SECURITIES AND EXCHANGE COMMISSION

SEC FORM - I - ACGR

INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT

1.	For the fiscal year ended	<u>2019</u>		
2.	SEC Identification Number	<u>40938</u>		
3.	BIR Tax Identification No.	000-169-117-0	00	
4.	Exact name of issuer as specifie	ed in its charter	United Parago	n Mining Corporation
5.	Philippines Province, Country or other juris Incorporation or organization	sdiction of	6. Industry Classi] (SEC Use Only) fication Code:
7.	Quad Alpha Centrum, 125 Pion Address of principal office	eer Street, Man	daluyong City	1550 Postal Code
8.	(632) 8631-5139 Issuer's telephone number, inc	luding area code	2	
9.	N/A Former name, former address,	former fiscal ye	ar, if changed sir	nce last report

	NTEGRATED ANNUAL C	ORPORATE GOVERNANCE REPORT	
	COMPLIANT /	ADDITIONAL INFORMATION	EXPLANATION
	NON - COMPLIANT		
The Board's Governance Responsibilities			
Principle 1: The company should be headed	d by a competent, working	ng board to foster the long-term success of	the corporation, and to sustain its
competitiveness and profitability in a manu	ner consistent with its co	rporate objectives and the long-term best i	nterests of its shareholders and
other stakeholders.			
Recommendation 1.1			
 Board is composed of directors 		Please see the Corporation's Annual	
with collective working		Report and Definitive Information	
knowledge, experience or	Compliant	Statement for the year 2019.	
expertise that is relevant to the			
company's industry/sector		http://unitedparagon.com/wp-	
		content/uploads/2020/07/United-	
		Paragon-Mining-CorpSEC-17-A-w-	
		Sustainability-AFS-2019.pdf	
		http://unitedparagon.com/wp-	
		content/uploads/2019/09/UPM-	
		<u>Definitive-20-IS-2019.pdf</u>	
2. Board has an appropriate mix of		The Board represents a diverse	
competence and expertise.		background of professionals equipped	
	Compliant	with the necessary competencies to	
		properly discharge his/her duties	
		judiciously and exercise independent	
		judgment on various matters requiring	
		Board ratification.	
3. Directors remain qualified for		Please see the Corporation's Annual	
their positions individually and	Compliant	Report and Definitive Information	
collectively to enable them to		Statement for the year 2019.	
fulfill their roles and			

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responsibilities and respond to		http://unitedparagon.com/wp-	
the needs of the organization.		content/uploads/2020/07/United-	
		Paragon-Mining-CorpSEC-17-A-w-	
		Sustainability-AFS-2019.pdf	
		Sustainability-Ai 3-2013.pui	
		http://unitedparagon.com/wp-	
		content/uploads/2019/09/UPM-	
		Definitive-20-IS-2019.pdf	
Danaman dation 1.3		<u>Definitive-20-i3-2013.pui</u>	
Recommendation 1.2			
 Board is composed of a majority 	Compliant	Please see the Corporation's Annual	
of non-executive directors		Report and Definitive Information	
		Statement for the year 2019.	
		, ,	
		http://unitedparagon.com/wp-	
		content/uploads/2020/07/United-	
		Paragon-Mining-CorpSEC-17-A-w-	
		Sustainability-AFS-2019.pdf	
		<u> </u>	
		http://unitedparagon.com/wp-	
		content/uploads/2019/09/UPM-	
		Definitive-20-IS-2019.pdf	
Recommendation 1.3			
1. Company provides in its Board	Compliant	Please see the Corporation's website.	
Charter and Manual on Corporate	'	'	
Governance a policy on training of		http://unitedparagon.com	
		nttp.//uniteuparagon.com	
directors			
2. Company has an orientation	Compliant	Please see the Corporation's Amended	
program for first time directors		Manual on Corporate Governance as	
		adopted by the Board on May 2017.	
		,	
		http://unitedparagon.com/wp-	
		content/uploads/2017/06/UPM-	
		Amended-Corporate-Governance-	
		Manual-May312017.pdf	

3. Company has relevant annual continuing training for all directors	Compliant	All Officers and Directors of the company are required to attend the Annual Corporate Governance Seminar. The certificates of attendance and trainings are uploaded in the corporation's website. http://unitedparagon.com/wp-content/uploads/2019/06/UPM-SEC-17-C-Certification-of-CG-Attendance-2018.pdf	
Recommendation 1.4		<u> </u>	
Board has a policy on board diversity	Compliant	The Board implements a process of selection to ensure a mix of competent Directors and Officers and adopt a policy on Board diversity, as to age, ethnicity, culture, skills, competence, and knowledge. Out of the nine (9) members of the Board of Directors, two (2) are female Directors, namely: Presentacion S. Ramos & Mrs. Maureen Alexandra S. Ramos-Padilla. Please see the Corporation's Amended Manual on Corporate Governance as adopted by the Board on May 2017. http://unitedparagon.com/wp-content/uploads/2017/06/UPM-Amended-Corporate-Governance-Manual-May312017.pdf	

Optional: Recommendation 1.4			
Company has a policy on and discloses measurable objectives for implementing its board diversity and reports on progress in achieving its objectives.	Compliant	Please see the Corporation's Amended Manual on Corporate Governance as adopted by the Board on May 2017. http://unitedparagon.com/wp-content/uploads/2017/06/UPM-Amended-Corporate-Governance-Manual-May312017.pdf	
Recommendation 1.5			
1. Board is assisted by a Corporate Secretary. Output Description: 1. Board is assisted by a Corporate Secretary.	Compliant	The board has appointed and assisted by its Corporate Secretary, Atty. Iris Marie U. Carpio-Duque Please see the Corporation's Annual Report and Definitive Information Statement for the year 2019 and General Information Sheet (GIS) 2019. http://unitedparagon.com/wp-content/uploads/2020/07/United-Paragon-Mining-CorpSEC-17-A-w-Sustainability-AFS-2019.pdf http://unitedparagon.com/wp-content/uploads/2019/09/UPM-Definitive-20-IS-2019.pdf http://unitedparagon.com/wp-content/uploads/2019/09/UPM-GIS_2019-sec-rcvd.pdf	

2.	Corporate Secretary is a separate individual from the Compliance Officer.	Non-Compliant		The company has assigned an Assistant Corporate Secretary to assist the board and Corp. Secretary on his/her duties.
3.	Corporate Secretary is not a member of the Board of Directors	Compliant	Please see the Corporation's Annual Report and Definitive Information Statement for the year 2019. http://unitedparagon.com/wp-content/uploads/2020/07/United-Paragon-Mining-CorpSEC-17-A-w-Sustainability-AFS-2019.pdf http://unitedparagon.com/wp-content/uploads/2019/09/UPM-Definitive-20-IS-2019.pdf	
4.	Corporate Secretary attends training/s on corporate governance	Compliant	The Corporate Secretary is required to attend the annual corporate governance seminar. Please see the Corporation's Amended Manual on Corporate Governance as adopted by the Board on May 2017, the Corporation's Annual Corporate Governance Report for 2016 and Corporation's Definitive Information Statement of 2019 http://unitedparagon.com/wp-content/uploads/2019/09/UPM-Definitive-20-IS-2019.pdf	

				
			http://unitedparagon.com/wp-	
			content/uploads/2017/06/UPM-	
			Amended-Corporate-Governance-	
			Manual-May312017.pdf	
			http://unitedparagon.com/wp-	
			content/uploads/2017/06/UPM-SEC-	
			•	
			Form-ACGR-2017-May302017.pdf	
			http://unitedparagon.com/company-	
			disclosures/sec-filings/	
Option	nal: Recommendation 1.5			
1.	Corporate Secretary distributes	Compliant		
	materials for board meetings at			
	least five (5) business days before			
	scheduled meeting.			
Recon	nmendation 1.6			
1.	Board is assisted by a Compliance	Compliant	The board has assigned Atty. Iris Marie	
	Officer.	F	Carpio-Duque as the Compliance	
	• The children is a second control of the children is a second con		Officer.	
			Officer.	
			Please see the Corporation's Annual	
			•	
			Report and Definitive Information	
			Statement for the year 2018.	
			http://unitedparagon.com/wp-	
			content/uploads/2020/07/United-	
			Paragon-Mining-CorpSEC-17-A-w-	
			Sustainability-AFS-2019.pdf	
			http://unitedparagon.com/wp-	
			http://unitedparagon.com/wp- content/uploads/2019/09/UPM- Definitive-20-IS-2019.pdf	

2.	Compliance Officer has a rank of Senior Vice-President or an equivalent position with adequate stature and authority in the corporation	Non- Compliant		Although the incumbent Compliance Officer does not have the rank of Senior Vice- President, she nevertheless directly reports to the Chairman & President of the company and is able to discharge her duties competently.
3.	Compliance Officers is not a member of the board	Compliant	Please see the Corporation's Amended Manual on Corporate Governance as adopted by the Board on May 2017, the Corporation's Annual Corporate Governance Report for 2016 and Corporation's Definitive Information Statement of 2019 http://unitedparagon.com/wp-content/uploads/2019/09/UPM-Definitive-20-IS-2019.pdf http://unitedparagon.com/wp-content/uploads/2017/06/UPM-Amended-Corporate-Governance-Manual-May312017.pdf http://unitedparagon.com/wp-content/uploads/2017/06/UPM-SEC-Form-ACGR-2017-May302017.pdf	
4.	Compliance Officer attends training/s on corporate governance	Compliant	The Corporate Secretary is required to attend the annual corporate governance seminar.	www.unitedparagon.com

		The certificates of attendance and	
		trainings are uploaded in the	
		corporation's website.	
		http://unitedparagon.com/company-	
		disclosures/sec-filings/	
Principle 2: The fiduciary roles, responsibilit	ies and accountabilities	of the Board as provided under the law, the	e company's articles and by-laws,
and other legal pronouncements and guidel	ines should be clearly m	ade known to all directors as well as stockh	olders and other stakeholders.
Recommendation 2.1			
1. Directors act on a fully informed	Compliant	Please see the Corporation's Amended	
basis, in good faith, with due		Manual on Corporate Governance as	
diligence and care, and in the best		adopted by the Board on May 2017.	
interest of the company.			
		http://unitedparagon.com/wp-	
		content/uploads/2017/06/UPM-	
		Amended-Corporate-Governance-	
		Manual-May312017.pdf	
Recommendation 2.2			
 Board oversees the development, 	Compliant	The board reviews and approves	
review and approval of the		company business objectives and	
company's business objectives		strategies during board meetings and	
and strategy.		monitors the implementation in order	
2. Board oversees and monitors the	Compliant	to sustain the company's viability and	
implementation of the company's		strengths.	
business objectives and strategy			
		http://unitedparagon.com/wp-	
		content/uploads/2017/06/UPM-	
		Amended-Corporate-Governance-	
		Manual-May312017.pdf	

