Cambridge Waterfront Development, Inc.

Balance Sheet

As of December 31, 2021

| | TOTAL |
|---------------------------------------|----------------|
| ASSETS | |
| Current Assets | |
| Bank Accounts | |
| 10000 BayVanguard Operating | 2,114,129.25 |
| Total Bank Accounts | \$2,114,129.25 |
| Accounts Receivable | \$223,614.57 |
| Total Current Assets | \$2,337,743.82 |
| Fixed Assets | |
| 19000 Construction in Progress | 521,818.62 |
| Total Fixed Assets | \$521,818.62 |
| TOTAL ASSETS | \$2,859,562.44 |
| LIABILITIES AND EQUITY | |
| Liabilities | |
| Current Liabilities | |
| Accounts Payable | \$207,319.13 |
| Other Current Liabilities | |
| 20200 Deferred Grants | 2,000,000.00 |
| Total Other Current Liabilities | \$2,000,000.00 |
| Total Current Liabilities | \$2,207,319.13 |
| Total Liabilities | \$2,207,319.13 |
| Equity | |
| | 217,829.76 |
| 32000 Retained Earnings | 217,823.70 |
| 32000 Retained Earnings Net Income | 434,413.55 |
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