

UNIVERSAL MENTAL HEALTH SERVICES STRATEGIC PLAN SUMMARY 2017

Purpose:

The purpose of the strategic plan is to define the strategy and direction for the following thirty-six month period. Universal Mental Health Services, (hereafter referred to as Universal MH/DD/SAS) ensure the expectation of the persons we serve, other stakeholders, and personnel are identified and considered throughout the process.

December, 2016, the Senior Management Team, along with the Quality Improvement Coordinator met to review the 2016 strategic plan and to evaluate the goals from this plan as well as to add necessary goals for 2017. The team began by reviewing our mission statement:

Mission Statement: "Universal MH/DD/SAS is dedicated to helping individuals and families affected by mental illness, developmental disabilities and substance abuse in achieving their full potential to live, work, and grow in the community."

Data Used:

Goals developed for the strategic plan were based on data such as:

- Data received from the Satisfaction Surveys for Persons Served
- Data received from the Satisfaction Surveys for Stakeholders
- Data received from the Satisfaction Surveys for Personnel
- Information received from comment boxes placed in each office lobby
- Information received from discharge interviews with persons served
- Internal financial reports developed by Universal MH/DD/SAS Controller regarding budget and available capital funds
- · Reports received from clinical updates, service rates, qualification and training requirements
- Information received from Benchmarks regarding Medicaid Reform and changing attitudes in the behavioral health arena
- Summaries of findings from DHHS and MCO's regarding audit results and internal audit results
- Demographics reports created by our fully integrated software package

Financial Information:

Areas identified in financial review demonstrated the following:

• Universal MH/DD/SAS remains a financially stable agency

Service Area Needs/Demographics:

In the arena of determining service area needs and demographics, the team reviewed the reports created through our comprehensive software package. The results from these reports along with the review of the PCP's/ISP's, culture of persons served, personal preferences and remoteness of the areas in which persons are served from, assist us with determining the following factors:

- Training Needs
- Employment Needs
- Salary Needs

We do encourage the persons we serve to have a choice of the persons working with them (within legal limits) in order to give persons we serve the highest level of opportunity to success in their program.

Review of 2016 goals:

| Review of 2016 goa | | | | |
|---|---|-----------|---------------|--------------------------|
| GOAL | RESPONSIBLE STAFF | TIMEFRAME | DATE ACHIEVED | DATE REVIEWED/REVISED |
| Expansion of Early Intervention Program across the state in all areas where need is identified through data | Early Intervention Coordinators Agency Director Regional Directors/Managers | Ongoing | | Ongoing 1-30-2017 |
| Expand Innovations Waiver Services statewide | Agency Director Regional Directors/Managers | Ongoing | | Ongoing 1-30-2017 |
| Be included in a closed network 1915 BC Waiver | Agency Director Regional Directors/Managers | Ongoing | | Ongoing 1-30-2017 |
| Increase residential services across the state as opportunities arise. | Agency Director Regional Directors/Managers | Ongoing | | Ongoing 1-30-2017 |
| Increase office locations where service needs are identified. | Senior Management Team Clinical Director Regional Directors/Managers | Ongoing | | Ongoing 1-30-2017 |
| Develop on –line training for staff (as applicable) | Staff Development Dept. | Ongoing | | Ongoing 1-30-2017 |
| Continue to provide "Customer Service" training to staff on an as needed basis. | Staff Development Dept. | Ongoing | | Ongoing 1-30-2017 |
| Increase VR Supported Employment Program | Regional Manager – Supported Employment Supported Employment Professionals Supported Employment Specialists Agency Director | Ongoing | | Ongoing 1-30-2017 |
| Increase Day Support Programs in Central region | Agency Director Regional Directors/Managers | Ongoing | | Ongoing 1-30-2017 |
| Increase Residential services across the sate | Agency Director Regional Directors/Managers | Ongoing | | Ongoing 1-30-2017 |
| Complete the direct deposit system in Wilson and New Bern | Controller Assistant Controller Financial Assistants | Ongoing | | Ongoing 1-30-2017 |
| Become an agency fully operational with Electronic Medical Records | Senior Management Regional Directors/managers | Ongoing | | Ongoing 1-30-2017 |
| Develop a Peer Support Program | Clinical Director Regional Directors/Managers Training Director Assistant Training Director CQI Director | Ongoing | Achieved 2016 | Revised 1-30-2017 |
| Increase services for persons with dual diagnosis (I/DD and MH) | Clinical Director Regional Directors/Managers Training Director Assistant Training Director | Ongoing | | Ongoing 1-30-2017 |

| | CQI Director | | |
|------------------------|-------------------------|---------|-------------------|
| Demonstrate | Community Support | Ongoing | Ongoing 1-30-2017 |
| improvement in quality | Technicians | | |
| of life for persons | Qualified Professionals | | |
| served achieved | Clinical Director | | |
| through service goals. | Regional | | |
| | Directors/Managers | | |
| | Training Director | | |
| | Assistant Training | | |
| | Director | | |
| | CQI Director | | |
| | Natural Supports | | |

New Goals:

| Increase participation in | | New | |
|---------------------------|-------------------------|-----|--|
| Peer Support Program | | | |
| Increase services for | Clinical Director | New | |
| persons with dual | Regional | | |
| diagnosis (I/DD and | Directors/Managers | | |
| MH) | Training Director | | |
| | Assistant Training | | |
| | Director | | |
| | CQI Director | | |
| Demonstrate | Community Support | New | |
| improvement in quality | Technicians | | |
| of life for persons | Qualified Professionals | | |
| served achieved | Clinical Director | | |
| through service goals. | Regional | | |
| | Directors/Managers | | |
| | Training Director | | |
| | Assistant Training | | |
| | Director | | |
| | CQI Director | | |
| | Natural Supports | | |
| Decrease | Qualified Professionals | New | |
| aggressive/self abusive | Clinical Director | | |
| behaviors from persons | Regional | | |
| served | Directors/Managers | | |
| | CQI Director | | |