Strategic
Planning and
Analysis for
Supply Chains
and Networks

J. CHRIS WHITE
PRESIDENT
WWW.SCMBLOX.COM





scmBLoX has a proven track record of showing how disruptions and major changes occurring anywhere in the supply chain can impact your operations and profitability.

Essentially, scmblox is the foundation for building resilience into your supply chain.

The new reality.

Covid, the Suez and Panama Canals, the Red Sea, extreme weather events, etc. have shown us that long-term, strategic risks and issues have *huge* impacts . . .

... but the software tools and techniques that we use today are *insufficient* for analyzing and addressing these types of risks.

The problem.

We have big risks.



We can't understand and solve them.



Long-term *profitability* is uncertain.



"Supply chain management" is a misnomer.

Today's leaders do not manage "supply chains."

They manage *pieces* of the supply chain.

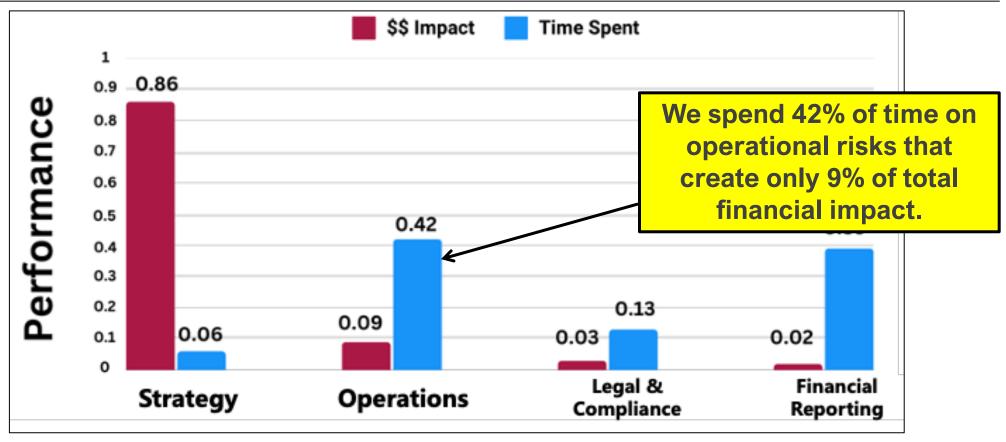
They manage suppliers, orders, inventory, etc.

They rarely look at the *entire* supply chain.



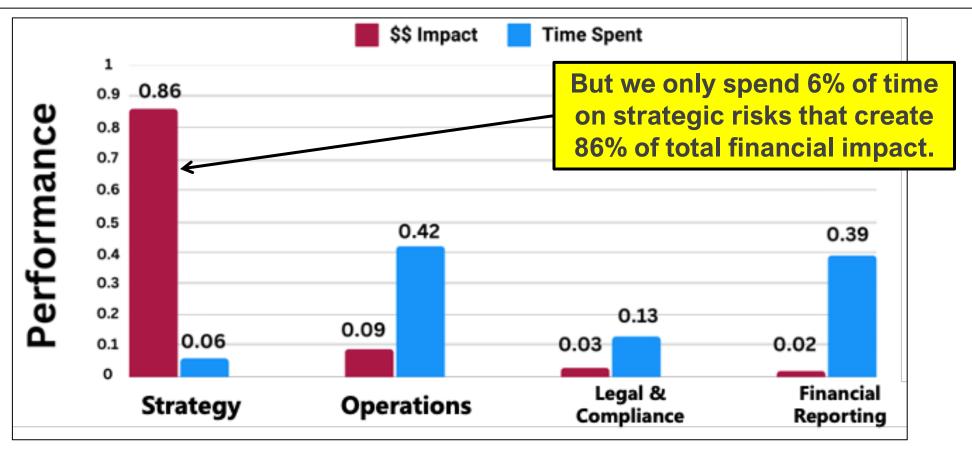
There is a critical, unmet market need for this capability.

Strategic risk paradox.



