

Beth Delaney, Facilitator
(503) 949-1981 bethergdelaney@live.com

June 8, 2026



Dear ICC Application Review Committee,

The members of Positive Momentum are honored to submit this letter of recommendation in support of Mulan Rouge's nomination for Queen Mother 2 of All the Americas.

Positive Momentum is a group associated with The Church of Jesus Christ of Latter-day Saints that seeks to foster understanding, friendship, support, and belonging among LGBTQIA+ individuals, their families, friends, allies, and members of our faith and community. Through open dialogue, shared experiences, and genuine connection, we strive to build relationships that strengthen both individuals and communities.

It is through these efforts that we came to know Mulan Rouge.

Mulan has generously shared her time, experience, and leadership with our group as a speaker, mentor, and advocate. She has been instrumental in helping create meaningful conversations that encourage understanding, compassion, and mutual respect. Her willingness to engage with members of our group demonstrated not only courage, but also a sincere desire to bring people together.

Many of our members come from different backgrounds and experiences. Some identify as LGBTQIA+, while others are family members, friends, allies, and members of The Church of Jesus Christ of Latter-day Saints seeking to better understand and support those they love. Mulan possesses a remarkable ability to meet people where they are. She listens with empathy, speaks with kindness, and creates an environment where people feel valued and respected.

What has impressed us most is Mulan's commitment to building understanding between communities. She approaches every interaction with dignity and grace while encouraging honest conversations that foster trust and respect. Through her example, she has helped strengthen relationships and create opportunities for connection that many might have thought unlikely.

Beth Delaney, Facilitator
(503) 949-1981 bethergdelaney@live.com



The qualities Mulan demonstrates, including compassion, integrity, humility, courage, and service, are the qualities of an exceptional leader. She consistently places the well being of others at the forefront of her efforts and works to create spaces where individuals feel welcomed, heard, and appreciated.

As members of Positive Momentum, we have witnessed firsthand the positive impact Mulan has had on our group and on the lives of those who have participated in our discussions and gatherings. Her dedication to fostering understanding and building meaningful relationships has left a lasting impression on all of us.

We offer our enthusiastic and unanimous support for Mulan Rouge's nomination as Queen Mother 2 of All the Americas. We are confident that she will serve with distinction, grace, dignity, and an unwavering commitment to those she represents.

With our highest recommendation,

Karen Mh
Liz Paul

Shirley

Connie & Kristin Snyder

Willingham
Janice

Elder Rick Miller
Tracy

Dan Stultz
Joy Ruben
Beth Delaney
Michael & Heather Oja

The Members of Positive Momentum
A Support group affiliated with:
The Church of Jesus Christ of Latter-day Saints