RURAL MUNICIPALITY OF SALTCOATS NO. 213
FINANCIAL STATEMENTS
FOR THE YEAR ENDED
DECEMBER 31, 2025

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Management's Responsibility

To the Ratepayers of the Rural Municipality of Saltcoats No. 213 :

The Municipality's management is responsible for the preparation and presentation of the accompanying financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the financial statements.

The Council is composed of elected officials who are not employees of the Municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the Municipality's external auditors.

Prairie Strong, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.

Reeve

Administrator

May 6, 2026
Date

Prairie Strong
Chartered Professional Accountants

INDEPENDENT AUDITOR'S REPORT

To: The Reeve and Council
Rural Municipality of Saltcoats No. 213

Opinion

We have audited the financial statements of Rural Municipality of Saltcoats No. 213 (the Municipality) which comprise the statement of financial position as at December 31, 2025, and the statements of operations, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Rural Municipality of Saltcoats No. 213 as at December 31, 2025, and the results of its operations, changes in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Municipality in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements.

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Municipality's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

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- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Municipality's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Municipality to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Prairie Strong

PRAIRIE STRONG
Chartered Professional Accountants

Melville, Saskatchewan
May 6, 2026

Rural Municipality of Saltcoats No. 213
Statement 1 - Statement of Financial Position
As at December 31, 2025

	2025	Statement 1 2024
FINANCIAL ASSETS		
Cash and Cash Equivalents (Note 2)	917,781	864,281
Investments	-	-
Taxes Receivable - Municipal (Note 3)	58,354	74,955
Other Accounts Receivable (Note 4)	116,905	132,757
Assets Held for Sale	-	-
Long-Term Receivable (Note 5)	14,411	13,369
Debt Charges Recoverable	-	-
Derivative Assets	-	-
Other (Specify)	-	-
Total Financial Assets	1,107,451	1,085,362
LIABILITIES		
Bank Indebtedness (Note 6)	-	-
Accounts Payable	47,041	61,516
Accrued Liabilities Payable	-	-
Derivative Liabilities	-	-
Deposits	-	-
Deferred Revenue	-	-
Asset Retirement Obligation (Note 7)	-	-
Liability for Contaminated Sites	-	-
Other Liabilities	1,428	1,028
Long-Term Debt (Note 8)	107,096	207,285
Lease Obligations	-	-
Total Liabilities	155,565	269,829
NET FINANCIAL ASSETS	951,886	815,533
NON-FINANCIAL ASSETS		
Tangible Capital Assets (Schedule 6, 7)	4,462,513	4,674,203
Prepayments and Deferred Charges	5,111	4,698
Stock and Supplies	321,835	326,884
Other	-	-
Total Non-Financial Assets	4,789,459	5,005,785
ACCUMULATED SURPLUS (Schedule 8)	**5,741,345**	**5,821,318**
ACCUMULATED SURPLUS (DEFICIT)	**5,741,345**	**5,821,318**
Accumulated surplus (deficit) is comprised of:		
Accumulated surplus (deficit) excluding remeasurement gains (losses) (Schedule 8)	5,741,345	5,821,318
Accumulated remeasurement gains (losses) (Statement 5)	-	-

Contingent Liabilities (Note 9)

See Accompanying Notes

Rural Municipality of Saltcoats No. 213
Statement 2 - Statement of Operations
As at December 31, 2025

	2025 Budget	2025	Statement 2 2024
REVENUES			
Tax Revenue (Schedule 1)	1,274,981	1,272,382	1,267,066
Other Unconditional Revenue (Schedule 1)	463,792	463,842	438,369
Fees and Charges (Schedule 4, 5)	97,560	107,390	102,080
Conditional Grants (Schedule 4, 5)	60,902	64,872	80,178
Tangible Capital Asset Sales - Gain (Schedule 4, 5)	-	-	-
Land Sales - Gain (Schedule 4, 5)	-	-	-
Investment Income (Note 3) (Schedule 4, 5)	12,500	11,215	23,305
Commissions (Schedule 4, 5)	950	962	962
Restructurings (Schedule 4,5)	-	-	-
Other Revenues (Schedule 4, 5)	-	-	-
Provincial/Federal Capital Grants and Contributions (Schedule 4, 5)	47,255	47,255	45,323
Total Revenues	**1,957,940**	**1,967,918**	**1,957,283**
EXPENSES			
General Government Services (Schedule 3)	264,840	259,288	256,526
Protective Services (Schedule 3)	91,000	87,062	67,584
Transportation Services (Schedule 3)	1,311,050	1,610,688	1,695,508
Environmental and Public Health Services (Schedule 3)	44,700	39,726	63,845
Planning and Development Services (Schedule 3)	19,560	12,757	12,891
Recreation and Cultural Services (Schedule 3)	37,577	38,370	35,973
Utility Services (Schedule 3)	-	-	-
Restructurings (Schedule 3)	-	-	-
Total Expenses	**1,768,727**	**2,047,891**	**2,132,327**
Annual Surplus (Deficit) of Revenues over Expenses	**189,213**	**(79,973)**	**(175,044)**
Accumulated Surplus excluding remeasurement gains (losses), Beginning of Year	5,821,318	5,821,318	5,996,362
Accumulated Surplus excluding remeasurement gains (losses), End of Year	**6,010,531**	**5,741,345**	**5,821,318**

See Accompanying Notes

Rural Municipality of Saltcoats No. 213
Statement 3 - Statement of Change in Net Financial Assets
As at December 31, 2025

	2025 Budget	2025	Statement 3 2024
Annual Surplus (Deficit) of Revenues over Expenses	189,213	(79,973)	(175,044)
(Acquisition) of tangible capital assets	(83,400)	(103,135)	(239,136)
Amortization of tangible capital assets	-	314,825	310,964
Proceeds on disposal of tangible capital assets	-	-	-
Loss (gain) on the disposal of tangible capital assets	-	-	-
Transfer of Assets/Liabilities in Restructuring Transactions	-	-	-
Surplus (Deficit) of capital expenses over expenditures	**(83,400)**	**211,690**	**71,828**
(Acquisition) of supplies inventories	-	-	-
(Acquisition) of prepaid expense	-	(413)	(6)
Consumption of supplies inventory	-	5,049	68,668
Use of prepaid expense	-	-	-
Surplus (Deficit) of expenses of other non-financial over expenditures	**-**	**4,636**	**68,662**
Unrealized remeasurement gains (losses)	-	-	-
Increase/Decrease in Net Financial Assets	**105,813**	**136,353**	**(34,554)**
Net Financial Assets - Beginning of Year	815,533	815,533	850,087
Net Financial Assets - End of Year	**921,346**	**951,886**	**815,533**

See Accompanying Notes

Rural Municipality of Saltcoats No. 213
Statement 4 - Statement of Cash Flow
As at December 31, 2025