© 2024 SCRM Consortium, LLC Confidential Information and Enhance International Group, LLC Unauthorized Reproduction/Distribution is Prohibited

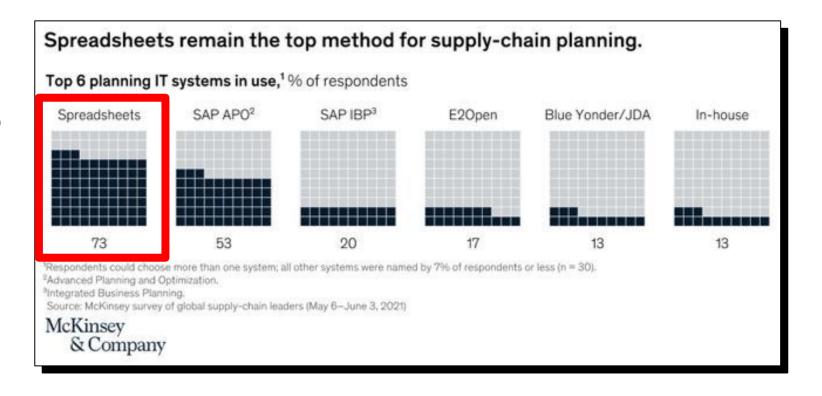
Strategic risk paradox.



© 2024 SCRM Consortium, LLC Confidential Information and Enhance International Group, LLC Unauthorized Reproduction/Distribution is Prohibited

What tool do we use? A spreadsheet!

We use the simplest, least expensive tool to address major strategic risks and issues worth \$Ms and even \$Bs!



Market need.



Crisis Management

We Need a Stress Test for **Critical Supply Chains**

by David Simchi-Levi and Edith Simchi-Levi

April 28, 2020



Exclusively in magazine, Trends | Friday | 24 February 2023 | 17:22h

Stress testing uncovers supply chain vulnerabilities

Forbes

INNOVATION

Supply Chain Orchestration: Creating Harmony From Cacophony

Nov 28, 2023, 04:05pm EST

By, Dr. Anne Robinson, Chief Strategy Officer, Kinaxis

New rules, new tools

The supply chain game has changed. It's less about being a chain and more about being a network of networks. If your suppliers' suppliers' supplier is a small component manufacturer in Taiwan that was hit by an

extreme weather responsible for a can act right away whether you are

call on to tide you

enough. You also Legacy supply chain tools just weren't designed for this level of insight.... a new approach is needed.

Legacy supply chain tools just weren't designed for this level of insight. As the supply chain landscape becomes ever more complex, a new approach is needed.

Real-world examples.

The New Hork Times

The Boeing Company is especially proud of its given by plant here, 30 miles north of Seattle. Cranes in a high-technology ballet, piecing together modern age: the jumbo jet. Last year, 135,00 factory, which, covering 98.3 acres, could constant \$2.6B Disneyland.

But in September, observant visitors glimpsed a surprising spectacle: the arrival of taxis dispatched by Boeing to pick up parts from local suppliers, parts desperately needed to move unfinished airplanes out the door.

Such not-in-time manufacturing was just one sign that Boeing's ambitious plan to more than double its monthly output, to 43 planes from 18, had spun out of control. In early October, overwhelmed by thousands of foul-ups, Boeing temporarily halted production of the 747 as well as the smaller 737.

Then, a few weeks later, Boeing posted a \$1.6 billion third-quarter charge and its first operating loss in 28 years. The problems will cost another \$1 billion next year, the company said.





Supply Chain Game Changer™

Daily Insights, Trends and Solutions for Professionals, Experts, Students and Society

KFC Ran Out of Chicken!

There's another unfortunate entry in the annals of Supply Chain failures that burst into the wider world of business and pop culture: More than half of the UK's Kentucky Fried Chicken stores recently closed because KFC ran out of chicken!



scm L can stress-test supply chains.

