



D&J Enterprises – References



BOARD OF COUNTY COMMISSIONERS
9-B East Jefferson Street / P. O. Box 1799 · Quincy, Florida 32353
OFFICE: (850) 875-8650 · FAX: (850) 875-8655 · www.GadsdenCountyFl.gov

December 12, 2018

To Whom It May Concern:

It is with great pleasure that I share my recommendation of the services of D&J Enterprises, Inc. for any and all future needs in disaster recovery efforts.

As Gadsden County's Prime Contractor for emergency debris removal, D&J has demonstrated their hard work and dedication to helping our community rebound after the historical storm, Hurricane Michael.

D&J has been responsive and easy to work with. They had equipment and personnel working on clearing our roads within hours of their issued notice to proceed.

Gadsden County is grateful to have partnered with D&J and I feel confident that we are in great hands if any future disasters strike Gadsden County again in the near future.

D&J's professional services and industry knowledge have been extremely valuable, and I strongly recommend their services to any municipality seeking disaster recovery services.

Please feel free to contact me for any further questions or comments.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Dee Jackson', written over a circular blue stamp.

Dee Jackson,
County Administrator





D&J Enterprises – References



NEW HANOVER COUNTY
DEPARTMENT OF ENVIRONMENTAL MANAGEMENT
3002 US HIGHWAY 421 NORTH
Wilmington, NC 28401-9008
Telephone: (910) 798-4400 • Fax (910) 798-4408
E-Mail Address: jsuleyman@nhc.gov

JOE SULEYMAN
Director of Environmental Management

February 4, 2019

To: Whom it May Concern
From: Joe Suleyman, Director
RE: Letter of Recommendation

Dear Sir or Madam,

New Hanover County utilized D&J Enterprises as their primary debris removal contractor following Hurricane Florence. New Hanover County took a direct hit from Florence, which created extensive inland flooding, substantial structural damage, and uprooted or damaged tens of thousands of trees.

D&J had a road clearing team ("cut and shove") on the ground less than 72 hours of landfall, and completed initial clearing operations in a matter of days, despite having to contend with flooded roadways and heavy rainfall.

Following road clearance operations, debris removal crews began arriving in waves. I was impressed with how quickly assets were put into service, considering that all major roadways into the county were impassable for nearly a week. Debris removal crews, led by D&J's highly experienced field supervisors, cleared over 1.24 million cubic yards of vegetative debris and 77,000 cubic yards of demolition debris in under 90 days. Additionally, they set up and managed two satellite drop-off sites for residents and businesses to utilize given only a few days' notice. All debris management sites that D&J managed were returned to a condition that was satisfactory to the property owner.

Communications between New Hanover County staff and D&J's leadership team were clear, timely, and always presented a "can do" attitude.

I would recommend D&J to any town, city, or county that is looking for a reliable, experienced team to manage debris removal and recovery efforts, whether large or small.

Respectfully,





D&J Enterprises – References



**CUMBERLAND
COUNTY**
NORTH CAROLINA

ENGINEERING & INFRASTRUCTURE DEPARTMENT

Engineering Division · Facilities Management Division · Landscaping & Grounds Division · Public Utilities Division

January 7, 2019

D&J Enterprises, Inc.
Attn: Jason Sanders, Vice President
3495 Lee Rd 10
Auburn, AL 36832

Dear Mr. Sanders,

Cumberland County appreciates the efforts D&J Enterprises, Inc. has made in assisting the citizens of our community recover from the destruction left behind from Hurricane Florence. Upon completion of your field crew's collection efforts of the final pass on Saturday, January 5th, Cumberland County has now completed storm debris removal left behind from Hurricane Florence. With that said, please let this letter serve as Cumberland County releasing D&J Enterprises, Inc. from further work directly related to Hurricane Florence.

Thank you for your patience and cooperation in getting this debris collected and properly disposed of. While I hope our community can avoid future disasters, it is comforting to know that the County has a pre-disaster contract in place with D&J Enterprises to assist in our recovery efforts if the need should arise.