	2025	Statement 4 2024
Cash provided by (used for) the following activities		
Operating:		
Annual Surplus (Deficit) of Revenues over Expenses	(79,973)	(175,044)
Amortization	314,825	310,964
Loss (gain) on disposal of tangible capital assets	-	-
	234,852	135,920
Change in assets/liabilities		
Taxes Receivable - Municipal	16,601	10,144
Other Receivables	14,810	281,585
Assets Held for Sale	-	-
Other Financial Assets	-	-
Accounts and Accrued Liabilities Payable	(14,475)	8,714
Derivative Liabilities	-	-
Deposits	-	-
Deferred Revenue	-	-
Asset Retirement Obligation	-	-
Liability for Contaminated Sites	-	-
Other Liabilities	400	440
Stock and Supplies	5,049	68,668
Prepayments and Deferred Charges	(413)	(6)
Other (Specify)	-	-
Cash provided by operating transactions	**256,824**	**505,465**
Capital:		
Acquisition of capital assets	(103,135)	(239,136)
Proceeds from the disposal of capital assets	-	-
Cash applied to capital transactions	**(103,135)**	**(239,136)**
Investing:		
Decrease (increase) in restricted cash or cash equivalents	-	-
Proceeds from disposal of investments	-	-
Decrease (increase) in investments	-	-
Cash provided by (applied to) investing transactions	**-**	**-**
Financing:		
Debt charges recovered	-	-
Long-term debt issued	-	-
Long-term debt repaid	(100,189)	(172,715)
Other financing	-	-
Cash provided by (applied to) financing transactions	**(100,189)**	**(172,715)**
Change in Cash and Cash Equivalents during the year	**53,500**	**93,614**
Cash and Cash Equivalents - Beginning of Year	864,281	770,667
Cash and Cash Equivalents - End of Year	**917,781**	**864,281**
Cash and Cash Equivalents is made up of:		
Cash and cash equivalents (Note 2)	917,781	864,281
Less: restricted portion of cash and cash equivalents (Note 2)	-	-
Temporary bank indebtedness	-	-
	917,781	**864,281**

See Accompanying Notes

Rural Municipality of Saltcoats No. 213
Statement 5 - Statement of Remeasurement Gains and Losses
As at December 31, 2025

	Statement 5	
	2025	2024
Accumulated remeasurement gains (losses) at the beginning of the year:	-	-
Unrealized gains (losses) attributable to (Note 3):		
Derivatives	-	-
Equity Investments measured at fair value	-	-
Foreign exchange (if applicable)	-	-
	-	-
Amounts reclassified to the Statement of Operations (Note 3):		
Derivatives	-	-
Equity Investments measured at fair value	-	-
Reversal of net remeasurements of portfolio investments	-	-
Foreign exchange (if applicable)	-	-
	-	-
Net remeasurement gains (losses) for the year	-	-
Accumulated remeasurement gains(losses) at end of year	-	-

1. Significant Accounting Policies

The financial statements of the Municipality are prepared by Management in accordance with Canadian public sector accounting standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada). Significant aspects of the accounting policies adopted by the Municipality are as follows:

Basis of Accounting: The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable and expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

a) **Reporting Entity:** The financial statements consolidates the assets, liabilities and flow of resources of the Municipality. The entity is comprised of all of the organizations that are owned or controlled by the Municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources. There are no entities included in these financial statements.

Partnerships: A partnership represents a contractual arrangement between the municipality and a party or parties outside the reporting entity. The partners have significant, clearly defined common goals, make a financial investment in the partnership, share control of decision making, and share, on an equitable basis, the significant risks and benefits associated with the operations of the partnership. There are no partnerships included in these financial statements.

b) **Collection of Funds for Other Authorities:** Collection of funds by the Municipality for the school board are collected and remitted in accordance with relevant legislation.

c) **Government Transfers:** Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as revenue in the period that the events giving rise to the transfer occur, providing:

a) the transfers are authorized
b) any eligibility criteria have been met; and
c) reasonable estimates of the amounts can be made.

Unearned government transfer amounts received will be recorded as deferred revenue until eligibility criteria or stipulations are Earned government transfer amounts not received will be recorded as an amount receivable.
Government transfers to individuals and other entities are recognized as an expense when the transfers are authorized and all eligibility criteria have been met.

d) **Revenue** - Fees and charges, interest and commissions are recorded as revenue as the service or contract is performed, provided that at the time of performance ultimate collection is reasonably assured. If payment is not received at the time the service or contract is performed, an accounts receivable will be recorded.

When a single transaction requires the delivery of more than one performance obligation, the revenue recognition criteria are applied to the separately identifiable performance obligations. A performance obligation is considered to be separately identified if the products or service delivered has stand-alone value to that customer and the fair value associated with the product or service can be measured reliably. The amount recognized as revenue for each performance obligation is its fair value in relation to the fair value of the contract as a whole.

For each performance obligation, the Municipality must ascertain whether the obligation is satisfied over a period of time, or at a point in time. In order to do this, the characteristics of the underlying goods and/or services must be considered in order to determine when the ultimate performance obligations will be satisfied. If any of the below criteria are met, the revenue must be recognized over a period of time; otherwise, corresponding amounts are to be recognized at a point in time.
a) The payor simultaneously receives and consumes the benefits provided by the Municipality's performance as they fulfill the performance obligation.
b) The Municipality's performance creates or enhances an asset that the payor controls or uses as the asset is created or enhanced.
c) The Municipality's performance does not create an asset with an alternative use to itself, and the Municipality has an enforceable right to payment for performance completed to date.
d) The Municipality is expected to continually maintain or support the transferred good or service under the terms of the agreement.
e) The Municipality provides the payor with access to a specific good or service under the terms of the agreement.

Deferred Revenue - Fees and charges: Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

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e) **Local Improvement Charges:** Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.

f) **Financial Instruments:** Financial instruments are any contracts that give rise to financial assets of one entity and financial liabilities or equity instruments of another entity. A contract establishing a financial instrument creates, at its inception, rights and obligations to receive or deliver economic benefits. The Municipality recognizes a financial instrument when it becomes a party to a financial instrument. The financial assets and financial liabilities portray these rights and obligations in financial statements. Financial instruments of the Municipality include cash and cash equivalents, accounts receivable, and accounts payable.

g) **Net Financial Assets:** Net Financial Assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

h) **Non-financial Assets:** Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

i) **Appropriated Reserves:** Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts so designated are described on Schedule 8.

j) **Property Tax Revenue:** Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue.

k) **Financial Instruments:** Derivative and equity instruments that are quoted in an active market are carried at fair value. All other financial instruments are measured at cost/amortized cost; financial assets measured at amortized cost are recognized initially net of transaction costs with interest income recognized using the effective interest rate method. Impairment losses are recognized in the statement of operations when there is an other than temporary decline in value.

Interest and dividends attributable to financial instruments are reported in the statement of operations. Unrealized gains and losses are recognized in the statement of remeasurement gains and losses. When the investment is disposed of the accumulated gains or losses are reclassified to the statement of operations.

