	IRS e-file Signature Authorization	on	OMB No. 1545-0047
Form 8879-EO	for an Exempt Organization		
	For calendar year 2020, or fiscal year beginning $_ JUL 1$, 2020, and ending $_ JUI$	<u>N 30</u> ,20 <u>21</u>	2020
Department of the Treasury	Do not send to the IRS. Keep for your records.		
Internal Revenue Service Name of exempt organization	Go to www.irs.gov/Form8879EO for the latest informa or person subject to tax		er identification number
Nume of exempt organization		Taxpay	
CAMBRIDGE WAT	ERFRONT DEVELOPMENT, INC.	**_	***0316
Name and title of officer or pe			
SANDRA TRIPP-			
	TIVE DIRECTOR		
	Return and Return Information (Whole Dollars Only)		
check the box on line 1a , 2 blank, then leave line 1b , 2 return, then enter -0- on th	Irn for which you are using this Form 8879-EO and enter the applicable amour 2a, 3a, 4a, 5a, 6a, or 7a below, and the amount on that line for the return beir 2b, 3b, 4b, 5b, 6b, or 7b, whichever is applicable, blank (do not enter -0-). But, e applicable line below. Do not complete more than one line in Part I.	ng filed with this for , if you entered -0- c	m was n the
	b Total revenue, if any (Form 990, Part VIII, column (A), line 12)	1	b 60,040.
2a Form 990-EZ check h			b
3a Form 1120-POL chec			
4a Form 990-PF check h			
5a Form 8868 check here			
6a Form 990-T check he			
7a Form 4720 check here			b
	tion and Signature Authorization of Officer or Person Subje		
	, I declare that X I am an officer of the above organization or I am a		-
(name of organization)	, (EIN), (EIN)_, (EIN)_, (EIN), (EIN)_, (EIN)_, (EIN)_		
Agent to initiate an electro software for payment of th a payment, I must contact (settlement) date. I also au confidential information ne	efund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasu onic funds withdrawal (direct debit) entry to the financial institution account ind he federal taxes owed on this return, and the financial institution to debit the e the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business uthorize the financial institutions involved in the processing of the electronic p eccessary to answer inquiries and resolve issues related to the payment. I have) as my signature for the electronic return and, if applicable, the consent to electronic p	dicated in the tax p entry to this accoun s days prior to the p ayment of taxes to e selected a person	reparation t. To revoke sayment receive al
X Lauthorize TG	M GROUP LLC	to enter	my PIN 21804
	ERO firm name		Enter five numbers, but
a state agency(i PIN on the retur As an officer or electronically file	on the tax year 2020 electronically filed return. If I have indicated within this r es) regulating charities as part of the IRS Fed/State program, I also authorize n's disclosure consent screen. person subject to tax with respect to the organization, I will enter my PIN as n ed return. If I have indicated within this return that a copy of the return is being ties as part of the IRS Fed/State program, I will enter my PIN on the return's d	the aforementioned ny signature on the g filed with a state a	tax year 2020 agency(ies)
	tion and Authentication	[Date 🕨
•	bur six-digit electronic filing identification	201004	
number (EFIN) followed by	,	321804 ter all zeros	
-	meric entry is my PIN, which is my signature on the 2020 electronically filed re eturn in accordance with the requirements of Pub. 4163, Modernized e-File (M siness Returns.		
ERO's signature 🕨	Date	▶ 12/03/2	1
	ERO Must Retain This Form - See Instructio Do Not Submit This Form to the IRS Unless Requeste		

LHA For Paperwork Reduction Act Notice, see instructions.

Form	8868
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(Rev. January 2020)

Application for Automatic Extension of Time To File an Exempt Organization Return

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or	Name of exempt organization or other filer, see instru	uctions.		Taxpaye	r identifica	tion number (TIN)
print	······································			1		. ,
	CAMBRIDGE WATERFRONT DEVEL	OPMEN'	F, INC.		**_*	**0316
File by the due date for filing your return. See	Number, street, and room or suite no. If a P.O. box, s					
instruction		oreign add	ress, see instructions.			
Enter th	e Return Code for the return that this application is for (fi	le a separa	te application for each return)			
Applica	tion	Return	Application			Return
ls For		Code	Is For			Code
Form 99	00 or Form 990-EZ	01	Form 990-T (corporation)			07
Form 99	00-BL	02	Form 1041-A			08
Form 47	20 (individual)	03	Form 4720 (other than individual)			09
Form 99	00-PF	04	Form 5227			10
Form 99	00-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11
Form 99	00-T (trust other than above) THE ORGANIZATI	06	Form 8870			12
 If the If this box 1 1 th th 	bohone No. ▶ 805-453-4480 e organization does not have an office or place of business s is for a Group Return, enter the organization's four digit . If it is for part of the group, check this box ▶ request an automatic 6-month extension of time until e organization named above. The extension is for the organization ramed above. The extension ramed above. The extension ramed above. The extension ramed above. The extension ramed above. The extensin ramed above. The extension ramed above. The extensio	Group Exe and atta MA ganization's	emption Number (GEN) If ch a list with the names and TINs of \underline{X} 16, 2022, to file s return for: d ending	this is fo all memb	r the whol bers the ex npt organi:	e group, check this
	this application is for Forms 990-BL, 990-PF, 990-T, 4720 ny nonrefundable credits. See instructions.), or 6069,	enter the tentative tax, less	3a	\$	0.
es	this application is for Forms 990-PF, 990-T, 4720, or 606 stimated tax payments made. Include any prior year over	payment a	llowed as a credit.	3b	\$	0.
	alance due. Subtract line 3b from line 3a. Include your pa	•				0
	sing EFTPS (Electronic Federal Tax Payment System). Se			30	\$	0.
Cautior instructi	n: If you are going to make an electronic funds withdrawa ions.	l (direct de	bit) with this Form 8868, see Form 8	153-EO a	nd Form 8	879-EO for payment
					-	

