&I Code Sections 206, 280, 602, 628.1 and 652-654.

The Camp Community Transition Program (CCTP) targets probationers transitioning from one of the Department’s camps to the community. Many of these youths are gang-involved, drug and alcohol users, low-academic performers, and have multiple risk factors across multiple behavior domains. CCTP uses goal-directed and multimodal intervention approaches that are family focused. Behavior interventions are organized and designed to promote behavioral change in the probationer’s home environment, emphasizing the systemic strengths of the family, peer group, school, and neighborhood in order to facilitate the desired behavioral change.

The School-Based Probation Supervision program is designed to provide more effective supervision of probationers, increase the chances of school success for these youths, and promote campus and community safety. Participants include probationers and at-risk youth in 85 school service areas that are accepted into the program by School-Based DPOs. These DPOs are assigned and placed on school campuses with a focus on monitoring school attendance, behavior, and academic performance. Programs target high schools and select feeder middle schools with a focused early intervention approach.

### 4. Juvenile Suitable Placement

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	36,598,000	1,383,000	26,243,000	8,972,000	229.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	36,598,000	1,383,000	26,243,000	8,972,000	229.0

**Authority:** Mandated program with discretionary service level – California W&I Code Section 16516.

Provides, through suitable placement, a dispositional option for the juvenile court for minors whose delinquent behavior may be explained by a contributory family environment and/or emotional-psychiatric problems. Most suitable placement minors are removed from their homes and placed in a safe environment (group home, psychiatric hospital, Dorothy Kirby Center, etc.) pending resolution of the minor’s issues. DPOs work with the minor and the family to identify needed services and prepare case plans to assist them with accessing the services. Through monitoring the minor’s progress, the DPO is able to determine what long-term living arrangement would be in the best interest of the minor and develop and implement a permanency plan to return the minor to a safe and stable environment, such as reunification with family, emancipation, placement in a relative/non-relative home, or long-term foster care.

## 5. Adult Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	208,987,000	--	134,058,000	74,929,000	1,403.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	208,987,000	--	134,058,000	74,929,000	1,403.0

**Authority:** Mandated program with discretionary service level – California Penal Code (PC) Sections 1202.7, 1202.8, and 1203.

Investigates and makes recommendations on cases referred by the court for sentencing consideration, assessment, and recommendations used for probation supervision assignment, or CDCR placement (state prison orders). Reports include Pre-pleas, Probation and Sentencing, Post-Sentencing, Early Disposition, and Bench Warrants.

## 6. Pretrial Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	21,312,000	--	380,000	20,932,000	177.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	21,312,000	--	380,000	20,932,000	177.0

**Authority:** Non-mandated, discretionary program, except bail deviation services which is a mandated program with discretionary service level - California PC Section 810.

Investigates and makes recommendations on applications for own recognizance release requests in felony cases. Specialized programs include Bail Deviation, Electronic Monitoring, Name Change, Drug Court, Drug Treatment/Proposition 36, Early Disposition, Civil Court Name Change Petition, Static 99, and DNA Collection.

## 7. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	155,401,000	949,000	28,672,000	125,780,000	953.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	155,401,000	949,000	28,672,000	125,780,000	953.0

**Authority:** Non-mandated, discretionary program.

Provides executive management and administrative support, including executive office, budget and fiscal services, personnel, payroll, procurement, and support and maintenance for all systems in production, while developing new systems and updating current systems as technology advances.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	974,674,000	2,842,000	367,642,000	604,190,000	6,619.0

## Probation - Community-Based Contracts Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 2,308,622.22	\$ 2,267,000	\$ 6,434,000	\$ 6,434,000	\$ 2,920,000	\$ (3,514,000)
<b>GROSS TOTAL</b>	\$ 2,308,622.22	\$ 2,267,000	\$ 6,434,000	\$ 6,434,000	\$ 2,920,000	\$ (3,514,000)
<b>NET TOTAL</b>	\$ 2,308,622.22	\$ 2,267,000	\$ 6,434,000	\$ 6,434,000	\$ 2,920,000	\$ (3,514,000)
<b>NET COUNTY COST</b>	\$ 2,308,622.22	\$ 2,267,000	\$ 6,434,000	\$ 6,434,000	\$ 2,920,000	\$ (3,514,000)

FUND: GENERAL FUND      FUNCTION: PUBLIC PROTECTION      ACTIVITY: DETENTION AND CORRECTION

### 2018-19 Budget Message

The Community-Based Contracts budget funds private contracts, administered by the Probation Department to reduce juvenile crime and provide juvenile delinquency prevention services.

### Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>6,434,000</b>	<b>0</b>	<b>0</b>	<b>6,434,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various programs.	(3,514,000)	--	--	(3,514,000)	--
<b>Total Changes</b>	<b>(3,514,000)</b>	<b>0</b>	<b>0</b>	<b>(3,514,000)</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>2,920,000</b>	<b>0</b>	<b>0</b>	<b>2,920,000</b>	<b>0.0</b>

### COMMUNITY-BASED CONTRACTS BUDGET DETAIL

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SERVICES &amp; SUPPLIES</b>						
CONTRACTED PROGRAM SERVICES	\$ 2,308,622.22	\$ 2,267,000	\$ 6,434,000	\$ 6,434,000	\$ 2,920,000	\$ (3,514,000)
TOTAL S & S	2,308,622.22	2,267,000	6,434,000	6,434,000	2,920,000	(3,514,000)
<b>GROSS TOTAL</b>	\$ 2,308,622.22	\$ 2,267,000	\$ 6,434,000	\$ 6,434,000	\$ 2,920,000	\$ (3,514,000)
<b>NET TOTAL</b>	\$ 2,308,622.22	\$ 2,267,000	\$ 6,434,000	\$ 6,434,000	\$ 2,920,000	\$ (3,514,000)
<b>NET COUNTY COST</b>	\$ 2,308,622.22	\$ 2,267,000	\$ 6,434,000	\$ 6,434,000	\$ 2,920,000	\$ (3,514,000)

## Departmental Program Summary

### 1. Community-Based Contracts

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	2,920,000	--	--	2,920,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	2,920,000	--	--	2,920,000	--

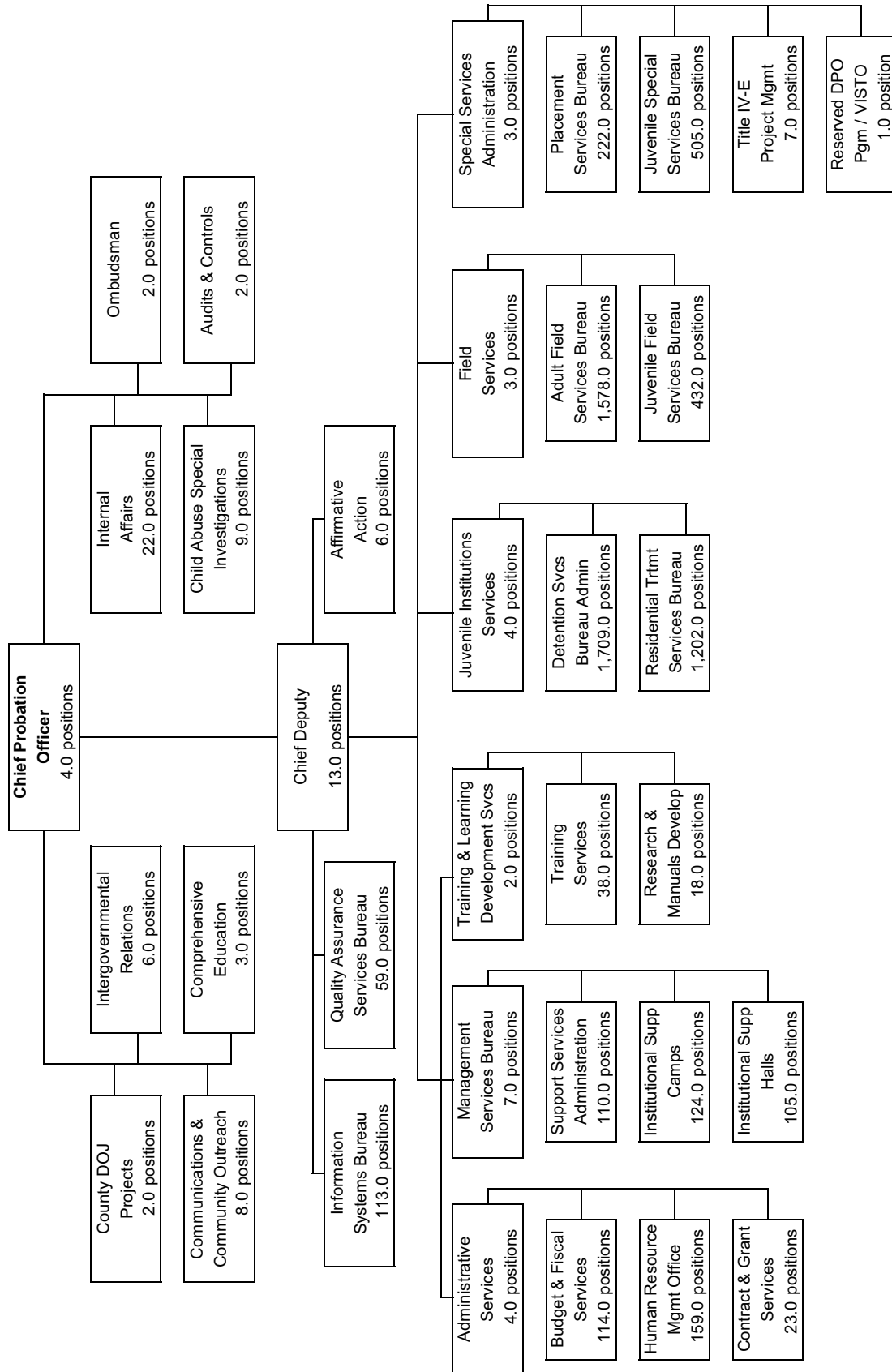
**Authority:** Non-mandated, discretionary program.

Provides violence prevention and juvenile delinquency services by funding various community delinquency prevention programs, including the Anti-Gang Strategies Program, which supports prevention, intervention, and suppression services in the community. The County delinquency prevention programs and the Anti-Gang Strategies Program provide services to at-risk minors 18 years of age and under.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	2,920,000	0	0	2,920,000	0.0



**PROBATION DEPARTMENT**  
**TERRI L. McDONALD, CHIEF PROBATION OFFICER**  
**FY 2018-19 Recommended Budget Positions = 6,619.0**



## Project and Facility Development

### Project and Facility Development Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 7,631,091.06	\$ 2,260,000	\$ 1,490,000	\$ 0	\$ 0	\$ (1,490,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 2,990,847.16	\$ 13,843,000	\$ 30,224,000	\$ 29,956,000	\$ 29,956,000	\$ (268,000)
OTHER CHARGES	49,596,105.00	22,503,000	23,721,000	2,248,000	2,248,000	(21,473,000)
CAPITAL ASSETS - EQUIPMENT	408,810.20	1,000	405,000	404,000	404,000	(1,000)
OTHER FINANCING USES	2,022,000.00	15,115,000	20,559,000	5,674,000	5,674,000	(14,885,000)
<b>GROSS TOTAL</b>	\$ 55,017,762.36	\$ 51,462,000	\$ 74,909,000	\$ 38,282,000	\$ 38,282,000	\$ (36,627,000)
INTRAFUND TRANSFERS	(64,400.00)	0	0	0	0	0
<b>NET TOTAL</b>	\$ 54,953,362.36	\$ 51,462,000	\$ 74,909,000	\$ 38,282,000	\$ 38,282,000	\$ (36,627,000)
<b>NET COUNTY COST</b>	\$ 47,322,271.30	\$ 49,202,000	\$ 73,419,000	\$ 38,282,000	\$ 38,282,000	\$ (35,137,000)

**FUND**  
GENERAL FUND

**FUNCTION**  
GENERAL

**ACTIVITY**  
OTHER GENERAL

### Mission Statement

The Project and Facility Development (PFD) budget unit was established to reflect and account for appropriation necessary to fund specialized County services and consultant activities related to projects that are under development, as well as improvements to County facilities executed by other governmental agencies or jurisdictions pursuant to funding agreements approved by the Board of Supervisors.

### 2018-19 Budget Message

The 2018-19 Recommended Budget appropriates \$30.0 million in services and supplies to fund consultant studies that quantify departmental space needs, develop master plans, provide technical, structural, and environmental impact assessments, and assist in the development of facility programs and capital planning efforts.

The Recommended Budget also incorporates \$2.2 million in other charges to fund improvements to County and other public facilities executed by other agencies or jurisdictions; \$0.4 million in capital assets-equipment to fund the acquisition of trailers to mitigate operational impacts to recreation and public-oriented programs that are displaced during construction; and \$5.7 million in other financing uses that represents unspent funds to be reallocated to departmental operating budgets for purchasing equipment and funding various projects.

### Critical/Strategic Planning Initiatives

The budget provides a funding mechanism for departmental and countywide capital development and planning activities. The activities funded from this budget contribute to the multi-year planning efforts of departments, and the County as a whole, by ensuring that capital programs appropriately reflect operational and programmatic requirements and departmental strategic plans.

**Changes From 2017-18 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2017-18 Final Adopted Budget</b>	<b>74,909,000</b>	<b>0</b>	<b>1,490,000</b>	<b>73,419,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. Services and Supplies:</b> Reflects a decrease due to the completion of various studies related to the development of projects.	(268,000)	--	--	(268,000)	--
<b>2. Other Charges:</b> Reflects the transfer of funds to other agencies or jurisdictions for various capital projects under funding agreements. Also reflects the transfer of one-time funding to the Natural History Museum for the Exposition Park West Side Project, and the Los Angeles County Museum of Art for renovations to the Pavilion for Japanese Art.	(21,473,000)	--	(1,490,000)	(19,983,000)	--
<b>3. Other Financing Uses:</b> Reflects the transfer of allocation of lease revenue to the Asset Development Implementation Fund, and Board-approved capital project expenditures to the Civic Art Special Revenue Fund.	(14,885,000)	--	--	(14,885,000)	--
<b>4. One-Time Funding:</b> Reflects an adjustment to capital assets-equipment to remove prior-year funding that was provided on a one-time basis for emergency shelter portable equipment.	(1,000)	--	--	(1,000)	--
<b>Total Changes</b>	<b>(36,627,000)</b>	<b>0</b>	<b>(1,490,000)</b>	<b>(35,137,000)</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>38,282,000</b>	<b>0</b>	<b>0</b>	<b>38,282,000</b>	<b>0.0</b>

## Provisional Financing Uses

### Provisional Financing Uses Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES						
PFU-AUDITOR-CONTROLLER	\$ 0.00	\$ 1,596,000	\$ 5,849,000	\$ 5,179,000	\$ 5,179,000	\$ (670,000)
PFU-CAPITAL PROJECTS	0.00	0	5,500,000	0	0	(5,500,000)
PFU-CHILDREN AND FAMILY SERVICES	0.00	0	160,643,000	88,583,000	88,583,000	(72,060,000)
PFU-HEALTH SERVICES	0.00	5,106,000	36,705,000	36,705,000	36,705,000	0
PFU-PARKS AND RECREATION	0.00	0	0	1,651,000	1,651,000	1,651,000
PFU-PROBATION	0.00	0	14,532,000	14,544,000	14,544,000	12,000
PFU-PUBLIC SOCIAL SERVICES	0.00	0	6,300,000	6,300,000	6,300,000	0
PFU-SHERIFF	0.00	30,069,000	68,544,000	44,650,000	44,650,000	(23,894,000)
PFU-VARIOUS	0.00	9,390,000	119,359,000	130,873,000	130,873,000	11,514,000
TOTAL SERVICES & SUPPLIES	\$ 0.00	\$ 46,161,000	\$ 417,432,000	\$ 328,485,000	\$ 328,485,000	\$ (88,947,000)
<b>GROSS TOTAL</b>	\$ 0.00	\$ 46,161,000	\$ 417,432,000	\$ 328,485,000	\$ 328,485,000	\$ (88,947,000)
<b>NET COUNTY COST</b>	\$ 0.00	\$ 46,161,000	\$ 417,432,000	\$ 328,485,000	\$ 328,485,000	\$ (88,947,000)

FUND  
GENERAL FUND

FUNCTION  
VARIOUS

ACTIVITY  
VARIOUS

### 2018-19 Budget Message

The Provisional Financing Uses budget unit serves as a temporary budget for program funding that has yet to be allocated to a specific budget unit. Once funding needs have been determined, funds are transferred to the affected budget unit by Board order.

The 2018-19 Recommended Budget reflects a net decrease of \$88.9 million.

The following is a description of each budget category change.

#### Auditor-Controller

Reflects a decrease of \$0.7 million due to a reduction in prior-year carryover savings.

#### Capital Projects

Reflects a decrease of \$5.5 million due to a reduction in prior-year carryover savings.

#### Children and Family Services

Reflects a decrease of \$72.0 million due to the transfer of one-time funding to the Department of Children and Family Services for various programs.

#### Parks and Recreation

Reflects an increase of \$1.7 million for anticipated operational costs associated with newly constructed or refurbished park facilities.

#### Probation

Reflects a net increase of \$12,000 due to the set aside of funding for Probation's Accountability Project partially offset by a decrease in prior-year carryover savings.

#### Sheriff

Reflects a net decrease of \$23.9 million due to the transfer of funding to the Sheriff's Department for costs associated with recruitment efforts (\$1.9 million) and a reduction in prior-year carryover savings (\$22.0 million).

#### Various

Reflects a net increase of \$11.5 million for community programs (\$18.4 million) and funding for release planning services for inmates with mental illness (\$6.7 million). These increases are partially offset by decreases due to funding transfers to several departments for various programs (\$1.4 million), as well as a net decrease in prior-year carryover savings (\$12.2 million).

## Public Defender

Nicole Davis Tinkham, Interim Public Defender

### Public Defender Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 4,858,419.20	\$ 5,803,000	\$ 6,440,000	\$ 6,944,000	\$ 6,477,000	\$ 37,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 191,761,714.52	\$ 201,768,000	\$ 207,381,000	\$ 218,285,000	\$ 212,561,000	\$ 5,180,000
SERVICES & SUPPLIES	15,835,539.28	15,788,000	16,338,000	20,356,000	15,053,000	(1,285,000)
OTHER CHARGES	756,718.99	1,349,000	1,349,000	1,349,000	802,000	(547,000)
CAPITAL ASSETS - EQUIPMENT	0.00	123,000	123,000	151,000	56,000	(67,000)
<b>GROSS TOTAL</b>	\$ 208,353,972.79	\$ 219,028,000	\$ 225,191,000	\$ 240,141,000	\$ 228,472,000	\$ 3,281,000
INTRAFUND TRANSFERS	(417,136.65)	(831,000)	(1,233,000)	(1,233,000)	(1,233,000)	0
<b>NET TOTAL</b>	\$ 207,936,836.14	\$ 218,197,000	\$ 223,958,000	\$ 238,908,000	\$ 227,239,000	\$ 3,281,000
<b>NET COUNTY COST</b>	\$ 203,078,416.94	\$ 212,394,000	\$ 217,518,000	\$ 231,964,000	\$ 220,762,000	\$ 3,244,000
BUDGETED POSITIONS	1,151.0	1,159.0	1,159.0	1,214.0	1,159.0	0.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		JUDICIAL	

### Mission Statement

The Public Defender provides constitutionally mandated legal representation to indigent criminal defendants and juveniles in the Superior Court of the County as well as in State and federal appellate courts. The Department strives to defend the liberties of indigent clients, protect their rights, and advocate for clients' access to resources in order to be productive members of the community.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects an NCC increase of \$3.2 million primarily due to Board-approved increases in salaries and health insurance subsidies partially offset by the removal of prior-year funding that was provided on a one-time basis. The Recommended Budget also reflects one-time funding to continue the Sexually Violent Predator (SVP) program.

### Critical/Strategic Planning Initiatives

The Department's strategic planning initiatives include:

- Working with other County departments to address the priorities of ensuring treatment for the mentally ill, eliminating homelessness, and reducing the jail inmate population;
- Improving assessment and performance measures through the acquisition and development of a case management system (CMS). The Department is phasing in the implementation of a new statistical system, which will employ key performance indicators as a basis for assessing and comparing attorney workloads; and
- Addressing support staff's operational needs to create capacity and flexibility to respond to changes in court practices and the law.

## Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>225,191,000</b>	<b>1,233,000</b>	<b>6,440,000</b>	<b>217,518,000</b>	<b>1,159.0</b>
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies partially offset by miscellaneous revenues.	3,755,000	--	12,000	3,743,000	--
<b>2. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	978,000	--	16,000	962,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	647,000	--	11,000	636,000	--
<b>4. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for overtime, Proposition 47, the SVP program, refurbishment projects, settlements, and video conferencing equipment.	(2,042,000)	--	5,999,000	(8,041,000)	--
<b>5. SVP Program:</b> Reflects an increase in one-time funding for the SVP program to backfill the loss of State funding.	--	--	(6,000,000)	6,000,000	--
<b>6. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200) partially offset by miscellaneous revenues.	(57,000)	--	(1,000)	(56,000)	--
<b>7. Position Reclassification:</b> Reflects the Board-approved reclassification of 1.0 position.	--	--	--	--	--
<b>Total Changes</b>	<b>3,281,000</b>	<b>0</b>	<b>37,000</b>	<b>3,244,000</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>228,472,000</b>	<b>1,233,000</b>	<b>6,477,000</b>	<b>220,762,000</b>	<b>1,159.0</b>

## Unmet Needs

The Department's unmet needs include additional funding for positions in administrative functions; attorney and support staffing for the immigration office; proposed mental health diversion programs; and language support services. The Department is also seeking funding for its headquarters remodeling project.

**PUBLIC DEFENDER BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 167,938.75	\$ 166,000	\$ 179,000	\$ 179,000	\$ 179,000	\$ 0
COURT FEES & COSTS	285,053.63	100,000	0	0	0	0
FEDERAL - OTHER	238,144.00	208,000	208,000	208,000	208,000	0
LEGAL SERVICES	344,036.09	300,000	200,000	200,000	200,000	0
MISCELLANEOUS	130,399.73	203,000	387,000	387,000	424,000	37,000
OTHER SALES	69,623.00	0	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	2,492,041.00	3,500,000	3,843,000	3,843,000	3,843,000	0
STATE - OTHER	943,133.00	1,000,000	1,000,000	1,000,000	1,000,000	0
TRANSFERS IN	188,050.00	326,000	623,000	1,127,000	623,000	0
<b>TOTAL REVENUE</b>	<b>\$ 4,858,419.20</b>	<b>\$ 5,803,000</b>	<b>\$ 6,440,000</b>	<b>\$ 6,944,000</b>	<b>\$ 6,477,000</b>	<b>\$ 37,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 122,985,513.19	\$ 127,369,000	\$ 132,718,000	\$ 140,143,000	\$ 135,539,000	\$ 2,821,000
CAFETERIA BENEFIT PLANS	18,585,519.94	20,884,000	22,338,000	23,626,000	22,367,000	29,000
COUNTY EMPLOYEE RETIREMENT	21,266,034.27	23,922,000	23,995,000	24,953,000	24,973,000	978,000
DENTAL INSURANCE	394,877.42	400,000	321,000	321,000	321,000	0
DEPENDENT CARE SPENDING ACCOUNTS	116,580.72	117,000	143,000	143,000	143,000	0
DISABILITY BENEFITS	1,515,682.69	534,000	355,000	355,000	355,000	0
FICA (OASDI)	1,793,170.78	1,877,000	1,759,000	1,824,000	1,759,000	0
HEALTH INSURANCE	8,186,846.40	8,500,000	8,857,000	8,857,000	9,562,000	705,000
LIFE INSURANCE	366,418.55	34,000	61,000	61,000	61,000	0
OTHER EMPLOYEE BENEFITS	3,762.50	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	6,786,935.00	7,660,000	7,810,000	7,810,000	8,457,000	647,000
SAVINGS PLAN	4,336,707.42	4,756,000	4,987,000	5,085,000	4,987,000	0
THRIFT PLAN (HORIZONS)	4,246,139.94	4,309,000	3,726,000	3,911,000	3,726,000	0
UNEMPLOYMENT INSURANCE	6,433.00	6,000	67,000	67,000	67,000	0
WORKERS' COMPENSATION	1,171,092.70	1,393,000	237,000	1,122,000	237,000	0
<b>TOTAL S &amp; E B</b>	<b>191,761,714.52</b>	<b>201,768,000</b>	<b>207,381,000</b>	<b>218,285,000</b>	<b>212,561,000</b>	<b>5,180,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	2,607,724.59	2,754,000	2,442,000	2,550,000	2,092,000	(350,000)
CLOTHING & PERSONAL SUPPLIES	12,089.08	0	0	0	0	0
COMMUNICATIONS	238,354.84	248,000	279,000	279,000	244,000	(35,000)
COMPUTING-MAINFRAME	136,064.93	126,000	101,000	101,000	101,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	433,801.00	433,000	285,000	715,000	285,000	0
COMPUTING-PERSONAL	234,812.76	296,000	535,000	2,095,000	535,000	0
CONTRACTED PROGRAM SERVICES	30,000.00	30,000	65,000	65,000	65,000	0
HOUSEHOLD EXPENSE	16,972.41	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	1,279,622.00	1,839,000	1,610,000	1,761,000	1,610,000	0
INSURANCE	52,730.00	14,000	14,000	14,000	14,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,202,890.19	1,201,000	976,000	1,513,000	976,000	0
MAINTENANCE - EQUIPMENT	20,796.67	328,000	125,000	125,000	125,000	0
MEMBERSHIPS	298,727.56	319,000	298,000	298,000	298,000	0
MISCELLANEOUS EXPENSE	32,499.12	17,000	22,000	22,000	22,000	0
OFFICE EXPENSE	522,484.42	446,000	762,000	1,189,000	634,000	(128,000)

**PUBLIC DEFENDER BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
PROFESSIONAL SERVICES	2,048,230.55	497,000	891,000	1,151,000	346,000	(545,000)
PUBLICATIONS & LEGAL NOTICE	1,855.29	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	1,609,024.59	1,678,000	2,251,000	2,251,000	2,251,000	0
RENTS & LEASES - EQUIPMENT	157,114.71	278,000	207,000	207,000	207,000	0
SMALL TOOLS & MINOR EQUIPMENT	3,433.50	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	30,648.34	35,000	14,000	14,000	14,000	0
TECHNICAL SERVICES	487,185.90	681,000	759,000	759,000	682,000	(77,000)
TELECOMMUNICATIONS	2,326,916.63	2,551,000	2,305,000	2,487,000	2,155,000	(150,000)
TRAINING	49,038.75	41,000	66,000	246,000	66,000	0
TRANSPORTATION AND TRAVEL	441,931.64	406,000	398,000	581,000	398,000	0
UTILITIES	1,560,589.81	1,570,000	1,933,000	1,933,000	1,933,000	0
<b>TOTAL S &amp; S</b>	<b>15,835,539.28</b>	<b>15,788,000</b>	<b>16,338,000</b>	<b>20,356,000</b>	<b>15,053,000</b>	<b>(1,285,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	63,371.82	695,000	588,000	588,000	98,000	(490,000)
RET-OTHER LONG TERM DEBT	690,674.91	651,000	759,000	759,000	702,000	(57,000)
TAXES & ASSESSMENTS	2,672.26	3,000	2,000	2,000	2,000	0
<b>TOTAL OTH CHARGES</b>	<b>756,718.99</b>	<b>1,349,000</b>	<b>1,349,000</b>	<b>1,349,000</b>	<b>802,000</b>	<b>(547,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	123,000	123,000	151,000	56,000	(67,000)
<b>TOTAL CAPITAL ASSETS</b>	<b>0.00</b>	<b>123,000</b>	<b>123,000</b>	<b>151,000</b>	<b>56,000</b>	<b>(67,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 208,353,972.79</b>	<b>\$ 219,028,000</b>	<b>\$ 225,191,000</b>	<b>\$ 240,141,000</b>	<b>\$ 228,472,000</b>	<b>\$ 3,281,000</b>
INTRAFUND TRANSFERS	(417,136.65)	(831,000)	(1,233,000)	(1,233,000)	(1,233,000)	0
<b>NET TOTAL</b>	<b>\$ 207,936,836.14</b>	<b>\$ 218,197,000</b>	<b>\$ 223,958,000</b>	<b>\$ 238,908,000</b>	<b>\$ 227,239,000</b>	<b>\$ 3,281,000</b>
<b>NET COUNTY COST</b>	<b>\$ 203,078,416.94</b>	<b>\$ 212,394,000</b>	<b>\$ 217,518,000</b>	<b>\$ 231,964,000</b>	<b>\$ 220,762,000</b>	<b>\$ 3,244,000</b>
BUDGETED POSITIONS	1,151.0	1,159.0	1,159.0	1,214.0	1,159.0	0.0



## Departmental Program Summary

### 1. Felony Representation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	107,871,000	21,000	4,231,000	103,619,000	532.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	107,871,000	21,000	4,231,000	103,619,000	532.0

**Authority:** Mandated program – Federal and State Constitutions and California Penal Code Section 987.2.

This program provides felony representation for all individuals facing felony charges who qualify for Public Defender representation, and for whom there is no conflict of interest.

### 2. Misdemeanor Representation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	70,535,000	215,000	726,000	69,594,000	373.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	70,535,000	215,000	726,000	69,594,000	373.0

**Authority:** Mandated program – Federal and State Constitutions and California Penal Code Section 987.2.

This program provides misdemeanor representation for all individuals facing misdemeanor charges who qualify for Public Defender representation, and for whom there is no conflict of interest.

### 3. Juvenile Representation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	20,682,000	879,000	227,000	19,576,000	110.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	20,682,000	879,000	227,000	19,576,000	110.0

**Authority:** Mandated program – Federal and State Constitutions.

This program provides juvenile representation for all minors facing criminal charges who qualify for Public Defender representation, and for whom there is no conflict of interest. This program also provides post-disposition services mandated by SB 459 and Rule of Court 1479.

#### 4. Mental Health Representation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	14,286,000	118,000	1,222,000	12,946,000	79.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	14,286,000	118,000	1,222,000	12,946,000	79.0

**Authority:** Mandated program – Federal and State Constitutions and California Penal Code 987.2.

This program provides representation for mentally ill conservatees and persons alleged by the State Department of Corrections to be sexually violent predators, individuals charged with a crime and unable to stand trial because of mental incapacity, and individuals who have mental disorders that would prevent their release from State Prison at the conclusion of their sentenced prison term.

#### 5. Information Technology

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	7,190,000	--	--	7,190,000	19.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	7,190,000	--	--	7,190,000	19.0

**Authority:** Non-mandated, discretionary program.

This program provides and maintains automated tools that enhance the quality of work and productivity of attorneys and support staff in providing legal representation for indigents. It also provides collaborative justice agency tools that enhance the quality and productivity of the County's justice process.

#### 6. Administration and Support

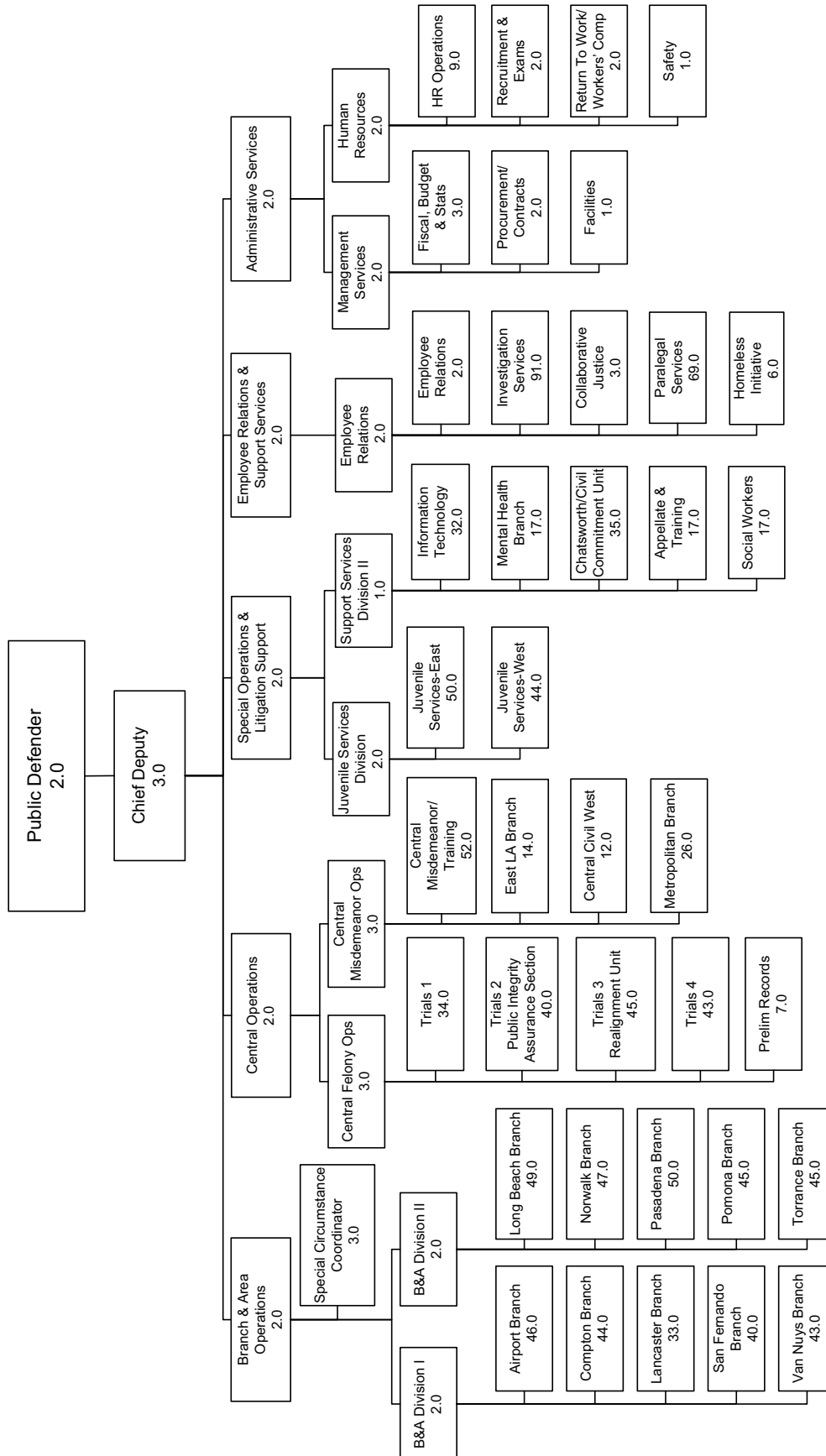
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	7,908,000	--	71,000	7,837,000	46.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	7,908,000	--	71,000	7,837,000	46.0

**Authority:** Non-mandated, discretionary program.

This program provides executive and policy guidance to the Department to help ensure risk management and fiscal control, as well as quality professional services to all staff. It includes the executive office and administrative management, budget and fiscal, human resources, procurement and facilities, grants and contract management, strategic planning and process improvement, and revenue generation services.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	228,472,000	1,233,000	6,477,000	220,762,000	1,159.0

PUBLIC DEFENDER  
Nicole Davis Tinkham, Interim Public Defender  
FY 2018-19 Recommended Budget Positions = 1,159.0



## Public Social Services

Antonia Jiménez, Acting Director

### Public Social Services Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$3,447,776,200.35	\$ 3,484,715,000	\$ 3,735,489,000	\$ 4,013,413,000	\$ 3,686,522,000	\$ (48,967,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$1,266,543,388.21	\$ 1,309,284,000	\$ 1,348,443,000	\$ 2,369,061,000	\$ 1,386,130,000	\$ 37,687,000
SERVICES & SUPPLIES	776,516,146.62	746,027,000	855,267,000	812,454,000	799,173,000	(56,094,000)
OTHER CHARGES	1,771,234,258.75	1,853,301,000	1,993,933,000	1,970,599,000	1,969,762,000	(24,171,000)
CAPITAL ASSETS - EQUIPMENT	4,467,892.04	5,606,000	5,682,000	5,682,000	5,682,000	0
<b>GROSS TOTAL</b>	\$3,818,761,685.62	\$ 3,914,218,000	\$ 4,203,325,000	\$ 5,157,796,000	\$ 4,160,747,000	\$ (42,578,000)
INTRAFUND TRANSFERS	(2,804,942.02)	(4,565,000)	(4,737,000)	(2,645,000)	(2,645,000)	2,092,000
<b>NET TOTAL</b>	\$3,815,956,743.60	\$ 3,909,653,000	\$ 4,198,588,000	\$ 5,155,151,000	\$ 4,158,102,000	\$ (40,486,000)
<b>NET COUNTY COST</b>	\$ 368,180,543.25	\$ 424,938,000	\$ 463,099,000	\$ 1,141,738,000	\$ 471,580,000	\$ 8,481,000
BUDGETED POSITIONS	13,815.0	13,820.0	13,820.0	24,021.0	13,824.0	4.0

### Public Social Services - Administration Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$1,885,112,314.07	\$ 1,862,746,000	\$ 2,016,810,000	\$ 2,367,568,000	\$ 2,006,882,000	\$ (9,928,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$1,266,543,388.21	\$ 1,309,284,000	\$ 1,348,443,000	\$ 2,369,061,000	\$ 1,386,130,000	\$ 37,687,000
SERVICES & SUPPLIES	573,954,328.06	535,016,000	635,586,000	590,497,000	577,216,000	(58,370,000)
OTHER CHARGES	118,484,283.68	123,373,000	165,936,000	166,826,000	167,090,000	1,154,000
CAPITAL ASSETS - EQUIPMENT	4,467,892.04	5,606,000	5,682,000	5,682,000	5,682,000	0
<b>GROSS TOTAL</b>	\$1,963,449,891.99	\$ 1,973,279,000	\$ 2,155,647,000	\$ 3,132,066,000	\$ 2,136,118,000	\$ (19,529,000)
INTRAFUND TRANSFERS	(2,638,442.02)	(2,869,000)	(2,875,000)	(2,645,000)	(2,645,000)	230,000
<b>NET TOTAL</b>	\$1,960,811,449.97	\$ 1,970,410,000	\$ 2,152,772,000	\$ 3,129,421,000	\$ 2,133,473,000	\$ (19,299,000)
<b>NET COUNTY COST</b>	\$ 75,699,135.90	\$ 107,664,000	\$ 135,962,000	\$ 761,853,000	\$ 126,591,000	\$ (9,371,000)
BUDGETED POSITIONS	13,815.0	13,820.0	13,820.0	24,021.0	13,824.0	4.0

FUND  
GENERAL FUND

FUNCTION  
PUBLIC ASSISTANCE

ACTIVITY  
ADMINISTRATION

## Mission Statement

To enrich lives through effective and caring service.

## 2018-19 Budget Message

The 2018-19 Recommended Budget reflects decreases in gross appropriation of \$19.5 million and NCC of \$9.4 million. The NCC decrease is primarily due to the removal of prior-year funding that was provided on a one-time basis, partially offset by Board-approved increases in salaries and employee benefits and the transfer of funding from the General Relief Anti-Homeless (GRAH) budget unit for record retrieval and comprehensive evaluations. The Recommended Budget also reflects an increase of 6.0 positions for administrative support, partially offset by the deletion of 2.0 vacant positions and a decrease in contracted services.

Although the demand for the full range of the Department of Public Social Services (DPSS) services continues to grow, revenue sources are projected to decrease. As a result, DPSS developed a status quo budget for FY 2018-19 by implementing internal efficiencies to accomplish departmental objectives.

## Critical/Strategic Planning Initiatives

The Department supports the County's 2016-2021 Strategic Plan Goals I and III to Make Investments That Transform Lives and Realize Tomorrow's Government Today, through the following measures:

- Implement Homeless Initiative Strategy D5 – Homeless Case Management Services Referral Pilots. The pilots are designed

to link General Relief (GR) homeless applicants/customers to homeless services, as well as housing placement. By implementing these pilots, applicants/customers will be connected to housing opportunities and assistance when navigating through housing location services.

- Pilot Chatbot Assistant for Public Electronic Services (CAPES), a project that will utilize emerging artificial intelligence to respond to basic customer requests via an instant messaging platform or over the phone. CAPES will redefine and simplify how the Department addresses various customer concerns and allow the Department to embrace technology in government for the benefit of the community.
- Launch the Lobby Monitor System (LMS), which will provide electronic display monitors in district offices to display DPSS-related news and information for both DPSS customers and the community. LMS will reduce the need to continually update lobby posters and announcements in district offices.
- Launch the Electronic Position Request and Organizational Management System (ePROM). This system will streamline various intradepartmental position requests and support justifications. This is the first in-house system of its kind within the County. ePROM will automate the entire initial budget request process and convert request packages into printable documents to be submitted to the Chief Executive Office (CEO).

In FY 2018-19, DPSS will continue to be unwaveringly responsive to society's most complicated challenges and lead the charge toward becoming the nation's most technologically dynamic social service department, by cementing its reputation further as a flagship social service department.

## Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>2,155,647,000</b>	<b>2,875,000</b>	<b>2,016,810,000</b>	<b>135,962,000</b>	<b>13,820.0</b>
<b>Other Changes</b>					
<b>1. Administrative Support:</b> Reflects the addition of 6.0 positions to enhance staffing in the areas of document imaging and marketing, partially offset by the deletion of 2.0 positions and a decrease in contracted services.	(349,000)	--	(314,000)	(35,000)	4.0
<b>2. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	19,259,000	--	17,363,000	1,896,000	--
<b>3. Unavoidable Costs:</b> Reflects a decrease in workers' compensation, partially offset by a projected increase in unemployment insurance costs based on historical experience.	(1,970,000)	--	(1,970,000)	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>4. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	6,459,000	--	5,823,000	636,000	--
<b>5. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's healthcare benefits.	13,511,000	--	12,642,000	869,000	--
<b>6. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	264,000	--	238,000	26,000	--
<b>7. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the CalFresh Match Waiver Phase Out, SB 1341 automation plan, and LEADER Replacement System (LRS) enhancements.	(7,171,000)	--	6,639,000	(13,810,000)	--
<b>8. Operating Costs:</b> Reflects a decrease in building alterations and improvements, partially offset by increases in Public Health, security, and County Policy of Equity investigation services.	(386,000)	--	(336,000)	(50,000)	--
<b>9. California Automated Consortium Eligibility System (CalACES):</b> Reflects a net decrease primarily due to the reallocation of State funding to San Bernardino County who will be the CalACES fiscal agent for the migration project.	(53,567,000)	--	(53,202,000)	(365,000)	--
<b>10. Adult Protective Services (APS):</b> Reflects an increase in appropriation and State realignment revenue for the APS program at the Department of Workforce Development, Aging and Community Services.	1,512,000	--	1,512,000	--	--
<b>11. Contracted Program Services:</b> Reflects an increase in appropriation and State and federal revenues primarily due to expenditure/caseload increases in State Utility Assistance Subsidy, partially offset by a decrease in miscellaneous contract program services resulting from a reduction in Fraud Recovery Incentive funding.	525,000	--	525,000	--	--
<b>12. Record Retrieval:</b> Reflects the reallocation of ongoing funding from the GRAH budget unit for record retrieval and comprehensive evaluations under the countywide Supplemental Security Income (SSI) program as part of Homeless Initiative Strategy C4.	2,384,000	--	1,192,000	1,192,000	--
<b>13. Single Adult Model (SAM):</b> Reflects the reallocation of ongoing funding from the Department of Health Services for the SAM program.	--	(230,000)	(40,000)	270,000	--
<b>Total Changes</b>	<b>(19,529,000)</b>	<b>(230,000)</b>	<b>(9,928,000)</b>	<b>(9,371,000)</b>	<b>4.0</b>
<b>2018-19 Recommended Budget</b>	<b>2,136,118,000</b>	<b>2,645,000</b>	<b>2,006,882,000</b>	<b>126,591,000</b>	<b>13,824.0</b>

## **Unmet Needs**

Funding for programs the Department administers depends largely on State and federal subvention. The 2018-19 Recommended Budget assumes sufficient funding to support current operational levels. However, due to the unpredictable nature of State funding, the Recommended Budget does not factor in the Governor's January budget proposal. Final State funding allocations will not be known until after the State's FY 2018-19 Budget is signed.

The Department's unmet needs are primarily focused on additional staff needed to meet increased demands. Over the past several years, funding has not increased at the same rate as caseload and program demands. Currently, case workers in the Department's core programs are staffed significantly below the level needed. Thus, it would require a significant number of workers to fulfill the unmet needs for case workers and administrative staff.