Supplement to Recommendation 2.2					
1. Board has a clearly defined and updated vision, mission and core values	Compliant	Vision: We envision our company as a leading publicly-listed mining firm with a balanced portfolio of investments in natural resources, infrastructure and property development. Through these investments, we aim to contribute to the task of building the Filipino future. Mission: We enable our stakeholders to participate in the growth and profit potentials of our chosen investment sectors, conscious as we are of our obligation to create and enhance shareholder value. We harness the wealth of the earth through responsible mining, thus converting the country's undeveloped natural resources into revenues that would fuel economic growth, always mindful of the concern for environmental protection and sustainable development. We support infrastructure and property development projects that would			

			enhance the quality of life of the Filipino people, especially the masses. As a key player in the Philippine natural resources, United Paragon Mining Corporation is committed to strong and responsible nation-building.	
2.	Board has strategy execution process that facilitates effective management performance and is attuned to the company's business environment, and culture.	Compliant	Please see the Corporation's Amended Manual on Corporate Governance.	
Recom	mendation 2.3			
1.	Board is headed by a competent and qualified Chairperson	Compliant	The board is headed by Mr. Alfredo C. Ramos. Information on his qualification can be found in the Corporation's Annual Corporate Governance Report for 2016 and Corporation's Definitive Information Statement of 2019 and the Annual Report of 2019 (SEC 17-A).	www.unitedparagon.com
			http://unitedparagon.com/wp-content/uploads/2017/06/UPM-SEC-Form-ACGR-2017-May302017.pdf http://unitedparagon.com/wp-content/uploads/2020/07/United-Paragon-Mining-CorpSEC-17-A-w-Sustainability-AFS-2019.pdf	

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			http://unitedparagon.com/wp- content/uploads/2019/09/UPM- Definitive-20-IS-2019.pdf	
Recom	mendation 2.4			
1.	Board ensures and adopts an effective succession planning program for directors, key officers and management	Compliant	Please see the Amended Manual on Corporation Governance as adopted on May 2017.	
			http://unitedparagon.com/wp- content/uploads/2017/06/UPM- Amended-Corporate-Governance- Manual-May312017.	
2.	Board adopts a policy on the retirement for directors and key officers.	Compliant	There is no retirement age policy for directors and key officers for as long as a director is capable of performing of his office and is able to promote the interest of the company, he may be reelected for another term. This is also consistent with the policy	
			on maintaining diversity in the board.	
Recom	mendation 2.5			
1.	Board aligns the remuneration of key officers and board members with long-term interests of the company	Compliant	Non-employee Directors do not receive compensation for their services as such. Directors only receive reasonable per diem for every meeting they participate	
2.	Board adapts a policy specifying the relationship between remuneration and performance.	Compliant	in. Directors who are employees of the Company or any of its subsidiaries shall receive no additional compensation for	

3.	Directors do not participate in discussions or deliberations involving his/her own remuneration.	Compliant	serving as Directors other than the reasonable per diem. Please see the Definitive Information Statement and the Annual Report (SEC 17-A) for 2019. http://unitedparagon.com/wp-content/uploads/2019/09/UPM-Definitive-20-IS-2019.pdf		
Option	al Recommendation 2.5				
1.	Board approves the remuneration of senior executives.				
2.	Company has measurable standards to align the performance-based remuneration of the executive directors and senior executives with long-term interest, such as claw back provision and deferred bonuses.				
Recom	Recommendation 2.6				
1.	Board has a formal and transparent nomination and election policy	Compliant	Please see the Corporation's by-laws and the Amended Manual on Corporate Governance.		
2.	Board nomination and election policy is disclosed in the	Compliant			

				1
	company's Manual on Corporate		http://unitedparagon.com/wp-	
	Governance.		content/uploads/2017/06/UPM-	
3.	Board nomination and election	Compliant	Amended-Corporate-Governance-	
	policy includes how the company		Manual-May312017.pdf	
	accepted nominations from			
	minority shareholders.			
4.	Board nomination and election	Compliant	http://unitedparagon.com/wp-	
	policy includes how the board	Compilation	content/uploads/2014/10/UPM-	
	shortlists candidates.		Amended-Bylaws-Oct142014.pdf	
5.	Board nomination and election	Compliant		
J.	policy includes an assessment of	Compliant		
	the effectiveness of the Board's			
	processes in the nomination,			
	•			
	election or replacement of a director.			
		Commisse	_	
0.	Board has a process for identifying	Compliant		
	the quality of directors that is			
	aligned with the strategic			
	direction of the company.			
•	al: Recommendation 2.6			
1.	Company uses professional search			
	firms or other external sources of			
	candidates (such as directors).			
Recom	mendation 2.7			
1.	Board has overall responsibility in	Compliant	Please see the Corporation's Amended	
	ensuring that there is a group-		Manual on Corporate Governance as	
	wide policy and system governing		adopted by the Board on May 2017.	
	related party transactions (RPTs)			
	and other unusual or infrequently		All related party transactions are based	
	occurring transactions.		on prevailing market/commercial rates	
2.	Provide policy includes	Compliant	at the time of the transaction.	
	appropriate review and approval	•		
	11 1		1	l

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	al RPTs, which and		Where it is required under the	
approval o	of material RPTs, which		Corporation Code to submit corporate	
guarantee	e fairness and		matters to stockholders for approval	
transpare	ncy of the transactions.		and such matters are Related Party	
3. RPT policy	encompasses all	Compliant	Transactions, the related parties	
entities w	ithin the group, taking	•	involved should inhibit themselves from	
	unt their size, structure,		voting on the matter.	
	e and complexity of			
operation	' '		All related party transactions are fully	
			disclosed and subjected to regular	
			audit by the external and internal	
			auditors.	
			duditors.	
			Directors and officers are required to	
			fully disclose their interests and that of	
			the other corporations they serve prior	
			to determination of any matter under	
			consideration.	
			http://unitedparagon.com/corporate-	
			governance/	
			http://unitedparagon.com/wp-	
			content/uploads/2017/06/UPM-	
			Amended-Corporate-Governance-	
			Manual-May312017.pdf	
Supplement to Re	ecommendations 2.7			
1. Board clea	arly defines the	Compliant	All Related Party Transaction are	
threshold	for disclosure and		subject for approval of the board	
approval o	of RPTs and categorizes		regardless of the amount involved and	
such trans	sactions according to		are fully disclosed in the Company's	
those that	t are considered de		Financial Statements.	
minimis o	r transactions that need			
Danagan Mining Con	L		<u> </u>	

not be reported or announced, those that need prior shareholder approval. The aggregate amount of RPTs within any twelve (12) month period should be considered for purposes of applying the thresholds for disclosure and approval.		Please see Amended Manual Corporate Governance – 2017 and Financial Statement of 2019 http://unitedparagon.com/wp- content/uploads/2017/06/UPM- Amended-Corporate-Governance- Manual-May312017.pdf http://unitedparagon.com/wp- content/uploads/2020/07/United- Paragon-Mining-CorpSEC-17-A-w- Sustainability-AFS-2019.pdf	
2. Board establishes a voting system whereby a majority of non-related party shareholders approve specific types of related party transactions during shareholders' meetings.	Compliant	Please see the Annual Corporate Governance of 2016 "Where it is required under the Corporation Code to submit corporate matters to stockholders for approval and such matters are Related Party Transactions, the related parties involved should inhibit themselves from voting on the matter." http://unitedparagon.com/wp-content/uploads/2017/06/UPM-SEC-Form-ACGR-2017-May302017.pdf	
Recommendations 2.8			
Board is primarily responsible of Management led by the Chief	Compliant	The Management team is composed of Chief Executive Officer, Mr. Gerard	

Executive Officer (CEO) and the heads of the other control functions (Chief Risk Officer, Chief		Anton S. Ramos, Chief Compliance Officer, Atty. Iris Marie U. Carpio- Duque, Vice-President and Treasurer,	
Compliance Officer and Chief Audit Executive)		Mr. Adrian Paulino S. Ramos, acts as the Chief Risk Officer and there is no Chief Audit Executive as the board deems it not necessary considering the Corporation's current size, risk profile and non-operation.	
		Please see the company's Amended Manual on Corporate Governance	
		http://unitedparagon.com/wp- content/uploads/2017/06/UPM- Amended-Corporate-Governance- Manual-May312017.pdf	
2. Board is primarily responsible for assessing the performance of Management led by the Chief Executive Officer (CEO) and the heads of the other control functions (Chief Risk Officer, Chief Compliances Officer and Chief Audit Executive).	Compliant	Please see the Corporation's Amended Manual on Corporate Governance as adopted by the Board on May 2017, the Corporation's Annual Corporate Governance Report for 2016. http://unitedparagon.com/wp-content/uploads/2017/06/UPM-Amended-Corporate-Governance-Manual-May312017.pdf http://unitedparagon.com/wp-content/uploads/2017/06/UPM-SEC-	
Danger Mining Councition		Form-ACGR-2017-May302017.pdf	

Recom	mendations 2.9			
	Board establishes an effective performance management framework that ensures that Management's performance is at par with the standards set by the Board and Senior Management.	Compliant	Please see the Corporation's Amended Manual on Corporate Governance as adopted by the Board on May 2017. http://unitedparagon.com/wp-content/uploads/2017/06/UPM-	
2.	Board establishes an effective performance management framework that ensures that personnel's performance is at par with the standards set by the Board and Senior Management	Compliant	Amended-Corporate-Governance- Manual-May312017.pdf	
Recom	mendations 2.10			
1.	Board oversees that an appropriate internal control system is in place.	Compliant	Please see the Corporation's Amended Manual on Corporate Governance as adopted by the Board on May 2017.	
2.	The internal control system includes a mechanism for monitoring and managing potential conflict of interest of the Management members and shareholders.	Compliant	http://unitedparagon.com/wp- content/uploads/2017/06/UPM- Amended-Corporate-Governance- Manual-May312017.pdf	
3.	Board approves the internal Audit Charter	Compliant	The Internal Audit charter is subject to approval by the board.	Currently there is no internal audit charter as the board deems it not necessary considering the Corporation's current size, risk profile and non-operation.

