#### ADVANCING WATER STRATEGIES

# Al in the Utility Construction Industry: Key Market Trends, Applications & Best Practices



23 March 2024

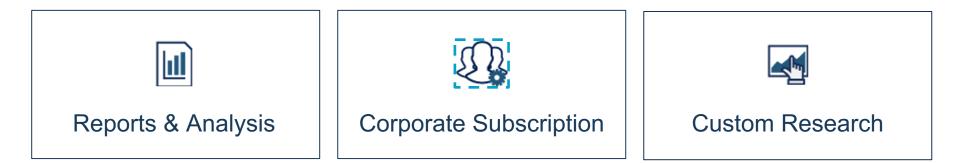
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### **Eric Bindler**

Senior Research Director, Bluefield Research

We advance strategies for utilities, companies, and organizations addressing the challenges and opportunities in water.

today's AGENDA



What Is AI (and What Is It Not)?

### AI Market Drivers & Trends

### AI Applications for Utility Construction

# **key** DEFINITIONS



#### **Defining AI & Related Terms**

### ARTIFICIAL INTELLIGENCE

- Artificial intelligence (AI) is the ability of machines to **sense**, **reason**, **engage and learn** in a manner that seems intelligent.
- Current AI systems are considered "**narrow**" (i.e., only able to perform specific functions), with various predictions about Artificial General Intelligence or Artificial Super Intelligence in the future.

#### **MACHINE LEARNING**

- Machine learning is a subset of AI which involves enabling machines to **learn and improve** based on data or experience, without being explicitly programmed.
- Deep learning is a further subset of machine learning which uses **multiple layers** of data processing and analysis to mimic the **neural structure** of the human brain.

### **GENERATIVE AI**

- Generative AI is a form of AI that leverages machine learning and deep learning to generate **brand-new content** (e.g., text, code, images, videos) in response to user prompts.
- Generative AI chatbots, like ChatGPT, are trained on **massive text-based datasets** from the open internet to produce human-like text (e.g., essays, emails, poems) in response to user prompts.

Source: Arcadis, Bluefield Research





#### Debunking Common Al Myths & Misconceptions

### WHAT IS AI (AND WHAT IS IT NOT)?

- 1) Al is not always **right**, always **unbiased**, or always **superior** to human intelligence.
- 2) Al is not going to result in **massive job losses**.
- 3) Al is not purely digital.
- 4) Al is not a **silver bullet**.
- 5) Al is not all or nothing.

Source: Bluefield Research



# relative STRENGTHS



### Relative Strengths of Artificial vs. Human Intelligence



### Artificial Intelligence

- Process very large datasets quickly and accurately
- Identify patterns and trends, make predictions, and spot anomalies
- Perform complex calculations and solve problems without human error
- Work continuously and repetitively without fatigue
- Generate highly personalized output

# Human Intelligence

- Display empathy and emotional intelligence
- Make decisions based on ethics, morals, or cultural norms
- Develop common sense, contextual understanding, and domain knowledge
- Learn and adapt continuously based on new information
- Think creatively or "outside the box"