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2020)

			CHANGE OF ACCOUNTING PERIC		
For	 9	90	Return of Organization Exempt From Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (Income Tax	OMB No. 1545-0047
1 01	Do not enter social security numbers on this form as it may be made public.				
Depa Inter	artment nal Rev	of the Treasury enue Service	Go to www.irs.gov/Form990 for instructions and the lat		Open to Public Inspection
				JUN 30, 2021	
B	Check if	C Name o	forganization	D Employer identificat	ion number
	Addr chan		RIDGE WATERFRONT DEVELOPMENT, INC.		
	Nam		usiness as	**-***0316	
	Initia returi	Number	and street (or P.O. box if mail is not delivered to street address) Room/su	uite E Telephone number 805-453-44	0.0
	returı termi	n	BUCKTOWN ROAD		60,040.
	ated Amer	nded CAMD	own, state or province, country, and ZIP or foreign postal code RIDGE, MD 21613	G Gross receipts \$	
F	_returı _Appli _tion		nd address of principal officer: SANDRA TRIPP-JONES	H(a) Is this a group retur for subordinates?	
	pend		BUCKTOWN ROAD, CAMBRIDGE, MD 21613	H(b) Are all subordinates include	
<u> </u>	[av.o)			527 If "No," attach a list	
		ite:►N/A		H(c) Group exemption n	
			X Corporation Trust Association Other K	ear of formation: 2019 M St	
	art I				ale er legal demiene.
-	1		be the organization's mission or most significant activities: TO PROMO	TE AND FACILITA	TE THE
nce		REDEVEL	OPMENT OF THE CITY OF CAMBRIDGE WATER	FRONT PROPERTIE	lS.
rna	2	Check this bo	x if the organization discontinued its operations or disposed of m	nore than 25% of its net asset	S.
ove	3		ting members of the governing body (Part VI, line 1a)	1 1	8
Ğ	4	Number of inc	lependent voting members of the governing body (Part VI, line 1b)		8
es é	5		of individuals employed in calendar year 2020 (Part V, line 2a)		0
viti	6		of volunteers (estimate if necessary)		0
Activities & Governance	7 a		d business revenue from Part VIII, column (C), line 12		0.
_	b	Net unrelated	business taxable income from Form 990-T, Part I, line 11	7b	0.
				Prior Year	Current Year
ē	8	Contributions	and grants (Part VIII, line 1h)	9,400.	60,000.
enu	9	U U	ce revenue (Part VIII, line 2g)	0.	0.
Revenue	10	Investment in	come (Part VIII, column (A), lines 3, 4, and 7d)	13.	40.
	11	Other revenue	e (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	0.	0.
	12		- add lines 8 through 11 (must equal Part VIII, column (A), line 12)	9,413.	60,040.
	13		milar amounts paid (Part IX, column (A), lines 1-3)	0.	0.
	14		to or for members (Part IX, column (A), line 4)	0.	0.
ses	15		r compensation, employee benefits (Part IX, column (A), lines 5-10)	0.	0.
ens			undraising fees (Part IX, column (A), line 11e)	0.	0.
Expenses	b		ing expenses (Part IX, column (D), line 25) ►	40.007	
	17		es (Part IX, column (A), lines 11a-11d, 11f-24e)	42,207.	151,665.
	18		es. Add lines 13-17 (must equal Part IX, column (A), line 25)	42,207. -32,794.	151,665.
<u></u> s	19	Revenue less	expenses. Subtract line 18 from line 12		-91,625.
Net Assets or Fund Balances		Tatal : "		Beginning of Current Year 167,769.	End of Year 76,144.
Bala	20	Total assets (I		0.	
let ∕ ind	21		; (Part X, line 26)	167,769.	0. 76,144.
	22 art II		fund balances. Subtract line 21 from line 20	10/,/09.	/0,144.
		-	I declare that I have examined this return, including accompanying schedules and stail	tements and to the best of my kn	owledge and ballof, it is
			. Declaration of preparer (other than officer) is based on all information of which prepa		iowieuye allu Dellel, il IS
	,		. שלאמימונטיו טו אופאמיפו (טנוופו נוומו טוונכו) וג שמפט טון מו וווטרוומנוטון טו אוונרו אופאס 	מוטו המס מווץ הווטשופטעט.	

Sign		Signatu	ire of of	ficer									Date				
Here					P-JO	NES,	INTE	RIM	E	XECUTIV	E DIR	ECTOR					
		Type o	r print na	ame and	title												
	Prin	t/Type pr	eparer's	name			Pre	arer's	sign	nature		Date		Check] PTI	-	
Paid	RO	ΥJ.	GE]	SER,	, CPA		RO	ζJ	•	GEISER,	CPA	12/03	/21				
Preparer	Firm	n's name	▶ 1	GM C	ROUP	LLC							Firm's	EIN 🕨 🔭	*_**	*752	7
Use Only	Firm	n's addre			IT HE												
			5	SALIS	BURY	, MD	2180	1-5	10	5			Phone	e no. (41	0) 7	42-1	328
May the I	May the IRS discuss this return with the preparer shown above? See instructions																
032001 12-2	D32001 12-23-20 LHA For Paperwork Reduction Act Notice, see the separate instructions. Form 990 (2020)																

Form	1990 (2020) CAMBRIDGE WATERFRONT DEVELOPMENT, INC. **-***0316 Page 2
	rt III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	TO PROMOTE AND FACILITATE THE REDEVELOPMENT OF CERTAIN PROPERTIES
	ALONG AND ADJACENT TO THE CITY OF CAMBRIDGE WATERFRONT.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ? Yes X No
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$151,665. including grants of \$) (Revenue \$)
	TO PROMOTE AND FACILITATE THE REDEVELOPMENT OF CERTAIN PROPERTIES ALONG
	AND ADJACENT TO THE CITY OF CAMBRIDGE WATERFRONT.
4b	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
	Other area were considered (Decenities on Calendula O.)
4d	Other program services (Describe on Schedule O.)
	(Expenses \$ including grants of \$) (Revenue \$)
4e	Total program service expenses ► 151,665.