**PUBLIC SOCIAL SERVICES - ADMINISTRATION BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 26.50	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
FEDERAL - OTHER	2,450,085.78	0	0	0	0	0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	1,104,715,114.84	1,302,857,000	1,419,434,000	1,759,207,000	1,405,520,000	(13,914,000)
MISCELLANEOUS	357,427.19	694,000	694,000	694,000	694,000	0
RENTS & CONCESSIONS	200.00	0	0	0	0	0
SALE OF CAPITAL ASSETS	8,221.19	0	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	17,970,851.00	16,843,000	16,843,000	17,630,000	17,630,000	787,000
STATE - PUBLIC ASSISTANCE ADMINISTRATION	759,286,109.01	541,524,000	579,011,000	589,209,000	582,210,000	3,199,000
TRANSFERS IN	88,602.18	828,000	828,000	828,000	828,000	0
WELFARE REPAYMENTS	235,676.38	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>\$1,885,112,314.07</b>	<b>\$ 1,862,746,000</b>	<b>\$ 2,016,810,000</b>	<b>\$ 2,367,568,000</b>	<b>\$ 2,006,882,000</b>	<b>\$ (9,928,000)</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 726,300,107.36	\$ 739,198,000	\$ 762,260,000	\$ 1,288,167,000	\$ 777,394,000	\$ 15,134,000
CAFETERIA BENEFIT PLANS	231,247,696.22	242,900,000	245,202,000	452,689,000	248,211,000	3,009,000
COUNTY EMPLOYEE RETIREMENT	125,258,345.30	132,012,000	143,627,000	260,737,000	150,086,000	6,459,000
DENTAL INSURANCE	4,856,129.84	5,017,000	4,566,000	7,935,000	4,566,000	0
DEPENDENT CARE SPENDING ACCOUNTS	1,236,718.26	1,266,000	2,000,000	3,476,000	2,000,000	0
DISABILITY BENEFITS	8,740,536.29	8,447,000	8,794,000	15,391,000	8,794,000	0
FICA (OASDI)	10,750,948.88	11,041,000	8,751,000	16,075,000	8,969,000	218,000
HEALTH INSURANCE	8,067,224.79	8,605,000	7,450,000	14,176,000	8,157,000	707,000
LIFE INSURANCE	1,162,934.87	867,000	680,000	1,182,000	680,000	0
OTHER EMPLOYEE BENEFITS	241,221.97	252,000	470,000	817,000	470,000	0
RETIREE HEALTH INSURANCE	87,427,110.00	100,600,000	100,600,000	198,307,000	114,111,000	13,511,000
SAVINGS PLAN	2,532,560.72	2,736,000	2,111,000	2,168,000	2,168,000	57,000
THRIFT PLAN (HORIZONS)	21,086,370.79	22,121,000	22,266,000	42,432,000	22,828,000	562,000
UNEMPLOYMENT INSURANCE	103,367.00	172,000	207,000	434,000	250,000	43,000
WORKERS' COMPENSATION	37,532,115.92	34,050,000	39,459,000	65,075,000	37,446,000	(2,013,000)
<b>TOTAL S &amp; E B</b>	<b>1,266,543,388.21</b>	<b>1,309,284,000</b>	<b>1,348,443,000</b>	<b>2,369,061,000</b>	<b>1,386,130,000</b>	<b>37,687,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	22,630,965.96	25,864,000	26,801,000	27,214,000	27,214,000	413,000
CLOTHING & PERSONAL SUPPLIES	47,257.95	20,000	20,000	35,000	35,000	15,000
COMMUNICATIONS	1,308,001.00	1,742,000	1,725,000	1,742,000	1,742,000	17,000
COMPUTING-MAINFRAME	8,684,239.32	6,168,000	6,288,000	7,666,000	7,666,000	1,378,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	15,259,688.00	15,193,000	16,887,000	15,263,000	15,263,000	(1,624,000)
COMPUTING-PERSONAL	8,877,465.66	8,983,000	11,693,000	10,509,000	10,509,000	(1,184,000)
CONTRACTED PROGRAM SERVICES	241,299,546.11	251,469,000	286,476,000	299,775,000	289,343,000	2,867,000
HOUSEHOLD EXPENSE	538.36	3,000	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	95,800,007.28	38,319,000	91,298,000	30,109,000	31,759,000	(59,539,000)
INSURANCE	1,988,230.12	2,148,000	2,148,000	2,512,000	2,512,000	364,000
MAINTENANCE - BUILDINGS & IMPRV	15,927,905.23	15,196,000	18,193,000	16,546,000	16,546,000	(1,647,000)
MAINTENANCE - EQUIPMENT	511,109.38	482,000	412,000	382,000	382,000	(30,000)
MEDICAL DENTAL & LAB SUPPLIES	10,107.08	12,000	12,000	12,000	12,000	0



**PUBLIC SOCIAL SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
MEMBERSHIPS	125,630.35	130,000	130,000	130,000	130,000	0
MISCELLANEOUS EXPENSE	3,802.61	10,000	37,000	37,000	37,000	0
OFFICE EXPENSE	29,943,705.80	31,100,000	31,600,000	30,941,000	30,941,000	(659,000)
PROFESSIONAL SERVICES	8,017,407.80	7,384,000	7,313,000	6,545,000	6,545,000	(768,000)
PUBLICATIONS & LEGAL NOTICE	29,592.53	35,000	10,000	40,000	40,000	30,000
RENTS & LEASES - BLDG & IMPRV	52,440,035.95	56,302,000	60,002,000	59,612,000	59,612,000	(390,000)
RENTS & LEASES - EQUIPMENT	1,687,456.76	3,320,000	3,058,000	3,088,000	3,088,000	30,000
SMALL TOOLS & MINOR EQUIPMENT	0.00	2,000	7,000	7,000	7,000	0
SPECIAL DEPARTMENTAL EXPENSE	194,316.64	185,000	190,000	179,000	179,000	(11,000)
TECHNICAL SERVICES	22,051,333.48	23,871,000	24,125,000	24,860,000	24,860,000	735,000
TELECOMMUNICATIONS	38,174,277.48	37,664,000	36,091,000	40,590,000	36,091,000	0
TRAINING	524,750.57	712,000	1,344,000	1,294,000	1,294,000	(50,000)
TRANSPORTATION AND TRAVEL	2,899,999.35	3,102,000	3,050,000	5,109,000	5,109,000	2,059,000
UTILITIES	5,516,957.29	5,600,000	6,676,000	6,300,000	6,300,000	(376,000)
<b>TOTAL S &amp; S</b>	<b>573,954,328.06</b>	<b>535,016,000</b>	<b>635,586,000</b>	<b>590,497,000</b>	<b>577,216,000</b>	<b>(58,370,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	554,982.91	601,000	1,973,000	3,869,000	3,869,000	1,896,000
RET-OTHER LONG TERM DEBT	10,006,687.84	11,933,000	13,103,000	11,248,000	11,512,000	(1,591,000)
SUPPORT & CARE OF PERSONS	107,815,536.77	110,820,000	150,841,000	151,690,000	151,690,000	849,000
TAXES & ASSESSMENTS	107,076.16	19,000	19,000	19,000	19,000	0
<b>TOTAL OTH CHARGES</b>	<b>118,484,283.68</b>	<b>123,373,000</b>	<b>165,936,000</b>	<b>166,826,000</b>	<b>167,090,000</b>	<b>1,154,000</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
COMPUTERS, MIDRANGE/DEPARTMENTAL	4,393,605.66	5,516,000	5,592,000	5,592,000	5,592,000	0
DATA HANDLING EQUIPMENT	16,357.09	0	0	0	0	0
ELECTRONIC EQUIPMENT	57,929.29	90,000	90,000	90,000	90,000	0
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>4,467,892.04</b>	<b>5,606,000</b>	<b>5,682,000</b>	<b>5,682,000</b>	<b>5,682,000</b>	<b>0</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>4,467,892.04</b>	<b>5,606,000</b>	<b>5,682,000</b>	<b>5,682,000</b>	<b>5,682,000</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$1,963,449,891.99</b>	<b>\$ 1,973,279,000</b>	<b>\$ 2,155,647,000</b>	<b>\$ 3,132,066,000</b>	<b>\$ 2,136,118,000</b>	<b>\$ (19,529,000)</b>
INTRAFUND TRANSFERS	(2,638,442.02)	(2,869,000)	(2,875,000)	(2,645,000)	(2,645,000)	230,000
<b>NET TOTAL</b>	<b>\$1,960,811,449.97</b>	<b>\$ 1,970,410,000</b>	<b>\$ 2,152,772,000</b>	<b>\$ 3,129,421,000</b>	<b>\$ 2,133,473,000</b>	<b>\$ (19,299,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 75,699,135.90</b>	<b>\$ 107,664,000</b>	<b>\$ 135,962,000</b>	<b>\$ 761,853,000</b>	<b>\$ 126,591,000</b>	<b>\$ (9,371,000)</b>
BUDGETED POSITIONS	13,815.0	13,820.0	13,820.0	24,021.0	13,824.0	4.0

## Public Social Services - Assistance Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 1,562,663,886.28	\$ 1,621,969,000	\$ 1,718,679,000	\$ 1,645,845,000	\$ 1,679,640,000	\$ (39,039,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 202,561,818.56	\$ 211,011,000	\$ 219,681,000	\$ 221,957,000	\$ 221,957,000	\$ 2,276,000
OTHER CHARGES	1,652,749,975.07	1,729,928,000	1,827,997,000	1,803,773,000	1,802,672,000	(25,325,000)
<b>GROSS TOTAL</b>	\$1,855,311,793.63	\$ 1,940,939,000	\$ 2,047,678,000	\$ 2,025,730,000	\$ 2,024,629,000	\$ (23,049,000)
INTRAFUND TRANSFERS	(166,500.00)	(1,696,000)	(1,862,000)	0	0	1,862,000
<b>NET TOTAL</b>	\$1,855,145,293.63	\$ 1,939,243,000	\$ 2,045,816,000	\$ 2,025,730,000	\$ 2,024,629,000	\$ (21,187,000)
<b>NET COUNTY COST</b>	\$ 292,481,407.35	\$ 317,274,000	\$ 327,137,000	\$ 379,885,000	\$ 344,989,000	\$ 17,852,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

### 2018-19 Budget Message

The DPSS–Assistance Budget funds mandated and discretionary public assistance and social services programs, financed with federal, State, and County funds. These programs include: CalWORKs; Indigent Aid General Relief (GR); General Relief Anti-Homelessness (GRAH); In-Home Supportive Services (IHSS); Cash Assistance Program for Immigrants (CAPI); Refugee Resettlement Program/Refugee Cash Assistance (RRP/RCA); Refugee Employment Program (REP); Community Services Block Grant (CSBG); and Work Incentive Nutritional Supplement (WINS).

The 2018-19 Recommended Budget reflects a \$23.0 million decrease in appropriation and a \$39.0 million decrease in revenue primarily due to a decrease in aided caseload within the CalWORKs program partially offset by a 5 percent increase to the IHSS Maintenance of Effort (MOE) inflation factor, resulting in a net increase of \$23.8 million. This \$23.8 million is offset by a reduction of \$5.9 million due to a cost per case decrease within GR and the removal of prior-year funding that was provided on a one-time basis for GR and GRAH, resulting in a net \$17.9 million NCC increase.

### Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>2,047,678,000</b>	<b>1,862,000</b>	<b>1,718,679,000</b>	<b>327,137,000</b>	<b>0.0</b>
<b>Other Changes</b>					
1. <b>GR:</b> Reflects a decrease in funding primarily due to a cost per case decrease, partially offset by an 8.92 percent increase in caseload.	(2,551,000)	--	(235,000)	(2,316,000)	--
2. <b>GR:</b> Reflects the transfer of appropriation and revenue associated with the Homeless Initiative (HI) Strategy B1-Subsidized Housing to Homeless Disabled Individuals Pursuing Supplemental Security Income to the GRAH budget unit.	(8,356,000)	(1,862,000)	(6,494,000)	--	--
3. <b>GR and GRAH:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the GR and GRAH programs.	(2,459,000)	--	--	(2,459,000)	--
4. <b>GRAH:</b> Reflects the transfer of appropriation and funding associated with record retrieval services to the DPSS Administration budget unit.	(2,269,000)	--	(1,077,000)	(1,192,000)	--

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>5. GRAH:</b> Reflects the transfer of appropriation and revenue associated with the HI Strategy B1 from the GR budget unit.	6,474,000	--	6,474,000	--	--
<b>6. IHSS:</b> Reflects a 5 percent increase in the IHSS MOE, offset by 1991 Realignment Revenue and NCC from the Vehicle License Fee budget unit.	57,329,000	--	31,882,000	25,447,000	--
<b>7. IHSS:</b> Reflects an increase in Provider Health Care Plan expenditures due to a 1 percent enrollment increase and an \$8.00 increase to the monthly health benefit capitation payment.	6,057,000	--	6,057,000	--	--
<b>8. CalWORKs and IHSS:</b> Reflects the realignment of \$1.9 million in sales tax revenue from the CalWORKs budget unit to the IHSS budget unit.	--	--	--	--	--
<b>9. CalWORKs:</b> Reflects a decrease in funding due to a 6.4 percent decrease in aided caseload and a \$6.92 decrease in the average monthly cost per case.	(75,495,000)	--	(73,867,000)	(1,628,000)	--
<b>10. CAPI:</b> Reflects an increase in funding due to a cost per case increase partially offset by a 9 percent decrease in aided caseload.	2,371,000	--	2,371,000	--	--
<b>11. CSBG:</b> Reflects a decrease to align the budget with available funding.	(350,000)	--	(350,000)	--	--
<b>12. RRP/RCA:</b> Reflects a decrease in funding due to a decrease in aided caseload.	(3,213,000)	--	(3,213,000)	--	--
<b>13. REP:</b> Reflects a decrease to align the budget with available funding.	(1,292,000)	--	(1,292,000)	--	--
<b>14. WINS:</b> Reflects an increase to align the budget with actual expenditure levels.	705,000	--	705,000	--	--
<b>Total Changes</b>	<b>(23,049,000)</b>	<b>(1,862,000)</b>	<b>(39,039,000)</b>	<b>17,852,000</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>2,024,629,000</b>	<b>0</b>	<b>1,679,640,000</b>	<b>344,989,000</b>	<b>0.0</b>

**PUBLIC SOCIAL SERVICES - ASSISTANCE BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
FEDERAL - OTHER	\$ (290,051.39)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	4,836,775.95	5,302,000	5,302,000	4,225,000	4,225,000	(1,077,000)
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	349,804,181.29	335,483,000	451,618,000	427,072,000	427,072,000	(24,546,000)
MISCELLANEOUS	547,673.00	500,000	1,163,000	500,000	1,163,000	0
STATE - 1991 REALIGNMENT REVENUE	700,314,728.51	804,283,000	797,012,000	764,284,000	797,416,000	404,000
STATE - 2011 REALIGNMENT REVENUE	0.00	20,000	2,000,000	1,980,000	1,980,000	(20,000)
STATE - MOTOR VEHICLE IN-LIEU TAX	276,570,352.32	307,841,000	281,564,000	265,373,000	265,373,000	(16,191,000)
STATE - PUBLIC ASSISTANCE PROGRAMS	229,307,350.08	164,825,000	171,118,000	176,513,000	176,513,000	5,395,000
TRANSFERS IN	0.00	2,287,000	4,494,000	4,494,000	4,494,000	0
WELFARE REPAYMENTS	1,572,876.52	1,428,000	4,408,000	1,404,000	1,404,000	(3,004,000)
<b>TOTAL REVENUE</b>	<b>\$1,562,663,886.28</b>	<b>\$ 1,621,969,000</b>	<b>\$ 1,718,679,000</b>	<b>\$ 1,645,845,000</b>	<b>\$ 1,679,640,000</b>	<b>\$ (39,039,000)</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SERVICES &amp; SUPPLIES</b>						
CONTRACTED PROGRAM SERVICES	\$ 199,228,112.56	\$ 211,011,000	\$ 219,681,000	\$ 221,957,000	\$ 221,957,000	\$ 2,276,000
PROFESSIONAL SERVICES	3,333,706.00	0	0	0	0	0
<b>TOTAL S &amp; S</b>	<b>202,561,818.56</b>	<b>211,011,000</b>	<b>219,681,000</b>	<b>221,957,000</b>	<b>221,957,000</b>	<b>2,276,000</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	4,202,335.48	0	0	0	0	0
SUPPORT & CARE OF PERSONS	1,648,547,639.59	1,729,928,000	1,827,997,000	1,803,773,000	1,802,672,000	(25,325,000)
<b>TOTAL OTH CHARGES</b>	<b>1,652,749,975.07</b>	<b>1,729,928,000</b>	<b>1,827,997,000</b>	<b>1,803,773,000</b>	<b>1,802,672,000</b>	<b>(25,325,000)</b>
<b>GROSS TOTAL</b>	<b>\$1,855,311,793.63</b>	<b>\$ 1,940,939,000</b>	<b>\$ 2,047,678,000</b>	<b>\$ 2,025,730,000</b>	<b>\$ 2,024,629,000</b>	<b>\$ (23,049,000)</b>
INTRAFUND TRANSFERS	(166,500.00)	(1,696,000)	(1,862,000)	0	0	1,862,000
<b>NET TOTAL</b>	<b>\$1,855,145,293.63</b>	<b>\$ 1,939,243,000</b>	<b>\$ 2,045,816,000</b>	<b>\$ 2,025,730,000</b>	<b>\$ 2,024,629,000</b>	<b>\$ (21,187,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 292,481,407.35</b>	<b>\$ 317,274,000</b>	<b>\$ 327,137,000</b>	<b>\$ 379,885,000</b>	<b>\$ 344,989,000</b>	<b>\$ 17,852,000</b>



## General Relief Anti-Homelessness Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 6,278,690.19	\$ 6,725,000	\$ 6,725,000	\$ 12,122,000	\$ 12,122,000	\$ 5,397,000
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
SERVICES & SUPPLIES	\$ 8,897,246.74	\$ 9,773,000	\$ 10,318,000	\$ 7,924,000	\$ 7,924,000	\$ (2,394,000)
OTHER CHARGES	5,851,774.00	4,349,000	4,885,000	10,583,000	9,483,000	4,598,000
<b>GROSS TOTAL</b>	\$ 14,749,020.74	\$ 14,122,000	\$ 15,203,000	\$ 18,507,000	\$ 17,407,000	\$ 2,204,000
<b>NET TOTAL</b>	\$ 14,749,020.74	\$ 14,122,000	\$ 15,203,000	\$ 18,507,000	\$ 17,407,000	\$ 2,204,000
<b>NET COUNTY COST</b>	\$ 8,470,330.55	\$ 7,397,000	\$ 8,478,000	\$ 6,385,000	\$ 5,285,000	\$ (3,193,000)

FUND GENERAL FUND      FUNCTION PUBLIC ASSISTANCE      ACTIVITY GENERAL RELIEF

## Indigent Aid Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 13,139,588.08	\$ 15,048,000	\$ 19,470,000	\$ 12,741,000	\$ 12,741,000	\$ (6,729,000)
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
SERVICES & SUPPLIES	\$ 6,174,941.10	\$ 8,718,000	\$ 11,433,000	\$ 11,433,000	\$ 11,433,000	\$ 0
OTHER CHARGES	220,965,304.53	220,601,000	231,589,000	220,224,000	220,224,000	(11,365,000)
<b>GROSS TOTAL</b>	\$ 227,140,245.63	\$ 229,319,000	\$ 243,022,000	\$ 231,657,000	\$ 231,657,000	\$ (11,365,000)
INTRAFUND TRANSFERS	(166,500.00)	(1,696,000)	(1,862,000)	0	0	1,862,000
<b>NET TOTAL</b>	\$ 226,973,745.63	\$ 227,623,000	\$ 241,160,000	\$ 231,657,000	\$ 231,657,000	\$ (9,503,000)
<b>NET COUNTY COST</b>	\$ 213,834,157.55	\$ 212,575,000	\$ 221,690,000	\$ 218,916,000	\$ 218,916,000	\$ (2,774,000)

FUND GENERAL FUND      FUNCTION PUBLIC ASSISTANCE      ACTIVITY GENERAL RELIEF

## In-Home Supportive Services Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 524,934,757.97	\$ 589,469,000	\$ 594,291,000	\$ 600,348,000	\$ 634,143,000	\$ 39,852,000
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
SERVICES & SUPPLIES	\$ 181,219,096.23	\$ 185,821,000	\$ 190,643,000	\$ 196,700,000	\$ 196,700,000	\$ 6,057,000
OTHER CHARGES	413,633,584.52	500,407,000	500,407,000	557,737,000	557,736,000	57,329,000
<b>GROSS TOTAL</b>	\$ 594,852,680.75	\$ 686,228,000	\$ 691,050,000	\$ 754,437,000	\$ 754,436,000	\$ 63,386,000
<b>NET TOTAL</b>	\$ 594,852,680.75	\$ 686,228,000	\$ 691,050,000	\$ 754,437,000	\$ 754,436,000	\$ 63,386,000
<b>NET COUNTY COST</b>	\$ 69,917,922.78	\$ 96,759,000	\$ 96,759,000	\$ 154,089,000	\$ 120,293,000	\$ 23,534,000

FUND GENERAL FUND      FUNCTION PUBLIC ASSISTANCE      ACTIVITY AID PROGRAMS



## Departmental Program Summary

### 1. Social Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	226,203,000	--	178,468,000	47,735,000	1,445.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	226,203,000	--	178,468,000	47,735,000	1,445.0

**Authority:** Mandated program – Federal Social Security Act, Title XIX, California Welfare and Institutions Code 9 (Sections 12300-12317.2, 13275-13282, and 14132.95); Federal Omnibus Budget Reconciliation Act of 19810.

The APS and CSBG are authorized under the Federal Social Security Act, Title XX; California Welfare and Institutions Code (Sections 15630-15637, 15640, 15750-15755, 15760, and 15762-15763), California Department of Social Services Regulations (Sections 33-100 through 33-805).

Programs included are IHSS, Out-of-Home Care for Adult SSI recipients, APS, and CSBG.

### 2. CalWORKs

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	644,055,000	1,649,000	642,406,000	--	3,167.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	644,055,000	1,649,000	642,406,000	--	3,167.0

**Authority:** Mandated program – United States Code Title 42, Chapter 7, Subchapter IV, Part A, Sections 601-619 and California Welfare and Institutions Code 9, Sections 11200 through 11526.5.

Programs included are CalWORKs Eligibility, Welfare-to-Work (WtW), Cal-Learn, and Child Care. Programs provide temporary assistance to children and families for basic needs and child care services. CalWORKs includes the GAIN WtW program that is designed to move participants towards self-sufficiency. GAIN helps participants with a full range of training, education, employment, post-employment, and supportive services.

### 3. Other Public Welfare

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,157,435,000	597,000	1,088,178,000	68,660,000	8,259.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,157,435,000	597,000	1,088,178,000	68,660,000	8,259.0

**Authority:** Mandated program – CalFresh: Federal Food Stamp Act of 1977 as amended through Public Law 108-269, July 2, 2004; California Welfare and Institutions Code Sections 18900-18923 and 19000; United States Government Code Title XIX, Social Security Act; and California Code of Regulations Title 22.

Medi-Cal: Title XIX of the Social Security Act authorizes Medicaid as a joint federal/State entitlement program to pay for medical assistance to both 'categorically' and 'medically' eligible groups with limited resources. Welfare and Institutions Code Sections 14100 et seq. and 10800 authorize the County to administer this public assistance program.



GR: Welfare and Institutions Code Section 17000-17030.1. Every county and every city shall relieve and support all incompetent, poor, indigent persons, and those incapacitated by age, disease, or accident, lawfully resident therein, when such persons are not supported and relieved by their relatives or friends, by their means, or by state hospitals or other state or private institutions.

CAPI: authorized under Welfare and Institutions Code Sections 18937-18944; RCA authorized under the Welfare and Institutions Code, Sections 13275-13282; and REP authorized under the Welfare and Institutions Code, Sections 13275-13282.

Programs included are CalFresh, Medi-Cal, GR, RCA, CalFresh Employment and Training, CAPI, and WINS. These programs provide benefits for low-income households to obtain food and health care services, as well as financial assistance for indigent adults, refugees, and blind or disabled legal immigrants. The CSBG program assists low-income individuals and families to transition from crisis situations to stable living situations. This is achieved through the provision of services by community-based organizations (CBO) or referrals to other programs. Services include before or after school programs, employment training/support, education, temporary shelter, food, health care, domestic violence intervention, youth, family development, and legal assistance.

#### 4. Public Assistance

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	2,024,629,000	--	1,679,640,000	344,989,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	2,024,629,000	--	1,679,640,000	344,989,000	--

**Authority:** Mandated program – California Welfare and Institutions Code Division 9.

Aid programs for children, families, and individuals designed to provide temporary assistance to meet basic needs and supportive services to aged, blind, or disabled persons.

#### 5. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	108,425,000	399,000	97,830,000	10,196,000	953.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	108,425,000	399,000	97,830,000	10,196,000	953.0

**Authority:** Non-mandated, discretionary program. For LRS and CalACES, Welfare and Institutions Code Section 10823 authorizes an automated welfare system for designation of public assistance programs, report, and expenditure authority.

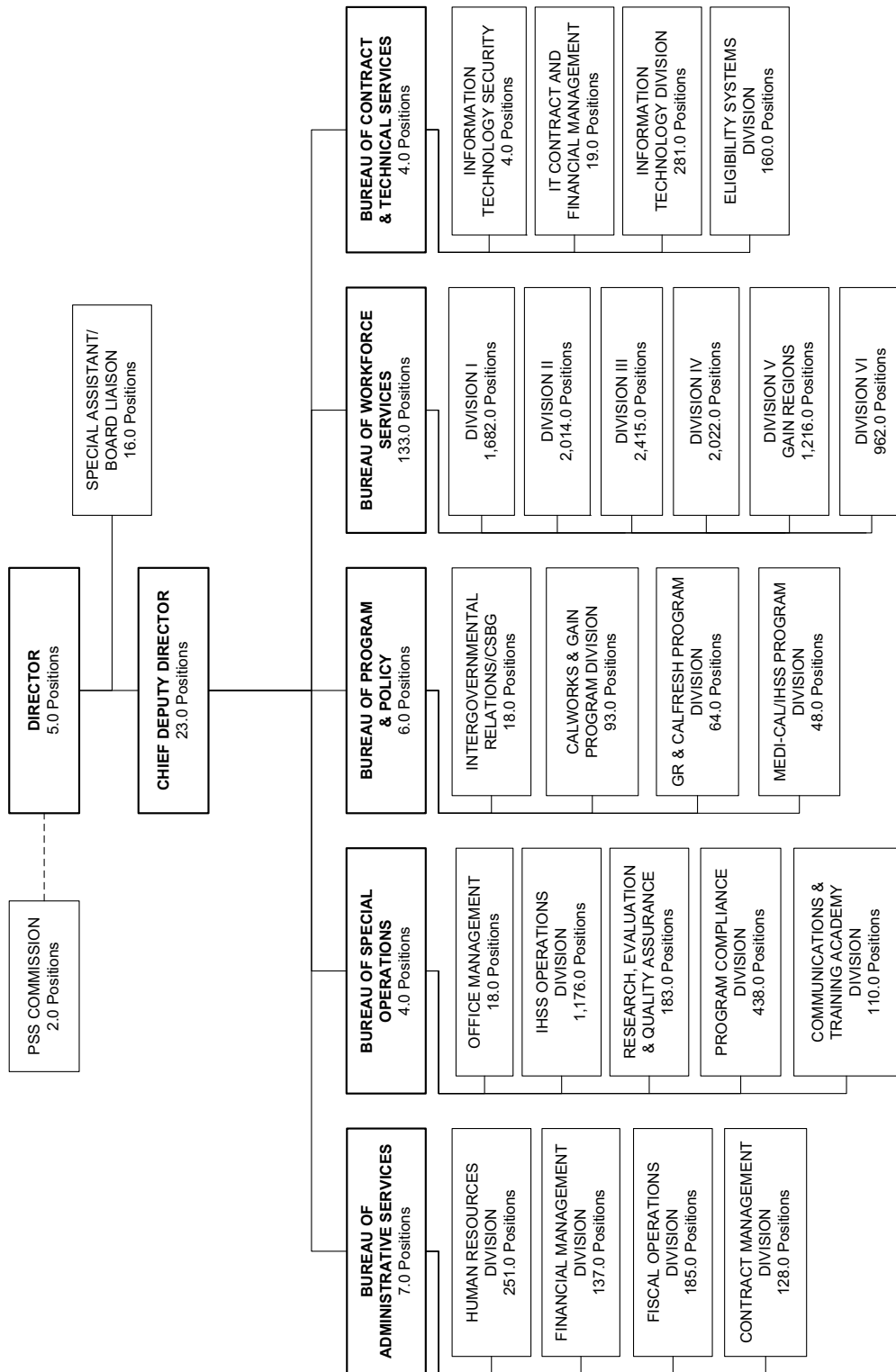
Provide executive management and administrative support, including the executive office, budget planning and control, accounting, contracting, property management, benefits issuance, procurement, personnel, and payroll services.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	4,160,747,000	2,645,000	3,686,522,000	471,580,000	13,824.0

**DEPARTMENT OF PUBLIC SOCIAL SERVICES**

ANTONIA JIMÉNEZ, ACTING DIRECTOR

FY 2018-19 Recommended Budget Positions = 13,824.0



## Public Works

Mark Pestrella, Director

### Public Works Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
FUND BALANCE AVAILABLE	\$ 394,944,000.00	\$ 416,550,000	\$ 416,550,000	\$ 352,187,000	\$ 352,187,000	\$ (64,363,000)
CANCEL OBLIGATED FUND BAL	658,512,504.00	614,615,000	589,927,000	69,487,000	69,487,000	(520,440,000)
REVENUE	1,369,429,742.99	1,542,240,000	1,641,463,000	1,773,616,000	1,772,242,000	130,779,000
NET COUNTY COST	40,405,259.72	57,259,000	57,602,000	107,134,000	38,226,000	(19,376,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 2,463,291,506.71</b>	<b>\$ 2,630,664,000</b>	<b>\$ 2,705,542,000</b>	<b>\$ 2,302,424,000</b>	<b>\$ 2,232,142,000</b>	<b>\$ (473,400,000)</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 416,003,244.86	\$ 482,862,000	\$ 505,272,000	\$ 524,065,000	\$ 522,691,000	\$ 17,419,000
SERVICES & SUPPLIES	889,649,004.48	963,705,000	1,213,749,000	1,376,993,000	1,316,275,000	102,526,000
OTHER CHARGES	33,109,234.18	34,324,000	42,605,000	38,329,000	30,139,000	(12,466,000)
CAPITAL ASSETS - LAND	3,860,000.00	0	0	742,000	742,000	742,000
CAPITAL ASSETS - B & I	168,498.97	2,320,000	580,000	970,000	970,000	390,000
TOTAL CAPITAL PROJECT	4,028,498.97	2,320,000	580,000	1,712,000	1,712,000	1,132,000
CAPITAL ASSETS - EQUIPMENT	14,457,715.86	34,217,000	33,217,000	42,381,000	42,381,000	9,164,000
CAPITAL ASSETS - INFRASTRUCTURE	34,671,907.21	168,165,000	270,457,000	244,380,000	244,380,000	(26,077,000)
TOTAL CAPITAL ASSETS	\$ 53,158,122.04	\$ 204,702,000	\$ 304,254,000	\$ 288,473,000	\$ 288,473,000	\$ (15,781,000)
OTHER FINANCING USES	3,332,444.38	32,403,000	19,664,000	30,207,000	30,207,000	10,543,000
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	58,707,000	0	0	(58,707,000)
<b>GROSS TOTAL</b>	<b>\$ 1,395,252,049.94</b>	<b>\$ 1,717,996,000</b>	<b>\$ 2,144,251,000</b>	<b>\$ 2,258,067,000</b>	<b>\$ 2,187,785,000</b>	<b>\$ 43,534,000</b>
INTRAFUND TRANSFERS	(35,826.53)	(50,000)	(30,000)	(50,000)	(50,000)	(20,000)
<b>NET TOTAL</b>	<b>\$ 1,395,216,223.41</b>	<b>\$ 1,717,946,000</b>	<b>\$ 2,144,221,000</b>	<b>\$ 2,258,017,000</b>	<b>\$ 2,187,735,000</b>	<b>\$ 43,514,000</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 651,534,000.00	\$ 560,531,000	\$ 561,321,000	\$ 44,407,000	\$ 44,407,000	\$ (516,914,000)
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 651,534,000.00</b>	<b>\$ 560,531,000</b>	<b>\$ 561,321,000</b>	<b>\$ 44,407,000</b>	<b>\$ 44,407,000</b>	<b>\$ (516,914,000)</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 2,046,750,223.41</b>	<b>\$ 2,278,477,000</b>	<b>\$ 2,705,542,000</b>	<b>\$ 2,302,424,000</b>	<b>\$ 2,232,142,000</b>	<b>\$ (473,400,000)</b>
BUDGETED POSITIONS	4,154.0	4,154.0	4,154.0	4,166.0	4,154.0	0.0

## Public Works - General Fund Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 50,379,823.31	\$ 53,411,000	\$ 53,790,000	\$ 55,148,000	\$ 55,148,000	\$ 1,358,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 87,042,676.59	\$ 106,521,000	\$ 107,168,000	\$ 151,407,000	\$ 90,689,000	\$ (16,479,000)
OTHER CHARGES	3,572,899.28	3,659,000	3,714,000	10,152,000	1,962,000	(1,752,000)
CAPITAL ASSETS - EQUIPMENT	0.00	123,000	123,000	123,000	123,000	0
CAPITAL ASSETS - INFRASTRUCTURE	67,000.00	50,000	50,000	150,000	150,000	100,000
TOTAL CAPITAL ASSETS	67,000.00	173,000	173,000	273,000	273,000	100,000
OTHER FINANCING USES	138,333.69	367,000	367,000	500,000	500,000	133,000
<b>GROSS TOTAL</b>	\$ 90,820,909.56	\$ 110,720,000	\$ 111,422,000	\$ 162,332,000	\$ 93,424,000	\$ (17,998,000)
INTRAFUND TRANSFERS	(35,826.53)	(50,000)	(30,000)	(50,000)	(50,000)	(20,000)
<b>NET TOTAL</b>	\$ 90,785,083.03	\$ 110,670,000	\$ 111,392,000	\$ 162,282,000	\$ 93,374,000	\$ (18,018,000)
<b>NET COUNTY COST</b>	\$ 40,405,259.72	\$ 57,259,000	\$ 57,602,000	\$ 107,134,000	\$ 38,226,000	\$ (19,376,000)

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	GENERAL	OTHER GENERAL

### Mission Statement

The Department of Public Works (Public Works) is committed to accomplishing its mission of delivering regional infrastructure and municipal services that improve the quality of life for more than ten million people in the County. Services include planning, engineering, design, construction, project management, operation, and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital projects, and regulatory programs such as hazardous and solid waste, land development, and other activities for the County and contract cities. Specific to County communities, the mission is to provide an improved quality of life through the promotion of safe building construction, orderly land development, and maintenance of clean and secure properties. Specific to County Improvement Studies, the mission is to provide assistance via a statutory process that allows private property owners in County unincorporated areas to construct capital infrastructure to County standards and transfer these improvements to the County for operation and maintenance. In addition, the Department administers the County's Unincorporated Area (UA) Stormwater Urban Runoff Quality Program and provides graffiti abatement, crossing guard services, landslide mitigation, and unincorporated area services in the form of Community Enhancement Teams in order to enhance the quality of life for residents in the community.

### 2018-19 Budget Message

The majority of services provided through the Public Works - General Fund are required by federal, State, and local mandates and are funded by fees for services. Crossing guard, landslide mitigation, graffiti abatement, pre-County improvement district studies, property rehabilitation and nuisance abatement, and unincorporated area services programs continue to rely on County funds.

The 2018-19 Recommended Budget reflects a \$19.4 million NCC decrease primarily attributable to adjustments to remove prior-year funding that was provided on a one-time basis for the UA Stormwater Urban Runoff Quality Program (\$10.0 million); Unincorporated County Roads (\$4.3 million); Porter Ranch Gas Leak Contract Services (\$2.8 million); LA River Trash Total Maximum Daily Load (TMDL) Catch Basin Retrofit Phase 10 (\$1.1 million); 103<sup>rd</sup> Green Street Stormwater Best Management Practices (BMD) (\$0.7 million); Drought Resiliency Work Plan (\$0.5 million); holiday decorations in East Los Angeles (\$0.3 million); High Desert Corridor (\$0.4 million); Claremont sewers (\$0.1 million); and other Board-funded programs and projects (\$0.1 million). The decrease is partially offset by a \$0.6 million increase for Board-approved salaries and health insurance subsidies, and the addition of \$0.3 million in one-time funds for land development services.

## Critical/Strategic Planning Initiatives

- The Department aims to maximize public safety and reduce energy consumption by providing ongoing training to employees to promote technical growth. Specialized training is provided in mandated subjects such as the California Construction and Energy Codes to ensure a higher standard of compliance.
- The Public Works - General Fund budget unit relies on NCC to fund various activities within the Department. Public Works projects the available NCC from the previous year to determine the funding level required for the activities in the coming year and will adjust each activity accordingly so that NCC does not exceed the adjusted allowance approved by the Board.
- The Department's Strategic Plan provides guiding principles to translate its major priorities into key actions and outcomes. It frames communication and decision-making processes across all business programs. This includes a structured approach to budgeting for public works programs and services across the Core Service Areas of the organization, including program, financial, and staffing plans, and budget requests. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, outcome-based work plans, and funding requests. Financial plans project revenue sources and financing requirements for each operating fund and set preliminary budget allocations for programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. Budget requests are then prepared based on the program, financial, and staffing plans.

## Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>111,422,000</b>	<b>30,000</b>	<b>53,790,000</b>	<b>57,602,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. Public Works Services to Cities and Agencies:</b> Reflects an increase in plan check and inspection services provided to cities.	1,312,000	--	1,312,000	--	--
<b>2. Regulation of Industrial Waste and Underground Tanks:</b> Reflects an increase in industrial waste and underground tank plan check and inspection services.	670,000	20,000	650,000	--	--
<b>3. Building Permits and Inspection:</b> Reflects an increase in building permits and plan check services.	304,000	--	304,000	--	--
<b>4. Encroachment Permit Issuance and Inspection:</b> Reflects a decrease in permit issuance and inspection services.	(19,000)	--	(19,000)	--	--
<b>5. Stormwater Urban Runoff Quality Program:</b> Reflects an increase in stormwater inspection activities.	5,000	--	5,000	--	--
<b>6. Land Development/Salaries and Employee Benefits:</b> Reflects a decrease in land development activities, offset by one-time funds for the examination of records of survey and corner records, and increases in Board-approved salaries and health insurance subsidies.	(698,000)	--	(1,018,000)	320,000	--
<b>7. Property Rehabilitation and Nuisance Abatement/Salaries and Employee Benefits:</b> Reflects increases in Board-approved salaries and health insurance subsidies, as well as Property Rehabilitation and Nuisance Abatement activities.	453,000	--	187,000	266,000	--
<b>8. Unincorporated Area Stormwater Urban Runoff Quality Program/Salaries and Employee Benefits:</b> Reflects an increase in Board-approved salaries and health insurance subsidies, and a slight decrease in MOU revenues.	242,000	--	(63,000)	305,000	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>9. Graffiti Abatement/Salaries and Employee Benefits:</b> Reflects an increase in Board-approved salaries and health insurance subsidies.	10,000	--	--	10,000	--
<b>10. Pre-County Improvement/Salaries and Employee Benefits:</b> Reflects an increase in Board-approved salaries and health insurance subsidies.	8,000	--	--	8,000	--
<b>11. One-Time Funding:</b> Reflects adjustments to remove prior-year funding that was provided on a one-time basis for the UA Stormwater Urban Runoff Quality Program (\$10.0 million); Porter Ranch Gas Leak Contract Services (\$2.8 million); Unincorporated County Road projects (\$1.8 million); LA River Trash TMDL Catch Basin Retrofit Phase 10 (\$1.1 million); Foothill Blvd medians in La Crescenta (\$1.1 million); Altadena monument signs (\$0.7 million); 103 <sup>rd</sup> Green Street Stormwater BMP (\$0.7 million); Drought Resiliency Work Plan Board Motion (\$0.5 million); Carmenita Road Median Enhancement Project-Phase II (\$0.4 million); holiday decorations in East Los Angeles (\$0.3 million); High Desert Corridor (\$0.4 million); sidewalk/road improvements in Chapman Woods (\$0.2 million); Claremont Sewers (\$0.1 million); Tujunga Wash Maintenance and Servicing (\$0.1 million); design and construction of missing sidewalks on Huntington Drive in the unincorporated area of East Pasadena (\$58,000); Caltrans Environmental Justice Grant Program (\$15,000); Pre-County Improvement (\$7,000); and Public Equestrian Area Project (\$6,000). These projects are expected to be completed in FY 2017-18.	(20,285,000)	--	--	(20,285,000)	--
<b>Total Changes</b>	<b>(17,998,000)</b>	<b>20,000</b>	<b>1,358,000</b>	<b>(19,376,000)</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>93,424,000</b>	<b>50,000</b>	<b>55,148,000</b>	<b>38,226,000</b>	<b>0.0</b>

## Unmet Needs

The Department's unmet needs include: 1) \$68.4 million in one-time funding for the UA Stormwater Urban Runoff Quality Program to address regulatory stormwater and urban runoff compliance requirements; 2) \$0.4 million ongoing funding for Graffiti Abatement to fund cost increases to comply with the County's living wage and the State's prevailing wage requirements for graffiti removal services in County unincorporated areas; and 3) \$0.3 million ongoing funding for land development to fund cost increases to comply with State law requirements for the mandated examination of records of survey and corner records.