Long-term debt: Long-term debt is initially recognized net of premiums, discounts, and transaction costs and is measured at amortized cost with interest expense recognized using the effective interest rate method.

Long-term receivables: Receivables with terms longer than one year have been classified as other long-term receivables.

Measurement of Financial Instruments:
The municipalities financial assets and liabilities are measured as follows:

Financial Statement line item	Measurement
Cash & Cash Equivalents	Cost and amortized cost
Investments	Fair value and cost/amortized cost
Other Accounts Receivable	Cost and amortized cost
Long term receivables	Amortized cost
Debt Charges Recoverable	Amortized cost
Bank Indebtedness	Amortized cost
Accounts payable and accrued liabilities	Cost
Deposit liabilities	Cost
Long-Term Debt	Amortized cost
Derivative Assets and Liabilities	Fair Value

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l) **Inventories:** Inventories of materials and supplies expected to be used by the Municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price in the ordinary course of business.

m) **Tangible Capital Assets:** All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution. The tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The cost of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The Municipality's tangible capital asset useful lives are estimated as follows:

Asset	*Useful Life*
General Assets	
Land	Indefinite
Land Improvements	15 Yrs
Buildings	40 Yrs
Vehicles & Equipment	
Vehicles	10 Yrs
Machinery and Equipment	5 to 20 Yrs
Leased Capital Assets	Lease term
Infrastructure Assets	
Water & Sewer	15 to 40 Yrs
Road Network Assets	15 to 40 Yrs

Government contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of Art and Other Unrecognized Assets: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

Capitalization of Interest: The Municipality does not capitalize interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the financial statement as either a capital or operating lease. Any lease that transfers substantially all of benefits and risk associated with the leased asset is classified as a capital lease and recorded as tangible capital assets. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight line basis, over their estimated useful lives (lease term). Any other lease not meeting the before mentioned criteria is classified as a operating lease and rental payments are expensed as incurred.

n) **Trust Funds:** Funds held in trust for others, under a trust agreement or statute, are not included in the financial statements as they are not controlled by the Municipality.

o) **Employee Benefit Plans:** Contributions to the Municipality's multiemployer defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the Municipality's obligations are limited to their contributions.

p) **Liability for Contaminated Sites:** Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

a) an environmental standard exists;
b) contamination exceeds the environmental standard;
c) the municipality:
    i. is directly responsible; or
    ii. accepts responsibility;
d) it is expected that future economic benefits will be given up; and
e) a reasonable estimate of the amount can be made.

(Continued on next page)

q) **Measurement Uncertainty:** The preparation of financial statements in conformity with Canadian public accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

Measurement uncertainty impacts the following financial statement areas:
Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.
The measurement of materials and supplies are based on estimates of volume and quality.
The 'Opening Asset costs' of tangible capital assets have been estimated where actual costs were not available.
Amortization is based on the estimated useful lives of tangible capital assets.
The liability associated with asset retirement obligations are measured with reference to the best estimate of the amount required to ultimately remediate the liability at the financial statement date, the discount rate, and inflation.
Measurement financial instruments at fair value and recognition and measurement of impairment of financial instruments requires the use of significant management estimates.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the periods in which they become known.

r) **Basis of segmentation/Segment report:** Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:
General Government: Provides for the administration of the Municipality.
Protective Services: Is comprised of expenses for Police and Fire protection.
Transportation Services: Is responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.
Environmental and Public Health: Provides waste disposal, other environmental services and public health services in the municipality.
Planning and Development: Provides for neighbourhood development and sustainability.
Recreation and Culture: Provides for community services through the provision of recreation and leisure services.
Utility Services: Provides for delivery of water, collecting and treating of wastewater and the collection and disposal of solid waste.

s) **Budget Information**: Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on June 12, 2025.

Municipal Budgeted Surplus for the year	5,625
Non-Income Statement Budget Amounts	
a) Long Term Debt issued and repaid	100,188
b) Purchase of capital assets	83,400
Adjusted Budget for Financial Statement 2	189,213

t) **Assets Held for Sale**: The municipality is committed to selling the asset, the asset is in a condition to be sold, the asset is publicly seen to be for sale, there is an active market for the asset, there is a plan in place for selling the asset and the sale is reasonably anticipated to be completed within one year of the financial statement date.

u) **Asset Retirement Obligation:** Asset Retirement Obligations represent the legal obligations associated with the retirement of a tangible capital asset that result from its acquisition, construction, development, or normal use. The tangible assets include but are not limited to assets in productive use, assets no longer in productive use, leased tangible capital assets.

The liability associated with an asset retirement obligation is measured with reference to the best estimate of the amount required to ultimately remediate the liability at the financial statement date to the extent that all recognition criteria are met. Asset retirement obligations are only recognized when there is a legal obligation for the municipality to incur costs in relation to a specific TCA, when the past transaction or event causing the liability has already occurred, when economic benefits will need to be given up in order to remediate the liability and when a reasonable estimate of such amount can be made. The best estimate of the liability includes all costs directly attributable to the remediation of the asset retirement obligation, based on the most reliable information that is available as at the applicable reporting date. Where cash flows are expected over future periods, the liability is recognized using a present value technique.

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u) **Asset Retirement Obligation: Continued**
At remediation, the municipality derecognizes the liability that was established. In some circumstances, gains or losses may be incurred upon settlement related to the ongoing measurement of the liability and corresponding estimates that were made and are recognized in the statement of operations.

v) **Loan Guarantees:** The municipality does not provides any loan guarantees to other organizations.

w) **Other (Non-Government Transfer) Contributions:** Unrestricted contributions are recognized as revenue in the year received or in the year the funds are committed to the municipality if the amount can be reasonably estimated and collection is reasonably assured. Externally restricted contributions are contributions for which the contributor has placed restrictions on the use of the resources. Externally restricted contributions are deferred until the resources are used for the purpose specified, at which time the contributions are recognized as revenue. In-kind contributions are recorded at their fair value when they are received.

x) **Intangible capital assets:** Are initially recorded at cost or fair value, less accumulated amortization and any accumulated impairment losses. Purchased intangibles are recognized as non-financial assets in the financial statements. The carrying value of identifiable intangible capital assets with finite lives are amortized over the asset's useful life.

The Municipality does not have any intangible capital assets.

y) **Public Private Partnerships:** Where the Municipality procures infrastructure using a private sector partner are accounted for and reported as infrastructure assets on the Statement of Financial Position and are initially recognized at cost. Cost includes the gross amount of consideration given up to acquire, construct, develop or better a tangible capital asset; and all costs directly attributable to the acquisition, construction, development or betterment of the infrastructure asset. Infrastructure assets are amortized over the assets useful life and recognized as an expense in the Statement of Operations. When the Municipality has recognized an infrastructure asset in relation to a public private partnership arrangement and has an obligation to provide consideration to the private sector partner, the Municipality recognizes a corresponding infrastructure liability on the Statement of Financial Position. Infrastructure liabilities are initially measured at the same amount as the related infrastructure asset, reduced for any consideration previously recorded to the public sector partner. Other consideration attributable to the partnership agreement such as operating and maintenance payments are excluded from the measurement of the liability. Two common models used to measure infrastructure liabilities are the financial liability and user pay models. The financial liability model is utilized when the Municipality designs, builds, finances, operates and/or maintains infrastructure in exchange for a contractual right to receive cash or another asset. The reason for this being that the corresponding liability constitutes a financial liability. The user pay model is applicable when the private sector partner designs, builds, finances, operates and/or maintains the infrastructure in exchange for a right to charge the ultimate end users. This compensation granted by the Municipality is facilitated via the granting of rights to earn revenue from a third party. Due to such, the corresponding liability should be classified as a performance obligation.

