

Rotary in A Challenging World Improving Systems, Peace & Nature

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Introduction

World Transformation Meeting
Systems, Peace & Nature
Rotarian Evolution of Consciousness
Systems Thinking 101
12 Essential Insights to Guide Rotary's Path Forward



World Transformation Meeting

For Future-Minded, Planet-Caring Rotarians, Rotary Fellows, Rotary Action Group Members, Rotaractors & Others





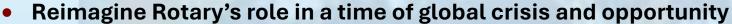


The world is rapidly changing—and Rotary and other NGOs must evolve with it.

Our shared mission of service, peace, and fellowship is more vital than ever,
but our methods must transform to meet the challenges of today and tomorrow.



Purpose of the Meeting









Create pathways for meaningful action and organizational renewal



This is an open, creative, and courageous space

...for those who believe Rotary can be a beacon of wisdom, unity, and compassionate action in the 21st century.



Let's gather. Let's grow. Let's rise together.

Register Here

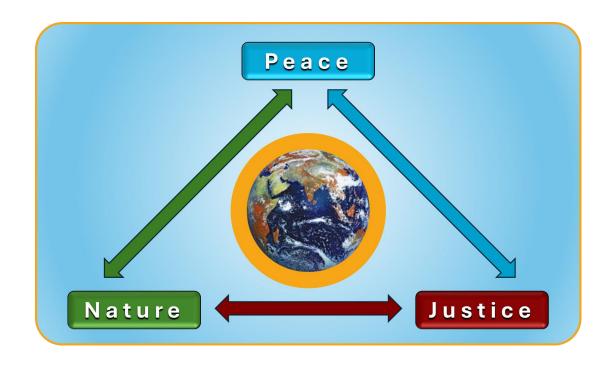
Invitation to Participate

If you're a Rotarian, Rotary Fellow, Action Group member, or Rotaractor who cares deeply about the future of humanity and the Earth—we invite you to co-create this transformation.

Rotary in A Challenging World: Improving Systems, Peace & Nature

Dear Rotary Leaders, Peace Advocates, and Global Change-Makers,

In a world facing urgent and interconnected challenges of climate disruption, social fragmentation, leadership vacuums, and failing economic and governance systems, the time has come for Rotary to step into a new role: not just as a service organization, but as a global catalyst for systemic change.



After years of reflection and deep work on toolkits for transformation, I realized we don't have decades to build slow movements.

The window for impactful evolution is now, and it demands focus, clarity, and community. It is from this realization that the World Development Circle is born — a space for Rotarians and allies to explore and implement bold ideas to improve our world systems.

more...

Rotary in A Challenging World: Improving Systems, Peace & Nature

This report moves through an integrated journey:

- 1. Inner Evolution & Ethical Awakening
- 2. Expanding Consciousness & Responsibility
- 3. Embracing New Paradigms & Tools
- 4. Leading Boldly into the Future

The World Development Circle invites people of goodwill and bold imagination to join a community focused on reshaping our global systems with wisdom, courage, and compassion.

Together, we will explore paths toward more ethical economies, visionary leadership, inclusive governance, a lasting peace, and a reverent relationship with nature.

Let this be our moment of choice.

Let us explore how Rotary can evolve:

- From service projects to systemic solutions
- From local action to global coordination
- From goodwill to global peacebuilding infrastructure – through innovations like
 Smartsettle and the Rules of Law on Earth, which foster trust, cooperation, and long-term planetary stewardship.

Supporting our best intentions & efforts, **Sandy Hinden**

Facilitator, World Development Circle Author, *Rotary in A Challenging World* Co-founder, Mutually Assured Survival Founder, Wisocracy.org

Unsustainable Thriving World World **Escalating Conflict** Peace Social Injustice Justice Ecological Collapse Regenerative Nature



Rotarian Evolution of Consciousness

The second secon						
	1. Local Participant	2. Community Contributor	3. Regional Connector	4. Global Citizen	5. Planetary Steward	
Focus	Club meetings and local networking	Local service and leadership roles	Regional collaboration and projects	International service and partnerships	Global systems transformation and planetary well-being	
View of Service	Occasional volunteering, social good as a side activity	Service as a way to contribute to one's community	Service as collaboration across borders for impact	Deep personal commitment to Service Above Self	Life purpose centered on global healing and justice	
Community Engagement	Attends meetings and supports local events	Leads local initiatives, mentors others	Coordinates across clubs and communities	Facilitates international cooperation	Inspires movements, mentors, and changemakers to create global ripple effects	
World Perspective	Limited; sees issues as mostly local	Growing awareness of broader issues	Recognizes global-local connections	Acts with global empathy and strategy	Envisions and acts for planetary peace, equity, and regeneration	

Systems Thinking 101

The Unregulated Free Market System Excels At	Where the Unregulated Free Market Often Falls Short	What Could Improve Outcomes
Developing new products and services	Protecting the environment	Smart Regulations that support sustainability
Driving innovation and entrepreneurship	Reducing poverty and social inequality	Social Safety Nets and inclusive growth strategies
Encouraging efficiency through competition	Supporting overall human wellbeing	Wellbeing-Focused Economic Indicators
Attracting investment and growing GDP	Head in the Ensuring fair wages and job security	Collaborative EconomicModels where everyonebenefits from success
Advancing technology rapidly	Promoting peace and cooperation	Peacebuilding Initiatives and diplomacy-based governance