Source: Bluefield Research

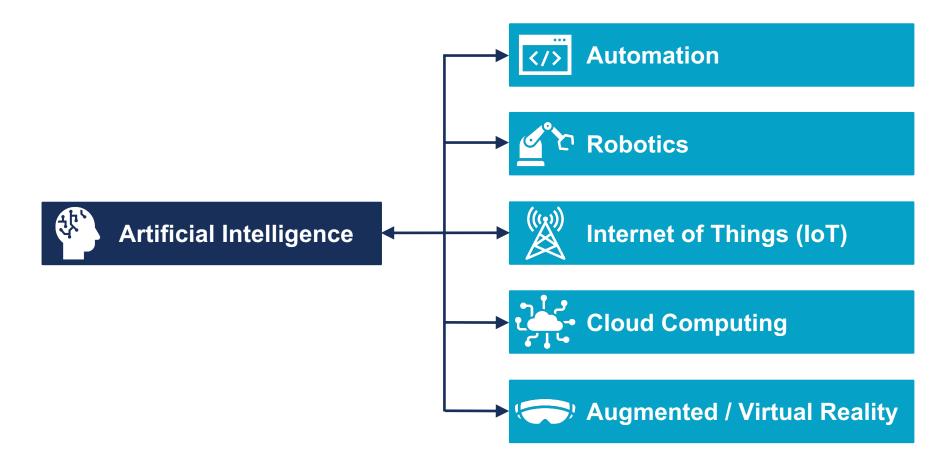


Al can augment but not replace human intelligence, creating an opportunity for "collective intelligence" which uses the best of both.

# digital **REVOLUTION**



Al vs. Adjacent Digital Technologies



Source: Bluefield Research



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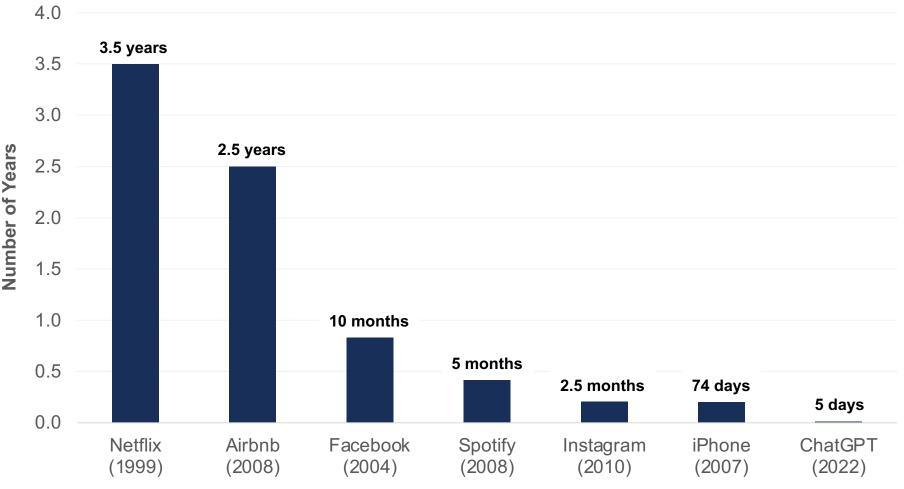


### AI Applications for Utility Construction

### exponential GROWTH



#### Time to Reach 1 Million Users by Platform



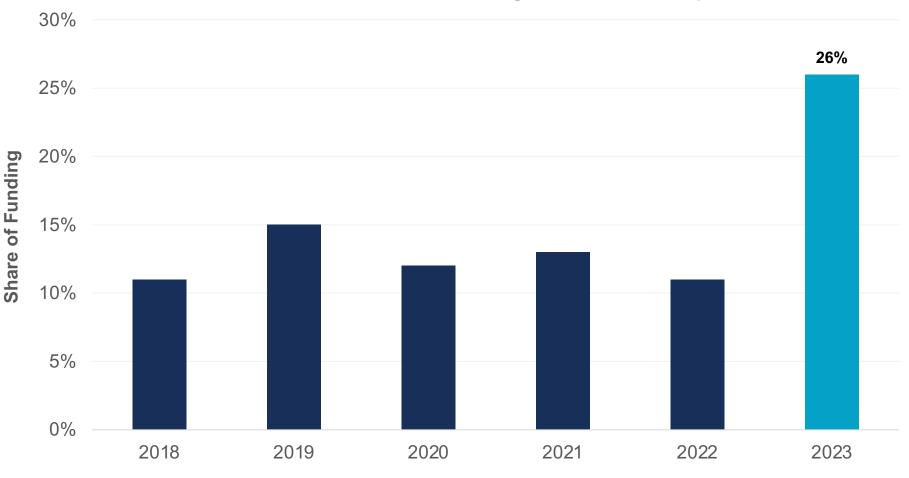
Source: Exponential View, Bluefield Research

ChatGPT hit 1 million users in five days and 100 million users in two months, far exceeding the growth of other popular digital platforms.