Sincerely,

Jeffery P. Brown, PE
Engineering & Infrastructure Director

Engineering & Public Utilities
130 Gillespie Street, Suite 214
Fayetteville, NC 28301
(910) 678-7636

Facilities Management
420 Mayview Street
Fayetteville, NC 28306
(910) 678-7699

Landscaping & Grounds
807 Grove Street
Fayetteville, NC 28301
(910) 678-7560





D&J Enterprises – References



City of St. Pete Beach
155 Corey Avenue
St. Pete Beach, Florida 33706-1839
727-367-2735
www.stpetebeach.org

June 27, 2018

Mr. Jason Sanders
Operations Manager
D&J Enterprises
3495 Lee Road 10
Auburn, AL 36832

Subject: Hurricane Irma Emergency Debris Removal

Dear Mr. Sanders,

As we enter the 2018 Hurricane Season I am reminded as to your outstanding support to the City of St. Pete Beach following Hurricane Irma in September through December 2017. On the day we evacuated the island in the face of a disaster of unknown proportions, I sent you a note asking you if we could activate our contract with D&J and in 90 minutes I was assured that yes indeed, you would be standing by to assist us as needed. That was reassurance well received as we waited through the night at the EOC for what the storm would bring.

After the storm passed we were able to assess the damage and storm blown vegetative debris was extensive. While other Cities across Florida courted your resources with higher rates your company stood by your contract with us. Multiple debris collection passes resulted in the staging of over 14,000cy of vegetative debris, far more than expected. The collection, reduction and hauling away of the debris was all done in a professional, courteous and efficient manner.

It was a pleasure working with you to get St. Pete Beach back to normal and I am reassured that if the need arises again, D&J will be by our side for whatever the storm may bring.

Thank you for your partnership and professionalism.

Sincerely,

A handwritten signature in black ink, appearing to read 'Michael F. Clarke'.

Michael F. Clarke
Public Works Director
St. Pete Beach, Florida





D&J Enterprises – References



January 18, 2018

Mr. Jason Sanders
Operations Manager
D&J Enterprises
3495 Lee Road 10
Auburn, AL 36832

Subject: Hurricane Irma – Emergency Debris Removal and Hauling

Mr. Sanders,

We wanted to take this opportunity to express our sincere appreciation and admiration for the debris management services that D&J Enterprises provided after Hurricane Irma. At a time where other contractors were not following through with their obligations, your willingness and fast response to the City of Altamonte Springs was critical to our storm cleanup operations.

We are proud to work with such an outstanding company whose professionalism and dedication are reflected in the way you go about your job. A special thank you to Mr. William Liveoak and Mr. Jackie Hickman for all of their hard work during our clean-up operations. Mr. Liveoak was able to secure and organize the subcontractors to ensure that D&J Enterprises had the amount of resources needed to serve the City. Mr. Hickman had the energy and ability to efficiently and effectively manage and operate the temporary storage and debris site.

D&J's ability to meet with the City one day after the hurricane and starting debris removal within five days after the event allowed the City to have the majority of the debris removed within 35 days and all mulch removed from the debris site 54 days after the hurricane. We greatly appreciate your swift response and overall assistance serving our residents and getting our City back to normal.

Thank you again for your dedication and performance during this storm event.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Ed Torres'.

Ed Torres, MS, PE, LEED AP
Director of Public Works & Utilities





D&J Enterprises – References



ORANGE FIRE DEPARTMENT

David Frenzel
Fire Chief

Lee Anne Brown
Deputy Chief

John Bilbo
Fire Marshal

January 16, 2018

Jason Sanders
D&J Enterprises
3495 Lee Road 10
Auburn, AL 36832

Mr. Sanders,

D&J Enterprises was awarded the contract for Emergency Standby Products and Debris Removal operations for the City of Orange in May of 2017. Little did we know that your services would be activated in August as a result of Hurricane Harvey.

As it became evident that the City of Orange would be impacted by Harvey, D&J was proactive in preparing to have assets ready to support our emergency operations. Your ability to have the necessary equipment in place in a timely manner was instrumental in keeping the City's infrastructure up and running.

After the passing of the storm, you had crews ready to start the debris removal almost immediately, working with us to work out the final details. The debris removal process worked well, even with having to make several passes due to the lag time citizens required in order to have all their debris out.

It was a pleasure to work with you and your company in getting our City back to its normal state of operation. Your overall proficient and professional services proved to be invaluable during our time of need. I am confident that should the need arise, D&J would be able to provide the same services again. Thanking you for the services you provided during our time of need, I remain;

Respectfully yours,

A handwritten signature in blue ink that reads 'Lee Anne Brown'.

Lee Anne Brown
Deputy Fire Chief/EMC
City of Orange, Texas

501 N. Seventh Street • Orange, Texas 77630 • (409) 883-1050 • Fax: (409) 883-1912





D&J Enterprises – References

Hal Marx
Mayor

Melissa Martin
City Clerk

Thomas W. Tyner
City Attorney



Aldermen
Brad Amacker
Craig Bullock
David Clayton
Tony Ducker
William King
Clint Moore
Steve Stringer

March 17, 2017

Chip Starr
D&J Enterprises
Auburn, AL

Dear Chip,

The City of Petal appreciates the job D&J Enterprises has done in helping our citizens recover from the devastating tornado that struck our city on January 21, 2017. Your crews have been instrumental in speeding the recovery process for our citizens, so that we can begin to rebuild.