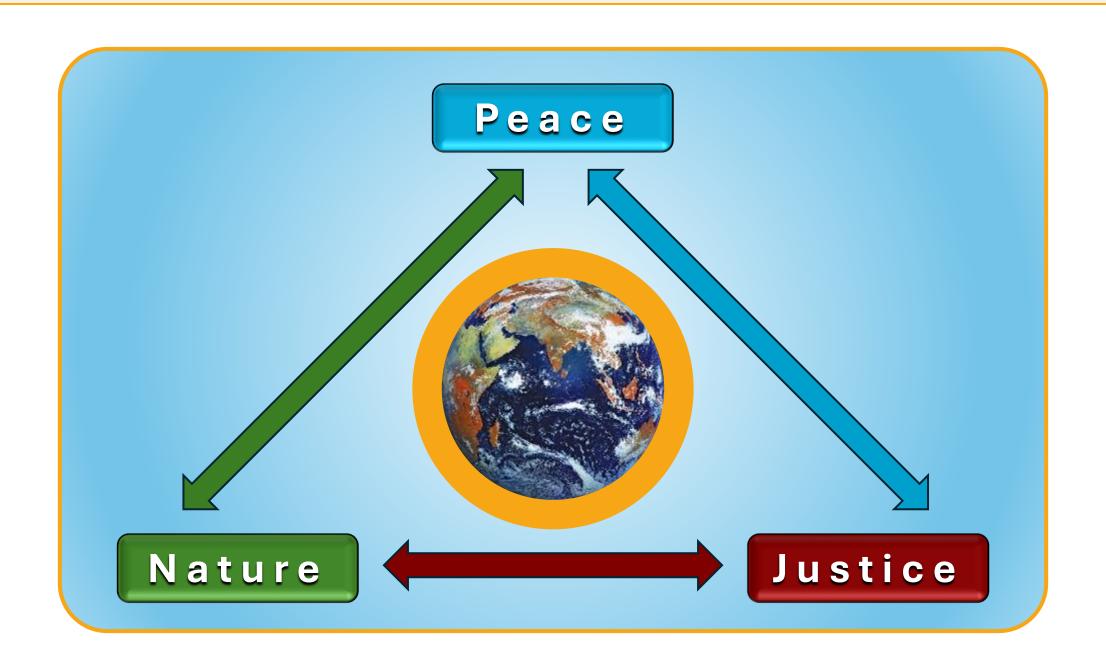
"In the 21 century and beyond, local peace and sustainability can only be reached with global solutions because war leads to environmental catastrophes, crop failures, and famine.

The Global impacts the Local."

Sandy Hinden Founder, Wisocracy Co-Founder, Mutually Assured Survival

Degrees of Global Warming "Hot-house Earth": warming incompatible with human civilization, most of the planet becomes uninhabitable, possible population 5% chance reduction to one billion. of reaching Deadly heatwaves every summer, hundreds of drowned cities, devastation of the majority of eco-systems, more tipping points are crossed, leading to intensified warming. High risk of reversing of carbon cycle triggering runaway warming spiral. Droughts and famine for billions of people, leading to chaos and wars. Some summers so hot that stepping outside could be lethal. High risk of food shortages. ncreased intensity and frequency +0.5 20th century average 2000 2050 2100 The solid line shows 5-year average of global land and ocean temperature anomalies (NOAA). Dotted line show different percentiles of warming predictions according to Raftery

et al, 2017. Inspired by the Guardian Chart-Gregor Aisch, created with Datawrapper.





This report explores the evolving challenges and transformative opportunities Rotary faces in the future, as it seeks to fulfill its mission of service, peace, and environmental stewardship.

While Rotary continues to excel in local initiatives and youth empowerment through programs like Peace Fellowships and Rotaract, the world is entering an era that demands **integrated**, **ethical leadership and bold systems thinking**.

This structured report follows four progressive parts. Moving from inner evolution to global tools and leadership, and presents 12 essential insights to guide Rotary's path forward.



1. Values for a Peaceful, Just & Sustainable World

Our foundation begins with shared ethical values that support dignity, fairness, and respect for all life, grounding Rotary's mission in a universal moral compass.

2. From Non-Partisan to Pro-Ethical Leadership

Rotary's tradition of non-partisanship must evolve into a commitment to ethical leadership that transcends politics and defends the common good.

3. Rotary's Core Mission: Serving Humanity Locally

The power of local service remains central. Rotary clubs are uniquely positioned to build compassion and resilience within their communities.



4. Global Responsibility: Peace & Environmental Justice
Today's problems are planetary. Rotary must expand its consciousness
to include environmental justice and cross-border solidarity in its
peace efforts.

5. Commitment to Global Peace & Planetary Protection
Rotary can play a global leadership role by advocating for both
disarmament and deep ecological sustainability.

6. The Urgency of Environmental Sustainability
The climate emergency is accelerating. Rotary must align its actions with science and the Earth's limits to ensure a habitable future.



7. Mutually Assured Survival (MAS)

Co-created by Julie D. Johnston and Sandy Hinden, MAS presents a unifying global ethic that replaces Mutually Assured Destruction with survival through cooperation.

8. Smartsettle: A Non-Political Bridge to Peace & Justice Smartsettle offers a groundbreaking digital negotiation platform that enables fair, win-win solutions—ideal for resolving intractable conflicts.

9. Rules of Law on Earth (RoLE): The Foundation for Peace RoLE complements Positive Peace by proposing an evolutionary legal framework that supports global cooperation and ecological responsibility



10. Challenges & Opportunities for Rotary in the Future

As global systems falter, Rotary faces the choice to either retreat to familiar service or rise into visionary leadership on world issues.

11. Rotary's Moment of Choice

This is a defining moment: Will Rotary courageously embrace new roles in global peace and sustainability, or remain on the sidelines of transformation?

12. Resources for a Peaceful, Just & Sustainable World

A wealth of tools, ideas, and partnerships already exist. Rotary can become a bridge connecting local action with global impact.

Read, Reflect, Communicate & Co-create



We invite every
Rotarian, Peace Fellow,
and Action Group Member
to engage with this vision.

Read this report.

Join the global conversation.

Bring this to your club.

Help us co-create a Rotary ready to meet the future.

PART I Inner Evolution & Ethical Awakening



Values for A Peaceful, Just & Sustainable World















Values for A Peaceful, Just & Sustainable World

These values were honored by

David G. Newman, KC,

President of the Rotary Club of Winnipeg 1994-95 and Co-Founder D5550 World Peace Partners.

