

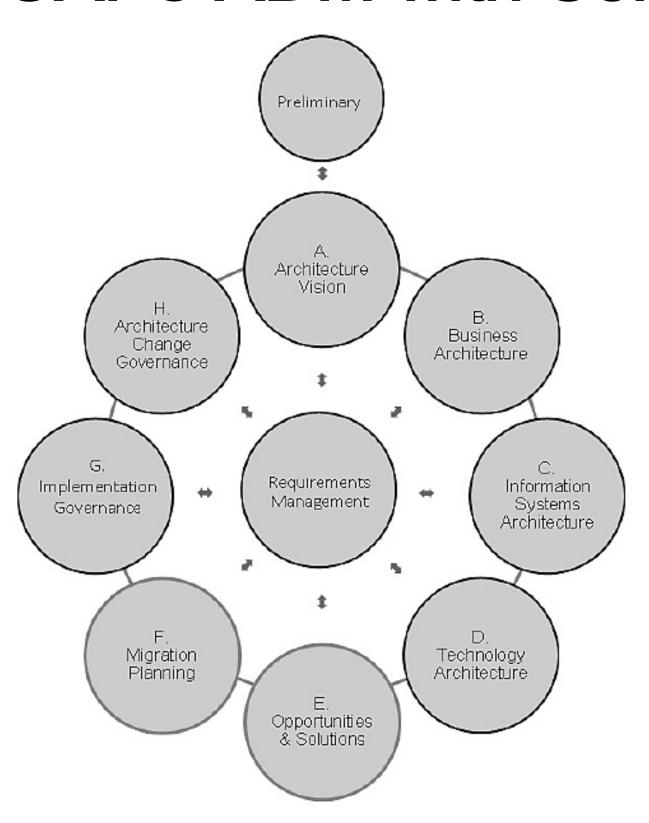
Apply the SAP Enterprise Architecture Framework Along an Architecture Development Cycle

SAP October 2025

Public

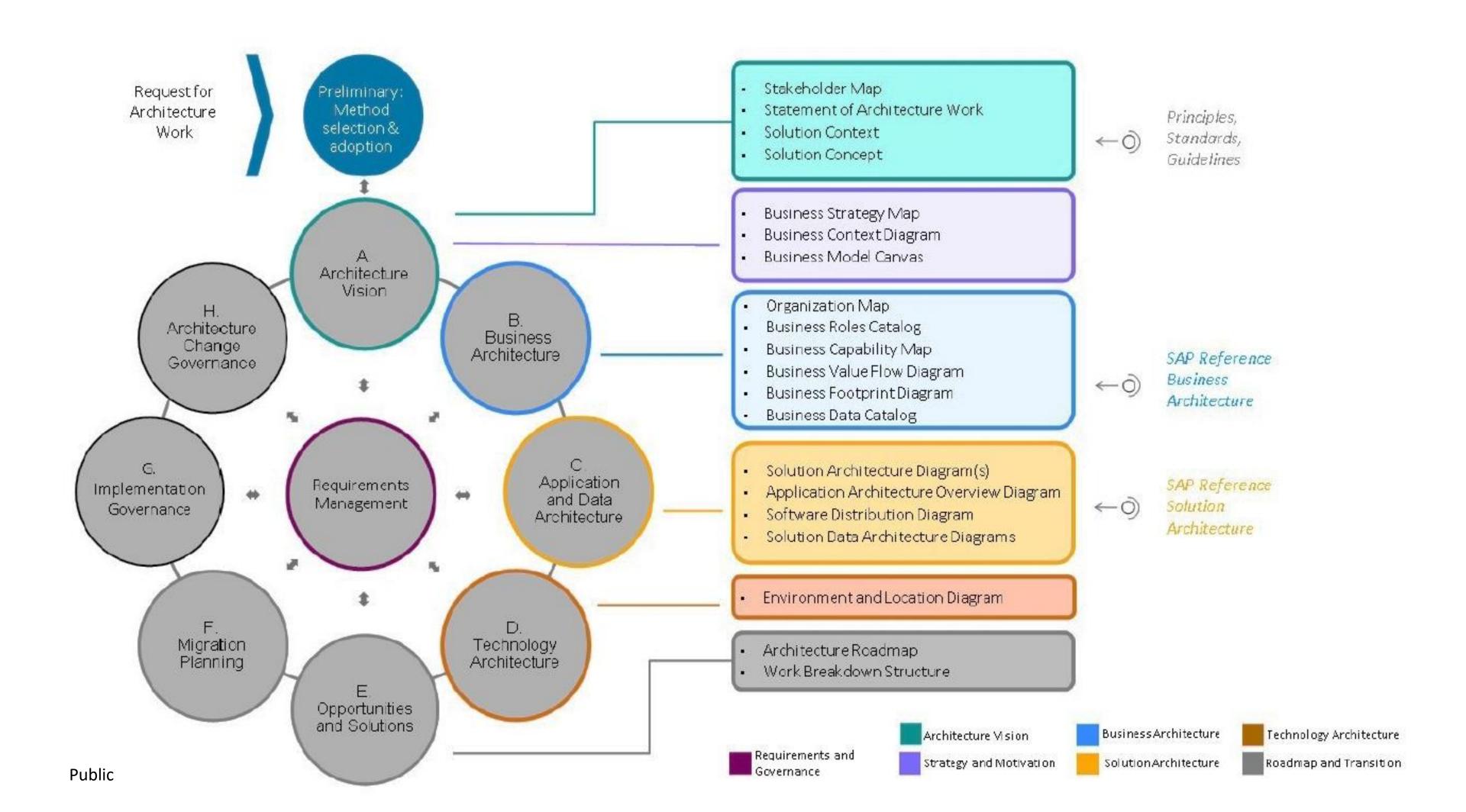


The Enterprise Architecture Development Process based on TOGAF® ADM with Selected Artifacts