On behalf of the Board of Aldermen, I thank you for doing the job quickly and efficiently. I would highly recommend D&J to other cities facing large debris clean-up operations.

Sincerely,

Hal Marx
Mayor

www.cityofpetal.com

P.O. Box 564 • Petal, MS 39465 • Ph: (601) 545.1776 • Fx: (601) 545.6685





D&J Enterprises – References



TOWN of BELVILLE

Incorporated 1977

497 Olde Waterford Way, Suite 205
Belville, NC 28451

Telephone (910) 371-2456
Fax (910) 371-2474

April 17, 2015

To Whom It May Concern:

The Town of Belville contracted with D & J Enterprises, Inc. for its Phase II debris removal in 2014. The representatives were courteous and professional, and the quality of their work was exceptional. For those reasons, the town recommends D & J Enterprises to any municipality seeking debris removal services. For further information, please feel free to contact me.

Sincerely,

A handwritten signature in black ink, appearing to read 'Athina D. Williams'.

Athina D. Williams
Town Administrator





D&J Enterprises – References



July 16, 2013

Jimmy Starr
Secretary Treasurer
D&J Enterprises
3495 Lee Road 10
Auburn, AL 36832

Dear Jimmy,


This letter expresses our high level of satisfaction with your extraordinary performance as a significant subcontractor and partner to Ashbritt for the State of Mississippi on USACE Hurricane Katrina response in 2005-2006.

The Katrina event required numerous and significant mobilizations to meet the customer needs for equipment and personnel and you and the D&J managers delivered every time. A very select few individuals have ever commanded the level of respect from subcontractors as you and Dick for the last 40 years.

D&J Enterprises Inc. handled several million yards of debris in full compliance with the contract and meeting all of AshBritt's and USACE expectations. In addition, the complexities and sheer breadth of the recovery requirements called for leadership and knowledge and skills that are almost impossible to find in one person.

Your continued support of Ashbritt as a significant subcontractor is a privilege and greatly appreciated. Our assignment of subcontractor tasks to you is evidence of our continued satisfaction with D&J Enterprises Inc. performance.

Sincerely,


Randy Perkins
President

565 East Hillsboro Boulevard - Deerfield Beach, Florida - 33441
Phone 954.545.3535 - Fax 954.545.3585 - www.ashbritt.com





D&J Enterprises – References



DORADO SERVICES, INC.
195 W. Seminole Blvd.
Sanford, FL 32771
Tel: 407-688-0600
Fax: 407-688-0701
www.doradosi.com

July 16, 2013

Jason Sanders
Operations Manager
D&J Enterprises
3495 Lee Road 10
Auburn, AL 36832

Mr. Sanders,

This letter is in response to your request for a letter of satisfaction for your role supporting Dorado for the Spring 2011 North Alabama and Tuscaloosa Tornado Outbreak response.

Your company was instrumental in our success, providing financial and operational support and about half of the field management staff requirements.

We look forward to working with D&J on future debris management and disaster response requirements.

Sincerely,
Dorado Services, Inc.


Fernando Neris, PE
President





D&J Enterprises – References

BENJAMIN GOLDMAN
CITY ATTORNEY

LOXCIL B. TUCK
MAYOR

LYNN KEITH
CITY CLERK

CITY OF TARRANT

1604 Pinson Valley Parkway
P. O. Box 170220
Tarrant, Alabama 35217-0220
205/849-2800
Fax 205/849-2805

COUNCIL MEMBERS
JOHN T. "TOMMY" BRYANT
ANNETTE W. DUNNER

COUNCIL MEMBERS
JOE A. MATTHEWS
KRISTI TAYLOR

LAURA HORTON
MAYOR PRO TEM

To whom it may concern:

Please allow me this opportunity to express my sincere appreciation for the outstanding job that D&J Enterprises has done in removing tornado debris within the City of Tarrant, AL. The D&J employees were a pleasure to work with. D&J Enterprises not only displayed an exceptional knowledge of FEMA regulations, they were also courteous, caring, and professional.

Tornadoes are not something that the City of Tarrant has had to deal with previously in my administration. It has truly been a blessing to have a partner like D&J Enterprises to help the City navigate through the process.

I highly recommend D&J Enterprises to fulfill debris removal requirements.

Sincerely,

A handwritten signature in cursive script that reads "Loxcil Tuck".