### venture FUNDING



Share of U.S. VC Funding for AI Startups



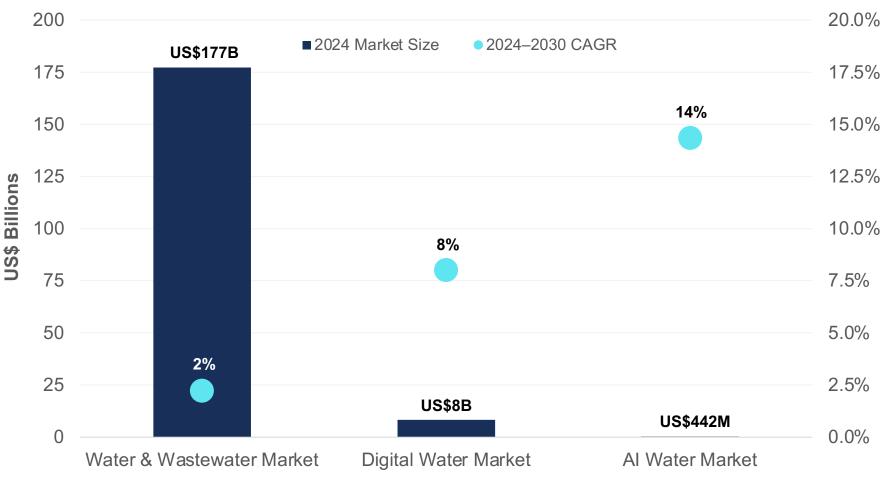
Note: 2023 data available through August Source: Crunchbase, Bluefield Research



### water MARKETS



U.S. Water Utility Market Size & Growth by Segment, 2024-2030



Source: Bluefield Research

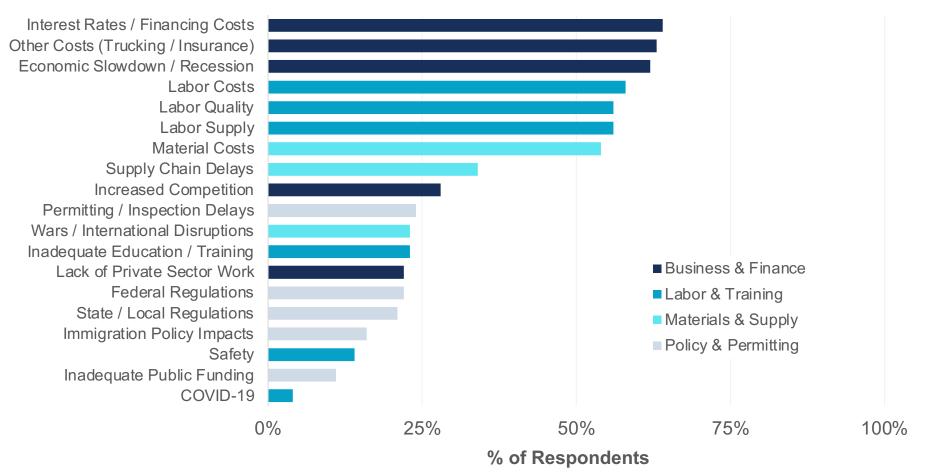
> While still just a sliver of the broader water utility infrastructure and technology markets, AI is poised to see rapid growth through 2030.

