



REGISTERED NUMBER: 08500937 (England and Wales)

PRESIDENT:

JOHN GODFREY DL

PRESIDENT:

THE EARL OF LYTTON DL

CHAIRMAN:

DOUGLAS DENHAM ST. PINNOCK

VICE CHAIR:

MARTIN BEATON

CEO:

TREVOR LEGGO

trevor.leggo@wsalc.co.uk

ADMINISTRATIVE SUPPORT:

ANNA BEAMS (MULBERRY & Co)

admin@wsalc.co.uk



9 Pound Lane, Godalming, Surrey, GU7 1BX

03303 450597

admin@wsalc.co.uk

www.wsalc.co.uk

CEO'S REPORT

In reflecting upon the year from April 2021, we started in the aftermath of a period of confusion and uncertainty over the future of WSALC which quickly settled down to the arrangements we now have in place. This has been achieved through the loyalty and understanding of member councils, the guidance and direction of the WSALC Chairman and the Board but on a day-to-day basis with the excellent support of Anna Beams and Mark Mulberry.

As we approach the end of the four-year term and seek new candidates for local councils, I believe it might be useful to remind existing councillors of the wide range of activities and involvement WSALC undertakes on behalf of its membership.

What we do in West Sussex

Advice up to 7.30pm each day when required and for urgent matters outside the normal working week, principally

- General procedural, governance and employment matters
- Legal support, either referred to NALC or for urgent matters to a firm of solicitors under a retainer arrangement as part of Mulberry & Co's service contract
- Finance advice from Mulberry & Co.
- Planning guidance, available from our Planning Associate by arrangement

Training – full programme to cover needs of Chairmen, Councillors and Clerks

- Programme set out on WSALC website, available as open sessions or bespoke for individual councils
- Preparation for new councillor induction in May 2023 [In 2019 post-election over 40 sessions took place across Sussex]

Communications

- Website – our main method of conveying information from Government, NALC and other agencies
- Newsletter – electronic, sent out for Clerks to share with councillors containing matters of local and national interest
- Forum sessions for Clerks and Chairmen to discuss matters of concern and be briefed on current issues.

District Associations

- To facilitate an effective DALC in each District Council area and aim for a consistency of approach through a common approach to the Secretariat.



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Collection of income

- Subscription income is the life blood of WSALC and its receipt ensures we can continue to provide the services our member councils require; unlike some County Associations WSALC does not take any contribution from County or District Councils thus ensuring independence

Conflict resolution

- It is an unfortunate fact that many of the issues encountered by parishes result from councillors in dispute with each other or with the Clerk. A pragmatic approach to resolving tensions can often be achieved by the CEO working with councillors, drawing on HR advice as required.
- Grievance and Complaints investigation – the CEO can arrange for a suitably experienced independent person to work with a council to ensure procedures are adhered to.
- WSALC supports the NALC / SLCC 'Civility and Respect' programme designed to assist councillors to behave in a way that does not offend others.

Recruitment

- WSALC has built up a knowledge base to assist councils with the recruitment of staff; detailed records are maintained of the level of interest around each vacancy and the number of applications received. Pay levels for vacancies are retained and assist councils to recognise market forces when a vacancy arises.
- When a council has agreed the terms of appointment WSALC will advertise the vacancy on its website
- If requested the CEO will produce a critique on the applications received and attend interviews to assist the recruitment panel with the terms and conditions of appointment.
- When an appointment has been made, WSALC can take up references and draft the Contract of employment.

Business Planning

- Visioning and objective setting, this process assists councils to engage with residents and share thoughts on future direction of council priorities. Having agreed objectives makes it easier to monitor performance and undertake staff appraisals.

Borrowing for capital projects

- If a council wishes to seek Borrowing Approval from the Secretary of State the application must be submitted via WSALC CEO who will provide guidance on the process with 'hints and tips'.
- The CEO will monitor the progress of an application, currently taking up to 6 months before the SofS makes a decision.

Engagement with principal authorities

- Where a council might be in dispute with the County or its District Council, WSALC CEO will discuss it with the Chairman and if appropriate arrange to speak to the CEO of WSCC or the DC.
- A constructive dialogue exists between WSALC and the principal authorities in West Sussex and improvements in relationship between DALCs and DCs is emerging.



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Advice on creation of new councils or merging existing councils

- From time to time a community will petition for a Community Governance Review and WSALC CEO is required to advise those who might make an approach.

Engagement with Sussex Police and the PCC at all levels

- Regular engagement with the Chief Constable and District Commanders helps ensure that operational policing concerns of member councils are dealt with at the highest level.
- PCC / WSALC / ESALC Focus Groups with local councils and communities attended by the CEO is a way of providing those communities with a means of getting their concerns to the Police and Crime Commissioner and Chief Constable. CEO also attends the Business Crime Group with the aim of protecting vulnerable rural and farm shops across Sussex
- The CEO sits on the Police Engagement Group, set up to ensure all communities receive equal attention from PCSOs who need to show how / when they contact local council Clerks through agreed Patrol Plans.
- The CEO is currently Chair of the Police Contact Improvement Group, a team of 20 people from all sectors across Sussex including local councillors and clerks, established to advise on the effectiveness of public contact with the police. It is intended to ensure that everyone receives the same satisfactory outcome irrespective of their ability / disability or the method used.
- The development of this relationship means that requests from WSALC for attention in a particular community is taken seriously by the police.