2. Cash and Cash Equivalents

	2025	2024
Cash	917,781	864,281
Total Cash and Cash Equivalents	**917,781**	**864,281**

Cash and cash equivalents includes balances with banks and short-term deposits with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

(Continued on next page)

3. Taxes Receivable - Municipal

		2025	2024
Municipal	- Current	43,577	51,319
	- Arrears	20,286	29,145
		63,863	80,464
	- Less Allowance for Uncollectibles	(5,509)	(5,509)
Total municipal taxes receivable		58,354	74,955
School	- Current	14,674	18,364
	- Arrears	5,330	8,424
Total taxes to be collected on behalf of School Divisions		20,004	26,788
Saskatchewan Municipal Hail Insurance Association		1,775	1,907
Total taxes to be collected AND on behalf of other organizations		80,133	103,650
Deduct taxes receivable to be collected on behalf of other organizations		(21,779)	(28,695)
Total Taxes Receivable - Municipal		**58,354**	**74,955**

4. Other Accounts Receivable

	2025	2024
Federal government	20,618	34,717
Provincial government	92,547	91,818
Trade and other	3,740	6,222
Total Other Accounts Receivable	116,905	132,757
Less Allowance for Uncollectibles	-	-
Net Other Accounts Receivable	**116,905**	**132,757**

5. Long-Term Receivable

	2025	2024
Sask Assoc of Rural Municipalities - Self Insurance Fund (SARM)	14,406	13,364
Credit Union Equity	5	5
Total Long-Term Receivable	**14,411**	**13,369**

The long term investments in SARM are accounted for on the equity basis.

6. Bank Indebtedness

The Municipality has an operating line of credit in the amount of $300,000 at the Credit Union prime lending plus 0%, none of which was drawn.

7. Asset Retirement Obligation

	2025	2024
Balance, beginning of the year	-	-
Changes in estimated cash flows	-	-
Estimated total liability	-	-

Landfill

The Municipality does not have a waste disposal site. Waste disposal is contracted out and delivered off-site.

Asbestos

The Municipality does not have any buildings with asbestos in them.

(Continued on next page)

8. Long-Term Debt

The debt limit of the municipality is $1,385,000. The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceding year (the Municipalities Act section 161).

	2025	2024
Bank loan payable to the Cornerstone Credit Union (CCU) at 112,889 per annum plus interest at 6.14% secured by grader expires March 30, 2026.	107,096	207,285
	-	-
Total Long-Term Debt	**107,096**	**207,285**

Future principal repayments are estimated as follows:

Year	Principal	Interest	Current Total	Prior Year Total
2026	107,096	5,775	112,871	112,889
Balance	**107,096**	**5,775**	**112,871**	**112,889**

9. Contingent Liabilities

The Municipality is contingently liable under terms of the Saskatchewan Association of Rural Municipalities Self-Insurance Plan for its proportionate share of claims and future claims in excess of the Plan's reserve fund.

10. Pension Plan

The Municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multi-employer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The benefits accrued to the employees from MEPP are calculated using the Pensionable Years of Service, Highest Average Salary, and the plan accrual rate.

The contributions to the MEPP by the participating employers are not segregated in separate accounts or restricted to provide benefits to the employees of a particular employer. As a result, individual employers are not able to identify their share of the underlying assets and liabilities, and the net pension assets or liabilities for this plan are not recognized in these financial statements. The Municipality's contributions are expensed when due.

Every three years an actuarial valuation is performed to assess the financial position of the plan and the adequacy of plan funding. Any determined deficiency is the responsibility of the participating employers and employees.

Details of the MEPP are as follows:	2025	2024
Member contribution rate (percentage of salary)	9.00%	9.00%
Municipal contribution rate (percentage of salary)	9.00%	9.00%
Member contributions for the year	$ 31,636	$ 31,685
Municipal contributions for the year	$ 31,636	$ 31,685
Actuarial extrapolation date	Dec-31-2024	Dec-31-2023
Plan Assets (in thousands)	$ 4,090,806	$ 3,602,822
Plan Liabilities (in thousands)	$ 2,571,158	$ 2,441,485
Plan Surplus (in thousands)	$ 1,519,648	$ 1,161,337

11. Risk Management

Through its financial assets and liabilities, the Municipality is exposed to various risks. These risks include credit risk, liquidity risk and market risk.

(Continued on next page)

11. Risk Management - Continued

Credit Risk:

Credit risk is the risk that one party to a financial instrument will fail to discharge their responsibilities with respect to the financial instrument, and in so doing, cause a loss for the other party. The financial instruments that potentially subject the municipality to credit risk consist of Taxes, Other and Long-Term Receivables.

Management reviews accounts receivable on a case by case basis to determine if a valuation allowance is necessary to reflect impairment of collectability.

The aging of accounts receivable as at December 31, 2025 was:

	Total	30 Days	60 Days	90 Days	Over 120 Days
Taxes Receivable	63,863	43,577	-	-	20,286
Other Accounts Receivable	116,905	116,905	-	-	-
Long-Term Receivable	14,411	-	-	-	14,411
Total Receivables	195,179	160,482	-	-	34,697
Allowance for Doubtful Accounts	(5,509)	-	-	-	(5,509)
Net Receivables	189,670	160,482	-	-	29,188

Liquidity Risk:

Liquidity risk is the risk that the entity will encounter difficulty in meeting financial obligations as they fall due. The municipality undertakes regular cash flow analyses to ensure that there are sufficient cash resources to meet all obligations. The financial instruments that potentially subject the municipality to liquidity risk consist of accounts payable and deposits.

The aging of accounts payable and deposits as at December 31, 2025 was:

	Total	2025	2026	2027	Past 2027
Accounts Payable	47,041	47,041	-	-	-
Other Liabilities	1,428	1,428	-	-	-
Total	48,469	48,469	-	-	-

Market Risk:

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, currency and other price risk.

Interest Rate Risk

Interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in market interest rates. The financial instruments that potentially subject the municipality to interest rate risk consist of:

- an authorized bank line of credit of $300,000 with interest payable monthly at a rate of prime plus 0%

Currency Risk

Currency risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in currency fluctuations. The Municipality has no exposure to currency risk.

Other Price Risk

Other price risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in fair value of equity investments. The Municipality has no exposure to other price risk.