**PUBLIC WORKS GENERAL FUND BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
BUSINESS LICENSES	\$ (102,136.04)	\$ 2,000	\$ 5,000	\$ 2,000	\$ 2,000	\$ (3,000)
CHARGES FOR SERVICES - OTHER	3,446,507.14	3,515,000	4,580,000	4,145,000	4,145,000	(435,000)
CONSTRUCTION PERMITS	13,596,490.11	15,880,000	16,285,000	16,113,000	16,113,000	(172,000)
FEDERAL - OTHER	(431.00)	0	0	0	0	0
INTEREST	231,249.80	392,000	244,000	394,000	394,000	150,000
MISCELLANEOUS	255,331.75	173,000	177,000	187,000	187,000	10,000
OTHER GOVERNMENTAL AGENCIES	14,198.02	45,000	17,000	45,000	45,000	28,000
OTHER SALES	821.00	1,000	1,000	1,000	1,000	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	151,668.43	152,000	144,000	152,000	152,000	8,000
PLANNING & ENGINEERING SERVICES	24,014,747.75	24,742,000	26,006,000	27,103,000	27,103,000	1,097,000
ROAD & STREET SERVICES	1,209,755.30	1,058,000	0	0	0	0
SANITATION SERVICES	6,720,393.20	7,451,000	6,331,000	7,006,000	7,006,000	675,000
STATE - OTHER	841,227.85	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>\$ 50,379,823.31</b>	<b>\$ 53,411,000</b>	<b>\$ 53,790,000</b>	<b>\$ 55,148,000</b>	<b>\$ 55,148,000</b>	<b>\$ 1,358,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	\$ 117,942.59	\$ 189,000	\$ 127,000	\$ 128,000	\$ 128,000	\$ 1,000
COMMUNICATIONS	184.88	0	0	0	0	0
COMPUTING-MAINFRAME	3,390.40	10,000	2,000	10,000	10,000	8,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	5,102.21	3,000	3,000	4,000	4,000	1,000
COMPUTING-PERSONAL	61,445.74	65,000	114,000	73,000	73,000	(41,000)
CONTRACTED PROGRAM SERVICES	0.00	0	1,000	0	0	(1,000)
HOUSEHOLD EXPENSE	320.83	19,000	58,000	0	0	(58,000)
INFORMATION TECHNOLOGY SERVICES	2,668,000.00	0	1,286,000	425,000	425,000	(861,000)
INSURANCE	44,570.09	100,000	168,000	165,000	165,000	(3,000)
JURY & WITNESS EXPENSE	0.00	0	10,000	10,000	10,000	0
MAINTENANCE - BUILDINGS & IMPRV	428,248.83	399,000	446,000	395,000	395,000	(51,000)
MAINTENANCE - EQUIPMENT	6,937.37	6,000	8,000	3,000	3,000	(5,000)
MEMBERSHIPS	17,030.00	4,000	2,000	4,000	4,000	2,000
MISCELLANEOUS EXPENSE	68.33	0	0	0	0	0
OFFICE EXPENSE	215,583.34	35,000	201,000	33,000	33,000	(168,000)
PROFESSIONAL SERVICES	11,867,630.17	24,034,000	30,031,000	37,531,000	6,496,000	(23,535,000)
PUBLICATIONS & LEGAL NOTICE	624.54	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	3,032,574.33	1,281,000	816,000	900,000	900,000	84,000
RENTS & LEASES - EQUIPMENT	43,229.29	7,000	63,000	94,000	94,000	31,000
SMALL TOOLS & MINOR EQUIPMENT	5,901.14	2,000	0	2,000	2,000	2,000
SPECIAL DEPARTMENTAL EXPENSE	61,637,373.01	77,359,000	66,263,000	102,312,000	77,229,000	10,966,000
TECHNICAL SERVICES	6,162,016.77	2,212,000	6,873,000	8,449,000	3,849,000	(3,024,000)
TELECOMMUNICATIONS	555,435.90	628,000	423,000	616,000	616,000	193,000
TRAINING	8,360.00	7,000	47,000	45,000	45,000	(2,000)
TRANSPORTATION AND TRAVEL	11,573.98	7,000	44,000	38,000	38,000	(6,000)
UTILITIES	149,132.85	154,000	182,000	170,000	170,000	(12,000)
<b>TOTAL S &amp; S</b>	<b>87,042,676.59</b>	<b>106,521,000</b>	<b>107,168,000</b>	<b>151,407,000</b>	<b>90,689,000</b>	<b>(16,479,000)</b>
<b>OTHER CHARGES</b>						
CONT TO NON COUNTY AGENCIES	2,438,266.31	3,567,000	3,567,000	9,950,000	1,760,000	(1,807,000)

**PUBLIC WORKS GENERAL FUND BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
JUDGMENTS & DAMAGES	1,132,749.13	90,000	145,000	200,000	200,000	55,000
TAXES & ASSESSMENTS	1,883.84	2,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	3,572,899.28	3,659,000	3,714,000	10,152,000	1,962,000	(1,752,000)
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	25,000	25,000	25,000	25,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	98,000	98,000	98,000	98,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	123,000	123,000	123,000	123,000	0
<b>CAPITAL ASSETS - INFRASTRUCTURE</b>						
EASEMENTS	67,000.00	50,000	50,000	150,000	150,000	100,000
TOTAL CAPITAL ASSETS	67,000.00	173,000	173,000	273,000	273,000	100,000
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	138,333.69	367,000	367,000	500,000	500,000	133,000
TOTAL OTH FIN USES	138,333.69	367,000	367,000	500,000	500,000	133,000
<b>GROSS TOTAL</b>	\$ 90,820,909.56	\$ 110,720,000	\$ 111,422,000	\$ 162,332,000	\$ 93,424,000	\$ (17,998,000)
INTRAFUND TRANSFERS	(35,826.53)	(50,000)	(30,000)	(50,000)	(50,000)	(20,000)
<b>NET TOTAL</b>	\$ 90,785,083.03	\$ 110,670,000	\$ 111,392,000	\$ 162,282,000	\$ 93,374,000	\$ (18,018,000)
<b>NET COUNTY COST</b>	\$ 40,405,259.72	\$ 57,259,000	\$ 57,602,000	\$ 107,134,000	\$ 38,226,000	\$ (19,376,000)



## Public Works - Flood Control District Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
FUND BALANCE AVAILABLE	\$ 37,378,000.00	\$ 89,046,000	\$ 89,046,000	\$ 27,905,000	\$ 27,905,000	\$ (61,141,000)
CANCEL OBLIGATED FUND BAL	345,024,714.00	341,851,000	341,751,000	39,300,000	39,300,000	(302,451,000)
PROPERTY TAXES	139,264,607.10	135,462,000	141,645,000	151,817,000	151,817,000	10,172,000
SPECIAL ASSESSMENTS	108,960,281.64	108,960,000	108,287,000	108,960,000	108,960,000	673,000
OTHER REVENUE	50,703,233.14	32,646,000	19,817,000	22,332,000	22,332,000	2,515,000
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 681,330,835.88</b>	<b>\$ 707,965,000</b>	<b>\$ 700,546,000</b>	<b>\$ 350,314,000</b>	<b>\$ 350,314,000</b>	<b>\$ (350,232,000)</b>
<b>FINANCING USES</b>						
SERVICES & SUPPLIES	\$ 218,035,877.49	\$ 224,248,000	\$ 227,088,000	\$ 251,029,000	\$ 251,029,000	\$ 23,941,000
OTHER CHARGES	19,428,134.26	3,793,000	8,606,000	7,877,000	7,877,000	(729,000)
CAPITAL ASSETS - LAND	3,860,000.00	0	0	742,000	742,000	742,000
CAPITAL ASSETS - B & I	168,498.97	2,320,000	0	390,000	390,000	390,000
TOTAL CAPITAL PROJECT	4,028,498.97	2,320,000	0	1,132,000	1,132,000	1,132,000
CAPITAL ASSETS - EQUIPMENT	106,495.88	505,000	505,000	1,562,000	1,562,000	1,057,000
CAPITAL ASSETS - INFRASTRUCTURE	5,846,077.19	102,518,000	117,671,000	77,838,000	77,838,000	(39,833,000)
TOTAL CAPITAL ASSETS	9,981,072.04	105,343,000	118,176,000	80,532,000	80,532,000	(37,644,000)
OTHER FINANCING USES	3,088,874.30	4,925,000	4,925,000	10,876,000	10,876,000	5,951,000
<b>GROSS TOTAL</b>	<b>\$ 250,533,958.09</b>	<b>\$ 338,309,000</b>	<b>\$ 358,795,000</b>	<b>\$ 350,314,000</b>	<b>\$ 350,314,000</b>	<b>\$ (8,481,000)</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 341,751,000.00	\$ 341,751,000	\$ 341,751,000	\$ 0	\$ 0	\$ (341,751,000)
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 341,751,000.00</b>	<b>\$ 341,751,000</b>	<b>\$ 341,751,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ (341,751,000)</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 592,284,958.09</b>	<b>\$ 680,060,000</b>	<b>\$ 700,546,000</b>	<b>\$ 350,314,000</b>	<b>\$ 350,314,000</b>	<b>\$ (350,232,000)</b>

FUND	FUNCTION	ACTIVITY
PUBLIC WORKS - FLOOD CONTROL DISTRICT	PUBLIC PROTECTION	FLOOD CTRL & SOIL & WATER CONSERVATION

### Mission Statement

Public Works is committed to accomplishing its mission of delivering regional infrastructure and municipal services to improve the quality of life for more than ten million people in the County. Specific to the Los Angeles County Flood Control District (LACFCD), the mission is to provide flood protection services that incorporate an integrated water resource management approach; increase local water availability through conservation efforts; and provide passive recreational opportunities.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects a \$350.2 million decrease primarily due to a decrease in obligated fund balance being canceled and infrastructure improvement projects that provide for groundwater recharge to sustain local water supplies; partially offset by increases in cost-of-living adjustments and as-needed contract costs. The primary sources of revenue of the LACFCD are property taxes and benefit assessments. The objectives of the LACFCD are outlined within the Flood Control Act, which mandates the LACFCD to carry out flood protection and water conservation programs. These objectives include keeping the existing flood protection system in a safe and effective condition to respond to emergencies, perform maintenance and repair, and conserve water.

## Changes From 2017-18 Budget

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>700,546,000</b>	<b>700,546,000</b>	<b>0.0</b>
<b>Other Changes</b>			
<b>1. Permit Issuance and Inspection:</b> Reflects an increase in activities projected for issuance of building and encroachment permits and inspections.	489,000	489,000	--
<b>2. Environmental Defenders:</b> Reflects a decrease in activities projected for environmental defenders.	(27,000)	(27,000)	--
<b>3. Flood Control:</b> Reflects an increase in infrastructure project contracts for storm drains, dam seismic retrofit and spillway modifications, debris control facilities, and pumping plants.	24,830,000	24,830,000	--
<b>4. Graffiti Abatement:</b> Reflects a decrease in graffiti removal within Flood Control District's various rights of way.	(45,000)	(45,000)	--
<b>5. Integrated Water Resource Planning:</b> Reflects an increase in activities related to the integrated regional plan coordination with stakeholders to support multi-use benefits such as water quality enhancement, water conservation, and passive recreation.	5,492,000	5,492,000	--
<b>6. Land Development:</b> Reflects a decrease in subdivision plan checking and environmental document reviews.	(692,000)	(692,000)	--
<b>7. Public Works Services to Cities and Agencies:</b> Reflects a decrease in services provided to cities and other agencies.	(72,000)	(72,000)	--
<b>8. Storm Water and Urban Runoff Quality:</b> Reflects an increase in activities for water quality enhancement projects.	6,713,000	6,713,000	--
<b>9. Water Conservation:</b> Reflects a decrease in infrastructure improvement projects that provide for groundwater recharge to sustain local water supplies.	(45,169,000)	(45,169,000)	--
<b>10. Provision for Obligated Fund Balance:</b> Reflects a decrease in obligated fund balance being canceled.	(341,751,000)	(341,751,000)	--
<b>Total Changes</b>	<b>(350,232,000)</b>	<b>(350,232,000)</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>350,314,000</b>	<b>350,314,000</b>	<b>0.0</b>

**PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
FUND BALANCE AVAILABLE	\$ 37,378,000.00	\$ 89,046,000	\$ 89,046,000	\$ 27,905,000	\$ 27,905,000	\$ (61,141,000)
CANCEL OBLIGATED FUND BAL	345,024,714.00	341,851,000	341,751,000	39,300,000	39,300,000	(302,451,000)
PROPERTY TAXES	139,264,607.10	135,462,000	141,645,000	151,817,000	151,817,000	10,172,000
SPECIAL ASSESSMENTS	108,960,281.64	108,960,000	108,287,000	108,960,000	108,960,000	673,000
BUSINESS LICENSES	917.01	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	1,570,716.95	1,646,000	2,119,000	1,953,000	1,953,000	(166,000)
CONSTRUCTION PERMITS	6,481.75	6,000	3,000	6,000	6,000	3,000
FEDERAL AID - DISASTER RELIEF	0.00	2,807,000	0	0	0	0
FORFEITURES & PENALTIES	5,148.62	0	0	0	0	0
FRANCHISES	654.52	0	0	0	0	0
INTEREST	5,299,013.62	6,837,000	4,319,000	6,837,000	6,837,000	2,518,000
MISCELLANEOUS	113,168.70	3,000	20,000	23,000	23,000	3,000
OTHER GOVERNMENTAL AGENCIES	1,745,471.67	1,399,000	1,592,000	1,463,000	1,463,000	(129,000)
OTHER LICENSES & PERMITS	1,158,933.44	1,153,000	1,107,000	1,175,000	1,175,000	68,000
OTHER SALES	150,079.20	886,000	103,000	103,000	103,000	0
OTHER STATE - IN-LIEU TAXES	8,555.49	9,000	9,000	9,000	9,000	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	945,999.52	947,000	940,000	947,000	947,000	7,000
PLANNING & ENGINEERING SERVICES	1,476,689.82	1,478,000	1,288,000	1,478,000	1,478,000	190,000
RENTS & CONCESSIONS	14,804,795.16	8,105,000	6,231,000	6,445,000	6,445,000	214,000
ROAD & STREET SERVICES	17,025,736.12	3,503,000	20,000	3,000	3,000	(17,000)
ROYALTIES	548,109.29	540,000	541,000	540,000	540,000	(1,000)
SALE OF CAPITAL ASSETS	80,331.75	1,383,000	45,000	45,000	45,000	0
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	756,204.73	756,000	765,000	756,000	756,000	(9,000)
STATE - OTHER	5,003,679.91	486,000	715,000	549,000	549,000	(166,000)
STATE - PUBLIC ASSISTANCE PROGRAMS	2,545.87	0	0	0	0	0
STATE AID - DISASTER	0.00	702,000	0	0	0	0
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 681,330,835.88</b>	<b>\$ 707,965,000</b>	<b>\$ 700,546,000</b>	<b>\$ 350,314,000</b>	<b>\$ 350,314,000</b>	<b>\$ (350,232,000)</b>

**FINANCING USES**

**SERVICES & SUPPLIES**

ADMINISTRATIVE SERVICES	\$ 2,361,223.57	\$ 1,579,000	\$ 2,777,000	\$ 2,719,000	\$ 2,719,000	\$ (58,000)
CLOTHING & PERSONAL SUPPLIES	34,429.80	45,000	45,000	40,000	40,000	(5,000)
COMMUNICATIONS	20,947.97	9,000	29,000	24,000	24,000	(5,000)
COMPUTING-MAINFRAME	6,785.77	7,000	6,000	7,000	7,000	1,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	211,536.43	181,000	189,000	244,000	244,000	55,000
COMPUTING-PERSONAL	63,757.26	89,000	70,000	73,000	73,000	3,000
CONTRACTED PROGRAM SERVICES	38,292.11	37,000	47,000	44,000	44,000	(3,000)
HOUSEHOLD EXPENSE	63,365.43	14,000	45,000	73,000	73,000	28,000
INFORMATION TECHNOLOGY SERVICES	155,594.46	145,000	164,000	179,000	179,000	15,000
INSURANCE	643,510.19	1,103,000	1,138,000	1,138,000	1,138,000	0
MAINTENANCE - BUILDINGS & IMPRV	5,067,497.41	4,090,000	5,623,000	5,834,000	5,834,000	211,000
MAINTENANCE - EQUIPMENT	383,111.50	407,000	238,000	441,000	441,000	203,000
MEDICAL DENTAL & LAB SUPPLIES	85,017.01	0	63,000	98,000	98,000	35,000

**PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
MEMBERSHIPS	129,471.53	157,000	56,000	149,000	149,000	93,000
MISCELLANEOUS EXPENSE	18.50	0	0	0	0	0
OFFICE EXPENSE	54,355.72	47,000	41,000	63,000	63,000	22,000
PROFESSIONAL SERVICES	21,144,508.33	29,920,000	12,850,000	22,234,000	22,234,000	9,384,000
PUBLICATIONS & LEGAL NOTICE	1,711.61	2,000	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	1,416,662.83	1,500,000	1,696,000	1,631,000	1,631,000	(65,000)
RENTS & LEASES - EQUIPMENT	17,848,004.75	11,718,000	14,151,000	20,549,000	20,549,000	6,398,000
SMALL TOOLS & MINOR EQUIPMENT	411,043.83	378,000	286,000	473,000	473,000	187,000
SPECIAL DEPARTMENTAL EXPENSE	157,923,202.54	164,788,000	173,578,000	183,172,000	183,172,000	9,594,000
TECHNICAL SERVICES	7,825,431.23	5,901,000	11,390,000	9,012,000	9,012,000	(2,378,000)
TELECOMMUNICATIONS	124,410.81	113,000	163,000	143,000	143,000	(20,000)
TRAINING	10,033.00	21,000	110,000	110,000	110,000	0
TRANSPORTATION AND TRAVEL	124,548.82	145,000	406,000	406,000	406,000	0
UTILITIES	1,887,405.08	1,852,000	1,927,000	2,173,000	2,173,000	246,000
<b>TOTAL S &amp; S</b>	<b>218,035,877.49</b>	<b>224,248,000</b>	<b>227,088,000</b>	<b>251,029,000</b>	<b>251,029,000</b>	<b>23,941,000</b>
<b>OTHER CHARGES</b>						
CONT TO NON COUNTY AGENCIES	2,250,643.21	1,465,000	6,737,000	7,191,000	7,191,000	454,000
INT-OTHER LONG TERM DEBT	256,333.33	0	(746,000)	(746,000)	(746,000)	0
JUDGMENTS & DAMAGES	4,267,255.32	2,316,000	6,709,000	8,526,000	8,526,000	1,817,000
RET-OTHER LONG TERM DEBT	12,638,100.00	0	9,272,000	9,272,000	9,272,000	0
RIGHTS OF WAY	7,665.45	3,000	0	0	0	0
TAXES & ASSESSMENTS	8,136.95	9,000	9,000	9,000	9,000	0
TRIAL COURT-MAINTENANCE OF EFFORT	0.00	0	(13,375,000)	(16,375,000)	(16,375,000)	(3,000,000)
<b>TOTAL OTH CHARGES</b>	<b>19,428,134.26</b>	<b>3,793,000</b>	<b>8,606,000</b>	<b>7,877,000</b>	<b>7,877,000</b>	<b>(729,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - LAND</b>						
LAND	3,860,000.00	0	0	742,000	742,000	742,000
<b>TOTAL CAPITAL ASSETS - LAND</b>	<b>3,860,000.00</b>	<b>0</b>	<b>0</b>	<b>742,000</b>	<b>742,000</b>	<b>742,000</b>
<b>CAPITAL ASSETS - B &amp; I</b>						
BUILDINGS & IMPROVEMENTS	0.00	2,100,000	0	193,000	193,000	193,000
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	118,826.81	13,000	0	0	0	0
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	49,672.16	200,000	0	197,000	197,000	197,000
BUILDINGS & IMPROVEMENTS- JURISDICTIONAL REVIEW/PLAN CHK/PRMT	0.00	7,000	0	0	0	0
<b>TOTAL CAPITAL ASSETS - B &amp; I</b>	<b>168,498.97</b>	<b>2,320,000</b>	<b>0</b>	<b>390,000</b>	<b>390,000</b>	<b>390,000</b>
<b>CAPITAL ASSETS - EQUIPMENT</b>						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	195,000	195,000	200,000	200,000	5,000
COMPUTERS, MIDRANGE/DEPARTMENTAL	19,870.13	0	0	0	0	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	72,507.99	20,000	20,000	185,000	185,000	165,000
MACHINERY EQUIPMENT	0.00	75,000	75,000	757,000	757,000	682,000
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	35,000	35,000	0	0	(35,000)

**PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
NON-MEDICAL LAB/TESTING EQUIP	13,359.36	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	758.40	180,000	180,000	420,000	420,000	240,000
TOTAL CAPITAL ASSETS - EQUIPMENT	106,495.88	505,000	505,000	1,562,000	1,562,000	1,057,000
<b>CAPITAL ASSETS - INFRASTRUCTURE</b>						
EASEMENTS	0.00	41,000	0	1,500,000	1,500,000	1,500,000
INFRASTRUCTURE	5,846,077.19	102,477,000	117,671,000	76,338,000	76,338,000	(41,333,000)
TOTAL CAPITAL ASSETS - INFRASTRUCTURE	5,846,077.19	102,518,000	117,671,000	77,838,000	77,838,000	(39,833,000)
TOTAL CAPITAL ASSETS	9,981,072.04	105,343,000	118,176,000	80,532,000	80,532,000	(37,644,000)
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	3,088,874.30	4,925,000	4,925,000	10,876,000	10,876,000	5,951,000
TOTAL OTH FIN USES	3,088,874.30	4,925,000	4,925,000	10,876,000	10,876,000	5,951,000
<b>GROSS TOTAL</b>	<b>\$ 250,533,958.09</b>	<b>\$ 338,309,000</b>	<b>\$ 358,795,000</b>	<b>\$ 350,314,000</b>	<b>\$ 350,314,000</b>	<b>\$ (8,481,000)</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 341,751,000.00	\$ 341,751,000	\$ 341,751,000	\$ 0	\$ 0	(341,751,000)
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 341,751,000.00</b>	<b>\$ 341,751,000</b>	<b>\$ 341,751,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>(341,751,000)</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 592,284,958.09</b>	<b>\$ 680,060,000</b>	<b>\$ 700,546,000</b>	<b>\$ 350,314,000</b>	<b>\$ 350,314,000</b>	<b>(350,232,000)</b>

## Public Works - Road Fund Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
FUND BALANCE AVAILABLE	\$ 73,802,000.00	\$ 5,254,000	\$ 5,254,000	\$ 18,882,000	\$ 18,882,000	\$ 13,628,000
CANCEL OBLIGATED FUND BAL	158,441,033.00	94,469,000	89,065,000	26,352,000	26,352,000	(62,713,000)
SPECIAL ASSESSMENTS	203,700.00	0	0	0	0	0
OTHER REVENUE	190,961,573.36	264,802,000	257,928,000	326,394,000	326,394,000	68,466,000
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 423,408,306.36</b>	<b>\$ 364,525,000</b>	<b>\$ 352,247,000</b>	<b>\$ 371,628,000</b>	<b>\$ 371,628,000</b>	<b>\$ 19,381,000</b>
<b>FINANCING USES</b>						
SERVICES & SUPPLIES	\$ 257,033,596.05	\$ 257,061,000	\$ 244,141,000	\$ 310,086,000	\$ 310,086,000	\$ 65,945,000
OTHER CHARGES	5,810,039.56	4,971,000	11,401,000	13,003,000	13,003,000	1,602,000
CAPITAL ASSETS - B & I	0.00	0	580,000	580,000	580,000	0
CAPITAL ASSETS - EQUIPMENT	1,646,601.38	3,260,000	2,260,000	1,439,000	1,439,000	(821,000)
CAPITAL ASSETS - INFRASTRUCTURE	7,691,547.45	20,443,000	33,957,000	24,875,000	24,875,000	(9,082,000)
TOTAL CAPITAL ASSETS	9,338,148.83	23,703,000	36,797,000	26,894,000	26,894,000	(9,903,000)
OTHER FINANCING USES	(4,291,777.07)	7,801,000	7,801,000	11,645,000	11,645,000	3,844,000
<b>GROSS TOTAL</b>	<b>\$ 267,890,007.37</b>	<b>\$ 293,536,000</b>	<b>\$ 300,140,000</b>	<b>\$ 361,628,000</b>	<b>\$ 361,628,000</b>	<b>\$ 61,488,000</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 150,264,000.00	\$ 52,107,000	\$ 52,107,000	\$ 10,000,000	\$ 10,000,000	\$ (42,107,000)
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 150,264,000.00</b>	<b>\$ 52,107,000</b>	<b>\$ 52,107,000</b>	<b>\$ 10,000,000</b>	<b>\$ 10,000,000</b>	<b>\$ (42,107,000)</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 418,154,007.37</b>	<b>\$ 345,643,000</b>	<b>\$ 352,247,000</b>	<b>\$ 371,628,000</b>	<b>\$ 371,628,000</b>	<b>\$ 19,381,000</b>

**FUND**  
PUBLIC WORKS - ROAD FUND

**FUNCTION**  
PUBLIC WAYS AND FACILITIES

**ACTIVITY**  
PUBLIC WAYS

### Mission Statement

Public Works is committed to accomplishing its mission of delivering regional infrastructure and municipal services to improve the quality of life for more than ten million people in the County. Specific to the Transportation Core Service Area, the Road Fund is utilized for roadway, bicycle, pedestrian, and public transit projects with the mission to provide safe, clean, efficient transportation choices and rights of way, to enhance mobility and quality of life. The Road Fund provides for the operation, maintenance, safety, repair, and improvements of unincorporated area municipal streets and highways; multimodal transportation improvements; and the installation, operation, and maintenance of traffic signals. The Road Fund is also utilized to provide public works services to cities and agencies, which are entirely reimbursed by the respective agency, with the mission to provide quality and efficient public works services through effective interagency collaborations.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects an increase of \$19.4 million primarily due to increases in fund balance available, gas tax, Hazard Elimination Safety/Highway Safety Improvement Program, and Federal Surface Transportation Program revenues, partially offset by a decrease in obligated fund balance being canceled.

The FY 2018-19 budgeted revenue for the Highway User Tax Account (gas tax) is approximately \$253.9 million. It reflects a \$67.5 million (37 percent) increase from the 2017-18 budget of \$186.4 million. The increase is primarily due to the passing of the Road Repair and Accountability Act of 2017 (SB 1), which provides for the repayment of all outstanding transportation loans from the State General Fund; an increase in gasoline excise, diesel excise, and diesel sales taxes; as well as collection of a new Transportation Improvement Fee applied to the annual vehicle registration fee.

## Critical/Strategic Planning Initiatives

The Recommended Budget was crafted with an emphasis on optimizing the use of gas tax funds for maintenance and preservation of the existing roadway system. The County Strategic Plan directs the provisions of Strategy III.3 – Pursue Operational Effectiveness, Fiscal Responsibility, and

Accountability. The Recommended Budget meets this strategy by maximizing the use of available limited revenues while providing residents in unincorporated County areas with safe roads that provide the necessary mobility options for work, education, and recreation.

## Changes From 2017-18 Budget

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>352,247,000</b>	<b>352,247,000</b>	<b>0.0</b>
<b>Other Changes</b>			
<b>1. Unincorporated County Roads:</b> Reflects an increase in the pavement preservation program and management of traffic safety improvement projects.	53,890,000	53,890,000	--
<b>2. Traffic Congestion Management:</b> Reflects an increase in traffic study reviews, primarily related to land development projects and reconstruction of various road construction intersection improvement projects.	4,841,000	4,841,000	--
<b>3. Public Works Services to Cities and Agencies:</b> Reflects an increase in roadway maintenance activities and administration of road projects, primarily related to Bridge Preventive Maintenance Program projects within the jurisdictional boundaries of incorporated cities or other agencies funded by cities, developers, and federal grant revenues.	214,000	214,000	--
<b>4. Encroachment Permit Issuance and Land Development:</b> Reflects an increase in land development subdivision pavement plan checking and design reviews within public rights of way.	2,088,000	2,088,000	--
<b>5. Stormwater and Urban Runoff Quality:</b> Reflects an increase in requirements for field screenings of storm drain systems for illicit connections and discharges.	12,000	12,000	--
<b>6. Graffiti Abatement:</b> Reflects an increase in graffiti removal activities within road rights of way and the operation of the graffiti abatement program hotline.	443,000	443,000	--
<b>7. Provision for Obligated Fund Balance:</b> Reflects a decrease in obligated fund balance being canceled.	(42,107,000)	(42,107,000)	--
<b>Total Changes</b>	<b>19,381,000</b>	<b>19,381,000</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>371,628,000</b>	<b>371,628,000</b>	<b>0.0</b>

**PUBLIC WORKS - ROAD FUND BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
FUND BALANCE AVAILABLE	\$ 73,802,000.00	\$ 5,254,000	\$ 5,254,000	\$ 18,882,000	\$ 18,882,000	\$ 13,628,000
CANCEL OBLIGATED FUND BAL	158,441,033.00	94,469,000	89,065,000	26,352,000	26,352,000	(62,713,000)
SPECIAL ASSESSMENTS	203,700.00	0	0	0	0	0
BUSINESS LICENSES	74,623.01	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	7,783,340.65	12,106,000	11,457,000	9,887,000	9,887,000	(1,570,000)
CONSTRUCTION PERMITS	4,901,393.96	4,904,000	4,205,000	5,256,000	5,256,000	1,051,000
FEDERAL - FOREST RESERVE REVENUE	746,737.73	747,000	0	747,000	747,000	747,000
FEDERAL - OTHER	18,254,190.33	25,426,000	32,341,000	39,108,000	39,108,000	6,767,000
FEDERAL AID - DISASTER RELIEF	6,846,644.66	13,193,000	7,408,000	1,692,000	1,692,000	(5,716,000)
FORFEITURES & PENALTIES	(150,858.80)	0	0	0	0	0
INTEREST	2,386,227.92	1,842,000	1,339,000	2,426,000	2,426,000	1,087,000
MISCELLANEOUS	209,441.11	254,000	223,000	245,000	245,000	22,000
OTHER GOVERNMENTAL AGENCIES	(113,831.30)	2,367,000	600,000	1,561,000	1,561,000	961,000
OTHER LICENSES & PERMITS	20,669.34	30,000	29,000	32,000	32,000	3,000
OTHER SALES	6,729.50	6,000	8,000	1,000	1,000	(7,000)
PLANNING & ENGINEERING SERVICES	5,060,395.56	5,238,000	3,862,000	5,444,000	5,444,000	1,582,000
RENTS & CONCESSIONS	73,691.71	77,000	102,000	100,000	100,000	(2,000)
ROAD & STREET SERVICES	1,122,658.49	15,000	0	0	0	0
ROAD PRIVILEGES & PERMITS	414,509.43	421,000	436,000	455,000	455,000	19,000
SALE OF CAPITAL ASSETS	33,938.93	0	0	0	0	0
SALES & USE TAXES	4,280,545.00	4,207,000	4,281,000	4,207,000	4,207,000	(74,000)
STATE - HIGHWAY USERS TAX	136,346,114.08	190,142,000	186,432,000	253,932,000	253,932,000	67,500,000
STATE - OTHER	2,022,498.84	2,267,000	4,605,000	1,301,000	1,301,000	(3,304,000)
STATE AID - DISASTER	406,763.21	0	0	0	0	0
TRANSFERS IN	235,150.00	1,560,000	600,000	0	0	(600,000)
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 423,408,306.36</b>	<b>\$ 364,525,000</b>	<b>\$ 352,247,000</b>	<b>\$ 371,628,000</b>	<b>\$ 371,628,000</b>	<b>\$ 19,381,000</b>

**FINANCING USES**

**SERVICES & SUPPLIES**

ADMINISTRATIVE SERVICES	\$ 249,452.94	\$ 283,000	\$ 306,000	\$ 364,000	\$ 364,000	\$ 58,000
CLOTHING & PERSONAL SUPPLIES	144,386.69	146,000	210,000	108,000	108,000	(102,000)
COMMUNICATIONS	7,777.70	6,000	28,000	6,000	6,000	(22,000)
COMPUTING-MAINFRAME	753.34	1,000	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	234,848.14	293,000	43,000	20,000	20,000	(23,000)
COMPUTING-PERSONAL	58,446.24	61,000	119,000	45,000	45,000	(74,000)
CONTRACTED PROGRAM SERVICES	834,866.38	1,498,000	968,000	1,046,000	1,046,000	78,000
HOUSEHOLD EXPENSE	54,906.50	21,000	28,000	42,000	42,000	14,000
INFORMATION TECHNOLOGY SERVICES	236,007.79	304,000	120,000	210,000	210,000	90,000
INSURANCE	3,478,025.43	2,865,000	4,573,000	4,579,000	4,579,000	6,000
JURY & WITNESS EXPENSE	39.15	0	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	18,596,785.07	12,714,000	5,022,000	12,873,000	12,873,000	7,851,000
MAINTENANCE - EQUIPMENT	756,979.72	814,000	753,000	589,000	589,000	(164,000)
MEDICAL DENTAL & LAB SUPPLIES	5,948.09	0	0	0	0	0
MEMBERSHIPS	48,203.41	49,000	52,000	38,000	38,000	(14,000)
MISCELLANEOUS EXPENSE	5,338.53	0	0	0	0	0



**PUBLIC WORKS - ROAD FUND BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
OFFICE EXPENSE	41,289.77	38,000	58,000	31,000	31,000	(27,000)
PROFESSIONAL SERVICES	3,320,935.78	15,276,000	42,878,000	51,832,000	51,832,000	8,954,000
PUBLICATIONS & LEGAL NOTICE	1,022.94	1,000	0	2,000	2,000	2,000
RENTS & LEASES - BLDG & IMPRV	3,757,272.00	1,470,000	981,000	981,000	981,000	0
RENTS & LEASES - EQUIPMENT	17,568,990.75	5,357,000	6,692,000	12,960,000	12,960,000	6,268,000
SMALL TOOLS & MINOR EQUIPMENT	201,446.56	161,000	277,000	149,000	149,000	(128,000)
SPECIAL DEPARTMENTAL EXPENSE	202,121,083.13	209,797,000	173,954,000	217,715,000	217,715,000	43,761,000
TECHNICAL SERVICES	3,010,581.20	3,872,000	4,916,000	4,619,000	4,619,000	(297,000)
TELECOMMUNICATIONS	59,675.41	24,000	168,000	47,000	47,000	(121,000)
TRAINING	62,571.00	66,000	6,000	49,000	49,000	43,000
TRANSPORTATION AND TRAVEL	922,037.30	321,000	232,000	719,000	719,000	487,000
UTILITIES	1,253,925.09	1,623,000	1,757,000	1,062,000	1,062,000	(695,000)
<b>TOTAL S &amp; S</b>	<b>257,033,596.05</b>	<b>257,061,000</b>	<b>244,141,000</b>	<b>310,086,000</b>	<b>310,086,000</b>	<b>65,945,000</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	5,796,963.74	4,960,000	11,401,000	13,000,000	13,000,000	1,599,000
RIGHTS OF WAY	4,800.00	0	0	0	0	0
TAXES & ASSESSMENTS	8,275.82	11,000	0	0	0	0
TRIAL COURT-MAINTENANCE OF EFFORT	0.00	0	0	3,000	3,000	3,000
<b>TOTAL OTH CHARGES</b>	<b>5,810,039.56</b>	<b>4,971,000</b>	<b>11,401,000</b>	<b>13,003,000</b>	<b>13,003,000</b>	<b>1,602,000</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - B &amp; I</b>						
BUILDINGS & IMPROVEMENTS	0.00	0	403,000	403,000	403,000	0
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	0.00	0	30,000	30,000	30,000	0
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	0.00	0	145,000	145,000	145,000	0
BUILDINGS & IMPROVEMENTS- JURISDICTIONAL REVIEW/PLAN CHK/PRMT	0.00	0	2,000	2,000	2,000	0
<b>TOTAL CAPITAL ASSETS - B &amp; I</b>	<b>0.00</b>	<b>0</b>	<b>580,000</b>	<b>580,000</b>	<b>580,000</b>	<b>0</b>
<b>CAPITAL ASSETS - EQUIPMENT</b>						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	300,000	300,000	300,000	300,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	9,935.06	30,000	30,000	23,000	23,000	(7,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	24,732.62	124,000	124,000	376,000	376,000	252,000
ELECTRONIC EQUIPMENT	0.00	246,000	246,000	611,000	611,000	365,000
MACHINERY EQUIPMENT	0.00	160,000	160,000	49,000	49,000	(111,000)
MANUFACTURED/PREFABRICATED STRUCTURE	1,611,831.25	2,200,000	1,200,000	0	0	(1,200,000)
NON-MEDICAL LAB/TESTING EQUIP	29.37	25,000	25,000	0	0	(25,000)
VEHICLES & TRANSPORTATION EQUIPMENT	73.08	175,000	175,000	80,000	80,000	(95,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>1,646,601.38</b>	<b>3,260,000</b>	<b>2,260,000</b>	<b>1,439,000</b>	<b>1,439,000</b>	<b>(821,000)</b>
<b>CAPITAL ASSETS - INFRASTRUCTURE</b>						
EASEMENTS	62,830.00	31,000	0	0	0	0
INFRASTRUCTURE	7,628,717.45	20,412,000	33,957,000	24,875,000	24,875,000	(9,082,000)
<b>TOTAL CAPITAL ASSETS -</b>	<b>7,691,547.45</b>	<b>20,443,000</b>	<b>33,957,000</b>	<b>24,875,000</b>	<b>24,875,000</b>	<b>(9,082,000)</b>

**PUBLIC WORKS - ROAD FUND BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
INFRASTRUCTURE						
TOTAL CAPITAL ASSETS	9,338,148.83	23,703,000	36,797,000	26,894,000	26,894,000	(9,903,000)
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	(4,291,777.07)	7,801,000	7,801,000	11,645,000	11,645,000	3,844,000
TOTAL OTH FIN USES	(4,291,777.07)	7,801,000	7,801,000	11,645,000	11,645,000	3,844,000
<b>GROSS TOTAL</b>	<b>\$ 267,890,007.37</b>	<b>\$ 293,536,000</b>	<b>\$ 300,140,000</b>	<b>\$ 361,628,000</b>	<b>\$ 361,628,000</b>	<b>\$ 61,488,000</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 150,264,000.00	\$ 52,107,000	\$ 52,107,000	\$ 10,000,000	\$ 10,000,000	(42,107,000)
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 150,264,000.00</b>	<b>\$ 52,107,000</b>	<b>\$ 52,107,000</b>	<b>\$ 10,000,000</b>	<b>\$ 10,000,000</b>	<b>(42,107,000)</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 418,154,007.37</b>	<b>\$ 345,643,000</b>	<b>\$ 352,247,000</b>	<b>\$ 371,628,000</b>	<b>\$ 371,628,000</b>	<b>\$ 19,381,000</b>

## Public Works - Internal Service Fund Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
FUND BALANCE AVAILABLE	\$ 3,711,000.00	\$ 4,029,000	\$ 4,029,000	\$ 0	\$ 0	\$ (4,029,000)
CANCEL OBLIGATED FUND BAL	11,939,825.00	12,211,000	7,998,000	0	0	(7,998,000)
OTHER REVENUE	508,508,653.41	618,039,000	692,685,000	725,760,000	724,386,000	31,701,000
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 524,159,478.41</b>	<b>\$ 634,279,000</b>	<b>\$ 704,712,000</b>	<b>\$ 725,760,000</b>	<b>\$ 724,386,000</b>	<b>\$ 19,674,000</b>
<b>FINANCING USES</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 416,003,244.86	\$ 482,862,000	\$ 505,272,000	\$ 524,065,000	\$ 522,691,000	\$ 17,419,000
SERVICES & SUPPLIES	85,367,480.12	114,446,000	158,838,000	164,711,000	164,711,000	5,873,000
OTHER CHARGES	315,471.10	1,790,000	1,790,000	1,790,000	1,790,000	0
CAPITAL ASSETS - EQUIPMENT	10,446,292.55	26,785,000	26,785,000	35,194,000	35,194,000	8,409,000
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	3,631,000	0	0	(3,631,000)
<b>GROSS TOTAL</b>	<b>\$ 512,132,488.63</b>	<b>\$ 625,883,000</b>	<b>\$ 696,316,000</b>	<b>\$ 725,760,000</b>	<b>\$ 724,386,000</b>	<b>\$ 28,070,000</b>
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 7,998,000.00	\$ 8,396,000	\$ 8,396,000	\$ 0	\$ 0	\$ (8,396,000)
<b>TOTAL OBLIGATED FUND BAL</b>	<b>\$ 7,998,000.00</b>	<b>\$ 8,396,000</b>	<b>\$ 8,396,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ (8,396,000)</b>
<b>TOTAL FINANCING USES</b>	<b>\$ 520,130,488.63</b>	<b>\$ 634,279,000</b>	<b>\$ 704,712,000</b>	<b>\$ 725,760,000</b>	<b>\$ 724,386,000</b>	<b>\$ 19,674,000</b>
BUDGETED POSITIONS	4,154.0	4,154.0	4,154.0	4,166.0	4,154.0	0.0

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
PUBLIC WORKS - INTERNAL SERVICE FUND	GENERAL	OTHER GENERAL

### Mission Statement

Public Works is committed to accomplishing its mission of delivering regional infrastructure and municipal services that improve the quality of life for more than ten million people in the County. Public Works services include planning, engineering, design, construction, project management, operation, and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital projects, and regulatory programs, such as hazardous and solid waste, land development, and other activities for the County and contract cities.

### 2018-19 Budget Message

The Internal Service Fund is designed to facilitate billings for services provided between the multiple funds that finance Public Works operations and for services rendered to other County departments. The fund also pays Public Works salaries and employee benefits, materials and supplies, and equipment charges; and recovers the appropriate amounts from each fund or from other County departments.

The 2018-19 Recommended Budget reflects a \$19.7 million increase primarily due to Board-approved increases in salaries and health insurance subsidies; County retirement; retiree health insurance; capital project management services for County capital projects; capital asset-equipment purchases; and various position changes to meet the operational needs of the Department. These increases are partially offset by decreases in appropriations for contingencies and obligated fund balance being canceled.

## Critical/Strategic Planning Initiatives

■ Public Works is challenged in reporting future budget requirements for services to be rendered to other Public Works funds and other County departments. In particular, the Capital Building Projects Program relies heavily on the Board's approval of funding for County capital projects. A work plan is

prepared for the coming budget year to detail the capital project work that will be funded. To ensure that the Internal Service Fund recovers all costs for services performed, rates and fees are analyzed each year and adjusted as needed.

## Changes From 2017-18 Budget

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
<b>2017-18 Final Adopted budget</b>	<b>704,712,000</b>	<b>704,712,000</b>	<b>4,154.0</b>
<b>Other Changes</b>			
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	9,197,000	9,197,000	--
<b>2. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	4,258,000	4,258,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	3,365,000	3,365,000	--
<b>4. Unavoidable Costs:</b> Reflects a change in long-term disability costs based on historical experience.	122,000	122,000	--
<b>5. Other Salaries and Employee Benefits:</b> Reflects an increase for employee benefits adjustments based on historical experience and Board-approved reclassifications.	477,000	477,000	--
<b>6. Capital Building Projects:</b> Reflects an increase in capital project management services for County capital projects.	3,702,000	3,702,000	--
<b>7. IT:</b> Reflects an increase in the business automation plan and IT enhancement upgrade costs.	1,242,000	1,242,000	--
<b>8. Services and Supplies:</b> Reflects an increase for various as-needed consultant services contracts.	929,000	929,000	--
<b>9. Capital Assets-Equipment:</b> Reflects an increase in requirements for the purchase of equipment.	8,409,000	8,409,000	--
<b>10. Contingencies:</b> Reflects the transfer of funding from Appropriations for Contingencies to Services and Supplies and Capital Assets-Equipment to meet anticipated expenditure requirements.	(3,631,000)	(3,631,000)	--
<b>11. Provision for Obligated Fund Balance:</b> Reflects a decrease in obligated fund balance being canceled.	(8,396,000)	(8,396,000)	--
<b>12. Revenue Realignment:</b> Reflects a realignment of revenue based on historical trend.	--	--	--
<b>Total Changes</b>	<b>19,674,000</b>	<b>19,674,000</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>724,386,000</b>	<b>724,386,000</b>	<b>4,154.0</b>

**PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>FINANCING SOURCES</b>						
FUND BALANCE AVAILABLE	\$ 3,711,000.00	\$ 4,029,000	\$ 4,029,000	\$ 0	\$ 0	(4,029,000)
CANCEL OBLIGATED FUND BAL	11,939,825.00	12,211,000	7,998,000	0	0	(7,998,000)
AGRICULTURAL SERVICES	0.00	1,000	1,000	1,000	1,000	0
CHARGES FOR SERVICES - OTHER	507,290,584.64	600,248,000	674,664,000	698,316,000	696,942,000	22,278,000
CONSTRUCTION PERMITS	178,210.80	50,000	300,000	50,000	50,000	(250,000)
COURT FEES & COSTS	45.00	1,000	1,000	1,000	1,000	0
FEDERAL - OTHER	0.00	58,000	58,000	58,000	58,000	0
MISCELLANEOUS	531,880.65	1,422,000	1,402,000	1,422,000	1,422,000	20,000
OTHER GOVERNMENTAL AGENCIES	92,680.99	91,000	91,000	91,000	91,000	0
OTHER SALES	8,212.77	226,000	226,000	226,000	226,000	0
PLANNING & ENGINEERING SERVICES	828.00	0	0	0	0	0
RECORDING FEES	2,548.55	8,000	8,000	8,000	8,000	0
RENTS & CONCESSIONS	7,056.99	21,000	21,000	21,000	21,000	0
ROAD & STREET SERVICES	0.00	5,000	5,000	5,000	5,000	0
SALE OF CAPITAL ASSETS	624,625.86	120,000	120,000	120,000	120,000	0
STATE - OTHER	90,386.29	0	0	0	0	0
TRANSFERS IN	(318,407.13)	15,788,000	15,788,000	25,441,000	25,441,000	9,653,000
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 524,159,478.41</b>	<b>\$ 634,279,000</b>	<b>\$ 704,712,000</b>	<b>\$ 725,760,000</b>	<b>\$ 724,386,000</b>	<b>\$ 19,674,000</b>
<b>FINANCING USES</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 267,093,494.97	\$ 316,533,000	\$ 340,587,000	\$ 349,082,000	\$ 347,708,000	\$ 7,121,000
CAFETERIA BENEFIT PLANS	57,746,631.75	63,341,000	62,589,000	64,051,000	64,051,000	1,462,000
COUNTY EMPLOYEE RETIREMENT	42,413,129.39	48,472,000	48,060,000	52,318,000	52,318,000	4,258,000
DENTAL INSURANCE	1,179,182.13	1,238,000	1,155,000	1,238,000	1,238,000	83,000
DEPENDENT CARE SPENDING ACCOUNTS	300,036.68	563,000	563,000	563,000	563,000	0
DISABILITY BENEFITS	2,842,932.52	2,414,000	2,537,000	2,659,000	2,659,000	122,000
FICA (OASDI)	3,642,077.10	4,007,000	5,231,000	5,231,000	5,231,000	0
HEALTH INSURANCE	4,122,542.26	3,537,000	3,444,000	3,852,000	3,852,000	408,000
LIFE INSURANCE	489,662.76	380,000	356,000	380,000	380,000	24,000
OTHER EMPLOYEE BENEFITS	138,997.23	207,000	207,000	207,000	207,000	0
RETIREE HEALTH INSURANCE	20,539,624.00	23,802,000	23,640,000	27,005,000	27,005,000	3,365,000
SAVINGS PLAN	1,442,568.88	1,587,000	1,991,000	1,991,000	1,991,000	0
THRIFT PLAN (HORIZONS)	8,462,818.60	9,309,000	8,769,000	9,345,000	9,345,000	576,000
UNEMPLOYMENT INSURANCE	41,870.00	63,000	98,000	98,000	98,000	0
WORKERS' COMPENSATION	5,547,676.59	7,409,000	6,045,000	6,045,000	6,045,000	0
<b>TOTAL S &amp; E B</b>	<b>416,003,244.86</b>	<b>482,862,000</b>	<b>505,272,000</b>	<b>524,065,000</b>	<b>522,691,000</b>	<b>17,419,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	7,035,670.18	6,835,000	9,834,000	9,598,000	9,598,000	(236,000)
CLOTHING & PERSONAL SUPPLIES	242,709.16	259,000	277,000	277,000	277,000	0
COMMUNICATIONS	1,276,771.22	1,357,000	1,885,000	1,861,000	1,861,000	(24,000)
COMPUTING-MAINFRAME	40,324.09	44,000	215,000	215,000	215,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	4,539,294.56	4,776,000	6,181,000	6,585,000	6,585,000	404,000

**PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
COMPUTING-PERSONAL	1,704,573.52	1,832,000	1,785,000	1,745,000	1,745,000	(40,000)
CONTRACTED PROGRAM SERVICES	38,132.75	41,000	76,000	76,000	76,000	0
FOOD	1,259.48	0	0	0	0	0
HOUSEHOLD EXPENSE	349,681.62	510,000	667,000	667,000	667,000	0
INFORMATION TECHNOLOGY SERVICES	2,387,370.19	4,730,000	5,584,000	6,387,000	6,387,000	803,000
INFORMATION TECHNOLOGY-SECURITY	2,631.00	59,000	190,000	362,000	362,000	172,000
INSURANCE	598,958.27	635,000	832,000	879,000	879,000	47,000
JURY & WITNESS EXPENSE	16.34	10,000	10,000	10,000	10,000	0
MAINTENANCE - BUILDINGS & IMPRV	4,032,828.21	4,258,000	4,661,000	4,661,000	4,661,000	0
MAINTENANCE - EQUIPMENT	9,254,576.15	9,813,000	15,107,000	15,107,000	15,107,000	0
MEDICAL DENTAL & LAB SUPPLIES	31,843.11	0	0	0	0	0
MEMBERSHIPS	180,270.80	192,000	214,000	214,000	214,000	0
MISCELLANEOUS EXPENSE	16,145.45	47,000	223,000	223,000	223,000	0
OFFICE EXPENSE	547,453.58	580,000	1,733,000	1,733,000	1,733,000	0
PROFESSIONAL SERVICES	16,596,399.15	16,125,000	29,076,000	26,636,000	26,636,000	(2,440,000)
PUBLICATIONS & LEGAL NOTICE	29,633.80	51,000	234,000	234,000	234,000	0
RENTS & LEASES - BLDG & IMPRV	656,491.36	771,000	619,000	585,000	585,000	(34,000)
RENTS & LEASES - EQUIPMENT	1,825,901.94	1,942,000	2,979,000	2,886,000	2,886,000	(93,000)
SMALL TOOLS & MINOR EQUIPMENT	144,488.62	157,000	289,000	289,000	289,000	0
SPECIAL DEPARTMENTAL EXPENSE	10,855,061.87	35,421,000	44,024,000	47,330,000	47,330,000	3,306,000
TECHNICAL SERVICES	13,644,646.88	14,071,000	18,275,000	22,190,000	22,190,000	3,915,000
TELECOMMUNICATIONS	4,208,542.54	4,473,000	6,330,000	6,283,000	6,283,000	(47,000)
TRAINING	1,614,216.27	1,712,000	1,544,000	1,684,000	1,684,000	140,000
TRANSPORTATION AND TRAVEL	1,568,227.84	1,667,000	2,145,000	2,145,000	2,145,000	0
UTILITIES	1,943,360.17	2,078,000	3,849,000	3,849,000	3,849,000	0
<b>TOTAL S &amp; S</b>	<b>85,367,480.12</b>	<b>114,446,000</b>	<b>158,838,000</b>	<b>164,711,000</b>	<b>164,711,000</b>	<b>5,873,000</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	305,663.20	1,090,000	1,090,000	1,090,000	1,090,000	0
TAXES & ASSESSMENTS	9,807.90	700,000	700,000	700,000	700,000	0
<b>TOTAL OTH CHARGES</b>	<b>315,471.10</b>	<b>1,790,000</b>	<b>1,790,000</b>	<b>1,790,000</b>	<b>1,790,000</b>	<b>0</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
AGRICULTURE AND LNDSCEP EQUIP	16,668.99	340,000	340,000	160,000	160,000	(180,000)
AIRCRAFT & AIRPORT EQUIPMENT	15.70	0	0	0	0	0
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	1,037,000	1,037,000	1,015,000	1,015,000	(22,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	349,372.41	642,000	642,000	1,761,000	1,761,000	1,119,000
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	6,328,394.00	14,865,000	14,865,000	22,372,000	22,372,000	7,507,000
ELECTRONIC EQUIPMENT	8,470.39	79,000	79,000	16,000	16,000	(63,000)
MACHINERY EQUIPMENT	16,749.76	310,000	310,000	228,000	228,000	(82,000)
TELECOMMUNICATIONS EQUIPMENT	540,980.43	1,440,000	1,440,000	850,000	850,000	(590,000)
VEHICLES & TRANSPORTATION EQUIPMENT	3,185,640.87	8,072,000	8,072,000	8,792,000	8,792,000	720,000
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>10,446,292.55</b>	<b>26,785,000</b>	<b>26,785,000</b>	<b>35,194,000</b>	<b>35,194,000</b>	<b>8,409,000</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>10,446,292.55</b>	<b>26,785,000</b>	<b>26,785,000</b>	<b>35,194,000</b>	<b>35,194,000</b>	<b>8,409,000</b>
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	3,631,000	0	0	(3,631,000)

**PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>GROSS TOTAL</b>	\$ 512,132,488.63	\$ 625,883,000	\$ 696,316,000	\$ 725,760,000	\$ 724,386,000	\$ 28,070,000
<b>PROV FOR OBLIGATED FUND BAL</b>						
COMMITTED	\$ 7,998,000.00	\$ 8,396,000	\$ 8,396,000	\$ 0	\$ 0	(8,396,000)
<b>TOTAL OBLIGATED FUND BAL</b>	\$ 7,998,000.00	\$ 8,396,000	\$ 8,396,000	\$ 0	\$ 0	(8,396,000)
<b>TOTAL FINANCING USES</b>	\$ 520,130,488.63	\$ 634,279,000	\$ 704,712,000	\$ 725,760,000	\$ 724,386,000	\$ 19,674,000
BUDGETED POSITIONS	4,154.0	4,154.0	4,154.0	4,166.0	4,154.0	0.0

## Departmental Program Summary

### 1. Roads and Transportation Group

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	587,059,000	--	584,409,000	2,650,000	--
Unincorporated County Roads	429,889,000	--	429,889,000	--	--
Traffic Congestion Management	70,714,000	--	70,714,000	--	--
Street Lighting	42,020,000	--	42,020,000	--	--
Public Transit Services	29,141,000	--	29,141,000	--	--
Bikeways	12,645,000	--	12,645,000	--	--
Crossing Guard Services	2,650,000	--	--	2,650,000	--
Red Light Photo Enforcement	--	--	--	--	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	587,059,000	--	584,409,000	2,650,000	--

#### Unincorporated County Roads

**Authority:** Mandated program – California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

Construct, operate, and maintain unincorporated County roadways and adjacent rights of way.

