




Deep Research on the Role of Agentic AI in the Legal Field

# The Future of Legal Practice

**Agentic AI as Your Case Team**



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# Executive Summary

The legal profession is at the precipice of a profound technological transformation driven by the emergence of agentic artificial intelligence. This advanced class of AI represents a paradigm shift from traditional, reactive tools to autonomous systems capable of goal-oriented, multi-step workflows with minimal human intervention.<sup>1</sup> While conventional AI simply analyzes data or responds to commands, agentic AI proactively sets objectives, reasons through complex problems, and executes actions across multiple systems to achieve a high-level goal.<sup>2</sup> This report details the foundational concepts of agentic AI, its revolutionary applications in core legal functions, the compelling business case for its adoption, and the critical ethical and regulatory challenges that accompany its deployment.

The analysis indicates that agentic AI is poised to fundamentally reshape legal practice by automating time-consuming, non-billable tasks such as legal research, e-discovery, and contract management. These applications promise significant gains in efficiency, cost reduction, and competitive differentiation, allowing small firms to compete with large operations and enabling lawyers to focus on high-value, strategic work.<sup>3</sup> However, this transformation is fraught with complex risks, including the "black box" problem of opaque decision-making, the imperative for robust data security and confidentiality, and the potential for algorithmic bias and hallucinations.<sup>3</sup> The report concludes with actionable recommendations for legal professionals, emphasizing the non-negotiable need for continuous human oversight, the development of clear internal AI policies, and proactive engagement with the evolving regulatory landscape to ensure responsible and ethical deployment.

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## 1. Foundations of Agentic AI: A New Paradigm

This section provides a precise, expert-level definition of agentic AI, grounding the report in a clear technical and conceptual framework. It systematically differentiates this technology from its predecessors and clarifies key terminological distinctions.

### 1.1. Defining Agentic AI: Beyond the Prompt

Agentic AI is an autonomous, goal-oriented class of artificial intelligence designed to make decisions and perform tasks with or without human intervention.<sup>1</sup> Unlike reactive AI systems that merely respond to prompts, agentic AI is proactive; it can independently initiate and execute multi-step workflows to achieve a high-level objective.<sup>3</sup> Its operational foundation is a set of sophisticated reasoning and planning capabilities that allow it to dynamically adapt to changing conditions and refine its own objectives.<sup>2</sup>

A primary point of distinction exists between agentic AI and its predecessors. **Traditional AI** is built for specific tasks based on predefined rules or training data, such as a recommendation system or a basic chatbot.<sup>9</sup> It processes input and returns an output but does not make independent decisions beyond its programming.<sup>9</sup>

**Generative AI**, on the other hand, is focused on creating new content—such as text, images, or code—based on a user's prompt.<sup>2</sup> While powerful, it operates on a request-response model and is primarily reactive.<sup>2</sup>

Agentic AI can be understood as a subset of generative AI, utilizing a Large Language Model (LLM) as its "brain" to orchestrate and execute actions through external tools.<sup>2</sup> A helpful analogy is to consider generative AI as the "intellect," while agentic AI is both the "mind and hands" that initiates, plans, and executes the entire workflow without further instruction.<sup>2</sup> For example, generative AI might create marketing materials, but agentic AI could then deploy them, track their performance, and automatically adjust the strategy based on the results.<sup>2</sup>

## 1.2. The Core Components of an AI Agent

The autonomy and complex task execution of an agentic system are made possible by a set of foundational modules that work in concert.

- **Perception:** This module acts as the AI's sensor, allowing it to gather information from its environment, including text, voice, images, structured data, and user inputs.<sup>12</sup> It processes this data through filtering, transformation, and feature extraction to form a representation of the environment it can comprehend and use for decision-making.<sup>12</sup>
- **Knowledge Base and Memory:** Functioning as the "brain" of the agent, this component stores and organizes knowledge in a structured format.<sup>12</sup> It enables the agent to learn from experience, update its knowledge, and draw logical conclusions based on a comprehensive and up-to-date information repository.<sup>12</sup>
- **Reasoning:** Using the knowledge base and an LLM, the agent analyzes gathered data, understands context, and formulates potential solutions. This module is the core of its

decision-making capability, allowing it to move beyond simple data analysis to strategic problem-solving.<sup>2</sup>

- **Action:** This component allows the agent to execute tasks in underlying systems. It takes the output of the reasoning module and translates it into tangible actions, such as using APIs, reading and writing files, or interacting with external applications.<sup>9</sup> The agent's ability to act is a key differentiator from passive, content-generating models.

