



Melissa Kandel – Managing Director

Melissa Kandel is a Managing Director in Protiviti’s Internal Audit and Financial Advisory practice. She brings more than 20 years of experience leading internal audit, compliance, and risk management initiatives for multinational and Fortune 500 organizations.

Melissa specializes in advising executive leadership and boards on how to strengthen risk and control environments while enabling business transformation. Her experience includes supporting organizations through IPO readiness, implementing scalable internal control

frameworks, and enhancing enterprise risk management capabilities to align with strategic objectives.

She has led complex, enterprise-wide initiatives spanning internal audit transformation, governance and compliance programs, and finance and risk modernization efforts. Melissa is known for bringing a practical, business-focused approach to risk management—helping organizations improve transparency, decision-making, and operational resilience.