Co- Chair or Chair between 2009 and 2020. Current member. Served as Honourary Legal Counsel for D5550 from 2005 to 2018

David learned these values from Indigenous Peoples of Canada when he served as the Manitoba Minister of Energy and Mines and the Minister of Northern Affairs, with responsibility for Native Affairs, and the Communities Economic Development Fund Act, and Manitoba Hydro.

David is the Co-founder of Rules of Law on Earth (RoLE).



Values for A Peaceful, Just & Sustainable World

- We stand on the edge of an evolutionary shift.
- The systems of the past from politics to economics are showing their cracks.
- Built on extraction, competition, and control, they are now threatening the very future they were meant to secure.
- It is time for a new foundation not of ideology, but of values.





Our values are like Guiding Stars









universal shared values of

truth, honesty, wisdom, courage, humility, respect, and love

learned from Indigenous Peoples & Traditions -

are the needed foundations

to create

sustainable, effective, enforceable, and generally acceptable universal rules of law, human rights and responsibilities, and sustainable peace and security.

Inspired by Indigenous Peoples and humanity's wisest traditions, we offer these seven universal values as the root system for a flourishing global civilization...

- 1. Truth Living and speaking in alignment with reality
- 2. Honesty Transparency and integrity in all actions
- 3. Wisdom Making decisions with future generations in mind
- 4. Courage Facing change with open hearts
- 5. Humility Knowing our place in the web of life
- 6. Respect Honoring all cultures, beings, and ecosystems
- 7. Love The essential force that heals and unites

These values are not poetic extras.

They are the

core operating system

we need to

survive and thrive.













From them, we can build:

- Laws grounded in justice for all beings, not just the powerful
- Governance that listens, adapts, and heals
- Economies that reward care, creativity, and sustainability
- **Technologies** including AI that serve life, not profit
- Education systems that grow compassion alongside intelligence

The world cannot be governed by fear any longer.

It must be governed by shared values rooted in wisdom and lifted by love.

Rotary's

motto, "Service Above Self" and The Four-Way Test

provide a beautiful ethical scaffold.

But only if "beneficial to all concerned" means truly all:



- Future generations
- Indigenous peoples
- Animals and plants
- The wisdom of our ancestors
- The very Earth itself









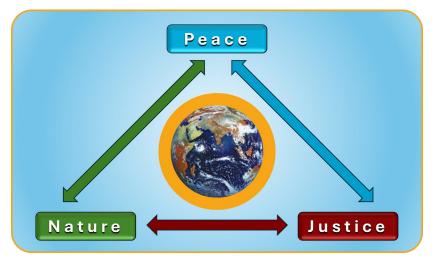


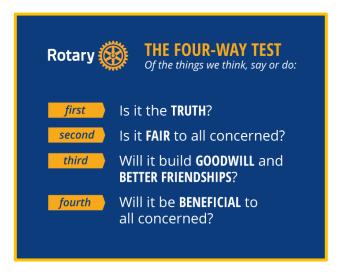


To help humanity re-anchor itself

- not in domination, but in reverence.





















2

From Non-Partisan to Pro-Ethical Leadership

Rotary's principle

of being "non-political"

was meant to protect unity

but in today's world,

silence is no longer neutral.

It is time for Rotary to evolve, and to stand for justice without partisanship, and help build a world where peace, fairness, and sustainability

are not political opinions - but shared responsibilities.

1. Where is "no politics in Rotary" stated?

The principle that Rotary is **non-political and non-religious** is referenced in several places, including:

- Rotary International's Manual of Procedure: It states that Rotary clubs should not engage in partisan politics or religious proselytizing.
- Rotary Code of Policies: Specifically, Rotary "does not express opinions on political or international issues" and "refrains from any activities that could be interpreted as partisan or sectarian.
- Four-Way Test: While not explicitly political, the emphasis on fairness and benefit to all can be used to support neutrality.

These policies are rooted in the desire to make Rotary a neutral, inclusive space, where people from diverse political and religious backgrounds can come together in fellowship and service.

2. Why this stance can be dysfunctional today

While neutrality made sense in a mid-20th-century context – avoiding Cold War tensions or colonial politics – the world has changed, and Rotary's silence can now be seen as **complicity or irrelevance** in the face of **systemic global crises**.

A few reasons why:

- Systemic collapse is political by nature: Climate breakdown, economic inequality, war, and ecological destruction are not random events – they are outcomes of political choices. Not speaking about them means ignoring the roots of suffering.
- Over 100 violent conflicts are ongoing globally. These affect local Rotary communities

 through refugees, economic disruption, or intergenerational trauma. Pretending these issues don't exist is disorienting and unjust.
- Local-global linkage: What happens globally affects communities locally.
 To maintain peace, sustainability, and justice locally, Rotary must have a voice in global systems that shape these political outcomes.
- Youth are watching: Younger generations are deeply engaged in justice, climate, and equity movements. If Rotary remains silent on these issues, it risks becoming irrelevant to the very people it needs to engage.

3. Reframing "politics" for Rotary

"Non-political" need not mean "non-ethical." Rotary can:

- Take principled stands on human rights, climate action, peace, and justice without endorsing parties or candidates.
- Champion systemic change through values, such as truth, fairness, and goodwill (from the 4-Way Test).
- Create safe spaces for dialogue, where members explore root causes of global crises without partisanship but with moral courage.

What happens Globally affects communities Locally.
What happens Locally is the outcome of
Global Politics & Policy.

More

ways

to

express

this

process

- From Non-Partisan to Pro-Ethical: Rotary's New Call to Conscience
- Rotary Reimagined: Leading with Ethics in a World on Fire
- Neutral No More: Rotary's Shift from Silence to Ethical Leadership
- Rotary's Ethical Awakening: Moving Beyond "No Politics"
- The Ethical Turn: Rotary's Role in a Collapsing World
- Rotary's Moral Compass: From Quiet Service to Global Justice
- From Bystander to Beacon: Rotary's Ethical Revolution
- Rotary at the Crossroads: Choosing Ethics Over Neutrality
- Pro-Ethical, Pro-Humanity: Rotary's Role in Systemic Change
- Rotary Rising: Ethical Leadership for Global Peace and Justice

3

Rotary's Core Mission:
Serving Humanity
Locally

3. Rotary's Core Mission: Serving Humanity Locally



Rotary's strength lies in its commitment to community service.