CAGR

# industry CHALLENGES



#### U.S. Construction Firms' Top Concerns for 2024

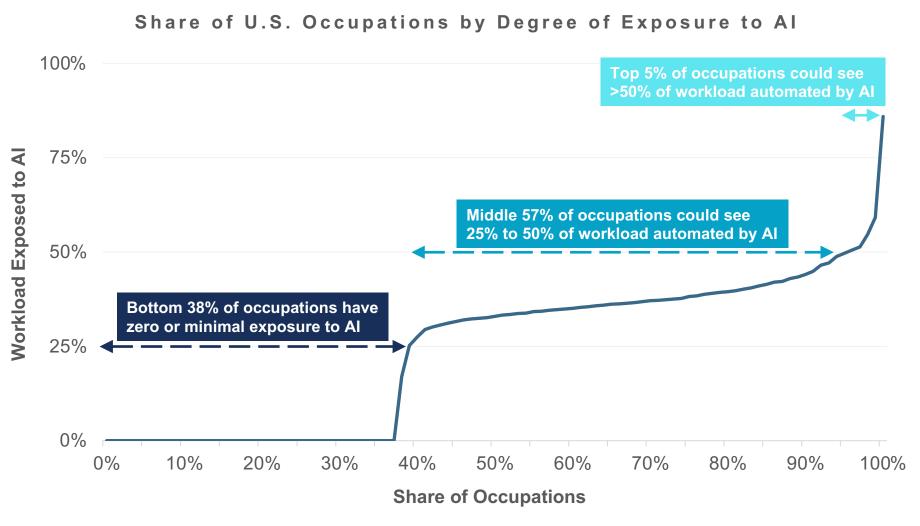


Source: Associated General Contractors of America, Bluefield Research

Al applications can help to alleviate many of the top challenges facing the construction industry, including labor, supply, and policy.

### workforce IMPACTS





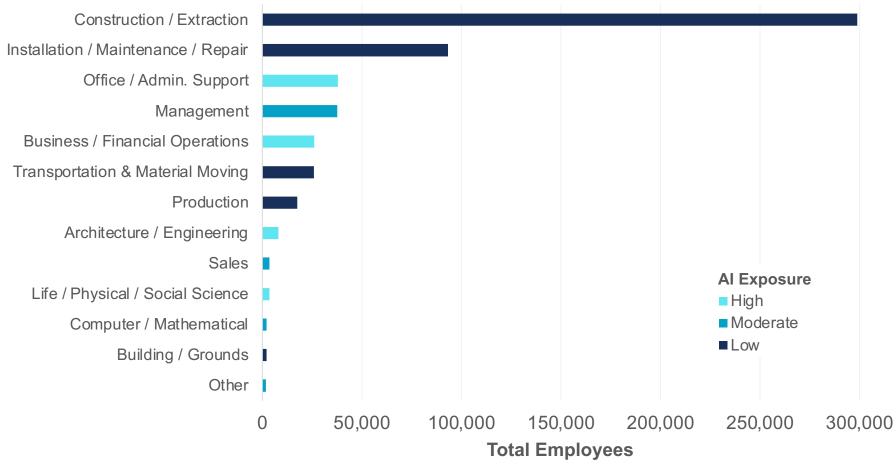
Source: Goldman Sachs, Bluefield Research



### construction LABOR



#### U.S. Utility Construction Employment by Occupation & Al Exposure



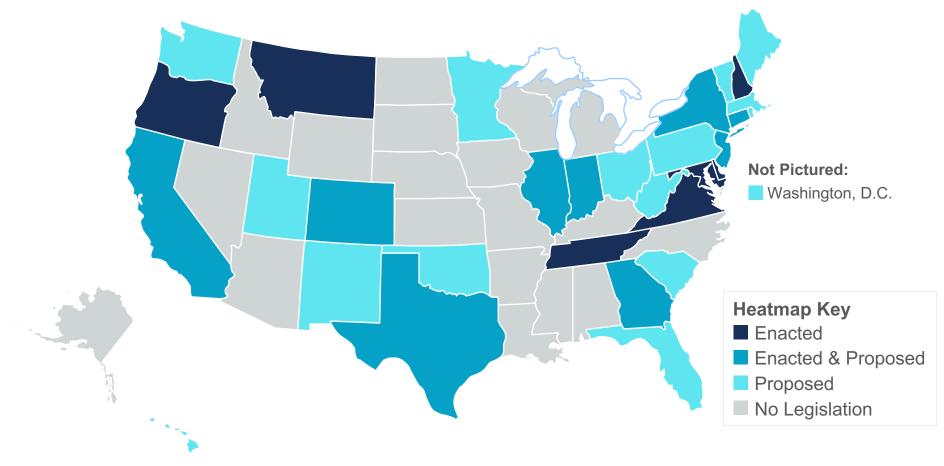
Source: U.S. Bureau of Labor Statistics, Goldman Sachs, Bluefield Research