#### Traffic Congestion Management

**Authority:** Non-mandated, discretionary program.

Coordinate across jurisdictional boundaries of traffic signal synchronization and other Intelligent Transportation Systems.

#### Street Lighting

**Authority:** Non-mandated, discretionary program.

Administer the construction, operation, and maintenance of street lights in unincorporated County areas.

#### Public Transit Services

**Authority:** Non-mandated, discretionary program.

Provide public transit services to residents in the unincorporated County areas.

#### Bikeways

**Authority:** Non-mandated, discretionary program.

Construct, operate, and maintain County bikeway facilities.

#### Crossing Guard Services

**Authority:** Non-mandated, discretionary program.

Provide crossing guard services, upon request, to elementary school-age pedestrians walking to and from school at intersections in unincorporated County areas that meet Board-accepted criteria.

#### Red Light Photo Enforcement

**Authority:** Non-mandated, discretionary program.

Administer the operation of traffic cameras at selected traffic signal controlled intersections for automated enforcement of the California Vehicle Code.



## 2. Stormwater Management Group

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	367,274,000	--	347,295,000	19,979,000	--
Flood Control	259,292,000	--	259,237,000	55,000	--
Stormwater and Urban Runoff Quality	47,716,000	--	27,792,000	19,924,000	--
Integrated Water Resource Planning	18,697,000	--	18,697,000	--	--
Water Conservation	41,569,000	--	41,569,000	--	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	367,274,000	--	347,295,000	19,979,000	--

### Flood Control

**Authority:** Mandated program – California Water Code, Uncodified Acts, Act 4463.

Maintain, operate, and augment the countywide Flood Control District (FCD) system by capital construction to achieve the intended result.

### Stormwater and Urban Runoff Quality

**Authority:** Mandated program – Federal Clean Water Act and California Water Code, Uncodified Acts, Act 4463.

Comply with the stormwater quality permit issued under the Clean Water Act by, among other things, sweeping streets, installing water quality improvement devices, implementing good housekeeping procedures at departmental field facilities, and conducting public outreach.

### Integrated Water Resource Planning

**Authority:** Mandated program – California Water Code, Uncodified Acts, Act 4463.

Develop watershed multi-use studies, watershed management plans, river master plans, and project concepts through collaborative stakeholder processes that provide multiple benefits including, but not limited to, flood protection, water conservation, aesthetic enhancement, preservation of natural resources, and water quality enhancement.

### Water Conservation

**Authority:** Mandated program – California Water Code, Uncodified Acts, Act 4463.

Construct, operate, and maintain water conservation facilities within the FCD.

## 3. Waterworks – County Waterworks Districts

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	174,587,000	--	174,587,000	--	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	174,587,000	--	174,587,000	--	--

**Authority:** Mandated program – California Water Code, Division 16.

Construct, operate, and maintain a water supply systems and distribution facilities within the Waterworks Districts.

#### 4. Environmental Programs Group

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	82,590,000	20,000	81,353,000	1,217,000	--
Solid Waste Management	70,143,000	--	70,143,000	--	--
Regulation of Industrial Waste and Underground Tanks	6,422,000	20,000	6,402,000	--	--
Environmental Defenders	1,088,000	--	1,088,000	--	--
Graffiti Abatement	4,937,000	--	3,720,000	1,217,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	82,590,000	20,000	81,353,000	1,217,000	--

##### Solid Waste Management

**Authority:** Mandated program – California Integrated Waste Management Act of 1989 (AB 939); and Los Angeles County Code, Title 20, Division 4 Chapter 20.88 and Chapter 20.89.

Administer solid waste management activities to meet the solid waste disposal needs of County residents, conserve natural resources, and comply with State laws and regulations. These activities include solid waste collection, recycling, public education, household hazardous waste (HHW) collection, and disposal planning for in and out-of-County landfill facilities.

##### Regulation of Industrial Waste and Underground Tanks

**Authority:** Mandated program – Code of Federal Regulation, Title 40, Part 403.8; California Health and Safety Code, Division 7, Chapters 5.5 and 5.9; County Code Title 20, Division 2; Code of Federal Regulation, Title 40, Part 280; California Health and Safety Code, Division 20, Chapter 6.7; and County Code Title 11, Division 4.

Ensure proper handling of industrial waste in unincorporated County areas and the proper construction and monitoring of hazardous materials underground storage tanks in unincorporated County areas and 77 cities.

##### Environmental Defenders

**Authority:** Mandated program – National Pollutant Discharge Elimination System (NPDES) permit requirements under the Clean Water Act and AB 939.

Provide environmental education for elementary school students by way of school assemblies, student competitions, curriculum that meets State standards, and technical assistance, in compliance with requirements of the stormwater quality permit issued under the Clean Water Act; and provides education on recycling and waste reduction to assist in meeting AB 939 requirements.

##### Graffiti Abatement

**Authority:** Non-mandated, discretionary program.

Reduce the blight of graffiti through effective public education programs and the swift removal of graffiti when it occurs.

## 5. Development and Building Services Group

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	64,902,000	30,000	51,911,000	12,961,000	--
Building Permits and Inspection	30,338,000	30,000	30,161,000	147,000	--
Land Development	10,908,000	--	9,911,000	997,000	--
Encroachment Permit Issuance and Inspection	11,258,000	--	11,258,000	--	--
Property Rehabilitation and Nuisance Abatement	12,398,000	--	581,000	11,817,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	64,902,000	30,000	51,911,000	12,961,000	--

### Building Permits and Inspection

**Authority:** Mandated program – California Code of Regulations, Title 24, Part 2, Volume 1, Section 101; County Code Titles 26 to 29; California Public Resources Code, Alquist-Priolo Earthquake Fault Zone Act, Title 14, Division 2, Chapter 7.5, Seismic Hazards Mapping Act, Title 14, Division 2, Chapter 7.8; and County Subdivision Code Title 21, Zoning Code Title 22, and Building Code Title 26.

Create a safe, habitable environment by assisting builders and design professionals in complying with County building laws.

### Land Development

**Authority:** Mandated program – California Health and Safety Code, Divisions 5 and 6; California Government Code Title 5, Division 2, Part 1, Title 7, Division 2; California Code of Regulations, Title 24, Part 2, Volume 1, Section 101; and County Code Titles 20 and 26. Subdivision Map Analysis program is mandated by California State Subdivision Map Act and County Code Titles 21 and 22.

Review tentative maps, tract maps, parcel maps, and review and inspect subdivision improvement plans for compliance with State and local codes, standards, and policies to ensure the health and safety of County residents.

### Encroachment Permit Issuance and Inspection

**Authority:** Mandated program – California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

Review plans, issue road and flood permits, and perform infrastructure inspections according to Code and standards to protect the health and safety of County residents.

### Property Rehabilitation and Nuisance Abatement

**Authority:** Mandated program – California Health and Safety Code, Division 13, Part 1.5 and County Code Titles 26 to 29.

Inspect property, upon request, to verify maintenance in accordance with County Codes and cite substandard buildings, structures, and properties that are in violation of applicable codes and ordinances.

## 6. Sanitary Sewer Facilities – Consolidated Sewer Maintenance Districts

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	105,168,000	--	105,168,000	--	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	105,168,000	--	105,168,000	--	--

**Authority:** Mandated program – California Health and Safety Code Sections 4860 – 4927 and Sections 5470 - 5474.10; and County Code, Volume 5, Titles 20, Division 3, Chapter 20.40.

Operate and maintain the sewer system facilities within the Consolidated Sewer Maintenance Districts.

## 7. Public Works Services to Cities and Agencies

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	44,927,000	--	44,459,000	468,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	44,927,000	--	44,459,000	468,000	--

**Authority:** Non-mandated, discretionary program.

Provide a wide variety of public works services to various cities, County departments, and other agencies.

## 8. Capital Building Projects

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	63,373,000	--	63,373,000	--	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	63,373,000	--	63,373,000	--	--

**Authority:** Non-mandated, discretionary program.

Perform design review, project management, and inspection of County-owned or leased buildings and facilities.

## 9. Airports

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	17,854,000	--	17,854,000	--	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	17,854,000	--	17,854,000	--	--

**Authority:** Non-mandated, discretionary program.

Operate and maintain the five County-owned airports: Brackett Field, Compton Woodley, El Monte, General William J. Fox Field, and Whiteman.

## 10. Internal Service Fund – Other

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	579,887,000	--	579,887,000	--	3,564.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	579,887,000	--	579,887,000	--	3,564.0

**Authority:** Non-mandated, discretionary program.

Allow for salaries and employee benefits, materials and supplies, and equipment charges for Public Works to be paid through the fund and the appropriate amounts recovered from each Public Works special fund and program along with other County departments. This fund is designed to simplify billings for services provided between the multiple funds and programs that finance Public Works operations.

## 11. Pre-County Improvements

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	354,000	--	5,000	349,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	354,000	--	5,000	349,000	--

**Authority:** Non-mandated, discretionary program.

Provide the engineering and administration required for needed public improvements requested by property owners in specified unincorporated County areas, potentially creating County Improvement assessment districts. These assessment districts are established to enable property owners to have public improvements constructed that will directly benefit their properties.

## 12. Director-Approved Special Projects

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	235,000	--	--	235,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	235,000	--	--	235,000	--

**Authority:** Non-mandated, discretionary program.

Fund landslide investigation during storm seasons and other requests from the Board for emergency projects that are not eligible for financing with other Public Works Special Revenue Funds or Districts.

### 13. Non-Program Balance Sheet Accounts

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	44,407,000	--	44,407,000	--	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	44,407,000	--	44,407,000	--	--

**Authority:** Non-mandated, discretionary program.

Fund general reserves, obligated fund balance, and appropriation for contingency.

### 14. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	81,493,000	--	81,126,000	367,000	590.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	81,493,000	--	81,126,000	367,000	590.0

**Authority:** Non-mandated, discretionary program.

Provide administrative support and executive oversight to the operations of the Department. This program includes the Director and the Deputy Directors; internal auditing, financial management consisting of accounting, budgeting, and fund management activities; personnel/payroll, training and recruiting; emergency and disaster response and preparedness; public relations and internal and external communications; contract administration, coordination of legislative review, and records management; and information technology services. The cost of this program is distributed to all other Public Works programs as departmental overhead.

### 15. Landscape Maintenance

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	18,082,000	--	18,082,000	--	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	18,082,000	--	18,082,000	--	--

**Authority:** Non-mandated, discretionary program

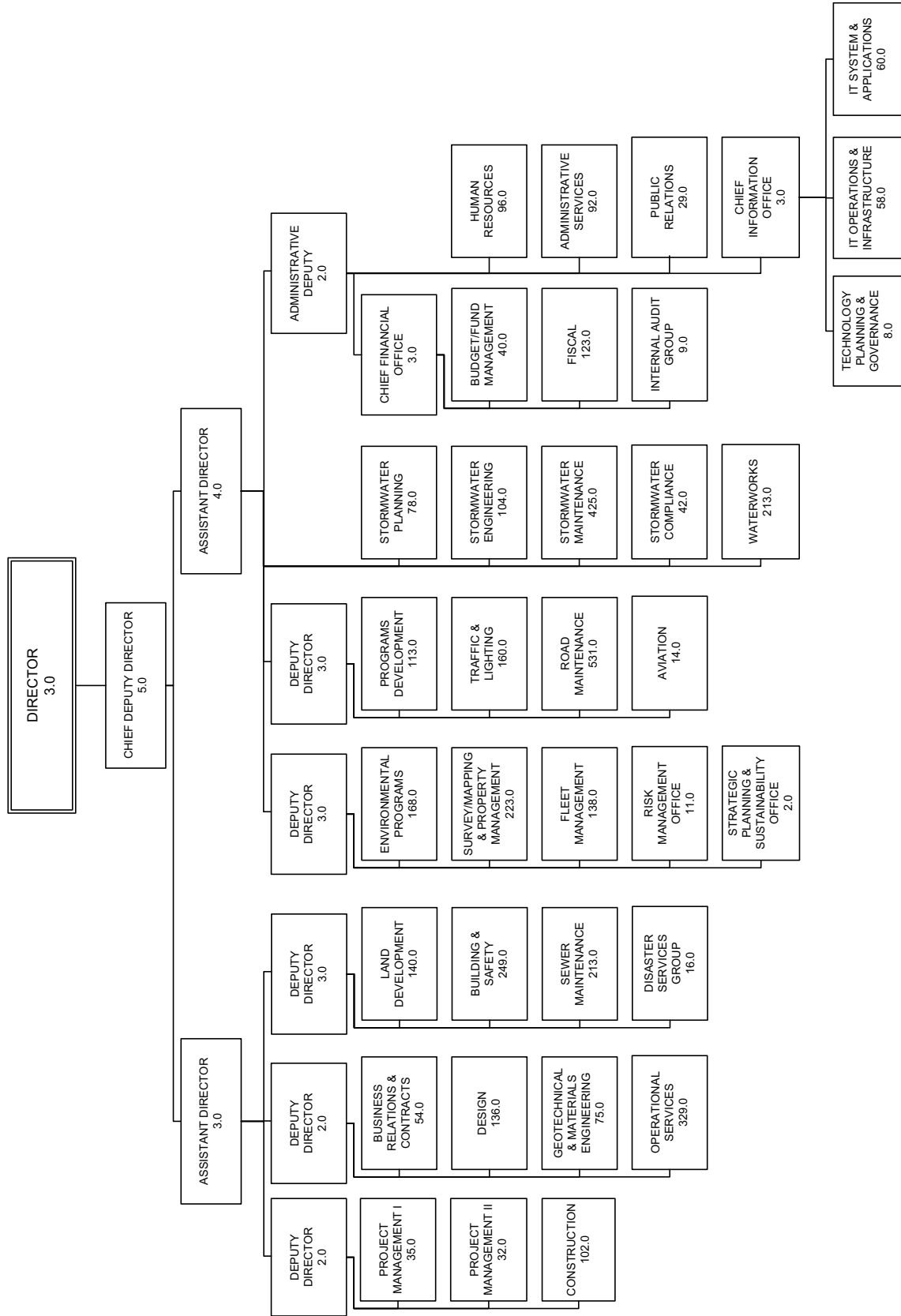
Provide maintenance for landscaping on road medians, parkways, greenbelts, and other open space areas within the Landscape Maintenance Districts and the Recreation and Park Districts.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	2,232,192,000	50,000	2,193,916,000	38,226,000	4,154.0

# DEPARTMENT OF PUBLIC WORKS

Mark Pestrella, Director

FY 2018-19 Recommended Budget Positions = 4,154.0



## Regional Planning

Amy Bodek, Director

### Regional Planning Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 8,001,642.16	\$ 8,121,000	\$ 7,292,000	\$ 8,059,000	\$ 8,059,000	\$ 767,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 24,147,543.00	\$ 25,418,000	\$ 27,045,000	\$ 28,580,000	\$ 28,412,000	\$ 1,367,000
SERVICES & SUPPLIES	5,783,240.05	5,131,000	4,881,000	5,587,000	3,837,000	(1,044,000)
OTHER CHARGES	69,124.61	165,000	165,000	148,000	155,000	(10,000)
CAPITAL ASSETS - EQUIPMENT	69,027.58	0	0	0	0	0
<b>GROSS TOTAL</b>	\$ 30,068,935.24	\$ 30,714,000	\$ 32,091,000	\$ 34,315,000	\$ 32,404,000	\$ 313,000
INTRAFUND TRANSFERS	(424,453.19)	(457,000)	(427,000)	(63,000)	(63,000)	364,000
<b>NET TOTAL</b>	\$ 29,644,482.05	\$ 30,257,000	\$ 31,664,000	\$ 34,252,000	\$ 32,341,000	\$ 677,000
<b>NET COUNTY COST</b>	\$ 21,642,839.89	\$ 22,136,000	\$ 24,372,000	\$ 26,193,000	\$ 24,282,000	\$ (90,000)
BUDGETED POSITIONS	200.0	201.0	201.0	204.0	203.0	2.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		OTHER PROTECTION	

### Mission Statement

To plan and help shape the development of safe, healthy, equitable, and sustainable communities while respecting individual rights and protecting the natural environment through excellent public service provided in the unincorporated areas of the County.

### 2018-19 Budget Message

The 2018-19 Recommended Budget provides resources for core mission activities including public counseling services at the downtown headquarters office and eight field offices, case processing, community planning and outreach, and zoning enforcement. It provides support to the Regional Planning Commission, Hearing Officer, and other advisory committees such as the Environmental Review Board and the Significant Ecological Area Technical Advisory Committee as well as specifically funded programs, including the Airport Land Use Compatibility Plans, Santa Monica Mountains (SMM) North Area Plan and Community Standards District (CSD), Antelope Valley CSD, and the Oil and Gas Strike Team Project.

The 2018-19 Recommended Budget reflects a \$90,000 NCC decrease primarily attributable to an adjustment to remove prior-year funding that was provided on a one-time basis for consultant services for various initiatives and an increase in revenue, partially offset by Board-approved increases in salaries and health insurance subsidies.

### Critical/Strategic Planning Initiatives

The Department continues to implement its Strategic Plan while supporting the County's Strategic Plan including the following initiatives:

- Supporting County initiatives related to sustainability, homelessness, equity development, environmental justice, and other Board priorities;
- Providing efficient code enforcement of discretionary permits, zoning and subdivision regulations in unincorporated areas by deploying high-tech devices and efficiency programs;
- Enhancing public service through improved permitting processes and databases, web-based case filing capability, electronic transactions, and GIS-based land use and zoning information;



- Building stronger and healthier communities through enhanced local planning services, more online data sharing, and creative public outreach programs; and
- Securing Regional Planning Commission and Board approval of critical land use plans and zoning standards for the unincorporated areas.

**Changes From 2017-18 Budget**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>32,091,000</b>	<b>427,000</b>	<b>7,292,000</b>	<b>24,372,000</b>	<b>201.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. Current Planning:</b> Reflects the addition of 1.0 Principal Regional Planning Assistant position to serve as the lead planner in the Calabasas Field Office and 1.0 Senior Regional Planning Assistant position for the Coastal Permits Section. These adjustments are fully offset by increases in permit revenue.	281,000	--	281,000	--	2.0
<b><i>Other Changes</i></b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	615,000	--	30,000	585,000	--
<b>2. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	99,000	--	5,000	94,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	84,000	--	--	84,000	--
<b>4. Unavoidable Costs:</b> Reflects changes in workers' compensation, long-term disability, and bilingual bonus costs due to anticipated benefit changes.	3,000	--	--	3,000	--
<b>5. Budget Realignment:</b> Reflects the realignment of non-centrally funded employee benefits, services and supplies, other charges, intrafund transfers, and various revenues based on historical information.	550,000	(9,000)	658,000	(99,000)	--
<b>6. Reclassification:</b> Reflects the reclassification of 1.0 Senior Regional Planning Assistant position to 1.0 Principal Regional Planning Assistant position.	12,000	--	--	12,000	--
<b>7. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for Homeless Initiatives (\$0.6 million), West Athens-Westmont Transit Oriented District Specific Plan (TODSP) (\$0.2 million), West Carson TODSP (\$0.2 million), SMM North Area Plan Update (\$0.7 million), and SMM Demonstration Project (\$0.4 million). Also reflects an increase in one-time funding for the Antelope Valley Community Standards District (\$0.3 million).	(1,338,000)	(355,000)	(207,000)	(776,000)	--

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>8. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	7,000	--	--	7,000	--
<b>Total Changes</b>	<b>313,000</b>	<b>(364,000)</b>	<b>767,000</b>	<b>(90,000)</b>	<b>2.0</b>
<b>2018-19 Recommended Budget</b>	<b>32,404,000</b>	<b>63,000</b>	<b>8,059,000</b>	<b>24,282,000</b>	<b>203.0</b>

### Unmet Needs

The Department's unmet needs include additional ongoing funding for code enforcement services, and one-time funding for consultant services to prepare Environmental Impact Reports for the Green Zones Program, East San Gabriel Valley Area Plan and By-Right Housing Ordinance; Groundwater Sustainability Plans for the Santa Clarita Valley Basin and Santa Monica Basin; and services for the Oil and Gas Strike Team Project.

**REGIONAL PLANNING BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
BUSINESS LICENSES	\$ (785.88)	\$ 0	\$ 0	\$ 0	\$ 0	0
CHARGES FOR SERVICES - OTHER	(216,873.82)	9,000	8,000	9,000	9,000	1,000
COURT FEES & COSTS	1,704.20	0	0	0	0	0
FORFEITURES & PENALTIES	174,000.00	0	0	0	0	0
LEGAL SERVICES	0.00	0	1,000	1,000	1,000	0
MISCELLANEOUS	143,456.28	159,000	18,000	150,000	150,000	132,000
OTHER GOVERNMENTAL AGENCIES	313,579.41	455,000	372,000	243,000	243,000	(129,000)
PLANNING & ENGINEERING SERVICES	1,784,152.02	1,646,000	1,538,000	1,805,000	1,805,000	267,000
STATE - OTHER	224,224.43	91,000	61,000	0	0	(61,000)
ZONING PERMITS	5,578,185.52	5,761,000	5,294,000	5,851,000	5,851,000	557,000
<b>TOTAL REVENUE</b>	<b>\$ 8,001,642.16</b>	<b>\$ 8,121,000</b>	<b>\$ 7,292,000</b>	<b>\$ 8,059,000</b>	<b>\$ 8,059,000</b>	<b>\$ 767,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 15,779,487.81	\$ 16,575,000	\$ 17,534,000	\$ 18,719,000	\$ 18,605,000	\$ 1,071,000
CAFETERIA BENEFIT PLANS	3,040,177.73	3,180,000	3,570,000	3,511,000	3,486,000	(84,000)
COUNTY EMPLOYEE RETIREMENT	2,635,929.14	2,915,000	3,090,000	3,250,000	3,227,000	137,000
DENTAL INSURANCE	65,876.76	66,000	66,000	66,000	66,000	0
DEPENDENT CARE SPENDING ACCOUNTS	27,610.00	27,000	19,000	19,000	19,000	0
DISABILITY BENEFITS	111,611.42	110,000	110,000	118,000	118,000	8,000
FICA (OASDI)	231,590.37	237,000	226,000	237,000	235,000	9,000
HEALTH INSURANCE	259,688.06	238,000	278,000	278,000	278,000	0
LIFE INSURANCE	44,071.87	31,000	32,000	32,000	32,000	0
OTHER EMPLOYEE BENEFITS	5,460.00	0	0	0	0	0
RETIREE HEALTH INSURANCE	1,175,741.00	1,235,000	1,344,000	1,557,000	1,557,000	213,000
SAVINGS PLAN	104,257.46	104,000	118,000	120,000	120,000	2,000
THRIFT PLAN (HORIZONS)	463,124.24	480,000	484,000	507,000	503,000	19,000
UNEMPLOYMENT INSURANCE	4,775.00	10,000	11,000	11,000	11,000	0
WORKERS' COMPENSATION	198,142.14	210,000	163,000	155,000	155,000	(8,000)
<b>TOTAL S &amp; E B</b>	<b>24,147,543.00</b>	<b>25,418,000</b>	<b>27,045,000</b>	<b>28,580,000</b>	<b>28,412,000</b>	<b>1,367,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	476,076.24	537,000	447,000	434,000	434,000	(13,000)
CLOTHING & PERSONAL SUPPLIES	3,871.78	5,000	6,000	6,000	6,000	0
COMMUNICATIONS	60,422.22	106,000	76,000	100,000	100,000	24,000
COMPUTING-MAINFRAME	4,570.94	6,000	21,000	7,000	7,000	(14,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	403,032.43	252,000	527,000	274,000	274,000	(253,000)
COMPUTING-PERSONAL	120,068.47	151,000	120,000	160,000	160,000	40,000
HOUSEHOLD EXPENSE	1,173.64	3,000	3,000	3,000	3,000	0
INFORMATION TECHNOLOGY SERVICES	44,824.00	45,000	0	45,000	45,000	45,000
INSURANCE	0.00	1,000	2,000	1,000	1,000	(1,000)
MAINTENANCE - BUILDINGS & IMPRV	363,472.67	359,000	382,000	386,000	386,000	4,000
MAINTENANCE - EQUIPMENT	0.00	1,000	5,000	1,000	1,000	(4,000)
MEDICAL DENTAL & LAB SUPPLIES	0.00	1,000	1,000	1,000	1,000	0
MEMBERSHIPS	400.00	0	1,000	1,000	1,000	0
MISCELLANEOUS EXPENSE	22,190.09	22,000	18,000	22,000	22,000	4,000

**REGIONAL PLANNING BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
OFFICE EXPENSE	80,659.79	86,000	77,000	87,000	87,000	10,000
PROFESSIONAL SERVICES	2,837,733.97	2,081,000	1,638,000	2,538,000	788,000	(850,000)
PUBLICATIONS & LEGAL NOTICE	163,599.73	178,000	184,000	178,000	178,000	(6,000)
RENTS & LEASES - BLDG & IMPRV	35,607.11	44,000	33,000	38,000	38,000	5,000
RENTS & LEASES - EQUIPMENT	68,297.86	69,000	74,000	72,000	72,000	(2,000)
SMALL TOOLS & MINOR EQUIPMENT	172.53	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	24,821.56	30,000	44,000	33,000	33,000	(11,000)
TECHNICAL SERVICES	178,593.31	228,000	235,000	214,000	214,000	(21,000)
TELECOMMUNICATIONS	267,308.04	285,000	287,000	294,000	294,000	7,000
TRAINING	38,570.78	42,000	40,000	42,000	42,000	2,000
TRANSPORTATION AND TRAVEL	191,668.38	199,000	209,000	200,000	200,000	(9,000)
UTILITIES	396,104.51	400,000	451,000	450,000	450,000	(1,000)
<b>TOTAL S &amp; S</b>	<b>5,783,240.05</b>	<b>5,131,000</b>	<b>4,881,000</b>	<b>5,587,000</b>	<b>3,837,000</b>	<b>(1,044,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	10,056.10	144,000	146,000	131,000	131,000	(15,000)
RET-OTHER LONG TERM DEBT	58,657.06	21,000	17,000	16,000	23,000	6,000
TAXES & ASSESSMENTS	411.45	0	2,000	1,000	1,000	(1,000)
<b>TOTAL OTH CHARGES</b>	<b>69,124.61</b>	<b>165,000</b>	<b>165,000</b>	<b>148,000</b>	<b>155,000</b>	<b>(10,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
VEHICLES & TRANSPORTATION EQUIPMENT	69,027.58	0	0	0	0	0
<b>TOTAL CAPITAL ASSETS</b>	<b>69,027.58</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 30,068,935.24</b>	<b>\$ 30,714,000</b>	<b>\$ 32,091,000</b>	<b>\$ 34,315,000</b>	<b>\$ 32,404,000</b>	<b>\$ 313,000</b>
INTRAFUND TRANSFERS	(424,453.19)	(457,000)	(427,000)	(63,000)	(63,000)	364,000
<b>NET TOTAL</b>	<b>\$ 29,644,482.05</b>	<b>\$ 30,257,000</b>	<b>\$ 31,664,000</b>	<b>\$ 34,252,000</b>	<b>\$ 32,341,000</b>	<b>\$ 677,000</b>
<b>NET COUNTY COST</b>	<b>\$ 21,642,839.89</b>	<b>\$ 22,136,000</b>	<b>\$ 24,372,000</b>	<b>\$ 26,193,000</b>	<b>\$ 24,282,000</b>	<b>\$ (90,000)</b>
BUDGETED POSITIONS	200.0	201.0	201.0	204.0	203.0	2.0

## Departmental Program Summary

### 1. Current Planning

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	11,810,000	31,000	7,299,000	4,480,000	75.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	11,810,000	31,000	7,299,000	4,480,000	75.0

**Authority:** Mandated program with discretionary service level – California Government Code Sections 65090 - 65091, 65092, 65094-65096, 65103, 65450-65456, 65804, 65854-65857, 65860, 65865, 65867, 65870-65875, 65893-65899, 65900-65909.5, 65913, 65920, 65940, 65943, 65945, 65950, 65952, 65960-65964, 66000-66008, 66411; 66412, 66425-66431, 66433-66443, 66444-66451, 66451.10-66451.24, 66452-66452.23, 66453-66455.9, 66456-66462.5, 66463-66463.5, 66464-66468.2, 66469-66472.1, 66473-66474.10, and 66499.35-66499.36, and California Public Resources Code Sections 15020-15387 and 21000-21189.3.

This local program implements zoning regulations adopted by the County pursuant to State and federal legislation. Zoning regulations are the mechanism by which the County's General Plan is carried forth and are embodied in Title 22 of the County Code. Zoning of land and development standards constitute the County's use of its governing authority to ensure the proper distribution of land uses for the protection of the public's health, safety, and welfare. Because of their unique characteristics, certain land uses require discretionary permitting that is accomplished through the filing of various types of zoning and planning applications. These discretionary actions include changes to the General Plan and zoning, in addition to implementation of subdivision regulations adopted by the County pursuant to State and federal legislation. Subdivision regulations are embodied in Title 21 of the County Code and regulate the creation of lots or units for sale, lease, or financing purposes.

### 2. Advance Planning

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	5,555,000	--	261,000	5,294,000	32.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	5,555,000	--	261,000	5,294,000	32.0

**Authority:** Mandated program with discretionary service level - California Government Code Sections 65088-65089, 65103, 65302, 65350 - 65357, 65400, 65402, 65581, 65588-65589, 65654 - 65857, and 65860; California Health and Safety Code Section 44244; California Public Resources Code Chapter 7.8, 30500, 30511, 30513, 30519.5, and 4000; California Public Utilities Code 21670.2; and California Revenue and Taxation Code 2227.

This State-mandated program prepares and implements a General Plan for the County. This is accomplished by preparing a long-range countywide General Plan for the unincorporated area of the County and by preparing more detailed area, coastal, and community plans for certain unincorporated areas. In order to implement these plans, the Zoning Ordinance (Title 22 of the County Code) must be amended, and Community Standards Districts and zoning studies need to be prepared. Periodic reports are prepared to advise the Board on a variety of land use planning issues. Citizens' participation is an important part of the program and is accomplished through a variety of community outreach events including public workshops, town council meetings, and public hearings.

### 3. Land Use Regulation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	7,528,000	--	440,000	7,088,000	49.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	7,528,000	--	440,000	7,088,000	49.0

**Authority:** Mandated program with discretionary service level – California Government Code Sections 54988, 65103 (b)(d), 65402; 65800, 65850, and California Public Resources Code Division 20 (California Coastal Act).

This program aims to correct zoning code violations in County unincorporated communities and eliminate blight to improve quality of life. Code enforcement is accomplished by conducting complaint-based code inspections and enforcing land development, zoning, and subdivision regulations in the unincorporated County areas in accordance with County and State regulations and statutes. Zoning enforcement staff respond to zoning complaints and address code violations on many different fronts including conducting conditional use permit checks, referring unresolved code violations to the District Attorney and County Counsel, using noncompliance fees and administrative fines to encourage compliance, and participating on multi-agency Nuisance Abatement Teams (NAT).

### 4. Information and Fiscal Services

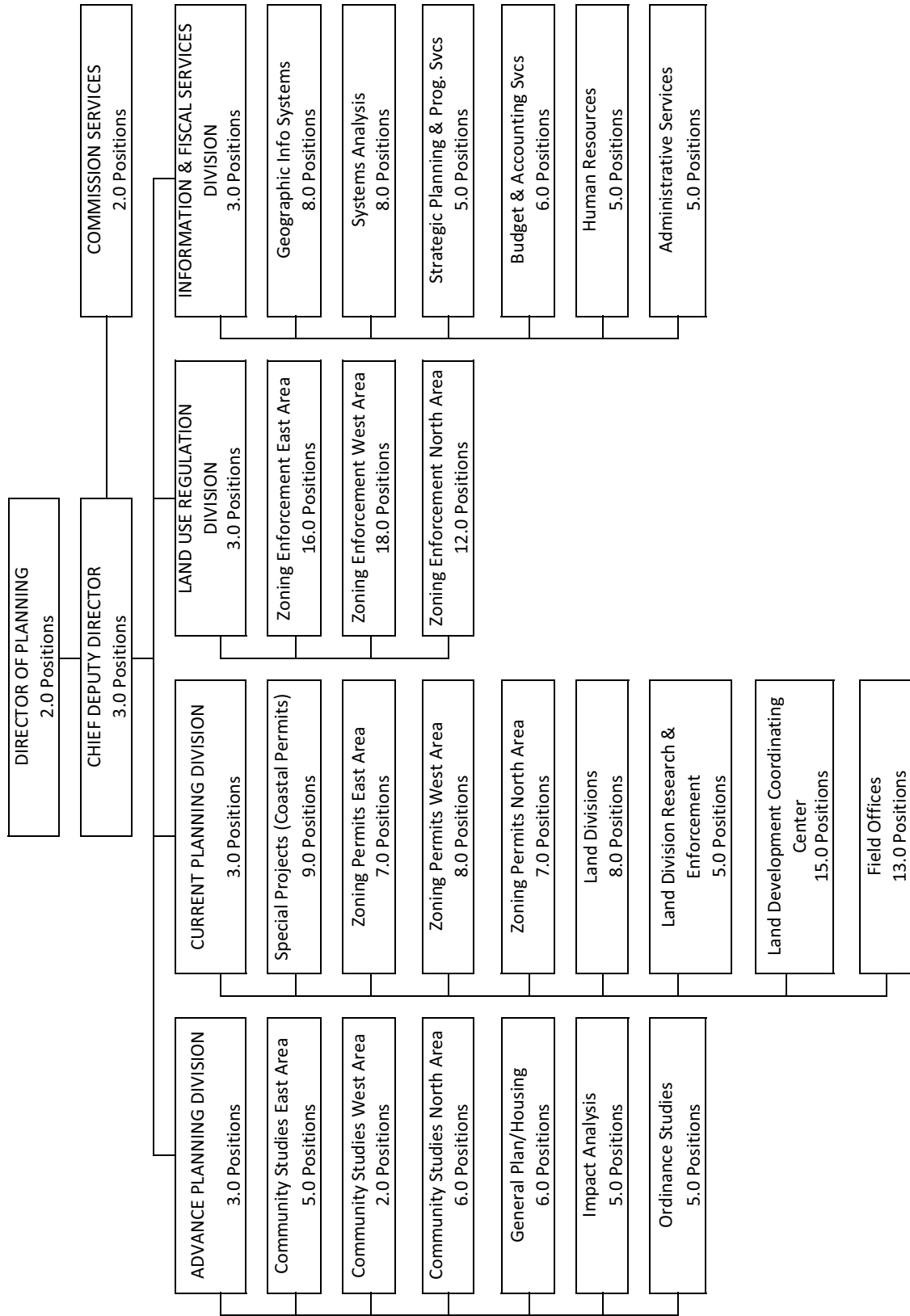
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	7,511,000	32,000	59,000	7,420,000	47.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	7,511,000	32,000	59,000	7,420,000	47.0

**Authority:** Non-mandated, discretionary program.

This program supports all departmental programs by providing policy guidance resulting in effective risk management and fiscal controls. This program focuses on the management of human resources, information technology, fiscal services, and administrative services. These areas include, but are not limited to, the departmental budgeting process, emergency management, strategic planning, contracting and monitoring, personnel management, and administrative control mechanisms consistent with the County Fiscal Manual. In addition, computer systems and GIS databases are developed and maintained in support of departmental planning operations and public access.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	32,404,000	63,000	8,059,000	24,282,000	203.0

DEPARTMENT OF REGIONAL PLANNING  
AMY BODEK, DIRECTOR OF PLANNING  
FY 2018-19 Recommended Budget Positions = 203.0



## Registrar-Recorder/County Clerk

Dean C. Logan, Registrar-Recorder/County Clerk

### Registrar-Recorder/County Clerk Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 101,234,412.33	\$ 69,083,000	\$ 85,665,000	\$ 80,181,000	\$ 80,181,000	\$ (5,484,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 92,992,447.45	\$ 89,797,000	\$ 91,307,000	\$ 93,554,000	\$ 93,300,000	\$ 1,993,000
SERVICES & SUPPLIES	75,647,171.22	55,131,000	60,826,000	129,151,000	52,342,000	(8,484,000)
OTHER CHARGES	1,120,275.53	1,582,000	1,388,000	1,204,000	1,204,000	(184,000)
CAPITAL ASSETS - EQUIPMENT	145,451.37	156,000	556,000	41,000	41,000	(515,000)
<b>GROSS TOTAL</b>	\$ 169,905,345.57	\$ 146,666,000	\$ 154,077,000	\$ 223,950,000	\$ 146,887,000	\$ (7,190,000)
INTRAFUND TRANSFERS	(124,993.44)	(101,000)	(956,000)	(6,000)	(6,000)	950,000
<b>NET TOTAL</b>	\$ 169,780,352.13	\$ 146,565,000	\$ 153,121,000	\$ 223,944,000	\$ 146,881,000	\$ (6,240,000)
<b>NET COUNTY COST</b>	\$ 68,545,939.80	\$ 77,482,000	\$ 67,456,000	\$ 143,763,000	\$ 66,700,000	\$ (756,000)
BUDGETED POSITIONS	1,076.0	1,075.0	1,075.0	1,076.0	1,072.0	(3.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		GENERAL		ELECTIONS	

### Mission Statement

Serving the County by providing essential records management and election services in a fair, accessible, and transparent manner.

### 2018-19 Budget Message

The 2018-19 Recommended Budget includes resources necessary to maintain Recorder/County Clerk operations and conduct the November 2018 General Election. The budget also includes funding for programs that promote efficiency, while balancing the fluctuations of recorder fee revenues and the continuing high cost of conducting elections.

The 2018-19 Recommended Budget reflects a \$0.8 million NCC decrease primarily due to the deletion of prior-year funding provided on a one-time basis, partially offset by Board-approved increases in salaries and health insurance subsidies and funding to stabilize core operations due to declines in recorder fee revenues. Recorder fee revenues are projected to decrease due to declining real estate purchasing indicators based on UCLA Anderson Forecast data. In addition, the Department continues to absorb the high cost of unscheduled special elections. The Registrar-Recorder/County Clerk (RR/CC) expects to have conducted nine unscheduled special elections by the end of FY 2017-18.

### Critical/Strategic Planning Initiatives

The Department's strategic plan initiatives support continued efforts to implement automated and enhanced processes to improve public service and employee workforce in the elections, voter registration, recorder, and County Clerk services. As such, the Department will:

- Transition to the next phase of the new Voting Solutions for All People (VSAP). This phase will consist of the manufacturing and implementation of a new Vote-By-Mail experience, expanding early voting, and establishing vote centers;
- Expand early voting locations throughout the County to address the growing public interest in early voting and further expand options and accessibility to voters;
- Implement a paperless, automated Campaign Finance Reporting solution to improve management of campaign finance reporting in compliance with County and State reporting regulations;
- Conduct voter outreach and education through multimedia efforts for the November 2018 General Election to engage voters, increase voter turnout and registration, and educate voters on the new voting system;



- Expand the departmentwide Chat Pilot Project, which began with election-related public inquiries, to Recorder and County Clerk operations. The Quality and Productivity Commission (QPC) awarded Productivity Investment funding to pilot this project;
- Implement an appointment system, which will provide customers with the ability to schedule appointments online, receive electronic appointment reminders and updates, and submit online customer satisfaction surveys. The RR/CC received a QPC loan to pilot this project;
- Enhance the Business Filing and Registration System to allow customers to electronically order documents from home or any location and make online payments;
- Implement SharePoint Online, a cloud-based Document Management and Team Collaboration system, to enhance project productivity, departmental communication, and document organization;
- Expand the eRecording of documents pending SB 2143 State regulations, which authorizes the recording of completely digital documents and e-notarizations; and
- Continue implementation of a State fee effective January 1, 2018, for the recording of certain documents, as mandated by SB 2, the Building Homes and Jobs Act. These revenues, excluding the RR/CC's administrative fee, will be transmitted to the State Controller's office to fund this program.

### Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>154,077,000</b>	<b>956,000</b>	<b>85,665,000</b>	<b>67,456,000</b>	<b>1,075.0</b>
<b>Critical Issues</b>					
<b>1. Recorder Fee Revenue:</b> Reflects one-time funding to stabilize critical departmental operations, including mandated elections and recorder services to offset significant declines in recorder fee revenue.	--	--	(4,974,000)	4,974,000	--
<b>Other Changes</b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,484,000	--	--	1,484,000	--
<b>2. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	600,000	--	--	600,000	--
<b>3. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	804,000	--	282,000	522,000	--
<b>4. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for recorder fee revenue shortfall, VSAP, and vehicles.	(3,849,000)	--	4,482,000	(8,331,000)	(3.0)
<b>5. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(5,000)	--	--	(5,000)	--
<b>6. Election Cycle Changes:</b> Reflects a cyclical adjustment in appropriation and revenue between odd-numbered Consolidated and Primary Election years and even-numbered General Election years.	(5,484,000)	--	(5,484,000)	--	--
<b>7. Recorder Programs:</b> Reflects a net decrease in Recorder related costs and associated revenue.	(828,000)	--	(828,000)	--	--

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>8. Information Technology:</b> Reflects an increase in routine maintenance and software costs, fully offset by reimbursement of expense revenue from the RR/CC's special revenue funds.	146,000	--	146,000	--	--
<b>9. Other Salaries and Employee Benefits:</b> Reflects a Board-approved reclassification and the conversion of 2.0 positions from temporary to permanent to meet the operational needs of the Department, fully offset by a decrease in employee benefits.	--	--	--	--	--
<b>10. Budget Realignment:</b> Reflects the realignment of appropriation, intrafund transfers, and revenues based on historical experience.	(58,000)	(950,000)	892,000	--	--
<b>Total Changes</b>	<b>(7,190,000)</b>	<b>(950,000)</b>	<b>(5,484,000)</b>	<b>(756,000)</b>	<b>(3.0)</b>
<b>2018-19 Recommended Budget</b>	<b>146,887,000</b>	<b>6,000</b>	<b>80,181,000</b>	<b>66,700,000</b>	<b>1,072.0</b>

### Unmet Needs

The Department's unmet needs primarily include additional funding for VSAP to fund the next phase of system development, manufacturing, and implementation of the new voting system.

**REGISTRAR-RECORDER AND COUNTY CLERK BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
AUDITING AND ACCOUNTING FEES	\$ (11,784.50)	\$ 0	\$ 0	\$ 0	\$ 0	0
CHARGES FOR SERVICES - OTHER	1,348,602.17	933,000	923,000	933,000	933,000	10,000
ELECTION SERVICES	37,817,405.25	5,133,000	14,574,000	13,306,000	13,306,000	(1,268,000)
FEDERAL - OTHER	1,168,897.93	2,174,000	7,000,000	7,000,000	7,000,000	0
MISCELLANEOUS	652,083.31	587,000	587,000	587,000	587,000	0
OTHER LICENSES & PERMITS	2,288,614.00	2,394,000	2,506,000	2,350,000	2,350,000	(156,000)
OTHER SALES	18,586.24	955,000	32,000	32,000	32,000	0
RECORDING FEES	42,186,662.41	41,098,000	41,883,000	41,968,000	41,968,000	85,000
SALE OF CAPITAL ASSETS	3,545.76	3,000	2,000	2,000	2,000	0
STATE - OTHER	1,128,058.39	536,000	285,000	610,000	610,000	325,000
TRANSFERS IN	14,633,741.37	15,270,000	17,873,000	13,393,000	13,393,000	(4,480,000)
<b>TOTAL REVENUE</b>	<b>\$ 101,234,412.33</b>	<b>\$ 69,083,000</b>	<b>\$ 85,665,000</b>	<b>\$ 80,181,000</b>	<b>\$ 80,181,000</b>	<b>\$ (5,484,000)</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 58,063,489.72	\$ 52,243,000	\$ 53,969,000	\$ 54,395,000	\$ 54,171,000	202,000
CAFETERIA BENEFIT PLANS	13,515,695.83	14,055,000	13,946,000	14,244,000	14,226,000	280,000
COUNTY EMPLOYEE RETIREMENT	7,893,287.84	8,757,000	8,704,000	9,314,000	9,305,000	601,000
DENTAL INSURANCE	293,454.62	293,000	276,000	276,000	276,000	0
DEPENDENT CARE SPENDING ACCOUNTS	112,039.90	117,000	109,000	109,000	109,000	0
DISABILITY BENEFITS	500,889.62	373,000	374,000	374,000	374,000	0
FICA (OASDI)	813,857.08	769,000	627,000	647,000	646,000	19,000
HEALTH INSURANCE	1,676,243.00	1,534,000	1,497,000	1,542,000	1,542,000	45,000
LIFE INSURANCE	98,061.03	61,000	53,000	53,000	53,000	0
OTHER EMPLOYEE BENEFITS	(600.00)	0	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	5,423,383.00	6,136,000	6,276,000	7,080,000	7,080,000	804,000
SAVINGS PLAN	343,611.94	365,000	260,000	267,000	267,000	7,000
THRIFT PLAN (HORIZONS)	1,254,787.26	1,245,000	1,182,000	1,219,000	1,217,000	35,000
UNEMPLOYMENT INSURANCE	721,283.00	1,551,000	1,601,000	1,601,000	1,601,000	0
WORKERS' COMPENSATION	2,282,963.61	2,298,000	2,426,000	2,426,000	2,426,000	0
<b>TOTAL S &amp; E B</b>	<b>92,992,447.45</b>	<b>89,797,000</b>	<b>91,307,000</b>	<b>93,554,000</b>	<b>93,300,000</b>	<b>1,993,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	1,498,064.15	1,488,000	1,431,000	1,797,000	1,797,000	366,000
CLOTHING & PERSONAL SUPPLIES	108.76	0	0	0	0	0
COMMUNICATIONS	129,139.72	104,000	111,000	102,000	102,000	(9,000)
COMPUTING-MAINFRAME	498,266.00	216,000	322,000	271,000	271,000	(51,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	4,437,858.18	3,602,000	4,677,000	3,811,000	3,811,000	(866,000)
COMPUTING-PERSONAL	1,401,506.68	1,129,000	1,597,000	1,132,000	1,132,000	(465,000)
HOUSEHOLD EXPENSE	35,064.69	25,000	32,000	21,000	21,000	(11,000)
INFORMATION TECHNOLOGY SERVICES	4,376,532.93	2,238,000	4,014,000	1,870,000	1,870,000	(2,144,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	300,000	300,000	360,000	360,000	60,000
INSURANCE	189,790.59	185,000	74,000	103,000	103,000	29,000
MAINTENANCE - BUILDINGS & IMPRV	2,088,784.83	2,613,000	2,785,000	2,989,000	2,989,000	204,000
MAINTENANCE - EQUIPMENT	727,438.83	718,000	465,000	726,000	726,000	261,000
MEDICAL DENTAL & LAB SUPPLIES	5,693.45	4,000	4,000	4,000	4,000	0

**REGISTRAR-RECORDER AND COUNTY CLERK BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
MEMBERSHIPS	8,540.00	8,000	8,000	8,000	8,000	0
MISCELLANEOUS EXPENSE	(1,565,001.20)	(164,000)	21,000	21,000	21,000	0
OFFICE EXPENSE	8,010,881.70	3,945,000	3,610,000	4,478,000	4,478,000	868,000
PROFESSIONAL SERVICES	799,924.60	1,104,000	1,257,000	1,342,000	1,342,000	85,000
PUBLICATIONS & LEGAL NOTICE	14,059.44	5,000	5,000	2,000	2,000	(3,000)
RENTS & LEASES - BLDG & IMPRV	355,565.84	375,000	375,000	379,000	379,000	4,000
RENTS & LEASES - EQUIPMENT	236,525.67	225,000	211,000	229,000	229,000	18,000
SMALL TOOLS & MINOR EQUIPMENT	1,370.31	1,000	1,000	1,000	1,000	0
SPECIAL DEPARTMENTAL EXPENSE	41,660,112.18	28,218,000	28,601,000	100,638,000	23,879,000	(4,722,000)
TECHNICAL SERVICES	6,763,050.07	4,933,000	7,239,000	4,728,000	4,728,000	(2,511,000)
TELECOMMUNICATIONS	2,434,587.65	2,321,000	2,237,000	2,570,000	2,570,000	333,000
TRAINING	200,317.24	83,000	30,000	128,000	128,000	98,000
TRANSPORTATION AND TRAVEL	271,905.96	218,000	182,000	263,000	213,000	31,000
UTILITIES	1,067,082.95	1,237,000	1,237,000	1,178,000	1,178,000	(59,000)
<b>TOTAL S &amp; S</b>	<b>75,647,171.22</b>	<b>55,131,000</b>	<b>60,826,000</b>	<b>129,151,000</b>	<b>52,342,000</b>	<b>(8,484,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	117,540.06	604,000	404,000	231,000	231,000	(173,000)
RET-OTHER LONG TERM DEBT	997,130.57	978,000	984,000	973,000	973,000	(11,000)
TAXES & ASSESSMENTS	5,604.90	0	0	0	0	0
<b>TOTAL OTH CHARGES</b>	<b>1,120,275.53</b>	<b>1,582,000</b>	<b>1,388,000</b>	<b>1,204,000</b>	<b>1,204,000</b>	<b>(184,000)</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
COMPUTERS, MIDRANGE/DEPARTMENTAL	93,306.94	20,000	420,000	0	0	(420,000)
DATA HANDLING EQUIPMENT	52,144.43	0	0	41,000	41,000	41,000
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	136,000	136,000	0	0	(136,000)
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>145,451.37</b>	<b>156,000</b>	<b>556,000</b>	<b>41,000</b>	<b>41,000</b>	<b>(515,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>145,451.37</b>	<b>156,000</b>	<b>556,000</b>	<b>41,000</b>	<b>41,000</b>	<b>(515,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 169,905,345.57</b>	<b>\$ 146,666,000</b>	<b>\$ 154,077,000</b>	<b>\$ 223,950,000</b>	<b>\$ 146,887,000</b>	<b>\$ (7,190,000)</b>
INTRAFUND TRANSFERS	(124,993.44)	(101,000)	(956,000)	(6,000)	(6,000)	950,000
<b>NET TOTAL</b>	<b>\$ 169,780,352.13</b>	<b>\$ 146,565,000</b>	<b>\$ 153,121,000</b>	<b>\$ 223,944,000</b>	<b>\$ 146,881,000</b>	<b>\$ (6,240,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 68,545,939.80</b>	<b>\$ 77,482,000</b>	<b>\$ 67,456,000</b>	<b>\$ 143,763,000</b>	<b>\$ 66,700,000</b>	<b>\$ (756,000)</b>
BUDGETED POSITIONS	1,076.0	1,075.0	1,075.0	1,076.0	1,072.0	(3.0)

## Departmental Program Summary

### 1. Elections

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	49,664,000	--	26,217,000	23,447,000	236.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	49,664,000	--	26,217,000	23,447,000	236.0

**Authority:** Mandated program – United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5, California Government Code Section 26802; and the County Charter Article IV, Section 14.

The program fulfills the legal role of the RR/CC as the principal election officer by conducting federal, State, local, and special elections. Functions include election program planning and development, precincting, ballot preparation, signature verification, vote by mail (absentee voting), tally and canvass, pollworker services, and candidate services. Through these functions, the program provides voters with convenient access to election information; verifies signatures on initiative, referendum, candidate nominations, petitions, absentee and provisional ballots; mails and processes vote by mail requests; tallies and canvasses ballots within legal deadlines; issues appropriate legal documents to candidates and provides instructions on how to access candidate information; ensures that eligible voters are assigned to correct precincts; trains pollworkers; and distributes voting instructions and materials at each voting precinct.

### 2. Voter Registration, Education and Outreach

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	12,471,000	--	2,947,000	9,524,000	139.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	12,471,000	--	2,947,000	9,524,000	139.0

**Authority:** Mandated program – United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5, California Government Code Section 26802; and the County Charter Article IV, Section 14.

This program fulfills the legal role of the RR/CC as the principal voter registration official by promoting voter registration; maintaining voter registration files; providing public access to the registration records for the County; and verifying petition, nomination and vote by mail signatures. This program ensures that eligible County residents have access to information and locations to obtain voter registration materials; educates voters, including those with specific needs, about registration and the voting process; and fosters partnerships with advocacy and community-based organizations to maximize resources and the dissemination of election process information. This program oversees various committees such as the Community Voter Outreach Committee and other action-oriented subcommittees; analyzes precinct statistical data including demographic data; and recruits and establishes permanent voter outreach distribution sites.

### 3. Recorder/County Clerk Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	42,747,000	6,000	42,741,000	--	422.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	42,747,000	6,000	42,741,000	--	422.0

**Authority:** Mandated program – California Government Code Section 27201; Civil Code Section 1172; and the non-judicial portions of the California Government Code Section 26800.

This program meets the legal requirement of the RR/CC as the principal recording officer by recording documents, maintaining birth, death and marriage records, issuing marriage licenses, issuing real estate records, filing fictitious business names and notary bonds, and collecting documentary transfer tax for the County General Fund.

#### 4. Technical Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	16,180,000	--	3,188,000	12,992,000	85.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	16,180,000	--	3,188,000	12,992,000	85.0

**Authority:** Mandated program with discretionary service level. Elections: Mandated program – United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5, California Government Code Section 26802; and County Charter Article IV, Section 14. Recorder: Mandated program – California Government Code Section 27201; Civil Code Section 1172; and the non-judicial portions of the California Government Code Section 26800.

This program designs and maintains the infrastructure for connectivity of personal computers within the Department; maintains the Department’s website; maintains the Voter Information Management System database; maintains computer systems used in candidate filing, ballot layout, tally and reporting election results; maintains and supports changes in jurisdictional boundaries at the precinct level; maintains precinct information; produces political district boundaries maps; supports all Recorder/County Clerk business functions through computer systems technology; and provides departmentwide data security and printing services.

#### 5. Administration

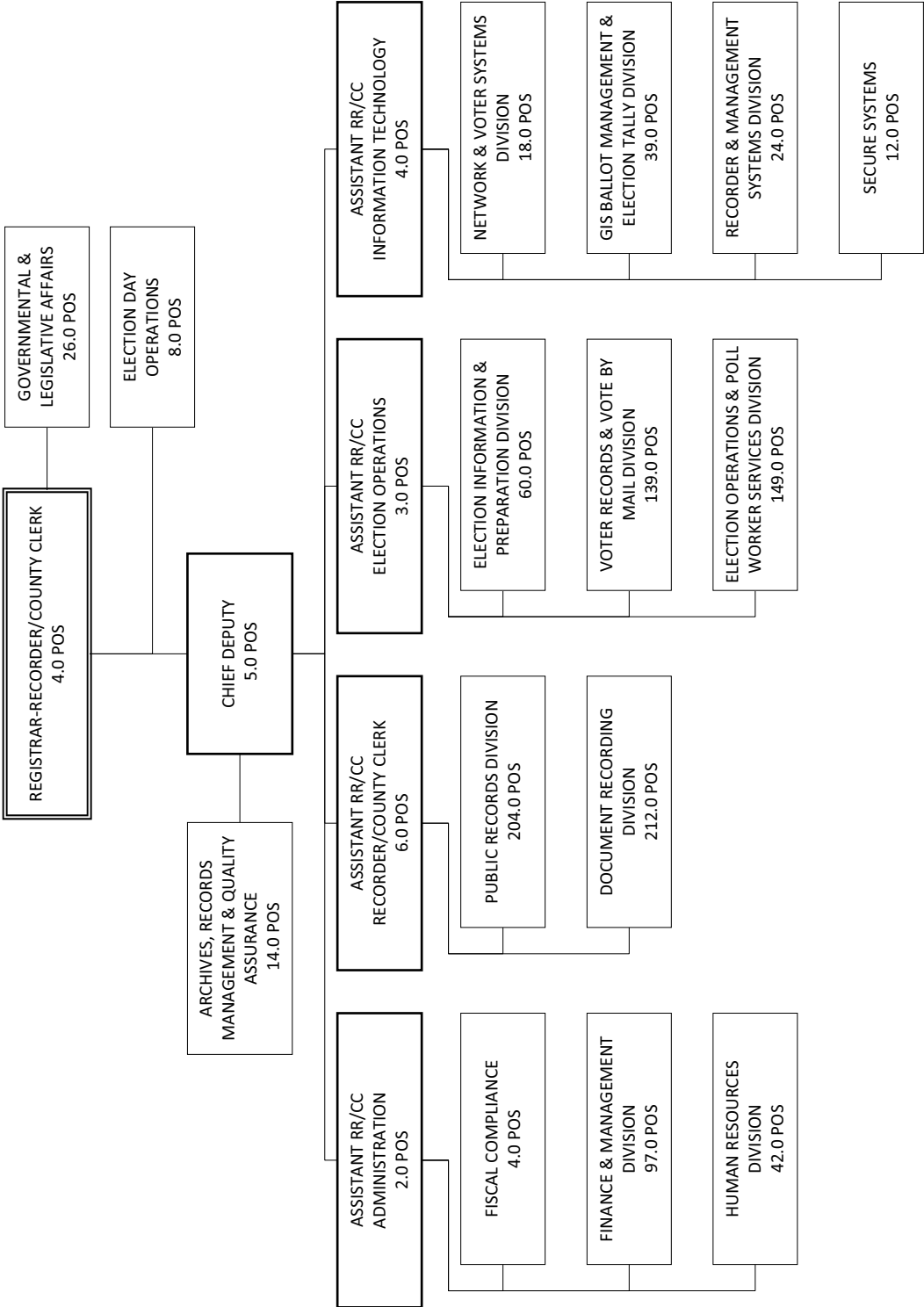
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	25,825,000	--	5,088,000	20,737,000	190.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	25,825,000	--	5,088,000	20,737,000	190.0

**Authority:** Non-mandated, discretionary program.

This program supports the RR/CC through management of fiscal and purchasing services, human resources, facility management coordination, legislative analysis and review, media interaction and community relations, Lean Six Sigma training, and the County Records Retention Program. This program allocates departmental funding to provide services within financial constraints; adheres to procurement and contracting policies, programs, and procedures; maintains efficient budget monitoring, accounting and recordkeeping; provides human resources-related services and activities to all departmental employees; coordinates facility management; ensures compliance with County policies; provides timely and reliable information to the media and general public; ensures quality assurance and operational efficiencies; and coordinates the County Records Retention Program.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	146,887,000	6,000	80,181,000	66,700,000	1,072.0

**REGISTRAR-RECORDER/COUNTY CLERK**  
Dean C. Logan, Registrar-Recorder/County Clerk  
FY 2018-19 Recommended Budget Positions = 1,072.0



## Rent Expense

### Rent Expense Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 39,964,435.09	\$ 39,367,000	\$ 39,367,000	\$ 39,492,000	\$ 39,492,000	\$ 125,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 203,490,866.58	\$ 210,574,000	\$ 241,115,000	\$ 240,807,000	\$ 240,807,000	\$ (308,000)
S & S EXPENDITURE DISTRIBUTION	(190,885,838.49)	(191,454,000)	(217,055,000)	(219,403,000)	(219,403,000)	(2,348,000)
TOTAL S & S	12,605,028.09	19,120,000	24,060,000	21,404,000	21,404,000	(2,656,000)
OTHER CHARGES	190,527,797.50	164,247,000	232,930,000	244,137,000	244,137,000	11,207,000
OC EXPENDITURE DISTRIBUTION	(129,582,075.52)	(103,642,000)	(165,738,000)	(176,919,000)	(176,919,000)	(11,181,000)
TOTAL OTH CHARGES	60,945,721.98	60,605,000	67,192,000	67,218,000	67,218,000	26,000
<b>GROSS TOTAL</b>	\$ 73,550,750.07	\$ 79,725,000	\$ 91,252,000	\$ 88,622,000	\$ 88,622,000	\$ (2,630,000)
<b>NET TOTAL</b>	\$ 73,550,750.07	\$ 79,725,000	\$ 91,252,000	\$ 88,622,000	\$ 88,622,000	\$ (2,630,000)
<b>NET COUNTY COST</b>	\$ 33,586,314.98	\$ 40,358,000	\$ 51,885,000	\$ 49,130,000	\$ 49,130,000	\$ (2,755,000)

**FUND**  
GENERAL FUND

**FUNCTION**  
GENERAL

**ACTIVITY**  
PROPERTY MANAGEMENT

### Mission Statement

The Rent Expense budget unit provides centralized financing of real property, lease payments, annual obligations for long-term debt financing of capital constructions, and other costs necessary to facilitate real property management. All federally allowable lease and debt service costs are financed from departmental operating budgets of the benefiting departments, with some exceptions such as the Walt Disney Concert Hall garage and the Los Angeles County Museum of Art (LACMA) East Campus Building Replacement.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects an NCC decrease of \$2.8 million primarily due to a decrease in non-billable costs and countywide cost allocation adjustments, partially offset by the increase in debt service for the Walt Disney Concert Hall garage and the LACMA East Campus Building Replacement.



**Changes From 2017-18 Budget**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>474,045,000</b>	<b>382,793,000</b>	<b>39,367,000</b>	<b>51,885,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. Debt Service Changes:</b> Reflects increases of \$9.5 million for debt service for centrally financed projects, \$7.0 million for the LACMA East Campus Building Replacement, and \$1.3 million for the Walt Disney Concert Hall garage, partially offset by \$2.1 million savings due to the Fire Department's repayment of 2015 lease revenue bonds, a \$1.6 million reduction in MLK-LA debt service, and a \$0.6 million reduction in debt services for various projects.	13,583,000	8,889,000	125,000	4,569,000	--
<b>2. Countywide Cost Allocation Adjustment:</b> Reflects an increase of \$3.8 million in billable use allowance, partially offset by \$0.4 million in non-billable principal costs to comply with the Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	--	3,473,000	--	(3,473,000)	--
<b>3. Various Capital and Operating Costs:</b> Reflects an increase of \$1.3 million in operating costs, partially offset by a \$3.5 million reduction in non-billable costs, and a reduction of \$0.5 million for security services at Rancho Los Amigos South Campus and the former High Desert MACC.	(2,684,000)	1,167,000	--	(3,851,000)	--
<b>Total Changes</b>	<b>10,899,000</b>	<b>13,529,000</b>	<b>125,000</b>	<b>(2,755,000)</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>484,944,000</b>	<b>396,322,000</b>	<b>39,492,000</b>	<b>49,130,000</b>	<b>0.0</b>

# Sheriff

Jim McDonnell, Sheriff

## Sheriff Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$1,579,893,390.90	\$ 1,574,684,000	\$ 1,596,526,000	\$ 1,587,481,000	\$ 1,602,905,000	\$ 6,379,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$3,790,735,482.04	\$ 3,795,991,000	\$ 3,717,590,000	\$ 3,920,618,000	\$ 3,828,556,000	\$ 110,966,000
S & EB EXPENDITURE DISTRIBUTION	(974,981,244.18)	(993,260,000)	(1,014,122,000)	(1,041,163,000)	(1,041,163,000)	(27,041,000)
<b>TOTAL S &amp; E B</b>	<b>2,815,754,237.86</b>	<b>2,802,731,000</b>	<b>2,703,468,000</b>	<b>2,879,455,000</b>	<b>2,787,393,000</b>	<b>83,925,000</b>
SERVICES & SUPPLIES	472,756,342.71	477,440,000	508,610,000	541,411,000	507,646,000	(964,000)
S & S EXPENDITURE DISTRIBUTION	(31,573,690.36)	(100,000,000)	(102,370,000)	(102,163,000)	(102,163,000)	207,000
<b>TOTAL S &amp; S</b>	<b>441,182,652.35</b>	<b>377,440,000</b>	<b>406,240,000</b>	<b>439,248,000</b>	<b>405,483,000</b>	<b>(757,000)</b>
OTHER CHARGES	58,759,292.54	74,282,000	56,741,000	95,305,000	57,428,000	687,000
CAPITAL ASSETS - EQUIPMENT	17,978,855.25	31,522,000	38,466,000	106,977,000	36,880,000	(1,586,000)
OTHER FINANCING USES	30,455.00	31,000	31,000	31,000	31,000	0
<b>GROSS TOTAL</b>	<b>\$3,333,705,493.00</b>	<b>\$ 3,286,006,000</b>	<b>\$ 3,204,946,000</b>	<b>\$ 3,521,016,000</b>	<b>\$ 3,287,215,000</b>	<b>\$ 82,269,000</b>
INTRAFUND TRANSFERS	(85,494,853.09)	(92,806,000)	(87,668,000)	(89,345,000)	(89,344,000)	(1,676,000)
<b>NET TOTAL</b>	<b>\$3,248,210,639.91</b>	<b>\$ 3,193,200,000</b>	<b>\$ 3,117,278,000</b>	<b>\$ 3,431,671,000</b>	<b>\$ 3,197,871,000</b>	<b>\$ 80,593,000</b>
<b>NET COUNTY COST</b>	<b>\$1,668,317,249.01</b>	<b>\$ 1,618,516,000</b>	<b>\$ 1,520,752,000</b>	<b>\$ 1,844,190,000</b>	<b>\$ 1,594,966,000</b>	<b>\$ 74,214,000</b>
BUDGETED POSITIONS	20,017.0	18,222.0	18,222.0	18,256.0	18,224.0	2.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		POLICE PROTECTION	

### Mission Statement

State law charges the Sheriff with the responsibility of being the chief law enforcement officer of the County. The Sheriff enforces State laws and County ordinances in the unincorporated area (UA), which covers 77 percent of the total square miles within the County, and is responsible for maintaining law and order in all cities within the County. The Sheriff provides general law enforcement and traffic services through contract to 42 cities, the Los Angeles Superior Court, Southern California Regional Rail Authority (Metrolink), Los Angeles County Metropolitan Transportation Authority (Metro), and Community College Districts. In addition, the Sheriff provides placement, secure housing, and care for a daily average population of approximately 17,000 pre-sentenced and sentenced County jail inmates at seven custody facilities.

### 2018-19 Budget Message

The Recommended Budget reflects an overall NCC increase of \$74.2 million primarily due to: \$40.3 million in Board-approved increases in salaries and health insurance subsidies; \$26.8 million increase in retirement; \$9.0 million to prefund retiree healthcare benefits; \$0.1 million for the Summer Crime Enforcement Program (SCEP); \$14.1 million for replacement of portable radios; \$5.5 million due to the loss of co-generation revenue for surplus electricity; \$10.7 million to mitigate the loss of federal State Criminal Alien Assistance Program (SCAAP) revenue; and \$0.7 million for an adjustment in rent charges.

The above increases are partially offset by a \$5.7 million anticipated increase in public safety sales tax receipts, and the deletion of \$27.3 million for various one-time funded programs.

The Recommended Budget also includes a net increase of 2.0 positions due to the following: the addition of 10.0 positions for the newly-created Office of Technology Planning (OTP) program, offset by the deletion of 16.0 vacant positions; addition of 10.0 positions and overtime funding for contract law enforcement services, as requested by contract

agencies, that includes the Commercially Sexually Exploited Children (CSEC) program; deletion of 2.0 Law Enforcement Psychologist positions due to an amendment of the Memorandum of Understanding (MOU) with the Probation Department; and various position additions offset by position deletions.

### Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>3,204,946,000</b>	<b>87,668,000</b>	<b>1,596,526,000</b>	<b>1,520,752,000</b>	<b>18,222.0</b>
<b><i>New/Expanded Programs</i></b>					
<b>1. OTP Program:</b> Reflects an addition of 10.0 positions in various budget units for the newly-created OTP program, offset by the deletion of 16.0 vacant positions.	--	--	--	--	(6.0)
<b>2. CSEC Program:</b> Reflects an increase in overtime funding in the Detective budget unit to implement the CSEC program, offset by intrafund transfers (IFT) from the Department of Children and Family Services.	336,000	336,000	--	--	--
<b><i>Critical Issues</i></b>					
<b>1. SCEP:</b> Reflects funding to cover the SCEP's overtime cost increases in the Patrol UA budget unit.	113,000	--	--	113,000	--
<b>2. Portable Radio Replacement:</b> Reflects one-time funding in the General Support Services budget unit for the third year of the portable radio replacement project, partially offset by contract law enforcement services revenue.	17,638,000	--	3,527,000	14,111,000	--
<b>3. Co-Generation Revenue Loss:</b> Reflects an adjustment in the General Support Services budget unit due to the loss of co-generation revenue.	--	--	(5,487,000)	5,487,000	--
<b>4. SCAAP:</b> Reflects an adjustment in the Custody budget unit to account for the ongoing decline in federal SCAAP revenue.	--	--	(10,658,000)	10,658,000	--
<b><i>Other Changes</i></b>					
<b>1. Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	53,329,000	1,260,000	11,764,000	40,305,000	--
<b>2. Retirement:</b> Reflects an increase in retirement rates primarily due to general salary movement as well as revised economic and mortality assumptions.	27,718,000	--	906,000	26,812,000	--
<b>3. Retiree Health:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	9,698,000	230,000	453,000	9,015,000	--
<b>4. Community Programs:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis in the Patrol Specialized and Unallocated budget unit for overtime and services and supplies purchases associated with various community programs.	(124,000)	--	--	(124,000)	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>5. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis in the General Support Services budget unit for: (1) equipment purchases associated with the second year of the portable radio replacement project (\$16.1 million); (2) the completion of the 5-year replacement program for the 70 Sheriff's Data Network locations throughout the County (\$1.3 million); and (3) the installation of a body scanner at Pitchess Detention Center-North and North County Correctional Facility (\$0.1 million).	(19,056,000)	--	(1,552,000)	(17,504,000)	--
<b>6. UA:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis in the Patrol budget units for costs associated with the phased-in deployment of 18.0 Deputy Sheriff positions in the UA, and with the UA patrol services in the Aero Bureau Summer Beach, Arson Watch/Red Flag, and East Los Angeles Civic Center Area, and in the County Services Budget for patrolling UA parks.	(1,604,000)	--	--	(1,604,000)	--
<b>7. Other Salaries and Employee Benefits:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for salaries and employee benefits.	(7,903,000)	--	--	(7,903,000)	--
<b>8. Rosas Grievance Tracking:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for services and supplies and equipment purchases associated with the addition of 2.0 Sergeant positions to comply with the Rosas Grievance Tracking settlement agreement.	(177,000)	--	--	(177,000)	--
<b>9. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	687,000	--	--	687,000	--
<b>10. Position Adjustments:</b> Reflects Board-approved position reclassifications that more appropriately reflect the assigned duties and responsibilities. Also reflects the interdepartmental transfer of positions to more accurately reflect current staffing needs.	--	--	--	--	--
<b>11. Various Realignments:</b> Reflects realignments in various appropriation and revenue categories to more accurately reflect operational needs.	(40,000)	--	(40,000)	--	--
<b>12. Employee Support Services:</b> Reflects the deletion of 2.0 Law Enforcement Psychologist positions in the General Support Services budget unit, fully offset by a decrease in IFT from the Probation Department pursuant to the MOU revision for the Employee Support Services program.	(425,000)	(425,000)	--	--	(2.0)

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>13. Contract Services:</b> Reflects net changes in positions, overtime, IFT, and revenue in various budget units primarily due to requests from contract agencies in the prior year.	2,079,000	275,000	1,804,000	--	10.0
<b>14. Public Safety Sales Tax (Prop 172):</b> Reflects an anticipated increase in public safety sales tax receipts.	--	--	5,662,000	(5,662,000)	--
<b>Total Changes</b>	<b>82,269,000</b>	<b>1,676,000</b>	<b>6,379,000</b>	<b>74,214,000</b>	<b>2.0</b>
<b>2018-19 Recommended Budget</b>	<b>3,287,215,000</b>	<b>89,344,000</b>	<b>1,602,905,000</b>	<b>1,594,966,000</b>	<b>18,224.0</b>

### Unmet Needs

The Department is requesting \$109.0 million to address a structural deficit related to unavoidable cost increases as follows: 1) \$14.1 million for workers' compensation; 2) \$7.7 million for retiree health insurance; 3) \$37.2 million for separation and miscellaneous pay-outs of certain benefits including vacation, sick leave, and overtime; 4) \$21.0 million for judgments and damages; and 5) \$29.0 million for a cost-of-living adjustment to budgeted overtime appropriation.

The Department is also requesting funding for the following new/expanded programs, equipment, and infrastructure projects: 1) \$2.1 million for recruitment and advertising resources and website upgrades; 2) \$27.2 million for the purchase and replacement of vehicles; 3) \$8.7 million for the purchase and replacement of fleet helicopters; 4) \$1.8 million for the purchase of ballistic vests; 5) \$25.4 million for the replacement of elevators at Twin Towers Correctional Facility; 6) \$7.3 million for various station and bureau infrastructure needs; and 7) \$4.6 million and 32.0 positions for various staffing needs identified in jails, stations, and administrative support services.

**SHERIFF BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
BUSINESS LICENSES	\$ 32,100.00	\$ 52,000	\$ 53,000	\$ 53,000	\$ 53,000	\$ 0
CHARGES FOR SERVICES - OTHER	4,251,053.91	3,492,000	4,059,000	4,059,000	4,059,000	0
CIVIL PROCESS SERVICES	4,854,580.65	4,576,000	5,309,000	5,309,000	5,309,000	0
COURT FEES & COSTS	26,145.36	26,000	26,000	26,000	26,000	0
FEDERAL - OTHER	20,461,575.47	33,818,000	43,218,000	18,902,000	32,560,000	(10,658,000)
FORFEITURES & PENALTIES	729,917.18	751,000	924,000	924,000	924,000	0
INSTITUTIONAL CARE & SERVICES	647,854.04	693,000	845,000	985,000	845,000	0
LAW ENFORCEMENT SERVICES	517,116,011.89	469,659,000	471,056,000	490,457,000	486,930,000	15,874,000
LEGAL SERVICES	236,440.77	225,000	1,100,000	1,100,000	1,100,000	0
MISCELLANEOUS	10,657,543.23	10,392,000	11,631,000	681,000	6,144,000	(5,487,000)
OTHER COURT FINES	1,614,566.79	1,650,000	1,400,000	1,400,000	1,400,000	0
OTHER GOVERNMENTAL AGENCIES	2,975,402.23	3,145,000	2,508,000	2,508,000	2,508,000	0
OTHER SALES	220,077.70	140,000	140,000	140,000	140,000	0
PROPERTY TAXES - CONTRACTUAL AND FACILITY PASS-THROUGH	0.00	11,179,000	0	0	0	0
RECORDING FEES	912,471.12	935,000	400,000	400,000	400,000	0
RENTS & CONCESSIONS	126,627.95	147,000	200,000	200,000	200,000	0
SALE OF CAPITAL ASSETS	565,436.04	595,000	180,000	180,000	180,000	0
STATE - 2011 REALIGNMENT REVENUE	190,271,889.75	198,935,000	198,602,000	199,624,000	199,624,000	1,022,000
STATE - CITIZENS' OPTION FOR PUBLIC SAFETY (COPS)	5,580,546.91	3,800,000	3,611,000	5,317,000	5,317,000	1,706,000
STATE - OTHER	3,513,290.07	1,219,000	2,302,000	2,302,000	2,302,000	0
STATE - PROP 172 PUBLIC SAFETY FUNDS	613,094,120.54	638,267,000	638,267,000	642,229,000	642,229,000	3,962,000
STATE AID - VETERAN AFFAIRS	0.00	1,765,000	0	0	0	0
TRANSFERS IN	27,975,703.19	27,385,000	35,698,000	35,688,000	35,658,000	(40,000)
TRIAL COURT SECURITY - STATE REALIGNMENT	162,789,179.07	161,838,000	162,880,000	162,880,000	162,880,000	0
VEHICLE CODE FINES	11,240,857.04	0	12,117,000	12,117,000	12,117,000	0
<b>TOTAL REVENUE</b>	<b>\$1,579,893,390.90</b>	<b>\$ 1,574,684,000</b>	<b>\$ 1,596,526,000</b>	<b>\$ 1,587,481,000</b>	<b>\$ 1,602,905,000</b>	<b>\$ 6,379,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$1,841,295,372.68	\$ 1,795,754,000	\$ 1,729,459,000	\$ 1,831,323,000	\$ 1,763,636,000	\$ 34,177,000
CAFETERIA BENEFIT PLANS	300,046,839.25	301,023,000	302,289,000	319,043,000	318,583,000	16,294,000
COUNTY EMPLOYEE RETIREMENT	345,647,910.92	367,008,000	374,123,000	396,971,000	396,592,000	22,469,000
DENTAL INSURANCE	4,631,080.28	4,277,000	3,556,000	3,562,000	3,557,000	1,000
DEPENDENT CARE SPENDING ACCOUNTS	1,631,040.17	1,286,000	2,070,000	2,095,000	2,093,000	23,000
DISABILITY BENEFITS	5,191,661.64	5,339,000	4,305,000	4,334,000	4,328,000	23,000
FICA (OASDI)	25,646,995.12	24,770,000	23,766,000	24,145,000	24,108,000	342,000
HEALTH INSURANCE	7,332,159.96	7,178,000	9,121,000	9,345,000	9,334,000	213,000
LIFE INSURANCE	1,892,445.05	1,645,000	1,461,000	1,463,000	1,461,000	0
OTHER EMPLOYEE BENEFITS	3,323,997.17	3,362,000	3,590,000	3,600,000	3,600,000	10,000
RETIREE HEALTH INSURANCE	107,837,508.65	114,481,000	99,235,000	118,089,000	108,937,000	9,702,000
SALARIES AND EMPLOYEE BENEFIT COST ALLOCATION	974,981,244.18	993,260,000	1,014,122,000	1,041,163,000	1,041,163,000	27,041,000
SAVINGS PLAN	3,218,949.73	3,091,000	4,814,000	4,863,000	4,859,000	45,000

**SHERIFF BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
THRIFT PLAN (HORIZONS)	47,046,753.15	46,581,000	50,777,000	51,461,000	51,392,000	615,000
UNEMPLOYMENT INSURANCE	243,239.00	538,000	594,000	594,000	594,000	0
WORKERS' COMPENSATION	120,768,285.09	126,398,000	94,308,000	108,567,000	94,319,000	11,000
S&EB EXPENDITURE DISTRIBUTION	(974,981,244.18)	(993,260,000)	(1,014,122,000)	(1,041,163,000)	(1,041,163,000)	(27,041,000)
<b>TOTAL S &amp; E B</b>	<b>2,815,754,237.86</b>	<b>2,802,731,000</b>	<b>2,703,468,000</b>	<b>2,879,455,000</b>	<b>2,787,393,000</b>	<b>83,925,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	43,709,257.37	17,826,000	19,053,000	17,839,000	17,839,000	(1,214,000)
AGRICULTURAL	1,390.23	1,000	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	3,777,590.07	3,549,000	7,060,000	8,810,000	7,060,000	0
COMMUNICATIONS	22,250,634.27	7,814,000	6,398,000	6,398,000	6,398,000	0
COMPUTING-MAINFRAME	2,063,246.21	2,056,000	3,546,000	3,590,000	3,546,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	814,187.65	761,000	1,309,000	1,309,000	1,309,000	0
COMPUTING-PERSONAL	12,312,524.68	12,328,000	11,359,000	13,347,000	11,359,000	0
CONTRACTED PROGRAM SERVICES	15,856,184.14	11,413,000	19,374,000	16,931,000	16,931,000	(2,443,000)
FOOD	25,409,085.67	27,025,000	30,155,000	30,155,000	30,155,000	0
HOUSEHOLD EXPENSE	9,914,755.66	9,287,000	10,220,000	10,235,000	10,220,000	0
INFORMATION TECHNOLOGY SERVICES	16,098,742.68	16,866,000	6,800,000	6,857,000	6,800,000	0
INSURANCE	7,826,390.29	7,775,000	6,067,000	6,067,000	6,067,000	0
MAINTENANCE - BUILDINGS & IMPRV	13,696,027.29	13,190,000	13,274,000	38,436,000	13,000,000	(274,000)
MAINTENANCE - EQUIPMENT	27,588,296.25	32,298,000	28,794,000	28,794,000	28,794,000	0
MEDICAL DENTAL & LAB SUPPLIES	24,406,825.34	1,766,000	3,140,000	3,140,000	3,140,000	0
MEMBERSHIPS	215,578.63	213,000	202,000	202,000	202,000	0
MISCELLANEOUS EXPENSE	(1,507,476.89)	60,542,000	65,283,000	67,159,000	65,283,000	0
OFFICE EXPENSE	6,815,771.17	6,691,000	19,324,000	23,238,000	22,698,000	3,374,000
PROFESSIONAL SERVICES	61,592,448.09	29,564,000	34,762,000	35,612,000	34,762,000	0
PUBLICATIONS & LEGAL NOTICE	1,313.10	36,000	62,000	62,000	62,000	0
RENTS & LEASES - BLDG & IMPRV	9,005,086.36	9,277,000	11,155,000	11,155,000	11,155,000	0
RENTS & LEASES - EQUIPMENT	3,656,275.42	3,552,000	1,836,000	1,836,000	1,836,000	0
SMALL TOOLS & MINOR EQUIPMENT	2,473,493.35	2,445,000	2,401,000	2,405,000	2,401,000	0
SPECIAL DEPARTMENTAL EXPENSE	40,942,588.10	45,940,000	50,459,000	50,360,000	50,252,000	(207,000)
TECHNICAL SERVICES	73,163,448.95	85,010,000	69,085,000	70,146,000	69,085,000	0
TELECOMMUNICATIONS	(11,471,341.23)	14,252,000	25,179,000	25,012,000	24,979,000	(200,000)
TRAINING	1,375,380.20	1,632,000	2,704,000	2,707,000	2,704,000	0
TRANSPORTATION AND TRAVEL	20,215,249.14	16,115,000	17,047,000	17,047,000	17,047,000	0
UTILITIES	40,553,390.52	38,216,000	42,562,000	42,562,000	42,562,000	0
S & S EXPENDITURE DISTRIBUTION	(31,573,690.36)	(100,000,000)	(102,370,000)	(102,163,000)	(102,163,000)	207,000
<b>TOTAL S &amp; S</b>	<b>441,182,652.35</b>	<b>377,440,000</b>	<b>406,240,000</b>	<b>439,248,000</b>	<b>405,483,000</b>	<b>(757,000)</b>
<b>OTHER CHARGES</b>						
CONT TO NON COUNTY AGENCIES	3,578,268.90	3,960,000	4,104,000	4,104,000	4,104,000	0
JUDGMENTS & DAMAGES	34,081,437.02	46,540,000	21,751,000	42,751,000	21,751,000	0
RET-OTHER LONG TERM DEBT	20,735,414.36	23,635,000	30,584,000	48,148,000	31,271,000	687,000
SUPPORT & CARE OF PERSONS	164,976.80	45,000	200,000	200,000	200,000	0
TAXES & ASSESSMENTS	199,195.46	102,000	102,000	102,000	102,000	0
<b>TOTAL OTH CHARGES</b>	<b>58,759,292.54</b>	<b>74,282,000</b>	<b>56,741,000</b>	<b>95,305,000</b>	<b>57,428,000</b>	<b>687,000</b>