### 1.3. Agentic AI vs. AI Agents: A Clarification

A common point of confusion arises from the use of the terms "agentic AI" and "AI agents." It is a critical distinction for legal professionals to understand. An **AI agent** is an individual, autonomous building block or tool designed to perform a specific task, such as a contract review agent or a legal research agent.<sup>2</sup>

**Agentic AI**, by contrast, is the overarching, sophisticated system that coordinates and manages multiple individual agents to handle complex, multi-step workflows and achieve a single, broader objective.<sup>2</sup> The relationship can be analogized to a toolbox of individual tools (AI agents) and the coordinated use of those tools to build an entire house (agentic AI).<sup>2</sup>

Feature	Traditional AI	Generative AI	Agentic AI
<b>Autonomy</b>	Reactive; responds to predefined rules	Reactive; responds to user prompts	Proactive; initiates actions and adapts to new goals
<b>Decision-Making</b>	Follows predefined rules based on training data	Creates new content based on a single prompt	Can set goals, plan, and execute multi-step, goal-driven actions
<b>Primary Functionality</b>	Data analysis, classification, predictive models	Content creation (text, images, code)	Workflow orchestration and autonomous problem-solving

Use Cases	Recommendation systems, predictive analytics, simple chatbots	Content creation for blogs, generating first drafts	End-to-end case management, proactive compliance monitoring
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## 2. The Transformative Role of Agentic AI in Legal Practice

This section details the practical applications of agentic AI, illustrating its transformative potential through specific, real-world legal use cases. The applications fundamentally change legal workflows and outcomes.

### 2.1. Revolutionizing Legal Research and Analysis

Agentic AI fundamentally transforms legal research by moving beyond simple keyword matching to contextual, insight-driven analysis.<sup>14</sup> These systems can autonomously sift through vast databases of statutes, case law, and academic papers to find pertinent precedents, analyze legal language, and even identify contradictions in legal arguments.<sup>5</sup> For example, a lawyer can pose a plain-language query such as, "What is the precedent for termination clauses in SaaS agreements under UK law?".<sup>14</sup> The agentic system will then autonomously interpret the context, analyze statutes, rulings, and commentary, and deliver a content-specific insight tailored to the query.<sup>14</sup> This process saves countless hours and significantly reduces the risk of overlooking a relevant precedent, thereby accelerating the research process by 50% or more.<sup>6</sup>

### 2.2. Streamlining E-Discovery and Document Review

Agentic AI represents an evolution of Technology Assisted Review (TAR) by autonomously identifying, classifying, and prioritizing electronic documents for legal cases.<sup>18</sup> It can

automatically extract key entities such as names, dates, and places, dramatically accelerating the review process.<sup>18</sup> In one instance, a major commercial bank and leading law firm used an agentic AI system to expedite the tagging of eight million documents in response to a regulatory subpoena, reducing the number of reviewers needed by more than 90% and saving over \$10 million in fees.<sup>19</sup> The system's ability to handle document volumes that once consumed weeks or months of human labor allows firms to meet tight deadlines and operate with unprecedented efficiency.<sup>19</sup>

### **2.3. Enhancing Contract Lifecycle Management**

Agentic AI automates the entire contract lifecycle, from drafting to compliance monitoring.<sup>6</sup> A system can scan an incoming contract, compare it against a firm's internal policy or standards, highlight risky terms, suggest edits, and even prepare a clean draft without requiring constant human input.<sup>17</sup>

