

THE CHURCH OF
JESUS CHRIST
OF LATTER-DAY SAINTS

Keizer Oregon Stake

Monday, June 8, 2026

Dear ICC Application Review Committee,

I am honored to submit this letter of recommendation for my friend, Mulan Rouge.

Mulan and I met a few years ago through a mutual acquaintance. On its face, our association may seem awkward at best, and unproductive at worst. I am a stake president (local leader of approximately 5,000 congregants) for The Church of Jesus Christ of Latter-day Saints. Frankly, there was some hesitation on my end not only to meet, but also trying to figure out what could realistically be accomplished.

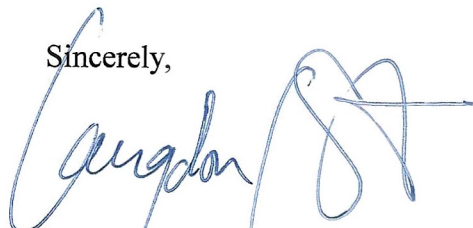
Mulan immediately removed all hesitation. Her leadership qualities quickly calmed fears and provided direction. She was engaging and thoughtful, respectful and understanding. She had clear direction on what mattered most while balancing sensitive factors for consideration.

I left our first meeting feeling relieved and encouraged. Relieved that a person with Mulan's duties could be so compassionate and encouraged that she was in a position of leadership and decision-making for her community. Her outreach to our church was unexpected and brave. It has opened communication lines that most would think impossible to create. It has provided hope for a future where bridges between our communities will lead to better understanding and partnerships.

Our paths have crossed again a number of times since that first meeting. Based on our interactions, I have extreme confidence that Mulan will serve with decorum and grace while honoring and holding the highest standards. Although my interactions are limited, I can not imagine there is a person more suited to serve as Queen Mother 2 of all the Americas.

I appreciate your work and your time in reading this recommendation.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Langdon', followed by a large, stylized flourish or initial.

Langdon G. Smith

Keizer, Oregon Stake President