Loxcil Tuck
Mayor





D&J Enterprises – References



**DeKALB COUNTY
EMERGENCY MANAGEMENT AGENCY**
111 Grand Avenue, SW, Suite 21
Fort Payne, AL 35967
Office (256) 845-8569 X Fax (256) 845-8790
Michael D. Leath, Director



June 17, 2010

Robert Smith
D & J Enterprises
3495 Lee Road 10
Auburn, AL 36832

Dear Robert,

It is with great pleasure that I offer my personal recommendation of D & J to other counties who may be seeking information regarding the disaster debris services offered by D & J.

Though we hope we never require your services in the future, your company has provided excellent service to the citizens of DeKalb County in the wake of our recent multiple-tornado incident. We are pleased with the quality of your personnel as well as the subcontractors you have selected.

Finally, we believe you possess personal integrity, which is reflected in your interaction with us here at DeKalb County EMA. Thank you again for assisting our county with recovery from this disaster.

Kind regards,

Michael D. Leath, CEM®





D&J Enterprises – References



REPLY TO
ATTENTION OF

Bay Area Office

DEPARTMENT OF THE ARMY
GALVESTON DISTRICT, CORPS OF ENGINEERS
P. O. BOX 1229
GALVESTON, TEXAS 77563-1229

August 3, 2007

Richard D. Starr
President
D&J Enterprises, Inc.
3495 Lee Road 10
Auburn, AL. 36832

Dear Mr. Starr:

I want to thank you and your employees for their tireless effort and support following Hurricane Rita. The Debris Mission in Texas, as part of the U.S. Army Corps of Engineers' Hurricane Rita Recovery Mission, was a major undertaking. As you know D&J managed to recover and reduce over 4 million cubic yards of debris in just a few short months.

I was impressed with D&J's initiative and professionalism. D&J remained flexible and made every effort to improve recovery operations and provide valuable input to critical tasks. The positive attitude and concern for safety from D&J's management team was also reflected daily at the laborer level. This made life for the Debris team and myself easier in often difficult and hectic conditions.

D&J's performance throughout the contract was excellent. I know D&J will continue to excel in all future endeavors. It was truly a pleasure to work with you and the rest of your staff at D&J and I look forward to working with you in the future. If you have any questions regarding this correspondence, please call me at 281-642-7664.

Sincerely,

Michael deMasi
Mission Manager - Debris





D&J Enterprises – References



LAKE COUNTY
FLORIDA

June 27, 2007

Mr. William Liveoak, Chief Engineer
D & J Enterprises, Inc.
3495 Lee Road
Auburn, Alabama 36832

Subject: Disaster Debris Assistance
Groundhog Day Tornadoes
Lake County, Florida

Dear Mr. Liveoak,

As Debris Management Coordinators for Lake County, Florida, we would like to extend our appreciation to you and your firm's staff for your efforts in the recovery from the Groundhog Day tornadoes that occurred on February 2, 2007. This was an unprecedented event for our community to experience such destruction over a very limited debris field of only 14 square miles.

Unlike a Hurricane Event, for which we can plan & brace, this event occurred in the early hours of a Friday morning when many people were asleep. Unfortunately, too many lives were lost. To your firm's credit, D & J had representatives "on the ground" in Lake County within four (4) hours upon notification of potential activation of our contract (the first of our two Debris Collection Contractors under contract). This was extremely important as it allowed the representative from Public Works and Solid Waste Management to meet in the field to assess the damaged areas and formulate plans for the most immediate needs. You were expeditious in setting up the necessary accommodations to accomplish this debris recovery and facilitate the monitoring requirements necessary for Federal Emergency Management Agency (FEMA) and State reimbursement which in turn allowed for enter into a recovery mode as soon as possible.

Additionally, as we established accounts with local disposal facilities and a Temporary Staging and Debris Reduction (TDSR) site, your firm was very proactive in coordinating

437 ARDREY AVENUE, BUSTON, FL 32726 • P 352.742.0478 • F 352.742.1695
Board of County Commissioners • www.lakecountyfl.gov

JENNIFER HILL
District 1

HAINE RENICK
District 2

DEBBIE STIVENDER
District 3

LINDA STEWART
District 4

WELTON G. CANNON
District 5





D&J Enterprises – References

D & J Enterprises, Inc.
June 27, 2007
Page Two

this effort. You exercised reasonable pricing for unforeseen costs that were not included under our contract and demonstrated your willingness to assist Lake County in the recovery from this traumatic event.

Not to take offense, but as we enter into the 2007 Hurricane season, we hope that we don't have the need to call you. But, if we do, I would be honored to contact you again.