A real-world example in a complex private equity transaction illustrates this capability.<sup>4</sup> An agentic system can be given the broad objective to "Support the legal team through all stages of the transaction to completion".<sup>4</sup> It will then independently break down this goal into a series of tasks, such as drafting an NDA using the firm's preferred templates, reviewing due diligence reports for ambiguous language, cross-referencing against internal deal databases for how similar issues were handled, and proposing amendments and a risk assessment memo to the legal team.<sup>4</sup> This demonstrates a shift from a tool that assists with a single task to a collaborative partner that orchestrates an entire, multi-stage workflow.<sup>3</sup>

### **2.4. Improving Case Management and Litigation Strategy**

Agentic AI acts as a case orchestrator, managing deadlines, tracking filings, and updating documents, ensuring a coordinated legal process without constant manual oversight.<sup>3</sup> Beyond administrative tasks, it provides predictive analytics by leveraging historical data from past cases, court rulings, and judge tendencies to forecast case outcomes, assess risk, and suggest strategic approaches.<sup>5</sup> For instance, an agent can detect argument gaps, alerting a team to potential counterarguments and evidentiary weaknesses.<sup>5</sup> It can also generate a plan for distributing research tasks to associates based on their expertise, which not only boosts productivity but also has the potential to accelerate professional growth.<sup>5</sup>

## 2.5. Evolving Client Interaction and Service Delivery

Agentic AI enables a new level of client engagement with 24/7 availability.<sup>16</sup> AI-powered virtual assistants and chatbots can respond to frequently asked questions, provide case status updates, and guide clients through basic document preparation, thereby improving client satisfaction and minimizing waiting times.<sup>16</sup> The ability of these systems to proactively manage the entire client onboarding process is particularly transformative.<sup>3</sup> An agentic AI system can handle a prospective client call by autonomously capturing their details, running a conflict check, creating a new lead, and sending a welcome email with intake forms—all before the attorney has even had a chance to respond.<sup>18</sup> This automates a complex, time-consuming administrative workflow, ensuring every detail is handled consistently with the firm's processes.<sup>18</sup>

Use Case	Benefits	Challenges
<b>Legal Research</b>	Reduces research time by up to 50% <sup>6</sup> ; surfaces context-specific insights; finds obscure precedents <sup>14</sup>	Risk of AI "hallucinations" in outputs <sup>20</sup> ; requires access to authoritative legal databases, not general internet data <sup>22</sup>
<b>Contract Review &amp; Drafting</b>	Reduces review time by up to 80% <sup>6</sup> ; automates redlining and drafting; improves clause accuracy and consistency <sup>14</sup>	Requires human oversight for nuanced terms <sup>20</sup> ; potential for intellectual property risks from training data <sup>23</sup>
<b>E-Discovery</b>	Reduces human review needs by over 90% <sup>19</sup> ; accelerates the identification and extraction of relevant evidence; reduces costs <sup>6</sup>	Demands robust data security and confidentiality protocols <sup>20</sup> ; risk of perpetuating biases from historical data <sup>7</sup>

<b>Case Management</b>	Orchestrates complex, multi-step workflows; provides predictive analytics for strategy <sup>5</sup> ; boosts associate productivity and professional growth <sup>5</sup>	"Black box" problem complicates understanding of decision-making <sup>3</sup> ; raises complex questions of liability and accountability <sup>3</sup>
<b>Client Interaction</b>	Enhances responsiveness with 24/7 availability <sup>16</sup> ; automates client intake and routine communications <sup>3</sup>	Limited empathy for sensitive scenarios <sup>20</sup> ; requires a high degree of trust to handle private client data <sup>24</sup>

### 3. The Business Case for Adoption: Benefits and ROI

This section analyzes the economic and strategic incentives driving the adoption of agentic AI, from the tangible metrics of efficiency to the qualitative benefits of competitive differentiation and social impact.