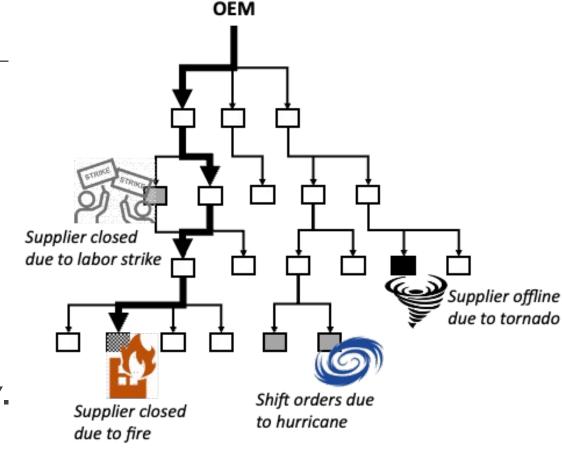
Stress-test from top-to-bottom-to-top.

Check entities for their *vulnerability*.

Test operational impacts of *disruptions* anywhere in the supply chain.

Determine weak points and recoverability.

Improve *resiliency* and *recovery times*.



scm | extends current capabilities.



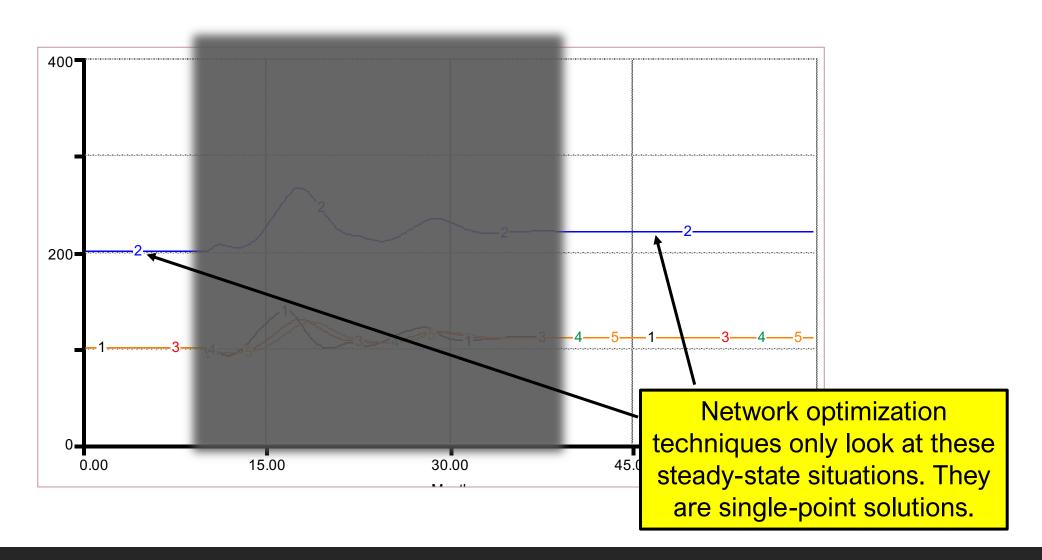




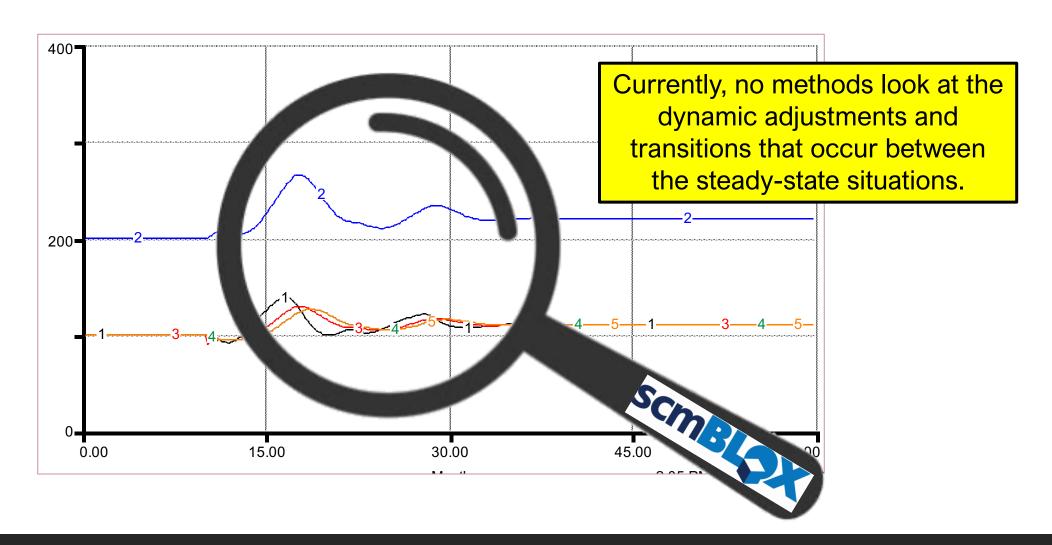


- Quantified ROI
- True top-to-bottom viz
- Increased resiliency
- Greater robustness
- Lower risk
- Long-term profitability
- Market leadership

