Form <b>990</b>
Form JJJU
(Rev. January 2020)
Department of the Treasury Internal Revenue Service

# Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information.

g Open to Public Inspection

OMB No. 1545-0047

AF	or th	e 2019 calendar year, or tax year beginning ${ m JAN}$ $1$ , $2020$ and	ending	<u>J</u> UN 30, 2020	
B c a	heck if pplicab	e: C Name of organization		D Employer identifie	cation number
	Addre	S CAMBRIDGE WATERFRONT DEVELOPMENT, INC	•		
	Name		**-***03	16	
	Initial return		Room/suit	e E Telephone number	r
	Final	5263 BUCKTOWN ROAD		805-453-	
	termir ated	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	9,413.
	Amen	ded CAMBRIDGE, MD 21613		H(a) Is this a group re	
	Applie tion pendi			for subordinates	? Yes X No
		5205 BUCKTOWN ROAD, CAMBRIDGE, MD 210		H(b) Are all subordinates in	ncluded? Yes No
		empt status: $X 501(c)(3) = 501(c)( ) ( )$ (insert no.) 4947(a)(1)	or 52	If "No," attach a	list. (see instructions)
		te: ► N/A		H(c) Group exemption	
		organization: X Corporation Trust Association Other	L Yea	r of formation: 2019	State of legal domicile: MD
Pa	rt I	Summary			
ø	1	Briefly describe the organization's mission or most significant activities: TO P	ROMOT	E AND FACILI	TATE THE
Governance		REDEVELOPMENT OF THE CITY OF CAMBRIDGE W			
ern	2	Check this box 🕨 🛄 if the organization discontinued its operations or dispo		1 1	-
Š	3				8
	4	Number of independent voting members of the governing body (Part VI, line 1b)			8
Activities &		Total number of individuals employed in calendar year 2019 (Part V, line 2a) $\ldots$		0	
ivit	6	Total number of volunteers (estimate if necessary)		0	
Act	7 a	Total unrelated business revenue from Part VIII, column (C), line 12		0.	
	b	Net unrelated business taxable income from Form 990-T, line 39	·····	7b	0.
			L	Prior Year	Current Year
e	8	Contributions and grants (Part VIII, line 1h)		251,945.	9,400.
Revenue	9	Program service revenue (Part VIII, line 2g)		0.	0.
Sev		Investment income (Part VIII, column (A), lines 3, 4, and 7d)		41.	13.
-	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	L	0.	0.
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		251,986.	9,413.
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0.
		Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
es		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		0.	0.
ens	16a	Professional fundraising fees (Part IX, column (A), line 11e)	L	0.	0.
Expenses		Total fundraising expenses (Part IX, column (D), line 25)	0.	<u> </u>	40.005
ш		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		51,423.	42,207.
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		51,423.	42,207.
	19	Revenue less expenses. Subtract line 18 from line 12		200,563.	<32,794.>
Net Assets or Fund Balances			Ļ	Beginning of Current Year	End of Year
sset 3ala	20	Total assets (Part X, line 16)	L	200,563.	167,769.
et A: nd E	21	Total liabilities (Part X, line 26)		0.	
Z, D	22	Net assets or fund balances. Subtract line 21 from line 20		200,563.	167,769.
	nrt II	Signature Block			
		Ities of perjury, I declare that I have examined this return, including accompanying schedule			y knowledge and belief, it is
true,	corre	ct, and complete. Declaration of preparer (other than officer) is based on all information of w	hich prepar	er has any knowledge.	

Sign		Signature	of office	er									Date	
Here		SANDF				VES,	INT	ERI	MI	EXECUTIN	/E DIR	ECTOR		
		Type or pr	nt name	e and tit	е									
	Print	t/Type prepa	rer's na	ame			F	Prepare	er's sig	jnature		Date	Check	PTIN
Paid	ROY	YJ. 0	EIS	ER,	CPA		F	ROX	J.	GEISER	, CPA	10/22	/20 self-employ	<sub>red</sub> P01786783
Preparer	Firm	's name	▶ TG	M GI	ROUP	LLC							Firm's EIN 🕨	**-***7527
Use Only	Firm	's address	95	5 M	C HEF	RMON	RD							

May the IRS discuss this return with the preparer shown above? (see instructions) 932001 01-20-20 LHA For Paperwork Reduction Act Notice, see the separate instructions.

SALISBURY, MD 21804-5105

Phone no. (410) 742-1328

Form	990 (2019) CAMBRIDGE WATERFRONT DEVELOPMENT, INC. **-***0316 Page 2
	rt III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	TO PROMOTE AND FACILITATE THE REDEVELOPMENT OF CERTAIN PROPERTIES
	ALONG AND ADJACENT TO THE CITY OF CAMBRIDGE WATERFRONT.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ? Yes X No
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code: ) (Expenses \$ 42,207. including grants of \$ ) (Revenue \$ )
	TO PROMOTE AND FACILITATE THE REDEVELOPMENT OF CERTAIN PROPERTIES ALONG
	AND ADJACENT TO THE CITY OF CAMBRIDGE WATERFRONT.
4b	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
4c	
40	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
4d	Other program services (Describe on Schedule O.)
	(Expenses \$ including grants of \$ ) (Revenue \$ )
4e	

Form	aan	(2019)	

			Yes	No			
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?						
	If "Yes," complete Schedule A	1	X				
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х				
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			v			
	public office? If "Yes," complete Schedule C, Part I	3		X			
4	ion 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect						
-	during the tax year? <i>If "Yes," complete Schedule C, Part II</i> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	4		X			
5	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		x			
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	5					
Ŭ	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		x			
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	•					
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		x			
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete						
	Schedule D, Part III	8		x			
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for						
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?						
	If "Yes," complete Schedule D, Part IV	9		X			
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments						
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		X			
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X						
_	as applicable.						
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If</i> "Yes," <i>complete Schedule D, Part VI</i>	110		x			
b	Part VI Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	11a					
, N	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		x			
с	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total						
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х			
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in						
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X			
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х			
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses						
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X			
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			v			
	Schedule D, Parts XI and XII	12a		X			
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		x			
13		13		X			
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X			
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			<u> </u>			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000						
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х			
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any						
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X			
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to						
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X			
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			v			
40	column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>	17		X			
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	18		x			
19	1c and 8a? <i>If</i> "Yes," <i>complete Schedule G, Part II</i> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If</i> "Yes,"	10		<u> </u>			
19	complete Schedule G, Part III	19		x			
20a	Did the organization operate one or more hospital facilities? <i>If</i> "Yes," <i>complete Schedule H</i>	20a		X			
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b					
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or						
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х			

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Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			37
	Schedule K. If "No," go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			x
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		<u> </u>
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete	051		x
00	Schedule L, Part I	25b		
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			x
07	controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	26		
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		x
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV	21		
20	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
a	"Yes," complete Schedule L, Part IV	28a		x
h	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		x
	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b?/f			
-	"Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		x
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		X
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
De	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Pa				
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a			
b				
с	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming	4-	х	
	(gambling) winnings to prize winners?	1c	<b>1</b> 7	