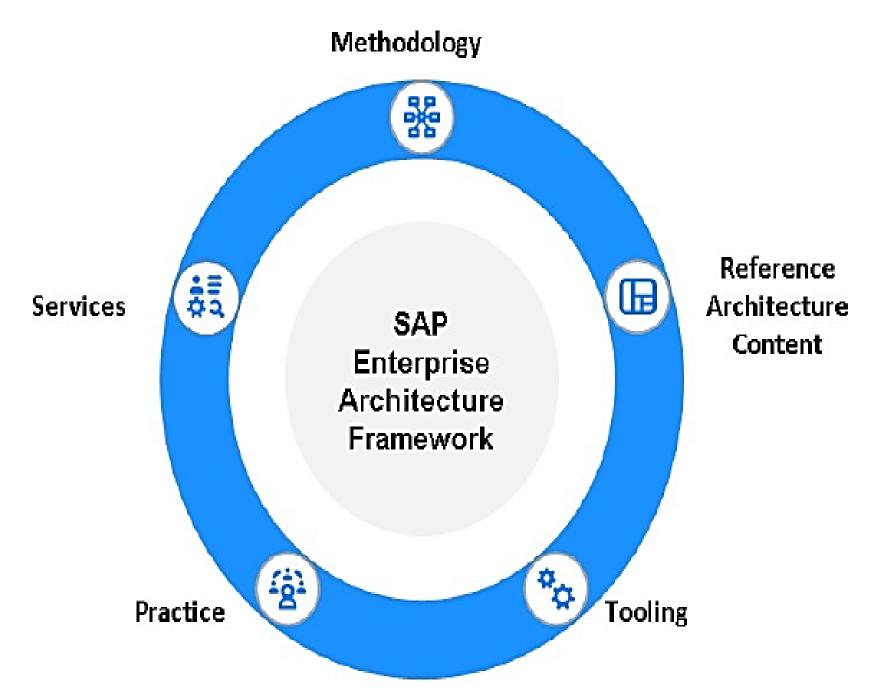


Public





SAP Enterprise Architecture Framework





The SAP EA **Methodology** is based on industry standards (such as TOGAF°, BPMN™, UML°, APQC°) and supports enterprise architect journeys from the definition of target architectures to implementation and continuous transformation. It introduces concepts, artifacts, techniques, and principles.



SAP **Reference** Business and Solution **Architecture Content** maps the business strategy and architecture to SAP solutions.



EA **Tooling** supports documentation, adjustment and consumption of EA artifacts complying to SAP EA Methodology.



The **EA Practice** is the organizational implementation of EA. It operates enterprise architecture within the organization, by adopting the EA methodology and establishing governance processes incl. change management process for the framework.



EA **Services** are supporting transformations by applying the methodology and using EA tooling and reference architecture content. Services can be sourced from SAP, other external providers, or provided by the practice. They can include enablement of different EA target roles in customers' and partners' organizations provided

Methodology Services (ģ) Practice

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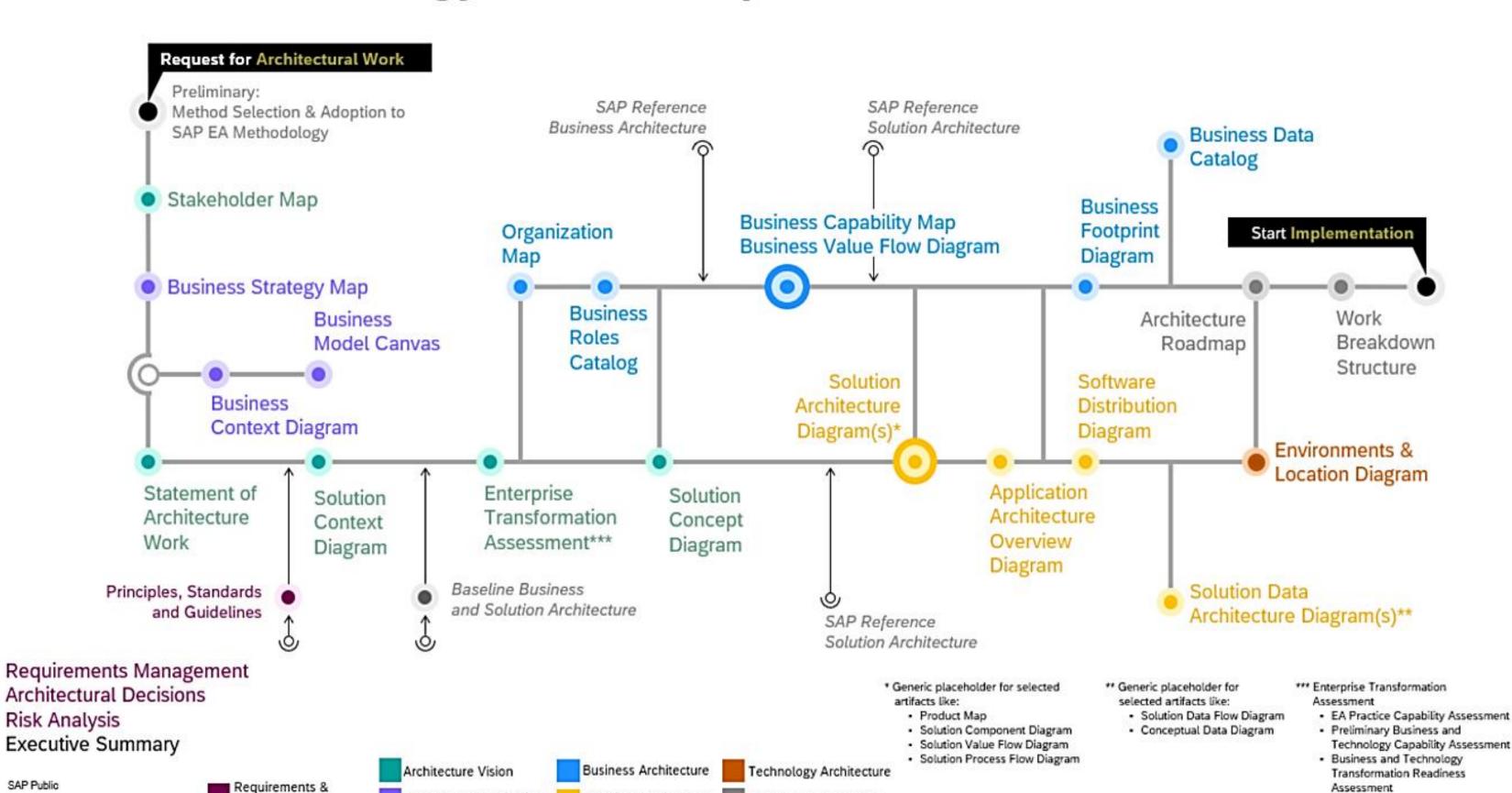
SAP Public

