



Council Report

October 2025

Faro Burgoyne

- AFNE Board Meeting
- NUMCO Board Meeting
- JTBA Executive Committee Meeting
- Encroachment Working Group
- Ktunaxa Legacy Trust
- Governance Policy Review meeting #2
- Encroachment Working Group
- C&C
- Wetlands Meeting with Living Lakes Canada
- ChangeMakers
- AFNE Board Meeting
- Encroachment Working Group
- SEM Holdco
- Film talk with Margot
- KNCS
- CertainTeed update

AFNE Board Meeting

Oct 1st 2025

- Discussion about seasonal rental owners at Lakeshore. Complaints from staff about their attitudes and sense of ownership. Rob proposed increasing rates for units over a certain age and units that are encroaching beyond a reasonable amount of space.
- For the Windermere property there was discussion about changing the business plan from selling houses to keeping them all as rental. In this case we would not be building homes for Calgarians to buy as vacation homes and actually rent to local residents. This model also looks good for cash flow in the long term.
- The Board discussed an opportunity to purchase a development with over 60 rental homes. This could complement the Windermere project and add to the portfolio of a property management company that we will inevitably need to start.
- AFNE inquired about purchasing a commercial property in Revelstoke with three business spaces on the ground floor and three apartments on the floor above; the building was very old and looked like there would need a significant amount of renovating. The board decided it was not worth the headache and to wait for better opportunities.



Numco Board Meeting

October 6th

Nasu?kin Sam had asked me to step in for the second half of the meeting so he could attend a prior commitment. We were presented financials for KEL, Nupqu, Kettle River and Amakis trucking which all looked good. KEL had recently bought out the rest of Kettle River so now we own all the assets in that company and receive all the revenue. This is a very positive step and I look forward to how the business performs. There was discussion about centralizing all the accounting and insurance for these businesses now that Kettle River is solely owned by us. This will cut staffing costs and create less overlap. If this goes well the next phase will be to consolidate HR, IT, and business development.

Jay Treaty Border Alliance Executive Committee

October 6th

- Push back from US government on amending blood quantum legislation
- JTBA summit to be hosted in Calgary March or April
- Pushing on ministers in Canada to commit in writing to support JTBA's efforts
- Safety and Security Tech Table meets monthly, and has a draft report and recommendation that will be sent to the Can govt table
- Letter of support sent for a US student to do research on boarder security from both sides. If successful she will share her findings with us.

Encroachment Working Group

October 8th

We discussed strategy in regard to the AFN owned bill boards on reserve, upcoming meetings with new contractor, relationship building, hunting signage and maps, and the hiring of 2 community researchers.



Ktunaxa Legacy Trust Committee

October 14th

This was the second training session the group. In this session we learned about investments. Investment types such as stocks and bonds, risk management, and investment income types i.e. interest, dividends, and capital gains. JFL explained that their team specializes in market research finding stable companies that seem undervalued and waiting for the right time to invest. We learned about the IPS (Investment Policy Statement) that we will have to make. The IPS, unlike the Trust Agreement, can be reviewed and amended, allowing flexibility in some decisions like investment purpose, constraints, time horizon, asset targets, allowable ranges and sector allocations. We were presented several graphs showing the impact of time. In short it is proven that long term investment has the highest results with less risk.

Governance Policy Review Meeting #2

October 14th

We picked up where we left off from the last session going through the Governance Policy section by section giving time for discussion. We got through about ¼ of the policy in this session. For the next session, we will be submitting comments beforehand to speed up the process.

Encroachment working Group

October 15th

We discussed a few collaboration opportunities that have come up with DOI and SIB. With some of our strategies being long term and some that are actionable right now. We discussed some quick wins that we can get working on ASAP.

Chief & Council Meeting Highlights

October 15th

- Approved holiday season days off for the office December 25 to January 2nd
- Set date to review email from Lawyer regarding Indian Beach Estates
- Discussed unexpected housing funds that need to be spent before year end. Member Services director to make a plan on what to do with it.
- Discussed Golden TSA and Invermere TSA. AFN to be notified if any local logging company's go for sale
- Discussed Mission Farm Lands Land Settlement funds for research



Wetlands Meeting with Living Lakes Canada

October 16th

Lorne and I met with Paige Thurston from Living Lakes Canada. We discussed water monitoring on Madias Creek with the intent to see if it is being illegally diverted. Paige mentioned that they are also monitoring Boulder Creek and they would share their findings with us. In regards to Windermere Creek restoration where it enters Lake Windermere, Paige said their org can potentially support our efforts. There is a lot of infrastructure affecting the way of flow in the wetlands Living Lakes is looking to see what has the most impact and will be prioritizing what areas to restore first. They are looking for our input on this matter.

