



D&J Enterprises – Past Experience

INTRODUCTION

In 1965, Hurricane Betsy slammed the Mississippi Gulf Coast and offered D&J Enterprises, then a civil construction company known as Starr & Sons Contractors, the opportunity to expand its operations by responding to the disaster with much-needed resources. In 1987, Richard D. Starr and James L. Starr formed D&J Enterprises to continue the family enterprise and its tradition of excellence. Since that time, D&J has continued to develop and grow its debris management division and has now become one of the leading contractors in its field.

D&J's Experience is irrefutable. Some highlights and distinctions include:

- **Over 50 years of disaster recovery and debris management experience**
- **Performance in excess of 225 separate disaster response contracts totaling over \$800,000,000**
- **At times employing as many as 600 employees with 500 subcontractors on a single contract**
- **Managing as many as 15 contracts simultaneously**
- **US Army Corps of Engineers – USACE Primary contractor for 14 counties including 4 major municipalities within the State of Texas following Hurricane Rita 2005/2006**

D&J over the years has developed a vast network of relationships with professionals, subcontractors, and suppliers that can muster all the resources needed to respond to a multitude of disasters in a manner that will assist communities with quick response and recovery. Pre-planning for events is a vital and integral part of disaster recovery operations; D&J incorporates "readiness" into our operation plans for unforeseen events, incorporating the capability to have key personnel on the scene within a few hours of such occurrences. The disaster response path has led D&J through clean-up projects resulting from hurricanes, tornados, floods, ice storms, snow storms, and earthquakes, all of which have contributed to the wealth of knowledge and immeasurable experience that continuously improve operations and performance. D&J's active role as a disaster recovery leader year-round allows us the privilege to continually train and educate employees and subcontractors for top performance and adherence to ever-evolving FEMA guidance and policy.

During the five decades of disaster recovery and debris management service, D&J's Civil Construction Division has also grown and prospered earning the reputation as one of the top civil contractors in East Central Alabama. Two other corporations owned by Richard D. Starr and James L. Starr complement its debris management services:

- Sand Hill Recycling Center, Inc., a debris storage, separation, reduction and disposal facility that operates year-round providing services to state, county, city, and other local, private entities since 1997 and doubles as a training facility for personnel in the methods of debris separation, reduction, recycling, and disposal during periods prior to the occurrence of a disaster event.
- Tara Leasing and Sales, Inc., a heavy equipment company.

D&J has over 200 full-time employees and over \$30,000,000.00 in company owned equipment.

While disasters are known to have devastating impacts on communities, survivors boast stories of how they also bring people together. The D&J family feels proud to be a part of that reunion as they continue to build their tradition of excellence.





D&J Enterprises – Past Experience

TASKS PERFORMED IN DISASTER RECOVERY AND DEBRIS MANAGEMENT PROJECTS:

- Phase I – Debris Right-of-Way Clearance
- Loading and hauling snow and ice
- Loading and hauling sludge and mud
- Vegetative debris removal from right-of-way
- C&D debris removal from right-of-way
- Operating temporary debris storage and reduction sites (TDSRS / DMS)
- Receiving, sorting, screening, separating, and recycling debris
- Removal and disposal of hazardous waste
- Vegetative debris reduction by grinding:
 - Advantage: Recyclable and second use options include: paper mill feed stock, boiler fuel, agricultural mulch
- Vegetative debris reduction debris by open burn and air curtain incineration:
 - Advantage: 95% reduction rates are obtainable
- Loading, hauling and final disposal of sorted debris to either LCID or Subtitle D landfills
- Site restoration and re-vegetation
- Sand screening and beach restoration
- Building demolition
- Site preparation for temporary housing
- Base Camp and Temporary Facilities for Local Governments and Response Teams
- Stream clearing and cleaning
- Earthen dam repair
- Flood clean-up and emergency roofing
- Contract Management
- State of the art Accounting System