Clubs worldwide are engaged in countless local projects that tackle critical issues, from improving education and healthcare to combating hunger and poverty.

These efforts represent the foundation of Rotary's work – one rooted in practical action and a desire to make a tangible difference in people's lives.

However, as we face the global crises of our time, Rotary must acknowledge that these local efforts can no longer operate in isolation.

Local service and global responsibility must become intertwined, as the impact of global issues – like war, climate change, and inequality – directly affects local communities, often in ways that cannot be solved through localized action alone.

3. Rotary's Core Mission: Serving Humanity Locally

The impact of

global issues

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that cannot be solved through localized action alone...



PART II
Expanding
Consciousness
& Responsibility



Global Responsibility:
Peace & Environmental
Justice

4. Global Responsibility: The Call for Peace & Environmental Justice



Rotary's international-minded members have long been at the forefront of global peacebuilding efforts.

From advocating for **nuclear disarmament** to **fostering cross-cultural understanding**, Rotarians have consistently worked to **build bridges of peace**.

However, in recent years, these efforts have become increasingly difficult to champion, especially when local club dynamics prioritize non-partisanship and safe, business-friendly stances over bold leadership on global issues.

The question of peace is central to this dilemma. How can Rotary continue to champion peace when the international political landscape is fragmented, and military conflicts continue to escalate?

4. Global Responsibility: The Call for Peace & Environmental Justice



How can Rotary take decisive action without being accused of becoming too political?

Rotary's backing of **the Institute for Economics & Peace (IEP)** and its **Positive Peace framework** is a critical contribution to **local peacebuilding efforts.**

Positive Peace provides valuable insights into the **local conditions that enable peace,** focusing on areas like education, healthcare, economic equality, and access to justice.

While these efforts are invaluable at the community level, we must recognize that local peacebuilding alone cannot solve the global crisis of war, particularly the threat of nuclear arms proliferation.

4. Global Responsibility: The Call for Peace & Environmental Justice



This is why a global approach to peace is urgently needed – one that addresses the structural and political dimensions of conflict, including the growing nuclear arms race and geopolitical tensions and conflict.

The effort to end
nuclear weapons proliferation
and secure global peace is a
shared responsibility, one that requires action
from organizations like Rotary alongside
global bodies such as the United Nations.

5

Commitment to Global Peace & Planetary Protection

5. Commitment to Global Peace & Planetary Protection



As part of its global peace efforts, Rotary International has consistently supported training for **Peace Fellows** who are dedicated to advancing peacebuilding and conflict resolution.

These fellows, along with the **Rotary Peace Centers**, have been equipped to tackle the world's most pressing conflicts.

With over **1800 Rotary Peace Fellows** now serving in diverse regions around the globe, Rotary continues to train the next generation of peace leaders.

Additionally, Rotaract, Rotary's service-oriented youth program, is instrumental in bringing the energy and innovation of young people into the fight for a sustainable, peaceful world.

5. Commitment to Global Peace & Planetary Protection



Many young Rotarians in **Rotaract** are **deeply concerned about the state of the planet** and eager to address issues such as climate change, human rights, and global peace.

Furthermore, **Rotary's Action Groups** – specialized groups of Rotarians and others working in various fields of service – are actively engaged in efforts to **protect the planet**, **such as environmental conservation and sustainable energy solutions**.

The Urgency of Environmental Sustainability

6. The Urgency of Environmental Sustainability



Beyond the issue of peace, environmental sustainability is another pressing concern. As climate change accelerates, the natural world – and the people who depend on it – face an increasingly precarious future.

The destruction of ecosystems, loss of biodiversity, and the looming threat of resource depletion all demand that Rotary take an active role in preserving the Earth.

While Rotary has made progress in this area through programs such as The Rotary Foundation's environmental initiatives, the scope of the challenge calls **for a more systemic, urgent response.** It is not enough to tackle these issues in isolation; **global coordination is essential.**

This is where Rotary can lead by example, demonstrating how local clubs can drive international solutions through **collaborative**, **peaceful negotiations** that **protect both humanity and the planet**.





7. The New Paradigm: Mutually Assured Survival (MAS)



In response to the dangerous realities of nuclear escalation and the existential threats facing humanity, Julie D. Johnston of GreenHeart Education created the paradigm of Mutually Assured Survival (MAS), a forward-thinking approach that supersedes the outdated and destructive concept of Mutually Assured Destruction (MAD).

MAS is centered on the idea that humanity must collaborate, rather than compete, to ensure the survival of all.

It emphasizes the interconnectedness of global peace and environmental stewardship, recognizing that survival is no longer a matter of individual or national interests but a collective responsibility to sustain life on Earth.

7. The New Paradigm: Mutually Assured Survival (MAS)



In the 21st century, local peace and sustainability cannot be achieved in isolation. They are increasingly vulnerable to the cascading effects of global conflict.

War today is no longer contained – it destabilizes entire regions, displaces populations, creates political conflict in migration arrival countries, degrades the environment, disrupts global food systems, and fuels climate chaos.

No community, no matter how peaceful, is immune to the fallout.

Mutually Assured Survival underscores the urgent truth that only **global cooperation, disarmament**, and **systemic improvement** ensure a livable future for all.

The New Paradigm Mutually Assured Survival (MAS)



is no longer contained.

It destabilizes entire regions,
displaces populations,
creates a political conflict
in migration arrival countries,
degrades the environment,
disrupts global food systems,
and fuels climate chaos.

The Global becomes the Local

M.A.D. or M.A.S.

IT'S OUR CHOICE. WHICH IS IT?