Form	990	(2020)

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		x	
0	If "Yes," complete Schedule A	1	X	
2 3	Did the organization required to complete schedule b, schedule of commutors	2		
3	public office? If "Yes," complete Schedule C, Part I	3		x
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	5		
-	during the tax year? If "Yes," complete Schedule C, Part II	4		x
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	•		
Ū	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			v
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			x
	Part VI	11a		
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	441		x
_	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total	11c		x
А	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	TIC		- 23
u	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		x
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		x
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			37
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			v
47	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	47		x
10	column (A), lines 6 and 11e? <i>If</i> "Yes," <i>complete Schedule G, Part I</i>	17		
18	· · · · · · · · · · · · · · · · · · ·	18		x
19	1c and 8a? If "Yes," complete Schedule G, Part II	10		<u> </u>
13		19		x
20a	complete Schedule G, Part III	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20a		<u> </u>
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			<u> </u>
	domestic government on Part IX, column (A), line 1? <i>If</i> "Yes," <i>complete Schedule I, Parts I and II</i>	21		х

Form	000	(2020)
Form	990	(2020)

Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			37
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			v
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			v
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			x
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," <i>complete Schedule L, Part IV</i>	28b		
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b?/f	200		x
20	"Yes," complete Schedule L, Part IV Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	28c 29		X
29 30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	29		
30	contributions? If "Yes," complete Schedule M	30		x
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes," <i>complete</i>	31		
52	Schedule N, Part II	32		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	52		
00	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		x
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		x
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V	<u></u>		
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b C			
с	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c		

Form 990 (2020)	CAMBRIDGE	WATERFRONT	DEVELOPMENT,	INC.				
Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)								

			Yes	No			
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,						
	filed for the calendar year ending with or within the year covered by this return 2a 0						
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b					
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)						
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		<u> </u>			
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b					
4a	4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a						
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X			
b	b If "Yes," enter the name of the foreign country ►						
_	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).	-		х			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X			
b		5b 5c		<u> </u>			
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T? Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit	90					
Ua		6a		x			
h	any contributions that were not tax deductible as charitable contributions? If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	Ua					
	were not tax deductible?	6b					
7	Organizations that may receive deductible contributions under section 170(c).	0.5					
·a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		х			
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b					
с							
	to file Form 8282?	7c		Х			
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d						
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e					
f	f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?						
g	g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?						
h	h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?						
8	8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the						
	sponsoring organization have excess business holdings at any time during the year?						
9							
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a					
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b					
10	Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12						
a b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b						
11	Section 501(c)(12) organizations. Enter:						
	Gross income from members or shareholders 11a						
	Gross income from other sources (Do not net amounts due or paid to other sources against						
	amounts due or received from them.) 11b						
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a					
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b						
13	Section 501(c)(29) qualified nonprofit health insurance issuers.						
а	Is the organization licensed to issue qualified health plans in more than one state?	13a					
	Note: See the instructions for additional information the organization must report on Schedule O.						
b	Enter the amount of reserves the organization is required to maintain by the states in which the						
	organization is licensed to issue qualified health plans 13b						
	Enter the amount of reserves on hand	• 6		V			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X			
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b					
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	4-		x			
	excess parachute payment(s) during the year?	15					
16	If "Yes," see instructions and file Form 4720, Schedule N.	16		x			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		- 23			

Form **990** (2020)

CAMBRIDGE WATERFRONT DEVELOPMENT, INC.

X

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b	8		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other	1		
	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a		Х
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b		
с	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c		
13	Did the organization have a written whistleblower policy?	13		Х
14	Did the organization have a written document retention and destruction policy?	14		X
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a		X
b	Other officers or key employees of the organization	15b		X
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed $\blacktriangleright ext{MD}$			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3	8)s only	r) avail	able
	for public inspection. Indicate how you made these available. Check all that apply.			
	Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	nd fina	ncial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	THE ORGANIZATION - 805-453-4480			
	5263 BUCKTOWN ROAD, CAMBRIDGE, MD 21613			

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.

Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

X Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average	(do	not c	Pos heck	ition more) than	one	Reportable	Reportable	Estimated
	hours per	box	, unle	ss pe	rson	is bot pr/trus	h an	compensation	compensation	amount of
	week					1		from	from related	other
	(list any hours for	directo						the organization	organizations (W-2/1099-MISC)	compensation from the
	related	ee or (stee			n sate((W-2/1099-MISC)	(11 2/1000 11100)	organization
	organizations	trust	al tru		yee	ompe				and related
	below	Individual trustee or director	In stitutional trustee	Ser	emplo	Highest compensated employee	ner			organizations
	line)	Indi	Inst	Officer	Key	High	For			
(1) RICHARD M. ZEIDMAN	4.00									•
PRESIDENT		X		X				0.	0.	0.
(2) DARYL BUTCHER	1.00									•
VICE PRESIDENT		Х		Х				0.	0.	0.
(3) FRANK NARR, JR.	1.00									•
DIRECTOR		X						0.	0.	0.
(4) JEFF POWELL	1.00									0
DIRECTOR	1 00	X						0.	0.	0.
(5) MICHAEL J. FRENZ	1.00									0
DIRECTOR	1.00	X						0.	0.	0.
(6) DAVID DEUTSCH	1.00	v						0.	0.	0
DIRECTOR	1.00	X						0.	0.	0.
(7) DONNA LANE	1.00	x						0.	0.	0.
DIRECTOR	1.00	<u> </u>						0.	0.	0.
(8) SANDRA E. TRIPP-JONES	1.00			x				0.	0.	0.
INTERIM EXECUTIVE DIRECTOR				<u>^</u>				0.	0.	0.