Form 990	(2019)	CAMBRIDGE	WATERFRONT	DEVELOPMENT,	INC.
Part V	Statements	Regarding Other	IRS Filings and `	Tax Compliance (con	tinued)

				Yes	No					
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,									
	filed for the calendar year ending with or within the year covered by this return 2a	0								
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?		2b							
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)									
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		3a 3b		X					
b	<b>b</b> If "Yes," has it filed a Form 990-T for this year? <i>If</i> " <i>No</i> " to line 3b, provide an explanation on Schedule O									
4a	A At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a									
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?									
b	If "Yes," enter the name of the foreign country	_								
_	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		_		v					
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	···· -	5a		X X					
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	-	5b -							
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5c							
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit		<b>C</b> -		x					
	any contributions that were not tax deductible as charitable contributions?	·····	6a							
a	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts		Ch-							
7	were not tax deductible?		6b							
7	<b>Organizations that may receive deductible contributions under section 170(c).</b> Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the pa	vor2	7a		x					
a b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	- F	7a 7b		- 23					
0		·····  -	10							
C	c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?									
d										
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?									
f	f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?									
g										
h										
8										
	sponsoring organization have excess business holdings at any time during the year?									
9										
а	Did the sponsoring organization make any taxable distributions under section 4966?		9a							
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	[	9b							
10	Section 501(c)(7) organizations. Enter:									
а	Initiation fees and capital contributions included on Part VIII, line 12 10a									
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b									
11	Section 501(c)(12) organizations. Enter:									
	Gross income from members or shareholders 11a									
b	Gross income from other sources (Do not net amounts due or paid to other sources against									
	amounts due or received from them.)									
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	ŀ	12a							
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year									
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	-								
а	Is the organization licensed to issue qualified health plans in more than one state?	·····	13a							
	Note: See the instructions for additional information the organization must report on Schedule O.									
a	Enter the amount of reserves the organization is required to maintain by the states in which the									
~	organization is licensed to issue qualified health plans     13b       Enter the amount of reserves on hand     13c	-								
		-+	14a		x					
	Did the organization receive any payments for indoor tanning services during the tax year? If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i>	·····	14a 14b							
ы 15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	·····	1-10	ļ						
	excess parachute payment(s) during the year?		15		x					
	If "Yes," see instructions and file Form 4720, Schedule N.	····								
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?		16		x					
	If "Yes," complete Form 4720, Schedule O.									

Form **990** (2019)

### CAMBRIDGE WATERFRONT DEVELOPMENT, INC.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)		-	
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	37	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			37
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a		X
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b		
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c		v
13	Did the organization have a written whistleblower policy?	13		X X
14	Did the organization have a written document retention and destruction policy?	14		
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			v
	The organization's CEO, Executive Director, or top management official	15a		X X
b	Other officers or key employees of the organization	15b		
16-	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
10a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a tayable antity during the year?	16-		x
h	taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	16a		- 23
D				
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Sec	exempt status with respect to such arrangements?			
17	List the states with which a copy of this Form 990 is required to be filed ►MD			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(	)s only	/) avail	ahle
.5	for public inspection. Indicate how you made these available. Check all that apply.	.,5 Only	,	2010
	Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, a	nd finar	ncial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
_•	THE ORGANIZATION - 805-453-4480			
	5263 BUCKTOWN ROAD, CAMBRIDGE, MD 21613			

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.

Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

X Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

Name and title         Average hours per list any below         Description builting below         Description builting below         Description builting below         Reportable compensation from organization         Reportable compensation from the organization         Estimated august august below         Estimated august august august below         Estimated august august august august below         Estimated august auu	(A)	(B)		(C)					(D)	(E)	(F)
hours per week (list any related organizations blues for least line)     boc. unser person is don any compensation the organizations (list any line)     compensation from the organizations (W2/1099-MISC)     compensation compensation from the organizations (W2/1099-MISC)     amount of other compensation from the organizations (W2/1099-MISC)       (1) RICHARD M. ZEIDMAN     4.00 VICE PRESIDENT     X     X     0.     0.     0.       (2) DARYL BUTCHER     1.00 X     X     X     0.     0.     0.       (3) PARTICER C. CONTREEY     1.00 X     X     X     0.     0.     0.       (4) FRANK NARR     1.00 X     X     X     0.     0.     0.       (5) JEFF POWELL     1.00 X     X     0.     0.     0.       (6) MICHAEL J. PRENZ     1.00 X     X     0.     0.     0.       (7) NELL ATKINS     1.00 X     X     0.     0.     0.       (6) MICHAEL J. PRENZ     1.00 X     X     0.     0.     0.       (6) MICHAEL J. PRENZ     1.00 X     X     0.     0.     0.       (6) SANDRA E. TRIPP-JONES     1.00 X     X     0.     0.     0.       (1) A MICHAEL J. PRENZ     1.00 X     1.00     1.00     1.00     0.       (1) MICHAEL J. PRENZ     1.00     1.00     1.00     1.00 <td>Name and title</td> <td>Average</td> <td>(do</td> <td>not c</td> <td>Pos heck</td> <td>itior more</td> <td>) than</td> <td>one</td> <td>Reportable</td> <td>Reportable</td> <td>Estimated</td>	Name and title	Average	(do	not c	Pos heck	itior more	) than	one	Reportable	Reportable	Estimated
Image: Start		· ·	box	, unle	ss pe	rson	is bot	h an			
(1) RICHARD M. ZEIDMAN       4.00       x       x       x       0.       0.       0.         PRESIDENT       1.00       x       x       x       0.       0.       0.         VICE PRESIDENT       1.00       x       x       x       0.       0.       0.         (3) FATRICK F. COMISKEY       1.00       x       x       0.       0.       0.         (4) FRANK NARR       1.00       x       x       0.       0.       0.         (4) FRANK NARR       1.00       x       0.       0.       0.       0.         (5) JEFF POWELL       1.00       x       0.       0.       0.       0.       0.         DIRECTOR       1.00       x       0.       0.       0.       0.       0.         (7) NEIL ATKINS       1.00       x       0.       0.       0.       0.       0.         (8) SANDRA E. TRIPP-JONES       1.00       x       0.       0.       0.       0.       0.         (9) SANDRA E. TRIPP-JONES       1.00       x       0.       0.       0.       0.       0.         (10) SANDRA E. TRIPP-JONES       1.00       1.       1.       1.							1				
(1) RICHARD M. ZEIDMAN       4.00       x       x       x       0.       0.       0.         PRESIDENT       1.00       x       x       x       0.       0.       0.         VICE PRESIDENT       1.00       x       x       x       0.       0.       0.         (3) FATRICK F. COMISKEY       1.00       x       x       0.       0.       0.         (4) FRANK NARR       1.00       x       x       0.       0.       0.         (4) FRANK NARR       1.00       x       0.       0.       0.       0.         (5) JEFF POWELL       1.00       x       0.       0.       0.       0.       0.         DIRECTOR       1.00       x       0.       0.       0.       0.       0.         (7) NEIL ATKINS       1.00       x       0.       0.       0.       0.       0.         (8) SANDRA E. TRIPP-JONES       1.00       x       0.       0.       0.       0.       0.         (9) SANDRA E. TRIPP-JONES       1.00       x       0.       0.       0.       0.       0.         (10) SANDRA E. TRIPP-JONES       1.00       1.       1.       1.			directo				-				•
(1) RICHARD M. ZEIDMAN       4.00       x       x       x       0.       0.       0.         PRESIDENT       1.00       x       x       x       0.       0.       0.         VICE PRESIDENT       1.00       x       x       x       0.       0.       0.         (3) FATRICK F. COMISKEY       1.00       x       x       0.       0.       0.         (4) FRANK NARR       1.00       x       x       0.       0.       0.         (4) FRANK NARR       1.00       x       0.       0.       0.       0.         (5) JEFF POWELL       1.00       x       0.       0.       0.       0.       0.         DIRECTOR       1.00       x       0.       0.       0.       0.       0.         (7) NEIL ATKINS       1.00       x       0.       0.       0.       0.       0.         (8) SANDRA E. TRIPP-JONES       1.00       x       0.       0.       0.       0.       0.         (9) SANDRA E. TRIPP-JONES       1.00       x       0.       0.       0.       0.       0.         (10) SANDRA E. TRIPP-JONES       1.00       1.       1.       1.			ee or	stee			nsate		(W-2/1099-MISC)	(112) 1000 11100)	
(1) RICHARD M. ZEIDMAN       4.00       x       x       x       0.       0.       0.         PRESIDENT       1.00       x       x       x       0.       0.       0.         VICE PRESIDENT       1.00       x       x       x       0.       0.       0.         (3) FATRICK F. COMISKEY       1.00       x       x       0.       0.       0.         (4) FRANK NARR       1.00       x       x       0.       0.       0.         (4) FRANK NARR       1.00       x       0.       0.       0.       0.         (5) JEFF POWELL       1.00       x       0.       0.       0.       0.       0.         DIRECTOR       1.00       x       0.       0.       0.       0.       0.         (7) NEIL ATKINS       1.00       x       0.       0.       0.       0.       0.         (8) SANDRA E. TRIPP-JONES       1.00       x       0.       0.       0.       0.       0.         (9) SANDRA E. TRIPP-JONES       1.00       x       0.       0.       0.       0.       0.         (10) SANDRA E. TRIPP-JONES       1.00       1.       1.       1.		organizations	l trust	ıal tru		oyee	ompe				-
(1) RICHARD M. ZEIDMAN       4.00       x       x       x       0.       0.       0.         PRESIDENT       1.00       x       x       x       0.       0.       0.         VICE PRESIDENT       1.00       x       x       x       0.       0.       0.         (3) FATRICK F. COMISKEY       1.00       x       x       0.       0.       0.         (4) FRANK NARR       1.00       x       x       0.       0.       0.         (4) FRANK NARR       1.00       x       0.       0.       0.       0.         (5) JEFF POWELL       1.00       x       0.       0.       0.       0.       0.         DIRECTOR       1.00       x       0.       0.       0.       0.       0.         (7) NEIL ATKINS       1.00       x       0.       0.       0.       0.       0.         (8) SANDRA E. TRIPP-JONES       1.00       x       0.       0.       0.       0.       0.         (9) SANDRA E. TRIPP-JONES       1.00       x       0.       0.       0.       0.       0.         (10) SANDRA E. TRIPP-JONES       1.00       1.       1.       1.			vidua	itutior	cer	empl	hest c oloyee	mer			organizations
PRESIDENT         X         X         X         X         0.         0.         0.           (2) DARYL BUTCHER         1.00         X         X         0.         0.         0.           (3) PATRICK E, COMISKEY         1.00         X         X         0.         0.         0.           (4) FRANK NARR         1.00         X         X         0.         0.         0.           DIRECTOR         1.00         X         0.         0.         0.         0.           DIRECTOR         1.00         X         0.         0.         0.         0.           (5) JEFF POWELL         1.00         X         0.         0.         0.         0.           DIRECTOR         X         0.         0.         0.         0.         0.           (7) NELL ATKINS         1.00         X         0.         0.         0.         0.           INFERIM EXECUTIVE DIRECTOR         X         0.         0.         0.         0.         0.           INTERIM EXECUTIVE DIRECTOR         X         0.         0.         0.         0.         0.           INTERIM EXECUTIVE DIRECTOR         I         I         I         I		/	lndi	Inst	θŧ	Key	Hig em I	For			
(2) DARYL BUTCHER       1.00       x       x       x       0.       0.       0.         (3) PARTICR E. COMISKEY       1.00       x       x       x       0.       0.       0.         (4) FRANK NARR       1.00       x       x       0.       0.       0.       0.         DIRECTOR       x       x       0.       0.       0.       0.       0.         (5) JEFF POWELL       1.00       x       0.       0.       0.       0.       0.         (6) MICHAEL J. FRENZ       1.00       x       0.       0.       0.       0.       0.         DIRECTOR       x       0.       0.       0.       0.       0.       0.         (6) MICHAEL J. FRENZ       1.00       x       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.         (8) SANDRA E. TRIPP-JONES       1.00       X       0.       0.       0.       0.         INTERIM EXECUTIVE DIRECTOR       X       0.       0.       0.       0.       0.       0.         INTERIM EXECUTIVE DIRECTOR       IN       IN       IN       IN<		4.00								0	0
VICE PRESIDENT         X         X         X         0.         0.         0.           (3) PATRICK E. COMISKEY         1.00         X         X         0.         0.         0.           SECRETARY/TREASURER         X         X         0.         0.         0.         0.           SECRETARY/TREASURER         X         X         0.         0.         0.         0.           DIRECTOR         X         X         0.         0.         0.         0.           DIRECTOR         1.00         X         0.         0.         0.         0.           (5) JEFF POWELL         1.00         X         0.         0.         0.         0.           DIRECTOR         X         0.         0.         0.         0.         0.           DIRECTOR         X         0.         0.         0.         0.         0.           DIRECTOR         X         0.         0.         0.         0.         0.           INTERINS         1.00         X         0.         0.         0.         0.           INTERIM EXECUTIVE DIRECTOR         X         0.         0.         0.         0.         0. <t< td=""><td></td><td>1 0 0</td><td>X</td><td></td><td>X</td><td></td><td></td><td></td><td>0.</td><td>0.</td><td>0.</td></t<>		1 0 0	X		X				0.	0.	0.
(3) PATRICK E. COMISKEY       1.00       X       X       0.       0.       0.         SECRETARY/TREASURER       1.00       X       0.       0.       0.       0.         (4) FRANK NARR       1.00       X       0.       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.         (5) JEFF POWELL       1.00       X       0.       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.         OIRECTOR       X       0.       0.       0.       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.       0.         (3) SANDRA E. TRIPP-JONES       1.00       X       0.       0.       0.       0.       0.         INTERIM EXECUTIVE DIRECTOR       X       0.       0.       0.       0.       0.       0.         INTERIM EXECUTIVE DIRECTOR       X       0.       0.       0.       0.       0.       0.         INTERIM EXECUTIVE DIRECTOR       IN       IN <td></td> <td>1.00</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>0</td> <td>0</td>		1.00								0	0
SECRETARY/TREASURER         X         X         X         X         0.         0.         0.           DIRECTOR         X         0.         0.         0.         0.         0.         0.           DIRECTOR         X         0.         0.         0.         0.         0.         0.           DIRECTOR         X         0.         0.         0.         0.         0.         0.           (6) MICHAEL J. FRENZ         1.000         X         0. <td< td=""><td></td><td>1 00</td><td>X</td><td></td><td>X</td><td></td><td></td><td></td><td>0.</td><td>0.</td><td>0.</td></td<>		1 00	X		X				0.	0.	0.
(4) FRANK NARR       1.00       x       0.       0.       0.         DIRECTOR       1.00       x       0.       0.       0.         (5) JEFF POWELL       1.00       x       0.       0.       0.         DIRECTOR       x       0.       0.       0.       0.         (6) MICHAEL J. FRENZ       1.00       x       0.       0.       0.         DIRECTOR       x       0.       0.       0.       0.         (7) NEIL ATKINS       1.00       x       0.       0.       0.         DIRECTOR       x       0.       0.       0.       0.         (8) SANDRA E. TRIPF-JONES       1.00       x       0.       0.       0.         INTERIM EXECUTIVE DIRECTOR       x       0.       0.       0.       0.       0.         INTERIM EXECUTIVE DIRECTOR       INTERIM EXECUTIVE DIRECTOR       INTERIM EXECUTIVE DIRECTOR       INTERIM EXECUTIVE DIRE		1.00									•
DIRECTOR       X       0.       0.       0.       0.         (5) JEFF POWELL       1.00       X       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.         (1) NEIL ATKINS       1.00       X       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.         (1) SANDRA E. TRIPP-JONES       1.00       X       0.       0.       0.         INTERIM EXECUTIVE DIRECTOR       X       0.       0.       0.       0.         INTERIM EXECUTIVE DIRECTOR       X       0.       0.       0.       0.         INTERIM EXECUTIVE DIRECTOR       I       I       I       I       I       I       I         INTERIM EXECUTIVE DIRECTOR       I       I       I       I       I       I       I       I       I         INTERIM EXECUTIVE DIRECTOR       I       I       I       I </td <td></td> <td>1 00</td> <td>X</td> <td></td> <td>X</td> <td></td> <td></td> <td></td> <td>0.</td> <td>0.</td> <td>0.</td>		1 00	X		X				0.	0.	0.
(5) JEFF POWELL       1.00       X       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.         OIRECTOR       X       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.         (8) SANDRA E. TRIPP-JONES       1.00       X       0.       0.       0.         INTERIM EXECUTIVE DIRECTOR       X       0.       0.       0.       0.         INTERIM EXECUTIVE DIRECTOR       INTERIMENT       INTERIMENT       INTERIMENT       INTERIMENT       INTERIMENT       INTERIMENT         INTERIMENT       INTERIMENT       INTERIMENT       INTERIMENT       INTERIMENT       INTERIMENT         INTERIMENT       INTERIMENT       INTERIMENT       INTERIMENT       INTERIMENT       INTERIMENT       INTERIMENT         INTERIMENT       INTERIMENT       INTE		1.00									•
DIRECTOR       X       0.       0.       0.       0.         (6) MICHAEL J. FRENZ       1.00       X       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.         (7) NEIL ATKINS       1.00       X       0.       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.         (8) SANDRA E. TRIPP-JONES       1.00       X       0.       0.       0.       0.         INTERIM EXECUTIVE DIRECTOR       X       0.       0.       0.       0.       0.         INTERIM EXECUTIVE DIRECTOR       X       0.       0.       0.       0.       0.         INTERIM EXECUTIVE DIRECTOR       INTERIMENT       INTERIMEN		1 00	X						0.	0.	0.
(6) MICHAEL J. FRENZ       1.00       X       0.0.0.0.         DIRECTOR       X       0.0.0.0.       0.0.0.         (7) NEIL ATKINS       1.00       X       0.0.0.0.         DIRECTOR       X       0.0.0.0.       0.0.0.         DIRECTOR       X       0.0.0.0.       0.0.0.         DIRECTOR       X       0.0.0.0.       0.0.0.         INTERIM EXECUTIVE DIRECTOR       IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII		1.00							0	0	0
DIRECTOR     X     0.     0.     0.       (7) NEIL ATKINS     1.00     X     0.     0.     0.       DIRECTOR     X     0.     0.     0.     0.       (8) SANDRA E. TRIPP-JONES     1.00     X     0.     0.     0.       INTERIM EXECUTIVE DIRECTOR     X     0.     0.     0.     0.       INTERIM EXECUTIVE DIRECTOR     X     0.     0.     0.       INTERIM EXECUTIVE DIRECTOR     INTERIM EXECUTIVE DIRECTOR     INTERIMENT     0.       INTERIM EXECUTIVE DIRECTOR     INTERIMENT     INTERIMENT     INTERIMENT       INTERIM EXECUTIVE DIRECTOR     INTERIMENT		1 00	X						0.	0.	0.
(7) NEIL ATKINS       1.00       X       0.0.0.0.         DIRECTOR       X       0.0.0.0.       0.0.0.         (8) SANDRA E. TRIPP-JONES       1.00       X       0.0.0.0.         INTERIM EXECUTIVE DIRECTOR       X       0.0.0.0.       0.0.0.         INTERIM EXECUTIVE DIRECTOR       X       0.0.0.0.       0.0.0.0.         INTERIM EXECUTIVE DIRECTOR       X       0.0.0.0.0.       0.0.0.0.         INTERIM EXECUTIVE DIRECTOR       X       0.0.0.0.0.0.       0.0.0.0.0.         INTERIM EXECUTIVE DIRECTOR       INTERIMENT       INTERIMENT       0.0.0.0.0.0.         INTERIM EXECUTIVE DIRECTOR       INTERIMENT       INTERIMENT       0.0.0.0.0.0.0.         INTERIMENT       INTERIMENT       INTERIMENT       INTERIMENT       INTERIMENT         INTERIMENT       INTERIMENT       INTERIMENT       INTERIMENT		1.00							0	0	0
DIRECTOR     X     0.     0.     0.       (8) SANDRA E. TRIPP-JONES     1.00     X     0.     0.     0.       INTERIM EXECUTIVE DIRECTOR     X     0.     0.     0.     0.		1 00	Å						0.	0.	0.
(8) SANDRA E. TRIPP-JONES       1.00       X       0.0.0.0.         INTERIM EXECUTIVE DIRECTOR       X       0.0.0.0.         INTERIM EXECUTIVE DIRECTOR       Interimentation of the second secon		1.00							0	0	0
INTERIM EXECUTIVE DIRECTOR     X     0.0.0.0.       Image: Constraint of the second s		1 00	<u> </u>						0.	0.	0.
		1.00	v						0	0	0
	INTERIM EXECUTIVE DIRECTOR		<u>^</u>					<u> </u>	0.	0.	0.
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			1								