SAP EA Methodology – Metro Map

Strategy and Motivation

Governance

Solution Architecture



Roadmap & Transition

Services SAP Reference Architecture Content

SAP Reference Business Architecture



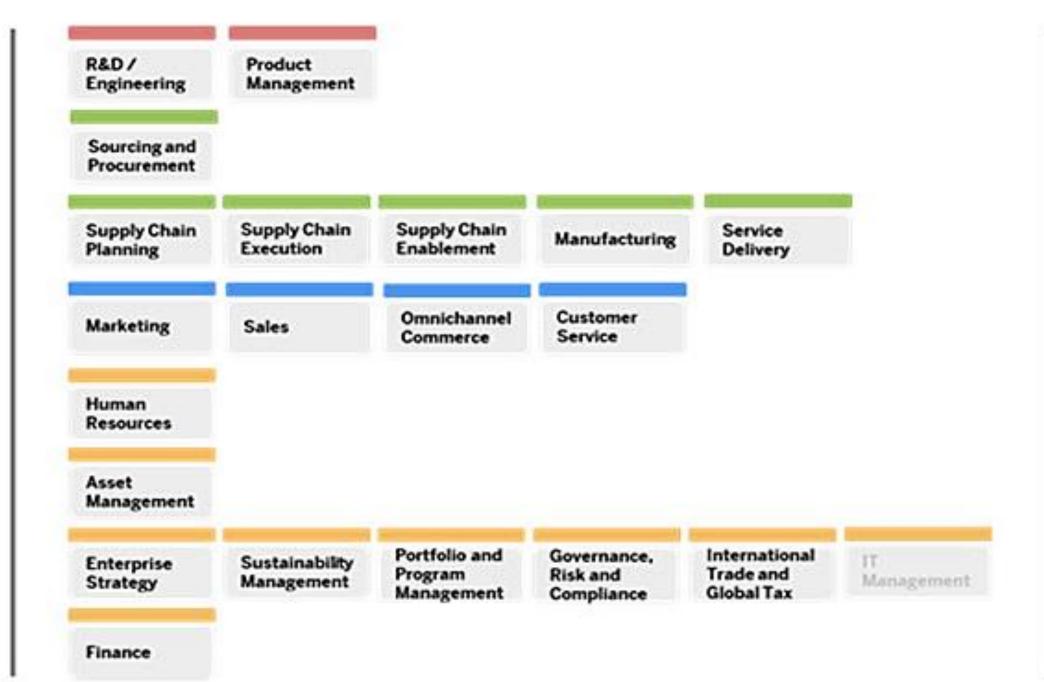
Enterprise Domains

Business Processes run across 4 Enterprise Domains

PRODUCTS & SERVICES SUPPLY DEMAND CORPORATE

Business Capability Model

Business Capabilities describe the ability of an Enterprise to deliver value. They are hierarchically structured by Business Domains.



Business Process Model

The Value Chain of an Enterprise can be described by 8 Business Process Patterns, defining the building blocks to model Business Processes.







SAP Signavio, our cloud-based suite for business process analysis, optimization and management, you can optimize your processes, increase efficiency and drive transformation and innovation.

The market-leading solutions gives your organization the ability to visualize, optimize and transform every aspect of your business processes to drive sustainable growth and resilience - fast and at scale to archive a more agile and resilient enterprise.