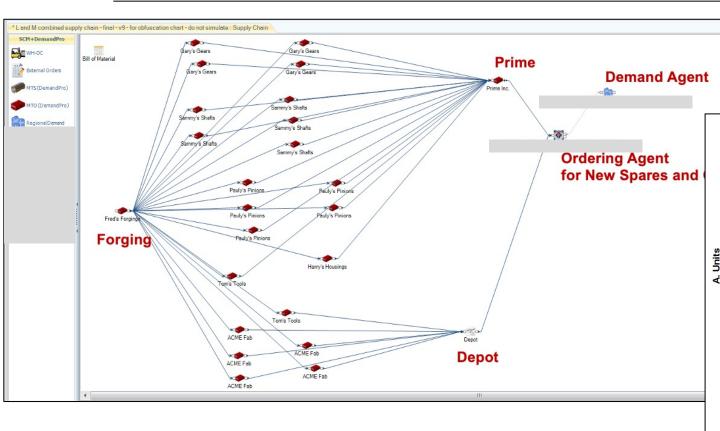
Current network methods are insufficient.



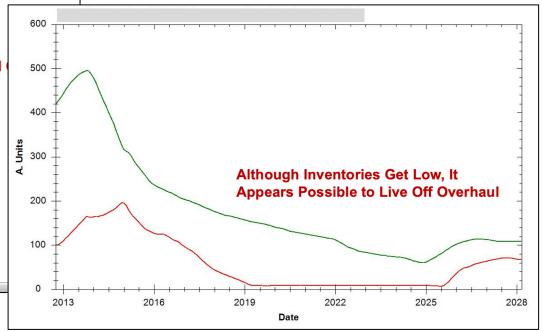
Current optimization methods are insufficient.



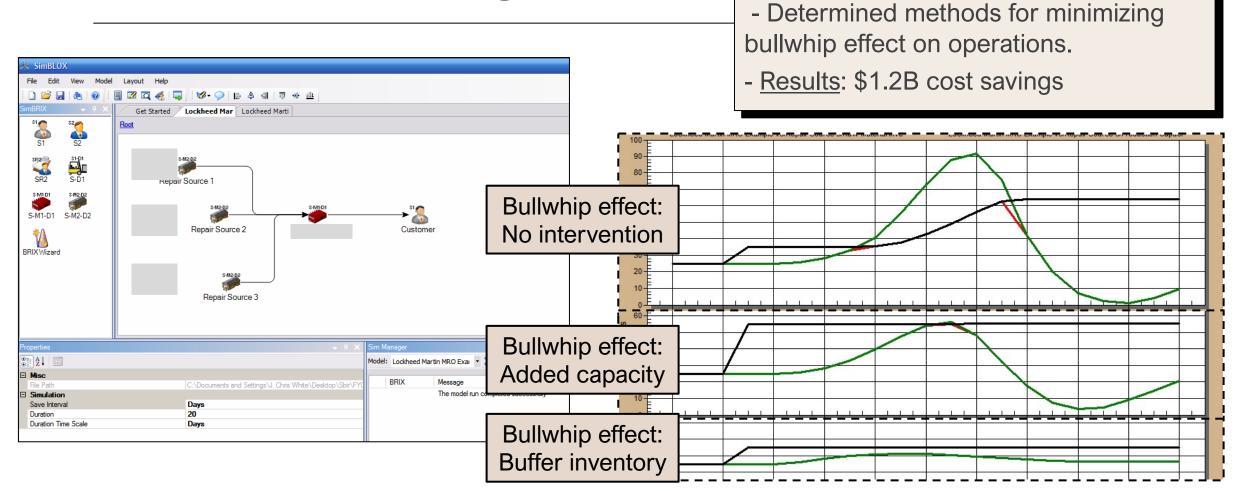
Ex: DoD helicopter program



- Analyzed capacities at several "choke points" to ensure key suppliers could support multiple demand streams.
- Validated ability of supply chain to withstand several shocks and remain viable over the life of the program.
- Results: \$900M cost avoidance