		MBRIDGE WATER	FR	ONT	гі	DE	VEL	0	PMENT, INC.	**_**	*03	16	Page <b>8</b>
Par	t VII Section A. Officers, Dire	ectors, Trustees, Key Er	nploy	/ees	, an	d Hi	ighes	st C	Compensated Employe	es (continued)			
	(A) Name and title	<b>(B)</b> Average hours per week	box	not c , unle	Pos heck	more rson	) than o is both pr/trust	n an	(D) Reportable compensation from	<b>(E)</b> Reportable compensation from related		Estin amo	F) nated unt of her
		(list any hours for related organization below line)	s Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	organizations (W-2/1099-MISC		compe fron organ and r	ner ensation n the ization elated zations
			-										
											_		
			_								-		
											-+		
	Subtotal Total from continuation shee	ts to Part VII, Section A							0.00.		0.		0.
d 2	Total (add lines 1b and 1c) Total number of individuals (inc							lo r	eceived more than \$100		0.		0.
	compensation from the organiz	zation											0 es No
3	Did the organization list any <b>for</b> line 1a? If "Yes," complete Sch				•	•						3	X
4	For any individual listed on line and related organizations great	1a, is the sum of reporta	ble co	omp	ensa	atior	n and	l ot				4	X
5	Did any person listed on line 1a rendered to the organization?	a receive or accrue comp	ensat	ion f	from	any	/ unre	elat	ted organization or indiv	idual for services		5	X
Sec	tion B. Independent Contracto	ors											
1	Complete this table for your fiv the organization. Report comp										ensat		m
	Name a	(A) nd business address	N	ONE	Ξ				(B) Description of s	services	Co	(C) mpens	ation
2	Total number of independent of		not li	mite	d to		se lis 0	stec	d above) who received n	nore than			