	n 990 (2020) CAMBRIDG	E WATERI	FRO	ON'	гі	DE	VEI	0	PMENT, INC.	**_**	*0:	316	Pa	age 8
Pa	rt VII	Section A. Officers, Directors, Tru	stees, Key Em	ploy	/ees	, an	d Hi	ighe	st C	Compensated Employe	es (continued)				
		(A) Name and title	(B) Average hours per week	box	, unle	Pos heck	more erson) than is bot pr/trus	h an	1	(E) Reportable compensation	1	am	(F) timate	
			(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MIS		com fro orga and	other oensa om the anizati I relate nizatio	e on ed
				 								_			
												\neg			
				╞											
				╞											
	Subt Tota	otal I from continuation sheets to Part \								0.		0.			0.
		l (add lines 1b and 1c)								0.		0.			0.
2		number of individuals (including but pensation from the organization	not limited to th	nose	liste	ed a	bov	e) wł	סו r	eceived more than \$100),000 of reportable	;			0
3	Did ti	he organization list any former office	r, director, trust	ee, l	key e	emp	loye	e, oi	' hig	phest compensated emp	oloyee on	Γ		Yes	No
4		a? If "Yes," complete Schedule J for ny individual listed on line 1a, is the s								her compensation from			3		X
5	and r	related organizations greater than \$15 any person listed on line 1a receive or	50,000? If "Yes,	" со	mple	ete S	Sche	edule	Ji	for such individual			4		Х
	rende	ered to the organization? If "Yes," cor	-				-			-			5		Х
1		Independent Contractors plete this table for your five highest c	ompensated in	den	ande	ent c	ont	racto	nrs t	that received more than	\$100.000 of com	nens	ation f	rom	
		rganization. Report compensation for								n the organization's tax					
		(A) Name and busines	s address	N	ONI	Ξ				(B) Description of s	services	C	(C omper		۱
									_						
									_						
2		number of independent contractors		not li	mite	d to		se li: 0	stec	d above) who received n	nore than				

	n 990 rt V		2020) CAMBRIDGE WATERFRONT	DEVELOPMEN	T, INC.	**-***0	316 Page 9
				line in this Part VIII			
			Check if Schedule O contains a response or note to any	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded
Program Service Contributions, Gifts, Grants Revenue and Other Similar Amounts	2	b d e f <u>b</u>	Federated campaigns 1a Membership dues 1b Fundraising events 1c Related organizations 1d Government grants (contributions) 1e 60,000 All other contributions, gifts, grants, and similar amounts not included above 1f 1g \$ Noncash contributions included in lines 1a-1f 1g \$ Business Cod	60,000.			
Progra	1	e f	All other program service revenue	•			
Other Revenue	3 4 5 7 7 8 8 8	a b c d a b c a b c a b c	Investment income (including dividends, interest, and other similar amounts) Income from investment of tax-exempt bond proceeds Royalties Caross rents Less: rental expenses Rental income or (loss) Gross amount from sales of assets other than inventory Less: cost or other basis and sales expenses Gain or (loss) Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18 Less: direct expenses Ret income or (loss) from fundraising events Gross income from gaming activities Gross sincome from gaming activities Gross sales of inventory, less returns and allowances Net income or (loss) from gaming activities Caross sales of inventory, less returns and allowances Net income or (loss) from gaming activities Caross sales of inventory, less returns and allowances Caross income from fundray activities Caross sales of inventory, less returns and allowances Caross income from fundray caros for the form fundray activities Caross sales of inventory, less returns and allowances Caross income form fundray caros form fu	•	40.		
Miscellaneous Revenue	11 :	c a b c	Less: cost of goods sold 10b Net income or (loss) from sales of inventory Business Cod All other revenue	• • • • • • • • • • • • •			
<u> </u>			Total. Add lines 11a-11d	60,040.	40.	0.	0.

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CAMBRIDGE WATERFRONT DEVELOPMENT,

INC.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service	(C) Management and	(D) Fundraising
		· · · · · · · · · · · · · · · · · · ·	expenses	general expenses	expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
•	· · · · · ·				
2	Grants and other assistance to domestic				
2	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
4	individuals. See Part IV, lines 15 and 16 Benefits paid to or for members				
4 5					
5	Compensation of current officers, directors, trustees, and key employees				
6	Compensation not included above to disqualified				
0	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7					
7 8	Other salaries and wages Pension plan accruals and contributions (include				
0	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits				
9 10					
11	Payroll taxes Fees for services (nonemployees):				
'' a	Management				
b		32,675.	32,675.		
c	Accounting	3,070.	3,070.		
d	Lobbying				
e	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
9	column (A) amount, list line 11g expenses on Sch 0.)	5,293.	5,293.		
12	Advertising and promotion				
13	Office expenses	442.	442.		
.e	Information technology				
15	Royalties				
16	Occupancy				
17	Travel				
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization				
23	Insurance	777.	777.		
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
	amount, list line 24e expenses on Schedule 0.)				
а	PREDEVELOPMENT EXPENSE	81,877.	81,877.		
b	BAD DEBT	27,356.	27,356.		
с	MEMBERSHIPS	175.	175.		
d					
е	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	151,665.	151,665.	0.	0
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