Ex: DoD aircraft program



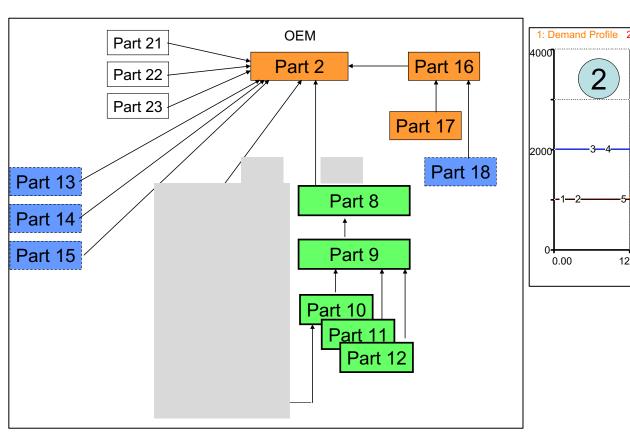
- Evaluated inventory positioning at

- Analyzed trade-offs of moving

inventories to multiple locations.

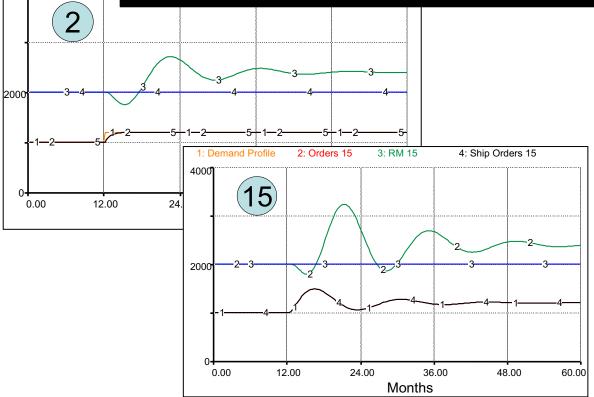
various locations within the supply chain.

Ex: DoD missile program



- Calculated performance at several critical system suppliers.
- Stress-tested supply chain with demand spikes to verify recoverability with acceptable limits. Identified the maximum survivable disruption.

- Results: Identified a key early warning indicator and plans for responding as required.





Understand *vulnerabilities* related to:

- Demand variability
- Sole sourcing vs. multiple sources
- Long lead times
- Disruptions or delays

Quantify *resiliency* in terms of:

- Volatility of oscillations in inventory and production rates
- Recovery speed to reach new demand levels
- Ability to dampen potential spikes

Improve *performance* in terms of:

- Reallocation or movement of inventories
- Alterations of ordering patterns to minimize volatility
- Adding or removing suppliers for contingencies
- Investing in additional production capacity for surges





The team.







- MIT Aerospace Eng
- Univ of Mich Industrial Eng
- 25 yrs experience in A&D supply chains
- Lean Six Sigma Master Black Belt
- Government contracting
- Product development
- Modeling & simulation
- Published author





Robert M. Sholtes VP of Development

- UIUC Aerospace Eng
- Wash Univ Public Policy
- 25 yrs experience in A&D supply chains
- Government contracting
- Application programming
- Data visualization
- Modeling & simulation
- Published author







- USAF Retired Brigadier General (34 yrs)
- USAF Director of Supply
- Fully qualified Joint Service Officer
- Member of Defense Science Board
- Member of MDA Transforming Defense Supply Chain Technical Advisory Board
- Director of Global Supply Chain Service, Lockheed Martin





Maria Villablanca Strategic Advisor

- Univ of Florida Poly Sci
- Supply chain influencer
- Host of Transform Talks
 Podcast Series
- 100 Most Influential Women Supply Chain Leaders
- Co-Founder and CEO of Future Insights Network
- Keynote speaker
- Published author