#### 3.1. Quantifiable Benefits: Efficiency and Cost Reduction

The most direct and immediate benefits of agentic AI for the legal profession are quantifiable gains in efficiency and reductions in operational costs. By automating time-consuming administrative and analytical tasks, agentic AI can reduce contract review time by up to 80% <sup>6</sup> and cut overall review time by 75%, which can save over 6,500 lawyer hours in just three years.<sup>14</sup> With estimates suggesting that 40-60% of traditional legal tasks can be automated, firms can save up to \$100 billion globally by reducing the need for large teams of paralegals and junior associates.<sup>6</sup>

This automation of rote tasks fundamentally challenges the traditional billable-hour business model. An agentic system's core value is its ability to complete a task that once took hours in a matter of minutes.<sup>6</sup> In a profession where time is a primary metric of value, this creates a direct conflict. For a firm to retain its profit margins and avoid penalizing itself for efficiency,



it is compelled to shift to a value-based billing model, where clients pay for the outcome or insight delivered, rather than the time spent on the task. This illustrates a direct causal relationship: technological innovation forces a business model transformation to align with the new reality of automated efficiency.

### **3.2. Qualitative Advantages: Competitive Differentiation**

Beyond cost savings, agentic AI offers significant qualitative advantages that are reshaping the competitive landscape. For smaller firms and solo practitioners, sophisticated agentic tools can level the playing field, enabling them to manage complex caseloads that once required an entire team of associates.<sup>3</sup> This dramatically reduces the significance of scale as a factor in competitive advantage.<sup>3</sup>

Furthermore, agentic AI fundamentally elevates the lawyer's role. By offloading tedious, non-billable, and administrative tasks, the technology allows legal professionals to focus on the higher-value, strategic work that demands uniquely human judgment, creativity, and empathetic client interaction.<sup>5</sup> This includes building case narratives, engaging in courtroom advocacy, and devising novel legal strategies that an autonomous system cannot replicate.

### **3.3. A New Frontier for Pro Bono and Access to Justice**

The efficiency and cost reductions delivered by agentic AI hold the potential to make legal services more affordable and accessible to a wider population, thereby helping to close the justice gap.<sup>16</sup> AI-powered virtual assistants and chatbots can provide 24/7 legal assistance, offering preliminary advice and guiding clients through basic processes at low or no cost.<sup>16</sup> This approach could provide a crucial lifeline for underserved populations who cannot afford traditional legal representation.<sup>16</sup>

However, a significant risk exists that the most advanced, purpose-built tools will only be accessible to large firms with the capital to invest in them.<sup>22</sup> This financial disparity could lead to a two-tiered legal system where affluent clients receive services from expert-augmented lawyers utilizing state-of-the-art technology, while the general public is relegated to generic, potentially less accurate chatbots.<sup>22</sup> In this scenario, the technology would not close the justice gap but could instead amplify inequality by creating an access-to-technology gap that translates directly into an access-to-justice gap.<sup>28</sup> This is a significant social implication that

the legal community must proactively address to ensure that the benefits of agentic AI are distributed equitably.

## **4. Navigating the Risks: Ethical, Technical, and Regulatory Challenges**

This is the most critical section of the report, addressing the core tension between agentic autonomy and professional responsibility. It provides a clear-eyed analysis of the risks and a framework for mitigation.

### **4.1. The "Black Box" Problem: Accountability and Oversight**

A central paradox of agentic AI is that while it is designed to be autonomous, legal professionals remain ultimately responsible for the quality of the work and its outputs.<sup>3</sup> The "black box" problem refers to the difficulty in understanding how an AI system reached a particular conclusion or decision.<sup>3</sup> The system may make decisions and adapt its workflow without providing a clear explanation of its process, which complicates the task of fixing errors and raises profound questions of legal liability and accountability in a domain where professional judgment is non-negotiable.<sup>3</sup> The burden falls on the lawyer to verify all AI outputs before relying on them professionally.<sup>7</sup>

### **4.2. Data Security and Confidentiality**

The autonomous nature of agentic AI requires it to have broad access to sensitive client files, case management systems, and financial records to function effectively.<sup>3</sup> This broad access introduces significant security vulnerabilities and increases the risk of data breaches, which is a non-negotiable concern given a lawyer's duty to confidentiality and professional responsibility to protect sensitive legal data.<sup>3</sup> The increasing integration of external AI tools with a firm's internal systems heightens this risk, emphasizing the need for robust security infrastructure and compliance with regulations like GDPR.<sup>3</sup>

