

RAR has provided professional radiologic services to the Richmond Market since 1905

- -Over 60 Radiologists
- -9 Hospitals
- -4 Freestanding EDs
- -3 Outpatient Imaging Centers
- -Richmond Vascular Center

Why Change?

Increasing competition and demands

Reimbursement pressures – managed care and underinsured

Need to ensure service and high quality

Compete financially to meet hiring and retention challenges

RAR's Strategic Goals

- Maintain a financially strong independent radiology practice
- Evaluate expansion opportunities
- Collaborate with independent like-minded radiology groups
- Promote continued quality and service excellence
- Demonstrate value to our hospital partners using key metrics
- Acquire advanced technologies to support RAR's operations and strategic imperatives

Maintain Status Quo vs

Sell to Private Equity

Affiliation

Membership model (Strategic Radiology)

In 2020, RAR selected Strategic Radiology as the partner who best aligned with RAR's strategic and operational goals

- Member practices are physician owned and led
- √ 30 Radiology practices 1300 radiologists
- Membership model fee based
- We share data and collaborate for process improvement across all domains – business, operational, clinical

Strategic Radiology: A Nationwide Coalition of Independent Practices

*30 practices *1235+ rads



- Ashville Radiology Associates, Asheville,
- Casper Medical Imaging and Outpatient Radiology; Casper, WY
- Central Illinois Radiological Associates; Peoria, IL
- Chesapeake Medical Imaging; Annapolis,
- Delaney Radiology, Wilmington, NC
- Diagnostic Imaging Northwest; Portland,

- The Hill Medical Corporation; Pasadena,
- Gaston Radiology, Gatonia, NC
- Huron Valley Radiology; Ann Arbor, MI Inland Imaging; Spokane, Washington
- Mecklenburg Radiology Associates; Charlotte, NC
- Medical Center Radiology Group; Orlando, FL
- Modesto Radiological Medical Group (MRMG); Modesto, CA

- Mountain Medical Physician Specialists; Salt Lake City, UT
- Naugatuck Valley Radiological Associates, Waterbury, CT
- Northwest Radiology; Indianapolis, IN
- Quantum Radiology; Atlanta, GA Radiologic Medical Services; Iowa City, IA
- Radiology Associates; Jeffersonville, IN Radiology Associates of Macon; Macon,
- Radiology Associates of Nevada, Las
- Radiology Associates of Tallahassee, Tallahassee, FL

- Radiology Associates of North Texas; Dallas/Fort Worth
- Radiology Associates of Richmond, Richmond, VA
- Rome Radiology Group; Rome, GA
- Southeast Radiology, Ltd.; Glen Mills,
- Tower Imaging; Santa Monica, CA
- Triad Radiology Associates, Winston-
- United Imaging Consultants, Mission,
- X-Ray Consultants; South Bend, IN

Through our membership in Strategic Radiology, RAR has many opportunities

Membership in SR's Patient Safety Organization

- Provides a protected environment to share patient safety initiatives
- Cross group peer review
- Quality improvement

Benchmarking and collaboration in business operations, clinical improvement and best practices

Better equipped to add value to our hospital partners through scale and improved access to analytics

In-house subspecialty cross coverage opportunities through SR's reading network

Investment in the future of independent radiology through advocacy and direct support of independent members

Buying power through SR's group purchasing organization (GPO)

- Medical malpractice insurance
- > Health insurance
- Equipment
- Supplies (Contrast etc.)
- Maintenance contracts
- > PACS

- > SR Connect
- > CFO subcommittee
- > RCO subcommittee
- SR Collaborate (Portal)
- Analytics (Quinsite)
- RAD/VOX Patient and referring physician survey tool
- > RAD IQ RCM benchmarking data, clinical benchmarking data

- Marketing expertise and assistance
- > RCM Consulting
- Compliance and HR Consulting

Miscellaneous ad hoc services

- Incidental findings (Rad REACH) standardized recommendations and follow up
- > MIPS assistance
- > PPP/HHS assistance

For groups who wish to remain independent, Strategic Radiology offers a membership fee model for groups interested in clinical collaboration, PSO and GPO services.

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