CHIDREDOD WRIDRINONI DEVELOIMENT, INC.	CAMBRIDGE	WATERFRONT	DEVELOPMENT,	INC.
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Form 990 (2020)
Part X Balance Sheet

		Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		1	76,144.
	2	Savings and temporary cash investments		2	
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	72,556.	4	
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
ets	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use		8	
A	9	Prepaid expenses and deferred charges		9	
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a			
	b	Less: accumulated depreciation 10b		10c	
	11	Investments - publicly traded securities		11	
	12	Investments - other securities. See Part IV, line 11		12	
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11		15	
	16	Total assets. Add lines 1 through 15 (must equal line 33)			76,144.
	17	Accounts payable and accrued expenses		17	
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
Liabilities	22	Loans and other payables to any current or former officer, director,			
bili		trustee, key employee, creator or founder, substantial contributor, or 35%			
Lia	00	controlled entity or family member of any of these persons		22 23	
	23	Secured mortgages and notes payable to unrelated third parties		23 24	
	24 25	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X			
				25	
	26				0.
	20	Organizations that follow FASB ASC 958, check here		20	
ses		and complete lines 27, 28, 32, and 33.			
anc	27	Net assets without donor restrictions		27	
Bal	28	Net assets with donor restrictions		28	
pu		Organizations that do not follow FASB ASC 958, check here 🕨 🔀			
Ъ		and complete lines 29 through 33.			
s or	29	Capital stock or trust principal, or current funds	0.	29	0.
Net Assets or Fund Balances	30	Paid-in or capital surplus, or land, building, or equipment fund		30	0.
As	31	Retained earnings, endowment, accumulated income, or other funds		31	76,144.
Net	32	Total net assets or fund balances	167,769.	32	76,144.
_	33	Total liabilities and net assets/fund balances		33	76,144.
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Form **990** (2020)

Check if Schedule O contains a response or note to any line in this Part XI 1 Total revenue (must equal Part VIII, column (A), line 12) 1 60,040. 2 Total expenses (must equal Part IX, column (A), line 25) 2 151,665. 3 Revenue less expenses. Subtract line 2 from line 1 3 -91,625. 4 167,769. 4 167,769. 5 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) 4 167,769. 6 Donated services and use of facilities 6 7 7 7 8 0 9 0. 0 9 Other changes in net assets or fund balances (explain on Schedule O) 9 0. 0 76,144. Part XII Financial Statements and Reporting 1 76,144. 1 2a X 1 Accounting method used to prepare the Form 990: Cash X Accrual Other 1 2a X 1 Accounting method used to prepare the Form 990: Cash X Accrual Other 2a X 1 Accounting method used to prepare the Form 990: Cash	-	990 (2020) CAMBRIDGE WATERFRONT DEVELOPMENT, INC.	**_***	0316	Paç	ge 12
1 Total revenue (must equal Part VIII, column (A), line 12) 1 60,040. 2 Total expenses (must equal Part IX, column (A), line 25) 2 151,665. 3 Revenue less expenses. Subtract line 2 from line 1 3 -91,625. 4 167,7769. 4 167,7769. 5 Net unrealized gains (losses) on investments 6 6 6 7 investment expenses 7 8 9 0. 9 0. 9 0. 9 0. 9 0. 10 Net assets or fund balances (explain on Schedule O) 9 0. 76,1444. Pair XIII Financial Statements and Reporting 76,1444. 7 7 Check if Schedule O contains a response or note to any line in this Part XII 76,1444. 2a X 1 Accounting method used to prepare the Form 990: Cash X Accrual Other, "explain in Schedule O. 2a X 1 Accounting method used to prepare the Form 990: Cash X Accrual Other, "explain in Schedule O. 2a X 1 Accounting method used to prepare the Form 990:	Pa	rt XI Reconciliation of Net Assets				
2 Total expenses (must equal Part IX, column (A), line 25) 2 151, 665. 3 Revenue less expenses. Subtract line 2 from line 1 3 -91, 625. 4 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) 4 167, 769. 5 Net unrealized gains (losses) on investments 6 - - 6 Donated services and use of facilities 6 - - 7 Investment expenses 7 - - 8 - 9 0. 0		Check if Schedule O contains a response or note to any line in this Part XI		<u></u>		
2 Total expenses (must equal Part IX, column (A), line 25) 2 151, 665. 3 Revenue less expenses. Subtract line 2 from line 1 3 -91, 625. 4 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) 4 167, 769. 5 Net unrealized gains (losses) on investments 6 - - 6 Donated services and use of facilities 6 - - 7 Investment expenses 7 - - 8 - 9 0. 0				-		
3 -91,625. 4 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) 4 167,769. 5 Net unrealized gains (losses) on investments 5 6 6 0nated services and use of facilities 7 8 7 8 9 0. 9 0. 10 Net assets or fund balances (explain on Schedule O) 9 0. 10 76,144. Part XIII Financial Statements and Reporting 10 76,144. 76,144. Part XIII Financial Statements completed or reviewed by an independent accountant? Yes No 1 Accounting method used to prepare the Form 990: Cash X Accrual Other 2a X If "Yes," check ab box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis Both consolidated and separate basis. 2b X If "Yes," check ab box below to indicate whether the financial statements for the year were audited on a separate basis. 2b X If "Yes," check ab bas below to indicate whether the financial statements for the year were audited on a separate basis. 2b X If "Yes," check ab bas below to ind	1	Total revenue (must equal Part VIII, column (A), line 12)	1			
4 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) 4 167,769. 5 Net unrealized gains (losses) on investments 5 6 6 0 Donated services and use of facilities 6 6 7 8 9 0. 9 0. 9 Other changes in net assets or fund balances (explain on Schedule O) 9 0. 10 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B)) 76, 1444. Part XII Financial Statements and Reporting 10 76, 1444. Column (B) Check if Schedule O contains a response or note to any line in this Part XII Yes No 1 Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a X If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis Both consolidated and separate basis 2b X If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <t< th=""><td>2</td><td>Total expenses (must equal Part IX, column (A), line 25)</td><td>2</td><td></td><td></td><td></td></t<>	2	Total expenses (must equal Part IX, column (A), line 25)	2			
5 Net unrealized gains (losses) on investments 6 7 6 7 8 9 9 0ther changes in net assets or fund balances (explain on Schedule O) 9 9 0ther changes in net assets or fund balances (explain on Schedule O) 9 0 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B)) 10 76,144. Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII Check if Schedule O contains a response or note to any line in this Part XII Check if Schedule O contains a treements compiled or reviewed by an independent accountant? If Yees, "check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Separate basis (Consolidated basis) Both consolidated and separate basis Consolidated basis (Consolidated basis) Both consolidated and separate basis Both consolidated and separate basis Were the organization's financial statements audited by an independent accountant? If 'Yees,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis (Consolidated basis) Both consolidated and separate basis Consolidated basis (Consolidated basis) Both consolidated and separate basis Consolidated basis (Consolidated basis) Both consolidated and separate basis Consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis Consolidat	3	Revenue less expenses. Subtract line 2 from line 1	3			
6 Donated services and use of facilities 6 7 Investment expenses 7 8 Prior period adjustments 8 9 Other changes in net assets or fund balances (explain on Schedule O) 9 0. 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B)) 10 76 , 144 . Part XIII Financial Statements and Reporting 10 76 , 144 . Part XIII Financial Statements and Reporting 10 76 , 144 . Part XIII Financial Statements and Reporting 10 76 , 144 . Part XIII Financial Statements and Reporting 10 76 , 144 . Part XIII Financial statements and reporting 10 76 , 144 . 1 Accounting method used to prepare the Form 990: Cash X Accrual Other 1 1 Accounting from a prior year or checked 'Other,'' explain in Schedule O. 2a X 2a X 1 Accounting from a prior year or checked 'Other,'' explain in Schedule O. 2a X 2a X 1 Yees, 'check a box below to indicate whether the financial statements for the year were	4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	16	7,7	69.
7 Investment expenses 7 8 Prior period adjustments 8 9 Other changes in net assets or fund balances (explain on Schedule O) 9 0. 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B)) 10 76 , 144 . Part XII Financial Statements and Reporting 10 76 , 144 . Check if Schedule O contains a response or note to any line in this Part XII 10 76 , 144 . 1 Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a X If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: 2a X Separate basis Consolidated basis Both consolidated and separate basis, consolidated basis, or both: 2b X If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: 2b X If "Yes," theck a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: 2b X	5	Net unrealized gains (losses) on investments	5			
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or audits, explain why on Schedule O and describe any steps taken to undergo such audits		Act and OMB Circular A-133?		3a		X
	b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	iired audit			
		or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b		L