4.3. Algorithmic Bias and Hallucinations

AI models are trained on historical data, which can perpetuate and even amplify existing societal and judicial biases.<sup>7</sup> If not carefully audited and tested, this can lead to discriminatory outcomes.<sup>23</sup> For example, a system trained on historical case law could reflect biases present in past court rulings.<sup>16</sup> Additionally, AI can generate plausible but factually incorrect information, a phenomenon known as "hallucinations".<sup>4</sup> In a legal context where accuracy is paramount, a hallucination in a document or legal memo could lead to a disastrous outcome for a client.<sup>7</sup>

4.4. Professional Responsibility and Regulatory Compliance

Bar associations are beginning to issue guidelines on the ethical use of AI, but the regulatory landscape is still dynamic and evolving.<sup>7</sup> The rise of agentic AI forces a redefinition of what it means to be a competent legal professional. It is no longer enough to be an expert in the law; professionals must also be proficient in the ethical and practical deployment of these tools.<sup>7</sup> The responsibility for "unauthorized practice of law by proxy" falls squarely on the lawyer.<sup>7</sup> This creates an imperative for ongoing education and training to ensure that legal professionals understand how these systems work, their limitations, and how to properly supervise them to avoid liability and maintain professional standards.<sup>4</sup>

Ethical Dilemma	Scenario in a Legal Context	Practical Responses
Privacy and Data Usage	An agentic system aggregates client data from emails, case files, and financial records to "personalize" its workflow, but the client did not consent to this level of data collection.	Implement privacy-by-design principles, define clear data access boundaries, and create audit trails that track all data access decisions. <sup>23</sup>

<b>Algorithmic Bias</b>	An agentic system trained on historical cases inadvertently learns to favor certain judicial precedents from a specific demographic, leading to biased predictions of case outcomes.	Conduct regular bias audits using diverse test datasets and implement human-in-the-loop checkpoints for high-impact decisions. <sup>23</sup>
<b>High-Stakes Autonomous Decisions</b>	An agentic system automatically drafts and sends a sensitive legal document based on its internal analysis, but without human review, it includes a critical error that exposes the client to risk.	Establish clear decision thresholds that trigger mandatory human review, and develop rollback capabilities for questionable actions. <sup>23</sup>
<b>Intellectual Property</b>	An agentic system generates a contract clause that bears a striking resemblance to a patented innovation from a competitor because its training data included proprietary designs.	Implement comprehensive data lineage tracking for all training materials and use only licensed and rights-cleared datasets for agent training. <sup>23</sup>
<b>Lack of Transparency</b>	An agentic system flags a transaction for potential compliance issues but cannot provide a clear, human-understandable reason for its decision, hindering the lawyer's ability to explain the risk to the client.	Integrate explainable AI (XAI) techniques, maintain detailed decision logs, and require the agent to cite the exact statutes or case law used in its reasoning. <sup>7</sup>

## 5. The Current Market Landscape

This section provides a statistical and qualitative overview of the current legal AI market, profiling key players and analyzing adoption trends to provide a grounded, practical context for the report's findings.

### 5.1. Leading Legal AI Platforms and Products

The legal technology market is experiencing a rapid influx of new agentic platforms and products. **Harvey AI** is a prominent player, noted for its high accuracy in document Q&A and due diligence and its ability to assist lawyers with drafting, contract analysis, and legal research.<sup>25</sup>

**CoCounsel** from Thomson Reuters is a top performer in legal research and summarization, assisting with trial preparation and the drafting of legal memoranda.<sup>25</sup>

**Luminance** offers a "Legal-Grade™" AI platform that provides AI-powered contract drafting, negotiation, and e-discovery.<sup>31</sup>

**AllRize** has embedded agentic AI into its practice management software to automate multi-step workflows like client intake and billing.<sup>21</sup>