Facts and figures 2500+ Leader Customers around Status in multiple analyst the world grids Front-runner 1000+

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Business Al

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Best Practices

Signavio Process Intelligence

Process Conformance

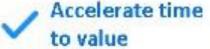
Benefits of SAP Signavio

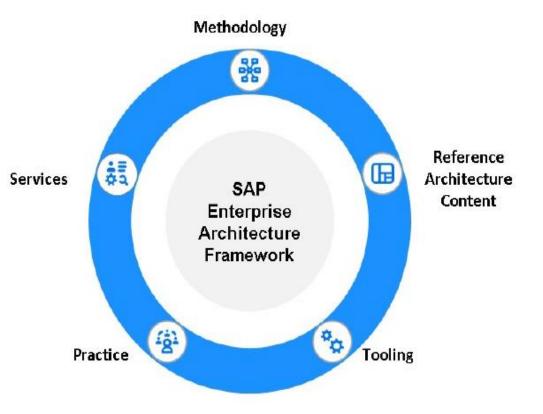




Improve performance





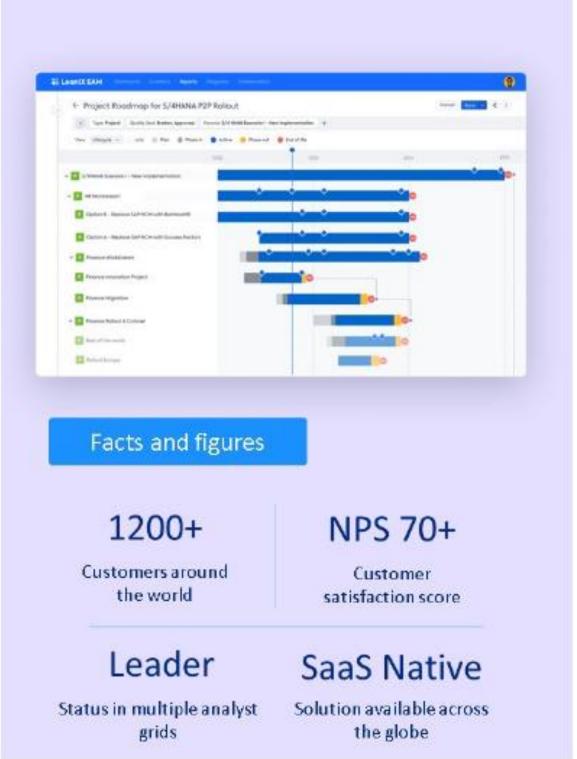


LeanIX is a market leader for enterprise architecture, driving the modernization of IT landscapes and continuous business transformation.

Its software-as-a-service solutions empower organizations to **create transparency**, enabling them to **visualize**, **assess and manage** the transition towards their target IT architecture.



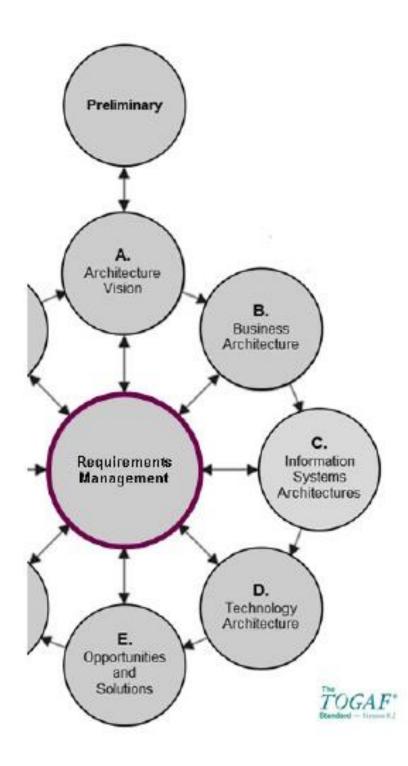




INTERNAL



STARTING WITH THE N3C CASE STUDY



Requirements Management

- Relate customer requirements to solution building blocks (Requirements Analysis)
- Identify the most architecture-relevant scenarios and personas and define a Minimal Viable Product (MVP)
- Changes in Requirements may require separate Change
 Management process due to larger impact on the architecture

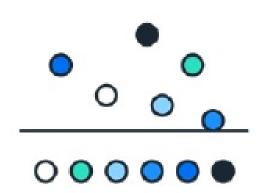
Regular Risk Assessments

Update requirements periodically (e.g. prioritization)

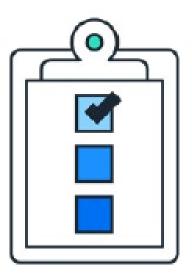
Documentation of Architectural Decisions

- Architectural Decisions for Transition and Target Architecture
- Discussion of architecture alternatives
- Documentation of key decisions

Business Needs, Refine Requirements, and Classify Requirements

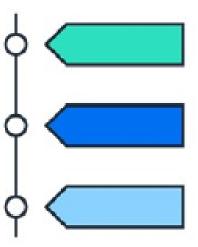


Business Needs Identify and collect high-level business needs



Refine Requirements

Start the requirement refining process to analyze high-level business needs and turn them to be purified requirements



Classify Requirements

Classify purified requirements, review with the topic owner, and track the requirement further analysis

Requirements Management - Requirements

Business Requirement

- What should happen to:
- Benefit customers
- Benefit stakeholders
- Benefit business operations
- Realize (strategic) objectives

Solution Requirement

- Directs towards a system or a solution
- Are refined from business requirements

Functional Requirement

Describe how the intended system / solution should behave.

Non-Functional Requirement

 Describe how well, to what level, the functional requirements should be met. Non-functional requirements include both qualities and constraints.

Transition Requirements

 Define what is needed to transform the business and systems from the current state to the future state

Classes of Non-Functional Requirements

CONTINUITY

- Availability "The degree to which a business process needs to be available"
 - Availability is the ratio of time a system or component is functional against the total time it is required or expected to function. This is typically expressed as a percentage (for example, 90%). It can also be expressed in terms of average downtime per week, month or year or as total downtime for a given week, month or year.
- Performance "The degree to which can perform function in an appropriate time"
 - Performance is the total effectiveness of a computer system, including throughput and individual response time. This is the whole system holistically and is an end-to-end consideration from the end user right through to the service providing application.