	n 990 ( <b>rt VII</b>		ERFRONT	DEVELOPMEN	T, INC.	**-***0	316 Page <b>9</b>
10		Check if Schedule O contains a response	or note to any lir	e in this Part VIII			
		Check if Schedule O contains a response		(A) Total revenue	(B) Related or exempt function revenue	Unrelated	Revenue excluded
vice Contributions, Gifts, Grants and Other Similar Amounts	b c d f f	Federated campaigns1aMembership dues1bFundraising events1cRelated organizations1dGovernment grants (contributions)1eAll other contributions, gifts, grants, and similar amounts not included above1fNoncash contributions included in lines 1a-1f1g \$Total. Add lines 1a-1f1	9,400. ■ Business Code	9,400.			
Program Service Revenue	c d e f						
Other Revenue	3 4 5 6 a b c d 7 a b c d 8 a b c 9 a b c 10 a	Investment income (including dividends, inter- other similar amounts)         Income from investment of tax-exempt bond p         Royalties         Gross rents       (i) Real         Less: rental expenses       6b         Rental income or (loss)       6c         Net rental income or (loss)       6c         Gross amount from sales of assets other than inventory       7a         Less: cost or other basis and sales expenses       7b         Gain or (loss)       7c         Net gain or (loss)       of         Gross income from fundraising events (not including \$of       of         Net gain or (loss)       of         Rent IV, line 18       8a         Less: direct expenses       8b         Net income or (loss) from fundraising events       8b         Net income or (loss) from fundraising events       9a         Less: direct expenses       9b	est, and		13.		
Miscellaneous Revenue	11 a b c d	Net income or (loss) from sales of inventory	Business Code				
	е 12	Total. Add lines 11a-11d Total revenue. See instructions	····· P	9,413.	13.	0.	0.

		ise of field to any line in			
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	<b>(A)</b> Total expenses	<b>(B)</b> Program service expenses	<b>(C)</b> Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations				1
-	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees				
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages				
8	Pension plan accruals and contributions (include				
-	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits				
10	Payroll taxes				
11	Fees for services (nonemployees):				
a	Management	15,126.	15,126.		
b		2,137.	2,137.		
C A	Accounting	2,137.	2,137•		
d	Lobbying Professional fundraising services. See Part IV, line 17				
e f	Investment management fees				
g					
9	column (A) amount, list line 11g expenses on Sch O.)	2,708.	2,708.		
12	Advertising and promotion		_,		
13	Office expenses	63.	63.		
14	Information technology				
15	Royalties				
16	Occupancy				
17	Travel				
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization				
23	Insurance	748.	748.		
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
	amount, list line 24e expenses on Schedule 0.) PREDEVELOPMENT EXPENSE	18,800.	18,800.		
a b	PUBLIC RELATIONS	2,625.	2,625.		
		2,023.	2,023.		
c d					
- u					

42,207.

42,207.

Check if Schedule O contains a response or note to any line in this Part IX (A) Total expenses Do not include amounts reported on lines 6b,

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

CAMBRIDGE WATERFRONT DEVELOPMENT,

Check here

25

26

e All other expenses

Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization

reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.

\_\_\_\_\_ if following SOP 98-2 (ASC 958-720)

0.

0.

INC.

Form 990 (2019) Part IX Statement of Functional Expenses

CAMBRIDGE	WATERFRONT	DEVELOPMENT,	INC.
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\*\*-\*\*\*0316 Page **11** 