Thanks for a job well done.

Sincerely,

Gary Debo
Solid Waste Operations Director

Kristian Swenson
Road Operations Director

437 ARDICE AVENUE, BUSTIS, FL. 32726 • P 352.742-0478 • F 352.742.1695
Board of County Commissioners • www.lakecountyfl.gov

JENNIFER HILL
District 1

ELAINE RENICK
District 2

DEBBIE STIVENDER
District 3

LINDA STEWART
District 4

WELTON G. CADWE
District 5





D&J Enterprises – References



citizen★**corps**

CHRISTIAN COUNTY EMERGENCY MANAGEMENT

100 W. Church Room 100 Ozark, MO 65721

Phone: 417-581-2126 Fax: 417-581-2368

E-Mail: phila69682@aol.com

ema.christiancountymo.gov

Phil Amtower, Director

May 7, 2007

James L. Starr
D & J Enterprises, Inc.
3495 Lee Road 10
Auburn, AL 36832

Dear Mr. Starr,

Please accept this letter as a sincere expression of gratitude from Christian County for the debris cleanup services rendered by D&J Enterprises in January, 2007. In the aftermath of a massive Ice Storm, we were fortunate to have you and your employees assist us in our recovery effort. D&J Enterprises was highly responsive to the needs of the Christian County residents during these difficult times. Even though we had over 500 miles of rural county roads to cover, the entire operation was done in a timely and professional manner, with over three hundred thousand cubic yards processed. I know for a fact, that the county could not have successfully completed such a project, if not for the efforts of your company.

Many contractors choose to take advantage of communities when disaster strikes; your company has a strong commitment and desire to help during such times of crisis. The professionalism and integrity of D&J employees was a refreshing change.

For these reasons I take pride in recommending D&J Enterprises to any community facing a disaster cleanup and encourage you to have potential clients contact me at (417) 581-2126 regarding the work performance of D&J Enterprises. Thanks again for the great service.

Sincerely,

Phil Amtower
Director, Christian County
Emergency Management





D&J Enterprises – References



OFFICE OF
CLERK - TREASURER

2919 Delaware Avenue, Kenmore, NY 14217

Kathleen P. Johnson, Esq.
Clerk/Treasurer

Phone: (716) 873-5700
www.vi.kenmore.ny.us

December 11, 2006

To Whom It May Concern:

The Village of Kenmore contracted with D&J Enterprises for purposes of removal of debris in connection with a winter storm that occurred in Erie County on October 12, 2006. D&J was also responsible for tree trimming, removal and stumping.

The Village of Kenmore found D&J to be very cooperative to work with, and very professional and diligent in its work. Its expertise, not only in performing the contracted services, but also in its understanding of FEMA regulations and requirements, was most beneficial to the Village in its clean-up efforts.

On behalf of the Village of Kenmore, I am pleased to offer this recommendation to D&J Enterprises.

If you should have any questions, or desire additional information pertaining to D&J Enterprises, please feel free to contact me at (716) 873-5700 or via email at kjohnson@vi.kenmore.ny.us.

Very truly yours,

A handwritten signature in cursive script that reads 'Kathleen P. Johnson'.

Kathleen P. Johnson, Esq.
Clerk/Treasurer





D&J Enterprises – References

Office of the
Director of Sanitation Services
and Fleet Management



November 2, 2006

James L. Starr
D & J Enterprises, Inc.
3495 Lee Road 10
Auburn, AL 36832

Dear Mr. Starr:

Please accept this letter as a sincere expression of gratitude from the City of Pensacola for the debris cleanup services rendered by D&J Enterprises in 2004 and 2005. In the aftermath of hurricanes Ivan and Dennis, we were fortunate to have you and your employees assist us in our recovery effort. D&J Enterprises was highly responsive to the needs of the City, and its residents, during these difficult times. Even though multiple hurricanes ravaged much of the Gulf Coast and Florida during this two-year period, D&J Enterprises kept their commitment with the City of Pensacola and proceeded to collect and process over two million cubic yards of debris. I can certainly say that the City could not have successfully recovered in such a timely manner if not for the efforts of your company.

While some contractors choose to take advantage of communities when disaster strikes, our experience with your company has revealed a commitment and desire to provide help during such times of crisis. The professionalism and integrity of D&J employees is refreshing. For these reasons I take pride in recommending D&J Enterprises to any community facing a disaster cleanup and encourage you to have potential clients contact me at (850) 435-1894 regarding the work performance of D&J Enterprises. Thanks again for the great service.