(Continued from previous page)

Rural Municipality of Saltcoats No. 213
Schedule 1 - Schedule of Taxes and Other Unconditional Revenue
As at December 31, 2025

	2025 Budget	2025	Schedule 1 2024
TAXES			
General municipal tax levy	1,219,843	1,219,843	1,116,972
Abatements and adjustments	-	(3,604)	(671)
Discount on current year taxes	(46,000)	(47,365)	(43,927)
Net Municipal Taxes	**1,173,843**	**1,168,874**	**1,072,374**
Potash tax share	85,365	85,365	179,195
Trailer license fees	-	-	-
Penalties on tax arrears	3,500	3,122	3,810
Special tax levy	-	-	-
Other (*Specify*)	-	-	-
Total Taxes	**1,262,708**	**1,257,361**	**1,255,379**
UNCONDITIONAL GRANTS			
Revenue Sharing	463,792	463,842	438,369
Organized Hamlet	-	-	-
Other	-	-	-
Total Unconditional Grants	**463,792**	**463,842**	**438,369**
GRANTS IN LIEU OF TAXES			
Federal	-	-	-
Provincial			
S.P.C. Electrical	-	-	-
SaskEnergy Gas	-	-	-
TransGas	-	-	-
Central Services	-	-	-
SaskTel	3,773	3,772	3,626
Other	-	-	-
Local/Other			
Housing Authority	-	-	-
C.P.R. Mainline	-	-	-
Treaty Land Entitlement	8,500	11,249	8,061
Other (*Specify*)	-	-	-
Other Government Transfers			
S.P.C. Surcharge	-	-	-
Sask Energy Surcharge	-	-	-
Other (*Specify*)	-	-	-
Total Grants in Lieu of Taxes	**12,273**	**15,021**	**11,687**
TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE	**1,738,773**	**1,736,224**	**1,705,435**

See Accompanying Notes

Rural Municipality of Saltcoats No. 213
Schedule 2 - Schedule of Operating and Capital Revenue by Function
As at December 31, 2025

	2025 Budget	2025	2024
GENERAL GOVERNMENT SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Custom work	-	-	-
- Sales of supplies	3,000	3,097	2,612
- Rentals	4,060	3,970	4,300
Total Fees and Charges	7,060	7,067	6,912
- Tangible capital asset sales - gain (loss)	-	-	-
- Land sales - gain	-	-	-
- Investment income	12,500	11,215	23,305
- Commissions	950	962	962
- Other	-	-	-
Total Other Segmented Revenue	20,510	19,244	31,179
Conditional Grants			
- Student Employment	-	-	-
- MEEP	-	-	-
- Other (*Specify*)	-	-	-
Total Conditional Grants	-	-	-
Total Operating	20,510	19,244	31,179
Capital			
Conditional Grants			
- Canada Community-Building Fund (CCBF)	-	-	-
- ICIP	-	-	-
- Provincial Disaster Assistance	-	-	-
- MEEP	-	-	-
- Other	-	-	-
Total Capital	-	-	-
Restructuring Revenue (*Specify, if any*)	-	-	-
Total General Government Services	**20,510**	**19,244**	**31,179**
PROTECTIVE SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges	-	-	-
- Other	-	-	-
Total Fees and Charges	-	-	-
- Tangible capital asset sales - gain (loss)	-	-	-
- Other (*Specify*)	-	-	-
Total Other Segmented Revenue	-	-	-
Conditional Grants			
- Student Employment	-	-	-
- Local government	-	-	-
- MEEP	-	-	-
- Other (*Specify*)	-	-	-
Total Conditional Grants	-	-	-
Total Operating	-	-	-
Capital			
Conditional Grants			
- Canada Community-Building Fund (CCBF)	-	-	-
- ICIP	-	-	-
- Provincial Disaster Assistance	-	-	-
- Local government	-	-	-
- MEEP	-	-	-
- Other (*Specify*)	-	-	-
Total Capital	-	-	-
Restructuring Revenue (*Specify, if any*)	-	-	-
Total Protective Services	-	-	-

See Accompanying Notes

Rural Municipality of Saltcoats No. 213
Schedule 2 - Schedule of Operating and Capital Revenue by Function
As at December 31, 2025

	2025 Budget	2025	2024
TRANSPORTATION SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Custom work	22,000	30,374	26,553
- Sales of supplies	2,000	516	-
- Road Maintenance and Restoration Agreements	60,000	64,395	65,789
- Frontage	-	-	-
- Insurance claim	-	-	-
Total Fees and Charges	84,000	95,285	92,342
- Tangible capital asset sales - gain (loss)	-	-	-
- Other (*Specify*)	-	-	-
Total Other Segmented Revenue	84,000	95,285	92,342
Conditional Grants			
- RIRG (CTP)	51,302	51,302	51,302
- Student Employment	-	-	-
- MEEP	-	-	-
- Civic Addressing	-	1,370	5,165
Total Conditional Grants	51,302	52,672	56,467
Total Operating	135,302	147,957	148,809
Capital			
Conditional Grants			
- Canada Community-Building Fund (CCBF)	47,255	47,255	45,323
- ICIP	-	-	-
- RRIG (Heavy Haul, CTP, Bridge and Large Culvert)	-	-	-
- Provincial Disaster Assistance	-	-	-
- MEEP	-	-	-
- Transition, Channel Clearing	-	-	-
Total Capital	47,255	47,255	45,323
Restructuring Revenue (*Specify, if any*)	-	-	-
Total Transportation Services	**182,557**	**195,212**	**194,132**
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Waste and Cemetery Fees	-	-	-
- Sale of vet clinic shares	-	-	-
Total Fees and Charges	-	-	-
- Tangible capital asset sales - gain (loss)	-	-	-
- Other (*Specify*)	-	-	-
Total Other Segmented Revenue	-	-	-
Conditional Grants			
- Student Employment	-	-	-
- TAPD	-	-	-
- Well Decommissioning Program	5,000	6,750	18,000
- MEEP	-	-	-
- Rat and Beaver Control	4,600	5,450	5,711
Total Conditional Grants	9,600	12,200	23,711
Total Operating	9,600	12,200	23,711
Capital			
Conditional Grants			
- Canada Community-Building Fund (CCBF)	-	-	-
- ICIP	-	-	-
- TAPD	-	-	-
- Provincial Disaster Assistance	-	-	-
- MEEP	-	-	-
- Other (*Specify*)	-	-	-
Total Capital	-	-	-
Restructuring Revenue (*Specify, if any*)	-	-	-
Total Environmental and Public Health Services	**9,600**	**12,200**	**23,711**

See Accompanying Notes

Rural Municipality of Saltcoats No. 213
Schedule 2 - Schedule of Operating and Capital Revenue by Function
As at December 31, 2025