**SHERIFF BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
AIRCRAFT & AIRPORT EQUIPMENT	33,563.88	20,000	314,000	314,000	314,000	0
ALL OTHER UNDEFINED EQUIPMENT ASSETS	43,550.00	1,051,000	4,136,000	4,144,000	4,136,000	0
COMPUTERS, MAINFRAME	791,886.04	0	76,000	1,296,000	76,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	2,122,080.13	1,514,000	737,000	1,237,000	737,000	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	17,434.28	34,000	40,000	40,000	40,000	0
DATA HANDLING EQUIPMENT	5,275.46	0	624,000	624,000	624,000	0
ELECTRONIC EQUIPMENT	2,265,929.85	4,131,000	1,205,000	1,205,000	1,205,000	0
FOOD PREPARATION EQUIPMENT	303,827.54	280,000	740,000	740,000	740,000	0
IT SECURITY CAPITAL ASSET EQUIPMENT	0.00	0	0	18,000	0	0
MACHINERY EQUIPMENT	2,243,623.70	160,000	524,000	30,524,000	524,000	0
MANUFACTURED/PREFABRICATED STRUCTURE	105,476.38	9,000	0	86,000	0	0
MEDICAL - FIXED EQUIPMENT	205,894.10	400,000	765,000	1,665,000	765,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	30,651.00	28,000	50,000	50,000	50,000	0
MEDICAL-MINOR EQUIPMENT	95,306.25	54,000	100,000	100,000	100,000	0
NON-MEDICAL LAB/TESTING EQUIP	441,914.96	65,000	61,000	61,000	61,000	0
OFFICE FURNITURE, FIXTURES & EQ	77,473.56	0	417,000	543,000	417,000	0
OTHER EQUIPMENT INSTALLATION	0.00	0	0	20,000	0	0
TELECOMMUNICATIONS EQUIPMENT	1,231,159.26	20,199,000	24,132,000	42,631,000	22,950,000	(1,182,000)
TELECOMMUNICATIONS EQUIPMENT INSTALLATION	0.00	0	(2,602,000)	(2,553,000)	(2,602,000)	0
VEHICLES & TRANSPORTATION EQUIPMENT	7,894,821.76	3,577,000	6,528,000	23,613,000	6,124,000	(404,000)
WATERCRAFT/VESSEL/BARGES/TUGS	68,987.10	0	619,000	619,000	619,000	0
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>17,978,855.25</b>	<b>31,522,000</b>	<b>38,466,000</b>	<b>106,977,000</b>	<b>36,880,000</b>	<b>(1,586,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>17,978,855.25</b>	<b>31,522,000</b>	<b>38,466,000</b>	<b>106,977,000</b>	<b>36,880,000</b>	<b>(1,586,000)</b>
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	30,455.00	31,000	31,000	31,000	31,000	0
<b>TOTAL OTH FIN USES</b>	<b>30,455.00</b>	<b>31,000</b>	<b>31,000</b>	<b>31,000</b>	<b>31,000</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$3,333,705,493.00</b>	<b>\$ 3,286,006,000</b>	<b>\$ 3,204,946,000</b>	<b>\$ 3,521,016,000</b>	<b>\$ 3,287,215,000</b>	<b>\$ 82,269,000</b>
INTRAFUND TRANSFERS	(85,494,853.09)	(92,806,000)	(87,668,000)	(89,345,000)	(89,344,000)	(1,676,000)
<b>NET TOTAL</b>	<b>\$3,248,210,639.91</b>	<b>\$ 3,193,200,000</b>	<b>\$ 3,117,278,000</b>	<b>\$ 3,431,671,000</b>	<b>\$ 3,197,871,000</b>	<b>\$ 80,593,000</b>
<b>NET COUNTY COST</b>	<b>\$1,668,317,249.01</b>	<b>\$ 1,618,516,000</b>	<b>\$ 1,520,752,000</b>	<b>\$ 1,844,190,000</b>	<b>\$ 1,594,966,000</b>	<b>\$ 74,214,000</b>
BUDGETED POSITIONS	20,017.0	18,222.0	18,222.0	18,256.0	18,224.0	2.0



## Sheriff - Administration Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 7,337,425.81	\$ 6,363,000	\$ 6,287,000	\$ 6,366,000	\$ 6,336,000	\$ 49,000
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
SALARIES & EMPLOYEE BENEFITS	\$ 110,406,265.27	\$ 118,826,000	\$ 112,292,000	\$ 122,836,000	\$ 119,155,000	\$ 6,863,000
SERVICES & SUPPLIES	23,246,008.81	23,190,000	26,086,000	27,120,000	26,131,000	45,000
CAPITAL ASSETS - EQUIPMENT	210,733.52	136,000	222,000	663,000	222,000	0
<b>GROSS TOTAL</b>	\$ 133,863,007.60	\$ 142,152,000	\$ 138,600,000	\$ 150,619,000	\$ 145,508,000	\$ 6,908,000
INTRAFUND TRANSFERS	(1,954,547.20)	(1,081,000)	(1,273,000)	(1,333,000)	(1,333,000)	(60,000)
<b>NET TOTAL</b>	\$ 131,908,460.40	\$ 141,071,000	\$ 137,327,000	\$ 149,286,000	\$ 144,175,000	\$ 6,848,000
<b>NET COUNTY COST</b>	\$ 124,571,034.59	\$ 134,708,000	\$ 131,040,000	\$ 142,920,000	\$ 137,839,000	\$ 6,799,000
BUDGETED POSITIONS	837.0	850.0	850.0	878.0	872.0	22.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		POLICE PROTECTION	

## Sheriff - Clearing Account Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b><u>EXPENDITURES/APPROPRIATIONS</u></b>						
SERVICES & SUPPLIES	\$ 46,695.75	\$ 62,000,000	\$ 62,000,000	\$ 62,000,000	\$ 62,000,000	\$ 0
S & S EXPENDITURE DISTRIBUTION	0.00	(62,000,000)	(62,000,000)	(62,000,000)	(62,000,000)	0
TOTAL S & S	46,695.75	0	0	0	0	0
<b>GROSS TOTAL</b>	\$ 46,695.75	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>NET TOTAL</b>	\$ 46,695.75	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>NET COUNTY COST</b>	\$ 46,695.75	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		POLICE PROTECTION	

## Sheriff - County Services Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 57,858,244.74	\$ 64,037,000	\$ 61,716,000	\$ 63,153,000	\$ 63,129,000	\$ 1,413,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 104,273,653.13	\$ 114,502,000	\$ 108,749,000	\$ 117,936,000	\$ 113,089,000	\$ 4,340,000
SERVICES & SUPPLIES	58,471,810.84	75,726,000	58,990,000	59,046,000	59,046,000	56,000
OTHER CHARGES	6,395.62	57,000	57,000	57,000	57,000	0
CAPITAL ASSETS - EQUIPMENT	30,815.38	78,000	218,000	218,000	218,000	0
<b>GROSS TOTAL</b>	\$ 162,782,674.97	\$ 190,363,000	\$ 168,014,000	\$ 177,257,000	\$ 172,410,000	\$ 4,396,000
INTRAFUND TRANSFERS	(74,235,433.03)	(82,979,000)	(72,865,000)	(74,531,000)	(74,531,000)	(1,666,000)
<b>NET TOTAL</b>	\$ 88,547,241.94	\$ 107,384,000	\$ 95,149,000	\$ 102,726,000	\$ 97,879,000	\$ 2,730,000
<b>NET COUNTY COST</b>	\$ 30,688,997.20	\$ 43,347,000	\$ 33,433,000	\$ 39,573,000	\$ 34,750,000	\$ 1,317,000
BUDGETED POSITIONS	756.0	787.0	787.0	793.0	793.0	6.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		POLICE PROTECTION	

## Sheriff - Court Services Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 177,181,652.79	\$ 177,542,000	\$ 178,916,000	\$ 179,017,000	\$ 179,017,000	\$ 101,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 301,353,450.66	\$ 319,205,000	\$ 311,682,000	\$ 332,728,000	\$ 322,021,000	\$ 10,339,000
SERVICES & SUPPLIES	4,845,065.77	4,958,000	9,860,000	9,860,000	9,860,000	0
<b>GROSS TOTAL</b>	\$ 306,198,516.43	\$ 324,163,000	\$ 321,542,000	\$ 342,588,000	\$ 331,881,000	\$ 10,339,000
INTRAFUND TRANSFERS	(162,035.38)	(189,000)	(98,000)	(98,000)	(98,000)	0
<b>NET TOTAL</b>	\$ 306,036,481.05	\$ 323,974,000	\$ 321,444,000	\$ 342,490,000	\$ 331,783,000	\$ 10,339,000
<b>NET COUNTY COST</b>	\$ 128,854,828.26	\$ 146,432,000	\$ 142,528,000	\$ 163,473,000	\$ 152,766,000	\$ 10,238,000
BUDGETED POSITIONS	2,020.0	2,011.0	2,011.0	1,994.0	1,994.0	(17.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		POLICE PROTECTION	

## Sheriff - Custody Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 405,186,066.45	\$ 405,719,000	\$ 418,521,000	\$ 394,918,000	\$ 408,436,000	\$ (10,085,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 733,659,470.49	\$ 782,578,000	\$ 727,585,000	\$ 770,038,000	\$ 746,284,000	\$ 18,699,000
SERVICES & SUPPLIES	83,350,570.63	84,000,000	115,627,000	115,483,000	115,468,000	(159,000)
CAPITAL ASSETS - EQUIPMENT	3,228,548.13	2,038,000	3,396,000	3,633,000	3,378,000	(18,000)
OTHER FINANCING USES	30,455.00	31,000	31,000	31,000	31,000	0
<b>GROSS TOTAL</b>	\$ 820,269,044.25	\$ 868,647,000	\$ 846,639,000	\$ 889,185,000	\$ 865,161,000	\$ 18,522,000
INTRAFUND TRANSFERS	(1,747,375.88)	(1,451,000)	(895,000)	(895,000)	(895,000)	0
<b>NET TOTAL</b>	\$ 818,521,668.37	\$ 867,196,000	\$ 845,744,000	\$ 888,290,000	\$ 864,266,000	\$ 18,522,000
<b>NET COUNTY COST</b>	\$ 413,335,601.92	\$ 461,477,000	\$ 427,223,000	\$ 493,372,000	\$ 455,830,000	\$ 28,607,000
BUDGETED POSITIONS	5,469.0	5,505.0	5,505.0	5,503.0	5,503.0	(2.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		POLICE PROTECTION	

## Sheriff - Detective Services Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 56,713,458.58	\$ 53,836,000	\$ 59,357,000	\$ 60,899,000	\$ 60,899,000	\$ 1,542,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 135,396,692.42	\$ 138,737,000	\$ 115,426,000	\$ 126,816,000	\$ 121,887,000	\$ 6,461,000
SERVICES & SUPPLIES	4,328,335.09	5,349,000	6,333,000	6,333,000	6,333,000	0
OTHER CHARGES	1,955,454.90	789,000	634,000	634,000	634,000	0
CAPITAL ASSETS - EQUIPMENT	351,407.00	188,000	752,000	752,000	752,000	0
<b>GROSS TOTAL</b>	\$ 142,031,889.41	\$ 145,063,000	\$ 123,145,000	\$ 134,535,000	\$ 129,606,000	\$ 6,461,000
INTRAFUND TRANSFERS	(935,324.28)	(1,000,000)	(758,000)	(1,134,000)	(1,133,000)	(375,000)
<b>NET TOTAL</b>	\$ 141,096,565.13	\$ 144,063,000	\$ 122,387,000	\$ 133,401,000	\$ 128,473,000	\$ 6,086,000
<b>NET COUNTY COST</b>	\$ 84,383,106.55	\$ 90,227,000	\$ 63,030,000	\$ 72,502,000	\$ 67,574,000	\$ 4,544,000
BUDGETED POSITIONS	714.0	713.0	713.0	713.0	713.0	0.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		POLICE PROTECTION	

## Sheriff - General Support Services Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 83,809,124.37	\$ 90,408,000	\$ 96,168,000	\$ 86,650,000	\$ 92,137,000	\$ (4,031,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 300,864,880.40	\$ 316,760,000	\$ 307,905,000	\$ 327,625,000	\$ 318,349,000	\$ 10,444,000
SERVICES & SUPPLIES	167,679,973.96	146,217,000	148,974,000	180,939,000	148,482,000	(492,000)
OTHER CHARGES	56,797,442.02	71,965,000	54,579,000	93,143,000	55,266,000	687,000
CAPITAL ASSETS - EQUIPMENT	10,050,060.58	21,499,000	24,232,000	92,451,000	23,184,000	(1,048,000)
<b>GROSS TOTAL</b>	\$ 535,392,356.96	\$ 556,441,000	\$ 535,690,000	\$ 694,158,000	\$ 545,281,000	\$ 9,591,000
INTRAFUND TRANSFERS	(3,229,821.57)	(3,196,000)	(4,895,000)	(4,470,000)	(4,470,000)	425,000
<b>NET TOTAL</b>	\$ 532,162,535.39	\$ 553,245,000	\$ 530,795,000	\$ 689,688,000	\$ 540,811,000	\$ 10,016,000
<b>NET COUNTY COST</b>	\$ 448,353,411.02	\$ 462,837,000	\$ 434,627,000	\$ 603,038,000	\$ 448,674,000	\$ 14,047,000
BUDGETED POSITIONS	2,275.0	2,290.0	2,290.0	2,291.0	2,281.0	(9.0)
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		POLICE PROTECTION	

## Sheriff - Medical Services Bureau Budget Unit Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 93,066.18	\$ 5,000	\$ 0	\$ 0	\$ 0	\$ 0
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 154,818,581.31	\$ 18,863,000	\$ 5,707,000	\$ 5,533,000	\$ 5,445,000	\$ (262,000)
SERVICES & SUPPLIES	65,095,327.04	0	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	367,592.36	0	0	0	0	0
<b>GROSS TOTAL</b>	\$ 220,281,500.71	\$ 18,863,000	\$ 5,707,000	\$ 5,533,000	\$ 5,445,000	\$ (262,000)
INTRAFUND TRANSFERS	(710,896.40)	0	0	0	0	0
<b>NET TOTAL</b>	\$ 219,570,604.31	\$ 18,863,000	\$ 5,707,000	\$ 5,533,000	\$ 5,445,000	\$ (262,000)
<b>NET COUNTY COST</b>	\$ 219,477,538.13	\$ 18,858,000	\$ 5,707,000	\$ 5,533,000	\$ 5,445,000	\$ (262,000)
BUDGETED POSITIONS	1,634.0	71.0	71.0	71.0	71.0	0.0
	<b>FUND</b>		<b>FUNCTION</b>		<b>ACTIVITY</b>	
	GENERAL FUND		PUBLIC PROTECTION		POLICE PROTECTION	

## Sheriff - Patrol-Clearing Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 974,981,244.18	\$ 993,260,000	\$ 1,014,122,000	\$ 1,055,814,000	\$ 1,041,163,000	\$ 27,041,000
S & EB EXPENDITURE DISTRIBUTION	(974,981,244.18)	(993,260,000)	(1,014,122,000)	(1,041,163,000)	(1,041,163,000)	(27,041,000)
TOTAL S & E B	0.00	0	0	14,651,000	0	0
SERVICES & SUPPLIES	34,118,864.46	38,000,000	40,370,000	40,467,000	40,163,000	(207,000)
S & S EXPENDITURE DISTRIBUTION	(31,566,383.49)	(38,000,000)	(40,370,000)	(40,163,000)	(40,163,000)	207,000
TOTAL S & S	2,552,480.97	0	0	304,000	0	0
CAPITAL ASSETS - EQUIPMENT	0.00	0	0	134,000	0	0
<b>GROSS TOTAL</b>	<b>\$ 2,552,480.97</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 15,089,000</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>NET TOTAL</b>	<b>\$ 2,552,480.97</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 15,089,000</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>NET COUNTY COST</b>	<b>\$ 2,552,480.97</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 15,089,000</b>	<b>\$ 0</b>	<b>\$ 0</b>

BUDGETED POSITIONS	6,312.0	5,995.0	5,995.0	6,013.0	5,997.0	2.0
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FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

## Sheriff - Patrol-Contract Cities Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	<b>\$ 236,944,788.43</b>	<b>\$ 270,610,000</b>	<b>\$ 270,610,000</b>	<b>\$ 277,756,000</b>	<b>\$ 277,756,000</b>	<b>\$ 7,146,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 234,452,000.00	\$ 266,119,000	\$ 266,119,000	\$ 278,532,000	\$ 273,250,000	\$ 7,131,000
SERVICES & SUPPLIES	2,500,095.30	4,491,000	4,491,000	4,506,000	4,506,000	15,000
S & S EXPENDITURE DISTRIBUTION	(7,306.87)	0	0	0	0	0
TOTAL S & S	2,492,788.43	4,491,000	4,491,000	4,506,000	4,506,000	15,000
<b>GROSS TOTAL</b>	<b>\$ 236,944,788.43</b>	<b>\$ 270,610,000</b>	<b>\$ 270,610,000</b>	<b>\$ 283,038,000</b>	<b>\$ 277,756,000</b>	<b>\$ 7,146,000</b>
<b>NET TOTAL</b>	<b>\$ 236,944,788.43</b>	<b>\$ 270,610,000</b>	<b>\$ 270,610,000</b>	<b>\$ 283,038,000</b>	<b>\$ 277,756,000</b>	<b>\$ 7,146,000</b>
<b>NET COUNTY COST</b>	<b>\$ 0.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 5,282,000</b>	<b>\$ 0</b>	<b>\$ 0</b>

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

## Sheriff - Patrol-Specialized and Unallocated Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 409,871,840.45	\$ 352,681,000	\$ 351,468,000	\$ 360,635,000	\$ 357,108,000	\$ 5,640,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 575,230,498.90	\$ 553,856,000	\$ 574,718,000	\$ 601,753,000	\$ 590,346,000	\$ 15,628,000
SERVICES & SUPPLIES	26,612,389.92	30,408,000	32,779,000	32,801,000	32,801,000	22,000
OTHER CHARGES	0.00	1,471,000	1,471,000	1,471,000	1,471,000	0
CAPITAL ASSETS - EQUIPMENT	3,739,698.28	7,583,000	9,646,000	9,126,000	9,126,000	(520,000)
<b>GROSS TOTAL</b>	\$ 605,582,587.10	\$ 593,318,000	\$ 618,614,000	\$ 645,151,000	\$ 633,744,000	\$ 15,130,000
INTRAFUND TRANSFERS	(2,519,419.35)	(2,910,000)	(6,884,000)	(6,884,000)	(6,884,000)	0
<b>NET TOTAL</b>	\$ 603,063,167.75	\$ 590,408,000	\$ 611,730,000	\$ 638,267,000	\$ 626,860,000	\$ 15,130,000
<b>NET COUNTY COST</b>	\$ 193,191,327.30	\$ 237,727,000	\$ 260,262,000	\$ 277,632,000	\$ 269,752,000	\$ 9,490,000

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

## Sheriff - Patrol-Unincorporated Areas Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 144,897,723.10	\$ 153,483,000	\$ 153,483,000	\$ 158,087,000	\$ 158,087,000	\$ 4,604,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 165,298,745.28	\$ 173,285,000	\$ 173,285,000	\$ 181,007,000	\$ 177,567,000	\$ 4,282,000
SERVICES & SUPPLIES	2,461,205.14	3,101,000	3,100,000	2,856,000	2,856,000	(244,000)
<b>GROSS TOTAL</b>	\$ 167,759,950.42	\$ 176,386,000	\$ 176,385,000	\$ 183,863,000	\$ 180,423,000	\$ 4,038,000
<b>NET TOTAL</b>	\$ 167,759,950.42	\$ 176,386,000	\$ 176,385,000	\$ 183,863,000	\$ 180,423,000	\$ 4,038,000
<b>NET COUNTY COST</b>	\$ 22,862,227.32	\$ 22,903,000	\$ 22,902,000	\$ 25,776,000	\$ 22,336,000	\$ (566,000)

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

## Departmental Program Summary

### 1. County Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	172,410,000	74,531,000	63,129,000	34,750,000	793.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	172,410,000	74,531,000	63,129,000	34,750,000	793.0

**Authority:** Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The County Services budget unit was transferred from the Office of Public Safety, as approved by the Board on December 15, 2009. Comprised of both professional and sworn staff, the County Services budget unit's responsibilities include the following: oversight and monitoring weapons screening at numerous client facilities where metal screening devices are located; specialized law enforcement services at County-owned or operated hospitals, healthcare centers and properties; and policing services at all County parks and recreational facilities.

### 2. Court Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	331,881,000	98,000	179,017,000	152,766,000	1,994.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	331,881,000	98,000	179,017,000	152,766,000	1,994.0

**Authority:** Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Court Services budget unit accounts for the Courts Services Division, which provides security services to the Superior Court, serves civil process papers throughout the County, and participates in the recovery of DNA from qualified inmates. The Division's mission is to ensure a safe and secure environment for the public accessing the courts, employees and other personnel performing duties within the courts, and inmates appearing in court while in the custody of the Sheriff. In addition, the Division is responsible for the service and enforcement of several hundred thousand civil and criminal process items annually. This includes the seizure and sale of personal and real property, evictions, and the service of Temporary Restraining Orders (TROs) related to domestic violence.

### 3. Custody

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	865,161,000	895,000	408,436,000	455,830,000	5,503.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	865,161,000	895,000	408,436,000	455,830,000	5,503.0

**Authority:** Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Custody budget unit accounts for Custody Division. This Division is responsible for the County's jail system and provides for the care, custody, security, and rehabilitation of all sentenced and pre-trial inmates housed within the Department's jail facilities.

#### 4. Detective

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	129,606,000	1,133,000	60,899,000	67,574,000	713.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	129,606,000	1,133,000	60,899,000	67,574,000	713.0

**Authority:** Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Detective budget unit funds for the Detective Division, which is comprised of seven bureaus: Fraud and Cyber Crimes, Homicide, Human Trafficking, Major Crimes, Narcotics, Operation Safe Streets, and Special Victims. The budget unit also includes the Vehicle Theft Program. The Detective Division exists as a separate entity from station detective assignments, and investigators assigned to the Division are the most experienced and tenured criminal investigators of the Department. The Division is responsible for investigating crimes, identifying and apprehending criminals, recovering property, identifying and preserving evidence, and assisting in the preparation of cases for court. The Division also, provides investigative resources, when requested, to other law enforcement agencies throughout the County.

#### 5. General Support Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	545,281,000	4,470,000	92,137,000	448,674,000	2,281.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	545,281,000	4,470,000	92,137,000	448,674,000	2,281.0

**Authority:** Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The General Support Services budget unit funds for the Leadership and Training Division, Technical Services Division, Facilities Planning Bureau, and Facilities Services Bureau. Each division includes various services to maintain day-to-day operations as well as support long-term departmental initiatives.

#### 6. Medical Services Bureau

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	5,445,000	--	--	5,445,000	71.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	5,445,000	--	--	5,445,000	71.0

**Authority:** Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Medical Services budget unit accounts for Medical Services Bureau. This bureau is responsible for providing security and access to medical needs of all sentenced and pre-trial inmates housed within the Department's jail facilities.



## 7. Patrol Clearing

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	--	--	--	--	5,997.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	--	--	--	--	5,997.0

**Authority:** Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Patrol Clearing budget unit accounts for North Patrol, Central Patrol, South Patrol, East Patrol, Homeland Security, Countywide Services, and Transit Policing Divisions. The budget unit includes all patrol budgeted positions and provides a centralized appropriation for salaries and employee benefits and services and supplies, fully offset by expenditure distribution to the Patrol - Unincorporated Areas, Patrol - Contract Cities, and Patrol - Specialized and Unallocated budget units.

## 8. Patrol – Contract Cities

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	277,756,000	--	277,756,000	--	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	277,756,000	--	277,756,000	--	--

**Authority:** Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Patrol - Contract Cities budget unit accounts for North, Central, South, and East Patrol Divisions. The budget unit includes law enforcement services to all residents, businesses, and visitors within contract cities served by the Department. The budget includes salaries and employee benefits appropriation for the deputies and a portion of the station support staff, and services and supplies.

## 9. Patrol – Unincorporated Areas

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	180,423,000	--	158,087,000	22,336,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	180,423,000	--	158,087,000	22,336,000	--

**Authority:** Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Patrol – Unincorporated Areas budget unit accounts for North, Central, South, and East Patrol Divisions. The budget unit includes law enforcement services to all residents, businesses, and visitors within unincorporated areas served by the Department. The budget includes salaries and employee benefits appropriation for deputies and a portion of the station support staff, and services and supplies.

## 10. Patrol – Specialized and Unallocated

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	633,744,000	6,884,000	357,108,000	269,752,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	633,744,000	6,884,000	357,108,000	269,752,000	--

**Authority:** Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Patrol – Specialized and Unallocated budget unit provides law enforcement services to Metrolink, Metro, and the Community College Districts. It also provides general countywide law enforcement services such as Aero Bureau, Special Enforcement Bureau, Homeland Security, Community Oriented Policing, Emergency Operations, Reserve Forces, Parking Enforcement, Operation Safe Streets, and Community Law Enforcement. In addition, as a result of the AB 109, the budget also includes a newly established Parole Compliance Unit. The Parole Compliance Unit works closely with the Probation Department’s Community Supervision case managers by providing proactive identification, compliance checks and apprehension of absconders classified as Post-release Supervised Persons. The budget unit includes appropriation for the aforementioned units. Other costs are expensed in this budget unit for support units such as Communication and Fleet Management, Personnel Services, Data Systems, Fiscal Administration, Internal Affairs, Risk Management, Advanced Training, Contract Law Enforcement and the remaining costs associated with station support staff not expensed to the Patrol - Unincorporated Areas and Patrol - Contract Cities budget units.

## 11. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	145,508,000	1,333,000	6,336,000	137,839,000	872.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	145,508,000	1,333,000	6,336,000	137,839,000	872.0

**Authority:** Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Administration budget unit accounts for the Administrative Services Division, which consists of Headquarters Operations, Fiscal Administration, Financial Programs Bureau, and Personnel Administration. Comprised of both professional and sworn staff, the Division’s responsibilities include, but are not limited to, the following: providing administrative staff services to the Department executives; providing liaison with other agencies and County departments; coordinating preparation of the annual budget; monitoring budgetary expenditures and revenues; billing for services rendered; accounting for all revenues received; serving as the central repository for all evidence and property seized by the Department; tracking employee positions departmentwide; and overseeing all transactions during the hiring, service, and separation process.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Net Program Costs</b>	3,287,215,000	89,344,000	1,602,905,000	1,594,966,000	18,224.0

**Unincorporated Area Services**

<b>Patrol Stations</b>	<b>Unincorporated Area Services *</b>
Lancaster	8,623,000
Malibu/Lost Hills	4,410,000
Palmdale	8,514,000
Santa Clarita	9,023,000
West Hollywood	6,713,000
<b>North Patrol TOTAL</b>	<b>\$ 37,283,000</b>

Avalon	\$ 1,072,000
Century	24,144,000
Compton	6,921,000
East Los Angeles	16,455,000
Marina Del Rey	10,690,000
South Los Angeles	14,327,000
<b>Central Patrol TOTAL</b>	<b>\$ 73,609,000</b>

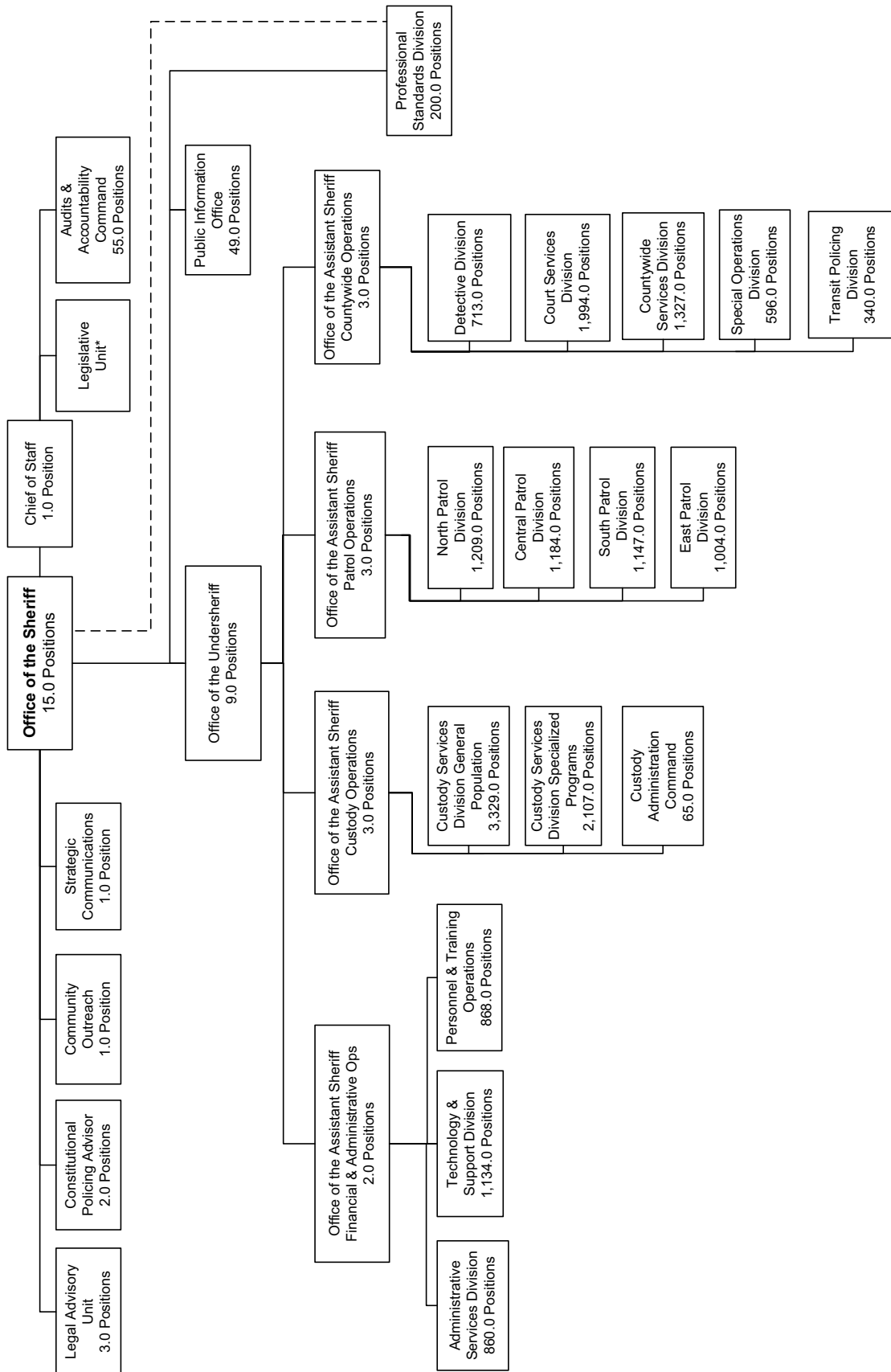
Carson	7,598,000
Lakewood	37,000
Lomita	525,000
Norwalk	7,066,000
Pico Rivera	5,436,000
<b>South Patrol TOTAL</b>	<b>\$ 20,662,000</b>

Altadena	\$ 7,022,000
Crescenta Valley	4,419,000
Industry	14,568,000
San Dimas	9,111,000
Temple	6,933,000
Walnut	6,816,000
<b>East Patrol TOTAL</b>	<b>\$ 48,869,000</b>

<b>GRAND TOTAL</b>	<b>\$ 180,423,000</b>
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\*Includes direct patrol costs based on FY 2017-18 rates, excluding countywide and departmental overhead costs and specialized countywide services costs such as Aero Bureau, Special Enforcement Bureau, etc. This is a departure from previously reported figures, which included these costs.

**SHERIFF'S DEPARTMENT**  
Jim McDonnell, Sheriff  
FY 2018-19 Recommended Budget Positions = 18,224.0



\* Represents legislative support in Sacramento and does not count toward budgeted positions.

## Telephone Utilities

### Telephone Utilities Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 27,274.02	\$ 23,000	\$ 46,000	\$ 37,000	\$ 37,000	\$ (9,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 82,054,056.49	\$ 81,166,000	\$ 85,082,000	\$ 85,735,000	\$ 85,735,000	\$ 653,000
S & S EXPENDITURE DISTRIBUTION	(83,815,708.49)	(81,143,000)	(85,036,000)	(85,898,000)	(85,898,000)	(862,000)
TOTAL S & S	(1,761,652.00)	23,000	46,000	(163,000)	(163,000)	(209,000)
OTHER CHARGES	1,630,941.41	312,000	1,851,000	1,619,000	1,619,000	(232,000)
OC EXPENDITURE DISTRIBUTION	0.00	(312,000)	(1,851,000)	(1,619,000)	(1,619,000)	232,000
TOTAL OTH CHARGES	1,630,941.41	0	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	0.00	0	0	200,000	200,000	200,000
<b>GROSS TOTAL</b>	\$ (130,710.59)	\$ 23,000	\$ 46,000	\$ 37,000	\$ 37,000	\$ (9,000)
<b>NET TOTAL</b>	\$ (130,710.59)	\$ 23,000	\$ 46,000	\$ 37,000	\$ 37,000	\$ (9,000)
<b>NET COUNTY COST</b>	\$ (157,984.61)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

**FUND**  
GENERAL FUND

**FUNCTION**  
GENERAL

**ACTIVITY**  
COMMUNICATION

### Mission Statement

Telephone Utilities is a centralized appropriation administered by the Internal Services Department (ISD) to fund telephone utilities carrier costs and equipment; Enterprise Network, Internet and Administration (ENIA) and other County departments' networks; and telephone utilities administration.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects: 1) a \$0.8 million net increase for telephone utilities; 2) a \$0.4 million decrease for ENIA; and 3) a \$0.2 million net increase for Voice-over Internet Protocol (VoIP) maintenance and equipment costs.

### Critical/Strategic Planning Initiatives

ISD will continue to enhance the performance of the County's telecommunications systems and simultaneously minimize costs.

**Changes From 2017-18 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Expenditure Distribution/ IFT (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2017-18 Final Adopted Budget</b>	<b>86,933,000</b>	<b>86,887,000</b>	<b>46,000</b>	<b>0</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. Carrier Costs:</b> Reflects a net increase in carrier costs and a decrease in revenues primarily based on current-year expenditures and prior-year revenue trends.	798,000	807,000	(9,000)	--	--
<b>2. ENIA:</b> Reflects a decrease primarily due to the reduction of circuit migration and contract costs.	(373,000)	(373,000)	--	--	--
<b>3. VoIP:</b> Reflects a net increase primarily due to increased equipment maintenance costs.	196,000	196,000	--	--	--
<b>Total Changes</b>	<b>621,000</b>	<b>630,000</b>	<b>(9,000)</b>	<b>0</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>87,554,000</b>	<b>87,517,000</b>	<b>37,000</b>	<b>0</b>	<b>0.0</b>

TELEPHONE UTILITIES BUDGET DETAIL

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ (5,349.04)	\$ 0	\$ 0	\$ 0	\$ 0	0
COMMUNICATION SERVICES	13,723.06	10,000	23,000	14,000	14,000	(9,000)
MISCELLANEOUS	2,145.68	0	0	0	0	0
OTHER SALES	528.44	0	0	0	0	0
RENTS & CONCESSIONS	16,225.88	13,000	23,000	23,000	23,000	0
<b>TOTAL REVENUE</b>	<b>\$ 27,274.02</b>	<b>\$ 23,000</b>	<b>\$ 46,000</b>	<b>\$ 37,000</b>	<b>\$ 37,000</b>	<b>\$ (9,000)</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	\$ 114,905.04	\$ 147,000	\$ 182,000	\$ 161,000	\$ 161,000	\$ (21,000)
COMMUNICATIONS	4,328,229.13	4,913,000	6,380,000	4,470,000	4,470,000	(1,910,000)
COMPUTING-MAINFRAME	3,829,368.34	3,838,000	3,838,000	3,995,000	3,995,000	157,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	993,924.00	983,000	949,000	731,000	731,000	(218,000)
COMPUTING-PERSONAL	1,600,014.63	1,860,000	2,013,000	2,177,000	2,177,000	164,000
INFORMATION TECHNOLOGY SERVICES	474,561.00	597,000	597,000	597,000	597,000	0
INFORMATION TECHNOLOGY-SECURITY	2,619,216.00	2,534,000	2,534,000	2,801,000	2,801,000	267,000
INSURANCE	32,611.00	61,000	61,000	60,000	60,000	(1,000)
MAINTENANCE - BUILDINGS & IMPRV	141,472.00	30,000	30,000	30,000	30,000	0
OFFICE EXPENSE	50,759.96	55,000	55,000	55,000	55,000	0
PROFESSIONAL SERVICES	62,284.24	269,000	269,000	319,000	319,000	50,000
TECHNICAL SERVICES	100,385.00	134,000	97,000	122,000	122,000	25,000
TELECOMMUNICATIONS	24,724,948.82	19,998,000	20,926,000	22,030,000	22,030,000	1,104,000
UTILITIES	42,981,377.33	45,747,000	47,151,000	48,187,000	48,187,000	1,036,000
S & S EXPENDITURE DISTRIBUTION	(83,815,708.49)	(81,143,000)	(85,036,000)	(85,898,000)	(85,898,000)	(862,000)
<b>TOTAL S &amp; S</b>	<b>(1,761,652.00)</b>	<b>23,000</b>	<b>46,000</b>	<b>(163,000)</b>	<b>(163,000)</b>	<b>(209,000)</b>
<b>OTHER CHARGES</b>						
RET-OTHER LONG TERM DEBT	1,630,941.41	312,000	1,851,000	1,619,000	1,619,000	(232,000)
OC EXPENDITURE DISTRIBUTION	0.00	(312,000)	(1,851,000)	(1,619,000)	(1,619,000)	232,000
<b>TOTAL OTH CHARGES</b>	<b>1,630,941.41</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
TELECOMMUNICATIONS EQUIPMENT	0.00	0	0	200,000	200,000	200,000
<b>TOTAL CAPITAL ASSETS</b>	<b>0.00</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>
<b>GROSS TOTAL</b>	<b>\$ (130,710.59)</b>	<b>\$ 23,000</b>	<b>\$ 46,000</b>	<b>\$ 37,000</b>	<b>\$ 37,000</b>	<b>\$ (9,000)</b>
<b>NET TOTAL</b>	<b>\$ (130,710.59)</b>	<b>\$ 23,000</b>	<b>\$ 46,000</b>	<b>\$ 37,000</b>	<b>\$ 37,000</b>	<b>\$ (9,000)</b>
<b>NET COUNTY COST</b>	<b>\$ (157,984.61)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

## Treasurer and Tax Collector

Joseph Kelly, Treasurer and Tax Collector

### Treasurer and Tax Collector Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 38,317,683.44	\$ 45,770,000	\$ 48,830,000	\$ 48,433,000	\$ 48,933,000	\$ 103,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 47,976,503.66	\$ 52,643,000	\$ 56,885,000	\$ 57,771,000	\$ 57,771,000	\$ 886,000
SERVICES & SUPPLIES	23,443,447.46	27,765,000	27,860,000	26,929,000	26,428,000	(1,432,000)
OTHER CHARGES	499,497.09	286,000	286,000	322,000	322,000	36,000
CAPITAL ASSETS - EQUIPMENT	6,079.20	195,000	195,000	150,000	150,000	(45,000)
OTHER FINANCING USES	0.00	25,000	25,000	25,000	25,000	0
<b>GROSS TOTAL</b>	\$ 71,925,527.41	\$ 80,914,000	\$ 85,251,000	\$ 85,197,000	\$ 84,696,000	\$ (555,000)
INTRAFUND TRANSFERS	(8,441,407.17)	(9,481,000)	(10,758,000)	(10,192,000)	(10,192,000)	566,000
<b>NET TOTAL</b>	\$ 63,484,120.24	\$ 71,433,000	\$ 74,493,000	\$ 75,005,000	\$ 74,504,000	\$ 11,000
<b>NET COUNTY COST</b>	\$ 25,166,436.80	\$ 25,663,000	\$ 25,663,000	\$ 26,572,000	\$ 25,571,000	\$ (92,000)
BUDGETED POSITIONS	528.0	531.0	531.0	531.0	531.0	0.0

FUND  
GENERAL FUND

FUNCTION  
GENERAL

ACTIVITY  
FINANCE

### Mission Statement

The mission of the Treasurer and Tax Collector is to fulfill statutory responsibilities in Treasury, Property Tax Collection, Licensing, and Probate, in a responsible and client-focused manner. The Department does this on behalf of the County, other government agencies and entities, and private individuals as specified by law.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects an NCC decrease of \$0.1 million primarily due to the removal of prior-year funding that was provided on a one-time basis for the Department's website redesign and key card access system. The Recommended Budget also includes a shift of 1.0 position to the Chief Executive Office (CEO) to support the Economic Development Division and Board-approved increases in salaries and employee benefits.

### Critical/Strategic Planning Initiatives

The following are examples of the Department's continuing efforts to create efficiencies, work collaboratively with other departments, and maximize revenue:

- The Department has undertaken a multi-year effort to replace the existing disparate systems currently used in its remittance processing and cashing operation into a single system. Under the proposed Remittance Processing Replacement System, one vendor will provide a Remittance Processing and Cashing System to the Department.
- The Department continues to make progress on its three-year redesign of the County's Business License program. The plan is to bring an updated Title 7, Division 1 (Administration) to the Board, to be followed by revisions to business description and Business License fees for the top five to seven business types.