Al is not expected to replace core utility construction labor, though skillsets will change and support functions will be impacted.

# regulatory FRAMEWORK







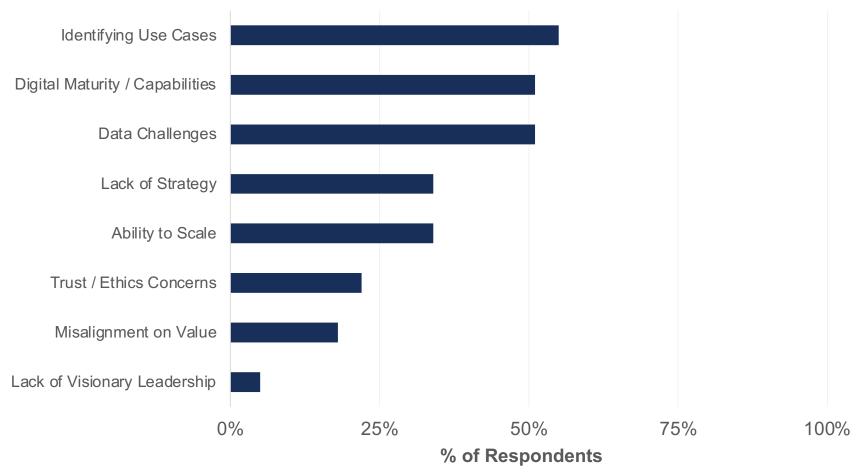
Source: BCLP, Bluefield Research

16 states have enacted at least one piece of legislation governing business applications of AI, with bills proposed in another 16 states.

# adoption BARRIERS



Global CEOs' Top Barriers to Al Adoption

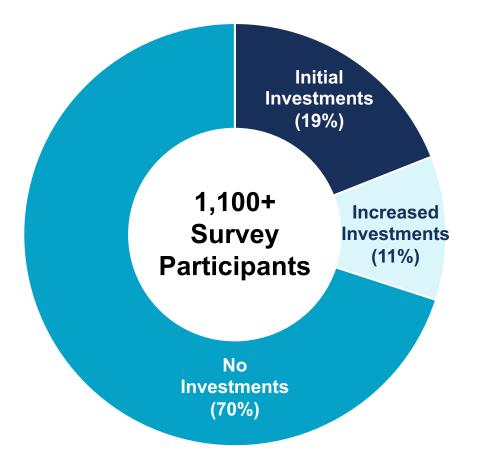


Source: Deloitte, Bluefield Research

Business leaders' top barriers to implementing AI highlight key knowledge, skill, and data gaps in a fast-moving market landscape.



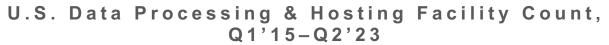
#### U.S. Construction Firms' Al Investments, 2024