Recom	mendations 2.11			
	Board oversees that the company has in place a sound enterprise risk management (ERM) framework to effectively identify, monitor, assess and manage key business risks.	Compliant	Please see the Corporation's Amended Manual on Corporate Governance as adopted by the Board on May 2017, the Corporation's Annual Corporate Governance Report for 2016.	
2.	The risk management framework guides the board in identifying units/business lines and enterprise-level risk exposures, as well as the effectiveness of risk management strategies.	Compliant	http://unitedparagon.com/corporate-governance/ http://unitedparagon.com/wp-content/uploads/2017/06/UPM-Amended-Corporate-Governance-Manual-May312017.pdf	
Recom	mendations 2.12			
1.	Board has a Board Charter that formalizes and clearly states its roles, responsibilities and accountabilities in carrying out its fiduciary role.	Compliant	http://unitedparagon.com/	
2.	Board Charter serves as a guide to the directors in the performance of their functions.	Compliant		
3.	Board Charter is publicly available and posted on the company's website	Compliant		
Additio	onal Recommendation to Principle 2			
1.	Board has a clear insider trading policy	Compliant	http://unitedparagon.com/corporate- governance/	

Optional Principle 2			
 Company has a policy on granting loans to directors, either forbidding the practice or ensuring that the transaction is conducted at arm's length basis and at market rates. 			
Company discloses the types of decision requiring board of director's approval.			
Principle 3: Board committees should be set particularly with respect to audit, risk manages.	•	• • • • • • • • • • • • • • • • • • • •	•
nomination and remuneration. The compos available Committee Charter.	•	, ,	
Recommendation 3.1			
 Board establishes board committees that focus on specific board functions to aid in the optimal performance of its roles and responsibilities. 	Compliant	Please see the Corporation's Amended Manual on Corporate Governance as adopted by the Board on May 2017 and Annual Corporate Governance Report 2016. http://unitedparagon.com/wp-content/uploads/2017/06/UPM-Amended-Corporate-Governance-Manual-May312017.pdf	
		http://unitedparagon.com/corporate-governance/	
Recommendation 3.2			
 Board establishes an Audit Committee to enhance its 	Compliant	Please see the Corporation's Amended Manual on Corporate Governance as	

oversight capability over the adopted by the Board on May 2017 and company's financial reporting, the SEC 17-C on the result of the ASM internal control system, internal 2018 and ACGR 2016. and external audit processes, and compliance with applicable laws The Audit Committee has the and regulations. responsibility of recommending to the Board of Directors the appointment and/or removal of the Corporation's external auditor. http://unitedparagon.com/wpcontent/uploads/2017/06/UPM-Amended-Corporate-Governance-Manual-May312017.pdf http://unitedparagon.com/wpcontent/uploads/2017/06/UPM-SEC-Form-ACGR-2017-May302017.pdf http://unitedparagon.com/wpcontent/uploads/2019/09/UPM-SEC-17-C-Result-of-ASM-2019-sec-rcvd.pdf

	Audit Committee is composed of at least three appropriately qualified non-executive directors, the majority of whom including the Chairman is independent.	Compliant	Mr. Renato C. Valencia is an Independent Director and the chairperson of the Audit Committee. Please see the Corporation's Definitive Information Statement, ACGR 2016 and the SEC 17-C on the result of the ASM 2019. http://unitedparagon.com/wp-content/uploads/2019/09/UPM-Definitive-20-IS-2019.pdf http://unitedparagon.com/wp-content/uploads/2017/06/UPM-SEC-Form-ACGR-2017-May302017.pdf http://unitedparagon.com/wp-content/uploads/2019/09/UPM-SEC-17-C-Result-of-ASM-2019-sec-rcvd.pdf http://unitedparagon.com/company-disclosures/sec-filings/	
3.	All the members of the committee have relevant background, knowledge, skills and or experience in the areas of accounting, auditing and finance.	Compliant	Please see the Corporation's Definitive Information Statement-2018 and ACGR 2016. http://unitedparagon.com/wp-content/uploads/2019/09/UPM-Definitive-20-IS-2019.pdf	

4.	The Chairman of the Audit Committee is not the Chairman of the Board or of any other committee	Compliant	http://unitedparagon.com/wp- content/uploads/2017/06/UPM-SEC- Form-ACGR-2017-May302017.pdf Mr. Renato C. Valencia is an Independent Director and the chairperson of the Audit Committee. Please see Definitive IS 2019 and SEC 17- C Result of the ASM 2019. http://unitedparagon.com/wp-	
	ment to Recommendation 3.2		content/uploads/2019/09/UPM-Definitive-20-IS-2019.pdf http://unitedparagon.com/wp-content/uploads/2019/09/UPM-SEC-17-C-Result-of-ASM-2019-sec-rcvd.pdf	
1.	Audit Committee approves all non-audit services conducted by the external auditor.	Compliant	Please see the Corporation's Amended Manual on Corporate Governance as adopted by the Board on May 2017. http://unitedparagon.com/wp- content/uploads/2017/06/UPM- Amended-Corporate-Governance- Manual-May312017.pdf	
2.	Audit Committee conducts regular meetings and dialogues with the external audit team without anyone from management present.	Compliant	Due to lack of operations, the Audit Committee meets once a year with the External Audit Team to discuss the audited financial statement.	

Option	al: Recommendation 3.2			
•	Audit Committee meets at least four times during the year.			
	Audit Committee approves the appointment and removal of the internal auditor.			
	mendation 3.3	<u> </u>		
1.	Board establishes a Corporate Governance Committee tasked to assist the Board in the performance of its corporate governance responsibilities, including the functions that were formerly assigned to a Nomination and Remuneration Committee.	Compliant	Please see the Corporation's Amended Manual on Corporate Governance as adopted by the Board on May 2017 and SEC 17-C on the Result of the ASM 2019. http://unitedparagon.com/wp-content/uploads/2017/06/UPM-Amended-Corporate-Governance-Manual-May312017.pdf http://unitedparagon.com/wp-content/uploads/2019/09/UPM-SEC-17-C-Result-of-ASM-2019-sec-rcvd.pdf	
2.	Corporate Governance Committee is composed of at least three members, all of whom should be independent directors.	Non-Compliant		The company has only two independent directors as provided in the by-laws and the board deems not yet necessary to establish three independent directors.
3.	Chairman of the Corporate Governance Committee is an independent director.	Compliant	Mr. John Peter Hager is the Chair of the Committee. Please see the Corporation's Definitive Information Statement and ACGR 2016.	

			http://unitedparagon.com/wp-	
			content/uploads/2017/06/UPM-SEC-	
			Form-ACGR-2017-May302017.pdf	
			http://unitedparagon.com/wp-	
			content/uploads/2019/09/UPM-	
			Definitive-20-IS-2019.pdf	
Option	al: Recommendation 3.3			
1.	Corporate Governance	Compliant	The Corporate Governance Committee	
	Committee meets at least twice		meets at least twice a year to accept and	
	the year.		screen nominations for election to the	
	,		board.	
Recom	mendation 3.4			
1.	Board establishes a separate	Compliant	The Audit Committee discharges the	
	Board Risk Oversight Committee	'	functions of the BROC as part of the	
	(BROC) that should be		review of the company's financial	
	responsible for the oversight of a		statement.	
	company's Enterprise Risk			
	Management system to ensure its		Please see the Corporation's Amended	
	functionality and effectiveness.		Manual on Corporate Governance as	
	Tantonana, and encourement		adopted by the Board on May 2017	
			daopted by the Board on May 2017	
			http://unitedparagon.com/wp-	
			content/uploads/2017/06/UPM-	
			Amended-Corporate-Governance-	
			Manual-May312017.pdf	
2	BROC is composed of at least	Non-compliant		The Audit Committee has five
	three members, the majority of			(5) members, two of whom are
	whom should be independent			independent directors as
	directors, including the Chairman.			provided in the by-laws and the
	an estato, manading the endithan			board deems not yet necessary
				to establish three independent
				directors.
				uncciors.

3.	The Chairman of the BROC is not the Chairman of the Board or of any other committee.	Compliant	Mr. Renato C. Valencia only Chairs the Audit Committee. Please see the SEC 17-C result of the ASM 2019. http://unitedparagon.com/wp-content/uploads/2019/09/UPM-SEC-17-C-Result-of-ASM-2019-sec-rcvd.pdf	
4.	At least one member of the BROC has relevant thorough knowledge and experience on risk and risk management.	Compliant	Please see the Definitive Information Statement 2019. http://unitedparagon.com/wp-content/uploads/2019/09/UPM-Definitive-20-IS-2019.pdf	
Recom	mendation 3.5			
1.	Board establishes a Related Party Transactions (RPT) Committee, which is tasked with reviewing all materials related party transactions of the company.	Compliant	The Audit Committee discharges the functions of the RPT as part of the review of the company's financial statement. Please see the Corporation's Amended Manual on Corporate Governance as adopted by the Board on May 2017 http://unitedparagon.com/wp-content/uploads/2017/06/UPM-Amended-Corporate-Governance-Manual-May312017.pdf	
2.	RPT Committee is composed of at least three non-executive directors, two of whom should be independent, including the	Compliant	Audit Committee is composed of at two Independent Directors. Please see SEC 17-C Result of ASM 2019	

	Chairman.		http://unitedparagon.com/wp- content/uploads/2019/09/UPM-SEC-17- C-Result-of-ASM-2019-sec-rcvd.pdf	
Recom	mendation 3.6			
1.	All established committees have a Committee Charter stating in plain terms their respective purposes, memberships, structures, operations, reporting process, resources and other relevant information.	Compliant	http://unitedparagon.com/corporate-governance/ The Audit Committee has an existing charter.	
2.	Committee Charters provide standards for evaluating the performance of the Committees.	Compliant	Please see the Corporation's Amended Manual on Corporate Governance as adopted by the Board on May 2017 and the ACGR 2016. http://unitedparagon.com/wp-content/uploads/2017/06/UPM-Amended-Corporate-Governance-Manual-May312017.pdf	
3.	Committee Charters were fully disclosed on the company's website.	Compliant	http://unitedparagon.com/corporate-governance/	
-		• •	ors should devote the time and attention nece to be familiar with the corporation's business	
	mendation 4.1		·	
1.	The Directors attend and actively participate in all meetings of the Board, Committees and	Compliant	Please see the Corporation's website on the Minutes of the Stockholders Meeting and ACGR 2016.	

	shareholders in person or through tele-/videoconferencing conducted in accordance with the rules and regulations of the Commission.		http://unitedparagon.com/minutes-of-general-special-stockholders-meetings/ http://unitedparagon.com/wp-content/uploads/2017/06/UPM-SEC-Form-ACGR-2017-May302017.pdf	
2.	The directors review meeting materials for all Board and Committee meetings.	Compliant	Board Materials (including materials for presentation and approval) are distributed to the Members of the board days before the actual meeting. To give them ample time to review the matters for discussion in the meeting.	
3.	The directors ask the necessary questions or seek clarifications and explanations during the Board and Committee meetings.	Compliant	Board members actively participate during presentation of the management report and financial matters that may have a material impact on the Company's financial position.	
Recom	mendation 4.2			
1.	Non-executive directors concurrently serve in a maximum of five publicly-listed companies to ensure that they have sufficient time to fully prepare for minutes, challenge Management's proposals/views, and oversee the long-term strategy of the company.	Compliant	Please see Amended Manual on Corporate Governance as adopted by the Board on May 2017and Annual Report 2019 and Definitive IS 2019. http://unitedparagon.com/wp- content/uploads/2017/06/UPM- Amended-Corporate-Governance- Manual-May312017.pdf http://unitedparagon.com/wp- content/uploads/2020/07/United- Paragon-Mining-CorpSEC-17-A-w-	