Form **990** (2020)

SCHEDULE A	
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1	(Form	aan	or	990.	FZ
l	FOILI	330	U	220-	- 22

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047
2020
Open to Public Inspection

Department of the Treasury Internal Revenue Service			 Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information. 					Open to Public Inspection		
Nam	ne of	the organizati						~		identification number
Da	rt I	Reason			RFRONT DEVEL (All organizations must c					*-**0316
									115.	
	orgar		•		(For lines 1 through 12, c	•	,			
1	H				on of churches described			I)(A)(I).		
2	H				Attach Schedule E (Forn			::)		
3	H	•	•		anization described in se				VIII) Entor	the beenitel's name
4		city, and stat	0	cation operated in co	njunction with a hospital	laescribed	a in sectio	4)(T)(d)(T)(A	(III). Enter	the hospital's name,
5		-		or the benefit of a co	ollege or university owned	d or opera	ted by a d	overnmental	unit descrit	oed in
Ŭ		•	•	Complete Part II.)		a or opora		ovorninoritai		
6					mental unit described in	section 17	70(b)(1)(A)	(v).		
7	X				antial part of its support f				the general	public described in
		section 170	b)(1)(A)(vi). (C	omplete Part II.)						
8	Щ				(1)(A)(vi). (Complete Par					
9		An agricultur	al research org	ganization described	l in section 170(b)(1)(A)(ix) operate	ed in conju	unction with a	a land-grant	college
		-	or a non-land-	grant college of agric	culture (see instructions).	. Enter the	name, cit	y, and state o	of the colleg	le or
40		university:								
10					than 33 1/3% of its sup					
					ct to certain exceptions;					
				mplete Part III.)	e (less section 511 tax) fr		sses acqu	lifed by the o	ryanization	alter June 30, 1975.
11				, ,	ively to test for public sa	afety See	section 50)9(a)(4).		
12	\square	-	-	-	lively for the benefit of, to	•			arry out the	e purposes of one or
					ed in section 509(a)(1) o					
					of supporting organizatio					
а		7	-		supervised, or controlled		-		-	<i>i</i> aivina
					gularly appoint or elect a	•	-		••••••	
			-	complete Part IV, Se	• • • • •					
b		Type II. A s	supporting org	anization supervised	d or controlled in connec	tion with it	s support	ed organizati	on(s), by ha	aving
		control or r	management c	of the supporting org	anization vested in the s	ame perso	ons that co	ontrol or man	age the sup	ported
		organizatio	n(s). You mus	st complete Part IV,	Sections A and C.					
С		Type III fui	nctionally inte	egrated. A supportin	g organization operated	in connec	tion with,	and functiona	ally integrat	ed with,
	_	- ··	0		s). You must complete l	-	-			
d			-		porting organization oper				-	
					zation generally must sat				id an attent	iveness
		- ·	,	,	nplete Part IV, Sections					
е			•		written determination fro			а туре ї, туре	e II, Type III	
f	Ent				nally integrated support		zation.			
q				n about the supporte						
		(i) Name of supp	-	(ii) EIN	(iii) Type of organization	(iv) Is the orga in your governi	nization listed	(v) Amount o	f monetary	(vi) Amount of other
		organizatior	ı		(described on lines 1-10 above (see instructions))	Yes	No	support (see i	nstructions)	support (see instructions)
							ļ			