	2025 Budget	2025	2024
PLANNING AND DEVELOPMENT SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Maintenance and Development Charges	6,500	5,038	2,826
- Other	-	-	-
Total Fees and Charges	6,500	5,038	2,826
- Tangible capital asset sales - gain (loss)	-	-	-
- Other (*Specify*)	-	-	-
Total Other Segmented Revenue	6,500	5,038	2,826
Conditional Grants			
- Student Employment	-	-	-
- MEEP	-	-	-
- Other (*Specify*)	-	-	-
Total Conditional Grants	-	-	-
Total Operating	6,500	5,038	2,826
Capital			
Conditional Grants			
- Canada Community-Building Fund (CCBF)	-	-	-
- ICIP	-	-	-
- Provincial Disaster Assistance	-	-	-
- MEEP	-	-	-
- Other (*Specify*)	-	-	-
Total Capital	-	-	-
Restructuring Revenue (*Specify, if any*)	-	-	-
Total Planning and Development Services	**6,500**	**5,038**	**2,826**
RECREATION AND CULTURAL SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges	-	-	-
- Other - Rentals, sales of supplies	-	-	-
Total Fees and Charges	-	-	-
- Tangible capital asset sales - gain (loss)	-	-	-
- Other (*Specify*)	-	-	-
Total Other Segmented Revenue	-	-	-
Conditional Grants			
- Student Employment	-	-	-
- Local government	-	-	-
- MEEP	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
Total Operating	-	-	-
Capital			
Conditional Grants			
- Canada Community-Building Fund (CCBF)	-	-	-
- ICIP	-	-	-
- Local government	-	-	-
- Provincial Disaster Assistance	-	-	-
- MEEP	-	-	-
- Other (*Specify*)	-	-	-
Total Capital	-	-	-
Restructuring Revenue (*Specify, if any*)	-	-	-
Total Recreation and Cultural Services	**-**	**-**	**-**

Rural Municipality of Saltcoats No. 213
Schedule 2 - Schedule of Operating and Capital Revenue by Function
As at December 31, 2025

Schedule 2 - 4

	2025 Budget	2025	2024
UTILITY SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Water	-	-	-
- Sewer	-	-	-
- Other (*Specify*)	-	-	-
Total Fees and Charges	-	-	-
- Tangible capital asset sales - gain (loss)	-	-	-
- Other (*Specify*)	-	-	-
Total Other Segmented Revenue	-	-	-
Conditional Grants			
- Student Employment	-	-	-
- MEEP	-	-	-
- Other (*Specify*)	-	-	-
Total Conditional Grants	-	-	-
Total Operating	-	-	-
Capital			
Conditional Grants			
- Canada Community-Building Fund (CCBF)	-	-	-
- ICIP	-	-	-
- New Building Canada Fund (SCF, NRP)	-	-	-
- Clean Water and Wastewater Fund	-	-	-
- Provincial Disaster Assistance	-	-	-
- MEEP	-	-	-
- Transition	-	-	-
Total Capital	-	-	-
Restructuring Revenue (*Specify, if any*)	-	-	-
Total Utility Services	-	-	-
TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	**219,167**	**231,694**	**251,848**

SUMMARY

Total Other Segmented Revenue	111,010	119,567	126,347
Total Conditional Grants	60,902	64,872	80,178
Total Capital Grants and Contributions	47,255	47,255	45,323
Restructuring Revenue	-	-	-
TOTAL REVENUE BY FUNCTION	**219,167**	**231,694**	**251,848**

See Accompanying Notes

Rural Municipality of Saltcoats No. 213
Schedule 3 - Total Expenses by Function
As at December 31, 2025

Schedule 3 - 1

	2025 Budget	2025	2024
GENERAL GOVERNMENT SERVICES			
Council remuneration and travel	44,000	41,661	42,004
Wages and benefits	133,040	133,040	128,100
Professional/Contractual services	71,400	66,243	69,029
Utilities	7,400	7,086	7,112
Maintenance, materials and supplies	9,000	9,585	7,853
Grants and contributions - operating	-	-	-
- capital	-	-	-
Amortization of tangible capital assets	-	1,673	2,428
Accretion of asset retirement obligation	-	-	-
Interest	-	-	-
Allowance for uncollectible	-	-	-
Other	-	-	-
General Government Services	**264,840**	**259,288**	**256,526**
Restructuring *(Specify, if any)*	-	-	-
Total General Government Services	**264,840**	**259,288**	**256,526**
PROTECTIVE SERVICES			
Police protection			
Wages and benefits	-	-	-
Professional/Contractual services	46,000	45,205	44,155
Utilities	-	-	-
Maintenance, material and supplies	-	-	-
Accretion of asset retirement obligation	-	-	-
Grants and contributions - operating	-	-	-
- capital	-	-	-
Other (*Specify*)	-	-	-
Fire protection			
Wages and benefits	-	-	-
Professional/Contractual services	45,000	40,669	22,241
Utilities	-	-	-
Maintenance, material and supplies	-	-	-
Grants and contributions - operating	-	-	-
- capital	-	-	-
Amortization of tangible capital assets	-	1,188	1,188
Interest	-	-	-
Accretion of asset retirement obligation	-	-	-
Other (*Specify*)	-	-	-
Protective Services	**91,000**	**87,062**	**67,584**
Restructuring *(Specify, if any)*	-	-	-
Total Protective Services	**91,000**	**87,062**	**67,584**
TRANSPORTATION SERVICES			
Wages and benefits	359,800	349,014	350,580
Professional/Contractual Services	70,300	25,401	51,172
Utilities	-	-	-
Maintenance, materials, and supplies	303,950	292,646	277,004
Gravel	565,000	623,468	692,586
Grants and contributions - operating	-	-	-
- capital	-	-	-
Amortization of tangible capital assets	-	311,964	307,348
Interest	12,000	8,195	16,818
Accretion of asset retirement obligation	-	-	-
Other	-	-	-
Transportation Services	**1,311,050**	**1,610,688**	**1,695,508**
Restructuring *(Specify, if any)*	-	-	-
Total Transportation Services	**1,311,050**	**1,610,688**	**1,695,508**

See Accompanying Notes

Rural Municipality of Saltcoats No. 213
Schedule 3 - Total Expenses by Function
As at December 31, 2025