		Sustainability-AFS-2019.pdf	
		http://unitedparagon.com/wp-	
		content/uploads/2019/09/UPM-	
		Definitive-20-IS-2019.pdf	
Recommendation 4.3			
The directors notify the	Compliant	As a matter of practice the directors	
company's board before	Compilant	notify the company's board before	
accepting a directorship in		accepting a directorship in another	
another company.		company.	
another company.			
Optional: Principle 4			
Company does not have any	Compliant	Please see Amended Manual on	
executive directors who serve in		Corporate Governance as adopted by the	
more than two boards of listed		Board on May 2017and Annual Report	
companies outside of the group		2019 and Definitive IS 2019.	
		http://unitedparagon.com/wp-	
		content/uploads/2017/06/UPM-	
		Amended-Corporate-Governance-	
		Manual-May312017.pdf	
		http://unitedparagon.com/wp-	
		content/uploads/2020/07/United-	
		Paragon-Mining-CorpSEC-17-A-w-	
		Sustainability-AFS-2019.pdf	
		, , , , , , , , , , , , , , , , , , , ,	
		http://unitedparagon.com/wp-	
		content/uploads/2019/09/UPM-	
		Definitive-20-IS-2019.pdf	

2.		Non-compliant		Due to lack of operations, the
	directors' meetings before the			directors meet as the need
	start of the financial year.			arises.
3.		Non-compliant		
	six times during the year.			
4.		Non-compliant		Under by-laws of the
	quorum of at least 2/3 for board			Corporation, unless the law
	decisions.			provides for a higher number
				of votes, a majority of the
				directors shall constitute a
				quorum for the transaction of
				business at any meeting, and
				the act of the majority of the
				directors present at any
				meeting at which a quorum is
				present shall be the Act of the
				Corporate Directors.
Princip	le 5: The Board should endeavor to e	xercise an objective and	d independent judgment on all corporate af	fairs.
Recom	mendation 5.1			
1.	The Board has at least 3	Non-compliant	Please see the Corporation's Amended	Although the Amended MCG
	independent directors or such		Manual on Corporate Governance as	provided at least three ID, the
	number as to constitute one-third		adopted by the Board on May 2017	corporation currently has two
	of the board, whichever is higher.		http://unitedparagon.com/wp-	ID consistent with its by-laws.
			content/uploads/2017/06/UPM-	
			Amended-Corporate-Governance-	The Independent Directors
			Manual-May312017.pdf	constitute 22.22% of the
				Corporation's nine (9)
				directors. A majority of the
				directors are also non-
				executive directors.
				executive unectors.

1. The independent directors possess all the qualifications and none of the disqualifications to hold the positions. Compliant Please see the Corporation's Annual Corporate Governance Report for the year 2016 and the Corporation's Definitive Information Statement for the year 2018, Corporate Governance as adopted by the Board on May 2017 and By-Laws. http://unitedparagon.com/wp- content/uploads/2020/07/United-	Recommendation 5.2			
Paragon-Mining-CorpSEC-17-A-w- Sustainability-AFS-2019.pdf http://unitedparagon.com/wp- content/uploads/2019/09/UPM- Definitive-20-IS-2019.pdf http://unitedparagon.com/wp- content/uploads/2017/06/UPM- Amended-Corporate-Governance- Manual-May312017.pdf http://unitedparagon.com/wp- content/uploads/2017/06/UPM-SEC- Form-ACGR-2017-May302017.pdf http://unitedparagon.com/wp- content/uploads/2014/10/UPM- Amended-Bylaws-Oct142014.pdf	The independent directors possess all the qualifications and none of the disqualifications to	Compliant	Corporate Governance Report for the year 2016 and the Corporation's Definitive Information Statement for the year 2018, Corporation's Amended Manual on Corporate Governance as adopted by the Board on May 2017 and By-Laws. http://unitedparagon.com/wp-content/uploads/2020/07/United-Paragon-Mining-CorpSEC-17-A-w-Sustainability-AFS-2019.pdf http://unitedparagon.com/wp-content/uploads/2019/09/UPM-Definitive-20-IS-2019.pdf http://unitedparagon.com/wp-content/uploads/2017/06/UPM-Amended-Corporate-Governance-Manual-May312017.pdf http://unitedparagon.com/wp-content/uploads/2017/06/UPM-SEC-Form-ACGR-2017-May302017.pdf http://unitedparagon.com/wp-content/uploads/2017/06/UPM-SEC-Form-ACGR-2017-May302017.pdf	

Supplement to Recommendation 5.2				
1. Company has no shareholde agreements, by-laws provisi or other arrangements that constrain the directors' abili vote independently.	er Compliant ons,	Please see the Corporation's by-laws, Annual Corporate Governance Report for the year 2016 and the Amended Manual of Corporate Governance as adopted by the Board on May 2017. http://unitedparagon.com/wp- content/uploads/2017/06/UPM- Amended-Corporate-Governance- Manual-May312017.pdf http://unitedparagon.com/wp- content/uploads/2017/06/UPM-SEC- Form-ACGR-2017-May302017.pdf http://unitedparagon.com/wp- content/uploads/2014/10/UPM- Amended-Bylaws-Oct142014.pdf		
Recommendation 5.3				
The independent directors s for a cumulative term of nin years (reckoned from 2012)	e	Please see the Corporation's Amended Manual on Corporate Governance as adopted by the Board on May 2017. http://unitedparagon.com/wp-content/uploads/2017/06/UPM-Amended-Corporate-Governance-Manual-May312017.pdf		
The Company bars an independent director from serving such capacity after t term limit of nine years.	Compliant	Please see the Corporation's Amended Manual on Corporate Governance as adopted by the Board on May 2017.		

3. The instance that the company retains an independent director in the same capacity after nine years, the board provides meritorious justification and seeks shareholders' approval during the annual shareholders' meeting.	Compliant	http://unitedparagon.com/wp-content/uploads/2017/06/UPM-Amended-Corporate-Governance-Manual-May312017.pdf Please see the Corporation's Amended Manual on Corporate Governance as adopted by the Board on May 2017. http://unitedparagon.com/wp-content/uploads/2017/06/UPM-Amended-Corporate-Governance-Manual-May312017.pdf	
Recommendation 5.4			
The positions of Chairman of the Board and Chief Executive Officer are held by separate individuals.	Compliant	Please see the Corporation's Amended Manual on Corporate Governance as adopted by the Board on May 2017 and ACGR 2016. http://unitedparagon.com/wp-content/uploads/2017/06/UPM-Amended-Corporate-Governance-Manual-May312017.pdf http://unitedparagon.com/wp-content/uploads/2017/06/UPM-SEC-Form-ACGR-2017-May302017.pdf	
 The Chairman of the Board and Chief Executive Officer have clearly defined responsibilities. 	Compliant	Please see the Corporation's Amended Manual on Corporate Governance as	

		adopted by the Board on May 2017 and ACGR 2016. http://unitedparagon.com/wp-content/uploads/2017/06/UPM-Amended-Corporate-Governance-Manual-May312017.pdf http://unitedparagon.com/wp-content/uploads/2017/06/UPM-SEC-Form-ACGR-2017-May302017.pdf	
Recommendation 5.5			
If the Chairman of the Board is not an independent director, the board designates a lead director among the independent directors.	Non-compliant		The Corporation has two Independent Directors and both are of the same stature and competencies. They exercise chairmanship over their respective committees.
Recommendation 5.6			
Directors with material interest in a transaction affecting the corporation abstain from taking part in the deliberations on the transaction.	Compliant	The voting results of over such transactions during board meetings are reflected in the minutes. Please see the Corporation's Amended Manual on Corporate Governance as adopted by the Board on May 2017 and ACGR 2016. http://unitedparagon.com/wp-content/uploads/2017/06/UPM-	
		Amended-Corporate-Governance- Manual-May312017.pdf	

Recom	nmendation 5.7		http://unitedparagon.com/wp- content/uploads/2017/06/UPM-SEC- Form-ACGR-2017-May302017.pdf	
	The non-executive directors (NED) have separate periodic meetings with the external auditor and heads of the internal audit, compliance and risk functions, without any executive present.	Compliant	Please see the Corporation's Amended Manual on Corporate Governance as adopted by the Board on May 2017 and ACGR 2016. http://unitedparagon.com/wp-content/uploads/2017/06/UPM-Amended-Corporate-Governance-Manual-May312017.pdf http://unitedparagon.com/wp-content/uploads/2017/06/UPM-SEC-Form-ACGR-2017-May302017.pdf	
2.	The meetings are chaired by the lead independent director.	Non-Compliant		Currently the company does not have a lead independent director.
•	nal Principle 5			
1.	None of the directors is a former CEO of the company in the past 2 years.	Non-Compliant	Mr. Alfredo C. Ramos was the CEO of the company for the past 5 years and was replaced by Mr. AR in the last years ASM. Mr. ACR still sits as Chair of the Board.	

Principle 6: The best measure of the Board's effectiveness is through an assessment process. The Board should regularly carry out evaluations to appraise its performance as a body, and assess whether it possess the right mix of backgrounds and competencies.

Recom	Recommendation 6.1				
	Board conducts an annual self- assessment of its performance as a whole.	Compliant	Please see the Corporation's Amended Manual on Corporate Governance as adopted by the Board on May 2017 and		
2.	The Chairman conducts a self-assessment of his performance.	Compliant	ACGR 2016.		
3.	The individual members conduct a self-assessment of their performance.	Compliant	http://unitedparagon.com/wp- content/uploads/2017/06/UPM- Amended-Corporate-Governance-		
4.	Each committee conducts a self- assessment of its performance.	Compliant	Manual-May312017.pdf http://unitedparagon.com/wp- content/uploads/2017/06/UPM-SEC- Form-ACGR-2017-May302017.pdf		
5.	Every three years, the assessments are supported by an external facilitator.	Non-Compliant		Due to lack of operations, the Board deemed it unnecessary to engage an external facilitator at this time.	
Recom	mendation 6.2				
1.	Board has in place a system that provides, at the minimum, criteria and process to determine the performance of the Board, individual directors and committees.	Compliant	The corporation's website provides the contact of the company's investor relations officer who may be contacted for any concern. Please see the Corporation's Amended		
2.	The system allows for a feedback mechanism from the shareholders.	Compliant	Manual on Corporate Governance as adopted by the Board on May 2017 and ACGR 2016. http://unitedparagon.com/wp-content/uploads/2017/06/UPM-		