		Check if Schedule O contains a response or not	e to any line in this Part X			
				<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing		104,401.	1	95,213.
	2	Savings and temporary cash investments			2	
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net		96,162.	4	72,556.
	5	Loans and other receivables from any current or				
		trustee, key employee, creator or founder, subst				
		controlled entity or family member of any of thes			5	
	6	Loans and other receivables from other disquali	· · · · · · · · · · · · · · · · · · ·			
	_	under section 4958(f)(1)), and persons described			6	
s	7	Notes and loans receivable, net			7	
Assets	8	Inventories for sale or use			8	
As	9	Prepaid expenses and deferred charges			9	
		Land, buildings, and equipment: cost or other			<u> </u>	
	104	basis. Complete Part VI of Schedule D	102			
	h	Less: accumulated depreciation			10c	
	11				11	
	12	Investments - publicly traded securities Investments - other securities. See Part IV, line 1			12	
	13			13		
		Investments - program-related. See Part IV, line				
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11		200,563.	15 16	167,769.
	16	Total assets. Add lines 1 through 15 (must equa		200,303.	10	107,705.
	17	Accounts payable and accrued expenses				
	18	Grants payable		18		
	19	Deferred revenue			19	
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability. Complete I			21	
Liabilities	22	Loans and other payables to any current or form				
ili		trustee, key employee, creator or founder, subst				
Lial		controlled entity or family member of any of thes			22	
_	23	Secured mortgages and notes payable to unrela			23	
	24	Unsecured notes and loans payable to unrelated	F		24	
	25	Other liabilities (including federal income tax, pa				
		parties, and other liabilities not included on lines	17-24). Complete Part X			
		of Schedule D		0	25	0
	26			0.	26	0.
ŝ		Organizations that follow FASB ASC 958, che	ck here 🕨 🛄			
ů		and complete lines 27, 28, 32, and 33.				
ala	27	Net assets without donor restrictions			27	
а р	28	Net assets with donor restrictions			28	
'n		Organizations that do not follow FASB ASC 9	58, check here 🕨 🔼			
Net Assets or Fund Balances			and complete lines 29 through 33.			
ets (	29	Capital stock or trust principal, or current funds		0.	29	0.
SSE	30	Paid-in or capital surplus, or land, building, or ec		0.	30	
žΑ	31	Retained earnings, endowment, accumulated in	F	200,563.	31	167,769.
ž	32	Total net assets or fund balances		200,563.	32	167,769.
	33	Total liabilities and net assets/fund balances		200,563.	33	167,769.

Form **990** (2019)

# Part X | Balance Sheet

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Form	990	(201	9

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	990 (2019) CAMBRIDGE WATERFRONT DEVELOPMENT, INC.	**_***	0316	Page	e 12
Pa	rt XI Reconciliation of Net Assets			_	
	Check if Schedule O contains a response or note to any line in this Part XI	·····		[	
				- <b>4</b> 1	2
1	Total revenue (must equal Part VIII, column (A), line 12)	1		9,41	<u>.</u>
2	Total expenses (must equal Part IX, column (A), line 25)	2		2,20	
3	Revenue less expenses. Subtract line 2 from line 1	3		2,79	
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	200	),56	5.
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	16'	7,76	59.
Pa	rt XII Financial Statements and Reporting			-	
	Check if Schedule O contains a response or note to any line in this Part XII			L	
1	Accounting method used to prepare the Form 990: Cash X Accrual Other			Yes	No
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule				37
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		. <b>2</b> a	_	X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	l on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		. 2b		X
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	e basis,			
	consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
с	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the				
	review, or compilation of its financial statements and selection of an independent accountant?		<b>2c</b>		_
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir	ngle Audit			
	Act and OMB Circular A-133?		3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi	red audit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits				

Form **990** (2019)

SCHEDULE A	
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(Form	aan	or	aan.	.F7
	330	U	330.	╌∟∠

# Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

OMB No. 1545-0047
2019
Open to Public Inspection

Department of the Treasury     Attach to Form 990 or Form 990-EZ.     Open to Public       Internal Revenue Service     Go to www.irs.gov/Form990 for instructions and the latest information.     Inspection						Open to Public				
				Go to www.irs.go	//Form990 for Instruction	ons and tr	ne latest i	nformation.	Employer	
ivar	ne or	the organizati		RIDGE WATERFRONT DEVELOPMENT, INC.						
D	art I	Reason			All organizations must co					
									5.	
	orgar		-		For lines 1 through 12, c	-				
1	$\square$				on of churches described			I)(A)(I).		
2					Attach Schedule E (Forn					
3					anization described in <b>se</b>					41 1 <sup>1</sup> 4 - 11
4			0	cation operated in co	njunction with a hospital	described	a in sectio	A)(1)(d)U11 n	)(III). Enter	the hospital's name,
-		city, and stat		ar the henefit of a co			tod by o a	overnmentel	unit dooorik	and in
5				Complete Part II.)	llege or university owned		leu by a y	oveninentari		
6					nental unit described in s	section 17	70(6)(1)(4)	(v)		
7	X				intial part of its support f				he general	nublic described in
•				omplete Part II.)		ioni a gov	orninorna		ne general	
8					(1)(A)(vi). (Complete Par	t II.)				
9					in section 170(b)(1)(A)(		ed in coniu	unction with a	land-grant	college
					ulture (see instructions).					
		university:	· · · ·		,		· · ·			
10		An organizati	ion that norma	ally receives: (1) more	than 33 1/3% of its sup	port from	contributi	ons, members	ship fees, a	Ind gross receipts from
		activities rela	ted to its exen	npt functions - subje	ct to certain exceptions,	and (2) no	o more tha	n 33 1/3% of	its suppor	t from gross investment
		income and ι	unrelated busi	ness taxable income	(less section 511 tax) fr	om busine	sses acqu	ired by the o	ganization	after June 30, 1975.
	_	See section	509(a)(2). (Co	mplete Part III.)						
11		An organizati	ion organized a	and operated exclus	ively to test for public sa	afety. See	section 50	09(a)(4).		
12		An organizati	ion organized a	and operated exclus	ively for the benefit of, to	o perform t	the function	ons of, or to c	arry out the	e purposes of one or
		more publicly	/ supported or	ganizations describe	ed in <b>section 509(a)(1)</b> o	r section	509(a)(2).	See section	509(a)(3). (	Check the box in
	_	7	-	• •	of supporting organizatio		-		-	
a					upervised, or controlled	•	-			
			-		gularly appoint or elect a	a majority (	of the dire	ctors or truste	es of the s	supporting
		7 7		complete Part IV, Se						
k				-	l or controlled in connec			-		-
			-		anization vested in the s	ame perso	ons that co	ontrol or mana	age the sup	ропеа
		7 7		t complete Part IV,	g organization operated	in connoc	tion with	and functions	lly intograt	od with
c	, L		-		b). You must complete I				illy integrat	eu with,
c		-	-		porting organization oper				rted organi	zation(s)
	•				zation generally must sat					
			-		nplete Part IV, Sections	•		-		
e					written determination fro				II, Type III	
			•		nally integrated support			JI / JI	<i>,</i> <b>,</b>	
1	Ent									
g				n about the supporte						
		(i) Name of supp		(ii) EIN	(iii) Type of organization (described on lines 1-10	(iv) Is the orga in your governi	nization listed ng document?	(v) Amount of	2	(vi) Amount of other
		organizatior	ו		above (see instructions))	Yes	No	support (see ir	istructions)	support (see instructions)