	2025 Budget	2025	2024
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES			
Wages and benefits	-	-	-
Professional/Contractual services	17,000	14,418	17,518
Utilities	6,600	3,504	27,472
Maintenance, materials and supplies	-	-	-
Grants and contributions - operating			
○ Waste disposal	17,100	17,818	16,187
○ Public Health	4,000	3,986	2,668
- capital			
○ Waste disposal	-	-	-
○ Public Health	-	-	-
Amortization of tangible capital assets	-	-	-
Interest	-	-	-
Accretion of asset retirement obligation	-	-	-
Well decommissioning	-	-	-
Environmental and Public Health Services	**44,700**	**39,726**	**63,845**
Restructuring (Specify, if any)	-	-	-
Total Environmental and Public Health Services	**44,700**	**39,726**	**63,845**
PLANNING AND DEVELOPMENT SERVICES			
Wages and benefits	-	-	-
Professional/Contractual Services	14,000	7,161	7,295
Grants and contributions - operating	-	-	-
- capital	-	-	-
Amortization of tangible capital assets	-	-	-
Interest	-	-	-
Accretion of asset retirement obligation	-	-	-
Watershed levy	5,560	5,596	5,596
Planning and Development Services	**19,560**	**12,757**	**12,891**
Restructuring (Specify, if any)	-	-	-
Total Planning and Development Services	**19,560**	**12,757**	**12,891**
RECREATION AND CULTURAL SERVICES			
Wages and benefits	-	-	-
Professional/Contractual services	-	-	-
Utilities	-	-	-
Maintenance, materials and supplies	-	-	-
Grants and contributions - operating	37,577	38,370	35,973
- capital	-	-	-
Amortization of tangible capital assets	-	-	-
Interest	-	-	-
Accretion of asset retirement obligation	-	-	-
Allowance for uncollectible	-	-	-
Other	-	-	-
Recreation and Cultural Services	**37,577**	**38,370**	**35,973**
Restructuring (Specify, if any)	-	-	-
Total Recreation and Cultural Services	**37,577**	**38,370**	**35,973**

Rural Municipality of Saltcoats No. 213
Schedule 3 - Total Expenses by Function
As at December 31, 2025

Schedule 3 - 3

	2025 Budget	2025	2024
UTILITY SERVICES			
Wages and benefits	-	-	-
Professional/Contractual services	-	-	-
Utilities	-	-	-
Maintenance, materials and supplies	-	-	-
Grants and contributions - operating	-	-	-
- capital	-	-	-
Amortization of tangible capital assets	-	-	-
Interest	-	-	-
Accretion of asset retirement obligation	-	-	-
Allowance for Uncollectible	-	-	-
Other (*Specify*)	-	-	-
Utility Services	-	-	-
Restructuring (Specify, if any)	-	-	-
Total Utility Services	-	-	-
TOTAL EXPENSES BY FUNCTION	**1,768,727**	**2,047,891**	**2,132,327**

See Accompanying Notes

Rural Municipality of Saltcoats No. 213
Schedule 4 - Schedule of Segment Disclosure by Function
As at December 31, 2025

Schedule 4

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	7,067	-	95,285	-	5,038	-	-	107,390
Tangible Capital Asset Sales - Gain	-	-	-	-	-	-	-	-
Land Sales - Gain	-	-	-	-	-	-	-	-
Investment Income	11,215	-	-	-	-	-	-	11,215
Commissions	962	-	-	-	-	-	-	962
Other Revenues	-	-	-	-	-	-	-	-
Grants - Conditional	-	-	52,672	12,200	-	-	-	64,872
- Capital	-	-	47,255	-	-	-	-	47,255
Restructurings	-	-	-	-	-	-	-	-
Total Revenues	**19,244**	**-**	**195,212**	**12,200**	**5,038**	**-**	**-**	**231,694**
Expenses (Schedule 3)								
Wages & Benefits	174,701	-	349,014	-	-	-	-	523,715
Professional/ Contractual Services	66,243	85,874	25,401	14,418	7,161	-	-	199,097
Utilities	7,086	-	-	3,504	-	-	-	10,590
Maintenance Materials and Supplies	9,585	-	916,114	-	-	-	-	925,699
Grants and Contributions	-	-	-	21,804	-	38,370	-	60,174
Amortization of tangible capital assets	1,673	1,188	311,964	-	-	-	-	314,825
Interest	-	-	8,195	-	-	-	-	8,195
Accretion of asset retirement obligation	-	-	-	-	-	-	-	-
Allowance for Uncollectible	-	-	-	-	-	-	-	-
Restructurings	-	-	-	-	-	-	-	-
Other	-	-	-	-	5,596	-	-	5,596
Total Expenses	**259,288**	**87,062**	**1,610,688**	**39,726**	**12,757**	**38,370**	**-**	**2,047,891**
Surplus (Deficit) by Function	**(240,044)**	**(87,062)**	**(1,415,476)**	**(27,526)**	**(7,719)**	**(38,370)**	**-**	**(1,816,197)**

Taxes and other unconditional revenue (Schedule 1)	1,736,224
Net Surplus (Deficit)	**(79,973)**

See Accompanying Notes

Rural Municipality of Saltcoats No. 213
Schedule 5 - Schedule of Segment Disclosure by Function
As at December 31, 2024

Schedule 5

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	6,912	-	92,342	-	2,826	-	-	102,080
Tangible Capital Asset Sales - Gain	-	-	-	-	-	-	-	-
Land Sales - Gain	-	-	-	-	-	-	-	-
Investment Income	23,305	-	-	-	-	-	-	23,305
Commissions	962	-	-	-	-	-	-	962
Other Revenues	-	-	-	-	-	-	-	-
Grants - Conditional	-	-	56,467	23,711	-	-	-	80,178
- Capital	-	-	45,323	-	-	-	-	45,323
Restructurings	-	-	-	-	-	-	-	-
Total Revenues	**31,179**	**-**	**194,132**	**23,711**	**2,826**	**-**	**-**	**251,848**
Expenses (Schedule 3)								
Wages & Benefits	170,104	-	350,580	-	-	-	-	520,684
Professional/ Contractual Services	69,029	66,396	51,172	17,518	7,295	-	-	211,410
Utilities	7,112	-	-	27,472	-	-	-	34,584
Maintenance Materials and Supplies	7,853	-	969,590	-	-	-	-	977,443
Grants and Contributions	-	-	-	18,855	-	35,973	-	54,828
Amortization of tangible capital assets	2,428	1,188	307,348	-	-	-	-	310,964
Interest	-	-	16,818	-	-	-	-	16,818
Accretion of asset retirement obligation	-	-	-	-	-	-	-	-
Allowance for Uncollectible	-	-	-	-	-	-	-	-
Restructurings	-	-	-	-	-	-	-	-
Other	-	-	-	-	5,596	-	-	5,596
Total Expenses	**256,526**	**67,584**	**1,695,508**	**63,845**	**12,891**	**35,973**	**-**	**2,132,327**
Surplus (Deficit) by Function	**(225,347)**	**(67,584)**	**(1,501,376)**	**(40,134)**	**(10,065)**	**(35,973)**	**-**	**(1,880,479)**

Taxes and other unconditional revenue (Schedule 1)	1,705,435
Net Surplus (Deficit)	**(175,044)**

See Accompanying Notes

Rural Municipality of Saltcoats No. 213
Schedule 6 - Schedule of Tangible Capital Assets by Object
As at December 31, 2025