		Amended-Corporate-Governance-	
		Manual-May312017.pdf	
		http://unitedparagon.com/wp-	
		content/uploads/2017/06/UPM-SEC-	
		Form-ACGR-2017-May302017.pdf	
Principle 7: Members of the Board are duty-	-bound to apply high e	thical standards, taking into account the inte	rest of all stakeholders.
Recommendation 7.1			
Board adopts a Code of Conduct	Compliant	Please see the Corporation's Amended	
and Ethics, which provide		Manual on Corporate Governance as	
standards for professional and		adopted by the Board on May 2017 and	
ethical behavior, as well as		ACGR 2016.	
articulate acceptable and			
unacceptable conduct and		http://unitedparagon.com/corporate-	
practices in internal and external		governance/	
dealings of the company.			
2. The Code is properly	Compliant	http://unitedparagon.com/wp-	
disseminated to the Board, senior		content/uploads/2017/06/UPM-	
management and employees.		Amended-Corporate-Governance-	
3. The Code is disclosed and made	Compliant	Manual-May312017.pdf	
available to the public through			
the company website.		http://unitedparagon.com/wp-	
		content/uploads/2017/06/UPM-SEC-	
		Form-ACGR-2017-May302017.pdf	
Supplement to Recommendation 7.1			
Company has clear and stringent	Compliant	http://unitedparagon.com/corporate-	
policies and procedures on		governance/	
curbing and penalizing company			
involvement in offering paying		Please see ACGR 2016.	

	and receiving bribes.			
	and receiving bribes.		http://unitedparagon.com/wp-	
			content/uploads/2017/06/UPM-SEC-	
	1.1		Form-ACGR-2017-May302017.pdf	
	nmendation 7.2			
1.	Board ensures the proper and	Compliant	http://unitedparagon.com/corporate-	
	efficient implementation and		governance/	
	monitoring of compliance with			
	the Code of Business Conduct and		Please see ACGR 2016.	
	Ethics.			
2.	Board ensures the proper and	Compliant	http://unitedparagon.com/wp-	
	efficient implementation and		content/uploads/2017/06/UPM-SEC-	
	monitoring of compliance with		Form-ACGR-2017-May302017.pdf	
	company internal policies.			
Princi	ple 8: The Company should establish	corporate disclosure p	policies and procedures that are practical and i	n accordance with best practices
and re	egulatory expectations.			
Recon	nmendation 8.1			
1.	Board establishes corporate	Compliant	Please see various SEC disclosures in the	
	disclosure policies and		company's website.	
	procedures to ensure a			
	comprehensive, accurate, reliable		http://unitedparagon.com/company-	
	and timely report to shareholders		disclosures/sec-filings/	
	and other stakeholders that gives			
	and other stakeholders that gives			
l				
	a fair and complete picture of a			
	a fair and complete picture of a company's financial condition,			
Supple	a fair and complete picture of a company's financial condition, results and business operations.			
	a fair and complete picture of a company's financial condition, results and business operations. ement to Recommendations 8.1	Compliant	The Corporation complies with the	
	a fair and complete picture of a company's financial condition, results and business operations. ement to Recommendations 8.1 Company distributes or makes	Compliant	The Corporation complies with the disclosure requirements of its annual and	
	a fair and complete picture of a company's financial condition, results and business operations. ement to Recommendations 8.1 Company distributes or makes available annual and quarterly	Compliant	disclosure requirements of its annual and	
	a fair and complete picture of a company's financial condition, results and business operations. ement to Recommendations 8.1 Company distributes or makes	Compliant		

	revisions. Consolidated financial statements are published within ninety (90) days from the end of the fiscal year, while interim reports are published within forty-five (45) days from the end of the reporting period.		Consolidated financial statements are published within ninety (90) days from the end of the fiscal year, while interim reports are published within forty-five (45) days from the end of the reporting period. These reports are uploaded in the company's website. http://unitedparagon.com/company-disclosures/sec-filings/	
2.	Company discloses in its annual report the principal risks associated with the identity of the company's controlling shareholders; the degree of ownership concentration; crossholdings among company affiliates; and any imbalances between the controlling shareholders' voting power and overall equity position in the company.	Compliant	Please see the Corporation's Annual Report for the year 2019. http://unitedparagon.com/wp-content/uploads/2020/07/United-Paragon-Mining-CorpSEC-17-A-w-Sustainability-AFS-2019.pdf	
Recom	mendation 8.2			
	Company has a policy requiring all directors to disclose / report to the company any dealings in the company's shares within three business days.	Compliant	The Corporation complies and adopts with the SEC's disclosure requirements on any dealings by any of its directors in the Corporation's shares.	
	Company has a policy requiring all officers to disclose / report to the company any dealings in the	Compliant	Please see SEC 23-B uploaded in the Corporation's website	

company's shares within three		http://unitedparagon.com/company-	
business days.		disclosures/sec-filings/	
Supplement to Recommendation 8.2			
 Company discloses the trading of 	Compliant	Please see the Corporation's Definitive	
the corporation's shares by		Information Statement of 2019, the	
directors, officers (or persons		Corporation's Annual Report 2019 (SEC	
performing similar functions) and		17-A), ACGR 2016 and Public Ownership	
controlling shareholders. This		Report and Top 100 Stockholders	
includes the disclosure of the company's purchase of its shares		uploaded in the Corporation's website.	
from the market. (e.g. share buy-		http://unitedparagon.com/company-	
back program)		disclosures/sec-filings/	
, ,			
		http://unitedparagon.com/company-	
		disclosures/other-disclosures/	
		http://unitedparagon.com/corporate-	
		governance/	
Recommendation 8.3			
 Board fully discloses all relevant 	Compliant	Please see the Corporation's Definitive	
and material information on		Information Statement of 2019, and the	
individual board members to		Corporation's Annual Corporate	
evaluate their experience and		Governance Report 2017 uploaded in the	
qualifications, and assess any		company's website:	
potential conflicts of interest that			
might affect their judgment.		http://unitedparagon.com/wp-	
Board fully discloses all relevant	Compliant	content/uploads/2020/07/United-	
and material information on key		Paragon-Mining-CorpSEC-17-A-w-	
executives to evaluate their		Sustainability-AFS-2019.pdf	
experience and qualifications,			
and assess any potential conflicts			
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	judgment.		http://unitedparagon.com/wp-	
			content/uploads/2017/06/UPM-SEC-	
			Form-ACGR-2017-May302017.pdf	
D				
	mendation 8.4			
1.	Company provides a clear	Compliant	Please refer to Additional Information on	
	disclosure of its policies and		Recommendation 2.5	
	procedure for setting Board			
	remuneration, including the level			
	and mix of the same.		Please see the Corporation's Definitive	
2.	Company provides a clear	Compliant	Information Statement of 2019, the	
	disclosure of its policies and	·	Corporation's Annual Corporate	
	procedure for setting executive		Governance Report 2016, SEC 17-A 2019,	
	remuneration, including the level		Amended MCG and By-laws	
	and mix of the same.		,	
3.	Company discloses the	Compliant	http://unitedparagon.com/wp-	
	remuneration on an individual	·	content/uploads/2019/09/UPM-	
	basis, including termination and		Definitive-20-IS-2019.pdf	
	retirement provisions.			
	μ.σσσ.		http://unitedparagon.com/wp-	
			content/uploads/2020/07/United-	
			Paragon-Mining-CorpSEC-17-A-w-	
			Sustainability-AFS-2019.pdf	
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			content/uploads/2017/06/UPM-SEC-	
			Form-ACGR-2017-May302017.pdf	
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			1	,
			http://unitedparagon.com/wp-	
			content/uploads/2014/10/UPM-	
			Amended-Bylaws-Oct142014.pdf	
Recom	mendation 8.5			
1.	Company discloses its policies	Compliant	Please to Additional Information on	
	governing Related Party		Recommendation 2.7	
	Transactions (RPTs) and other			
	unusual or infrequently occurring		http://unitedparagon.com/corporate-	
	transactions in their Manual on		governance/	
	Corporate Governance.			
2.	Company discloses material or	Compliant	Please refer to Annual Report 2019.	
	significant RPTs reviewed and			
	approved during the year.		http://unitedparagon.com/wp-	
			content/uploads/2020/07/United-	
			Paragon-Mining-CorpSEC-17-A-w-	
			Sustainability-AFS-2019.pdf	
Supple	ment to Recommendation 8.5			
1.	Company requires directors to	Compliant	Directors disclose their interest in	
	disclose their interests in		transactions or any other conflicts of	
	transactions or any other conflict		interest during the board meeting at	
	of interests.		which such transactions are discussed.	
			Please see the Corporation's Amended	
			Manual on Corporate Governance as	
			adopted by the Board on May 2017.	
			,	
			http://unitedparagon.com/wp-	
			content/uploads/2017/06/UPM-	
			Amended-Corporate-Governance-	
			Manual-May312017.pdf	
				l .

Ontion	al: Recommendation 8.5			
	Company discloses that RPTs are	Compliant	Please refer to Additional Information	
1.	• •	Compilant		
	conducted in such a way to		under Recommendation 2.7.	
	ensure that they are fair and at			
	arms' length.			
	mendation 8.6			
1.	Company makes a full, fair,	Compliant	Please see the Current Reports under	
	accurate and timely disclosure to		SEC Form 17-C uploaded in the	
	the public of every material fact		Corporation's website.	
	or event that occur, particularly			
	on the acquisition or disposal of		http://unitedparagon.com/company-	
	significant assets, which could		disclosures/sec-filings/	
	adversely affect the viability or			
	the interest of its shareholders			
	and other stakeholders.			
2.	Board appoints an independently	Compliant	There has been no need for the	
	partly to evaluate the fairness of		Corporation to appoint an independent	
	the transaction price on the		party because there has been no	
	acquisition or disposal of assets.		acquisition or disposal of assets.	
Supple	ment to Recommendation 8.6			
1.	Company discloses the existence	Compliant	It has been the practice of the company	
	justification and details on	·	to disclose such agreements to the SEC &	
	shareholder agreements, voting		PSE however, there had been no such	
	trust agreements, confidentiality		agreement in 2019.	
	agreements, and such other			
	agreements that may impact on			
	the control, ownership, and			
	strategic direction of the			
	company.			
Recom	mendation 8.7			
	Company's corporate governance	Compliant		
1.	policies, programs and	Compilant		
	policies, programs and			

	procedures are contained in its		Please see the Corporation's Amended	
	Manual on Corporate Governance		Manual on Corporate Governance as	
	(MCG).		adopted by the Board on May 2017.	
2	Company's MCG is submitted to	Compliant	adopted by the Board on May 2017.	
2.	the SEC and PSE.	Compliant	http://unitedparagon.com/wp-	
		C l' l	content/uploads/2017/06/UPM-	
3.	Company's MCG is posted on its	Compliant	-	
	company website.		Amended-Corporate-Governance-	
			Manual-May312017.pdf	
Supple	ment to Recommendation 8.7			
	Company submits to the SEC and	Compliant	Please see the Corporation's Amended	
	PSE an updated MCG to disclose		Manual on Corporate Governance as	
	any changes in its corporate		adopted by the Board on May 2017.	
	governance practices.			
			http://unitedparagon.com/wp-	
			content/uploads/2017/06/UPM-	
			Amended-Corporate-Governance-	
			Manual-May312017.pdf	
Option	al: Principle 8			
1.	Does the company's Annual		Please see the Corporation's Annual	
	Report disclose the following		Report 2019.	
	information:			
	a. Corporate Objectives	Compliant	http://unitedparagon.com/wp-	
	b. Financial performance	Compliant	content/uploads/2020/07/United-	
	indicators	•	Paragon-Mining-CorpSEC-17-A-w-	
	c. Non-financial	Compliant	Sustainability-AFS-2019.pdf	
	performance indicators			
	d. Dividend Policy	Compliant		
	e. Biographical details (at	Compliant		
	least age academic			
	qualifications, date of			
	first appointment,			