D&J Enterprises – Past Experience

September 2018 – January 2019

New Hanover County - Hurricane Florence

\$14,980,000.00

1,240,000 Cubic Yards

Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated 3 DMS including separation and reduction by grinding all vegetative debris

Joe Suleyman – Environmental Management Director

Ph. (910)798-4403

Email: jsuleyman@nhcgov.com



September 2018 – January 2019

Cumberland County - Hurricane Florence

\$225,000.00

1,750 Tons

Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated DMS including separation and reduction by grinding all vegetative debris

Jeffery P. Brown, PE

Engineering & Infrastructure Director

Ph. (910) 678-7633

Email: jbrown@co.cumberland.nc.us



October 2018 - Present

Gadsden County, FL – Hurricane Michael

\$29,000,000.00+

1,500,000+ Cubic Yards (Still in Progress)

Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated 4 DMS including separation and reduction by grinding all vegetative debris

Dee Jackson

County Administrator

Ph. (850)875-8650

Email: djackson@gadsdencountyfl.gov





D&J Enterprises – Past Experience

2017-2018 October California Wild Fires –

US Army Corps of Engineers

\$300,000,000.00 (Completed)

760,000+ Tons

Performed Right of Entry Work - Managed the project for AshBritt Environmental. Installed and monitored erosion control; Separated, removed, and hauled fire debris; hazardous material removal; graded building lots



Dow Knight - Senior VP – AshBritt Environmental

Ph. (954) 725-6992

Email: Dow@ashbritt.com

2017 Monroe County, FL – Hurricane Irma

\$12,455,000.00

475,000 Cubic Yards

Managed the project for AshBritt Environmental. Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated DMS including separation and reduction by grinding all vegetative debris



John Glista - Monroe Co Public Works

Ph. (305)797-1102

2017 Islamorada, FL – Hurricane Irma

\$9,485,000

250,000 Cubic Yards

Managed the project for AshBritt Environmental. Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated DMS including separation and reduction by grinding all vegetative debris



Rod Jerkins - DMS Disaster Consultants

Ph. (251)583-1556

Email: rodrickjerkins@DMSrecovery.com





D&J Enterprises – Past Experience

2017 City of Orange, Texas – Hurricane Harvey

\$2,871,500.00

201,500 Cubic Yards

Trimmed trees, loaded, hauled and removed from curbside all storm-generated debris within the municipal right-of-way; Managed TDSRS

Lee Ann Brown - City of Orange, TX Fire Department Asst. Fire Chief/Emergency Management Director
Ph. (409)883-1050
Email: lbrown@orangefd.com



2017 Hardin County, TX – Hurricane Harvey

\$4,765,000.00

145,000 Cubic Yards

Managed the project for AshBritt Environmental. Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated DMS including separation and reduction by grinding all vegetative debris

Rob Ray
Vice-President - Ashbritt Environmental
Ph. (954)868-9502 Email: Ray@ashbritt.com



2017 Orange County, TX – Hurricane Harvey

\$10,950,00.00

375,000 Cubic Yards

Managed the project for AshBritt Environmental. Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated DMS including separation and reduction by grinding all vegetative debris

Rob Ray
Vice-President - Ashbritt Environmental
Ph. (954)868-9502 Email: Ray@ashbritt.com





D&J Enterprises – Past Experience

2017 Altamonte Springs, FL - Hurricane Irma

\$850,000.00

70,000 Cubic Yards

Managed the project for AshBritt Environmental. Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated DMS including separation and reduction by grinding all vegetative debris

Ed Torres - City of Altamonte Springs
Director of Public Works & Utilities
Ph. (407)571-8340 Email: ETorres@Altamonte.org



2017 City of Oviedo, FL – Hurricane Irma

\$350,000.00

50,000 Cubic Yards

Managed the project for AshBritt Environmental. Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated DMS including separation and reduction by grinding all vegetative debris