Mutually Assured Destruction that destroys everyone and everything



Mutually Assured Survival that safeguards everyone and everything

Julie D. Johnston, GreenHeart Education & Sandy Hinden, Wisocracy

7. The New Paradigm: Mutually Assured Survival (MAS)



"Saving our planet, lifting people out of poverty, advancing economic growth... these are one and the same fight. We must connect the dots between climate change, water scarcity, energy shortages, global health, food security and women's empowerment. Solutions to one problem must be solutions for all."

Ban Ki-moon, UN Secretary-General 66th United Nations General Assembly September 21, 2011

This quote underscores the essence of the Mutually Assured Survival (MAS) framework, highlighting that addressing global issues requires a holistic and cooperative approach.

Local peace efforts, while valuable, are insufficient in isolation.

They must be part of a broader, globally coordinated strategy to ensure **sustainable peace** and a **sustainable Earth** for all.



"Mutual Assured Destruction (MAD) was the Cold War notion that a nuclear attack would be met with an overwhelming nuclear counterstrike, assuring the mutual destruction of 'both sides.'

The fall of the Berlin Wall was the beginning of the end for MAD.

Now we've come full circle, back to a MAD world of nuclear threats on top
of environmental devastation; unmitigated climate change disasters;
the deadly oceans trifecta of ocean heating, acidification, and de-oxygenation;
and the biodiversity crisis that has us snared in the accelerating
Sixth Mass Extinction – this one, caused by guess who ... us.

MAS means mutually assured survival.

There are no enemies when we all have a common goal:

our common survival."

Julie D. Johnston, BA, BEd, MAdEd

8

Smartsettle:
A Non-Political Bridge
to Peace & Justice

8. Smartsettle: A Non-Political Bridge to Peace and Environmental Justice



The **Smartsettle** framework offers Rotary a powerful tool for addressing both global peace and environmental sustainability.

Through non-partisan negotiations and collaborative problem-solving, Smartsettle provides a platform where global leaders – and Rotarians at every level – can work together to find common ground and shared solutions.

Smartsettle's online platform uses cutting-edge technology to create fair, transparent, and effective negotiations.

It is an **ideal tool for Rotary clubs looking to make a real impact** on the global stage without compromising their local commitments.

By facilitating peaceful negotiations and addressing the roots of conflict, Smartsettle helps bridge the gap between local efforts and global needs.

8. Smartsettle: A Non-Political Bridge to Peace and Environmental Justice



Optimizing Outcomes

1) Smartsettle

seeks to identify the best possible outcome based on the preference of the parties.

2) Smartsettle

seeks to identify any "value left on the table" and, if found, creates an improved agreement.



Smartsettle is a negotiation support system using advanced algorithms, visual interfaces, and optimization techniques.

It can be applied to a
wide variety of
international disputes
where multiple
stakeholders are involved,
interests are complex,
and traditional negotiations
are slow or adversarial.

Here are some key types of international disputes that Smartsettle could help negotiate:

Peace & Conflict Resolution

- Territorial disputes (e.g. borders, maritime boundaries)
- Post-conflict reparations and resource sharing
- Demilitarization agreements
- Humanitarian aid coordination in conflict zones

Smartsettle can model trade-offs, hidden interests, and multiple outcomes to find mutually acceptable peace terms.

Climate & Environmental Agreements

- Carbon emission reduction targets
- Water-sharing among countries (especially in transboundary river basins)
- Climate finance allocation
- Biodiversity protection agreements across nations

Here, it helps manage many-party negotiations with complex criteria, long-term timelines, and data-driven goals.



Trade and Economic Disputes

- Tariff negotiations and trade disputes
- Intellectual property rights
- Bilateral/multilateral trade agreement terms
- Sanctions discussions and economic reintegration terms
 By balancing interests like market access, IP protections,
 and employment, Smartsettle can aid in achieving an efficient compromise.

Diplomatic Disputes & Treaties

- Diplomatic standoffs and restoration of relations
- Treaty renegotiations (e.g., arms control, migration, fisheries)
- International arbitration support
 Smartsettle's visual and iterative tools help keep parties at the table and reduce emotional escalation.



La Cross-border Infrastructure & Energy Projects

- Joint investment projects (e.g. pipelines, roads, grids)
- Energy-sharing agreements
- Regulatory harmonization

These often involve multiple countries, sectors, and funding models. Smartsettle can help model them clearly and optimize.

Migration & Refugee Issues

- Responsibility-sharing for refugees
- Immigration policy harmonization
- Repatriation negotiations

The ability to manage preferences and hidden priorities (e.g., economic, cultural, or security concerns) makes Smartsettle valuable here.

m United Nations or Multilateral Body Decisions

- Voting alignment and resolutions
- Peacekeeping mandates
- Reform negotiations (e.g., Security Council reform)

When many stakeholders are involved with conflicting priorities, Smartsettle can support consensus-building in complex arenas. "The human family, nature, and future generations need a seat at negotiation tables. Smartsettle enables non-violent, inclusive resolutions to today's existential threats. I urge others to urgently invest time and resources in it."

David G. Newman, KC

Retired Lawyer, Legislator & Cabinet Minister

Past Board Member, Rotarian Action Group for Peace

Co-founder, Rotary World Peace Partners

Co-founder. Rules of Law on Earth

"Dr. Thiessen and his team have developed an extraordinary tool. It embraces complexity, nuance, and overcomes the limits of single frameworks. Smartsettle deserves serious attention and support."

Prabha Sankaranarayan President & CEO

Mediators Beyond Borders International

"Smartsettle is a game-changer in dispute resolution. It uncovers hidden

value, eliminates bias, and fosters agreement.

Smartsettle Infinity's multi-dimensional system offers deep insight into complex deals."

Graham Ross, Attorney

Board Member, International Council for Online

Dispute Resolution (ODR_

Advisor to Courts Worldwide on ODR

"Despite persistent efforts, sustainable peace remains elusive.
Smartsettle Infinity builds trust through dialogue and negotiation.
Now is the time to incorporate this novel, valuable approach to peace."

