A Call for Mindful Consumption:

Rethinking Our Dependence on American Brands

Vidyasagar Veesamsetty
Chairman and MD
Sagar Asia Pvt. Ltd.
Hyderabad

The Indian economy stands at a critical juncture, balancing the benefits of globalization with the imperative of self-reliance. As American brands continue to dominate sectors ranging from technology and fast food to financial services, the impact on India's bilateral trade, foreign exchange reserves, and economic sovereignty cannot be ignored. With initiatives like *Atmanirbhar Bharat* and *Make in India* gaining momentum, it is time to critically examine the economic implications of our reliance on foreign brands and explore how India can chart a path toward sustainable, self-reliant growth.

The American Footprint in India: A Closer Look

The United States is one of India's largest trading partners, with bilateral trade reaching a record \$160 billion in 2022-23. American companies have made significant inroads into the Indian market, leveraging the country's vast consumer base and growing middle class. For instance:

- **Beverages**: Coca-Cola and PepsiCo dominate India's soft drink market, with a combined market share of over 90%. Coca-Cola alone generates over \$1.5 billion in annual revenue from India.
- **Technology**: Apple's revenue in India crossed \$6 billion in 2022, driven by the increasing popularity of iPhones, MacBooks, and other devices. Microsoft and Google also enjoy a dominant position in India's software and cloud computing markets.
- **Fast Food**: McDonald's and KFC have expanded aggressively, with the Indian quick-service restaurant market projected to grow to \$27.3 billion by 2027.

• **Financial Services**: Visa and MasterCard process over 60% of India's credit card transactions, generating an estimated \$1.5 billion in annual revenue for these companies.

While these brands contribute to job creation and skill development, their dominance raises concerns about the outflow of capital and its impact on India's economic sovereignty.

The Beverage Wars: Coke, Pepsi, and Indian Alternatives

Coca-Cola and PepsiCo have been household names in India for decades, with their products deeply ingrained in Indian culture. However, their dominance has come at the expense of local brands that struggle to compete with their global marketing budgets and distribution networks.

Indian alternatives like Thums Up (owned by Coca-Cola but originally an Indian brand), Bisleri, and Paper Boat have made significant strides in recent years. Thums Up, for instance, continues to be a favorite among Indian consumers, with a market share of over 40% in the cola segment. Similarly, Paper Boat has carved a niche for itself by offering traditional Indian beverages like aam panna and jaljeera, appealing to consumers' nostalgia and desire for healthier options.

By supporting these local brands, Indian consumers can help reduce the outflow of foreign exchange and promote domestic entrepreneurship. Moreover, Indian brands often source their ingredients locally, creating a ripple effect that benefits farmers and small businesses.

Impact on Bilateral Trade and Foreign Exchange Reserves

India's trade relationship with the U.S. is characterized by a significant trade surplus. In 2022-23, India exported goods worth 78.3 billion to the U.S., while imports stood at 50.1 billion. However, this surplus is offset by the outflow of foreign exchange through royalty payments, profit repatriation, and transaction fees.

For example:

- **Royalty Payments**: Indian subsidiaries of American companies pay substantial royalties for the use of intellectual property. In 2021, India's royalty payments to the U.S. amounted to \$7.6 billion, a significant drain on foreign exchange reserves.
- **Profit Repatriation**: American companies repatriate a large portion of their profits to their home country. In 2022, U.S. firms operating in India repatriated over \$10 billion in profits.

• **Transaction Fees**: Every time an Indian consumer swipes a Visa or MasterCard, a portion of the transaction fee flows back to the U.S., contributing to an estimated \$1.5 billion in annual revenue for these companies.

These outflows have a direct impact on India's foreign exchange reserves, which stood at \$593 billion as of October 2023. While this is a comfortable level, the steady outflow of foreign exchange through profit repatriation and royalty payments underscores the need for greater self-reliance.

The Indian Economy: Winners and Losers

From the perspective of Indian economy, the influx of American brands has both positive and negative implications. On the positive side, these companies create jobs, foster skill development, and contribute to India's GDP. For instance:

- **Job Creation**: McDonald's employs over 10,000 people in India, while Apple's supply chain supports thousands of jobs in manufacturing and retail.
- **Skill Development**: American companies often bring advanced technology and best practices, which can help upskill the Indian workforce.

However, the dominance of foreign brands often comes at the expense of local businesses. Indian entrepreneurs, who lack the financial muscle and global reach of American corporations, struggle to compete. This imbalance is particularly evident in sectors like technology, where Indian startups face stiff competition from U.S.-based giants. Moreover, the reliance on foreign brands undermines India's efforts to achieve self-reliance, as a significant portion of the revenue generated by these companies is repatriated to their home country.

Atmanirbhar Bharat and Make in India: A Path to Self-Reliance

In response to these challenges, the Indian government has launched ambitious initiatives like *Atmanirbhar Bharat* and *Make in India*, aimed at promoting domestic manufacturing, reducing import dependency, and fostering indigenous innovation. These initiatives are not just economic policies but a call to action for Indian consumers and businesses to prioritize local products and services.

India's automotive sector is a shining example of what can be achieved through self-reliance. Companies like Tata Motors and Mahindra have not only captured a significant share of the domestic market but have also made their mark globally. Tata's Nexon EV and Mahindra's XUV700 are testaments to India's engineering prowess and commitment to sustainability. Similarly, in the renewable energy sector, Indian companies like Suzlon and ReNew Power are leading the charge in wind and solar energy, reducing the country's reliance on foreign technology.

The Case for Mindful Consumption

As consumers, we have the power to shape the economic landscape through our choices. By opting for Indian brands over foreign ones, we can support local businesses, create jobs, and keep wealth within the country. For instance:

- **Technology**: Instead of buying an iPhone, consider purchasing a smartphone from an Indian brand like Lava or Micromax.
- **Fast Food**: Instead of dining at McDonald's, explore the rich culinary heritage of India by supporting local eateries.
- Financial Services: While Visa and MasterCard dominate the credit card market, Indian alternatives like RuPay offer a viable and patriotic choice. Launched by the National Payments Corporation of India (NPCI), RuPay has already captured over 60% of the domestic card market, thanks to government support and consumer awareness campaigns.

A Call to Action

The journey towards self-reliance is not without its challenges. Indian brands must strive to match the quality, innovation, and customer experience offered by their foreign counterparts. At the same time, the government must create an enabling environment for local businesses to thrive, through policy support, infrastructure development, and access to capital.

As proud Indians, we must recognize that our consumption habits have far-reaching implications for the nation's economic future. By choosing local over global, we can contribute to the vision of an *Atmanirbhar Bharat* and ensure that India's growth story is written by its own people.

Let us take inspiration from the words of Mahatma Gandhi: "Be the change that you wish to see in the world." Together, we can build a robust, self-reliant economy that stands on the strengths of Indian innovation and entrepreneurship.