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	relevant experience, and other directorships in listed companies) of all directors			
	f. Attendance details of each director in all directors meetings held during the year	Compliant		
	g. Total remuneration of each member of the board of directors	Compliant		
2.	The Annual Report contains a statement confirming the company's full compliance with the Code of Corporate Governance and where there is non-compliance, identifies and explains reason for each such issue.	Compliant	http://unitedparagon.com/wp- content/uploads/2020/07/United- Paragon-Mining-CorpSEC-17-A-w- Sustainability-AFS-2019.pdf	
3.	The Annual Report/Annual CG Report discloses that the board of directors conducted a review of the company's material controls (including operational financial and compliance controls) and risk management systems.	Compliant	http://unitedparagon.com/wp-content/uploads/2020/07/United-Paragon-Mining-CorpSEC-17-A-w-Sustainability-AFS-2019.pdf http://unitedparagon.com/wp-content/uploads/2017/06/UPM-SEC-Form-ACGR-2017-May302017.pdf	
4.	The Annual Report/Annual CG Report contains a statement from the board of directors or Audit Committee commenting on the	Compliant	http://unitedparagon.com/wp- content/uploads/2020/07/United- Paragon-Mining-CorpSEC-17-A-w- Sustainability-AFS-2019.pdf	

adequacy of the company's internal controls/risk management systems.		http://unitedparagon.com/wp- content/uploads/2017/06/UPM-SEC- Form-ACGR-2017-May302017.pdf	
5. The company discloses in the Annual Report the key risks to which the company is materially exposed to (i.e. financial operational including IT, environmental, social, economic).	Compliant	http://unitedparagon.com/wp- content/uploads/2020/07/United- Paragon-Mining-CorpSEC-17-A-w- Sustainability-AFS-2019.pdf	

Principle 9: The company should establish standards for the appropriate selection of an external auditor, and exercise effective oversight of the same to strengthen the external auditor's independence and enhance audit quality.

Recommendation 9.1	,	,	
Audit Committee has a rob process for approving and recommending the appoin reappointment, removal, a of the external auditors.	tment,	Please see the ACGR 2016 and the Corporation's Amended Manual on Corporate Governance as adopted by the Board on May 2017. 	
2. The appointment, reappointment, removal, a	Compliant nd fees	85.6952% of shareholders that ratified the reappointment and fees of the	

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	of the external auditor is		external auditor.	
	recommended by the Audit			
	Committee, approved by the			
	Board and ratified by the			
	shareholders.			
3.	For removal of the external	Compliant	The Company retained the services of	
	auditor, the reasons for removal		the external auditor.	
	or change are disclosed to the			
	regulators and the public through			
	the company website and			
	required disclosures.			
Supple	ment to Recommendation 9.1			
1.	Company has a policy of rotating	Compliant	Please see the Definitive Information	
	the lead audit partner every five		Statement of 2019, the Corporation's	
	years.		Annual Corporate Governance Report	
	·		2016.	
			http://unitedparagon.com/wp-	
			content/uploads/2017/06/UPM-SEC-	
			Form-ACGR-2017-May302017.pdf	
			TOTAL MAYSOZOTY.par	
			http://unitedparagon.com/wp-	
			content/uploads/2019/09/UPM-	
			Definitive-20-IS-2019.pdf	
Recom	mendation 9.2			
1.	Audit Committee Charter includes	Compliant	Please see the Corporation's ACGR 2016.	
	the Audit Committee's			
	responsibility on:		http://unitedparagon.com/wp-	
	i. assessing the integrity		content/uploads/2017/06/UPM-SEC-	
	and independence of		Form-ACGR-2017-May302017.pdf	
	external auditors:			
	ii. exercising effective			
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	oversight to review and		http://unitedparagon.com/corporate-	
	monitor the external		governance/	
	auditor's independence			
	and objectivity; and			
	iii. exercising effective			
	oversight to review and			
	monitor the effectiveness			
	of the audit process			
	taking into consideration			
	relevant Philippine			
	professional and			
	regulatory requirements.			
2.	Audit Committee Charter	Compliant		
	contains the Committee's			
	responsibility on reviewing and			
	monitoring the external auditor's			
	suitability and effectiveness on an			
	annual basis.			
Supple	ment to Recommendation 9.2			
1.	Audit Committee ensures that the	Compliant	Please see the Corporation's Amended	
	external auditor is credible,		Manual on Corporate Governance as	
	competent and has the ability to		adopted by the Board on May 2017 and	
	understand complex related party		the ACGR 2016.	
	transactions, its counterparties,		http://unitedparagon.com/wp-	
	and valuations of such		content/uploads/2017/06/UPM-	
	transactions.		Amended-Corporate-Governance-	
			Manual-May312017.pdf	
			http://unitedparagon.com/wp-	
			content/uploads/2017/06/UPM-SEC-	
			Form-ACGR-2017-May302017.pdf	

Audit Committee ensures that the outernal auditor has adequate	Compliant	Please see the Corporation's Amended	
external auditor has adequate		Manual on Corporate Governance as	
quality control procedures.		adopted by the Board on May 2017 and	
		the ACGR 2016.	
		http://unitedparagon.com/wp-	
		content/uploads/2017/06/UPM-	
		Amended-Corporate-Governance-	
		Manual-May312017.pdf	
		http://unitedparagon.com/wp-	
		content/uploads/2017/06/UPM-SEC-	
		Form-ACGR-2017-May302017.pdf	
Recommendation 9.3			
 Company discloses the nature of 	Compliant	The External Auditor of the Corporation	
non-audit services performed by		currently does not perform nay non-	
its external auditor in the Annual		audit services.	
Report to deal with the potential			
conflict of interest.			
2. Audit Committee stays alert for	Compliant	Please see the Corporation's Amended	
any potential conflict of interest		Manual on Corporate Governance as	
situations, given the guidelines or		adopted by the Board on May 2017 and	
policies on non-audit services,		the ACGR 2016.	
which could be viewed as		http://unitedparagon.com/wp-	
impairing the external auditor's		content/uploads/2017/06/UPM-	
objectivity.		Amended-Corporate-Governance-	
,		Manual-May312017.pdf	
		, , , , , , , , , , , , , , , , , , , ,	
		http://unitedparagon.com/wp-	
		content/uploads/2017/06/UPM-SEC-	
		Form-ACGR-2017-May302017.pdf	
Supplement to Recommendation 9.3			

			T_,	T
1.	Fees paid for non-audit services	Compliant	The External Auditor of the Corporation	
	do not outweigh the fees paid for		currently does not perform any non-	
	audit services.		audit services. Thus there are no non-	
			audit fees paid by the Corporation.	
Additio	onal Recommendation to Principle 9			
1.	Company's external auditor is	Compliant	The Corporation's current external	
	duly accredited by the SEC under		auditor is Sycip Gorres Velayo & Co.,	
	Group category			
			Ma. Genalin Q. Arevalo;	
			SEC Accreditation Number 1613-	
			A (Group A)	
			November 11, 2019	
			valid until November 10, 2022:	
			Sycip Gorres Velayo & Co., 6760	
			Ayala Avenue, Makati City;	
			Telephone Number: 891-0307	
			relephone Number: 051-0507	
2	Company's external auditor	Non-compliant		To the best of its knowledge,
۷.	agreed to be subjected to the SEC	Non compliant		the Corporation is not aware,
	Oversight Assurance Review			whether or not its external
	(SOAR) Inspection Program			auditor agreed to be subject to
	,			_
	conducted by the SEC's Office of			the SOAR inspection program
	the General Accountant (OGA)			conducted by the SEC.
Duit	la 40. The segment of the late of	and the manufacture of	antalala nan financial e di control di 1900.	a and displaced
		nat the material and rep	ortable non-financial and sustainability issue	es are disclosed.
	mendation 10.1			
1.	Board has a clear and focused	Compliant	Please the Corporate Social	
	policy on the disclosure of non-		Responsibility that is uploaded in the	
	financial information with		company's website:	
	emphasis on the management of			
	economic, environment, social			

and governance (EESG) issues of its business, which underpin sustainability.		http://unitedparagon.com/2017- community-project/ Please see the Annual Corporate Governance Report 2016 http://unitedparagon.com/wp- content/uploads/2017/06/UPM-SEC-	
Company adopts a globally recognized standard/framework in reporting sustainability and non-financial issues.	Compliant	Please see the 2019 Annual report SEC 17-A. http://unitedparagon.com/wp-content/uploads/2020/07/United-Paragon-Mining-CorpSEC-17-A-w-Sustainability-AFS-2019.pdf	
This channel is crucial for informed decision	•	ost-efficient communication channel for disstakeholders and other interested users.	seminating relevant information.
Recommendation 11.1			
Company has media and analysts' briefings	Non-compliant		The Company does not conduct media and analyst briefings. However during Annual Meetings, media representatives are free to interview the Corporation's appointed spokesperson.

