

MARC STEPHEN RUBIN
6519 E SPRING RD
SCOTTSDALE AZ 85254

District of Columbia
Department of Insurance, Securities and Banking
MARC STEPHEN RUBIN

Is licensed to engage in the business of insurance in the District of Columbia, in the capacity stated below

License 3002673035 NPN: 19383857
Effective Date: 08/18/2023 Expiration 10/31/2025

LICENSE TYPE	LINE OF AUTHORITY
Insurance Producer	ACCIDENT, HEALTH OR SICKNESS, LIFE

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AND BANKING**

Karima Woods, Commissioner

VOID IF ALTERED NON-TRANSFERABLE