### Schedule A (Form 990 or 990 EZ) 2019 CAMBRIDGE WATERFRONT DEVELOPMENT, INC. \*\*-\*\*\*0316 Page 2 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support							
Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	<b>(e)</b> 2019	(f) Total	
1	Gifts, grants, contributions, and							
	membership fees received. (Do not							
	include any "unusual grants.")				251,945.	9,400.	261,345.	
2	Tax revenues levied for the organ-							
	ization's benefit and either paid to							
	or expended on its behalf							
3	The value of services or facilities							
	furnished by a governmental unit to							
	the organization without charge							
4	Total. Add lines 1 through 3				251,945.	9,400.	261,345.	
5	The portion of total contributions							
	by each person (other than a							
	governmental unit or publicly							
	supported organization) included							
	on line 1 that exceeds 2% of the							
	amount shown on line 11,							
	column (f)							
6	Public support. Subtract line 5 from line 4.						261,345.	
Sec	tion B. Total Support							
Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	<b>(f)</b> Total	
7	Amounts from line 4				251,945.	9,400.	261,345.	
8	Gross income from interest,							
	dividends, payments received on							
	securities loans, rents, royalties,							
	and income from similar sources				41.	13.	54.	
9	Net income from unrelated business							
	activities, whether or not the							
	business is regularly carried on							
10	Other income. Do not include gain							
	or loss from the sale of capital							
	assets (Explain in Part VI.)							
11	Total support. Add lines 7 through 10						261,399.	
12	Gross receipts from related activities,	etc. (see instructi	ons)			12		
13	First five years. If the Form 990 is for	the organization'	s first, second, thi	rd, fourth, or fifth	tax year as a sectio	n 501(c)(3)		
	organization, check this box and stop						<b>X</b>	
Sec	ction C. Computation of Publ	ic Support Pe	rcentage					
14	Public support percentage for 2019 (I	ine 6, column (f) d	livided by line 11,	column (f))		14	%	
15	Public support percentage from 2018	Schedule A, Part	II, line 14			15	%	
16a	33 1/3% support test - 2019. If the c	organization did no	ot check the box o	on line 13, and line	e 14 is 33 1/3% or n	nore, check this bo	ox and	
	$\operatorname{stop}$ here. The organization qualifies	as a publicly supp	oorted organizatio	n			▶∟	
b	33 1/3% support test - 2018. If the c							
	and stop here. The organization qual							
17a	7a 10% -facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more,							
	and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization							
	meets the "facts-and-circumstances"	test. The organiza	ation qualifies as a	publicly supporte	ed organization		▶∟	
b	10% -facts-and-circumstances tes	t - 2018. If the org	anization did not	check a box on lir	ne 13, 16a, 16b, or <sup>-</sup>	17a, and line 15 is	10% or	
	more, and if the organization meets the						;	
	organization meets the "facts-and-circ	cumstances" test.	The organization	qualifies as a pub	licly supported orga	anization	▶Ц	
18	B Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions							

Schedule A (Form 990 or 990-EZ) 2019

### Schedule A (Form 990 or 990-EZ) 2019 CAMBRIDGE WATERFRONT DEVELOPMENT, INC. \*\*-\*\*0316 Page 3 Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions,						
merchandise sold or services per-						
formed, or facilities furnished in any activity that is related to the						
organization's tax-exempt purpose						
<b>3</b> Gross receipts from activities that						
are not an unrelated trade or bus-						
iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						
<b>7a</b> Amounts included on lines 1, 2, and						
3 received from disgualified persons						
<b>b</b> Amounts included on lines 2 and 3 received						
from other than disqualified persons that						
exceed the greater of \$5,000 or 1% of the						
amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.) Section B. Total Support						
Calendar year (or fiscal year beginning in)	(a) 2015	(h) 0016	(a) 2017	(4) 0019	(a) 2010	(f) Total
	<b>(a)</b> 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9 Amounts from line 6						
dividends, payments received on						
securities loans, rents, royalties,						
and income from similar sources						
<b>b</b> Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
c Add lines 10a and 10b						
<b>11</b> Net income from unrelated business activities not included in line 10b.						
whether or not the business is						
regularly carried on						
<b>12</b> Other income. Do not include gain or loss from the sale of capital						
assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for	he organization'	s first, second, thi	rd, fourth, or fifth t	tax year as a secti	on 501(c)(3) orga	nization,
check this box and stop here						
Section C. Computation of Public	: Support Pe	ercentage				
15 Public support percentage for 2019 (lin	ne 8, column (f), d	divided by line 13,	column (f))		15	%
16 Public support percentage from 2018					16	%
Section D. Computation of Inves	tment Incom	e Percentage				
17 Investment income percentage for 201	9 (line 10c, colu	mn (f), divided by I	ine 13, column (f))		17	%
18 Investment income percentage from 2	<b>)18</b> Schedule A,	Part III, line 17			18	%
19a 33 1/3% support tests - 2019. If the o	organization did r	not check the box	on line 14, and lin	e 15 is more than	33 1/3% , and lin	e 17 is not
more than 33 1/3% , check this box an	d <b>stop here.</b> The	organization qual	fies as a publicly s	supported organiz	ation	
b 33 1/3% support tests - 2018. If the o	rganization did 1	not check a box or	n line 14 or line 19	a, and line 16 is m	ore than 33 1/3%	6, and
line 18 is not more than 33 1/3% , cheo	k this box and <b>s</b> f	<b>top here.</b> The orga	nization qualifies	as a publicly supp	orted organizatio	on ►
20 Private foundation. If the organization	did not check a	box on line 14, 19	a, or 19b, check t	this box and see in	structions	<b>&gt;</b>

# Schedule A (Form 990 or 990 EZ) 2019 CAMBRIDGE WATERFRONT DEVELOPMENT, INC. \*\*-\*\*0316 Page 4

# Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If* "Yes," *answer* (*b*) *and* (*c*) *below.*
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If* "Yes," *describe in* **Part VI** *when and how the organization made the determination.*
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," *and if you checked 12a or 12b in Part I, answer (b) and (c) below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If* "Yes," *describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If* "Yes," *complete Part I of Schedule L (Form 990 or 990-EZ).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If* "Yes," *complete Part I of Schedule L (Form 990 or 990-EZ).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If* "*Yes*," *provide detail in* **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- **c** Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If* "Yes," *provide detail in* **Part VI.**
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer 10b below.* 
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
-		
1		
2		
3a		
Ja		
3b		
3c		
50		
4a		
4b		
4c		
_		
5a		
5b		
5c		
6		
7		
•		
8		
9a		
9b		
90		
9c		
10a		
10-		
10b		

# Schedule A (Form 990 or 990-EZ) 2019 CAMBRIDGE WATERFRONT DEVELOPMENT, INC. \*\*-\*\*0316 Page 5

1 0	Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported	4		
2	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	<b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	0		
Sec	tion C. Type II Supporting Organizations	2		
000			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors		165	
•	or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions)	-		
а	The organization satisfied the Activities Test. <i>Complete</i> <b>line 2</b> <i>below.</i>			
b	The organization is the parent of each of its supported organizations. <i>Complete</i> <b>line 3</b> <i>below</i> .			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see ins	tructions		
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the			
	reasons for the organization's position that its supported organization(s) would have engaged in these	0Ŀ		
2	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. <b>Answer (a) and (b) below.</b>			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in</i> <b>Part VI.</b>	3a		
h	Restore of each of the supported organizations ( ) for the same the self-term memory and estimites of each	Ja		