Lars White
Fire Chief
Ph. (407)971-5612
Email: lwhite@cityofoviedo.net



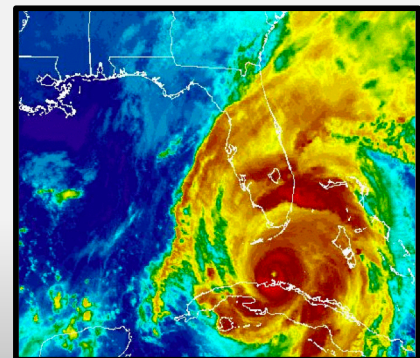
2017 City of St Pete Beach, FL – Hurricane Irma

\$146,000.00

14,000 Cubic Yards

Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated DMS including separation and reduction by grinding all vegetative debris

Mike Clarke
Public Services Director
Ph. (727)363-9243
Email: Mclarke@stpetebeach.org





D&J Enterprises – Past Experience

2017 City of Petal, Mississippi – Tornado

\$ 850,000.00

93,000 Cubic Yards

Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated DMS including separation and reduction by grinding all vegetative debris

Hal Marx - Mayor City of Petal, MS

Ph. (601)545-1776 Email: mayor@cityofpetal.com



2016 Missouri Floods

US Army Corps of Engineers Response Team

D&J was part of the 24-hour response team. D&J mobilized 12 key team members within 24 hours of the notice to proceed. Assisted USACE in damage assessment, planning & sectoring

Edward L. LeBlanc III, P.E. –

United States Army Corps of Engineers - Debris Program Manager

Ph. (337)322-6757

Email: edward.l.leblanc.iii@usace.army.mil



2014-2015 Winter Ice Storm – Augusta, GA/ South Carolina

\$2,345,500.00

850,000 Cubic Yards

Set-up, maintained and operated 6 DMS's (TDSRS) including separation and reduction by grinding all vegetative debris

Rob Ray

Vice-President - Ashbritt Environmental

Ph. (954)868-9502 Email: Rray@ashbritt.com





D&J Enterprises – Past Experience

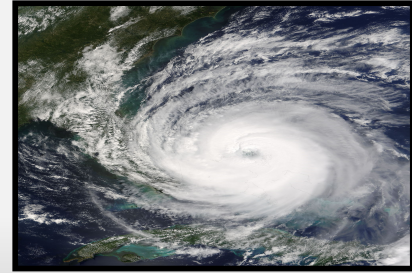
2012-2013 Hurricane Sandy – New Jersey

\$14,345,500.00

830,000 Cubic Yards

Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated 11 DMS's including separation and reduction by grinding all vegetative debris

Terry Jackson
Vice-President - Ashbritt Environmental
Ph. (954)683-0248
Email: TMJACKSON2011@gmail.com



2011-2012- Connecticut Snow Storm

\$8,240,000.00

345,000 Cubic Yards, 37,000 tree cuts/removal

Loaded & Hauled snow storm related debris.
Managed 7 DMS sites, reduced and removed debris.
Cut 37,000 leaner/hanger trees.

Terry Jackson
Vice-President - Ashbritt Environmental
Ph. (954)683-0248
Email: TMJACKSON2011@gmail.com



2011 Alabama Tornadoes - 9 Counties

\$10,544,000.00

Performed Right of Entry Work

Removed tornado related debris, damaged houses, trees & buildings in 9 Counties.