"The Smartsettle Infinity system can resolve

innovation offers a trusted, transparent

path to peace."

Dr. Richard Denton, MD

International Physicians

Past North American Co-Chair.

for the Prevention of Nuclear War

Former Mayor of Kirkland Lake, Canada

personal to global conflicts. Building on Nobel work

by John Nash, it enables win-win settlements. This

Frances Jeffries, Ph.D.
Rotary Peace Fellow, Chulalongkorn, 2016 Chair
Rotary District 7950 Peacebuilding Committee



"Smartsettle empowers people to resolve conflict efficiently and fairly

— delivering unimaginable, optimized consensus even across deep divides. I'm honoured to see it recognized here as a non-political bridge to peace and environmental justice.

With Rotary's leadership, we can scale this technology and convert adversaries into collaborators – even at the highest levels – to meet the most urgent challenges of our time."

Dr. Ernest Thiessen, Founder of Smartsettle

9

Rules of Law on Earth (RoLE): The Foundation for Peace



Rotary's quest for peace cannot be fulfilled without **a global foundation of justice.**

Rules of Law on Earth (RoLE) is an initiative that champions the universal application of the rule of law as a prerequisite for peace, equity, and sustainability.

RoLE is led by a distinguished network of legal professionals, scholars, retired civil servants, international Rotarians, and public-spirited global citizens who advocate for **legal frameworks that transcend national interests** and **ensure accountability, fairness,** and **civil discourse** worldwide.

Rotarian David G. Newman, K.C., is a respected international advocate for **RoLE** and a passionate proponent of **Smartsettle,** the most advanced negotiation platform that helps resolve complex disputes through structured, cooperative dialogue.



David's leadership reflects **Rotary's potential** to influence both **local justice systems** and **international legal norms**, ensuring peacebuilding efforts are grounded in **truth**, **justice**, and **human rights**.

RoLE, Positive Peace (as championed by the Institute for Economics & Peace), and **Smartsettle** together form a complementary, **full-spectrum strategy:**

- Positive Peace addresses the local conditions and socioeconomic structures needed for peace, such as equitable resource distribution, education, and low corruption.
- RoLE provides the ethical and legal foundation to safeguard these structures through just governance and enforceable international norms.
- **Smartsettle** offers a practical, peace-centered platform for dialogue and resolution of conflicts locally, nationally, and globally.



But the stakes are now existential. If Rotarians and others do not pursue this relentlessly – until a critical mass of enlightened people in every community causes governments, corporations, and institutions to adopt and practice these principles – the human race will not survive.

Only luck has prevented a nuclear catastrophe so far. The doctrine of mutually assured destruction is a fundamentally irrational policy: with the existence of these weapons as a persistent threat.

Moreover, violent **aggression against sovereign states continues**, proving that the **threat does not deter**.

Meanwhile, human-caused climate change and ecological collapse (ecocide) continue to accelerate, endangering all life.



These crises are not being addressed adequately.

The **Sustainable Development Goals (SDGs),** though vital, **remain underfunded and under-implemented.**

The very concept of the rule of law and global justice is being undermined – particularly by some of the five UN Security Council veto powers, who misuse their privilege and nuclear dominance in ways that threaten our shared future.

The Doomsday Clock is ticking.

If Rotarians do not lead this global challenge – boldly, fearlessly, and collaboratively – who will?



"The Universal values of – truth, honesty, wisdom, courage, humility, respect, and love – learned from Indigenous Peoples must guide our just and sustainable global action.

Rotary's "Service Above Self" and the 4-Way Test can help ensure decisions benefit all – including future generations and all life.

Nuclear weapons, climate change, and ecological destruction threaten our survival. The Doomsday Clock is ticking. If Rotarians don't lead boldly and collaboratively, who will?

RoLE (Rules of Law on Earth), founded in Winnipeg on Treaty 1 Territory, aims to be a global hub for learning, inspiration, and action. It invites communities everywhere to adopt these values to build peace, justice, and sustainability – before it's too late."

David G. Newman, K.C. Retired - Lawyer, Legislator, Cabinet Minister Rotarian, MBBI Member, RoLE Co-Founder

PART IV Leading Boldly Into the Future



Challenges & Opportunities for Rotary in the Future

10. Challenges and Opportunities for Rotary in the Future



As we look ahead to the future, Rotary faces critical challenges:

1. Balancing local service with global impact Rotary must continue to provide valuable services at the local level while also addressing global challenges that affect everyone.

2. Overcoming the tension between non-partisanship and action

Rotary's commitment to non-partisanship can be a strength, but it also limits its ability to address global issues of peace, justice, and environmental sustainability.

10. Challenges and Opportunities for Rotary in the Future



3. Engaging younger generations

To sustain its future, Rotary must find new ways to engage young professionals who are increasingly concerned with global crises and are looking for solutions rather than just good intentions.

4. Adapting to new tools for peace

Rotary's traditional methods of service can be complemented – and even enhanced – by tools like Smartsettle, which provide innovative ways to resolve global conflict and protect the planet.

Rotary's
Moment of Choice

11. Rotary's Moment of Choice



- As we move into the future, Rotary International stands at a pivotal crossroads.
- Around the world, Rotarians continue to make a powerful difference in their local communities through service, education, and humanitarian action.
- But the challenges of our time from war and nuclear arms
 to climate breakdown and justice system failure demand
 a wider embrace of Rotary's global calling.
- This report offers a vision and pathway forward.

11. Rotary's Moment of Choice



- Local peacebuilding must be supported by global systems of justice, diplomacy, and negotiation.
- The Positive Peace framework offers vital insights for building resilient, inclusive societies.
- 3. The Rules of Law on Earth (RoLE) initiative grounds Rotary in a global legal ethic of truth, fairness, and civil discourse across borders.
- 4. The Mutually Assured Survival (MAS) paradigm for peace and nature, is rooted in cooperation over confrontation. MAS offers a bold alternative to Mutually Assured Destruction (MAD).
- 5. The Smartsettle platform supported by Rotarian David G. Newman, K.C., empowers Rotary with a non-political, technology-based negotiation system to help end war and resolve complex global disputes.