**Changes From 2017-18 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2017-18 Final Adopted Budget</b>	<b>85,251,000</b>	<b>10,758,000</b>	<b>48,830,000</b>	<b>25,663,000</b>	<b>531.0</b>
<b>Other Changes</b>					
<b>1. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Department's website redesign and key card access system.	(255,000)	--	--	(255,000)	--
<b>2. Salaries and Employee Benefits:</b> Reflects Board-approved increases in salaries and health insurance subsidies.	745,000	--	504,000	241,000	--
<b>3. Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	134,000	--	94,000	40,000	--
<b>4. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	345,000	--	268,000	77,000	--
<b>5. Economic Development:</b> Reflects the shift of 1.0 Senior Finance Analyst position to the CEO to support the Economic Development Division and its ongoing administration of redevelopment dissolution within the County.	(204,000)	--	--	(204,000)	(1.0)
<b>6. Administration:</b> Reflects the addition of 3.0 positions to meet increased workload, offset by the deletion of 4.0 positions and associated revenue.	(115,000)	--	(115,000)	--	(1.0)
<b>7. Temporary Staff:</b> Reflects the addition of 4.0 Student Professional Worker I positions across various programs, offset by an increase in revenue.	144,000	--	144,000	--	4.0
<b>8. Collections:</b> Reflects the deletion of 2.0 positions associated with third-party collections and revenue.	(188,000)	--	(188,000)	--	(2.0)
<b>9. Ministerial Adjustments:</b> Reflects the realignment of various services and supplies, intrafund transfers and revenue based on current trends.	(1,192,000)	(566,000)	(626,000)	--	--
<b>10. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	31,000	--	22,000	9,000	--
<b>Total Changes</b>	<b>(555,000)</b>	<b>(566,000)</b>	<b>103,000</b>	<b>(92,000)</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>84,696,000</b>	<b>10,192,000</b>	<b>48,933,000</b>	<b>25,571,000</b>	<b>531.0</b>

**TREASURER AND TAX COLLECTOR BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
ASSESSMENT & TAX COLLECTION FEES	\$ 14,135,428.75	\$ 15,703,000	\$ 17,352,000	\$ 19,070,000	\$ 19,070,000	\$ 1,718,000
BUSINESS LICENSES	1,350,061.30	1,448,000	1,448,000	1,800,000	1,800,000	352,000
CHARGES FOR SERVICES - OTHER	13,595,768.42	14,990,000	14,858,000	14,745,000	14,745,000	(113,000)
CIVIL PROCESS SERVICES	14,078.78	28,000	25,000	25,000	25,000	0
COURT FEES & COSTS	3,178.30	15,000	15,000	14,000	14,000	(1,000)
ESTATE FEES	1,954,571.32	2,800,000	3,082,000	2,686,000	2,686,000	(396,000)
FORFEITURES & PENALTIES	234.99	0	0	0	0	0
INHERITANCE TAX FEES	711,916.15	750,000	750,000	766,000	766,000	16,000
LEGAL SERVICES	75.64	0	0	1,000	1,000	1,000
MISCELLANEOUS	4,047,224.35	6,934,000	8,159,000	6,217,000	6,717,000	(1,442,000)
OTHER GOVERNMENTAL AGENCIES	97,749.28	100,000	100,000	102,000	102,000	2,000
OTHER SALES	73,237.40	100,000	125,000	100,000	100,000	(25,000)
OTHER TAXES	16,041.92	8,000	0	0	0	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	2,310,131.72	2,880,000	2,902,000	2,902,000	2,902,000	0
RECORDING FEES	4,345.53	14,000	14,000	5,000	5,000	(9,000)
SALE OF CAPITAL ASSETS	3,639.59	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>\$ 38,317,683.44</b>	<b>\$ 45,770,000</b>	<b>\$ 48,830,000</b>	<b>\$ 48,433,000</b>	<b>\$ 48,933,000</b>	<b>\$ 103,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 28,521,172.72	\$ 31,406,000	\$ 35,093,000	\$ 35,605,000	\$ 35,605,000	\$ 512,000
CAFETERIA BENEFIT PLANS	7,259,308.02	7,752,000	8,169,000	8,089,000	8,089,000	(80,000)
COUNTY EMPLOYEE RETIREMENT	4,908,642.50	5,647,000	5,651,000	5,723,000	5,723,000	72,000
DENTAL INSURANCE	157,440.01	163,000	162,000	162,000	162,000	0
DEPENDENT CARE SPENDING ACCOUNTS	40,661.00	42,000	42,000	42,000	42,000	0
DISABILITY BENEFITS	399,814.70	297,000	300,000	336,000	336,000	36,000
FICA (OASDI)	402,726.85	509,000	509,000	506,000	506,000	(3,000)
HEALTH INSURANCE	731,818.33	804,000	804,000	830,000	830,000	26,000
LIFE INSURANCE	102,990.73	52,000	53,000	53,000	53,000	0
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	2,898,235.00	3,228,000	3,344,000	3,689,000	3,689,000	345,000
SAVINGS PLAN	433,655.72	552,000	552,000	544,000	544,000	(8,000)
THRIFT PLAN (HORIZONS)	877,540.98	944,000	953,000	939,000	939,000	(14,000)
UNEMPLOYMENT INSURANCE	5,812.00	8,000	14,000	14,000	14,000	0
WORKERS' COMPENSATION	1,229,977.10	1,232,000	1,232,000	1,232,000	1,232,000	0
<b>TOTAL S &amp; E B</b>	<b>47,976,503.66</b>	<b>52,643,000</b>	<b>56,885,000</b>	<b>57,771,000</b>	<b>57,771,000</b>	<b>886,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	4,666,933.34	5,362,000	5,663,000	5,860,000	5,860,000	197,000
CLOTHING & PERSONAL SUPPLIES	387.03	4,000	4,000	2,000	2,000	(2,000)
COMMUNICATIONS	110,042.04	118,000	316,000	99,000	99,000	(217,000)
COMPUTING-MAINFRAME	3,431,227.78	3,716,000	3,515,000	4,000,000	3,499,000	(16,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	8,801.38	22,000	22,000	48,000	48,000	26,000
COMPUTING-PERSONAL	133,775.56	319,000	1,173,000	181,000	181,000	(992,000)
HOUSEHOLD EXPENSE	7,162.19	50,000	51,000	31,000	31,000	(20,000)

**TREASURER AND TAX COLLECTOR BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
INFORMATION TECHNOLOGY SERVICES	2,449,197.42	2,128,000	1,061,000	1,005,000	1,005,000	(56,000)
INFORMATION TECHNOLOGY-SECURITY	156,238.61	162,000	161,000	177,000	177,000	16,000
INSURANCE	55,567.62	52,000	21,000	51,000	51,000	30,000
MAINTENANCE - BUILDINGS & IMPRV	1,891,690.78	2,053,000	2,016,000	2,053,000	2,053,000	37,000
MAINTENANCE - EQUIPMENT	239,506.00	565,000	615,000	351,000	351,000	(264,000)
MEDICAL DENTAL & LAB SUPPLIES	2,604.70	3,000	3,000	3,000	3,000	0
MEMBERSHIPS	14,742.00	21,000	24,000	19,000	19,000	(5,000)
MISCELLANEOUS EXPENSE	59,298.70	71,000	80,000	75,000	75,000	(5,000)
OFFICE EXPENSE	2,961,135.83	4,400,000	4,399,000	4,414,000	4,414,000	15,000
PROFESSIONAL SERVICES	1,588,035.40	1,993,000	2,200,000	1,773,000	1,773,000	(427,000)
PUBLICATIONS & LEGAL NOTICE	500,456.41	800,000	800,000	800,000	800,000	0
RENTS & LEASES - BLDG & IMPRV	13,923.20	13,000	15,000	15,000	15,000	0
RENTS & LEASES - EQUIPMENT	158,505.74	144,000	145,000	143,000	143,000	(2,000)
SMALL TOOLS & MINOR EQUIPMENT	2,497.08	4,000	4,000	4,000	4,000	0
SPECIAL DEPARTMENTAL EXPENSE	541,421.03	737,000	780,000	711,000	711,000	(69,000)
TECHNICAL SERVICES	1,613,470.53	1,723,000	1,517,000	1,830,000	1,830,000	313,000
TELECOMMUNICATIONS	1,097,470.32	1,294,000	1,245,000	1,350,000	1,350,000	105,000
TRAINING	53,876.16	102,000	99,000	98,000	98,000	(1,000)
TRANSPORTATION AND TRAVEL	166,776.05	188,000	210,000	208,000	208,000	(2,000)
UTILITIES	1,518,704.56	1,721,000	1,721,000	1,628,000	1,628,000	(93,000)
<b>TOTAL S &amp; S</b>	<b>23,443,447.46</b>	<b>27,765,000</b>	<b>27,860,000</b>	<b>26,929,000</b>	<b>26,428,000</b>	<b>(1,432,000)</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	117,543.37	5,000	5,000	10,000	10,000	5,000
RET-OTHER LONG TERM DEBT	378,338.02	281,000	281,000	312,000	312,000	31,000
TAXES & ASSESSMENTS	3,615.70	0	0	0	0	0
<b>TOTAL OTH CHARGES</b>	<b>499,497.09</b>	<b>286,000</b>	<b>286,000</b>	<b>322,000</b>	<b>322,000</b>	<b>36,000</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	100,000	100,000	150,000	150,000	50,000
ELECTRONIC EQUIPMENT	6,070.69	95,000	95,000	0	0	(95,000)
OFFICE FURNITURE, FIXTURES & EQ	8.51	0	0	0	0	0
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>6,079.20</b>	<b>195,000</b>	<b>195,000</b>	<b>150,000</b>	<b>150,000</b>	<b>(45,000)</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>6,079.20</b>	<b>195,000</b>	<b>195,000</b>	<b>150,000</b>	<b>150,000</b>	<b>(45,000)</b>
<b>OTHER FINANCING USES</b>						
OPERATING TRANSFERS OUT	0.00	25,000	25,000	25,000	25,000	0
<b>TOTAL OTH FIN USES</b>	<b>0.00</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 71,925,527.41</b>	<b>\$ 80,914,000</b>	<b>\$ 85,251,000</b>	<b>\$ 85,197,000</b>	<b>\$ 84,696,000</b>	<b>\$ (555,000)</b>
INTRAFUND TRANSFERS	(8,441,407.17)	(9,481,000)	(10,758,000)	(10,192,000)	(10,192,000)	566,000
<b>NET TOTAL</b>	<b>\$ 63,484,120.24</b>	<b>\$ 71,433,000</b>	<b>\$ 74,493,000</b>	<b>\$ 75,005,000</b>	<b>\$ 74,504,000</b>	<b>\$ 11,000</b>
<b>NET COUNTY COST</b>	<b>\$ 25,166,436.80</b>	<b>\$ 25,663,000</b>	<b>\$ 25,663,000</b>	<b>\$ 26,572,000</b>	<b>\$ 25,571,000</b>	<b>\$ (92,000)</b>
BUDGETED POSITIONS	528.0	531.0	531.0	531.0	531.0	0.0

## Departmental Program Summary

### 1. Treasury Management

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	17,948,000	3,089,000	14,221,000	638,000	109.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	17,948,000	3,089,000	14,221,000	638,000	109.0

**Authority:** Mandated program – California Government Code Sections 27000-27121 and County Code Section 2.52.

This program administers and manages the County Treasury, which provides for the collection, custody, borrowing, investments and disbursement of County funds, including general, trust, school and special district funds. This program also provides cash management services to 22 cities/agencies, 93 school districts, and 356 charter schools, and administers 252 bank accounts for County departments, school districts and special districts.

### 2. Tax Collections

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	35,349,000	3,341,000	29,458,000	2,550,000	236.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	35,349,000	3,341,000	29,458,000	2,550,000	236.0

**Authority:** Mandated program – California Government Code Sections 27400-27401, California Revenue and Taxation Code Sections 2602, 2903, and 7280, and County Code Section 2.52.

This program bills and collects approximately three million accounts annually for current and delinquent real property taxes and personal (unsecured) property taxes.

### 3. Public Administrator

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	11,797,000	3,310,000	4,421,000	4,066,000	90.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	11,797,000	3,310,000	4,421,000	4,066,000	90.0

**Authority:** Mandated program – California Government Code Sections 27440-27443.5, California Probate Code Section 7600 et seq., and County Code Section 2.52.015.

This program annually investigates approximately 2,500 estates for decedents who resided or had property in the County where no executor, legatee, or heir is appointed to administer the estate. This program also administers the estates and provides trust accounting and property management services for approximately 6,000 Public Guardian conservatees.

**4. Administration**

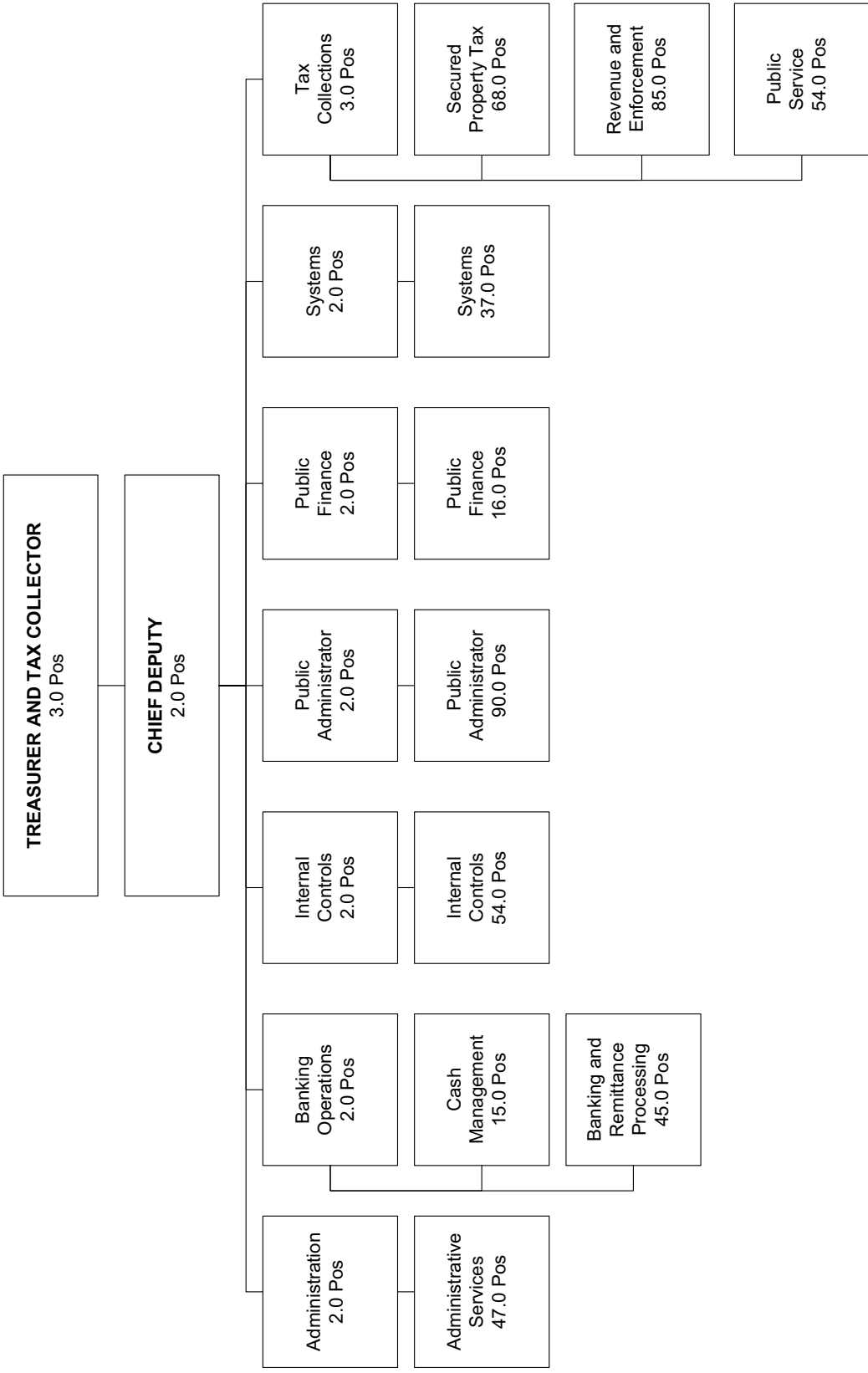
	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	19,602,000	452,000	833,000	18,317,000	96.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	19,602,000	452,000	833,000	18,317,000	96.0

**Authority:** Non-mandated, discretionary program.

This program provides general administrative direction and support to the Department, including the executive management of departmental program budget development and control, cost accounting, contracting, coordination of facilities services, accounts payable, system development and support, procurement, training, and payroll services.

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Net Program Costs</b>	84,696,000	10,192,000	48,933,000	25,571,000	531.0

**TREASURER AND TAX COLLECTOR  
JOSEPH KELLY  
FY 2018-19 Recommended Budget Positions = 531.0**



## Trial Court Operations

### Trial Court Operations Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 82,954,098.68	\$ 82,207,000	\$ 113,009,000	\$ 113,124,000	\$ 113,124,000	\$ 115,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 34,335,741.34	\$ 35,825,000	\$ 36,508,000	\$ 36,623,000	\$ 36,623,000	\$ 115,000
SERVICES & SUPPLIES	64,098,163.10	67,033,000	75,769,000	75,769,000	75,769,000	0
OTHER CHARGES	282,430,674.00	282,501,000	283,501,000	283,501,000	283,501,000	0
<b>GROSS TOTAL</b>	<b>\$ 380,864,578.44</b>	<b>\$ 385,359,000</b>	<b>\$ 395,778,000</b>	<b>\$ 395,893,000</b>	<b>\$ 395,893,000</b>	<b>\$ 115,000</b>
<b>NET COUNTY COST</b>	<b>\$ 297,910,479.76</b>	<b>\$ 303,152,000</b>	<b>\$ 282,769,000</b>	<b>\$ 282,769,000</b>	<b>\$ 282,769,000</b>	<b>\$ 0</b>
BUDGETED POSITIONS	50.0	50.0	50.0	50.0	50.0	0.0

### Mission Statement

The Lockyer-Isenberg Trial Court Funding Act of 1997, AB 233, Chapter 850, Statutes of 1997 requires counties to make an annual Maintenance of Effort (MOE) payment to the State for support of trial courts and to continue to fund certain court-related expenditures such as indigent defense, collections enhancement, and local judicial benefits. The Trial Court Facilities Act, SB 1732, Chapter 1082, Statutes of 2002 authorized the transfer of responsibility for court facilities from counties to the State and requires that counties make a County Facilities Payment (CFP). Revenue from court fines and fees is

used to partially finance the MOE obligation to the State and other court-related expenditures.

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects funding for the County's \$283.5 million MOE payment to the State, which is comprised of \$245.9 million base MOE and \$37.6 million CFP. In addition, the budget includes \$112.4 million for court-related expenditures that are the County's responsibility. The Recommended Budget also reflects Board-approved increases in retiree health insurance premiums.

### Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>395,778,000</b>	<b>0</b>	<b>113,009,000</b>	<b>282,769,000</b>	<b>50.0</b>
<b>Other Changes</b>					
<b>1. Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	32,000	--	32,000	--	--
<b>2. Salaries and Wages:</b> Primarily reflects Court-approved increases in salaries and wages.	83,000	--	83,000	--	--
<b>3. Miscellaneous Adjustment:</b> Reflects a miscellaneous adjustment to correct a posting error and realign revenue based on historical trends.	--	--	--	--	--
<b>Total Changes</b>	<b>115,000</b>	<b>0</b>	<b>115,000</b>	<b>0</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>395,893,000</b>	<b>0</b>	<b>113,124,000</b>	<b>282,769,000</b>	<b>50.0</b>

**TRIAL COURT OPERATIONS BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
BUSINESS LICENSES	\$ 2,400.00	\$ 3,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 0
COURT FEES & COSTS	(990,505.65)	(2,921,000)	3,287,000	3,287,000	3,287,000	0
FORFEITURES & PENALTIES	10,579.03	0	0	0	0	0
LEGAL SERVICES	1,939,769.54	1,952,000	3,439,000	3,439,000	3,439,000	0
MISCELLANEOUS	36,196.36	34,000	235,000	235,000	235,000	0
OTHER COURT FINES	78,046,503.73	79,385,000	101,741,000	101,856,000	101,856,000	115,000
OTHER LICENSES & PERMITS	196,600.00	205,000	160,000	160,000	160,000	0
RECORDING FEES	130,935.00	125,000	130,000	130,000	130,000	0
STATE - 2011 REALIGNMENT REVENUE	0.00	0	50,000	50,000	50,000	0
TRANSFERS IN	0.00	0	9,000	9,000	9,000	0
VEHICLE CODE FINES	3,581,620.67	3,424,000	3,948,000	3,948,000	3,948,000	0
<b>TOTAL REVENUE</b>	<b>\$ 82,954,098.68</b>	<b>\$ 82,207,000</b>	<b>\$ 113,009,000</b>	<b>\$ 113,124,000</b>	<b>\$ 113,124,000</b>	<b>\$ 115,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 2,315,715.53	\$ 2,353,000	\$ 2,805,000	\$ 2,888,000	\$ 2,888,000	\$ 83,000
CAFETERIA BENEFIT PLANS	17,564,037.87	18,521,000	18,651,000	18,651,000	18,651,000	0
COUNTY EMPLOYEE RETIREMENT	418,649.04	457,000	501,000	501,000	501,000	0
DENTAL INSURANCE	29,011.31	31,000	6,000	6,000	6,000	0
DEPENDENT CARE SPENDING ACCOUNTS	25,865.97	25,000	49,000	49,000	49,000	0
DISABILITY BENEFITS	1,074,137.98	2,294,000	2,256,000	2,256,000	2,256,000	0
FICA (OASDI)	31,138.40	33,000	39,000	39,000	39,000	0
HEALTH INSURANCE	496,778.35	521,000	445,000	445,000	445,000	0
LIFE INSURANCE	1,142,410.55	0	0	0	0	0
OTHER EMPLOYEE BENEFITS	3,816,680.00	3,830,000	3,819,000	3,819,000	3,819,000	0
RETIREE HEALTH INSURANCE	219,441.29	133,000	491,000	523,000	523,000	32,000
SAVINGS PLAN	4,307,581.37	4,900,000	4,407,000	4,407,000	4,407,000	0
THRIFT PLAN (HORIZONS)	2,806,567.33	2,650,000	2,950,000	2,950,000	2,950,000	0
WORKERS' COMPENSATION	87,726.35	77,000	89,000	89,000	89,000	0
<b>TOTAL S &amp; E B</b>	<b>34,335,741.34</b>	<b>35,825,000</b>	<b>36,508,000</b>	<b>36,623,000</b>	<b>36,623,000</b>	<b>115,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	10,791,845.10	12,135,000	19,360,000	19,360,000	19,360,000	0
INFORMATION TECHNOLOGY SERVICES	12,672.00	13,000	13,000	13,000	13,000	0
JURY & WITNESS EXPENSE	910,502.57	900,000	1,100,000	1,100,000	1,100,000	0
MAINTENANCE - BUILDINGS & IMPRV	115,641.40	110,000	135,000	135,000	135,000	0
MEMBERSHIPS	100.00	0	0	0	0	0
MISCELLANEOUS EXPENSE	2,584.74	32,000	33,000	33,000	33,000	0
OFFICE EXPENSE	73,306.00	123,000	185,000	185,000	185,000	0
PROFESSIONAL SERVICES	51,149,056.54	52,910,000	54,134,000	54,134,000	54,134,000	0
TECHNICAL SERVICES	1,030,761.99	800,000	800,000	800,000	800,000	0
TRANSPORTATION AND TRAVEL	11,692.76	10,000	9,000	9,000	9,000	0
<b>TOTAL S &amp; S</b>	<b>64,098,163.10</b>	<b>67,033,000</b>	<b>75,769,000</b>	<b>75,769,000</b>	<b>75,769,000</b>	<b>0</b>



**TRIAL COURT OPERATIONS BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>OTHER CHARGES</b>						
TRIAL COURT-MAINTENANCE OF EFFORT	282,430,674.00	282,501,000	283,501,000	283,501,000	283,501,000	0
<b>GROSS TOTAL</b>	<b>\$ 380,864,578.44</b>	<b>\$ 385,359,000</b>	<b>\$ 395,778,000</b>	<b>\$ 395,893,000</b>	<b>\$ 395,893,000</b>	<b>\$ 115,000</b>
<b>NET TOTAL</b>	<b>380,864,578.44</b>	<b>385,359,000</b>	<b>395,778,000</b>	<b>395,893,000</b>	<b>395,893,000</b>	<b>115,000</b>
<b>NET COUNTY COST</b>	<b>\$ 297,910,479.76</b>	<b>\$ 303,152,000</b>	<b>\$ 282,769,000</b>	<b>\$ 282,769,000</b>	<b>\$ 282,769,000</b>	<b>\$ 0</b>
BUDGETED POSITIONS	50.0	50.0	50.0	50.0	50.0	0.0

## Utilities

### Utilities Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 43,312,254.57	\$ 21,363,000	\$ 24,303,000	\$ 29,401,000	\$ 29,401,000	\$ 5,098,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 183,931,178.26	\$ 168,175,000	\$ 185,204,000	\$ 187,437,000	\$ 187,437,000	\$ 2,233,000
S & S EXPENDITURE DISTRIBUTION	(143,587,346.94)	(148,821,000)	(165,808,000)	(157,921,000)	(157,921,000)	7,887,000
TOTAL S & S	40,343,831.32	19,354,000	19,396,000	29,516,000	29,516,000	10,120,000
OTHER CHARGES	7,186,245.89	5,000,000	9,540,000	3,500,000	3,500,000	(6,040,000)
OC EXPENDITURE DISTRIBUTION	(1,461,042.51)	(1,872,000)	(2,642,000)	(3,188,000)	(3,188,000)	(546,000)
TOTAL OTH CHARGES	5,725,203.38	3,128,000	6,898,000	312,000	312,000	(6,586,000)
<b>GROSS TOTAL</b>	\$ 46,069,034.70	\$ 22,482,000	\$ 26,294,000	\$ 29,828,000	\$ 29,828,000	\$ 3,534,000
INTRAFUND TRANSFERS	0.00	0	(851,000)	(267,000)	(267,000)	584,000
<b>NET TOTAL</b>	\$ 46,069,034.70	\$ 22,482,000	\$ 25,443,000	\$ 29,561,000	\$ 29,561,000	\$ 4,118,000
<b>NET COUNTY COST</b>	\$ 2,756,780.13	\$ 1,119,000	\$ 1,140,000	\$ 160,000	\$ 160,000	\$ (980,000)

**FUND**  
GENERAL FUND

**FUNCTION**  
GENERAL

**ACTIVITY**  
PROPERTY MANAGEMENT

### Mission Statement

The Utilities budget unit is centrally administered by the Internal Services Department to fund utility costs, including electricity, natural gas, water, industrial waste collection, energy management leadership programs and related regulatory and legal activities, along with the day-to-day operations of the County cogeneration and power plants.

The budget also reflects decreases in funding for the Barakat settlement, Southern California Regional Energy Network (SoCalREN), energy efficiency projects funded by other County departments, electricity, and the Electric Program Investment Charge (EPIC) programs. These decreases are partially offset by increases in power plant operations, water, other utilities, natural gas, as well as the Better Buildings Program (BBP), and Energy Investment Program (EIP).

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects an NCC decrease of \$1.0 million primarily due to the removal of prior-year funding that was provided on a one-time basis for water-saving measures throughout various County facilities.

### Critical/Strategic Planning Initiatives

- Continues to complete energy retrofit projects, increase water conservation efforts, and centrally administer utilities costs throughout the County.

**Changes From 2017-18 Budget**

	<b>Gross Appropriation (\$)</b>	<b>Expenditure Distribution/ IFT (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>2017-18 Final Adopted Budget</b>	<b>194,744,000</b>	<b>169,301,000</b>	<b>24,303,000</b>	<b>1,140,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for water-saving measures throughout various County facilities.	(1,072,000)	--	--	(1,072,000)	--
<b>2. Barakat Settlement:</b> Reflects a decrease in funding due to the expiration of the Barakat agreement with the Los Angeles Department of Water and Power for electricity overcharges to public agencies.	(702,000)	--	(789,000)	87,000	--
<b>3. Power Plant Operations:</b> Reflects an increase in funding primarily due to Board-approved salary adjustments and projected increases in employee benefits, and increases in power plant operation costs, including Cap and Trade costs.	1,868,000	1,416,000	450,000	2,000	--
<b>4. Water and Other Utilities:</b> Reflects an increase in funding based on expenditure and consumption trends, along with anticipated water and industrial waste rate increases from various water companies.	1,817,000	951,000	864,000	2,000	--
<b>5. Natural Gas:</b> Reflects an increase in funding based on the anticipated re-negotiated contract price for non-core natural gas.	682,000	(2,926,000)	3,607,000	1,000	--
<b>6. Projects Funded by SoCalREN:</b> Reflects a decrease in grant funding.	(2,556,000)	--	(2,556,000)	--	--
<b>7. Energy Efficiency Projects:</b> Reflects a decrease in energy efficiency projects reimbursable from other County departments.	(4,000,000)	(4,000,000)	--	--	--
<b>8. Energy Efficiency Conservation Block Grant – BBP:</b> Reflects an increase in funding for the approval from the Department of Energy to repurpose the Loan Loss Reserve balance of the BBP fund.	860,000	--	860,000	--	--
<b>9. Electricity:</b> Reflects a change in funding based on expenditure and consumption trends along with the anticipated electricity rate increases from various utility companies.	(698,000)	(4,077,000)	3,379,000	--	--
<b>10. EPIC:</b> Reflects a decrease in funding due to the expiration of the EPIC grant in March 2018.	(227,000)	--	(227,000)	--	--
<b>11. EIP:</b> Reflects an increase in appropriation for EIP projects identified throughout the County along with the realignment of revenue and intrafund transfers.	221,000	711,000	(490,000)	--	--
<b>Total Changes</b>	<b>(3,807,000)</b>	<b>(7,925,000)</b>	<b>5,098,000</b>	<b>(980,000)</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>190,937,000</b>	<b>161,376,000</b>	<b>29,401,000</b>	<b>160,000</b>	<b>0.0</b>

**UTILITIES BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 24,529,581.64	\$ 15,365,000	\$ 9,904,000	\$ 16,916,000	\$ 16,916,000	\$ 7,012,000
FEDERAL - OTHER	17,174.01	114,000	0	860,000	860,000	860,000
INTEREST	1,485.62	2,000	2,000	2,000	2,000	0
MISCELLANEOUS	25,747.52	23,000	14,000	23,000	23,000	9,000
OTHER SALES	147.38	0	0	0	0	0
STATE - OTHER	18,738,118.40	5,859,000	14,383,000	11,600,000	11,600,000	(2,783,000)
<b>TOTAL REVENUE</b>	<b>\$ 43,312,254.57</b>	<b>\$ 21,363,000</b>	<b>\$ 24,303,000</b>	<b>\$ 29,401,000</b>	<b>\$ 29,401,000</b>	<b>\$ 5,098,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	\$ 668,075.00	\$ 470,000	\$ 577,000	\$ 532,000	\$ 532,000	\$ (45,000)
CLOTHING & PERSONAL SUPPLIES	34,948.75	33,000	50,000	61,000	61,000	11,000
COMMUNICATIONS	1,657.17	2,000	3,000	3,000	3,000	0
COMPUTING-MAINFRAME	8,063.41	22,000	36,000	40,000	40,000	4,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	108,060.00	58,000	56,000	59,000	59,000	3,000
COMPUTING-PERSONAL	12,981.35	19,000	52,000	35,000	35,000	(17,000)
CONTRACTED PROGRAM SERVICES	789.53	1,000	1,000	1,000	1,000	0
FOOD	3,939.37	3,000	6,000	6,000	6,000	0
HOUSEHOLD EXPENSE	139,195.58	103,000	142,000	192,000	192,000	50,000
INFORMATION TECHNOLOGY SERVICES	778,295.00	957,000	1,004,000	1,158,000	1,158,000	154,000
INSURANCE	606,742.00	371,000	858,000	374,000	374,000	(484,000)
MAINTENANCE - BUILDINGS & IMPRV	5,807,476.22	3,557,000	6,767,000	5,852,000	5,852,000	(915,000)
MAINTENANCE - EQUIPMENT	4,003,342.74	2,716,000	2,471,000	5,056,000	5,056,000	2,585,000
MEDICAL DENTAL & LAB SUPPLIES	448,139.77	327,000	386,000	610,000	610,000	224,000
MEMBERSHIPS	62,800.88	35,000	33,000	65,000	65,000	32,000
MISCELLANEOUS EXPENSE	9,311.89	8,000	9,000	14,000	14,000	5,000
OFFICE EXPENSE	45,332.84	171,000	403,000	319,000	319,000	(84,000)
PROFESSIONAL SERVICES	15,954,683.37	12,056,000	16,965,000	11,994,000	11,994,000	(4,971,000)
RENTS & LEASES - BLDG & IMPRV	77.00	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	31,653.77	46,000	74,000	86,000	86,000	12,000
SMALL TOOLS & MINOR EQUIPMENT	882,311.46	498,000	526,000	928,000	928,000	402,000
SPECIAL DEPARTMENTAL EXPENSE	882,235.42	863,000	1,122,000	1,604,000	1,604,000	482,000
TECHNICAL SERVICES	22,084,174.75	22,113,000	23,403,000	26,503,000	26,503,000	3,100,000
TELECOMMUNICATIONS	30,369.16	27,000	65,000	39,000	39,000	(26,000)
TRANSPORTATION AND TRAVEL	2,083,563.50	777,000	588,000	1,446,000	1,446,000	858,000
UTILITIES	129,242,958.33	122,942,000	129,607,000	130,460,000	130,460,000	853,000
S & S EXPENDITURE DISTRIBUTION	(143,587,346.94)	(148,821,000)	(165,808,000)	(157,921,000)	(157,921,000)	7,887,000
<b>TOTAL S &amp; S</b>	<b>40,343,831.32</b>	<b>19,354,000</b>	<b>19,396,000</b>	<b>29,516,000</b>	<b>29,516,000</b>	<b>10,120,000</b>
<b>OTHER CHARGES</b>						
CONT TO NON COUNTY AGENCIES	1,500,568.92	1,800,000	1,800,000	2,500,000	2,500,000	700,000
RET-OTHER LONG TERM DEBT	0.00	0	1,000,000	1,000,000	1,000,000	0
SUPPORT & CARE OF PERSONS	5,685,676.97	3,200,000	6,740,000	0	0	(6,740,000)
OC EXPENDITURE DISTRIBUTION	(1,461,042.51)	(1,872,000)	(2,642,000)	(3,188,000)	(3,188,000)	(546,000)
<b>TOTAL OTH CHARGES</b>	<b>5,725,203.38</b>	<b>3,128,000</b>	<b>6,898,000</b>	<b>312,000</b>	<b>312,000</b>	<b>(6,586,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 46,069,034.70</b>	<b>\$ 22,482,000</b>	<b>\$ 26,294,000</b>	<b>\$ 29,828,000</b>	<b>\$ 29,828,000</b>	<b>\$ 3,534,000</b>
INTRAFUND TRANSFERS	0.00	0	(851,000)	(267,000)	(267,000)	584,000
<b>NET TOTAL</b>	<b>\$ 46,069,034.70</b>	<b>\$ 22,482,000</b>	<b>\$ 25,443,000</b>	<b>\$ 29,561,000</b>	<b>\$ 29,561,000</b>	<b>\$ 4,118,000</b>
<b>NET COUNTY COST</b>	<b>\$ 2,756,780.13</b>	<b>\$ 1,119,000</b>	<b>\$ 1,140,000</b>	<b>\$ 160,000</b>	<b>\$ 160,000</b>	<b>\$ (980,000)</b>

## Utility User Tax - Measure U

### Utility User Tax - Measure U Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>						
OTHER TAXES	\$ 49,571,959.62	\$ 53,753,000	\$ 53,753,000	\$ 52,183,000	\$ 52,183,000	\$ (1,570,000)
<b>NET COUNTY COST</b>	<b>\$ (49,571,959.62)</b>	<b>\$ (53,753,000)</b>	<b>\$ (53,753,000)</b>	<b>\$ (52,183,000)</b>	<b>\$ (52,183,000)</b>	<b>\$ 1,570,000</b>
<b>REVENUE DETAIL</b>						
ELECTRIC USER TAX	\$ 24,813,034.30	\$ 25,753,000	\$ 25,753,000	\$ 25,753,000	\$ 25,753,000	\$ 0
GAS USER TAX	6,797,072.76	6,000,000	6,000,000	6,000,000	6,000,000	0
COMMUNICATION USER TAX	18,107,808.32	22,000,000	22,000,000	20,430,000	20,430,000	(1,570,000)
ELECTRIC USERS TAX PENALTI	1,758.65	0	0	0	0	0
GAS USERS TAX PENALTIES AN	1,153.21	0	0	0	0	0
COMMUNICATION USERS TAX PE	2,174.76	0	0	0	0	0
PRIOR YEAR - ELECTRIC USER	31,693.06	0	0	0	0	0
PRIOR YEAR - GAS USERS UTI	(43,716.73)	0	0	0	0	0
PRIOR YEAR - COMMUNICATION	(139,018.71)	0	0	0	0	0
<b>UTILITY USER TAX</b>	<b>\$ 49,571,959.62</b>	<b>\$ 53,753,000</b>	<b>\$ 53,753,000</b>	<b>\$ 52,183,000</b>	<b>\$ 52,183,000</b>	<b>\$ (1,570,000)</b>
<b>TOTAL REVENUE</b>	<b>\$ 49,571,959.62</b>	<b>\$ 53,753,000</b>	<b>\$ 53,753,000</b>	<b>\$ 52,183,000</b>	<b>\$ 52,183,000</b>	<b>\$ (1,570,000)</b>

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	OTHER	OTHER

### 2018-19 Budget Message

On November 4, 2008, unincorporated County voters approved the passage of the Utility User Tax – Measure U. The revenues are generated from user taxes on gas, electricity, and communication. These revenues are fully offset with appropriations in various budget units including the Departments of Board of Supervisors, District Attorney, Fire, Library, Parks and Recreation, Public Works, Regional Planning, Sheriff, and Workforce Development, Aging and Community Services for various programs within the unincorporated areas.

The 2018-19 Recommended Budget reflects a \$1.6 million decrease due to lower than anticipated receipts.

## Vehicle License Fees - Realignment

### Vehicle License Fees - Realignment Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b><u>FINANCING USES</u></b>						
REVENUE						
VLFR-HEALTH SERVICES	\$ 127,411,207.69	\$ 328,393,000	\$ 328,393,000	\$ 328,393,000	\$ 328,393,000	\$ 0
VLFR-MENTAL HEALTH	29,657,497.51	29,283,000	29,283,000	29,283,000	29,283,000	0
VLFR-SOCIAL SERVICES	16,963,891.47	16,963,000	16,963,000	42,410,000	42,410,000	25,447,000
<b>TOTAL REVENUE</b>	<b>174,032,596.67</b>	<b>374,639,000</b>	<b>374,639,000</b>	<b>400,086,000</b>	<b>400,086,000</b>	<b>25,447,000</b>
<b>NET COUNTY COST</b>	<b>\$(174,032,596.67)</b>	<b>\$(374,639,000)</b>	<b>\$(374,639,000)</b>	<b>\$(400,086,000)</b>	<b>\$(400,086,000)</b>	<b>\$(25,447,000)</b>
<b><u>REVENUE DETAIL</u></b>						
STATE - MOTOR VEHICLE IN-LIEU TAX						
VLFR-HEALTH SERVICES	\$ 127,411,207.69	\$ 328,393,000	\$ 328,393,000	\$ 328,393,000	\$ 328,393,000	\$ 0
VLFR-MENTAL HEALTH	29,657,497.51	29,283,000	29,283,000	29,283,000	29,283,000	0
VLFR-SOCIAL SERVICES	16,963,891.47	16,963,000	16,963,000	42,410,000	42,410,000	25,447,000
<b>TOTAL REVENUE</b>	<b>\$ 174,032,596.67</b>	<b>\$ 374,639,000</b>	<b>\$ 374,639,000</b>	<b>\$ 400,086,000</b>	<b>\$ 400,086,000</b>	<b>\$ 25,447,000</b>

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	OTHER	OTHER

### 2018-19 Budget Message

Vehicle License Fees – Realignment revenues are derived from the County’s share of statewide motor vehicle license fees. These revenues are fully offset with appropriation in the Departments of Health Services, Mental Health, Public Health and Public Social Services for various health and social services programs.

The 2018-19 Recommended Budget reflects an increase of \$25.4 million due to general growth.

## Workforce Development, Aging and Community Services

Cynthia D. Banks, Director

### Workforce Development, Aging and Community Services Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 66,751,674.52	\$ 56,066,000	\$ 82,366,000	\$ 77,883,000	\$ 77,883,000	\$ (4,483,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 53,094,797.47	\$ 55,713,000	\$ 60,131,000	\$ 63,753,000	\$ 62,474,000	\$ 2,343,000
SERVICES & SUPPLIES	94,408,353.11	94,279,000	116,899,000	117,722,000	107,484,000	(9,415,000)
OTHER CHARGES	367,822.69	479,000	424,000	424,000	424,000	0
CAPITAL ASSETS - EQUIPMENT	38,785.23	108,000	50,000	50,000	50,000	0
<b>GROSS TOTAL</b>	\$ 147,909,758.50	\$ 150,579,000	\$ 177,504,000	\$ 181,949,000	\$ 170,432,000	\$ (7,072,000)
INTRAFUND TRANSFERS	(45,559,163.53)	(53,176,000)	(53,651,000)	(55,163,000)	(55,163,000)	(1,512,000)
<b>NET TOTAL</b>	\$ 102,350,594.97	\$ 97,403,000	\$ 123,853,000	\$ 126,786,000	\$ 115,269,000	\$ (8,584,000)
<b>NET COUNTY COST</b>	\$ 35,598,920.45	\$ 41,337,000	\$ 41,487,000	\$ 48,903,000	\$ 37,386,000	\$ (4,101,000)
BUDGETED POSITIONS	548.0	555.0	555.0	576.0	566.0	11.0

### Workforce Development, Aging and Community Services - Administration Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE</b>	\$ 15,411,459.08	\$ 13,836,000	\$ 18,418,000	\$ 18,435,000	\$ 18,435,000	\$ 17,000
<b>EXPENDITURES/APPROPRIATIONS</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 53,094,797.47	\$ 55,713,000	\$ 60,131,000	\$ 63,753,000	\$ 62,474,000	\$ 2,343,000
SERVICES & SUPPLIES	19,957,888.10	22,364,000	22,419,000	24,263,000	22,675,000	256,000
OTHER CHARGES	367,822.69	479,000	424,000	424,000	424,000	0
CAPITAL ASSETS - EQUIPMENT	38,785.23	108,000	50,000	50,000	50,000	0
<b>GROSS TOTAL</b>	\$ 73,459,293.49	\$ 78,664,000	\$ 83,024,000	\$ 88,490,000	\$ 85,623,000	\$ 2,599,000
INTRAFUND TRANSFERS	(37,202,951.84)	(38,639,000)	(38,267,000)	(40,388,000)	(40,388,000)	(2,121,000)
<b>NET TOTAL</b>	\$ 36,256,341.65	\$ 40,025,000	\$ 44,757,000	\$ 48,102,000	\$ 45,235,000	\$ 478,000
<b>NET COUNTY COST</b>	\$ 20,844,882.57	\$ 26,189,000	\$ 26,339,000	\$ 29,667,000	\$ 26,800,000	\$ 461,000
BUDGETED POSITIONS	548.0	555.0	555.0	576.0	566.0	11.0

FUND  
GENERAL FUND

FUNCTION  
PUBLIC ASSISTANCE

ACTIVITY  
ADMINISTRATION

## Mission Statement

In December 2016, the Department of Community and Senior Services changed its name to the Department of Workforce Development, Aging and Community Services (WDACS) to better reflect the Department's current and anticipated service delivery mandate. WDACS and its community partners deliver quality services to youth, adults and seniors that promote independence, dignity, choice, and social well-being.

## 2018-19 Budget Message

The 2018-19 Recommended Budget reflects an NCC increase of \$0.5 million primarily due to an increase of \$0.5 million for the Bringing Our Loved Ones Home (BOLOH) program; an increase of \$1.2 million in Board-approved salaries and employee benefits; an increase of \$0.1 million for the Countywide cost allocation adjustment; an increase of \$0.7 million for community program funding; and an increase of \$0.8 million in one-time funding for the administration of the Youth @ Work Program. This is partially offset by the removal of \$2.8 million in prior-year funding that was provided on a one-time basis for programs and services. The 2018-19 Recommended Budget also includes an increase of \$0.6 million to align with the estimated intrafund transfer from the Department of Public Social Services (DPSS) for the Youth @ Work Program and an increase of \$1.5 million in 2011 Realignment growth funding for Adult Protective Services (APS).

## Critical/Strategic Planning Initiatives

- Support major countywide initiatives and priorities in the areas of child protection, homelessness, efficiencies, and succession planning.
- Lead the County's efforts to implement the Workforce Innovation and Opportunity Act (WIOA), Board-approved workforce development priorities and coordinate workforce development efforts within the County.
- Advance the County's efforts to implement BOLOH Initiative and establish a taskforce, which consists of County, city, and community-based organization entities, which will explore options to return individuals suffering from dementia, Alzheimer's disease, or autism who wander from their families and caregivers.
- Spearhead the groundbreaking Purposeful Aging Los Angeles (PALA) Initiative and establish leading-edge programs to serve older adults in the County.
- Lead the County's human relations efforts and the provision of innovative community services.
- Engage internal departmental stakeholders to strengthen the departmental culture and engage external departmental stakeholders to expand visibility and ensure public awareness of services provided by the Department throughout the County.

## Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>83,024,000</b>	<b>38,267,000</b>	<b>18,418,000</b>	<b>26,339,000</b>	<b>555.0</b>
<b><i>New/Expanded Programs</i></b>					
1. <b>BOLOH:</b> Reflects one-time carryover savings to fund 4.0 positions to support the program.	511,000	--	--	511,000	4.0
<b><i>Other Changes</i></b>					
1. <b>One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for programs and services, as well as for the administration of the Youth @ Work Program.	(2,827,000)	--	--	(2,827,000)	--
2. <b>Salaries and Employee Benefits:</b> Primarily reflects Board-approved increases in salaries and health insurance subsidies.	788,000	--	--	788,000	--
3. <b>Retirement:</b> Reflects an increase primarily due to general salary movement as well as revised economic and mortality assumptions.	215,000	--	--	215,000	--
4. <b>Retiree Health Insurance:</b> Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	218,000	--	--	218,000	--



	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>5. Unavoidable Costs:</b> Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends.	--	--	--	--	--
<b>6. Countywide Cost Allocation Adjustment:</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	73,000	--	17,000	56,000	--
<b>7. Community Program Funding:</b> Reflects an increase in ongoing funding for community programs at the South Whittier Community Center.	700,000	--	--	700,000	--
<b>8. Youth @ Work Program Transfer:</b> Reflects a transfer of funding from the Assistance Budget to the Administration Budget to align appropriation.	609,000	609,000	--	--	--
<b>9. APS:</b> Reflects an increase in appropriation offset with intrafund transfer from DPSS to fund 7.0 additional Social Worker positions.	1,512,000	1,512,000	--	--	7.0
<b>10. Employment Training:</b> Reflects an increase of one-time funding to administer the Youth @ Work Program.	800,000	--	--	800,000	--
<b>Total Changes</b>	<b>2,599,000</b>	<b>2,121,000</b>	<b>17,000</b>	<b>461,000</b>	<b>11.0</b>
<b>2018-19 Recommended Budget</b>	<b>85,623,000</b>	<b>40,388,000</b>	<b>18,435,000</b>	<b>26,800,000</b>	<b>566.0</b>

### Unmet Needs

The Department is requesting additional resources as follows: 1) \$0.5 million for 2.0 positions and services and supplies to expand the Human Relations Commission and fulfill the Board's actions regarding hate crime prevention and response, modernizing County policies, practices, and training on gender identity, intercultural competencies, and implicit bias reduction, and protecting vulnerable populations; 2) \$0.1 million for 1.0 position to support the Youth Bridges Program, which will serve as the County's central resource in pairing work experience and training for at-risk youth with career opportunities; 3) \$0.5 million for 2.0 positions to support coordination, research and analysis for the PALA Initiative, a countywide and multi-year effort to unite public and private entities, resources, ideas and strategies to improve the lives of older adults; 4) \$0.4 million for 3.0 positions to support the Area Agency on Aging (AAA) Program, which is responsible for programs and services such as Nutrition, Care Management, Health Insurance Counseling, Supportive Services, Legal Assistance, Family Caregiver Support, Long-Term Care Ombudsman, and Senior Community Employment of older and functionally-impaired adults; and 5) \$0.5 million for 4.0 positions to support the Workforce Development Unit, which will help to align workforce programs and systems administered by County Departments.