ADAPTABILITY

- Scalability "The degree to which can support changes in volume and criticality, up or down"
 - Scalability is a desirable property of a system, a network, or a process, which indicates its ability
 to either handle growing amounts of work in a graceful manner, or to be readily enlarged
- Extensibility (openess) "The degree to which can add or reuse functionality with minimal effort and complexity"
 - Extensibility means the system is designed to include hooks and mechanisms for expanding / enhancing the system with new capabilities without having to make major changes to the system infrastructure.
- Interoperability "The degree to which can be integrated with other systems with minimal effort and complexity"
 - the ability of two or more systems or components to exchange information and to use the information that has been exchanged

SECURITY

- Access "The degree to which can protect information from unauthorised access"
 - Ensuring that users access only those resources and services that they are entitled
 to access and that qualified users are not denied access to services that they
 legitimately expect to receive.

USABILITY

- Locality "The degree to which can support languages, currencies and other regional formats"
- Learnability "The degree to which can be readily learned by all users"
 - Measure of a software product that enables the user to learn how to use it and is of major concern in the design of complex software applications.
- Support "The degree to which can get support when and where needed"
 - Assistance that is available either via a vendor or an internal support team to resolve problems. Support capabilities vary widely, from nothing at all right through to a 24x7x365 capability.
 - Support must be commensurate with a level required to guarantee the SLA and OLA's of the business function and no greater than that, costs rise steeply the higher level of support you request.

Risk Management - Risk Analysis Process

Risk ID	Risk	Architectural Domain	Initial Risk			Mitigation	Residual Risk			
			Effect	Frequency	Impact	Strategy	Effect	Frequency	Impact	
<id></id>	<risk description></risk 	pplication/Technol ogy>	- 910 - 10	<frequent <br="">Likely/Occ asional/Sel dom/Unlik ely></frequent>		<mitigation actions></mitigation 	<catastrophic <br="">Critical / Marginal/ Negligible></catastrophic>	<frequent idom="" likel="" occasional="" se="" unlikely="" y=""></frequent>	<high lo<br="" medium="">w></high>	

Manage and reduce risks within architectural projects following this Risk Analysis Process:

- 1. **Risk Identification**: We classify risks across different architectural domains like Business, Data, Application, and Technology to understand where they might impact our architecture.
- 2. **Initial Assessment**: Each risk is evaluated based on its probability and impact, helping us prioritize which risks need immediate attention.
- 3. **Mitigation Strategy**: We outline actions to reduce the identified risks, ensuring we address potential issues before they escalate.
- 4. **Residual Risk Evaluation**: After applying mitigation strategies, we reassess the risks to ensure they're effectively managed and pose minimal impact.

Source: TOGAF Standard, Version 10

Functional & Non-Functional





GROUP EXERCISE

Stakeholder

Requirement or Business/ Solution Capability



Crop Protection

Energy & Resources

Cross





division Crop Protection)

Ricardo Pereira

(Head of







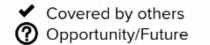






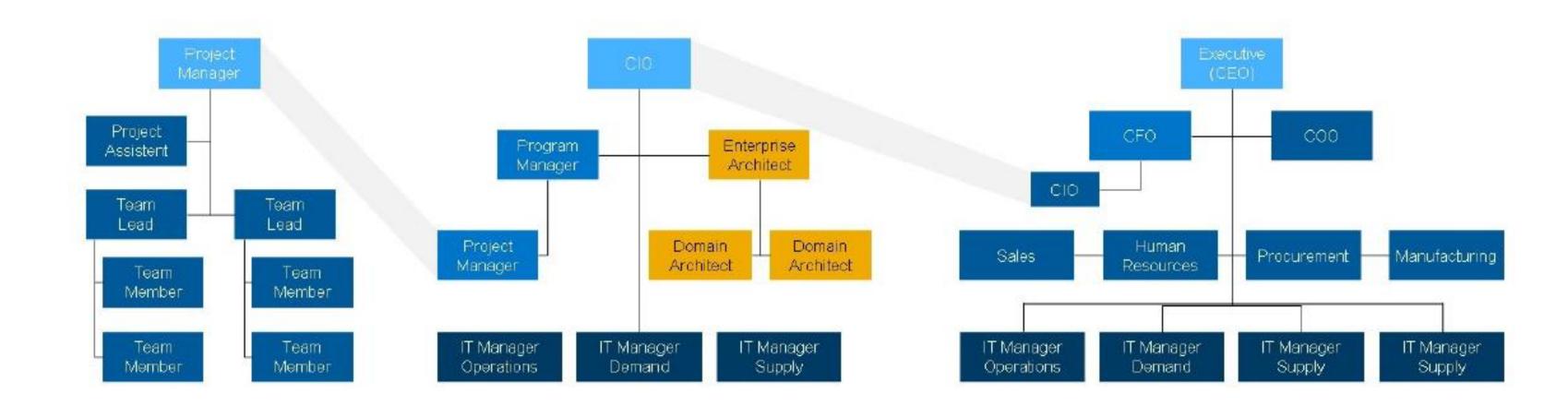






Architecture Vision - Stakeholder Analysis

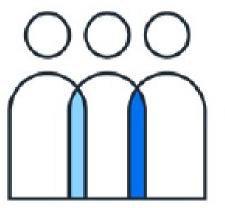
- A good starting point is an Organization Chart
- The Sponsor of the engagement will usually have valuable insights
- Brainstorming is a useful technique for identification and analysis





Identify stakeholders

Who are users affected by it? Who has influence on your architecture? Who is interested in its success?