11. Rotary's Moment of Choice



- 6. Rotary Peace Fellows, Rotaract members, and Rotary Action Groups are already leading change and can form the front lines of a new, united, global Rotary movement.
- 7. Together, these initiatives create a full-spectrum peace strategy linking local service, systemic change, legal integrity, and collaborative negotiation.

The question now is simple and urgent:

Will Rotary choose to play it safe... or lead with courage? Will we preserve the status quo... or co-create a livable future?

Rotary has the people, the values, and the global reach to be a decisive force in shaping the future of peace and nature.

This is Rotary's moment of choice.

12

Resources for a Peaceful, Just & Sustainable World

Resources for A Peaceful, Just & Sustainable World

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Nutro Seace & Nature News Nature Natu	Mutually Assured Survival mutuallyassuredsurvival.world	A visionary peace paradigm that replaces nuclear deterrence with cooperation, education, and global survival strategies.
	Rules of Law on Earth rules oflawonarth.org	A global alliance promoting universal justice, civil discourse, and the rule of law as foundations for peace and sustainability.
	Smartsettle smartsettle.com	A cutting-edge negotiation platform using advanced algorithms to help resolve complex conflicts collaboratively, peacefully, and fairly through
The state of the s	Positive Peace Institute for Economics & Peace positivepeace.academy/rotary	A framework of eight pillars of peace that foster local resilience, inclusion, and sustainable peace across communities.
Greening the heart of education One teacher at a time	Green Heart Education greenhearted.org	An eco-conscious educational initiative fostering love for the Earth and empowering young people to live in harmony with nature.
	Wisocracy wisocracy.org	A movement to cultivate wisdom in leadership and society to enhance democracy, regenerate nature, and build a just, peaceful world.

Rotary Resources

Rotary Peace Fellows

rotary.org/en/our-programs/peacefellowships Rotary Peace Fellowships support emerging leaders in studying peace and conflict resolution to become catalysts for positive change worldwide.

Rotaract

rotary.org/en/get-involved/rotaractclubs Rotaract empowers young adults to develop leadership skills, serve their communities, and work toward global peace and sustainability.

Rotary Action Groups

https://my.rotary.org/en/takeaction/empower-leaders/rotary -action-groups Rotary Action Groups unite Rotarians, Rotaractors, and experts worldwide to take focused action on key humanitarian, peace, and environmental issues.

Rotary Grants

rotary.org/en/our-programs/grants

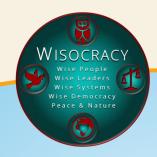
Rotary Grants fund local and global projects that advance Rotary's areas of focus, including peacebuilding, environmental protection, and community development.

Other Rotary Resources

https://my.rotary.org/en/learning-reference/about-rotary/partners

Rotary offers a wide range of resources – from toolkits and training programs to strategic partnerships – that help members design and implement impactful service initiatives.











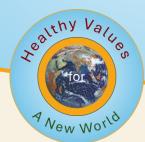


Resources for A Peaceful, Just & Sustainable World





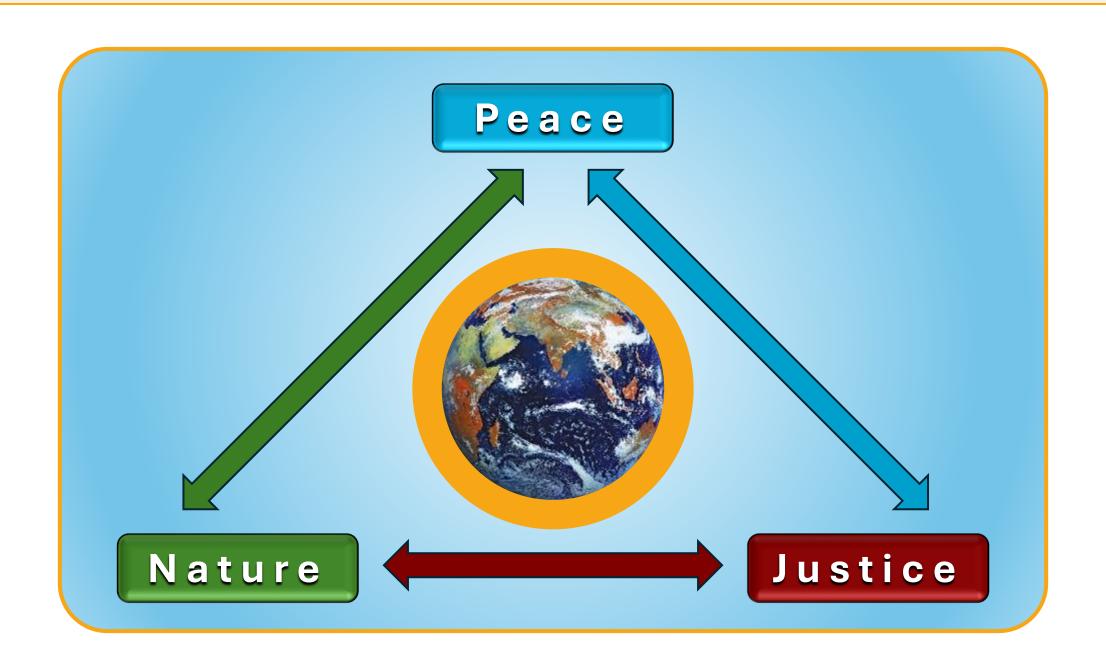












About, References Meeting, Consulting & Contact



You Can Also See The Consulting Offering Here



World Transformation Meeting

For Future-Minded, Planet-Caring Rotarians, Rotary Fellows, Rotary Action Group Members, Rotaractors & Others





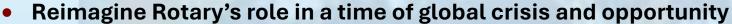


The world is rapidly changing—and Rotary and other NGOs must evolve with it.