Sincerely,

Jerry A. Moore
Director of Sanitation Services and Fleet Management

P.O. Box 12910 Pensacola, Florida 32521-0091 Telephone: (850) 435-1890
The City of Pensacola is an Affirmative Action/Equal Opportunity Employer
The City of Pensacola provides equal access in employment and Public Services





U.S. Army Corps of Engineers
Hurricane Rita Recovery Field Office
Beaumont, Texas



Certificate of Appreciation

Presented To

D & J Enterprises, Inc.

For contributions to the safety program of Hurricane Rita-Texas recovery operations.

Danny J. Wyatt
Signature

3 Feb 2006
Date

Danny J. Wyatt
Safety Manager

Steven P. Haustein
Signature

3 Feb 2006
Date

Steven P. Haustein
Colonel, Corps of Engineers
District Engineer





D&J Enterprises – References

CITY OF DELRAY BEACH



100 N.W. 161 AVENUE - DELRAY BEACH, FLORIDA 33444 - 561/243-7000

January 22, 2005

1993
2001

Mr. Jason Sanders
D&J Enterprises Inc.
3495 Lee Road 10
Auburn, Al. 36832

Subject: Letter of Commendation- Hurricane Frances and Hurricane Jeanne

Dear Jason:

We would appreciate this opportunity to express our thanks for the exceptional job D&J Enterprises, Inc. did during Hurricane Frances and Hurricane Jeanne for the City of Delray Beach. Your firm mobilized quickly and, in concert with our debris teams, efficiently collected, delivered and chipped the debris within our City. Once the debris was chipped your personnel delivered the chipped debris to the ultimate landfill site.

Special appreciation is given to the contract preparation, administration of the contract, and billing procedures which allowed us to accurately reconcile the debris process and prepare the necessary paperwork for FEMA. Our project worksheets were delivered to FEMA and were accepted and funded in accordance with their policies.

The entire debris process was carried on with professionalism and we had no problems with any of your personnel or subcontractors.

Thank you again for a job well done. We would certainly recommend your services to any governmental entity requiring your services.

Sincerely,

Joseph M. Safford
Finance Director



THE EFFORT ALWAYS MATTERS





D&J Enterprises – References

Commonwealth of Kentucky
Transportation Cabinet
Department of Highways, District Nine
Elzaville Road, P.O. Box 347
Flemingsburg, Kentucky 41041
606/845-2551, (fax) 606/849-2286
Jim Rummage
Chief District Engineer

May 30, 2003

To Whom It May Concern;

On February 15, 2003, (Greenup County) was one of the counties in Northeastern Kentucky, that was also hit by a Terrible Ice Storm. Many surrounding Counties in our District Nine were badly damaged, with (Greenup County) being one of the worst hit. Many contractors bid to remove Storm Damage debris from our State Highway Right-of-Ways. D & J Enterprises Inc. Was awarded the contract with the lowest bid, that really Helped work with our budget.

After having gone through any kind of Storm Damage clean up before in Greenup County, we were not sure what to expect. After D & J Enterprises Inc. was notified that they were awarded the contract for cleanup, they set up a meeting with our staff, and helped our people with all questions and answers. Having a short time limit to complete Storm damage clean up, D & J Enterprises went right to work. With over 150,000 cubic yards, and many miles of roads, D & J Enterprises had many crews, with supervisors at every work site. They met all State and Federal guidelines for safety, and effectiveness. All crews worked long hard hours, and the supervisors were very professional at the work sites. All crews became a pleasure to work with. The equipment D & J Enterprises used was 2nd to none. Professional employee's, using professional equipment. It was impressive to watch them work in Greenup County Kentucky.

Mr. Bob Droke, and the professional office staff of D & J Enterprises, made it very easy, coordinating all paperwork that is required by State and Federal laws. They made our job a lot simpler.

The Kentucky Department of Highways in Greenup County, Highly recommends D & J enterprises Inc. for Debris removal services.

Thank You, for making it a pleasure,

A handwritten signature in cursive script that reads "Jerry Cyrus".

Jerry Cyrus
KYTC, District Nine, Superintendent Greenup County.
606/473-9415





D&J Enterprises – References



Commonwealth of Kentucky Transportation Cabinet

Department of Highways, District Nine
Elizaville Road, P.O. Box 347
Flemingsburg, Kentucky 41041
606/845-2551. (Fax) 606/849-2286
Jim Rummage
Chief District Engineer

Paul E. Patton
Governor

James C. Codeil, III
Secretary of Transportation

Clifford C. Linkes, P.E.
Deputy Secretary

May 19, 2003

To Whom It May Concern;

On February 15, 2003, Northeastern Kentucky was hit with a devastating ice storm stretching from Lexington to West Virginia. After a competitive bid process involving 19 contractors, D & J Enterprises, Inc was significantly low and was subsequently awarded a contract to remove and dispose of debris in the three most heavily damaged counties and approximately 50 miles of State Roads and portions of Interstate 64.