Analyze stakeholders

Analyze and categorize your stakeholders. Who needs to support you? Who has the potential to disrupt? Who needs to be informed?



Manage stakeholders

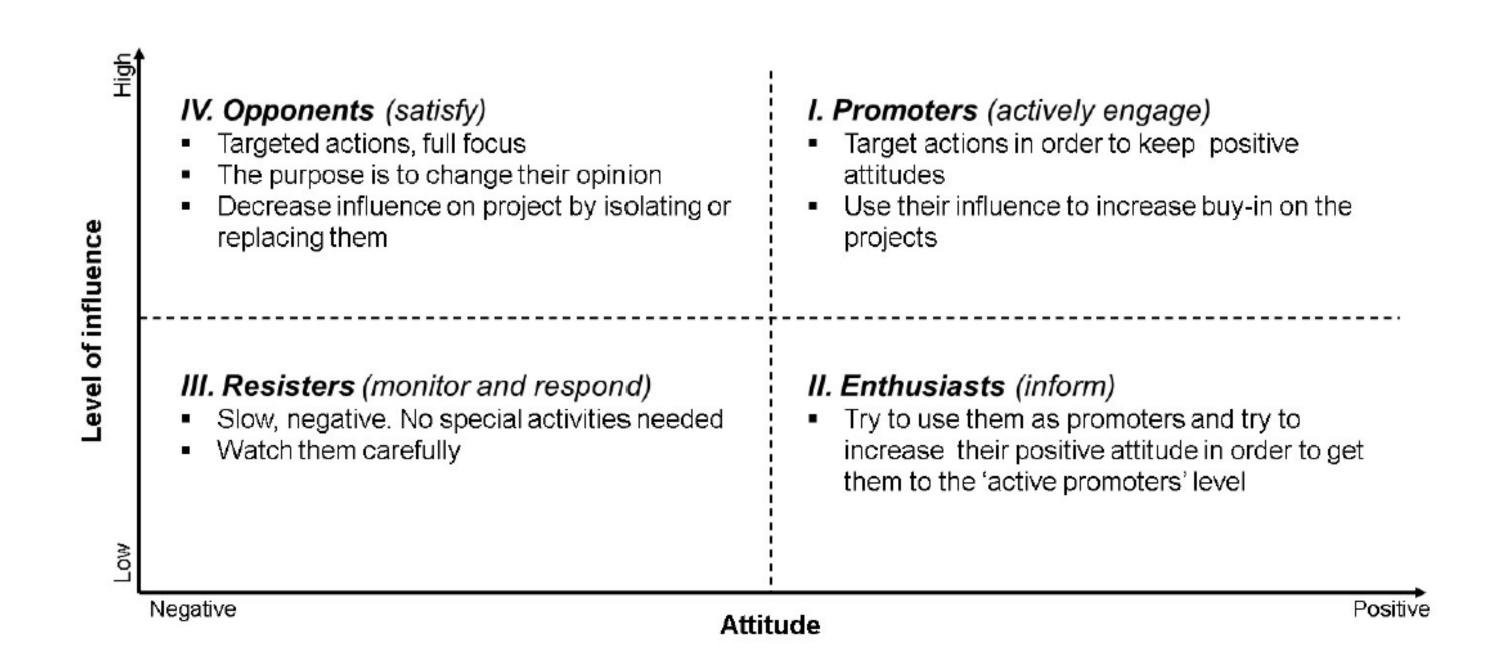
Based on your analysis, define your approach to stakeholder management. How do you regularly engage with your stakeholders?

Stakeholder Map

			Ability to	Understanding		Commitment		Support
	Stakeholder Group	Name	Disrupt / Change	Current	Required	Current	Required	Required
Head	CEO, CTO	Geoff King	Н	M	Н	Н	Н	Н
	CFO, CIO	Markus Gross	Н	M	Н	Н	Н	Н
	cso	Sophie High	М	L	M	L	М	М
Sales	VP Sales	Johanna Penny	М	L	M	L	М	М
	Director Engine Sales Europe	Richard Schilling	М	L	M	L	М	М
Product	VP Product Development and Services	Ulf Hammer	Н	L	M	М	Н	Н
	Director Products and Innovation Digital Product Owner	Heinz Mueller	Н	M	н	L	н	Н
Field Service	Director Customer Service Project Lead Field Service	Sabine Nett	н	M	M	н	н	н
	Manager Field Service	Peter Overall	М	L	M	М	Н	М
	VP Information Services	Emma Right	Н	М	Н	Н	Н	Н
	Director SAP IT Project Lead Digital Platform	Rainer Sommer	Н	М	Н	Н	Н	н
IT Service	Head of Analytics and Data Science Project Team	Maria Schoen	М	L	М	L	М	L
	Lead Architect Project Team	Jim White	L	Н	Н	М	М	М
	IT Admin and Development Project Team	Uwe Fachmann	М	М	М	L	М	М

(see Stakeholder Management: https://pubs.opengroup.org/togaf-standard/adm-techniques/chap03.html