**Epiq** offers an agentic AI platform that orchestrates multiple technologies for e-discovery, knowledge management, and investigations.<sup>19</sup> Lastly,

**CS Disco** provides a suite of litigation technology with its Cecilia AI, which handles document review, evidence analysis, and timeline creation.<sup>33</sup>

### 5.2. Market Trends and Adoption Rates

The market for AI in legal services is projected to reach over \$1.2 billion by 2025.<sup>25</sup> While only 13% of legal departments have adopted AI, a significant 48% of law firms are actively investing in AI-driven solutions.<sup>25</sup> This discrepancy between legal department adoption and law firm investment suggests that firms are the primary drivers of innovation and are more

willing to experiment with new technologies to gain a competitive advantage. This implies that the most significant innovations in agentic AI will likely come from the private practice sector, which has the most to gain from increased efficiency and competitive differentiation.<sup>3</sup> In contrast, legal departments, often more risk-averse and with more conservative IT policies, are waiting for more mature, proven solutions to emerge before fully integrating them.<sup>19</sup> The high investment from law firms is a clear signal that they perceive a substantial return on investment and are willing to bear the early risks to gain a competitive edge.

Company/Platform Name	Key Capabilities	Noted Benefits
<b>Harvey AI</b>	Document Q&A, Due Diligence, Drafting Support, Legal Research	High accuracy (94.8% for Q&A), outperforms humans in certain tasks, and is the fastest tool overall <sup>25</sup>
<b>CoCounsel (Thomson Reuters)</b>	Legal Research, Document Review, Summarization, Trial Preparation	Consistently ranked a top performer, with high accuracy in Q&A (89.6%) and summarization (77.2%) <sup>25</sup>
<b>Luminance</b>	Contract Drafting, Negotiation, e-Discovery, Investigations	Saves up to 90% of time in contract processing and reduces outside counsel spend by 50% <sup>31</sup>
<b>AllRize</b>	Client Intake, Billing, Case Management	Automates multi-step workflows; provides real-time, audit-ready billing records <sup>21</sup>
<b>Epiq</b>	e-Discovery, Knowledge Management, Investigations, Deposition Prep	Orchestrates multiple agents to handle complex tasks, saving millions of dollars in document review fees <sup>19</sup>
<b>CS Disco</b>	Document Review,	Reduces time investigating fact questions by 87%;

	Evidence Analysis, Timelines, Deposition Summaries	automates legal timelines in minutes with citations <sup>33</sup>
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## 6. Strategic Imperatives and Future Outlook

### 6.1. A Call to Action for Legal Professionals

The report's findings provide a clear mandate for legal professionals to proactively engage with agentic AI. A successful transition requires a strategic, phased approach, starting with low-risk applications such as deposition summaries and contract analysis that operate independently of core workflows.<sup>5</sup> A second imperative is a significant investment in education and training. Firms must ensure that all levels of the organization, from senior partners to support staff, have a foundational understanding of how agentic AI functions, where it excels, and, most importantly, where its limitations lie.<sup>4</sup> Finally, firms must develop a robust AI policy that outlines allowed uses, required human oversight, and clear procedures for data handling and client communication.<sup>7</sup>

### 6.2. Policy and Regulatory Evolution

The legal community must proactively engage with regulators to help shape the evolving landscape of AI law.<sup>28</sup> This includes clarifying legal definitions of agency and accountability in the context of autonomous systems, as decades of established law may be challenged by the capabilities of agentic AI.<sup>24</sup> The legal profession, with its self-regulating mandate for competence, is uniquely positioned to guide this discussion.

### 6.3. The Future of the Legal-AI Partnership

The future of law is not one where AI replaces lawyers, but rather one where human and artificial intelligence form a symbiotic partnership.<sup>5</sup> Agentic AI systems can handle the tedious, time-consuming, and non-billable tasks, freeing lawyers to focus on the high-value work they were trained for: strategic thinking, nuanced judgment, and empathetic client counseling.<sup>5</sup> This new era of law will be more efficient, more accessible, and more strategic, ultimately elevating the practice of law and redefining professional competence for a digital future.

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