

Reimagining Human Resources

August 11, 2021

Today's Panel





Marketing Partner



About The Transitions

- The Mission Statement
 - The Transitions is a movement to help the workers' compensation industry, collectively and individually, think strategically about how to handle the influx and outflux of talent over the coming decade.
- The Goal
 - Encourage the creation of a "transition" plan for every stakeholder in workers' compensation. Whether the transition is out or up / across, creating a plan that includes conscious consideration of overall strategy and specific tactics is a major key to success.







State of the Risk Management & Insurance job market

- Current Job Market Trends
 - Amongst new trends in the industry, how can you ensure your organization remains flexible and resilient?
 - Insurers have added almost 20,000 jobs since March 2020
 - 6.3% unemployment nationwide, 2.2% in insurance industry
- Jobseeker Priorities
 - Flexibility
 - Higher compensation
 - Path for growth and career progression
 - Efficient interview process
- Employer Priorities
 - Adapt to virtual hiring and incorporate new technology into framework of organization
 - Onboard top talent efficiently without losing out to competition
 - Recruiters/HR professionals must remain adaptable and eager to diversify skill set
 - Organizations must broaden scope to include DE&I efforts in order to compete for top talent and deepen candidate pipeline in tight candidate market



Consulting and Recruiting

- Insurance Industry Talent Gap
 - Old School Talent Gap 2010 McKinsey Study
 - New School Talent Gap COVID-19
 - Increasing Representation in the Industry
- Enterprise-wide Approach Size Doesn't Matter
 - Take Action This Time
 - Every Stakeholder
 - Authentic External Appearance
 - Comprehensive, Coordinated
 - Throw Out Past Assumptions









Recruiting and Retention

- Finding the elusive EXPERIENCED Talent
 - Challenging the status quo
- Employee Voice to Inform Recruiting and Culture
 - Employee Resource Groups
 - Industry Professional Associations
- Business Leaders as more than Partners in the Process



Retention and Diversity, Equity, Inclusion (DEI)

- Use a DEI lense
 - Consider belonging along with compliance
 - Use a trauma lens ACE
 - Prepare before the disaster
 - How are you an ally? How do you:
 - Advocate, invite, listen, support, build, ask, engage, respect
- Lead by listening
 - Follow the data that means qualitative data too
 - How are you creating a safe space for people to share qualitative data?
 - Genuinely ask for feedback
 - Almost half of "Black HR professionals (47%) said they do not feel safe voicing their opinions about racial justice issues in the workplace, while only a little more than one-quarter of white HR professionals (28%) say the same.
 - It will take time, be patient
- Review Everything
 - Policies, procedures, handbooks, interview processes, recruiting materials, etc.
 - Do they give favor to a specific demographic? Is the information backed by objective information?
- Be patient



Next Steps - Get Involved!

- Attend each webinar
- Use the handouts to Create A Transition Plan for yourself / your organization
- Join our Mentoring Program
- Go to our website (https://thetransitions.org/)
- Follow our LinkedIn page ("The Transitions")
- Join our LinkedIn group ("The Transitions Forum")
- Subscribe to our First to Know database (http://eepurl.com/hl-EKn)
- Subscribe to our YouTube channel (http://bit.ly/The-Transitions-YouTube-Channel)
 - · Webinar recordings and other original content available on-demand





THANK YOU

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