

# Cambridge Waterfront Development, Inc.

## Balance Sheet

As of October 31, 2025

|  | TOTAL                 |
|--|-----------------------|
| <b>ASSETS</b>                          |                       |
| Current Assets                         |                       |
| Bank Accounts                          |                       |
| 10000 BayVanguard Operating            | 46,325.33             |
| 10010 BayVanguard Grants               | 619,297.60            |
| 10020 BayVanguard Property Acquisition | <b>163,432.03</b>     |
| <b>Total Bank Accounts</b>             | <b>\$829,054.96</b>   |
| Accounts Receivable                    | <b>\$533,830.56</b>   |
| Other Current Assets                   |                       |
| 12075 Prepaid Insurance                | 32,304.95             |
| 12080 Deposits                         | 9,815.00              |
| <b>Total Other Current Assets</b>      | <b>\$42,119.95</b>    |
| <b>Total Current Assets</b>            | <b>\$1,405,005.47</b> |
| <b>TOTAL ASSETS</b>                    | <b>\$1,405,005.47</b> |
| <b>LIABILITIES AND EQUITY</b>          |                       |
| Liabilities                            |                       |
| Current Liabilities                    |                       |
| Accounts Payable                       | <b>\$5,231.76</b>     |
| Other Current Liabilities              |                       |
| 20200 Deferred Grants                  | 753,718.82            |
| 20500 Due to CWDI Holdings             | 475,732.56            |
| <b>Total Other Current Liabilities</b> | <b>\$1,229,451.38</b> |
| <b>Total Current Liabilities</b>       | <b>\$1,234,683.14</b> |
| <b>Total Liabilities</b>               | <b>\$1,234,683.14</b> |
| Equity                                 |                       |
| 32000 Retained Earnings                | 160,460.56            |
| Net Income                             | 9,861.77              |
| <b>Total Equity</b>                    | <b>\$170,322.33</b>   |
| <b>TOTAL LIABILITIES AND EQUITY</b>    | <b>\$1,405,005.47</b> |