Architecture Vision – Stakeholder Map



Stakeholder Engagement Map



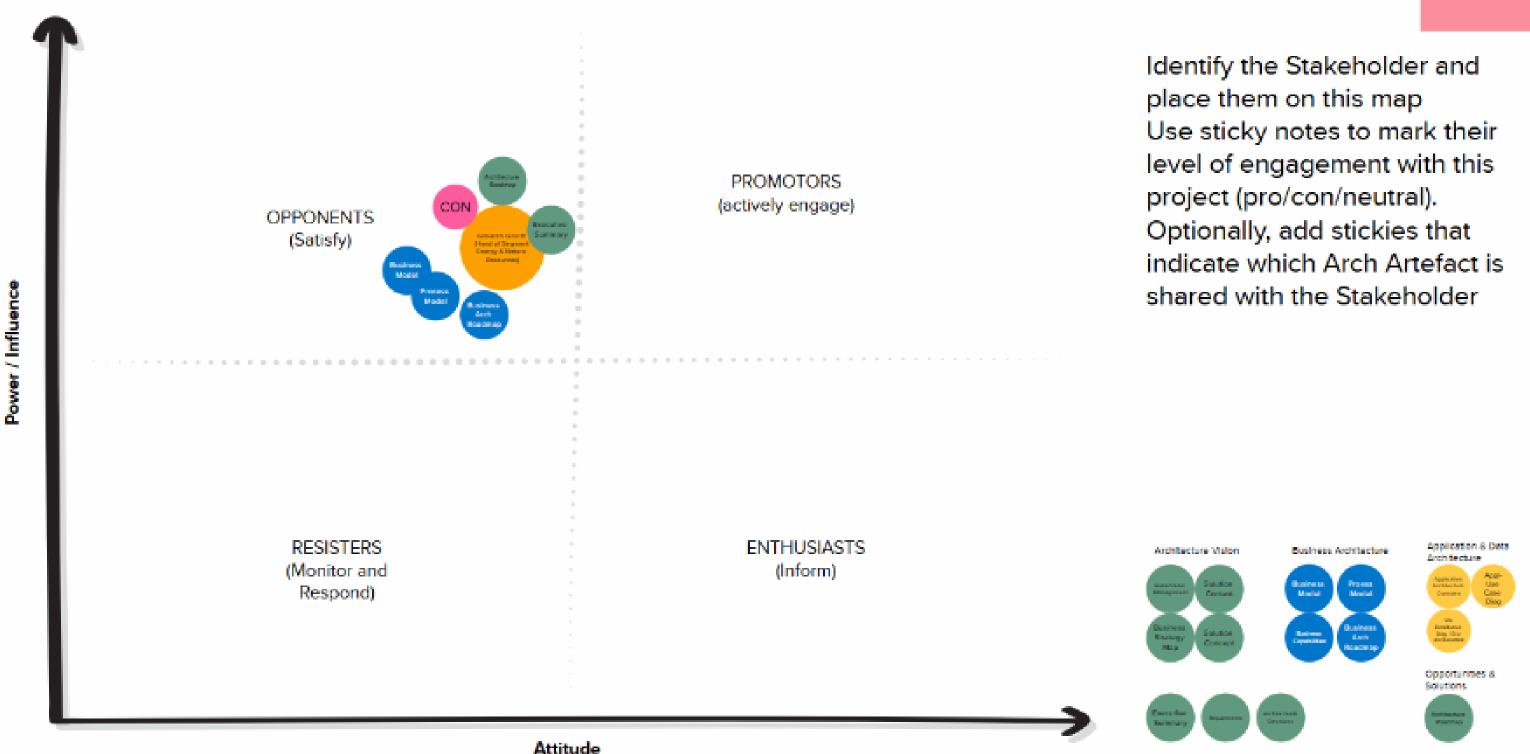








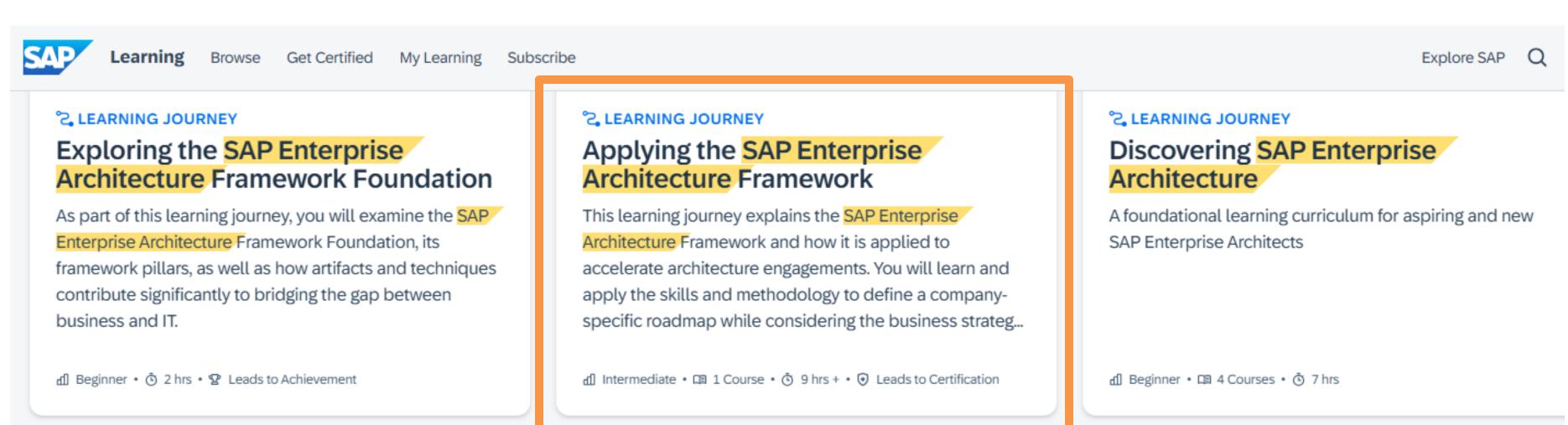
GROUP EXERCISE





https://learning.sap.com/

STEP 2 STEP 3 STEP 1



ASSIGNMENT



Homework Assignment for Next Session