**WORKFORCE DEVELOPMENT, AGING AND COMMUNITY SERVICES - ADMIN BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
CHARGES FOR SERVICES - OTHER	\$ 0.00	\$ 0	\$ 4,000	\$ 4,000	\$ 4,000	\$ 0
FEDERAL - OTHER	14,838,070.62	12,795,000	17,034,000	17,034,000	17,034,000	0
MISCELLANEOUS	233,447.64	180,000	458,000	475,000	475,000	17,000
RENTS & CONCESSIONS	84.00	0	0	0	0	0
SALE OF CAPITAL ASSETS	513.82	0	0	0	0	0
STATE - OTHER	53,343.00	78,000	47,000	47,000	47,000	0
TRANSFERS IN	286,000.00	783,000	875,000	875,000	875,000	0
<b>TOTAL REVENUE</b>	<b>\$ 15,411,459.08</b>	<b>\$ 13,836,000</b>	<b>\$ 18,418,000</b>	<b>\$ 18,435,000</b>	<b>\$ 18,435,000</b>	<b>\$ 17,000</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SALARIES &amp; EMPLOYEE BENEFITS</b>						
SALARIES & WAGES	\$ 32,943,806.10	\$ 34,739,000	\$ 38,101,000	\$ 40,437,000	\$ 39,604,000	\$ 1,503,000
CAFETERIA BENEFIT PLANS	7,303,684.06	7,444,000	8,101,000	8,436,000	8,298,000	197,000
COUNTY EMPLOYEE RETIREMENT	5,475,046.74	5,633,000	6,380,000	6,880,000	6,723,000	343,000
DENTAL INSURANCE	158,750.45	176,000	158,000	164,000	161,000	3,000
DEPENDENT CARE SPENDING ACCOUNTS	37,049.00	46,000	72,000	73,000	73,000	1,000
DISABILITY BENEFITS	466,892.09	500,000	318,000	332,000	320,000	2,000
FICA (OASDI)	489,806.82	492,000	572,000	446,000	433,000	(139,000)
HEALTH INSURANCE	1,146,102.21	1,286,000	1,316,000	1,379,000	1,316,000	0
LIFE INSURANCE	101,020.85	102,000	76,000	81,000	79,000	3,000
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	24,000	24,000	24,000	0
RETIREE HEALTH INSURANCE	2,895,081.00	3,256,000	3,328,000	3,759,000	3,759,000	431,000
SAVINGS PLAN	371,376.36	379,000	356,000	388,000	359,000	3,000
THRIFT PLAN (HORIZONS)	922,263.10	980,000	586,000	700,000	671,000	85,000
UNEMPLOYMENT INSURANCE	14,736.00	27,000	30,000	30,000	30,000	0
WORKERS' COMPENSATION	762,474.69	646,000	713,000	624,000	624,000	(89,000)
<b>TOTAL S &amp; E B</b>	<b>53,094,797.47</b>	<b>55,713,000</b>	<b>60,131,000</b>	<b>63,753,000</b>	<b>62,474,000</b>	<b>2,343,000</b>
<b>SERVICES &amp; SUPPLIES</b>						
ADMINISTRATIVE SERVICES	3,430,441.32	3,310,000	3,362,000	4,187,000	3,762,000	400,000
CLOTHING & PERSONAL SUPPLIES	6,616.28	8,000	0	0	0	0
COMMUNICATIONS	179,384.00	122,000	87,000	107,000	107,000	20,000
COMPUTING-MAINFRAME	7,530.92	10,000	5,000	5,000	5,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	481,062.00	501,000	496,000	496,000	496,000	0
COMPUTING-PERSONAL	1,695,439.27	1,673,000	1,541,000	1,541,000	1,541,000	0
CONTRACTED PROGRAM SERVICES	2,060,103.61	2,392,000	2,786,000	2,456,000	2,456,000	(330,000)
FOOD	35,582.81	39,000	60,000	40,000	40,000	(20,000)
HOUSEHOLD EXPENSE	16,524.39	30,000	73,000	50,000	50,000	(23,000)
INFORMATION TECHNOLOGY SERVICES	864,433.84	767,000	399,000	399,000	399,000	0
INSURANCE	23,344.84	24,000	15,000	15,000	15,000	0
MAINTENANCE - BUILDINGS & IMPRV	2,121,872.45	2,844,000	2,389,000	2,334,000	2,334,000	(55,000)
MAINTENANCE - EQUIPMENT	847.00	1,000	30,000	10,000	10,000	(20,000)
MEDICAL DENTAL & LAB SUPPLIES	4,703.68	5,000	0	0	0	0
MEMBERSHIPS	63,158.00	68,000	56,000	56,000	56,000	0
MISCELLANEOUS EXPENSE	1,846,299.14	1,783,000	1,634,000	2,334,000	2,334,000	700,000
OFFICE EXPENSE	198,778.65	286,000	349,000	349,000	349,000	0

**WORKFORCE DEVELOPMENT, AGING AND COMMUNITY SERVICES - ADMIN BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
PROFESSIONAL SERVICES	1,584,984.47	2,143,000	2,296,000	3,034,000	2,296,000	0
PUBLICATIONS & LEGAL NOTICE	25,000.00	25,000	50,000	50,000	50,000	0
RENTS & LEASES - BLDG & IMPRV	1,384,378.35	1,469,000	1,366,000	1,459,000	1,459,000	93,000
RENTS & LEASES - EQUIPMENT	218,031.17	220,000	322,000	322,000	322,000	0
SMALL TOOLS & MINOR EQUIPMENT	6,030.03	9,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	114,243.14	351,000	155,000	29,000	29,000	(126,000)
TECHNICAL SERVICES	1,234,269.96	1,805,000	2,544,000	2,589,000	2,164,000	(380,000)
TELECOMMUNICATIONS	1,040,752.44	1,025,000	1,005,000	1,002,000	1,002,000	(3,000)
TRAINING	114,462.65	202,000	109,000	109,000	109,000	0
TRANSPORTATION AND TRAVEL	563,416.63	616,000	634,000	634,000	634,000	0
UTILITIES	636,197.06	636,000	656,000	656,000	656,000	0
<b>TOTAL S &amp; S</b>	<b>19,957,888.10</b>	<b>22,364,000</b>	<b>22,419,000</b>	<b>24,263,000</b>	<b>22,675,000</b>	<b>256,000</b>
<b>OTHER CHARGES</b>						
JUDGMENTS & DAMAGES	10,417.17	68,000	90,000	90,000	90,000	0
RET-OTHER LONG TERM DEBT	354,875.20	409,000	332,000	332,000	332,000	0
TAXES & ASSESSMENTS	2,530.32	2,000	2,000	2,000	2,000	0
<b>TOTAL OTH CHARGES</b>	<b>367,822.69</b>	<b>479,000</b>	<b>424,000</b>	<b>424,000</b>	<b>424,000</b>	<b>0</b>
<b>CAPITAL ASSETS</b>						
<b>CAPITAL ASSETS - EQUIPMENT</b>						
ELECTRONIC EQUIPMENT	13,250.65	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	25,534.58	108,000	50,000	50,000	50,000	0
<b>TOTAL CAPITAL ASSETS - EQUIPMENT</b>	<b>38,785.23</b>	<b>108,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>
<b>TOTAL CAPITAL ASSETS</b>	<b>38,785.23</b>	<b>108,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>
<b>GROSS TOTAL</b>	<b>\$ 73,459,293.49</b>	<b>\$ 78,664,000</b>	<b>\$ 83,024,000</b>	<b>\$ 88,490,000</b>	<b>\$ 85,623,000</b>	<b>\$ 2,599,000</b>
INTRAFUND TRANSFERS	(37,202,951.84)	(38,639,000)	(38,267,000)	(40,388,000)	(40,388,000)	(2,121,000)
<b>NET TOTAL</b>	<b>\$ 36,256,341.65</b>	<b>\$ 40,025,000</b>	<b>\$ 44,757,000</b>	<b>\$ 48,102,000</b>	<b>\$ 45,235,000</b>	<b>\$ 478,000</b>
<b>NET COUNTY COST</b>	<b>\$ 20,844,882.57</b>	<b>\$ 26,189,000</b>	<b>\$ 26,339,000</b>	<b>\$ 29,667,000</b>	<b>\$ 26,800,000</b>	<b>\$ 461,000</b>
BUDGETED POSITIONS	548.0	555.0	555.0	576.0	566.0	11.0

## Workforce Development, Aging and Community Services - Assistance Budget Summary

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 51,340,215.44	\$ 42,230,000	\$ 63,948,000	\$ 59,448,000	\$ 59,448,000	\$ (4,500,000)
<b>EXPENDITURES/APPROPRIATIONS</b>						
SERVICES & SUPPLIES	\$ 74,450,465.01	\$ 71,915,000	\$ 94,480,000	\$ 93,459,000	\$ 84,809,000	\$ (9,671,000)
<b>GROSS TOTAL</b>	\$ 74,450,465.01	\$ 71,915,000	\$ 94,480,000	\$ 93,459,000	\$ 84,809,000	\$ (9,671,000)
INTRAFUND TRANSFERS	(8,356,211.69)	(14,537,000)	(15,384,000)	(14,775,000)	(14,775,000)	609,000
<b>NET TOTAL</b>	\$ 66,094,253.32	\$ 57,378,000	\$ 79,096,000	\$ 78,684,000	\$ 70,034,000	\$ (9,062,000)
<b>NET COUNTY COST</b>	\$ 14,754,037.88	\$ 15,148,000	\$ 15,148,000	\$ 19,236,000	\$ 10,586,000	\$ (4,562,000)

<b>FUND</b>	<b>FUNCTION</b>	<b>ACTIVITY</b>
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

### 2018-19 Budget Message

The 2018-19 Recommended Budget reflects an NCC decrease of \$4.6 million primarily due to the removal of \$12.8 million in prior-year funding that was provided on a one-time basis, partially offset by \$8.2 million in one-time funding for the Youth @ Work and Senior Nutrition Programs. The Recommended Budget also includes a decrease of \$4.5 million in revenue to appropriately align expenditures with available revenue for the Workforce Innovation and Opportunity Act (WIOA) Program, and a transfer of \$0.6 million to the Administration Budget for the Youth @ Work Program.

### Changes From 2017-18 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>2017-18 Final Adopted Budget</b>	<b>94,480,000</b>	<b>15,384,000</b>	<b>63,948,000</b>	<b>15,148,000</b>	<b>0.0</b>
<b>Other Changes</b>					
<b>1. One-Time Funding:</b> Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Youth @ Work and Senior Nutrition Programs.	(12,762,000)	--	--	(12,762,000)	--
<b>2. Youth @ Work Program Transfer:</b> Reflects a transfer of funding from the Assistance Budget to the Administration Budget to budgetarily align expenditures and revenue.	(609,000)	(609,000)	--	--	--
<b>3. WIOA Program:</b> Reflects a decrease in funding to align appropriation and revenue with the actual federal allocation for the WIOA Program.	(4,500,000)	--	(4,500,000)	--	--
<b>4. Employment and Training:</b> Reflects one-time funding for the Youth @ Work Program.	7,200,000	--	--	7,200,000	--
<b>5. Senior Nutrition Program:</b> Reflects one-time funding for the Senior Nutrition Program.	1,000,000	--	--	1,000,000	--
<b>Total Changes</b>	<b>(9,671,000)</b>	<b>(609,000)</b>	<b>(4,500,000)</b>	<b>(4,562,000)</b>	<b>0.0</b>
<b>2018-19 Recommended Budget</b>	<b>84,809,000</b>	<b>14,775,000</b>	<b>59,448,000</b>	<b>10,586,000</b>	<b>0.0</b>

## **Unmet Needs**

The Department requests \$8.5 million in one-time funding for FY 2018-19. Chronic youth unemployment has long-term implications that impede individual and regional prosperity. Youth who do not engage in work experience or skills attainment early on will experience lower wages in the future. In addition to providing work experience, the Youth @ Work Program introduces youth to potential career pathways in high-growth industries.

The Department provides approximately 2.4 million meals to about 41,000 seniors through its nutrition programs. Effective in FY 2018-19, the cost of meals is expected to increase due to the non-profit agencies' minimum wage hike in addition to the increase in the cost of grocery supplies. In order to maintain the number of meals and seniors served, the Department is requesting \$1.0 million for FY 2018-19.

**WORKFORCE DEVELOPMENT, AGING AND COMMUNITY SERVICES - ASSIST BUDGET DETAIL**

CLASSIFICATION	FY 2016-17 ACTUAL	FY 2017-18 ESTIMATED	FY 2017-18 BUDGET	FY 2018-19 REQUESTED	FY 2018-19 RECOMMENDED	CHANGE FROM BUDGET
<b>REVENUE DETAIL</b>						
FEDERAL - OTHER	\$ 48,088,127.58	\$ 34,500,000	\$ 57,650,000	\$ 53,150,000	\$ 53,150,000	\$ (4,500,000)
MISCELLANEOUS	300,021.86	0	0	0	0	0
STATE - OTHER	2,952,066.00	2,905,000	1,798,000	1,798,000	1,798,000	0
TRANSFERS IN	0.00	4,825,000	4,500,000	4,500,000	4,500,000	0
<b>TOTAL REVENUE</b>	<b>\$ 51,340,215.44</b>	<b>\$ 42,230,000</b>	<b>\$ 63,948,000</b>	<b>\$ 59,448,000</b>	<b>\$ 59,448,000</b>	<b>\$ (4,500,000)</b>
<b>EXPENDITURES/APPROPRIATIONS</b>						
<b>SERVICES &amp; SUPPLIES</b>						
CONTRACTED PROGRAM SERVICES	\$ 74,450,465.01	\$ 71,915,000	\$ 93,875,000	\$ 92,854,000	\$ 84,204,000	\$ (9,671,000)
INFORMATION TECHNOLOGY SERVICES	0.00	0	75,000	75,000	75,000	0
RENTS & LEASES - BLDG & IMPRV	0.00	0	530,000	530,000	530,000	0
<b>TOTAL S &amp; S</b>	<b>74,450,465.01</b>	<b>71,915,000</b>	<b>94,480,000</b>	<b>93,459,000</b>	<b>84,809,000</b>	<b>(9,671,000)</b>
<b>GROSS TOTAL</b>	<b>\$ 74,450,465.01</b>	<b>\$ 71,915,000</b>	<b>\$ 94,480,000</b>	<b>\$ 93,459,000</b>	<b>\$ 84,809,000</b>	<b>\$ (9,671,000)</b>
INTRAFUND TRANSFERS	(8,356,211.69)	(14,537,000)	(15,384,000)	(14,775,000)	(14,775,000)	609,000
<b>NET TOTAL</b>	<b>\$ 66,094,253.32</b>	<b>\$ 57,378,000</b>	<b>\$ 79,096,000</b>	<b>\$ 78,684,000</b>	<b>\$ 70,034,000</b>	<b>\$ (9,062,000)</b>
<b>NET COUNTY COST</b>	<b>\$ 14,754,037.88</b>	<b>\$ 15,148,000</b>	<b>\$ 15,148,000</b>	<b>\$ 19,236,000</b>	<b>\$ 10,586,000</b>	<b>\$ (4,562,000)</b>



## Departmental Program Summary

### 1. APS

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	35,364,000	30,779,000	--	4,585,000	255.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	35,364,000	30,779,000	--	4,585,000	255.0

**Authority:** Mandated program – Federal Social Security Act Title XX; California Welfare and Institutions Code Sections 15630-15637, 15640, 15750-15755, 15760, and 15762-15763, and California Department of Social Services Regulations Sections 33-100 through 33-805.

This program helps elders (age 65 or older) and dependent adults (physically or cognitively impaired 18-64 year olds) who are suspected victims of abuse or neglect (including self-neglect). APS social workers investigate reports of alleged abuse, assess an individual's abilities and limitations, provide referrals to community services, and provide general case management to help those that are unable to protect themselves.

### 2. WIOA – Adult, Dislocated and Youth

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	11,053,000	2,364,000	6,992,000	1,697,000	54.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	11,053,000	2,364,000	6,992,000	1,697,000	54.0

**Authority:** Mandated program – WIOA 2014, Public Law 113-128.

This program provides services that lead to successful transition into the workforce, training, and education. The program goal is to increase the self-sufficiency of persons residing in the County.

### 3. Aging and Adult Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	6,437,000	--	3,845,000	2,592,000	19.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	6,437,000	--	3,845,000	2,592,000	19.0

**Authority:** Non-mandated, discretionary program.

This program ensures that home delivered meals are provided to the frailest and those least able to prepare meals for themselves. Also, nutritious meals are provided to seniors (age 60 and older) and their spouses in a congregate meal social setting, and support services are provided to caregivers of older adults and to senior grandparents caring for grandchildren. The program also provides various care management services to frail, elderly, and younger adults with disabilities who are at risk of being placed in an institutional setting.



#### 4. Community and Senior Centers

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	8,622,000	--	129,000	8,493,000	60.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	8,622,000	--	129,000	8,493,000	60.0

**Authority:** Non-mandated, discretionary program.

Community and Senior Center staff provide oversight or coordinate programs and services for people of all ages through partnerships with community businesses, volunteers, and public and private agencies. These services reduce the isolation faced by constituents, improve their health and well-being, and simplify access to information such as income tax preparation, notary services, and other services.

#### 5. Dispute Resolution Program

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	304,000	--	217,000	87,000	2.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	304,000	--	217,000	87,000	2.0

**Authority:** Non-mandated, discretionary program.

This program provides various dispute resolution services as an alternative to more formal court proceedings. Services include mediations, telephone conciliations, group facilitators, and arbitrations. Services are provided through contracts with nonprofit organizations and government entities. Contract goals are based on the number of individuals, businesses, and organizations accessing the services and the cost per dispute resolved. Participation in the program is strictly voluntary.

#### 6. Human Relations Commission (HRC)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>Total Program Costs</b>	1,860,000	--	--	1,860,000	19.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	1,860,000	--	--	1,860,000	19.0

**Authority:** Mandated program - Article XXIX of County Ordinance No. 4099, No. 7425, as amended by Ordinance No. 8118, No. 10, 532, and No. 10, 921, and the County Administrative Code.

The HRC teams with law enforcement, schools, cities, community-based organizations, youth, academics, policy makers, businesses, and other leaders to bring key players together to resolve immediate inter-cultural conflicts. The HRC's goal is to develop programs that pro-actively address racism, homophobia, religious prejudice, linguistic bias, anti-immigrant sentiment, and other divisive attitudes that can lead to inter-cultural tensions, hate crimes, and violence.

**7. Administration**

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	21,983,000	7,245,000	7,252,000	7,486,000	157.0
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	21,983,000	7,245,000	7,252,000	7,486,000	157.0

**Authority:** Non-mandated, discretionary programs except for APS administration.

Administration programs provide executive management and general administrative support and include strategic planning, budget planning and control, accounting, contract administration and monitoring, information technology, staff development, property and facilities management, procurement, human resources, timekeeping, and payroll services to the Department.

**8. Assistance**

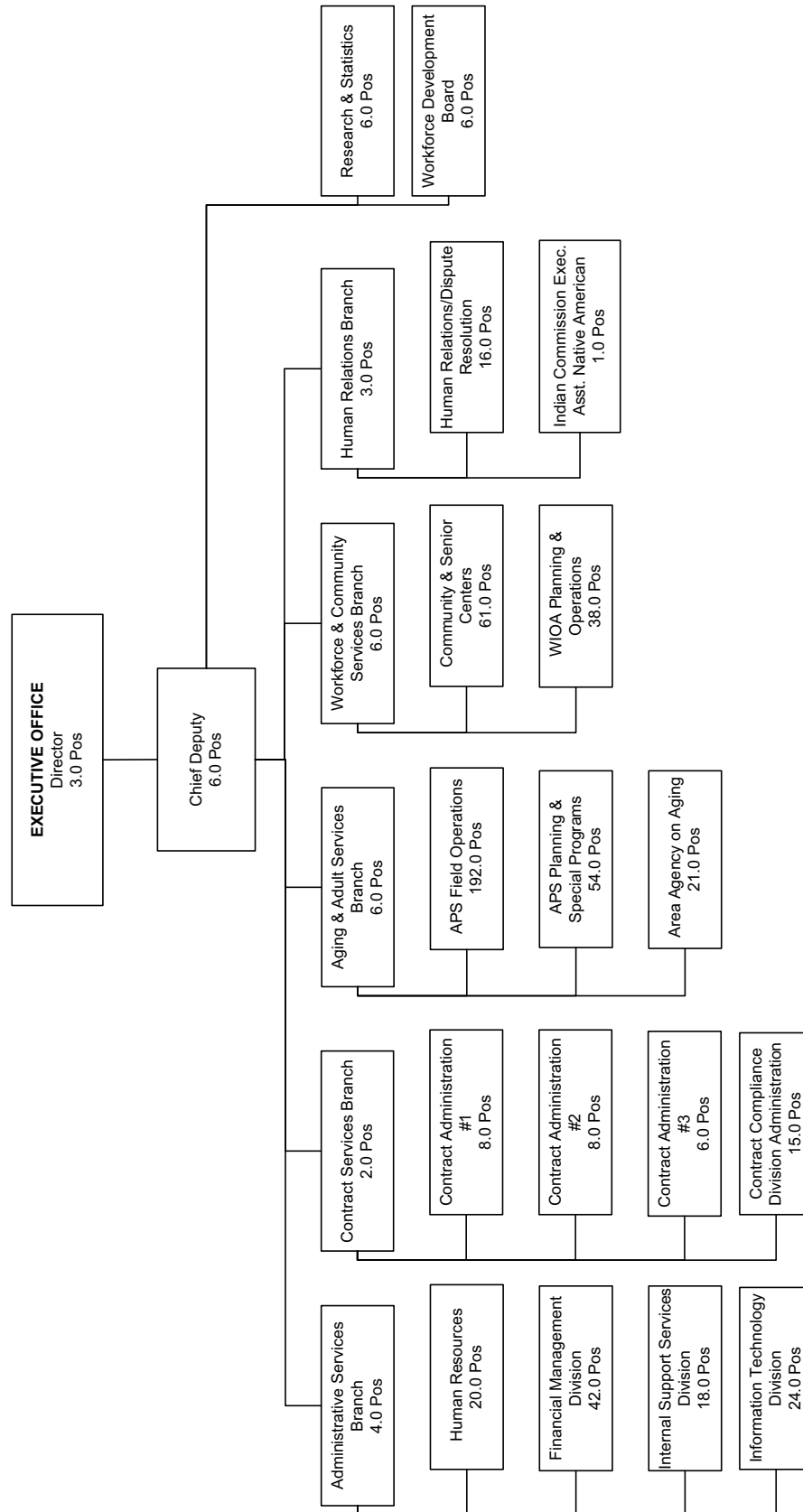
	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Total Program Costs</b>	84,809,000	14,775,000	59,448,000	10,586,000	--
<i>Less Administration</i>	--	--	--	--	--
<b>Net Program Costs</b>	84,809,000	14,775,000	59,448,000	10,586,000	--

**Authority:** Non-mandated, discretionary programs.

Assistance provides direct assistance and social services to the public that include WIOA, Aging and Adult Services, and APS.

	<b>Gross Appropriation (\$)</b>	<b>Intrafund Transfer (\$)</b>	<b>Revenue (\$)</b>	<b>Net County Cost (\$)</b>	<b>Budg Pos</b>
<b>Net Program Costs</b>	170,432,000	55,163,000	77,883,000	37,386,000	566.0

WORKFORCE DEVELOPMENT, AGING & COMMUNITY SERVICES  
Cynthia D. Banks, Director  
FY 2018-19 Recommended Budget Positions = 566.0





# Appendix/Index

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## Statistics

**GEOGRAPHY:** The County has an area of 4,086 square miles with altitudes that vary from nine feet below to 10,080 feet above sea level.

**WEATHER:** Annual average temperature (for calendar year 2017) 68.18 degrees Fahrenheit  
Annual precipitation (for calendar year 2017) 13.24 inches

**GOVERNMENT:** On November 5, 1912, voters approved the Charter County form of government, which took effect June 2, 1913, with a five-member Board of Supervisors. Supervisors are elected by district to serve four-year alternating terms at elections held every two years. On March 5, 2002, the voters amended the Charter to include term limits.

**COUNTY SEAT:** The voter-approved County seat is in the City of Los Angeles.

**ELECTED OFFICIALS:**

**County**

- 5 Supervisors
- 1 Sheriff
- 1 District Attorney
- 1 Assessor

**Congressional Delegation**

- 18 Members of the House of Representatives
- 2 Senators

**State**

- 15 Senators
- 24 Assembly Members
- 496 Superior Court Judges

**REGISTERED VOTERS:**

5,167,826 as of January 10, 2018

**ASSESSED VALUATION: (2017-18)**

Local Assessed – Secured	\$ 1,365,113,954,013
Local Assessed – Unsecured	51,245,099,725
State Assessed	19,026,897,264
Total	\$ 1,435,385,951,002

**CITIES:**

There are 88 cities within the County (see following page)

**POPULATION: (Estimate as of 1/1/18)**

Incorporated Areas	9,250,212
Unincorporated Areas	1,050,439
Total	10,300,651

## Estimated Population of the 88 Cities of the County of Los Angeles

INCORPORATED CITIES	POPULATION*	INCORPORATED CITIES	POPULATION*
Agoura Hills	21,021	La Verne	33,290
Alhambra	87,607	Lawndale	33,373
Arcadia	57,554	Lomita	20,443
Artesia	16,812	Long Beach	480,590
Avalon	3,719	Los Angeles	4,084,177
Azusa	50,100	Lynwood	72,131
Baldwin Park	75,847	Malibu	12,737
Bell	36,407	Manhattan Beach	35,647
Bellflower	76,657	Maywood	28,009
Bell Gardens	42,852	Monrovia	39,617
Beverly Hills	34,723	Montebello	64,042
Bradbury	1,104	Monterey Park	61,840
Burbank	105,275	Norwalk	105,522
Calabasas	24,236	Palmdale	159,023
Carson	93,893	Palos Verdes Estates	13,652
Cerritos	50,639	Paramount	55,978
Claremont	36,285	Pasadena	145,706
Commerce	13,061	Pico Rivera	64,061
Compton	100,054	Pomona	156,461
Covina	49,022	Rancho Palos Verdes	43,015
Cudahy	24,405	Redondo Beach	68,970
Culver City	40,086	Rolling Hills	1,922
Diamond Bar	57,213	Rolling Hills Estates	8,057
Downey	113,935	Rosemead	54,978
Duarte	22,028	San Dimas	34,247
El Monte	114,241	San Fernando	24,499
El Segundo	16,731	San Gabriel	41,701
Gardena	60,908	San Marino	13,467
Glendale	202,896	Santa Clarita	222,599
Glendora	53,288	Santa Fe Springs	18,287
Hawaiian Gardens	14,745	Santa Monica	94,386
Hawthorne	87,675	Sierra Madre	11,007
Hermosa Beach	19,632	Signal Hill	11,611
Hidden Hills	1,894	South El Monte	20,926
Huntington Park	59,381	South Gate	98,685
Industry	440	South Pasadena	25,991
Inglewood	114,879	Temple City	36,389
Irwindale	1,427	Torrance	147,086
La Canada Flintridge	20,489	Vernon	209
La Habra Heights	5,488	Walnut	30,167
Lakewood	79,305	West Covina	107,807
La Mirada	49,420	West Hollywood	35,994
Lancaster	157,905	Westlake Village	8,370
La Puente	40,470	Whittier	87,794

\* Source: County of Los Angeles Internal Services Department, Urban Research Division, as of January 1, 2018.

## Cultural and Recreational Opportunities

The County offers a wealth of cultural and recreational opportunities rivaled by few other places in the world. Its geographic and ever-expanding economic diversities have aided in the development of a rich heritage of educational, artistic, and athletic organizations and sites, of which only a few are shown below (as of February 2018). Additional information on many of the cultural and recreational opportunities, located throughout the County, can be obtained via the County's website at: <http://lacounty.gov>, under the "Things To Do" section. *Italicized* items are funded and/or operated by the County.

### CULTURAL/RECREATIONAL ATTRACTIONS

Angeles National Forest  
 Aquarium of the Pacific  
 Cabrillo Marine Aquarium  
*Descanso Gardens*  
 Fairplex  
 El Pueblo de Los Angeles  
*Ford Theatres*  
*Grand Park*  
 Greek Theatre  
 Griffith Observatory  
 Hollywood and Highland Center  
*Hollywood Bowl*  
 Hollywood Pantages Theatre  
 Huntington Library, Art Collections, and Botanical Gardens  
 L.A. LIVE (Including Microsoft Theater)  
*Los Angeles County Arboretum and Botanic Garden*  
 Los Angeles Zoo and Botanical Gardens  
 Mount Wilson Observatory  
*Music Center*  
 • *Ahmanson Theatre*  
 • *Blue Ribbon Garden*  
 • *Dorothy Chandler Pavilion*  
 • *Mark Taper Forum*  
 • *Music Center Plaza*  
 • *W.M. Keck Foundation Children's Amphitheatre*  
 • *Walt Disney Concert Hall*  
 Queen Mary  
 Raging Waters  
 Santa Monica Mountains National Recreation Area  
 Shrine Auditorium and Expo Hall  
 Six Flags Magic Mountain/Hurricane Harbor  
*South Coast Botanic Garden*  
 Staples Center  
 Universal CityWalk/Studios  
*Virginia Robinson Gardens*

### MOTION PICTURE STUDIOS

MGM Studios  
 Paramount Pictures  
 Sony Pictures  
 Twentieth Century Fox  
 Universal Pictures  
 Walt Disney Studios  
 Warner Bros. Pictures

### SPORTS

Los Angeles Chargers  
 Los Angeles Clippers  
 Los Angeles Dodgers  
 Los Angeles Galaxy  
 Los Angeles Kings  
 Los Angeles Lakers  
 Los Angeles Rams  
 Los Angeles Sparks

### MUSEUMS

Autry Museum of the American West (Includes the Historic Southwest Museum Mt. Washington Campus)  
 Broad Museum  
 California African American Museum  
 California Science Center  
 Chinese American Museum  
 Fowler Museum at UCLA  
 Hammer Museum  
 J. Paul Getty Museum  
 Japanese American National Museum  
*LA Plaza de Cultura y Artes*  
*Los Angeles County Museum of Art*  
 Los Angeles Maritime Museum  
 Los Angeles Museum of the Holocaust  
 Museum of Contemporary Art  
 Museum of Latin American Art  
 Museum of Tolerance  
*Natural History Museum of Los Angeles County*  
 Norton Simon Museum  
*Page Museum at the La Brea Tar Pits*  
 Petersen Automotive Museum  
 USC Pacific Asia Museum  
 Western Museum of Flight  
*William S. Hart Park and Museum*

### UNIVERSITIES AND COLLEGES

ArtCenter College of Design  
 California Institute of Technology  
 California Institute of the Arts  
 California State Polytechnic University, Pomona  
 California State University, Dominguez Hills  
 California State University, Long Beach  
 California State University, Los Angeles  
 California State University, Northridge  
 Claremont Colleges  
 • Claremont Graduate University  
 • Claremont McKenna College  
 • Harvey Mudd College  
 • Keck Graduate Institute  
 • Pitzer College  
 • Pomona College  
 • Scripps College  
 Fashion Institute of Design and Merchandising  
 Loyola Marymount University  
 Mount Saint Mary's University  
 Occidental College  
 Otis College of Art and Design  
 Pepperdine University  
 Southern California Institute of Architecture  
 University of California, Los Angeles  
 University of La Verne  
 University of Southern California  
 Whittier College

\* Not listed are 182 parks, including 22 natural areas and wildlife sanctuaries, 10 nature centers, and 20 golf courses; 20 beaches spanning 61 miles of coastline; the Marina del Rey harbor; 87 community libraries, three bookmobiles and four makermobiles owned and/or operated by the County.

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## Glossary

**ACTIVITY:** A major work effort performed to meet a program objective.

**ACTUAL FISCAL YEAR:** Amounts represent actual expenditures and financing sources for two fiscal years prior to the Recommended Budget fiscal year.

**AGENCY FUND:** Includes the Community Development Commission and the Housing Authority, which are under the authority of the Board, but are separate legal entities.

**APPROPRIATION:** A legal authorization to make expenditures and incur obligations for specific purposes.

**APPROPRIATIONS FOR CONTINGENCIES:** A budgetary provision representing a portion of the financing uses set aside to meet unforeseen expenditure requirements.

**ASSIGNED FUND BALANCE:** That portion of the fund balance approved by the Board to reflect a government's intended use of resources that are neither restricted nor committed fund balance.

**AUDITOR-CONTROLLER SCHEDULES:** Provide summary and detailed countywide financing source and use information necessary to meet mandated State Controller requirements.

**BOND ANTICIPATION NOTES:** An interim financing instrument issued in anticipation of permanent long-term financing. BANs are issued by Joint Powers Authorities and Nonprofit Corporations as authorized by the California Government and Corporations Codes, respectively. Abbreviation: BANs

**BUDGET FISCAL YEAR:** Reflects the current year Board-adopted budget, but does not incorporate any budget adjustments or changes that may occur during the year.

**BUDGET MESSAGE:** A general discussion of the Recommended Budget as presented in writing to the legislative body. The budget message contains an explanation of the principal budget items and their financial status at the time of the message.

**BUDGET SUMMARY SCHEDULES:** Provide summary and detailed information on financing sources/uses and budgeted positions.

**BUDGET UNIT:** The classification of expenditures and revenues into appropriately identified accounting or cost centers deemed necessary or desirable for control of financial operations. Unless provided by law, such units may be devised at the discretion of the Board.

**BUDGETED POSITIONS:** A unit of measure used to standardize positions with different bases (e.g., hours, months). All items are converted to full-time equivalent positions, which are represented as budgeted positions in departmental operations. A full-time equivalent represents one item working full time for one year; this facilitates analytical comparisons.

**CANCEL OBLIGATED FUND BALANCES:** An accounting transaction to release obligated fund balances to finance appropriations. Abbreviation: CANCEL OBLIGATED FD BAL

**CAPITAL ASSETS-BUILDINGS AND IMPROVEMENTS:** Expenditures for the acquisition of buildings and improvements. Abbreviation: CAPITAL ASSETS - B & I

**CAPITAL ASSETS-EQUIPMENT:** Expenditures for the acquisition of physical property of a permanent nature, other than land, buildings, and improvements.

**CAPITAL ASSETS-INFRASTRUCTURE:** Public domain capital assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems, and similar assets that are immovable and of value only to a government unit.

**CAPITAL ASSETS-LAND:** Expenditures for the acquisition of land.

**CAPITAL PROJECT:** Capital improvements to buildings that result in an increase of square footage, construction of new facilities, or the acquisition of land. Abbreviation: CAP PROJ

**CAPITAL PROJECTS/REFURBISHMENTS SCHEDULES:** A section in the Budget Detail Schedules (Volume 2) that provides a summary of the County's Capital Program and detailed information on each capital improvement and refurbishment project. Funds for these projects are appropriated in the Capital Projects/Refurbishments budget as capital assets-land and capital assets-buildings and improvements.



**CAPITAL PROJECT SPECIAL FUNDS:** Funds to account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds). Examples are the General Facility Capital Improvement Fund and the Marina Replacement Accumulated Capital Outlay Fund.

**CHANGE FROM BUDGET:** The resulting variance when the Recommended Budget is compared to the current budget.

**COLLABORATIVE PROGRAM CHANGES (COLLABORATIVE PROGRAMS):** Reflects changes to the budget that are a result of County departments working together or with stakeholders to improve County programs or services.

**COMMITTED FUND BALANCE:** That portion of the fund balance to be used for specific purposes as determined by the Board through County ordinance or resolution. Committed fund balance may be changed or lifted only by the Board taking the same formal action that imposed the constraint originally. The underlying action by the Board needs to occur no later than the close of the fiscal year.

**CRITICAL ISSUES CHANGES (CRITICAL ISSUES):** Reflects changes to the budget that are significant in nature and are mandated by State or federal governments.

**CURTAILMENT CHANGES (CURTAILMENTS):** Reflects reductions to the budget that are generally necessary to address projected funding reductions at either the federal, State, or local level.

**DEBT SERVICE FUND:** A fund used to account for the accumulation of resources to make payments of principal and interest on general obligation bonds and other long-term debt.

**DEPARTMENTAL PROGRAM SUMMARY:** Provides information such as the legal authority for the program, whether the program is mandated or discretionary, the description of the program and summary budget information reflecting the Recommended Budget.

**EFFICIENCY CHANGES (EFFICIENCIES):** Reflects changes to the budget that are the result of performing or functioning in a more effective manner.

**ENCUMBRANCES:** Resources committed for future expenditures as a result of unperformed (executory) contracts such as purchase orders and specific contracts for goods or services.

**ENTERPRISE FUNDS:** Funds to account for organizations that are financed and operate like commercial entities, where the intent is to recover the cost of providing ongoing services, primarily by user charges.

**ESTIMATED FISCAL YEAR:** Reflects estimated expenditures and financing sources for the entire current fiscal year.

**ESTIMATED TAX DELINQUENCIES:** The amount of estimated property taxes that will remain uncollected at the end of the fiscal year.

**EXPENDITURE:** The spending or disbursement of financial resources.

**EXPENDITURE DISTRIBUTION:** Transactions that constitute reimbursement for expenditures or expenses initially made from a fund or organization that are charged to another fund or organization. Abbreviation: EXPENDITURE DIST

**EXPENDITURE OBJECT:** A chart of accounts element that classifies expenditures into groups.

**FINANCING SOURCES:** Reflects the total resources (e.g., revenue, taxes, and fund balance available) utilized to finance expenditure needs.

**FINANCING USES:** Total needs requiring financing for the fiscal year.

**FISCAL YEAR:** A yearly accounting period, beginning on July 1 and lasting through June 30 of the next year, to which the annual operating budget applies. Fiscal years are designated by the calendar year in which they begin and end. Abbreviation: FY

**FUNCTION:** A group of related activities aimed at accomplishing a major service or regulatory program.

**FUND:** A separate fiscal and accounting entity with a self-balancing set of accounts recording financing sources, financing uses, assets, and liabilities.

**FUND BALANCE AVAILABLE:** That portion of the fund balance not obligated and therefore available for financing budgetary requirements.

**GENERAL COUNTY:** A term referencing all General Fund operations, general obligation bonds, long-term debt service requirements, and Hospital Enterprise Fund operations.

**GENERAL FUND:** Fund used to account for all countywide operations except those required to be accounted for in another fund.

**GENERAL PURPOSE (DISCRETIONARY) REVENUE:** Monies that are not legally earmarked by the State or Federal Government for a specified program or use. Included in this category are sales and use taxes, business license and utility user taxes, and property taxes.

**GENERAL RESERVES:** A fund equity restriction to provide for legally declared emergency expenditures. Authorization from the Board is required to expend these monies. General Reserve is now classified as assigned fund balance.

**GOAL:** A long-term organizational target or direction. It states what the organization wants to accomplish or become over the next several years. Goals provide the direction for an organization and define the nature, scope, and relative priorities of all projects and activities. Everything the organization does should help it move toward attainment of one or more goals.

**INTERNAL SERVICE FUND:** Fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies, or to other governments, on a cost-reimbursement basis.

**INTRAFUND TRANSFER:** An accounting mechanism used to reflect expenditure transfers between operations within the same fund, thereby identifying the true location of actual cost. For example, the cost of some data processing services is budgeted in the Internal Services Department. To the extent those services are rendered to other General Fund departments, the related costs are also transferred to the appropriate departmental budget units to more accurately reflect total operating expenditures. Abbreviation: IFT

**JOINT POWERS AUTHORITY:** A separate legal entity, authorized by the California Government Code, that is empowered to act on behalf of a governmental entity to acquire capital assets, utilizing long-term financing. Abbreviation: JPA

**MISSION STATEMENT:** A statement of organizational purpose.

**MODIFIED ACCRUAL BASIS OF ACCOUNTING:** The County's basis of accounting. Revenues are recognized when they become both measurable and available to finance expenditures. Expenditures are generally recognized when incurred, except for self-insurance, litigation, and employee benefits, which are accounted for on a cash basis.

**NET COUNTY COST:** The amount of the operation financed by general purpose revenues, such as property taxes. Abbreviation: NCC

**NEW/EXPANDED PROGRAMS:** Reflects changes to the budget for new programs or the expansion of existing programs.

**NONOPERATING EXPENSES:** Expenses that are not directly related to the fund's primary activities.

**NONOPERATING REVENUES:** Revenues that are not directly related to the fund's primary activities.

**NONPROFIT CORPORATION:** A separate legal entity authorized by the California Corporations Code, that is empowered to act on behalf of a governmental entity to acquire or construct capital assets, utilizing long-term financing. Abbreviation: NPC

**NONSPENDABLE FUND BALANCE:** That portion of the fund balance that cannot be spent because it is either (a) not in spendable form or (b) legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash, such as inventories and long-term notes receivable.

**OBJECTIVE:** A measurable target that must be met on the way to implementing a strategy and attaining a goal.

**OBLIGATED FUND BALANCE:** Amounts that are unavailable for financing budgetary requirements in the budget year. This includes nonspendable, restricted, committed, and assigned fund balances.

**OPERATING BUDGET:** Reflects plans for expenditures and the means of financing them. The operating budget is the primary means that most financing of acquisitions, spending, and service delivery activities of the County is controlled.

**OTHER CHANGES:** Reflects changes such as: across-the-board salaries and employee benefits changes; accounting adjustments; ministerial appropriation, intrafund transfer, and revenue changes; and other changes that do not directly affect programs and service levels.

**OTHER CHARGES:** An object of expense that reflects costs not directly associated with the daily expenses of running an operation. Includes payments for California Work Opportunities and Responsibility to Kids (CalWORKs), In-Home Supportive Services (IHSS), General Relief, Foster Care, interest and principal charges, capital lease payments, payments to other governmental agencies, and judgments and/or settlements.

**OTHER FINANCING USES:** Operating transfers out from one governmental fund to another.

**OTHER PROPRIETARY FUNDS:** Funds to account for those governmental activities that are similar to those in the private sector (includes Enterprise Funds, other than Hospital Enterprise and Internal Service Funds).

**PROGRAM:** A combination of resources, personnel, materials, and facilities that are combined to provide a service for an identifiable group or target population to achieve a specified result.

**PROGRAM PRIORITIZATION:** The process of evaluating and ranking programs based upon program objectives, required resources, and effectiveness. The intent is to identify low-priority programs for possible reduction or elimination if funding is not available and use the resulting savings to maintain or enhance high-priority programs.

**PROGRAM REALIGNMENT:** Transfer of program funding between the State and the counties to more accurately reflect responsibilities. Realigned programs include Mental Health, Indigent Health, Foster Care, Child Welfare Services, CalWORKs, IHSS, certain juvenile justice programs, and other miscellaneous programs. Revenues from increased vehicle license fees and sales taxes finance the increased County program responsibilities.

**QUALITY:** The degree that customers are satisfied with a program and/or compliance with accepted standards.

**RECOMMENDED BUDGET:** Upon approval by the Board, the recommendations of the Chief Executive Officer become the official Board proposals for appropriation and revenue for the next fiscal year. The Board normally approves the Recommended Budget in April. It may be amended following public budget hearings and Board deliberations anticipated in May and June, respectively.

**REFURBISHMENT:** A renovation of existing space that costs in excess of \$100,000. Refurbishments are characterized by an overall enhancement in space decor, functional design, configuration, etc., for the purpose of improving aesthetic image, operational efficiency, or staff productivity.

**REGULAR (EQUALIZED) ASSESSMENT ROLL:** The listing of the assessed values of all properties within the County as of January 1 of each year. The regular roll contains values for both secured (real) and unsecured (personal) properties

**REQUESTED FISCAL YEAR:** Respective operation's official request for appropriation and financing sources to implement its stated objectives for the next fiscal year.

**RESTRICTED FUND BALANCE:** That portion of the fund balance based on constraints placed on their use that are either (a) externally imposed by creditors, grants, contributors, or laws and regulations of other governments or (b) imposed by law through constitutional provisions of enabling legislation. Restrictions may be effectively changed or lifted only by changing the condition of the constraint.

**REVENUE:** A source of income to an operation other than debt issue proceeds or the transfer from another fund.

**SALARIES AND EMPLOYEE BENEFITS:** An object of expense reflecting the County's costs for employee compensation. Includes salaries and wages, insurance (health, dental, life, and unemployment), workers' compensation, retirement, bonuses, overtime, flexible benefit plans, and deferred compensation plans.

**SERVICES AND SUPPLIES:** An object of expense reflecting the purchase of goods and services within the year.

**SPECIAL ASSESSMENTS:** Fees that are charged to property owners in certain geographical areas for public improvements. A fee is levied only to those property owners that receive a direct benefit.

**SPECIAL DISTRICT FUNDS:** Funded by specific taxes and assessments that provide public improvements and services to benefit targeted properties and residents. Examples are the Garbage Disposal Districts and Sewer Maintenance Districts.

**SPECIAL DISTRICTS:** An independent unit of local government established to perform a single specified service. The Special Districts listed in this document are governed by the Board.

**SPECIAL REVENUE FUNDS:** Funds used to account for the proceeds of specific revenue sources that are restricted in the way they may be spent.

**STRATEGIC PLAN:** The framework that outlines how the County will move in the direction defined by the County's Mission and Vision. The Plan describes the desired goals, strategies to accomplish the goals, and measurable objectives to accomplish each strategy.

**STRATEGY:** The means that the County intends to accomplish a goal as it moves to achieve outcomes or results. A strategy captures a defined intent across policies, programs, projects, actions, decisions, and resource allocations to achieve an outcome. A coherent collection of actions that have a reasonable expectation of improving outcomes.

**SUBVENTION:** A grant (usually from the State or Federal Government).

**SUPPLEMENTAL ROLL:** Property taxes generated pursuant to Senate Bill 813 (Chapter 498, Statutes of 1983), whereby changes to property taxes are made effective the date the property ownership title is transferred.

**TRANSFERS IN:** The transfers in of funding from one governmental fund to another, reported separately from revenue to avoid distorting revenue trends.

**TRANSFERS OUT:** All interfund transfers legally authorized from a fund receiving subsidy to the fund through which the resources are to be expended.

**UNMET NEEDS:** A department's critical unmet requirements not currently addressed in the budget.

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