Support for the Board

- Preparation of agendas and reports
- Production of minutes and action arising from decisions
- Attendance as required at District Association meetings

Engagement with NALC

- NALC Chairmen attend NALC Assembly once a quarter, the CEO meets with NALC staff and colleagues around the country twice a month to share concerns and learn from each other.

Engagement with West Sussex Civilian & Military Partnership Board

- With 42,000 military veterans in West Sussex, the County Council has the CMPB where a representative of each Borough or District, Regular and Reserve Forces, Cadet Forces, NHS, Service Charities meet to uphold the Military Covenant; WSALC CEO also has a seat on the Board. Maintains awareness of grant availability for local groups and parish councils.
- The CEO Chairs the Events and Engagement Group which monitors commemorative events and if a local council requires a uniformed presence, this is secured by the CEO using military contacts.
- The CEO has held an Army Reserve Commission, albeit many years ago and invited by South East Reserve Forces and Cadets Association to represent East and West SALC on the Sussex Reserve Forces & Cadets Committee



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Resilience Plans

- Encourage all local councils to develop a plan designed to assist with the preservation of local critical services at times of need.
- This will not be a substitute for plans the District or County may implement but address very local issues.

Organise the election of parish representatives to the National Park

- All parishes wholly or partially within the SDNP are entitled to nominate representatives to serve on the NP Board, elections every four years and possible bye elections in between; SALC manages the process for SDNP in calling for candidates and conducting the postal ballot election.

SERCAF

- A group of nine counties in the south east containing 1600 local councils, CEO coordinates its activities by agreeing content for discussion and arranging meetings.

Arrange locum Clerk to support councils at times of need

- A database of those willing to locum as Clerks in West Sussex is maintained and, when required names are offered to councils with a need.

Trevor Leggo

CEO, West Sussex Associations of Local Councils

August 2022



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**Unaudited Financial Statements for
the Year Ended 31 March 2022 for
West Sussex Alc Limited**

West Sussex Alc Limited (Registered number: 08500937)

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Company Information
for the Year Ended 31 March 2022

DIRECTORS:

Mr A Nicklen
Mr T J Russell
Mr C T Britton
Mr D Denham St Pinnock
Mr J P Millbanks
Mr M Beaton
Mrs A Cooper
Mr D Mahon
Mr M G Eastwood

REGISTERED OFFICE:

9 Pound Lane
Godalming
Surrey GU7
1BX

REGISTERED NUMBER:

08500937 (England and Wales)

ACCOUNTANTS:

Mulberry & Co
Chartered Certified Accountants &
Chartered Tax Advisers
9 Pound Lane
Godalming
Surrey
GU7 1BX

SOLICITORS:

Hedleys Solicitors LLP 6
Bishopsmead Parade
East Horsley
Surrey KT24
6SR

West Sussex Alc Limited (Registered number: 08500937)

Balance Sheet
31 March 2022

	Notes	31.3.22 £	31.3.21 £
CURRENT ASSETS			
Debtors	3	2,173	563
Cash at bank		57,970	45,930
		<u>60,143</u>	<u>46,493</u>
CREDITORS			
Amounts falling due within one year	4	(4,024)	(10,045)
		<u>56,119</u>	<u>36,448</u>
NET CURRENT ASSETS			
		<u>56,119</u>	<u>36,448</u>
TOTAL ASSETS LESS CURRENT LIABILITIES			
		56,119	36,448
RESERVES			
Income and expenditure account		56,119	36,448
		<u>56,119</u>	<u>36,448</u>

The company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2022.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2022 in accordance with Section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for:

- (a) ensuring that the company keeps accounting records which comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

The financial statements have been prepared and delivered in accordance with the provisions applicable to companies subject to the small companies regime.

In accordance with Section 444 of the Companies Act 2006, the Income Statement has not been delivered.

The financial statements were approved by the Board of Directors and authorised for issue on 29 April 2022 and were signed on its behalf by:

Mr D Denham St Pinnock - Director

**Notes to the Financial Statements
for the Year Ended 31 March 2022**

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" including the provisions of Section 1A "Small Entities" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Turnover

Turnover represents membership subscriptions and NALC affiliation fees.

Taxation

Taxation for the year comprises current and deferred tax. Tax is recognised in the Income Statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

2. EMPLOYEES AND DIRECTORS

The average number of employees during the year was 1 (2021 - NIL).

3. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.22	31.3.21
	£	£
Other debtors	2,173	563
	<u>2,173</u>	<u>563</u>

4. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.22	31.3.21
	£	£
Payments on account	3,525	5,270
Trade creditors	499	4,775
	<u>4,024</u>	<u>10,045</u>



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