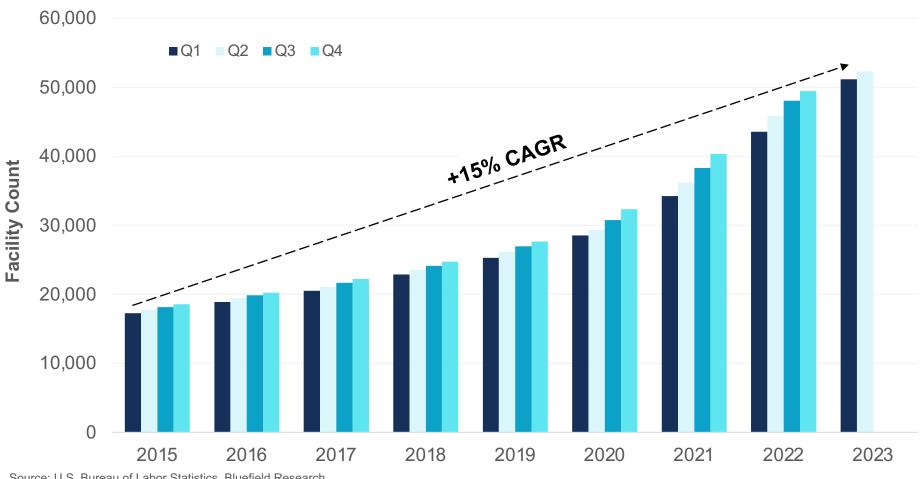


Source: Associated General Contractors of America, Bluefield Research

> 70% of U.S. construction firms have not made any investments in AI, with only 11% progressing beyond initial investments, pilot projects.







Source: U.S. Bureau of Labor Statistics, Bluefield Research

The number of U.S. data processing & hosting facilities has tripled since 2015, driving significant demand for new utility infrastructure.

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#### **Top AI Use Cases & Sample Companies for Preconstruction**

	Description	Sample Companies
Generative Design	AI enhances the design process by automating preliminary design, clash detection, quantity takeoff, and model optimization.	O Transcend Augmenta
Cost Estimation & Schedule Optimization	Al algorithms analyze project parameters, historical project data, material costs, and labor rates to generate accurate cost estimates and optimized construction schedules.	ALICE TECHNOLOGIES
Document Review & Analysis	AI can extract key information from documents for efficient searching, review contracts for key terms and risks, and check plans for compliance with codes and regulations.	DOCUMENT CRUNCH SKANSKA
Supply Chain & Materials Optimization	AI can analyze supply chain data to manage inventory, optimize procurement processes, and ensure timely delivery of materials.	<b>SubBase</b> KOJO

Source: ChatGPT, Bluefield Research



Available AI solutions can improve safety, efficiency, productivity, quality, and compliance during preconstruction and construction.

top APPLICATIONS (2 / 2)



#### Top AI Use Cases & Sample Companies for Construction

	Description	Sample Companies
Project Management	AI can optimize project schedules, resource allocation, and budgeting through predictive analytics and optimization algorithms.	
Safety Monitoring & Compliance	Al analyzes data from sensors and cameras to detect safety hazards, ensure compliance with safety protocols and regulations, and prevent accidents.	alwaysAl
Quality Control & Inspection	Al algorithms analyze drone footage and sensor data to assess construction progress, detect defects and deviations from specifications, and ensure quality.	DroneDeploy kespry
Construction Robotics & Automation	Al-enabled robotics can automate site surveying and construction processes, improving speed, accuracy, efficiency, and safety.	BostonDynamics

Source: ChatGPT, Bluefield Research





AI Business Impacts for Construction & Infrastructure



10-20%

reduction in budget & timeline deviations

engineering hours saved

10-30%

# 10-15%

total construction project cost savings

Source: Deloitte, Bluefield Research



Selective use of Al-enabled technologies can lead to tangible business results for utility construction firms and workers.



#### Recommendations & Best Practices for AI Implementation

### WHERE SHOULD YOU START?

- 1) Prioritize **specific use cases** that make sense for your business.
- 2) Smart small and scale over time.
- 3) Good data is required but **perfect data** is not.
- 4) Build **Al expertise**, internally or through partnerships.
- 5) Invest in **people**, culture, and change management.
- 6) Just get started!

Source: ChatGPT, Bluefield Research



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# questions?