Schedule A (Form 990 or 990 EZ) 2020 CAMBRIDGE WATERFRONT DEVELOPMENT, INC. **-***0316 Page 2 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")			251,945.	9,400.	60,000.	321,345.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge \dots						
4	Total. Add lines 1 through 3			251,945.	9,400.	60,000.	321,345.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						321,345.
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018 251,945.	(d) 2019 9,400.	(e) 2020	(f) Total 321,345.
7	Amounts from line 4			251,945.	9,400.	60,000.	321,345.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources			41.	13.	40.	94.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						321,439.
12	Gross receipts from related activities,	, etc. (see instructi	ons)			12	
13	First 5 years. If the Form 990 is for th	ne organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	501(c)(3)	
	organization, check this box and stop						X
Sec	ction C. Computation of Publ	ic Support Pe	rcentage				
14	Public support percentage for 2020 (I	line 6, column (f), c	divided by line 11,	column (f))		14	%
15	Public support percentage from 2019	Schedule A, Part	II, line 14			15	%
1 6a	33 1/3% support test - 2020. If the c	organization did no	ot check the box o	on line 13, and line ⁻	14 is 33 1/3% or n	nore, check this bo	ox and
	$\ensuremath{ \text{stop} here.}$ The organization qualifies						►
b	33 1/3% support test - 2019. If the c	organization did no	ot check a box on	line 13 or 16a, and	line 15 is 33 1/3%	or more, check th	nis box
	and stop here. The organization qual						►
17a	10% -facts-and-circumstances tes	t - 2020. If the org	anization did not	check a box on line	e 13, 16a, or 16b, a	and line 14 is 10%	or more,
	and if the organization meets the fact	s-and-circumstanc	es test, check thi	s box and stop he	r e. Explain in Part	VI how the organiz	ation
	meets the facts-and-circumstances te	-		• • • •	-		
b	10% -facts-and-circumstances tes	t - 2019. If the org	anization did not	check a box on line	e 13, 16a, 16b, or ⁻	17a, and line 15 is	10% or
	more, and if the organization meets the	ne facts-and-circur	nstances test, ch	eck this box and st	op here. Explain ir	n Part VI how the	
	organization meets the facts-and-circ	umstances test. T	he organization qı	ualifies as a publicly	y supported organ	ization	▶∐
18	Private foundation. If the organization	n did not check a	box on line 13, 16	Sa, 16b, 17a, or 17b	o, check this box a	nd see instruction	s ►

Schedule A (Form 990 or 990-EZ) 2020 CAMBRIDGE WATERFRONT DEVELOPMENT, INC. **-**0316 Page 3 Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the						
2	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus- iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6.)						
	ction B. Total Support			_		_	
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
c	Add lines 10a and 10b						
	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for th	e organization's f	irst, second, third,	, fourth, or fifth tax	year as a section	501(c)(3) organ	ization,
	check this box and stop here						▶∟
Se	ction C. Computation of Publi	c Support Pe	ercentage				
15	Public support percentage for 2020 (li	ine 8, column (f),	divided by line 13,	column (f))		15	%
16	Public support percentage from 2019	Schedule A, Par	t III, line 15			16	%
Se	ction D. Computation of Inves	stment Incom	ne Percentage)			
17	Investment income percentage for 20	20 (line 10c, colu	mn (f), divided by	line 13, column (f))		17	%
	Investment income percentage from 2		D			18	%
	33 1/3% support tests - 2020. If the					33 1/3%, and li	ne 17 is not
	more than 33 1/3%, check this box ar	-					
Ł	33 1/3% support tests - 2019. If the						%, and
~	line 18 is not more than 33 1/3%, che	•			•		
20	Private foundation. If the organization						
	J		,	,			· · · · ·

Schedule A (Form 990 or 990-EZ) 2020 CAMBRIDGE WATERFRONT DEVELOPMENT, INC. **-**0316 Page 4

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If* "Yes," *answer lines 3b and 3c below.*
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If* "Yes," *describe in* **Part VI** *when and how the organization made the determination.*
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," *and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If* "Yes," *describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If* "Yes," *complete Part I of Schedule L (Form 990 or 990-EZ).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If* "*Yes*," *provide detail in* **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in* **Part VI.**
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer line 10b below.*
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		V.	Ne
		Yes	No
	1		
	2		
	3a		
	3b		
	3c		
	4a		
	τa		
	4b		
	4c		
	5a		
	5b		
	5c		
	6		
	7		
	8		
	9a		
	9b		
	9c		
	90		
	10a		
	40		
	10b		

Schedule A (Form 990 or 990 EZ) 2020 CAMBRIDGE WATERFRONT DEVELOPMENT, INC. **-**0316 Page 5

I G		Supporting Organizations (continued)			
				Yes	No
11	Has t	he organization accepted a gift or contribution from any of the following persons?			
а	A per	son who directly or indirectly controls, either alone or together with persons described in lines 11b and			
	11c b	elow, the governing body of a supported organization?	11a		
b	A fam	nily member of a person described in line 11a above?	11b		
с	A 35%	% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail	in Part VI.	11c		
Sec	tion l	B. Type I Supporting Organizations			

1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	

2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If "Yes," explain in* **Part VI** how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.

