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December 19, 2023

Dear Members of the California Hydrogen Car Owners Association (CHCOA), and other interested parties:

In follow-up to the December 3 Fuel Cell Drivers Town Hall, and in coordination with the Office of State Senator Josh Newman, CHCOA will work with H₂ drivers to take the critical next steps discussed at the meeting. Through our very able contact, Legislative Aide Brandon Wong, the Senator's office has confirmed that they are happy to continue working with us, including offering their involvement as ex officio members of the Association and participation in recurring meetings with our group. Needless to say, this is very good news!

CHCOA's near-term goals are clear about the light-duty FCEVs that we drive. We need: More stations, more reliable stations and fuel at a reasonable price. What is not as clear is how to proceed with the next steps that will be required in order to coalesce into a more active team in pursuit of these goals. After receiving (excellent) input from a number of you, I think the best approach will be to use a step wise process, generally as follows:

- For lack of a "glossier" name, we will initially set up a Transition Group consisting of a set of Working Groups. As reflected in the enclosure, the Working Groups will address those areas where change is sought and then make recommendations for Association action, as needed.
- After about two months, the CHCOA Board of Directors will be expanded from its current 4 members to 9 members. The Working Groups will continue their work unchanged.
- In the future, we will take steps to transition the CHCOA Board of Directors to a California Energy Commission Advisory Panel.

While membership in CHCOA is open to all those who drive hydrogen-fueled cars, or those who are interested in these cars, because the Transition Group will drive the future direction of the Association, no person involved in this process should have a conflict of interest. For example, employees of businesses working in the hydrogen industry would likely be precluded from joining us in this process. **However, it is very important** that I state here how valuable these people are to our work. There is not a week that goes by where we don't count on our many friends in the H₂ industry for reliable information.

The purpose of this letter is to invite you to be a part of this important process. As reflected in the attached organization chart, I have laid out the Working Groups discussed above. It was our intent to capture most of the issues that need to be addressed. Some Working Groups will address matters that

are in urgent need of change (e.g., station reliability) while other Working Groups will attend to matters of more long-term interest (e.g., the Trip on the Hydrogen Highway). If you would like to be a part of this chance to make a difference, please let me know by email by Sunday, January 7. You would be welcome to be on one, or more, Working Groups. In your email, let me know which group(s) interest you.

We will have our next Town Hall meeting by Zoom during the week of Jan 22. At that meeting, we will make plans for moving forward.

If you have any questions, don't hesitate to contact either Bobbie or me. Email is preferred; we do our best to respond within one day.

We know that every one of you has a very busy life but hope that you can find the time to join us. Together, we really can do this!

Sincerely,



Greg and Bobbie Cane
California Hydrogen Car Owners Association

Email: Greg: greg@h2tonps.org Bobbie: bobbie@h2tonps.org

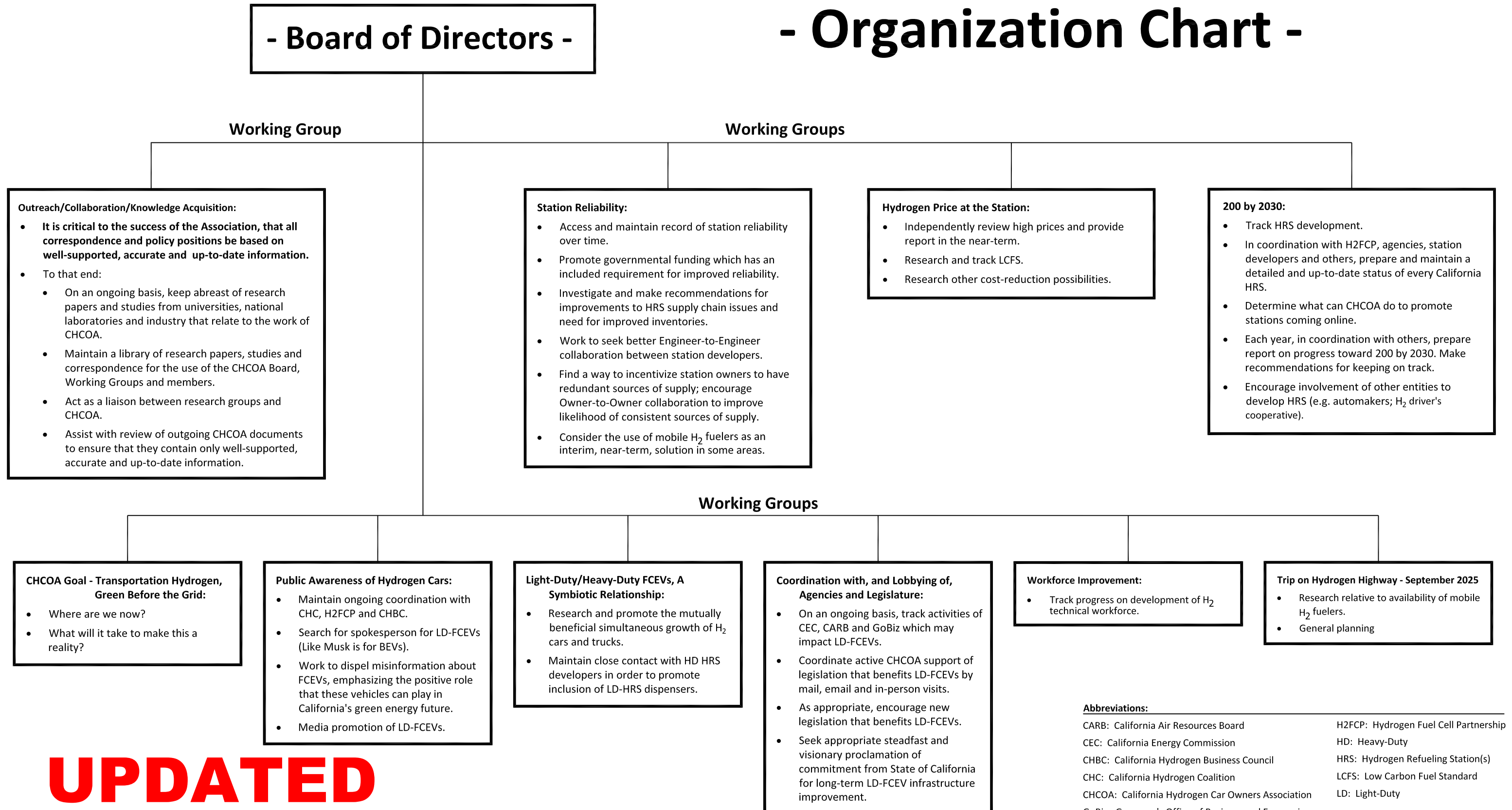
Encl

cc. Brandon Wong, Legislative Aide, Office of California State Senator Josh Newman

California Hydrogen Car Owners Association

- Board of Directors -

- Organization Chart -



UPDATED

Abbreviations:

CARB: California Air Resources Board	H2FCP: Hydrogen Fuel Cell Partnership
CEC: California Energy Commission	HD: Heavy-Duty
CHBC: California Hydrogen Business Council	HRS: Hydrogen Refueling Station(s)
CHC: California Hydrogen Coalition	LCFS: Low Carbon Fuel Standard
CHCOA: California Hydrogen Car Owners Association	LD: Light-Duty
GoBiz: Governor's Office of Business and Economic Development	