Upon receiving their Notice to Proceed, their superintendent, Mr. Raymond Phillips immediately organized several crews and began work on March 21 to remove the estimated 100,000 cubic yards of debris in Carter County. The crews worked long hours, seven days a week and in the end had removed over 133,000 cubic yards by March 16, -34 days ahead of schedule. Their crews worked efficiently, safely and in full compliance with the Kentucky Transportation Cabinet's Safety Regulations and Policies in all areas including the Interstate Highway. Not only there were no complaints in the areas they worked, our department received many compliments on the work they performed and the cooperation and understanding their employees showed to the local residents who were being inconvenienced during the right of way clearing. Mr. Phillips was always on site and immediately responsive to all issues as the job progressed. We found him to be very knowledgeable and a pleasure to work with.

We were also very impressed with D & J's professional office staff. Mr. Droke and his staff were very organized from the beginning making daily coordination and reconcilments with truck measurement, load tickets, work locations, and billing invoices an easy process.

In summary, we could not have selected a more capable contractor. We have enjoyed the working relationship we have experienced with this company and I would not hesitate to recommend D & J Enterprises, Inc. to any Government Agency in need of debris removal services.

Sincerely,

John Rice
KYTC, District 9, Superintendent



KENTUCKY TRANSPORTATION CABINET MISSION
PROVIDE A SAFE, EFFICIENT, ENVIRONMENTALLY SOUND AND FISCALLY RESPONSIBLE TRANSPORTATION
SYSTEM WHICH PROMOTES ECONOMIC GROWTH AND ENHANCES THE QUALITY OF LIFE IN KENTUCKY.
AN EQUAL OPPORTUNITY EMPLOYER M/F/D





D&J Enterprises – References



THE CITY OF LEXINGTON SANITATION DEPARTMENT

Mailing Address:
28 West Center Street
Lexington, NC 27292-3099

Phone (336) 248-3965
Fax (336) 248-8119

Office Location:
310 Talbert Boulevard
Lexington, NC 27292

February 10, 2003

D & J Enterprises, Inc.
3495 Lee Road 10
Auburn, Alabama 36830

On December 4 & 5, 2002, a major ice storm hit the City of Lexington, unlike anything we had experienced, and resulted in significant damage to trees throughout the City.

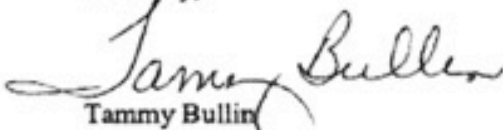
D & J Enterprises, through a competitive bidding process, was awarded a contract to remove and grind all debris from streets and the right-of-ways within the City Limits.

As with any project of this magnitude, the removal of the estimated 56,000 cubic yards of debris seemed overwhelming and unending to regular City staff employees. When D & J began their work, we found their crews were able to remove in one week more than the amount City employees had hauled in four weeks. The results of D & J's first week were such a relief to all. D & J's professional staff handled customer complaints, which were minimal. The most common being, "when are they getting to my street?" Their staff worked long hours six days a week in order to remove the debris. The crews began work on January 6, 2003 and completed the removal and grinding on February 8, 2003.

D & J's professional office staff has been a pleasure to work with. The staff coordinated the load tickets and billing invoices with the records kept by this department. The FEMA officer assigned to this project was pleased with their progress, price and quick removal and grinding.

I would be glad to discuss the City of Lexington's experience with D & J with anyone else considering utilizing their services.

Sincerely,


Tammy Bullin
Sanitation Superintendent





D&J Enterprises – References

PHILLIP B. WIDNER
County Engineer

FRED A. PENN
Assistant County Engineer



Phone: 256-736-2408
Fax: 256-736-2417

Email: CCeng@Co.Cullman.al,US
www.co.cullman.al.us

Cullman County Engineering Department

P.O. Box 968
Cullman, Alabama 35056

February 10, 2003

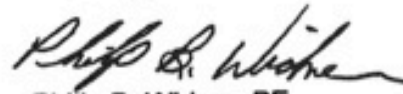
Mr. "Buck" Phillips
D & J Enterprises, Inc.
3495 Lee Road 10
Auburn, Al 36832

Dear Buck:

On behalf of the Cullman County Commission and myself, I would like to take a moment to thank-you and your staff for the exemplary service D & J Enterprises provided during the debris clean-up from the November 10, 2002 tornado which passed through our County.