Cecil L. Jernigan, Jr., P.E.
PPDR Mission Manager Alabama Tornado Recovery
Ph. (571)408-1449
Email: Cecil.L.Jernigan@usace.army.mil





D&J Enterprises – Past Experience

2011 Alabama Tornadoes - City of Tarrant

\$450,000.00

6,500 Tons

Trimmed trees, loaded, hauled and removed from curbside all storm-generated debris within the municipal right-of-way; Managed TDSRS

Mayor Loxcil Tuck
Tarrant, AL
Ph. (205)849-2800



2010 Dekalb County Tornado

\$3,758,555.00

335,000 Cubic Yards

Trimmed trees, loaded, hauled and removed from curbside all storm-generated debris within the municipal right-of-way; Managed TDSRS

Michael Leath - EMA Director
Ph. (256)845-8569
Email: ema@dekalbcountyga.us



2009 Kentucky Ice Storm

\$7,758,555.00

1,221,000 Cubic Yards

McCracken County \$2,400,850.00

Trimmed trees, loaded, hauled and removed from curbside all storm-generated debris within the municipal right-of-way; Managed TDSRS

Judge Van Newberry - Executive's Office
Ph. (270)444-4707





D&J Enterprises – Past Experience

2009 Kentucky Ice Storm (continued)

Caldwell County-District 2 DOT

\$3,742,555.00

224,000 Cubic Yards

Trimmed trees, loaded, hauled and removed from curbside all storm-generated debris within the municipal right-of-way

Larry Smith - DOT District 2

Ph. (270)625-3548

2009 Kentucky Ice Storm (continued)

Graves County - District 1 DOT

\$1,577,150.00

124,000 Cubic Yards

Trimmed trees, loaded, hauled and removed from curbside all storm-generated debris within the municipal right-of-way

Jason Looper - DOT District 1

Ph. (270)210-2398

2009 Kentucky Ice Storm (continued)

City of Paducah, KY

\$38,000

Reduced all storm generated debris by grinding

Mayor Bill Paxton

Ph. (270)444-8530





D&J Enterprises – Past Experience

2009 Arkansas Ice Storm - The City of Jonesboro

\$2,245,211.00

224,000 Cubic Yards

Loaded, hauled and removed from curbside storm-generated debris within the municipal right-of-way; Managed TDSRS; Reduced by burning & grinding

Mayor Harold Perrin

Ph. (870)932-1052



2008 Hurricane Ike – Texas

\$19,425,254

2,158,361 Cubic Yards

D&J co-managed operations with AshBritt Environmental on these jobs in Texas. Ashbritt was the contract holder; therefore D&J did not directly deal with the municipality. The dollar amount shown is the amount of work that D&J directly performed.

Sorted, loaded and removed from curbside storm-generated mixed debris (C&D, household and vegetative) from damaged residential and commercial area's; Hauled to TDSRS; Reduced debris and hauled to final disposal. Oversaw the total management of the TDSRS.

Dow Knight - Senior VP – AshBritt Environmental

Ph. (954) 725-6992

Email: Dow@ashbritt.com

2008 Hurricane Ike – Texas (continued)

Grinding of Vegetative Debris

750,000 cubic yards

D&J managed all DMS operations for Crowder Gulf, Inc. in Clear Lake Shores, Kemah, League City, Pearland, Alvin, Galveston County, Webster

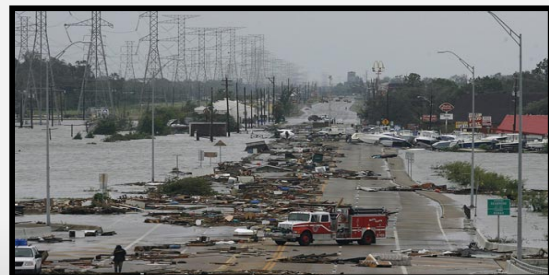
Ashley Ramsay-Naile - Vice President / COO CrowderGulf

5435 Business Parkway

Theodore, AL 36582

Ph. (251)459-7430

Email: aramsay@crowdergulf.com





D&J Enterprises – Past Experience

2007 Tornado – Lake County, Florida

\$1,878,378

126,000 Cubic Yards

Removed all vegetative storm debris from right-of-way and hauled to disposal site; Reduced all vegetative debris by tub grinding; Hauled and disposed of ground mulch material; Removed C&D and hauled to final disposal