Our shared mission of service, peace, and fellowship is more vital than ever,
but our methods must transform to meet the challenges of today and tomorrow.



Purpose of the Meeting









Create pathways for meaningful action and organizational renewal



This is an open, creative, and courageous space

...for those who believe Rotary can be a beacon of wisdom, unity, and compassionate action in the 21st century.



Let's gather. Let's grow. Let's rise together.

Register Here

Invitation to Participate

If you're a Rotarian, Rotary Fellow, Action Group member, or Rotaractor who cares deeply about the future of humanity and the Earth—we invite you to co-create this transformation.



Peace, Justice & Nature for All Planet Consulting

Sandy Hinden

Global Advisor | Strategic Consultant | Visionary Facilitator

Evolving a Global Force for Peace, Justice & Ecological Regeneration

We are living in a decisive decade.
We need organizations to lead a global transition toward peacebuilding and planetary healing.

I offer my experience, creativity, and commitment to help organizations meet this historic moment.





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Planet Consulting



1. Strategic Zoom Consultations

- For Boards, Clubs, and International Committees
- Visioning, strategy, and innovation sessions

2. Peace & Nature Workshops

- Local or global online facilitation to inspire action
- Explore the Future Challenges: Peace, Climate, Justice

3. Global Dialogue Facilitation

- Inter-club & inter-country conversations
- Building planetary perspective & cross-border cooperation



4. Task Force & Commission Support

- Advising new initiatives
 - Peace & Planet Commission
 - Global Solutions Circle

Peace, Justice & Nature for All

About Sandy Hinden

- Former Director, Suffolk County Community Partners for Coordinated Services
- Creator of Wisocracy, The Game of Serendipity, and <u>programs for libraries</u>
- Author of 22 strategic reports for a better world
- Conversation facilitator for international Rotarians and others
- Web developer for Rotary Peace Poles
- Advocate for systems change, emotional intelligence, and peaceful innovation

How To Connect

- Email: sanfordhinden@verizon.net
- Website: www.Wisocracy.org
- **III** Zoom Intro Session: Schedule at your convenience
- Let's co-create for the planet and for peace.

About



Sandy Hinden is a lifelong advocate for peace, sustainability, and global education. He has contributed to international projects with the **United Nations Environment Programme (UNEP)** and collaborated with the **UN Department of Public Information (DPI)** to promote global awareness and action.

Sandy worked closely with **Dr. Robert Muller**, former UN Assistant Secretary-General and Chancellor of the **UN University for Peace**, supporting visionary efforts for a more harmonious world.



He has advanced the global expansion of **peace museums**, helped develop **Rotary peace initiatives** and championed programs for **children's and adult education** in communities around the world and <u>in libraries</u>.

With decades of leadership in peace-building and global cooperation, Sandy brings heart, vision, and dedication to every project he supports.

He is the author of <u>7 Keys to Love</u>, Founder of <u>Wisocracy</u>, and Co-founder of <u>Mutually Assured Survival (MAS)</u>. He is a Rotary collaborator and a global peacebuilder.

Visionary Leadership and Trusted Integrity



Dr. Robert Muller

Former UN Assistant Secretary-General; Cofounder, UN University for Peace "Sandy Hinden is a very exceptional human being, entirely devoted to a better, ideal world. He constantly inspired me for my work and efforts at the United Nations. He had ceaseless, great ideas and encouraged me not to give up. I would support his candidacy with the highest terms."



Mairuth Sarsfield

Senior Information Officer, UNEP

"On UN projects, we called upon Sandy to provide grassroots thrust and focus, especially with youth and nature. His uncluttered vision contributed to World Environment Day 1983 and International Youth Year 1985. He led Universal Children's Gardens and helped 'For Every Child a Tree' with remarkable reliability under pressure. He is a person to be trusted."

Collaboration, Wisdom, and Systemic Thinking



Alexander Laszlo

Global Systems Educator

"Sandy is an inspirational actionist who asks the tough questions and explores heartfelt answers. His experience, human kindness, and political savvy make working with him an enriching experience. He brings both joy and clarity to collaboration."

Ronald Gross



Founder, Conversations New York; Co-chair, Innovation Seminar, Columbia University

"Sanford Hinden is one of the most humane, compassionate, loving human beings I have ever met. He speaks and acts from deep wisdom about what people and the world need. I trust him and have learned immensely from him."

Meg Rivers

Senior Production Specialist, HBO / HBO Max

"Sandy's whole-systems thinking is empowering and enlightening. I would recommend any educational materials he creates as of superior value."

From Vision to Action



Barbara Gaughen-Muller

President, UNA-USA Santa Barbara & Tri-counties, Rotarian

"No one on this planet is more efficient or works harder than Sanford Hinden for peace. He helped create peace gardens for children and peace museums worldwide. Sandy uses wisdom and life skills to create the tools for peace that our world needs. Thank you, Sandy!"

Dr. Peter van den Dungen

Founder, International Network of Museums for Peace

"Thanks to Sandy, our network was accepted as an NGO affiliated with the UN. He proposed a visionary communication plan linking Peace Museums via email, websites, and Peace TV. I recommend him as a talented and experienced worker for peace."



Edward E. Winchester

Founder, Pentagon Meditation Club & PeaceMakers Institute

"Sanford Hinden is a peacemaker. He saw a need for transformation in our club and stepped forward with enthusiasm. He helped spread our message globally and remains a reliable adviser. He touches our minds and hearts as a loving partner and true friend."

Global Impact and Recognition



Solomon Owiti

Chairman, Lake Victoria Peace & Sustainability Center, Kenya

"We appreciate your concern to create peace in this region and around the world. Your ability to turn ideas into action is unmatched by many and cannot be equaled."

Lesley Vann

United Nations Association, USA

"Sandy Hinden is a visionary in this time of cynicism, a creator in times of apathy, and persistent amidst times of great change."



Tatiana Kesrouani

TKDesign, Lebanon

"My friend Sanford Hinden should be elected President of the Globe."

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