Since this job is now complete, we know with certainty we made an excellent choice in awarding our clean up contract to D & J Enterprises. Your timely completion of this project has helped expedite the clean- up and recovery process for Cullman County. Again, thank-you.

Sincerely,


Philip B. Widner, PE
Cullman County Engineer





D&J Enterprises – References



CITY OF TEXARKANA, ARKANSAS

EAST 3rd & WALNUT STREETS 71854
P.O. BOX 2711 - TEXARKANA, ARKANSAS 75504

PHONE (870) 779-4996 - FAX (870) 774-3170

OFFICE OF THE CITY MANAGER

July 2, 2001

To Whom It May Concern:

Our area was hit by an ice storm on Christmas Day, 2000. The damage caused by the storm was unlike anything we had experienced, and our City was in the hardest-hit area of the storm.

Through a competitive selection process, we selected D&J Enterprises, Inc. of Auburn, Alabama as our debris removal contractor. D&J was responsible for hauling and reducing debris from streets, alleys, public property and rights-of-way, as well as removing broken tree limbs over streets and rights-of-way and in City parks. This project, which was originally estimated to involve 100,000 cubic yards of debris, ended up requiring removal of over 300,000 cubic yards of debris.

Like any project of this magnitude, there were some minor snags at start-up. However, we found the D&J managers and crew to be very professional and proficient in their work. Mack Stokes, D&J's foreman, was in constant communication with our Public Works Director and our monitors. When problems did arise, D&J proposed solutions and was flexible in meeting the needs of our city and its residents. The crews worked long hours seven days a week in order to get the debris removed as quickly as possible. D&J worked with the city in regard to scheduling so that we could allow residents ample time between passes to clear debris from their yards. D&J has been very flexible in regard to payment arrangements, and we have received no complaints from FEMA in regard to reimbursement for the work performed.

For me, as city manager, any contractor's performance boils down to value and quality. In terms of value, D&J's bid was among the lowest we received. It was significantly lower than our sister-city across the state line paid. And D&J never came back during the contract period to try to increase the price or terms. In terms of quality, the best indicator for me is the fact that during the entire period of the project, only two citizen complaints reached my desk. All of the others were resolved by D&J in conjunction with our city staff. Given the nature and magnitude of the project, that is noteworthy.

I would be happy to discuss our experience with D&J with anyone else considering utilizing their services. I can be reached at (870) 779-4996.

Sincerely,

A handwritten signature in blue ink that reads 'Robert W. Wright'.

Robert W. Wright
City Manager





D&J Enterprises – References



City of Little Rock

Department of
Public Works

701 West Markham
Little Rock, Arkansas 72201
(501) 371-4475
Fax (501) 371-4843

Office of the Director

May 10, 2001

James L. Starr, Secretary/Treasurer
D & J Enterprises, Inc.
9495 Lee Road 10
Auburn, AL 36832

Dear Mr. Starr

I want to express my appreciation of the outstanding work exhibited by your Company during the clean up of ice storm debris in the City of Little Rock. The December 2000 Ice Storms left Little Rock with an astounding volume of damage to vegetation making it impossible for the City's collection system to remove without assistance.

I am most impressed with your ability to respond to the City's needs to quickly remove materials from the City's streets and keep the tons of material from the City's landfill. You extended full cooperation to both these needs.

- The quick deployment of your staff was critical to responding to this disaster. The City's contract with D and J Enterprises was awarded on January 16, 2001 and your crews began work on January 23, 2001. You included 25% local workers in your crews and during the height of the clean-up operation you successfully coordinated 225 people to effectively remove the debris. You were able to complete the obligations of the contract in 90 days although the contract terms indicated six months.
- It is important to preserve the City's precious landfill space. You were able to collect the materials, grind, and haul the debris in a usable form to the landfill where it has multiple uses, including daily cover. By doing this, we are able to turn what would normally be waste material into a needed, usable commodity that benefits our City.

Many times, in the haste of doing a job quickly, it is easy to perform less than satisfactorily. I am pleased to know that this was not the case in your organization. Considering the volume of materials that were handled, there were few citizen complaints. Your organization resolved each of them in a timely manner.

Again, thank you for the outstanding job performed in Little Rock. It was a pleasure to work with your organization. I appreciate your professionalism and your knowledge of organizing disaster clean-ups.

Sincerely

Guy A. Lowes, P.E.
Assistant Director

GAL/pm

cc Charles R. Turner, P.E., Director of Public Works