Gary Debo & Kristen Swenson

Ph. (352)742-0478

2007 Ice Storm – Christian County, Missouri \$2,979,754

337,000 Cubic Yards

Removed all vegetative storm debris from right-of-way and hauled to disposal site; Reduced all vegetative debris by tub grinding; Hauled and disposed of ground mulch material; Removed C&D and hauled to final disposal



Phil Amtower

Ph. (415)581-2126

2006 Ice Storm – Town of Tonawanda, New York \$1,960,110

214,000 Cubic Yards

Removed all vegetative storm debris from right-of-way and hauled to disposal site; Reduced all vegetative debris by tub grinding; Hauled and disposed of ground mulch material



Robert Morris - Director of Technical Support

Town of Tonawanda, NY

2919 Delaware Ave.

Kenmore, NY 14217

Ph. (716)877-8805

Email: rmorris@Tonawanda.ny.us





D&J Enterprises – Past Experience

2006 Ice Storm

Village of Kenmore, New York

\$172,699

Removed all vegetative storm debris from right-of-way and hauled to disposal site; Reduced all vegetative debris by tub grinding; Hauled and disposed of ground mulch material

Kathleen Johnson

Ph. (716)873-5700



2005-06 Hurricane Katrina

Ocean Springs, Gulfport & Waveland, Mississippi

\$60,000,000

The dollar amount shown is the amount of work that D&J directly performed.

4,400,000 Cubic Yards

Removed storm-generated debris from right-of-way; Separated, removed and disposed of debris from right-of-entry at various locations in Mississippi

Dow Knight - Senior VP – AshBritt Environmental

Ph. (954) 725-6992

Email: Dow@ashbritt.com



2005-06 Hurricane Wilma

Miami Gardens and Del Ray Beach, Florida

\$9,658,727

957,000 Cubic Yards

Removed all vegetative storm debris from right-of-way and hauled to disposal site; Reduced all vegetative debris by tub grinding; Hauled and disposed of ground mulch material

Joe Safford - Finance Director

Ph. (561)243-7000





D&J Enterprises – Past Experience

2005-06 Hurricane Rita – State of Texas

\$121,679,403

6,200,000 Cubic Yards

Removed and disposed of all eligible storm-generated debris state-wide for the U. S. Army Corps of Engineers (USACE) from within municipal right-of-way; Set-up, maintained and operated multiple TDSR sites; Separated debris; Reduced by grinding and by burning; Removed and hauled C&D to landfill; Removed and hauled off stumps; Hauled off mulch simultaneously from 14 counties including 4 major municipalities within the State of Texas



Michael DeMasi - Mission Manager

Ph. (281)642-7664

2005 Hurricane Dennis – Pensacola, Florida \$5,945,000

700,000 Cubic Yards

Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated one TDSR site including separation and reduction by grinding all vegetative debris

West Palm Beach, Florida – Managed TDSR site; Reduced all vegetative storm debris by incineration and grinding

Hillsborough County, Florida – Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated TDSR sites including separation and reduction by grinding all vegetative debris; Hauled mulch to landfill

Pensacola, Florida and Escambia County, Florida – Removed and disposed of eligible storm-generated debris from within municipal right-of-way; Maintained and operated six TDSR sites including separation and reduction by grinding all vegetative debris; Hauled mulch to landfill

2004 Hurricanes Charley, Frances, Jeanne & Ivan (Florida & North Carolina)

5,000,000 Cubic Yards

Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated three TDSR sites including separation and reduction by grinding all vegetative debris

New Hanover County, North Carolina – Removed all vegetative storm debris from right-of-way; Hauled to disposal site

Miami Gardens, Florida – Cleared streets of all vegetative and C&D storm debris; Removed all storm debris from right-of-way; Hauled to disposal site

Del Ray Beach, Florida – Removed all vegetative storm debris from right-of-way; Hauled to disposal site; Reduced all vegetative debris by tub grinding; Hauled and disposed of ground mulch material