Section C.	Type II Supporting	g Organizations
-		

 1
 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).
 1
 1
 1

 Section D. All Type III Supporting Organizations
 1
 1
 1

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		

Section E. Type III Functionally Integrated Supporting Organizations

- 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions).
- a The organization satisfied the Activities Test. Complete line 2 below.
- **b** The organization is the parent of each of its supported organizations. *Complete* **line 3** *below.*
- c L The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).
- 2 Activities Test. Answer lines 2a and 2b below.
- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in **Part VI identify those supported organizations and explain** how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If* "Yes," *explain in* Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- 3 Parent of Supported Organizations. Answer lines 3a and 3b below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If* "Yes" or "*No*" provide details in **Part VI.**
- **b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If* "Yes," *describe in* **Part VI** *the role played by the organization in this regard.*

2a

2b

За

3b

Yes

1

2

No

Yes No

Sche	dule A (Form 990 or 990-EZ) 2020 CAMBRIDGE WATERFRONT D			**-***0316 Page 6
Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Support	ing Organ	izations	
1	Check here if the organization satisfied the Integral Part Test as a qualify	ing trust on l	Nov. 20, 1970 (explain in	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mathematical supporting organizations mathematical support of the support	ust complete	Sections A through E.	1
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
с	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-function	ally integrate	ed Type III supporting org	ganization (see

instructions).

Schedule A (Form 990 or 990-EZ) 2020 CAMBRIDGE WATERFRONT DEVELOPMENT, INC. **-**0316 Page 7

Par	rt V Type III Non-Functionally Integrated 509	9(a)(3) Supporting Org	anizations _{(continu}	Jed)	
Secti	ion D - Distributions				Current Year
1	Amounts paid to supported organizations to accomplish ex		1		
2	Amounts paid to perform activity that directly furthers exem				
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purpos	ses of supported organizatior	าร	3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required - pr	rovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which	the organization is responsive	е		
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2020 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount	1		10	
Secti	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2020	าร	(iii) Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2020 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2020				
а	From 2015				
b	From 2016				
c	From 2017				
d	From 2018				
e	From 2019				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2020 distributable amount				
i	Carryover from 2015 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2020 from Section D,				
	line 7: \$				
	Applied to underdistributions of prior years				
-	Applied to 2020 distributable amount				
	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2020, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2020. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2021. Add lines 3j				
	and 4c.				
	Breakdown of line 7:				
-	Excess from 2016				
	Excess from 2017				
	Excess from 2018				
	Excess from 2019				
e	Excess from 2020				

Schedule A	(Form 990 or 990-EZ) 2020 CAMBRIDGE WATERFRONT DEVELOPMENT, INC. **-**0316 Page 8
Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.
	(See instructions.)

Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Employer identification number

or 990-PF)
Department of the Treasury Internal Revenue Service
Name of the organization

	CAMBRIDGE	WATERFRONT	DEVELOPMENT,	INC.	**-***0316
Organization type (check one):					

Filers of:	Section:	
Form 990 or 990-EZ	501(c)(3) (enter number) organization	
	4947(a)(1) nonexempt charitable trust not treated as a private foundation	
	527 political organization	
Form 990-PF	501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a private foundation	
	501(c)(3) taxable private foundation	

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year for an *exclusively* religious.

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Name of organization

Employer identification number

-*0316

CAMBRIDGE WATERFRONT DEVELOPMENT, INC.

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	DEPARTMENT OF HOUSING & COMMUNITY DEVELOPMENT 503 RACE STREET 1ST FLOOR CAMBRIDGE, MD 21613	\$60,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Page **2**

Name of organization

Employer identification number

CAMBRIDGE WATERFRONT DEVELOPMENT, INC.

-*0316

Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. Part II (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I \$ (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I \$ (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I \$ (a) (c) No. (d) (b) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I \$ (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I \$ (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I \$

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Schedule E	3 (Form 990, 990-EZ, or 990-PF) (2020)		Page 4				
Name of or	rganization	Employer identification number					
CAMBRI	IDGE WATERFRONT DEVELO	PMENT, INC.	**-***0316				
Part III		utions to organizations described in (a) through (e) and the following line er s, charitable, etc., contributions of \$1,000 or	section 501(c)(7), (8), or (10) that total more than \$1,000 for the year				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
	(e) Transfer of gift						
-	Transferee's name, address,	and ZIP + 4	Relationship of transferor to transferee				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
	(e) Transfer of gift						
-	Transferee's name, address,	and ZIP + 4	Relationship of transferor to transferee				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
F	(e) Transfer of gift						
-	Transferee's name, address,	and ZIP + 4	Relationship of transferor to transferee				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
	(e) Transfer of gift						
	Transferee's name, address,	and ZIP + 4	Relationship of transferor to transferee				

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Name of the organization Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ▶ Attach to Form 990 or 990-EZ. ▶ Go to www.irs.gov/Form990 for the latest information.



CAMBRIDGE WATERFRONT DEVELOPMENT, INC. **

Employer identification number **-**0316

FORM 990, PART VI, SECTION B, LINE 11B:

THE BOARD OF DIRECTORS REVIEWS FORM 990 BEFORE FILING

FORM 990, PART VI, SECTION C, LINE 19:

ALL GOVERNING DOCUMENTS ARE MADE AVAILABLE UPON REQUEST.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 032211 11-20-20