**b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If* "Yes," *describe in* **Part VI** *the role played by the organization in this regard.* 

3b

	(Form 990 or 990-EZ) 2019				**-***0316	Page 6
Part V	Type III Non-Function	onally Integrate	d 509(a)(3) Suppo	orting Organizations		

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
с	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in <b>Part VI</b> ):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functional	v integrat	ed Type III supporting or	nanization (see

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990 or 990-EZ) 2019

S

# Schedule A (Form 990 or 990-EZ) 2019 CAMBRIDGE WATERFRONT DEVELOPMENT, INC. \*\*-\*\*0316 Page 7

Par	t V	Type III Non-Functionally Integrated 509	(a)(3) Supporting Org	anizations (continued)		
Secti	ion D -	Distributions		· · · ·	Current Year	
1	Amounts paid to supported organizations to accomplish exempt purposes					
2	Amou	nts paid to perform activity that directly furthers exemp	ot purposes of supported			
	organi	zations, in excess of income from activity				
3	Admir	istrative expenses paid to accomplish exempt purpose	es of supported organizatior	าร		
4		nts paid to acquire exempt-use assets				
5	Qualif	ed set-aside amounts (prior IRS approval required)				
6	Other	distributions (describe in Part VI). See instructions.				
7	Total	annual distributions. Add lines 1 through 6.				
8		putions to attentive supported organizations to which the	he organization is responsive	e		
		de details in <b>Part VI</b> ). See instructions.	0			
9		putable amount for 2019 from Section C, line 6				
10		amount divided by line 9 amount				
			(i)	(ii)	(iii)	
Secti	ion E -	Distribution Allocations (see instructions)	Excess Distributions	Underdistributions Pre-2019	Distributable Amount for 2019	
1	Distrib	utable amount for 2019 from Section C, line 6				
2	Under	distributions, if any, for years prior to 2019 (reason-				
	able c	ause required- explain in <b>Part VI</b> ). See instructions.				
3	Exces	s distributions carryover, if any, to 2019				
а	From	2014				
b	From	2015				
С	From					
d	From	2017				
е	From	2018				
f	Total	of lines 3a through e				
g	Applie	d to underdistributions of prior years				
h	Applie	d to 2019 distributable amount				
i	Carryo	over from 2014 not applied (see instructions)				
j	Rema	inder. Subtract lines 3g, 3h, and 3i from 3f.				
4		outions for 2019 from Section D,				
	line 7:	\$				
а	Applie	d to underdistributions of prior years				
-		d to 2019 distributable amount				
-		inder. Subtract lines 4a and 4b from 4.				
-		ning underdistributions for years prior to 2019, if				
		ubtract lines 3g and 4a from line 2. For result greater				
	-	ero, explain in <b>Part VI.</b> See instructions.				
6		ning underdistributions for 2019. Subtract lines 3h				
•		o from line 1. For result greater than zero, explain in				
		I. See instructions.				
7		s distributions carryover to 2020. Add lines 3j				
•	and 4					
8		down of line 7:				
		s from 2015				
		s from 2016				
		s from 2017				
		s from 2018				
e	Exces	s from 2019				

Schedule A (Form 990 or 990-EZ) 2019

Schedule A	A (Form 990 or 990-EZ) 2019 CAMB	RIDGE V	VATERFRONT	DEVELOPMENT	, INC.	**-***0316 Page
Part VI	Supplemental Information. Part IV, Section A, lines 1, 2, 3b, 3c, line 1; Part IV, Section D, lines 2 and Section D, lines 5, 6, and 8; and Par (See instructions.)	Provide the 4b, 4c, 5a, 6 3; Part IV, S	explanations require 5, 9a, 9b, 9c, 11a, 1 Section E, lines 1c, 2	ed by Part II, line 10; Par 1b, and 11c; Part IV, Sec 2a, 2b, 3a, and 3b; Part V	t II, line 17a or tion B, lines 1 /, line 1; Part V	17b; Part III, line 12; and 2; Part IV, Section C, , Section B, line 1e; Part V,

Department of the Treasury Internal Revenue Service

Name of the organization

# Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

6

Employer identification number

····· 9-···-		,
	CAMBRIDGE WATERFRONT DEVELOPMENT, INC.	**-***031
Organization type(ch	eck one):	
Filers of:	Section:	
Form 990 or 990-EZ	$\fbox$ 501(c)( 3 ) (enter number) organization	
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation	
	527 political organization	
Form 990-PF	501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a private foundation	

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

#### General Rule

**X** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

#### Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ..... **>** \$

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Name of organization

Employer identification number

\*\*-\*\*\*0316

# CAMBRIDGE WATERFRONT DEVELOPMENT, INC.

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>    1</u>	DEPARTMENT OF HOUSING & COMMUNITY DEVELOPMENT 503 RACE STREET 1ST FLOOR CAMBRIDGE, MD 21613	\$9,400.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll On Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

# CAMBRIDGE WATERFRONT DEVELOPMENT, INC.

\*\*-\*\*\*0316

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received

	3 (Form 990, 990-EZ, or 990-PF) (2019)		Page 4				
Name of or	ganization		Employer identification number				
	IDGE WATERFRONT DEVELO	PMENT, INC.	**-***0316				
Part III	Exclusively religious, charitable, etc., contrib from any one contributor. Complete columns completing Part III, enter the total of exclusively religiou Use duplicate copies of Part III if addition	(a) through (e) and the following line er s, charitable, etc., contributions of \$1,000 or	section 501(c)(7), (8), or (10) that total more than \$1,000 for the year http:. For organizations less for the year. (Enter this info. once.) \$				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
-		(e) Transfer of gi					
_	Transferee's name, address,	and ZIP + 4	Relationship of transferor to transferee				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
F	(e) Transfer of gift						
-	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
F	(e) Transfer of gift						
-	Transferee's name, address,	and ZIP + 4	Relationship of transferor to transferee				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
		(e) Transfer of gi	ft				
F	Transferee's name, address,	and ZIP + 4	Relationship of transferor to transferee				

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Name of the organization Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ▶ Attach to Form 990 or 990-EZ. ▶ Go to www.irs.gov/Form990 for the latest information.



Employer identification number \*\*-\*\*0316

INC.

FORM 990, PART VI, SECTION B, LINE 11B:

CAMBRIDGE WATERFRONT DEVELOPMENT,

THE BOARD OF DIRECTORS REVIEWS FORM 990 BEFORE FILING

FORM 990, PART VI, SECTION C, LINE 19:

ALL GOVERNING DOCUMENTS ARE MADE AVAILABLE UPON REQUEST.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 932211 09-06-19