Schedule 6

	2025								2024
	General Assets					Infrastructure Assets	General/ Infrastructure		
	Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear assets	Assets Under Construction	Total	Total
Assets									
Asset cost									
Opening Asset costs	298,500	-	336,343	-	1,641,514	6,498,630	-	8,774,987	8,535,851
Additions during the year	-	-	5,574	-	-	97,561	-	103,135	239,136
Disposals and write-downs during the year	-	-	-	-	-	-	-	-	-
Transfers (from) assets under construction restructuring (Schedule 11)	-	-	-	-	-	-	-	-	-
Closing Asset Costs	**298,500**	**-**	**341,917**	**-**	**1,641,514**	**6,596,191**	**-**	**8,878,122**	**8,774,987**
Amortization									
Accumulated Amortization Cost									
Opening Accumulated Amortization Costs	-	-	227,417	-	577,562	3,295,805	-	4,100,784	3,789,820
Add: Amortization taken	-	-	7,630	-	174,259	132,936	-	314,825	310,964
Less: Accumulated amortization on disposals	-	-	-	-	-	-	-	-	-
Transfer of Capital Assets related to restructuring (Schedule 11)	-	-	-	-	-	-	-	-	-
Closing Accumulated Amortization Costs	**-**	**-**	**235,047**	**-**	**751,821**	**3,428,741**	**-**	**4,415,609**	**4,100,784**
Net Book Value	**298,500**	**-**	**106,870**	**-**	**889,693**	**3,167,450**	**-**	**4,462,513**	**4,674,203**

See Accompanying Notes

Rural Municipality of Saltcoats No. 213
Schedule 7 - Schedule of Tangible Capital Assets by Function
As at December 31, 2025

Schedule 7

		2025								2024
		General Government	**Protective Services**	**Transportation Services**	**Environmental & Public Health**	**Planning & Development**	**Recreation & Culture**	**Water & Sewer**	**Total**	Total
Assets	**Asset cost**									
	Opening Asset costs	41,261	167,700	8,566,026	-	-	-	-	8,774,987	8,535,851
	Additions during the year	-	-	103,135	-	-	-	-	103,135	239,136
	Disposals and write-downs during the year	-	-	-	-	-	-	-	-	-
	Transfer of Capital Assets related to restructuring (Schedule 11)	-	-	-	-	-	-	-	-	-
	Closing Asset Costs	**41,261**	**167,700**	**8,669,161**	**-**	**-**	**-**	**-**	**8,878,122**	**8,774,987**
Amortization	**Accumulated Amortization Cost**									
	Opening Accumulated Amortization Costs	18,869	134,456	3,947,459	-	-	-	-	4,100,784	3,789,820
	Add: Amortization taken	1,673	1,188	311,964	-	-	-	-	314,825	310,964
	Less: Accumulated amortization on disposals	-	-	-	-	-	-	-	-	-
	Transfer of Capital Assets related to restructuring (Schedule 11)	-	-	-	-	-	-	-	-	-
	Closing Accumulated Amortization Costs	**20,542**	**135,644**	**4,259,423**	**-**	**-**	**-**	**-**	**4,415,609**	**4,100,784**
	Net Book Value	**20,719**	**32,056**	**4,409,738**	**-**	**-**	**-**	**-**	**4,462,513**	**4,674,203**

See Accompanying Notes

Rural Municipality of Saltcoats No. 213
Schedule 8 - Schedule of Accumulated Surplus
As at December 31, 2025

	2024	Changes	Schedule 8 2025
UNAPPROPRIATED SURPLUS	**503,254**	**30,030**	**533,284**
APPROPRIATED RESERVES			
Machinery and Equipment	840,000	-	840,000
Public Reserve	11,146	1,498	12,644
Capital Trust	-	-	-
Utility	-	-	-
Other (Specify)	-	-	-
Total Appropriated	**851,146**	**1,498**	**852,644**
ORGANIZED HAMLETS (add lines if required)			
Organized Hamlet of (Name)	-	-	-
Organized Hamlet of (Name)	-	-	-
Organized Hamlet of (Name)	-	-	-
Organized Hamlet of (Name)	-	-	-
Organized Hamlet of (Name)	-	-	-
Organized Hamlet of (Name)	-	-	-
Total Organized Hamlets	-	-	-
NET INVESTMENT IN TANGIBLE CAPITAL ASSETS			
Tangible capital assets (Schedule 6, 7)	4,674,203	(211,690)	4,462,513
Less: Related debt	(207,285)	100,189	(107,096)
Net Investment in Tangible Capital Assets	**4,466,918**	**(111,501)**	**4,355,417**
Accumulated Surplus (Deficit) excluding remeasurement gains (losses)	**5,821,318**	**(79,973)**	**5,741,345**

See Accompanying Notes

Rural Municipality of Saltcoats No. 213
Schedule 9 - Schedule of Mill Rates and Assessments
As at December 31, 2025

Schedule 9

	PROPERTY CLASS						
	Agriculture	**Residential**	**Residential Condominium**	**Seasonal Residential**	**Commercial & Industrial**	**Potash Mine(s)**	**Total**
Taxable Assessment	207,641,525	17,087,275	-	-	9,736,325	-	234,465,125
Regional Park Assessment							-
Total Assessment							234,465,125
Mill Rate Factor(s)	1.0000	2.0000	-	-	2.4000		
Total Base/Minimum Tax (generated for each property class)	-	-	-	-	-		-
Total Municipal Tax Levy (include base and/or minimum tax and special levies)	955,151	157,203	-	-	107,489		1,219,843

MILL RATES:	**MILLS**
Average Municipal*	5.20
Average School*	1.52
Potash Mill Rate	-
Uniform Municipal Mill Rate	4.60

* Average Mill Rates (multiply the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority).

Rural Municipality of Saltcoats No. 213
Schedule 10 - Schedule of Council Remuneration
As at December 31, 2025

Schedule 10

Position	Name	Remuneration	Reimbursed Costs	Total
Reeve	**Don Taylor**	14,400	1,287	15,687
Councillor	Terry Hall	12,765	942	13,707
Councillor	Scott Haas	10,350	1,200	11,550
Councillor	Vernon Glaicar	12,765	1,335	14,100
Councillor	Les Trowell	12,765	830	13,595
Councillor	Jeff Kobitz	11,730	866	12,596
Councillor	Joe Skitcko	13,110	1,023	14,133
Total		**87,885**	**7,483**	**95,368**

Rural Municipality of Saltcoats No. 213
Schedule 11 - Schedule of Restructuring
As at December 31, 2025

	Schedule 11 2025
Carrying Amount of Assets and Liabilities Transferred/Received at Restructuring Date:	
Cash and Cash Equivalents	-
Investments	-
Taxes Receivable - Municipal	-
Other Accounts Receivable	-
Assets Held for Sale	-
Long-Term Receivable	-
Debt Charges Recoverable	-
Derivative Assets	-
Bank Indebtedness	-
Accounts Payable	-
Accrued Liabilities Payable	-
Derivative Liabilities	-
Deposits	-
Deferred Revenue	-
Asset Retirement Obligations	-
Liability for Contaminated Sites	-
Other Liabilities	-
Long-Term Debt	-
Lease Obligations	-
Tangible Capital Assets	-
Prepayments and Deferred Charges	-
Stock and Supplies	-
Other	-
Total Net Carrying Amount Received (Transferred)	**-**