Supplemented to Principle 11			
Company has a website disclosing up-to-date information on the following:			
a. Financial statements/reports (latest quarterly)b. Materials provided in	Compliant		
briefings to analysts and media		Please see the Corporation's website: www.unitedparagon.com	
c. Downloadable annual report d. Notice of ASM and/or SSM e. Minutes of ASM and/or SSM			
f. Company's Articles of Incorporation	1		
Additional Recommendation to Principle 1			
Company complies with SEC	Compliant	Please see the Corporation's website:	
prescribed website template.	nternal Control System	<u>www.unitedparagon.com</u> and Risk Management Framework	
	arency and proper gove	rnance in the conduct of its affairs, the comp	pany should have a strong and
Recommendation 12.1			
Company has an adequate and effective internal control system in the conduct of its business.	Compliant	Please see the Corporation's Amended Manual on Corporate Governance as adopted by the Board on May 2017 and the ACGR 2016. http://unitedparagon.com/wp-content/uploads/2017/06/UPM-Amended-Corporate-Governance-Manual-May312017.pdf	

			http://unitedparagon.com/wp-	
			content/uploads/2017/06/UPM-SEC-	
			Form-ACGR-2017-May302017.pdf	
			Please see additional information under	
			Recommendation 2.10	
2.	Company has an adequate and	Compliant	http://unitedparagon.com/wp-	
	effective enterprise risk	•	content/uploads/2017/06/UPM-SEC-	
	management framework in the		Form-ACGR-2017-May302017.pdf	
	conduct of its business.			
			http://unitedparagon.com/corporate-	
			governance/	
			<u></u>	
			Please see additional information under	
			Recommendation 2.11	
Supple	ment to Recommendation 12.1			
	Company has a formal	Non-compliant		The Company has no formal
	comprehensive enterprise-wide	Tron compilant		Comprehensive enterprise-
	compliance program covering			wide compliance program.
	compliance with laws and			However, Personnel are
	relevant regulations that is			encouraged to attend trainings
	annually reviewed. The programs			and information campaign
	include appropriate training and			seminars on new
	awareness initiatives to facilitate			laws/regulations being
	understanding, acceptance and			Implemented that impacts on
	compliance with the said			the Company's business and
	issuances.			operations.
Ontion	al: Recommendation 12.1			operations.
•				
1.	Company has a governance			
	process on IT issues including			
	discussion ashar as assisted as all			
	disruption, cyber security, and			
	disruption, cyber security, and disaster recovery, to ensure that all key risks are identified,			

	managed and reported to the			
	board.			
Recom	mendation 12.2			
1.	Company has in place an independent internal audit function that provides an independent and objective assurance, and consulting services designed to add value and improve the company's operations.	Non-compliant		The company has no internal audit.
	nmendation to 12.3			
1.	Company has a qualified Chief Audit Executive (CAE) appointed by the Board.	Non-compliant		
2.	CAE oversees and is responsible for the internal audit activity, a qualified independent executive or senior management personnel is assigned the responsibility for managing the fully outsourced internal audit activity.	Non- compliant		Due to no operation, the board deems it not necessary to appoint a Chief Audit
3.	In case of a fully outsourced internal audit activity, qualified independent executive or senior management personnel is assigned the responsibility for managing the fully outsourced internal audit activity.	Non- compliant		- Executive.
Recom	mendation 12.4			
1.	Company has a separate risk management function to identify,	Compliant	Please refer to the Additional Information on Recommendation 3.4	

				T
	assess and monitor key risk,			
	exposures.			
Supple	ment to Recommendation 12.4			
1.	Company seeks external technical support in risk management when such competence is not available internally.	Compliant	Please refer to the Additional Information on Recommendation 3.4	
Recom	mendation 12.5			
1.	In managing the company's Risk Management System, the company has a Chief Risk Officer (CRO), who is the ultimate champion of Enterprise Risk Management (ERM)	Compliant	The Treasurer, Mr. Adrian Paulino S. Ramos, acts as the Chief Risk Officer Identify the company's Chief Risk Officer (CRO). Please refer to the Corporation's Amended Manual on Corporate Governance as adopted by the Board on May 2017 containing his responsibilities. http://unitedparagon.com/wp-content/uploads/2017/06/UPM-Amended-Corporate-Governance-Manual-May312017.pdf	
2.	CRO has adequate authority, stature, resources and support to fulfill his/her responsibilities.	Compliant		
Additio	onal Recommendation to Principle 1	2		
1.	Company's Chief Executive Officer and Chief Audit Executive attest in writing, at least annually, that a sound internal audit, control and compliance system is	Compliant	Since the company does not have a CAE, it is the Chairman of the Board, CEO & Treasurer signs the Statement of Management Responsibility for the Financial Statement yearly and, the	

	in place and working effectively.		company submits the Annual Special	<u> </u>
	in place and working effectively.		Form for Investment for Publicly Held	
			Companies PHFS.	
		Cultivation of Current	•	
D	1 42 7		cic Relationship with Shareholders	
•	le 13: The company should treat all s	hareholders fairly and	d equitably, and also recognize, protect and fac	cilitate the exercise of their
rights.	1			
	mendation 13.1			1
1.	Board ensures that basic	Compliant	Please see the Corporation's Amended	
	shareholder rights are disclosed		Manual on Corporate Governance as	
	in the Manual on Corporate		adopted by the Board on May 2017.	
	Governance.			
			http://unitedparagon.com/wp-	
			content/uploads/2017/06/UPM-	
			Amended-Corporate-Governance-	
			Manual-May312017.pdf	
2.	Board ensures that basic	Compliant	Please see the Corporation's Amended	
	shareholder rights are disclosed		Manual on Corporate Governance as	
	on the company's website.		adopted by the Board on May 2017.	
			http://unitedparagon.com/wp-	
			content/uploads/2017/06/UPM-	
			Amended-Corporate-Governance-	
			Manual-May312017.pdf	
Supple	ment to Recommendation 13.1			
1.	Company's common share has	Compliant	Please see the Corporation's Amended	
	one vote for one share.		Manual on Corporate Governance as	
2.	Board ensures that all	Compliant	adopted by the Board on May 2017,	
	shareholders of the same class		Definitive IS- 2019, ACGR 2016 and By-	
	are treated equally with respect		laws.	
	to voting rights, subscription			
	rights and transfer rights.			

	2 11 ""	- I: ·		
3.	Board has an effective, secure,	Compliant	http://unitedparagon.com/wp-	
	and efficient voting system.		content/uploads/2017/06/UPM-	
4.	Board has an effective	Compliant	Amended-Corporate-Governance-	
	shareholder voting mechanisms		Manual-May312017.pdf	
	such as supermajority or			
	"majority of minority"		http://unitedparagon.com/wp-	
	requirements to protect minority		content/uploads/2019/09/UPM-	
	shareholders against actions of		Definitive-20-IS-2019.pdf	
	controlling shareholders.			
5.	Board allows shareholders to call	Compliant	http://unitedparagon.com/wp-	
	a special shareholders' meeting	•	content/uploads/2017/06/UPM-SEC-	
	and submit a proposal for		Form-ACGR-2017-May302017.pdf	
	consideration or agenda item at			
	the AGM or special meeting.		http://unitedparagon.com/wp-	
6.	Board clearly articulates and	Compliant	content/uploads/2014/10/UPM-	
	enforces policies with respect to	·	Amended-Bylaws-Oct142014.pdf	
	treatment of minority			
	shareholders.		The company has not declared dividends	
7.	Company has a transparent and	Compliant	in 2019.	
	specific dividend policy.	·		
Option	al: Recommendation 13.1			
1.	Company appoints an	Compliant	The Corporation has appointed its stock	
	independent party to count		and transfer agent to count the votes at	
	and/or validate the votes at the		the Annual Shareholders' Meeting.	
	Annual Shareholders' Meeting.			
Recom	mendation 13.2			
1.	Board encourages active	Compliant	Please see the Corporation's Definitive	The Corporation's by-laws
	shareholder participation by		Information Statement for the year 2018	requires notices to be sent to
	sending the Notice of Annual and		uploaded in the Corporation's website	stockholders at least 10 days
	Special Stockholders' Meeting			before the date of annual
	with sufficient and relevant			meetings, however for the past
	information at least 28 days			years, the Company has been

before the meeting.		http://unitedparagon.com/wp- content/uploads/2019/09/UPM- Definitive-20-IS-2019.pdf	doing its best to follow the Asian Corporate Governance Scorecard to send notice at least 28 days before the
			meeting.
Supplemental to Recommendation 13.2			Ü
Company's Notice of Annual Stockholders' Meeting contains the following information:			
a. The profiles of directors (i.e., age, academic qualifications, date of first appointment, experience, and directorships in other listed companies)	Compliant	Please see the Corporation's Definitive Information Statement for the year 2018 uploaded in the Corporation's website http://unitedparagon.com/wp-content/uploads/2019/09/UPM-Definitive-20-IS-2019.pdf	
b. Auditors seeking appointment/reappointment	Compliant		
c. Proxy documents	Compliant		
Optional: Recommendation 13.2			
Company provides rationale for the agenda items for the annual stockholders meeting	Compliant	Please see the Corporation's Definitive Information Statement for the year 2018 uploaded in the Corporation's website	
		http://unitedparagon.com/wp- content/uploads/2019/09/UPM- Definitive-20-IS-2019.pdf	
Recommendation 13.3			
Board encourages active shareholder participation by making the result of the votes	Compliant	The minutes of the stockholders meeting as approved by the stockholders are uploaded in the company's website.	

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	taken during the most recent			
	Annual or Special Shareholders'			
	Meeting publicly available the		http://unitedparagon.com/minutes-of-	
	next working day.		general-special-stockholders-meetings/	
2.	Minutes of the Annual and	Compliant		
	Special Shareholders' Meetings			
	were available on the company			
	website within five business days			
	from the end of the meeting			
Supple	mental to Recommendation 13.3			
1.	Board ensures the attendance of	Compliant	The Corporation's external auditor, SGV	
	the external auditor and other		& Co. is always present for the conduct	
	relevant individuals to answer		of its annual stockholders' meeting.	
	shareholders questions during			
	the ASM and SSM			
Recom	mendation 13.4			
1.	Board makes available, at the	Compliant	Under the Corporation's Amended	
	option of a shareholder, an		Manual on Corporate Governance, the	
	alternative dispute mechanism to		Board of Directors shall establish an	
	resolve intra-corporate disputes		alternative dispute resolution system	
	in an amicable and effective		that can amicably settle conflicts or	
	manner.		differences between the Corporation and	
			its stockholders, and the Corporation and	
			third parties, including regulatory	
			authorities.	
2.	The alternative dispute	Compliant	Please see the Corporation's Amended	
	mechanism is included in the	•	Manual on Corporate Governance as	
	company's Manual on Corporate		adopted by the Board on May 2017.	
	Governance.		,,	
			http://unitedparagon.com/wp-	
			content/uploads/2017/06/UPM-	
			20	

r	-			1
			Amended-Corporate-Governance-	
			Manual-May312017.pdf	
Recom	mendation 13.5			
1.	Board establishes an Investor Relations Officer (IRO) to ensure constant engagement with its	Compliant	IRO Officer: Atty. Adrian S. Arias Telephone No. 8631 5139 Fax No. 8631 3113	
	shareholders.		Emali address: info@unitedparagon.com unitedparagonmining@gmail.com	
			http://unitedparagon.com/investor- relations/	
2.	IRO is present at every shareholder's meeting.	Non-compliant		Based on the assessment of the Board of Directors, full compliance with this recommendation is not necessary taking into account the size, structure, risk profile and complexity of operations of the Corporation.
Supple	mental Recommendations to Princip	ole 13		
1.	Board avoids anti-takeover measure or similar devices that may entrench ineffective management or the existing controlling shareholder group	Non-compliant		There are no such instances.
2.	Company has at least thirty percent (30%) public float to increase liquidity in the market.	Non-compliant		The proportion of the Corporation's outstanding shares that are considered public float is less than 30%

