



BCG

THE BOSTON CONSULTING GROUP

May 20, 2024

Rafael Vela

has successfully completed

The hidden value – Lean in manufacturing and services

an online non-credit course authorized by École des Ponts ParisTech and BCG and offered through Coursera

Aurélie Delemarle, Thomas Frost, Salvatore Cali, Elsa Blume

COURSE CERTIFICATE



Verify at:

<https://coursera.org/verify/K2BTVWTKC2GY>

Coursera has confirmed the identity of this individual and their participation in the course.