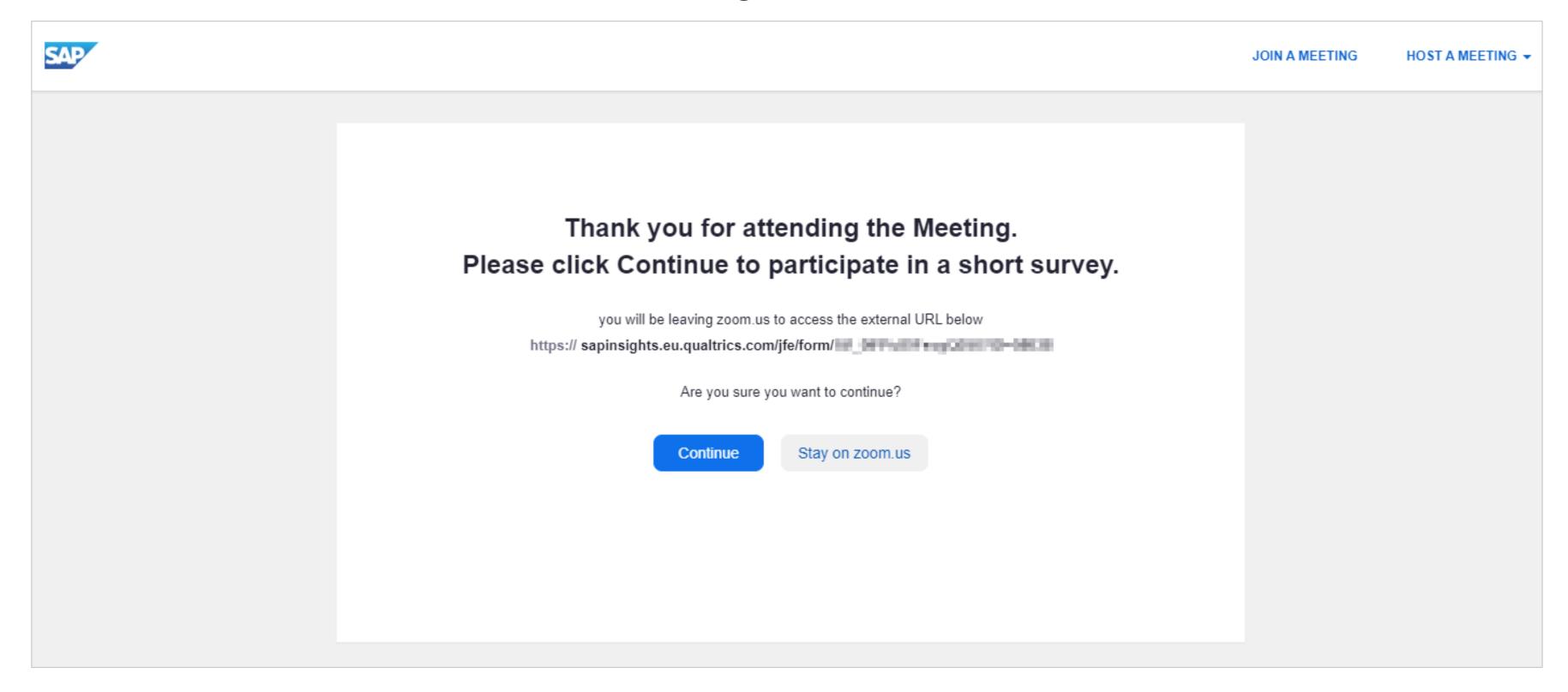
- Read and understand the learning journey
- Read the case study
- Complete the exercise
- Whitelist my e-mail address

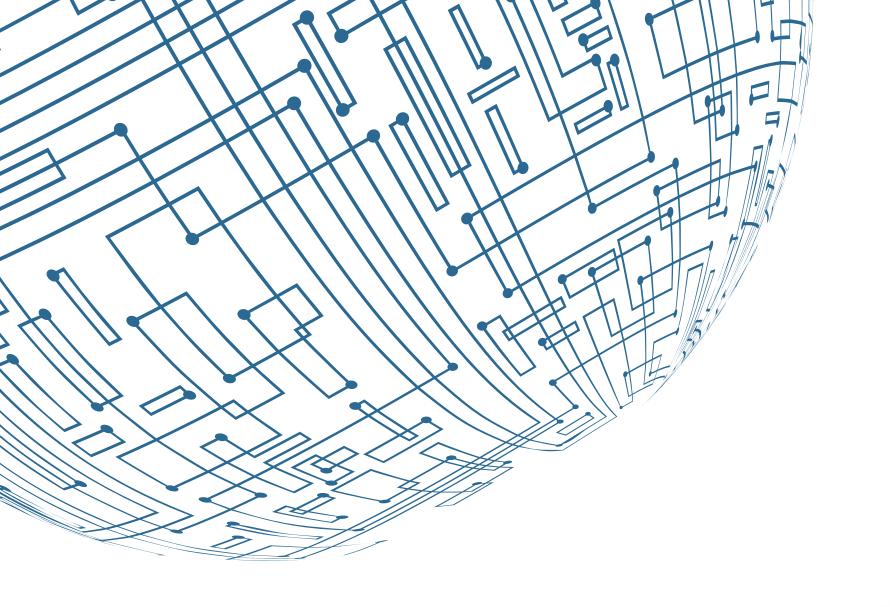
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