ChangeMakers

October 20th

Council and select staff met with ChangeMakers for an introductory meeting. We discussed goals and next steps.

AFNE Board Meeting

October 21st

- Lakeshore seasonal rents to increase next season, as well as additional costs for units that are over 20 years old
- Rec Center bookings are picking up moving into the fall season
- We received a Presentation of CMHC Financing by CBRE Vice-President of Debt and Structured Finance, from Janelle Morrice concerning Heritage Heights and a potential development purchase.
- Discussion on heritage heights property and how it makes more sense ethically and financially to not sell the units or lots but to hold on to them for rent using the favorable financing that the CBRE certificate qualifies for.

Encroachment Working Group

October 22nd

- Discussion about lay out of territorial map in new Multi-Purpose Center
- Lillian Rose and Paul Morigeau have been hired as community researchers
- Researchers to contact Blaine at KNC in regard to signage



- Discussion on G2G relations
- Discussed need to gather history, genealogy, and archeological information.

SEM Holdco Q1 Meeting

October 23rd

- Financial position is slightly up from last year about \$40,000
- Hotel is up, had some challenges with suspended airline service, and opening late. Recovered with running promotions and high traffic from golf
- F&B down, challenges with staffing, equipment reliability and tariffs. One win is that they have had good guest reviews.
- Golf is up, Record high in rounds for this time of season. Repeat business from golf tournaments. There is a need for a new fleet of golf carts.
- Casino is down from budget but up from last year. Outsourced surveillance to a company in Prince George and opened sports booking in June.
- RV park is down, Cabin installations are complete. Faced challenges with weeds. Got good feedback from guests about staff.
- Facilities: replaced satellites, work golf carts, work truck
- HR: Successful Q1 hiring: 79 team members onboarded electronically (11 Casual/Relief, 7 Full-Time, 61 Seasonal); 38 % were rehires, reducing recruitment and training costs. 68 employees completed the Resort History video + tour, deepening awareness of the resort's Indigenous heritage.
- Discussion about Bill S-268. BCLC currently takes 75% of gaming revenue at SEM. Bill S-268 is designed to recognize our rightful jurisdiction over gaming on and from our lands. By amending the *Criminal Code* and the *Indian Act*, this legislation aims to recognize First Nations on a level playing field with parallel regulatory and conduct & management authority over gaming that provinces currently enjoy. It is recommended that all KFNS support the movement of this Bill by signing on to the MOU and sending a letter of support so we can take control of our own gaming and retain all revenue.

Film Talk with Margot

October 28th

Following my meetings with Theresa Wood in regard to the film industry, Theresa sent me some information about funding for Indigenous grass roots film projects. I met with Margot McMaster to discuss what an AFN lead film project would look like. We discussed different types of stories to tell and different approaches to use. Some questions we would have to answer is who is our audience? What is our goals? I.e. convey message, make money or both. What type of film would we want to make? ie. movie, short film series, webcast, tv series. Margot also mentioned that she could check in with APTN and CBC Gem to see what there is a demand for. We also talked about what the typical cost are for Canadian made film projects and what benefits there is for the community.



KNCS Leadership Meeting Highlights

October 29th

- Discussion about Qat'muk. IPCA is moving along. Research being done in regard to buying out tenures in the area. Direction was given to renew Qat'muk declaration.
- Discussion about disappointing outcomes from South East Initiative Secretariat and their interference with government communications.
- Motion to send a letter to the Premier in response to some provincial funding cut backs and propose that, government-to-government, we negotiate a modern fiscal relationship based on shared governance functions; one through which to achieve transparency and accountability and to also address the many, complex intergenerational impacts of colonization.
- Debrief on the Ktunaxa Nation protocol meeting that took place in Idaho with all 6 Ktunaxa First Nations.
- Collaboration on messaging for the BC First Nations Leadership Gathering.