				(i.e. 21.16%).		
Option	nal: Principle 13					
1.	Company has policies and					
	practices to encourage					
	shareholders to engage with the					
	company beyond the Annual					
	Stockholders' Meeting					
2.	Company practices secure					
	electronic voting in absentia at					
	the Annual Shareholders'					
	Meeting.					
3.						
	Duties to Stakeholders					
Princip	ole 14: The rights of stakeholders esta	iblished by law, by conti	ractual relations and through voluntary comr	nitments must be respected.		
Where	e stakeholders' rights and/or interests	s are at stake, stakehold	ers should have the opportunity to obtain pr	ompt effective redress for the		
violation	on of their rights.					
Recom	nmendation 14.1					
1.	Board identifies the company's	Compliant	Please see ACGR 2016 and company's			
	various stakeholders and		corporate social responsibility			
	promotes cooperation between					
	them and the company in		http://unitedparagon.com/wp-			
	creating wealth, growth and		content/uploads/2017/06/UPM-SEC-			
	sustainability.		Form-ACGR-2017-May302017.pdf			
			http://unitedparagon.com/2017-			
			community-project/			
Recom	nmendation 14.2		community-project/			
Recom		Compliant	community-project/ Please refer to the Corporation's			

	and the state of the Cate Land		C	
	mechanism on the fair treatment		Governance as adopted by the Board on	
	and protection of stakeholders		May 2017 and the ACGR 2016 uploaded	
			in the Corporation's website	!
			http://unitedparagon.com/wp-	
			content/uploads/2017/06/UPM-	
			Amended-Corporate-Governance-	
			Manual-May312017.pdf	
			http://unitedparagon.com/wp-	
			content/uploads/2017/06/UPM-SEC-	
			Form-ACGR-2017-May302017.pdf	
			The stakeholders may contact the	
			Company's Investor Relation Officer	
Recomi	mendation 14.3			
1.	Board adopts a transparent	Compliant	Please refer to the Corporation's	
1.	Board adopts a transparent framework and process that allow	Compliant	Please refer to the Corporation's Amended Manual on Corporate	
1.	The state of the s	Compliant	The state of the s	
1.	framework and process that allow stakeholders to communicate	Compliant	Amended Manual on Corporate Governance and ACGR 2016 the	
1.	framework and process that allow stakeholders to communicate with the company and to obtain	Compliant	Amended Manual on Corporate Governance and ACGR 2016 the Corporation's website	
1.	framework and process that allow stakeholders to communicate with the company and to obtain redress for the violation of their	Compliant	Amended Manual on Corporate Governance and ACGR 2016 the	
1.	framework and process that allow stakeholders to communicate with the company and to obtain	Compliant	Amended Manual on Corporate Governance and ACGR 2016 the Corporation's website www.unitedparagon.com	
1.	framework and process that allow stakeholders to communicate with the company and to obtain redress for the violation of their	Compliant	Amended Manual on Corporate Governance and ACGR 2016 the Corporation's website www.unitedparagon.com The stakeholders may contact the	
1.	framework and process that allow stakeholders to communicate with the company and to obtain redress for the violation of their	Compliant	Amended Manual on Corporate Governance and ACGR 2016 the Corporation's website www.unitedparagon.com	
1.	framework and process that allow stakeholders to communicate with the company and to obtain redress for the violation of their	Compliant	Amended Manual on Corporate Governance and ACGR 2016 the Corporation's website www.unitedparagon.com The stakeholders may contact the Company's Investor Relation Officer	
1.	framework and process that allow stakeholders to communicate with the company and to obtain redress for the violation of their	Compliant	Amended Manual on Corporate Governance and ACGR 2016 the Corporation's website www.unitedparagon.com The stakeholders may contact the Company's Investor Relation Officer http://unitedparagon.com/investor-	
1.	framework and process that allow stakeholders to communicate with the company and to obtain redress for the violation of their	Compliant	Amended Manual on Corporate Governance and ACGR 2016 the Corporation's website www.unitedparagon.com The stakeholders may contact the Company's Investor Relation Officer	
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Supple	framework and process that allow stakeholders to communicate with the company and to obtain redress for the violation of their rights.	Compliant	Amended Manual on Corporate Governance and ACGR 2016 the Corporation's website www.unitedparagon.com The stakeholders may contact the Company's Investor Relation Officer http://unitedparagon.com/investor-	
Supple	framework and process that allow stakeholders to communicate with the company and to obtain redress for the violation of their rights.		Amended Manual on Corporate Governance and ACGR 2016 the Corporation's website www.unitedparagon.com The stakeholders may contact the Company's Investor Relation Officer http://unitedparagon.com/investor-relations/	

	system so that conflicts and differences with key stakeholder is settled in a fair and expeditious manner.		dispute resolution system that can amicably settle conflicts or differences between the Corporation and its stockholders, and the Corporation and third parties, including regulatory authorities.	
			Please see the Corporation's Amended Manual on Corporate Governance as adopted by the Board on May 2017. http://unitedparagon.com/wp-content/uploads/2017/06/UPM-Amended-Corporate-Governance-Manual-May312017.pdf	
Additio	onal Recommendations to Principle	14		
	Company does not seek any exemption from the application of a law, rule or regulation especially when it refers to a corporate governance issue. If an exemption was sought, the company discloses the reason for such action, as well as presents specific steps being taken to finally comply with the applicable law, rule or regulation.	Compliant	The Company has not sought any exemptions at this point	
2.	Company respects intellectual property rights.	Compliant	It has been the practice of the Corporation to keep proprietary information confidential and are not	

			disclosed to third parties without the	
			written consent/approval of the	
			potential Joint Venture Partners or	
			investors and are always covered by	
			Non-Disclosure Agreements.	
Option	al: Principle 14			
1.	Company discloses its policies			
	and practices that address			
	customers' welfare			
2.	Company discloses its policies			
	and practices that address			
	supplier/contractor selection			
	procedures.			
Princip	le 15: A mechanism for employee pa	articipation should be de	eveloped to create a symbolic environment	, realize the company's goals and
	pate in its corporate governance prod	•	,	, , ,
	mendation 15.1			
1.	Board establishes policies,	Non-compliant		Due to non-operation, the
	programs and procedures that			company is under care and
	encourage employees to actively			maintenance and maintains a
	participate in the realization of			skeletal workforce at the mine
	the company's goals and in its			site.
	governances.			
Supple	ment to Recommendation 15.1			
1.	Company has a	Non-compliant		Due to non-operation, the
	reward/compensation policy that	,		company is under care and
	accounts for the performance of			maintenance and maintains a
	the company beyond short-term			skeletal workforce at the mine
	financial measures.			site.
2.	Company has policies and	Compliant	http://unitedparagon.com/wp-	
	practices on health, safety and	r · ·	content/uploads/2017/06/UPM-SEC-	
	welfare of its employees.		Form-ACGR-2017-May302017.pdf	
	·			

3.	Company has policies and practices on training and	Compliant	http://unitedparagon.com/corporate-governance/ http://unitedparagon.com/corporate-governance/	
	development of its employees.			
	mendation 15.2	<u> </u>		1
1.	Board sets the tone and makes a stand against corrupt practices by adopting an anti-corruption policy and program in its Code of Conduct.	Compliant	Please see the Corporation's Amended Manual on Corporate Governance as adopted by the Board on May 2017 and ACGR 2016. http://unitedparagon.com/wp-content/uploads/2017/06/UPM-Amended-Corporate-Governance-Manual-May312017.pdf http://unitedparagon.com/wp-content/uploads/2017/06/UPM-SEC-	
2.	Board disseminates the policy and program to employees across	Non-compliant	Form-ACGR-2017-May302017.pdf http://unitedparagon.com/corporate-governance/	Due to non-operation, the company is under care and
Committee	the organization through trainings to embed them in the company's culture.			maintenance and maintains a skeletal workforce at the mine site.
	ment to Recommendation 15.2			1
1.	Company has clear and policies and procedures on curbing and	Compliant	Please refer to Supplement to Recommendation 7.1	

	penalizing employee involvement			
	in offering, paying and receiving		There has been no finding of violation of	
	bribes.		this policy.	
Recom	mendation 15.3			
1.	Board establishes a suitable	Compliant	http://unitedparagon.com/corporate-	
	framework, for whistleblowing		governance/	
	that allows employees to freely			
	communicate their concerns			
	about illegal or unethical			
	practices, without fear of			
	retaliation			
2.	Board establishes a suitable	Compliant		
	framework for whistleblowing			
	that allows employees to have			
	direct access to an independent			
	member of the Board or a unit			
	created to handle whistleblowing			
	concerns.			
3.	Board supervises and ensures the	Non-compliant		
	enforcement of the			
	whistleblowing framework.			
-			dealings with the communities where it opera	
		eholders in a positive ar	nd progressive manner that is fully supportive	e of its comprehensive and
	ed development.			
	mendation 16.1			
1.	Company recognizes and places	Compliant	Please see the Corporate Social	
	importance on the		Responsibility uploaded in the company's	
	interdependences between		website	
	business and society, and			
	promotes a mutually beneficially			

	relationship that allows the company to grow its business, while contributing to the advancement of the society where it operates.			
Option	nal: Principle 16			
1.	Company ensures that its value chain is environmentally friendly or is consistent with promoting sustainable development	Compliant	Please see the Company's Corporate Social Responsibility available at the website.	
2.	Company exerts effort to interact positively with the communities in which it operates.	Compliant	http://unitedparagon.com/2017- community-project/	

Pursuant to the requirement of Governance Report is signed of authorized, in the City of	on hehalf of the registrative	Commission, this Annual Corporate y the undersigned, thereunto duly, 2020.
	SIGNATURES	
Alfredo C. Ramos Chairman of the Board	d	Gerard Anton S. Ramos President & Chief Executive Officer
John Peter C. Hager	Iris Marie U. Carpio-Duquompliance Officer/Corporate S	Renato C. Valencia Independent Director
SUBSCRIBED AND SWORN to exhibiting to me their compete	ī	AUG 13 2020 2020, affiant(s)
Alfredo C. Ramos Gerard Anton S. Ramos Iris Marie U. Carpio-Duque Renato C. Valencia John Peter C. Hager	Passport No. EC8370209 Passport No. P7752563A Passport No. P4323180A Passport No. P6487147A DL No. N03-86-033820	July 21, 2016/DFA NCR East June 30, 2018/DFA NCR South Sep. 11, 2017/DFA NCR East March 20, 2018 /DFA NCR South valid until September 14, 2023
Doc No	ROLL NO. 54547	ATTY. DEBORAH S. ACOSTA Notary Public-City of Mandaluyong Appt. No. 0437-20/Until December 31, 2021 Ouad Alpha Centrum. 125 Pioneer St., Mandaluyong City PTF. No. 43.39517/01-09-2020/Mandaluyong City IBP No. 108732/01-09-2020/Makati Chapter IBP No. 108732/01-09-2020/Makati Chapter MCLE Compliance No. VI-0026018/05-21-2019 Roll No. 34547.
Integrated Annual Corporate	Governance Report 2019	